## ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD APPLICATION FOR CHANGE OF OWNERSHIP EXEMPTION

### SECTION I. IDENTIFICATION, GENERAL INFORMATION, AND CERTIFICATION

This Section must be completed for all projects.

Facility/Project Identification
Facility Name: Louis A. Weiss Memorial Hospital
Street Address: 4646 North Marine Drive
City and Zip Code: Chicago 60640
County: Cook Health Service Area: 6 Health Planning Area: A-01
Legislators
State Senator Name: Sara Feigenholtz
State Representative Name: Margaret Croke
Applicant(s) [Provide for each applicant (refer to Part 1130.220)]
Exact Legal Name: AUM Global Healthcare Management, LLC d/b/a Resilience Healthcare
Street Address:2340 Norton Road
City and Zip Code: Rochester Hills 48307
Name of Registered Agent: ACFB Incorporated
Registered Agent Street Address:71 South Wacker Drive, Suite 1600
Registered Agent City and Zip Code: Chicago 60606
Name of Chief Executive Officer: Manoj Prasad, M.D., MBA, Ph.D., FACHE, CHCSP.
CEO Street Address: 2340 Norton Road
CEO City and Zip Code: Rochester Hills 48307
CEO Telephone Number: 773-564-5102
•
Type of Ownership of Applicants
│
For-profit Corporation Governmental
☐ Governmental ☐ Sole Proprietorship ☐ Sole Proprietorship
Other
Other
<ul> <li>Corporations and limited liability companies must provide an Illinois certificate of good</li> </ul>
standing.
<ul> <li>Partnerships must provide the name of the state in which they are organized and the name</li> </ul>
and address of each partner specifying whether each is a general or limited partner.
APPEND DOCUMENTATION AS <u>ATTACHMENT 1</u> IN NUMERIC SEQUENTIAL ORDER AFTER
THE LAST PAGE OF THE APPLICATION FORM.
Different Constant ID
Primary Contact [Person to receive ALL correspondence or inquiries]
Name: Juan Morado Jr. and Mark J. Silberman
Title: Attorney
Company Name: Benesch Friedlander Coplan and Aronoff LLP
Address: 71 South Wacker Drive, Suite 1600 Chicago IL 60606
Telephone Number: 312-212-4967; 312-212-4952
E-mail Address: jmorado@beneschlaw.com msilberman@beneschlaw.com
Fax Number: (312) 767-9192

ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD APPLICATION FOR CHANGE OF OWNERSHIP EXEMPTION

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State Senator Name: Sara Feigenholtz
State Representative Name: Margaret Croke
Applicant(s) [Provide for each applicant (refer to Part 1130.220)]
Exact Legal Name: WestLaw Management Group, LLC
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City and Zip Code: Rochester Hills 48307
Name of Registered Agent: ACFB Incorporated
Registered Agent Street Address:71 South Wacker Drive, Suite 1600
Registered Agent City and Zip Code: Chicago 60606
Name of Chief Executive Officer: Manoj Prasad, M.D., MBA, Ph.D., FACHE, CHCSP. CEO Street Address: 2340 Norton Road
CEO City and Zip Code: Rochester Hills 48307
CEO Telephone Number: 773-564-5102
CEO Telephone Number: 773-304-3102
Turns of Ourmarchin of Applicants
Type of Ownership of Applicants
☐ Non-profit Corporation ☐ Partnership
For-profit Corporation Governmental
☐ Limited Liability Company ☐ Sole Proprietorship ☐
Other
<ul> <li>Corporations and limited liability companies must provide an Illinois certificate of good</li> </ul>
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ADDEND DOCUMENTATION AS ATTACHMENT A IN NUMERIC SECURITIAL ORDER AFTER
APPEND DOCUMENTATION AS <u>ATTACHMENT 1</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.
THE LAST PAGE OF THE APPLICATION FORM.
Drimary Contact [Derson to receive ALL correspondence or inquiries]
Primary Contact [Person to receive ALL correspondence or inquiries]  Name: Juan Morado Jr. and Mark J. Silberman
Title: Attorney
Company Name: Benesch Friedlander Coplan and Aronoff LLP
Address: 71 South Wacker Drive, Suite 1600 Chicago IL 60606
Telephone Number: 312-212-4967; 312-212-4952
E-mail Address: jmorado@beneschlaw.com msilberman@beneschlaw.com
Fax Number: (312) 767-9192
ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD
ILLINOIS ILLALIII AGILIILS AND SERVICES REVIEW BOARD

APPLICATION FOR CHANGE OF OWNERSHIP EXEMPTION

SECTION I. IDENTIFICATION, GENERAL INFORMATION, AND CERTIFICATION

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County: Cook	Health Service A	Area: 6	Health Planning Area: A-01
Legislators			
State Senator Name: Sara Feigenho			
State Representative Name: Margare	t Croke		
Applicant(s) [Provide for each a		to Part 1130.220)	)]
Exact Legal Name: Pipeline Health S			
Street Address: 898 N. Sepulveda Bo		0	
City and Zip Code: El Seguendo, CA			
Name of Registered Agent: Registere			
Registered Agent Street Address: 9 B			
Registered Agent City and Zip Code:		1	
Name of Chief Executive Officer: And		500	
CEO Street Address: 898 N. Sepulve		ite 500	
CEO City and Zip Code: El Seguend			
CEO Telephone Number: (213) 694-4	·861		
Type of Ownership of Applica	nts		
, , , , , ,			
☐ Non-profit Corporation		Partnership	
☐ For-profit Corporation		Governmental	
		Sole Proprietorship	
Other			
<ul> <li>Corporations and limited liabi</li> </ul>	lity companies mu	ıst provide an <b>Illinois</b>	certificate of good
standing.	,		good and on good
<ul> <li>Partnerships must provide the</li> </ul>	e name of the stat	e in which they are o	rganized and the name
and address of each partner s			
•			•
APPEND DOCUMENTATION AS AT		NUMERIC SEQUEN	ITIAL ORDER AFTER
THE LAST PAGE OF THE APPLICA			
Primary Contact [Person to rec	eive ALL corre	spondence or inq	uiries]
Name: Anne M. Murphy			
Title: Attorney			
Company Name: ArentFox Schiff LLF			
Address: Prudential Tower, 800 Boyl	ston Street, 32 <sup>nd</sup> F	Floor, Boston, MA 02	2199
Telephone Number: (617) 973-6246			
E-mail Address: Anne.Murphy@afsla	w.com		
Fax Number: (617) 367-2315	AII I=I=A		(17)4/ 504 55
ILLINOIS HEALTH FA	CILITIES AND	SERVICES REV	VIEW BOARD

