



From: Fadi Mustapa, MD, FACG

To: Whom it may concern

Date: August 20th, 2024

My name is Fadi Mustapha. I am a physician, a board-certified gastroenterologist. I joined KSB hospital after completing my residency and fellowship in both Internal Medicine and Gastroenterology in 2006 from The Graduate Hospital and Drexel University in Philadelphia, PA. I have since built a busy gastroenterology practice as an employed physician at KSB Hospital and have served at the hospital at multiple leadership positions including as the President of the Medical Staff, the Chairperson of Credentialing Committee, the Chairperson of the Physician Practice Review Committee or PPRC, the Physician Communication Officer, and other smaller roles. My wife, Wafa, works in the Revenue Cycle Department at KSB hospital, our two kids were both born at KSB Hospital and attend Dixon Public schools. We are active members of the Dixon community and participate in multiple community events.

The purpose of this letter is to give my full support for the affiliation of KSB Hospital with OSF Healthcare. OSF and KSB share similar values, mission and goals. This affiliation would ensure that KSB will continue to provide vital medical services for the Sauk Valley communities locally. I am personally excited, as this affiliation would expand the scope of medical care provided by the hospital by enhancing access to additional services and treatments. Through this affiliation, our community will have access to specialized services through OSF's Centers of Excellence, while maintaining most of the medical care locally.

We, the physicians, clinical staff, and administrative team at KSB Hospital take pride in our commitment and the care we provide to our community. I have trusted KSB for almost 2 decades and I am confident, this trust, will continue to thrive after the affiliation.

In addition to supporting this affiliation, I also encourage and support an open discussion between KSB and OSF Healthcare. I am confident this transition will be accomplished without significant hurdles, given the effort and time spent from both teams, on achieving each step before full affiliation is reached.

Sincerely,

Fadi Mustapha, MD, FACG

Gastroenterologist at KSB hospital

Clinical assistant professor, University of Illinois at Rockford.