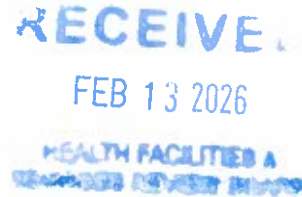




Northwestern Memorial HealthCare
251 East Huron Street
Chicago, Illinois 60611-2908
312.926.2033
nm.org



February 10, 2026

Mr. John Kniery
Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson Street, 2nd Floor
Springfield, IL 62761

**Re: Project Completion
Project # 24-039
The Midland Surgery Center LLC d/b/a Northwestern Medicine Surgery Center Sycamore**

Dear Mr. Kniery:

This letter certifies that Project #24-039 has been completed and is in compliance with all terms of the permit, including total project cost, square footage, and services. The final realized cost is \$712,970 which is less than the approved permit amount of \$713,000. This is the total amount required to complete the project.

A detailed itemization of expenditures and sources of funds is attached. There are no additional or associated costs or capital expenditures related to the project. Kindly note that this project included Movable Equipment only, no New Construction or Modernization contract was included within the scope of the work.

This letter is intended to complete the project close-out process for this permit. If further information or action is needed, please contact Bridget Orth at borth@nm.org.

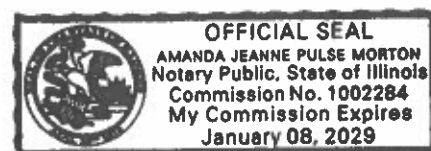
Sincerely,

John A. Orsini
Executive Vice President & Chief Financial Officer

JAO/lrb

cc: Bridget Orth, Director, Regulatory Planning

Attachment



Amanda Pulse Morton 2/10/2026

**The Midland Surgery Center, LLC d/b/a Northwestern Medicine Surgery Center Sycamore
Project # 24-039**

**ANNUAL COST REPORT
to the
Illinois Health Facilities and Services Review Board**

**The Midland Surgical Center, LLC, d/b/a Northwestern Medicine Surgery Center Sycamore, Kishwaukee
Community Hospital d/b/a Northwestern Medicine Kishwaukee Hospital, Northwestern Memorial
HealthCare Permit Project Expenditures**

Progress Report: January 31, 2026

<u>Category</u>	CON Approved Budget	Project to Date through 01/31/2026
<u>USE OF FUNDS</u>		
1 PREPLANNING COSTS	\$ -	\$ -
2 SITE SURVEY AND SOIL INVESTIGATION	\$ -	\$ -
3 SITE PREPARATION	\$ -	\$ -
4 OFF SITE WORK	\$ -	\$ -
5 NEW CONSTRUCTION CONTRACTS	\$ -	\$ -
6 MODERNIZATION CONTRACTS	\$ -	\$ -
7 CONTINGENCIES	\$ -	\$ -
8 ARCHITECTURAL/ENGINEERING FEES	\$ -	\$ -
9 CONSULTING & OTHER FEES	\$ -	\$ -
10 MOVABLE CAPITAL EQUIPMENT (not in construction contracts)	\$ 713,000	\$ 712,970
11 BOND ISSUANCE EXPENSE (project related)	\$ -	\$ -
12 NET INTEREST EXPENSE DURING CONSTRUCTION (project related)	\$ -	\$ -
13 FAIR MARKET VALUE OF LEASED SPACE OR EQUIPMENT	\$ -	\$ -
14 OTHER COSTS WHICH ARE TO BE CAPITALIZED	\$ -	\$ -
GRAND TOTAL	\$ 713,000	\$ 712,970
<u>SOURCE OF FUNDS</u>		
16 CASH & SECURITIES	\$ 713,000	\$ 712,970
18 GIFTS & BEQUESTS	\$ -	\$ -
19 BOND ISSUES (project related)	\$ -	\$ -
25 TOTAL FUNDS	\$ 713,000	\$ 712,970
CON PERMIT AMOUNT	\$ 713,000	\$ 712,970
 % COMPLETE	 100.0%	