## APPLICATION FOR CHANGE OF OWNERSHIP EXEMPTION

SECTION I. IDENTIFICATION, GENERAL INFORMATION, AND CERTIFICATION

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City and Zip Code: Chicago 60640
County: Cook Health Service Area: 6 Health Planning Area: A-01
County. Cook — Health Service Alea. 6 — Health Planning Alea. A-01
Legislators
State Senator Name: Sara Feigenholtz
State Representative Name: Margaret Croke
Applicant(s) [Provide for each applicant (refer to Part 1130.220)]
Exact Legal Name: Pipeline-Weiss Memorial Hospital, LLC
Street Address: 4646 N. Marine Drive
City and Zip Code: Chicago IL 60640
Name of Registered Agent: Registered Agent Solutions, Inc.
Registered Agent Street Address: 9 E. Loockeman Street, Suite 311
Registered Agent City and Zip Code: Dover, DE 19901
Name of Chief Executive Officer: Irene Dumanis
CEO Street Address: 4646 North Marine Drive
CEO City and Zip Code: Chicago, IL 60640
CEO Telephone Number: (773) 564-5102
Type of Ownership of Applicants
□ Non-profit Corporation □ Partnership
☐ For-profit Corporation ☐ Governmental
☐ Sole Proprietorship ☐
Other
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and dudiness of each parallel epochyling through each is a general of limited parallel.
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Primary Contact [Person to receive ALL correspondence or inquiries]
Name: Anne M. Murphy
Title: Attorney
Company Name: ArentFox Schiff LLP
Address: Prudential Tower, 800 Boylston Street, 32 <sup>nd</sup> Floor, Boston, MA 02199
Telephone Number: (617) 973-6246
E-mail Address: Anne.Murphy@afslaw.com
Fax Number: (617) 367-2315
Additional Contact [Person who is also authorized to discuss the Application]
Name:
Title:
Company Name:
Address:
Telephone Number:
E-mail Address:
Fax Number:

## **Post Exemption Contact**

[Person to receive all correspondence subsequent to exemption issuance-THIS PERSON MUST BE EMPLOYED BY THE LICENSED HEALTH CARE FACILITY AS DEFINED AT 20 ILCS 3960]

	ED AT 20 ILCS 3900]
Name:	Manoj Prasad, M.D., MBA, Ph.D., FACHE, CHCSP.
Title: C	nief Executive Officer
Compa	ny Name: AUM Global Healthcare Management, LLC d/b/a Resilience Healthcare
Addres	s: 2340 Norton Road, Rochester Hills, Michigan 48307
Telepho	one Number: 312-564-5102
E-mail	Address: mprasad@resiliencehealthcare.com
Fax Nu	mber: N/A
[Provid	vnership after the Project is Complete e this information for each applicable site]
	egal Name of Site Owner: Ramco Healthcare Holdings, LLC
	s of Site Owner: 103 Carnegie Center, Suite 345, Princeton, NJ 08540
	Address or Legal Description of the Site: of ownership or control of the site is to be provided as Attachment 2. Examples of proof
statem	ership are property tax statements, tax assessor's documentation, deed, notarized ent of the corporation attesting to ownership, an option to lease, a letter of intent to or a lease.
	ID DOCUMENTATION AS <u>ATTACHMENT 2,</u> IN NUMERIC SEQUENTIAL ORDER AFTER AST PAGE OF THE APPLICATION FORM.
	t Operating Identity/Licensee e this information for each applicable facility and insert after this page.]
Provid	
Exact L	egal Name: Pipeline- Weiss Memorial Hospital, LLC s: 4646 North Marine Drive, Chicago, IL 60640

#### Operating Identity/Licensee after the Project is Complete

[Provide this information for each applicable facility and insert after this page.] Exact Legal Name: Resilience Healthcare- Weiss Memorial Hospital, LLC Address: 4646 North Marine Drive, Chicago, IL 60640 Non-profit Corporation Partnership For-profit Corporation Governmental Limited Liability Company Sole Proprietorship Other o Corporations and limited liability companies must provide an Illinois Certificate of Good Standing. Partnerships must provide the name of the state in which organized and the name and address of each partner specifying whether each is a general or limited partner. Persons with 5 percent or greater interest in the licensee must be identified with the % of ownership. APPEND DOCUMENTATION AS <u>ATTACHMENT 3</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

#### **Organizational Relationships**

Provide (for each applicant) an organizational chart containing the name and relationship of any person or entity who is related (as defined in Part 1130.140). If the related person or entity is participating in the development or funding of the project, describe the interest and the amount and type of any financial contribution.

APPEND DOCUMENTATION AS <u>ATTACHMENT 4,</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

#### **Narrative Description**

In the space below, provide a brief narrative description of the change of ownership. Explain **WHAT** is to be done in **State Board defined terms**, **NOT WHY** it is being done. If the project site does NOT have a street address, include a legal description of the site.

This application represents a portion of a larger transaction ("Agreement" or "Transaction") that proposes the change of ownership for Pipeline Health System, LLC's ("Pipeline's") two Illinois hospitals (along with the related real estate and the Weiss Medical Office Building ("Weiss MOB"), collectively "Facilities"). Based upon the fact that the ownership structure of the Facilities is separated between Operational Entities ("OpCo's") and Property Entities ("PropCo's"), applicants will be submitting four separate Change of Ownership Exemption ("COE") applications that are being filed simultaneously to individually address the proposed transfer of ownership (both operational and property) of both hospitals, commonly known as Louis A. Weiss Memorial Hospital (and including the Weiss MOB) ("Weiss") and West Suburban Medical Center ("West Suburban"). River Forest Property Holdings, LLC ("River Forest PropCo"), which owns the real estate for an off-campus and unlicensed medical office building in River Forest, Illinois, is not part of the HFSRB review process. This constitutes the entirety of the Transaction.

