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March 31, 2026

VIA E-MAIL

John Kniery
Board Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson Street, Second Floor
Springfield, Illinois 62761

Re: Notice of Project Completion- Illinois Bone and Spine Institute #25-023

Dear Mr. Kniery:

I am writing on behalf of Illinois Back and Neck Institute PLLC d/b/a Illinois Bone and Spine Institute in regard to Permit #25-023, for the addition of two categories of service to an existing ASTC facility. We are writing to provide notice of project completion. There were no costs associated with this project.

We would like to thank the Board Chair and staff for their time and efforts reviewing this project. If you have any questions or need any additional information regarding the project, please feel free to contact me via phone at 312-212-4967 or via email at JMorado@beneschlaw.com

Very truly yours,

BENESCH, FRIEDLANDER,
COPLAN & ARONOFF LLP

A handwritten signature in black ink, appearing to read "Juan Morado Jr.", written in a cursive style.

Juan Morado Jr.