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May 10, 2023

Debra Savage, Chair Illinois Health Facilities and Services Review Board 525 West Jefferson, 2nd Floor Springfield, Illinois 62761

Re: Support for the University of Chicago Medical Center's Dedicated Cancer Facility

Dear Chairperson Savage:

As President of Dynamic Heating and Piping Company, I represent an HVAC contractor which has worked on helping improve, build, and renovate the University of Chicago campus for several years. Our mission is to provide competitive, high-quality construction/HVAC services that enables the University of Chicago to in-turn, service the community by providing much needed quality healthcare. For these reasons and the future of healthcare on the South Side, we are proud to support the University of Chicago Medical Center's ("UCMC" or "Medical Center") project to build a dedicated cancer facility on its Hyde Park Campus (the "Project").

Chicago's South Side needs more robust access to specialty healthcare, particularly for cancer, which disproportionately affects local residents. In the unthinkable moments of a cancer diagnosis, the Medical Center will be better able to support its residents and their families by providing a broad spectrum of cancer care services under one roof and closer to home. UCMC also wants to use the space to keep its community healthy and to broaden efforts for cancer prevention, wellness and screening.

With this Project, UCMC commits to making an approximate \$815 million investment on the South Side, one of the largest capital development projects in the area's history. UCMC has always done an excellent job of recruiting more than a third of its contractors from MBE/DBE/WBE certified vendors, and we know they strive for an even larger commitment for this Project. This kind of capital investment and job creation is a much needed and impactful opportunity for companies and communities such as ours. As a minority-owned contractor, our involvement in projects of this scale and magnitude are pivotal to our continued ability to service UCMC and the community.

With the Medical Center as our partner, we want to build our future and one important way is to approve the construction of a world-class, dedicated cancer facility for the betterment of our communities.

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Dynamic Heating and Piping Co.