This COE specifically addresses a proposed change in the operational ownership of Weiss. The applicant, AUM Global Healthcare Management, LLC d/b/a Resilience Healthcare ("Resilience") has entered into an Agreement with Pipeline and Pipeline-Weiss Memorial Hospital, LLC ("Weiss OpCo") to acquire Weiss Memorial Hospital ("Hospital") located at 4646 North Marine Drive. Chicago, IL 60640. Upon approval, WestLaw Management Group, which is wholly owned by Resilience will be the entity that Dr. Prasad will manage day to day operations of the Facilities through.

The Hospital is currently owned by Weiss OpCo, a wholly owned subsidiary of Pipeline. Pipeline acquired the Hospital in early 2019 and, as part of that transaction, the real estate and buildings on which the Hospital is located were acquired by Weiss Property Holdings, LLC ("Weiss PropCo"), a Delaware limited liability corporation. Weiss PropCo is not involved in the operation of Weiss or in the delivery of patient care. It is, therefore, not an applicant to this COE application. Transfer of ownership of the property, while addressed as part of the Agreement, will be addressed separately for the Health Facilities and Services Review Board ("HFSRB" or "Board") via the submission of a separate COE application.

The Weiss MOB real estate is owned by Weiss MOB Property Holdings, LLC ("Weiss MOB PropCo"). Although the Hospital does not operate the Weiss MOB or lease space in the MOB, the Weiss MOB falls under the Hospital's Illinois hospital license. As a result, the Weiss MOB is acknowledged to be part of Weiss and the Hospital for the purpose of this Certificate of Exemption application, and Weiss MOB PropCo is included in the separate Certificate of Exemption for the Weiss real estate that is referenced below. In contrast, the surface parking lot adjacent to the Hospital ("Weiss Surface Lot") is not part of the Hospital's Illinois hospital license and is not part of the HFSRB review process.

As part of the Transaction, Weiss PropCo has entered into a concurrent agreement to sell the real estate and buildings on which the Hospital is located to Ramco Healthcare Holdings, LLC ("Ramco") an entity affiliated with and possessing overlapping, but not identical, common ownership with Resilience. A separate Certificate of Exemption to address the acquisition of real property has been filed by Ramco to address that portion of the Transaction. As indicated above, Weiss MOB PropCo will be part of this application.

Following the Transaction, Ramco will enter into and maintain a multi-year lease with Resilience for the real property to ensure Resilience can maintain operational control over Hospital.

The total purchase price related to the Transaction is \$92 million for the real estate, which includes all Pipeline assets in the greater Chicago area. No part of the purchase price is being attributed to Weiss OpCo, West Suburban OpCo or any other operating entity that is part of the Transaction.

Of this \$92 million total purchase price, seller is providing to buyer at closing a \$12 million credit in immediately available funds, to be used toward improvements and repair of the transferred assets (including Weiss and West Suburban). Of this \$12 million credit, \$8 million will be used by buyer for improvements and repair at Weiss, in order to honor seller's prior commitment to the community in connection with the sale of the Weiss Surface Lot. As a result, the net purchase price associated with the Transaction is \$80 million, apportioned as follows:

 West Suburban PropCo
 \$28,282,438.27

 Weiss Hospital PropCo
 \$11,040,757.61

 Weiss MOB PropCo
 \$20,784,224.71

 River Forest PropCo
 \$19,892,579.41

The above apportionment has been made only for the purpose of meeting COE requirements and should be used only for this purpose. This apportionment is based on a combination of appraisal and previous purchase price information.

The Agreement involves a Membership Interest Purchase Agreement ("MIPA"), pursuant to which buyer will be acquiring the membership interests in Weiss OpCo. As a result, buyer will be obtaining the assets and assuming the liabilities of Weiss OpCo. As the new owner of Weiss OpCo, buyer will have ongoing access to the current Medicare number of Weiss OpCo, allowing for uninterrupted operations and ensuring uninterrupted access to care for the communities and patients served by the Facilities, particularly those reliant upon Illinois Medicaid and other government payers. This is being done to ensure operational continuity before and after the transaction and HFSRB approval.

The Transaction apportions the purchase price entirely to the PropCo's involved in the Transaction, rather than to the OpCo components. Most fundamentally and importantly, this apportionment reflects the fair market value of each entity. Doing so also facilitates aligning the responsibilities and obligations of long-term real estate debt, such as mortgages, with the real property, leaving the operational entities the increased flexibility to instead assume more limited working capital debt through vehicles such as revolving lines of credit. It provides a foundation for operational continuity, economic success, and increased borrowing power, if necessary. This is designed to maximize the nimbleness of operational side of the Hospitals, and is calculated to yield a successful transition, successful restructuring, and uninterrupted access to care for the communities and patient populations served by these Hospitals.

#### **Related Project Costs**

Provide the following information, as applicable, with respect to any land related to the project that will be or has been acquired during the last two calendar years:

Land a	acquisition is	related to project	⊠ Yes	□ No
Purcha	ase Price:	\$ 31,824,982.32 (in	cluding MOB)	\$11,040,757.61 (Hospital Property Only
Fair M	arket Value:	\$ 31,824,982,.32 (ir	ncluding MOB)	\$11,040,757.61 (Hospital Property Only
		Completion Sch		
that is not comp	lete? Yes _	_ No <u>X</u> If yes, indic	ate the projects	hich the State Board issued a permit by project number and whether the of this application is complete.
Anticipated ex	emption cor	mpletion date (refer	to Part 1130.57	70): December 31, 2022
	ency Subn			
Are the following ☑ Cancer F ☑ APORS		up to date as applica	ıble:	
submitted	l document	requests such as IDF	PH Questionnai	res and Annual Bed Reports been
IXI All repor	ts regarding	outstanding permits		

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The Application must be signed by the authorized representatives of the applicant entity. Authorized representatives are:

- in the case of a corporation, any two of its officers or members of its Board of Directors;
- in the case of a limited liability company, any two of its managers or members (or the sole manager or member when two or more managers or members do not exist);
- in the case of a partnership, two of its general partners (or the sole general partner, when two or more general partners do not exist);
- in the case of estates and trusts, two of its beneficiaries (or the sole beneficiary when two or more beneficiaries do not exist); and
- in the case of a sole proprietor, the individual that is the proprietor.

