

May 17, 2023

Debra Savage, Chair Illinois Health Facilities and Services Review Board 525 West Jefferson, 2nd Floor Springfield, Illinois 62761

Re: Support for the University of Chicago Medical Center's Dedicated Cancer Facility

Dear Chairperson Savage:

As the Managing Member of BlackRock Construction, a reputable and community-oriented firm, I represent a general contracting and construction management firm. I am honored to support the University of Chicago Medical Center's ("UCMC" or "Medical Center") project to build a dedicated cancer facility on its Hyde Park Campus (the "Project").

Chicago's South Side needs more robust access to specialty healthcare, particularly for cancer, which disproportionately affects local residents. In the unthinkable moments of a cancer diagnosis, the Medical Center will be better able to support its residents and their families by providing a broad spectrum of cancer care services under one roof and closer to home. UCMC also wants to use the space to keep its community healthy and to broaden efforts for cancer prevention, wellness, and screening.

With this Project, UCMC commits to making an approximately \$815 million investment on the South Side, one of the largest capital development projects in the area's history. UCMC has always done an excellent job of recruiting more than a third of its contractors from certified MBE/DBE/WBE certified vendors, and we know they strive for an even larger commitment for this Project. This kind of capital investment and job creation is a much needed and impactful opportunity for companies and communities such as ours.

With the Medical Center as our partner, we want to build our future and one important way is to approve the construction of a world-class, dedicated cancer facility for the betterment of our communities.

Sincerety