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10/9/2025

Robert Sehring
Chief Executive Officer
OSF HealthCare
124 SW Adams Street
Peoria, Illinois 61602-1320

Dear Mr. Sehring,

On behalf of the Ottawa City Council, I would like to begin by acknowledging that, though our organizations have thus far agreed to disagree on key issues, we are encouraged by OSF's willingness to continue working toward a mutual path forward. Your recent proposal reflects genuine effort to find common ground, and we deeply appreciate that commitment.

With that said, the City does not feel it can agree to the additional terms requested by OSF at this time, given where the overall project currently stands. Specifically, the request for the City's "complete endorsement" without any conditions or statements of dissatisfaction is difficult when the future of SEMC-Ottawa remains unclear.

When Commissioner Ganiere proposed a one-year pause on changes in Ottawa while OSF focused on the transition in Peru, the intent was for a *complete* pause—not one that was piecemealed. As the current proposal is structured, we do not see a meaningful difference from what has previously been offered, particularly since OSF's enhanced plan still envisions 20 medical-surgical beds with 4 designated for intermediate care should the Health Facilities & Services Review Board approve OSF's requests.

For that reason, we do not view this proposal as a true compromise. While we appreciate the inclusion of continued ICU services "for the foreseeable future," we also recognize that, functionally, this proposal is neither better nor worse than what was previously on the table.

That said, if OSF were to put additional parameters around its future intent for SEMC-Ottawa, the City would be more willing to consider agreeing to the terms as presented. We believe the data already indicates that the ongoing need for SEMC-Ottawa is closer to the City's original proposal submitted last December than to what is currently being proposed by OSF. Additional clarity and commitment on this point would go a long way toward bridging the gap between our positions.

We want to emphasize how much we value the efforts OSF is making to explore a resolution. The City of Ottawa remains committed to negotiating in good faith to meet the needs of OSF and, most importantly, the communities both of our institutions serve.

Thank you again for your continued engagement. We look forward to working together toward a solution that ensures sustainable, high-quality health care for Ottawa residents.

Sincerely,



Robert M. Hasty
Mayor, City of Ottawa

cc: Ottawa City Council