This Application is filed on the behalf of AUM Global Healthcare Management, LLC d/b/a Resilience Healthcare

in accordance with the requirements and procedures of the Illinois Health Facilities Planning Act. The undersigned certifies that he or she has the authority to execute and file this Application on behalf of the applicant entity. The undersigned further certifies that the data and information provided herein, and appended hereto, are complete and correct to the best of his or her knowledge and belief. The undersigned also certifies that the fee required for this application is sent herewith or will be part upon request.

There	
SIGNATURE	SIGNATURE
Manoj Presad	Reddy Rathnakar Patiola
PRINTED NAME	PRINTED NAME
Managing Member	Member
PRINTED TITLE	PRINTED TITLE
Notarization: Subscribed and sworn to before me this 14 day of 1000 to	Notarization: Subscribed and sworn to before me this day of
OFFICIAL SEAL  TARY A IN COBB  Signal WE TARY PROBLIC, STATE OF ILLINOIS  MY COMMISSION EXPIRES MAY. 31, 2023  Seal	Signature of Notary Seal

15488046 v4

\*Insert the EXACT legal name of the applicant

#### CERTIFICATION

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	an	
SIGNATURE	SIGNATURE	
Manoj Prasad	Reddy Rathnakar Patlola	
PRINTED NAME	PRINTED NAME	
Managing Member	Member	
PRINTED TITLE	PRINTED TITLE	
Notarization: Subscribed and sworn to before me this day of	Notarization: Subscribed and sworn to before me this 14 day of 100000000000000000000000000000000000	22
Signature of Notary	Signature of Notary	_
Seal	Seal Keziah J Merca	ido
*Insert the EXACT legal name of the applicant	STATE OF NEW JERS MY COMMISSION EXPIRES 11	

15488046 v4

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Manoi Praser	SIGNATURE
Manoj Prased	Reddy Rathnakar Patiola
PRINTED NAME	PRINTED NAME
Managing Member	Member
PRINTED TITLE	PRINTED TITLE
Notarization: Subscriped and sworp to before me this 1 day of MMACA, 2022	Notarization: Subscribed and sworn to before me this day of
SIGN SHOP TANYA NI COBB SIGN SHOP AND THE SH	Signature of Notary
Seal	Seal
*Insert the EXACT legal name of the applicant	

15488046 v4

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	all
SIGNATURE	SIGNATURE
Manoj Prasad	Reddy Rathnakar Patlola
PRINTED NAME	PRINTED NAME
Managing Member	Member
PRINTED TITLE	PRINTED TITLE
Notarization: Subscribed and sworn to before me this day of	Notarization: Subscribed and sworn to before me this Landay of MAYCO 2022
Signature of Notary	Signature of Notaty
Seal	Seal Keziah J Mercado NOTARY PUBLIC
*Insert the EXACT legal name of the applicant	STATE OF NEW JERSEY MY COMMISSION EXPIRES 11/19/2026

15488046 v4

ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD CHANGE OF OWNERSHIP APPLICATION FOR EXEMPTION-10/2018 Edition

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CEL	₹TI	FI	-	П	ON

AFDOCS/20849751.1

The Application must be signed by the authorized representatives of the applicant entity. Authorized representatives are: o in the case of a corporation, any two of its officers or members of its Board of Directors;

- in the case of a limited liability company, any two of its managers or members (or the sole manager or member when two or more managers or members do not exist);
- in the case of a partnership, two of its general partners (or the sole general partner, when two or more general partners do not exist);
- in the case of estates and trusts, two of its beneficiaries (or the sole beneficiary when two or more beneficiaries do not exist); and

<ul> <li>in the case of a sole proprietor, the individual that is the proprietor.</li> </ul>				
This Application is filed on the behalf of _Pipeline Health System, LLC				
	•			
in accordance with the requirements and procedures of the Illinois Health Facilities Planning Act. The undersigned certifies that he or she has the authority to execute and file this Application on behalf of the applicant entity. The undersigned further certifies that the data and information provided herein, and appended hereto, are complete and correct to the best of his or her knowledge and belief. The undersigned also certifies that the fee required for this application is sent herewith or will be paid upon request.				
SIGNATURE	SIGNATURE			
Nicholas Orzano PRINTED NAME	PRINTED NAME			
Authorized Board Member PRINTED TITLE	PRINTED TITLE			
Notarization: Subscribed and sworn to before me this	Notarization: Subscribed and sworn to before me this day of March 2022			
Signature of Notary	Signature of Notary			
MIRIAM BLAKELEY Notary Public - California Los Angeles Country Commission # 2322622 My Comm. Expires Mar 27, 2024 *Insert the EXACT legal name of the applicant	Seal			

10

ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD CHANGE OF OWNERSHIP APPLICATION FOR EXEMPTION- 10/2018 Edition

CERTIFICATION				
	representatives of the applicant entity. Authorized			
<ul> <li>in the case of a corporation, any two of its officers or members of its Board of Directors;</li> </ul>				
<ul> <li>in the case of a limited liability company, a manager or member when two or more manager.</li> </ul>	ny two of its managers or members (or the sole anagers or members do not exist);			
<ul> <li>in the case of a partnership, two of its general partners do not exist);</li> </ul>	eral partners (or the sole general partner, when two or			
<ul> <li>in the case of estates and trusts, two of its more beneficiaries do not exist); and</li> </ul>	beneficiaries (or the sole beneficiary when two or			
o in the case of a sole proprietor, the individe	ual that is the proprietor.			
This Application is filed on the behalf of Pipel	ine-Weiss Memorial Hospital, LLC			
	*			
In accordance with the requirements and procedures of the Illinois Health Facilities Planning Act. The undersigned certifies that he or she has the authority to execute and file this Application on behalf of the applicant entity. The undersigned further certifies that the data and information provided herein, and appended hereto, are complete and correct to the best of his or her knowledge and belief. The undersigned also certifies that the fee required for this application is sent herewith or will be pald upon request.				
SIGNATURE	SIGNATURE			
Nicholas Orzano PRINTED NAME	PRINTED NAME			
Authorized Board Member of Pipeline Health System, LLC (Controlling Entity) PRINTED TITLE	PRINTED TITLE			
Notarization: Subscribed and sworn to before me this 10110 day of March 2022	Notarization: Subscribed and sworn to before me this day of March 2022			
Signature of Notary	Signature of Notary			
MIRIAM BLAKELEY Notary Public - California Los Angeles County Commission # 3322622 My Comm. Expires Mar 27, 2024	Seal			
*Insert the EXACT legal name of the applicant				
AFDOCS/20849751.1				

