

Debra Savage  
Chairwoman  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson Street, 2<sup>nd</sup> Floor  
Springfield, Illinois 62761

Dear Members of the Review Board,

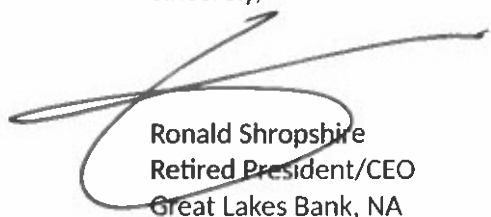
I am writing to express my enthusiastic support for Advocate Health Care's proposed \$1 billion investment on Chicago's South Side, including plans to build a new replacement hospital for Advocate Trinity, along with a number of new outpatient services, new programs and hiring of new staff.

As a proud member of the Southland Health Network Governing Council, which includes Trinity Hospital, I have seen first-hand this health system's commitment to the community. This significant new investment is an unwavering sign that Advocate Health Care is truly committed to reducing or eliminating health inequalities in this market.

What is especially impressive about Advocate's enormous investment is they are seeking no outside funding from government sources. In fact, I believe Advocate's investment is just the opposite—private investment that has the potential to spur a wide range of other future investments for better economic opportunity in our community.

I am extremely proud of our organization's unwavering commitment to the South Side and I urge your support for this vital project and investment.

Sincerely,



Ronald Shropshire  
Retired President/CEO  
Great Lakes Bank, NA