Page 8 —

#### SECTION II. BACKGROUND.

#### **BACKGROUND OF APPLICANT**

- 1. A listing of all health care facilities owned or operated by the applicant, including licensing, and certification if applicable.
- 2. A listing of all health care facilities currently owned and/or operated in Illinois, by any corporate officers or directors, LLC members, partners, or owners of at least 5% of the proposed health care facility.
- 3. A certified listing of any adverse action taken against any facility owned and/or operated by the applicant, directly or indirectly, during the three years prior to the filing of the application. Please provide information for each applicant, including corporate officers or directors, LLC members, partners and owners of at least 5% of the proposed facility. A health care facility is considered owned or operated by every person or entity that owns, directly or indirectly, an ownership interest.
- 4. Authorization permitting HFSRB and DPH access to any documents necessary to verify the information submitted, including, but not limited to: official records of DPH or other State agencies; the licensing or certification records of other states, when applicable; and the records of nationally recognized accreditation organizations. Failure to provide such authorization shall constitute an abandonment or withdrawal of the application without any further action by HFSRB.
- 5. If, during a given calendar year, an applicant submits more than one Application, the documentation provided with the prior applications may be utilized to fulfill the information requirements of this criterion. In such instances, the applicant shall attest that the information was previously provided, cite the project number of the prior application, and certify that no changes have occurred regarding the information that has been previously provided. The applicant is able to submit amendments to previously submitted information, as needed, to update and/or clarify data.

APPEND DOCUMENTATION AS <u>ATTACHMENT 5</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM. EACH ITEM (1-4) MUST BE IDENTIFIED IN ATTACHMENT 5.

## SECTION III. CHANGE OF OWNERSHIP (CHOW)

Tran	saction Type. Check the Following that Applies to the Transaction:
	Purchase resulting in the issuance of a license to an entity different from current licensee.
	Lease resulting in the issuance of a license to an entity different from current licensee.
	Stock transfer resulting in the issuance of a license to a different entity from current licensee.
<u>X</u> Intere	Stock transfer resulting in no change from current licensee. (Transfer of LLC Membership ests)
	Assignment or transfer of assets resulting in the issuance of a license to an entity different from the current licensee.
	Assignment or transfer of assets not resulting in the issuance of a license to an entity different from the current licensee.
	Change in membership or sponsorship of a not-for-profit corporation that is the licensed entity.
	Change of 50% or more of the voting members of a not-for-profit corporation's board of directors that controls a health care facility's operations, license, certification or physical plant and assets.
	Change in the sponsorship or control of the person who is licensed, certified or owns the physical plant and assets of a governmental health care facility.
	Sale or transfer of the physical plant and related assets of a health care facility not resulting in a change of current licensee.
	Change of ownership among related persons resulting in a license being issued to an entity different from the current licensee
	Change of ownership among related persons that does not result in a license being issued to an entity different from the current licensee.
	Any other transaction that results in a person obtaining control of a health care facility's operation or physical plant and assets and explain in "Narrative Description."

## 1130.520 Requirements for Exemptions Involving the Change of Ownership of a Health Care Facility

- 1. Prior to acquiring or entering into a contract to acquire an existing health care facility, a person shall submit an application for exemption to HFSRB, submit the required application-processing fee (see Section 1130.230) and receive approval from HFSRB.
- 2. If the transaction is not completed according to the key terms submitted in the exemption application, a new application is required.
- 3. READ the applicable review criteria outlined below and **submit the required documentation (key terms) for the criteria:**

APPLICABLE REVIEW CRITERIA	CHOW
1130.520(b)(1)(A) - Names of the parties	X
1130.520(b)(1)(B) - Background of the parties, which shall include proof that the applicant is fit, willing, able, and has the qualifications, background and character to adequately provide a proper standard of health service for the community by certifying that no adverse action has been taken against the applicant by the federal government, licensing or certifying bodies, or any other agency of the State of Illinois against any health care facility owned or operated by the applicant, directly or indirectly, within three years preceding the filing of the application.	X
1130.520(b)(1)(C) - Structure of the transaction	X
1130.520(b)(1)(D) - Name of the person who will be licensed or certified entity after the transaction	
1130.520(b)(1)(E) - List of the ownership or membership interests in such licensed or certified entity both prior to and after the transaction, including a description of the applicant's organizational structure with a listing of controlling or subsidiary persons.	X
1130.520(b)(1)(F) - Fair market value of assets to be transferred.	X
1130.520(b)(1)(G) - The purchase price or other forms of consideration to be provided for those assets. [20 ILCS 3960/8.5(a)]	Х
1130.520(b)(2) - Affirmation that any projects for which permits have been issued have been completed or will be completed or altered in accordance with the provisions of this Section	X
1130.520(b)(3) - If the ownership change is for a hospital, affirmation that the facility will not adopt a more restrictive charity care policy than the policy that was in effect one year prior to the transaction. The hospital must provide affirmation that the compliant charity care policy will remain in effect for a two-year period following the change of ownership transaction	X
1130.520(b)(4) - A statement as to the anticipated benefits of the proposed changes in ownership to the community	X

APPLICABLE REVIEW CRITERIA	CHOW
1130.520(b)(5) - The anticipated or potential cost savings, if any, that will result for the community and the facility because of the change in ownership;	X
1130.520(b)(6) - A description of the facility's quality improvement program mechanism that will be utilized to assure quality control;	X
1130.520(b)(7) - A description of the selection process that the acquiring entity will use to select the facility's governing body;	X
1130.520(b)(9)- A description or summary of any proposed changes to the scope of services or levels of care currently provided at the facility that are anticipated to occur within 24 months after acquisition.	X

APPEND DOCUMENTATION AS  $\underline{\text{ATTACHMENT 6}}_{,}$  IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

#### SECTION IV. CHARITY CARE INFORMATION

- 1. All applicants and co-applicants shall indicate the amount of charity care for the latest three <a href="mailto:audited"><u>audited</u></a> fiscal years, the cost of charity care and the ratio of that charity care cost to net patient revenue.
- 2. If the applicant owns or operates one or more facilities, the reporting shall be for each individual facility located in Illinois. If charity care costs are reported on a consolidated basis, the applicant shall provide documentation as to the cost of charity care; the ratio of that charity care to the net patient revenue for the consolidated financial statement; the allocation of charity care costs; and the ratio of charity care cost to net patient revenue for the facility under review.
- 3. If the applicant is not an existing facility, it shall submit the facility's projected patient mix by payer source, anticipated charity care expense and projected ratio of charity care to net patient revenue by the end of its second year of operation.

Charity care" means care provided by a health care facility for which the provider does not expect to receive payment from the patient or a third-party payer (20 ILCS 3960/3). Charity Care must be provided at cost.

A table in the following format must be provided for all facilities as part of Attachment 7.

CHARITY CARE				
2018 2019 2020				
Net Patient Revenue				
Amount of Charity Care				
(charges)				
Cost of Charity Care				

APPEND DOCUMENTATION AS <u>ATTACHMENT 7</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

After paginating the entire completed application indicate, in the chart below, the page numbers for the included attachments:

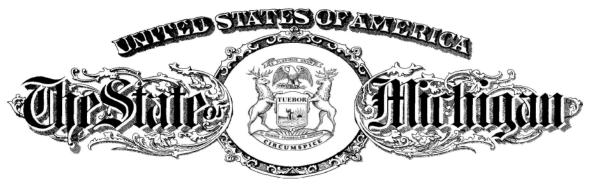
INDEX OF ATTACHMENTS				
	ATTACHMENT NO.	T.	PAGES	
	1	Applicant Identification including Certificate of Good Standing	22-26	
	2	Site Ownership	27-34	
	3	Persons with 5 percent or greater interest in the licensee must be identified with the % of ownership.	35-37	
	4	Organizational Relationships (Organizational Chart) Certificate of Good Standing Etc.	38-40	
	5	Background of the Applicant	41-46	
	6	Change of Ownership	47-69	]
	7	Charity Care Information	70	

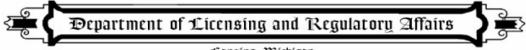
# Attachment 1 Type of Ownership of Applicants

Included with this attachment are:

- 1. The Articles of Incorporation for AUM Global Healthcare Management, LLC d/b/a Resilience Healthcare. ("Purchaser")
- 2. The Certificate of Good Standing for Westlaw Management, LLC ("Management Company")
- 3. The Certificate of Good Standing for Pipeline- Weiss Memorial Hospital. (License Holder)
- 4. The Certificate of Good Standing for Pipeline Health System, LLC ("Seller")

# Attachment 1 Certificate of Good Standing for AUM Global Healthcare Management, LLC





Lansing, Michigan

This is to Certify That

#### AUM GLOBAL HEALTHCARE MANAGEMENT, LLC

was validly authorized on January 25, 2022, as a Michigan DOMESTIC LIMITED LIABILITY COMPANY, and said limited liability company is validly in existence under the laws of this state and has satisfied its annual filing obligations.

This certificate is issued pursuant to the provisions of 1993 PA 23 to attest to the fact that the company is in good standing in Michigan as of this date.

This certificate is in due form, made by me as the proper officer, and is entitled to have full faith and credit given it in every court and office within the United States.



Sent by electronic transmission

Certificate Number: 22020011307

In testimony whereof, I have hereunto set my hand, in the City of Lansing, this 1st day of February, 2022.

Linda Clegg, Director

Corporations, Securities & Commercial Licensing Bureau

Verify this certificate at: URL to eCertificate Verification Search http://www.michigan.gov/corpverifycertificate.

# Attachment 1 Certificate of Good Standing for

### WestLaw Management, LLC

Form LLC-5.5	Illinois Limited Liability Company Act Articles of Organization	FILE # 11510949
Secretary of State Jesse White	FW 5 4450	FILED
Department of Business Services Limited Liability Division www.ilsos.gov	Filing Fee: \$150	MAR 02 2022
	Approved By: <u>AJW</u>	Jesse White Secretary of State

- Limited Liability Company Name: <u>WESTLAW MANAGEMENT</u> GROUP, LLC
- Address of Principal Place of Business where records of the company will be kept: 2340 NORTON ROAD

ROCHESTER HILLS, MI 48307

- The Limited Liability Company has one or more members on the filing date.
- 4. Registered Agent's Name and Registered Office Address:

ACFB, INCORPORATED 71 S WACKER DR STE 1600 CHICAGO, IL 60606-4637

- Purpose for which the Limited Liability Company is organized: "The transaction of any or all lawful business for which Limited Liability Companies may be organized under this Act."
- 6. The LLC is to have perpetual existence.
- 7. Name and business addresses of all the managers and any member having the authority of manager:

PRASAD, MANOJ 2340 NORTON ROAD ROCHESTER HILLS, MI 48307

8. Name and Address of Organizer

I affirm, under penalties of perjury, having authority to sign hereto, that these Articles of Organization are to the best of my knowledge and belief, true, correct and complete.

Dated: MARCH 02, 2022

MANOJ PRASAD 2340 NORTON ROAD ROCHESTER HILLS, MI 48307

This document was generated electronically at www.ilsos.gov

# Attachment 1 Certificate of Good Standing for Pipeline- Weiss Memorial Hospital, LLC

#### File Number

0689282-5



## To all to whom these Presents Shall Come, Greeting:

I, Jesse White, Secretary of State of the State of Illinois, do hereby certify that I am the keeper of the records of the Department of Business Services. I certify that

PIPELINE - WEISS MEMORIAL HOSPITAL, LLC, A DELAWARE LIMITED LIABILITY COMPANY HAVING OBTAINED ADMISSION TO TRANSACT BUSINESS IN ILLINOIS ON AUGUST 20, 2018, APPEARS TO HAVE COMPLIED WITH ALL PROVISIONS OF THE LIMITED LIABILITY COMPANY ACT OF THIS STATE, AND AS OF THIS DATE IS IN GOOD STANDING AS A FOREIGN LIMITED LIABILITY COMPANY ADMITTED TO TRANSACT BUSINESS IN THE STATE OF ILLINOIS.



In Testimony Whereof, I hereto set

my hand and cause to be affixed the Great Seal of the State of Illinois, this 2ND

day of MARCH A.D. 2022

Authentication #: 2206104844 verifiable until 03/02/2023 Authenticate at: http://www.ilsos.gov

SECRETARY OF STATE

Attachment 1
Certificate of Good Standing for Pipeline Health System, LLC

#### File Number

0820915-4



## To all to whom these Presents Shall Come, Greeting:

I, Jesse White, Secretary of State of the State of Illinois, do hereby certify that I am the keeper of the records of the Department of Business Services. I certify that

PIPELINE HEALTH SYSTEM, LLC, A DELAWARE LIMITED LIABILITY COMPANY HAVING OBTAINED ADMISSION TO TRANSACT BUSINESS IN ILLINOIS ON JANUARY 03, 2020, APPEARS TO HAVE COMPLIED WITH ALL PROVISIONS OF THE LIMITED LIABILITY COMPANY ACT OF THIS STATE, AND AS OF THIS DATE IS IN GOOD STANDING AS A FOREIGN LIMITED LIABILITY COMPANY ADMITTED TO TRANSACT BUSINESS IN THE STATE OF ILLINOIS.



In Testimony Whereof, I hereto set

my hand and cause to be affixed the Great Seal of the State of Illinois, this 7TH day of MARCH A.D. 2022 .

Authentication #: 2206602044 verifiable until 03/07/2023 Authenticate at: http://www.ilsos.gov

SECRETARY OF STATE

# Attachment 2 Site Ownership

The site ownership currently rests with Weiss Property Holdings, LLC and, for the Weiss MOB, with Weiss MOB Property Holdings, LLC, and ownership of such property held by those Pipeline entities will transfer to the Ramco Healthcare Holdings, LLC following the transaction, subject to HFSRB approval. Attached is an attestation of Reddy Rathnakar Patlola, President of Ramco Healthcare Holdings, LLC, one of the applicants attesting to the proposed site ownership following the closing of the transaction and approval of the HFSRB. As will be described in Attachment 4, Mr. Patlola also maintains an ownership interest in AUM Global Healthcare Management, LLC d/b/a Resilience Healthcare.

# Attachment 2 Site Ownership Ramco Healthcare Holdings, LLC

March 14, 2022

Debra Savage Board Chair Illinois Health Facilities and Services and Review Board 525 West Jefferson Street, 2<sup>nd</sup> Floor Springfield, Illinois 62761

RE: Site Ownership- Weiss Memorial Hospital

Dear Chair Savage,

As a representative of Ramco Healthcare Holdings, LLC ("Ramco"), I, Reddy Rathnakar Patlola, hereby attest that through the acquisition of the real property currently owned by Weiss Property Holdings, LLC located at 4646 North Marine Drive, Chicago, IL 60640, and Weiss MOB Property Holdings, LLC located 4700 North Marine Drive, Chicago, IL 60640 that ownership of the site will transfer from Weiss Property Holdings, LLC and Weiss MOB Property Holdings, LLC to Ramco. Ramco will in turn enter into a long-term lease with AUM Global Healthcare Management d/b/a Resilience Healthcare, the entity that will control the operating license for the facility.

I hereby certify this is true and based upon my personal knowledge under penalty of perjury in accordance with 735 ILCS 5/1-109.

Sincerely,

Reddy Rathnakar Patlola

President

Ramco Healthcare Holdings, LLC

15488046 v4

# Attachment 2 Site Ownership Weiss Property Holdings, LLC- Weiss Memorial Hospital, LLC

3



Doc# 1982934072 Fee #48.80

RMSD FEE: \$9.06 RPRF FEE: \$1.00 EBURRD H. MDDDY COOK COUNTY RECORDER OF BEEDS BRTE: \$1/29/2819 \$3:57 PH PG: 1 OF \$

(Space Above for Recorder's Use)

Prepared by:

Alston & Bird LLP 1201 W. Peachtree Street Atlanta, Georgia 30309 Attention: Colony C. Canady Mail recorded document to:

Duane Morris LLP 1075 Peachtree Street NE Suite 2000 Atlanta, GA 30309-3929 Atlantion: Kirk Domescik Send subsequent tax bills to:

SRC Hospital Investments II, LLC c/o Pipeline Chicago Property Holdings, LLC 898 Pacific Coast Hwy., Suite 500 El Segundo, CA 90245 Attn: Nick Orzano

P.J.N.: See "Exhibit A"
Rospital: Weiss Memorial Hospital

#### SPECIAL WARRANTY DEED

THIS INDENTURE, made as of the <u>77</u> day of January, 2019, between VHS ACQUISITION SUBSIDIARY NUMBER 3, INC., a Delaware corporation, party of the first part ("Grantor"), and WEISS PROPERTY HOLDINGS, LLC, a Delaware limited liability company, party of the second part ("Grantee").

WITNESSETH, that Grantor, for and in consideration of the sum of Ten Dollars (\$10.00) and other good and valuable consideration in hand paid, by Grantee, the receipt of which is hereby acknowledged, by these presents does REMISE, RELEASE, ALIENATE AND CONVEY unto Grantee, FOREVER, all the following described real estate, situated in the County of Cook and State of Illinois, known and described on Exhibit A attached hereto and made a part hereof, together with all and singular the hereditaments and appurtenances belonging thereto, or in any way appertaining, and the reversion or reversions, remainder or remainders, rents, issues and profits thereof, and all the estate, right, title, interest, claim or demand whatsoever, of Grantor, either at law or in equity of, in and to the above-described premises.

TO HAVE AND TO HOLD the said premises as described above, unto Grantee, its successors and assigns, in fee simple, forever.

And the Grantor, for itself and its successors, does covenant, promise and agree to and with Grantoe and its successors that it has not done or suffered to be done snything whereby the said premises hereby granted are, or may be, in any manner encumbered or charged, except as herein receited; and that it is lawfully seized of said premises in fee simple; and that it WILL WARRANT AND DEFEND said premises against all persons lawfully claiming, or to claim the same, by, through or under Grantor, subject only to the matters set forth on Exhibit B attached hereto and made a part hereof, but not otherwise.



REAL ESTATE TRANS	FER TAX	29-Jan-2019	"collowing Page]	
	CHICAGO: CTA: TOTAL:	89,895.00 35,958.00 125,853.00 *	REAL ESTATE TRANSFER TAX	29-Jan-2019 COUNTY: 5,893.00 (LLROIS: 11,896.00 TOTAL: 17,879.00
14-16-102-001-0000	20190101684803	2-030-760-952	14-16-102-001-0000   2	0180101684809 2.138.291.200

\* Total does not include any applicable penalty or interest due.

Attachment 2

IN WITNESS WHEREOF, said party of the first part has executed and sealed this Deed, the day and year first above written.

VHS ACQUISITION SUBSIDIARY NUMBER 3, INC., a

Delaware corporation

laware corporation
Name: Michael T. Maloney Title: Vice President

This Instrument Prepared by:

Alston & Bird LLP 1201 West Peachtree Street Atlanta, Georgia 30309-3424 Attention: Colony C. Canady

Send Subsequent Tax Bills to:

SRC Hospital Investments II, LLC 898 N. Pacific Coast Hwy., Suite 500 El Segundo, CA 90245 Attn: Nick Orzano

Mail recorded document to:

Duane Morris LLP 1075 Peachtree Street NE, Suite 2000 Atlanta, GA 30309-3929 Attention: Kirk Domescik

Deed Weiss Memorial Hospital

Attachment 2

STATE OF TEXAS

COUNTY OF DAILAS SS

I, Sigi Aldrele, a Notary Public in and for said County in the State aforesaid, do hereby certify that Michael T. Maloney, personally known to me to be the Vice President of VHS Acquisition Subsidiary Number 3, Inc., a Delaware corporation, and personally known to me to be the same person whose name is subscribed to the foregoing instrument, appeared before me this day in person and acknowledged that as such Vice President, such person signed and delivered the said instrument as such person's free and voluntary act and as the free and voluntary act and deed of said corporation, in such capacity as Vice President for the uses and purposes therein set forth.

GIVEN under my hand and notarial seal this 10 14 day of December, 2018.

My Commission expires:

4-4-19

GIG! ALDRETE My Commission Expires April 04, 2019

> Dee Weiss Memorial Huspita

> > Attachment 2

# Attachment 2 Site Ownership Weiss MOB Property Holdings, LLC- Weiss Medical Office Building

This Instrument Prepared By:

White & Case LLP 900 North Michigan Avenue Suite 1000 Chicago, Illinois 60611 Attention: William H. Schriver, Esq.

After Recording Return To:

Kirkland & Ellis LLP 300 North LaSalle Chicago, Illinois 60654 Attention: Andrew Small, Esq.



Doc# 1903817088 Fee \$46.00

RHSP FEE: \$9.00 RPRF FEE: \$1.00 EDWARD M. HOODY

COOK COUNTY RECORDER OF DEEDS

DATE: 03/29/2019 02:23 PM PG: 1 OF 5

SPACE ABOVE THIS LINE RESERVED FOR RECORDER'S USE

1L1809439 10F1

SPECIAL WARRANTY DEED

#### THE UNDERSIGNED GRANTOR DECLARES:

FOR AND IN CONSIDERATION OF TEN AND NO/100 DOLLARS (\$10.00) AND OTHER GOOD AND VALUABLE CONSIDERATION, receipt of which is hereby acknowledged, ZRG-CVI LAKESHORE MARINE DRIVE, L.L.C., a Delaware limited liability company ("Grantor"), does hereby GRANT, BARGAIN AND SELL to WEISS MOB PROPERTY HOLDINGS, LLC, a Delaware limited liability company ("Grantee"), having an address of c/o Davidson Kempner Capital Management LP, 520 Madison Avenue, 30th Floor, New York, New York 10022, and its successors and assigns, FOREVER, the real property located in the City of Chicago, County of Cook, State of Illinois, and more particularly described in Exhibit A attached hereto and made a part hereof (hereinafter referred to as the "Land"), together with, all and singular, adjacent streets, alleys, rights-of-way, rights, benefits, licenses, interests, privileges, easements, tenements, hereditaments and appurtenances on the Land or in anywise appertaining thereto, and the improvements, structures and fixtures located upon the Land, subject to the "Permitted Exceptions" (i.e., real property taxes and assessments, unrecorded leases, all matters of record and all matters that would be reflected on an accurate survey, as of the date hereof).

AND Grantor, for itself, and its successors and assigns, hereby covenants with Grantee that it has not done or suffered to be done, anything whereby the said real property hereby granted is, or may be, in any manner encumbered or charged, except as herein recited, and that Grantor is lawfully seized of said real property in fee simple, subject, however, to the Permitted Exceptions; that Grantor has good right and lawful authority to sell and convey said real property; and hereby

1

3/8/2019 09 25 AMERICAS 98817980 v3 [98817980\_3 docx]



warrants the title to said real property and will WARRANT AND DEFEND the same against the lawful claims of all persons claiming by, through or under Grantor, but not otherwise.

ADDRESS OF REAL ESTATE: 4700 North Marine Drive, Chicago, Illinois 60640.

PERMANENT TAX IDENTIFICATION NUMBERS: 14-16-101-001-0000

[Remainder of page left blank intentionally. Signatures appear on the following page.]

2

IN WITNESS WHEREOF, the undersigned hereby executes this instrument as of the day of March, 2019.

#### GRANTOR:

#### ZRG-CVI LAKESHORE MARINE DRIVE, L.L.C.,

a Delaware limited liability company

By: Zeller-Marine, L.L.C.,

a Delaware limited liability company,

its Manager

By: Zeller-Marine Investors, L.L.C.,

a Delaware limited liability company,

its Manager

By: The Zeller Family Group, L.L.C.,

a Delaware limited liability company,

its Manager

By: Name: President

Title:

29-Mar-2019 REAL ESTATE TRANSFER TAX 169,125.00 CHICAGO: 67,650.00 CTA: 236,775.00 \* TOTAL:

14-16-101-001-0000 20190301617764 1-442-602-400

\* Total does not include any applicable penalty or interest due

REAL ESTATE TRANSFER TAX

29-Mar-2019

11,275.00 COUNTY: ILLINOIS: 22,550.00 TOTAL: 33,825.00

14-16-101-001-0000

20190301617764 | 1-612-477-856

48817980-Special Warranty Deed

S-1

# Attachment 3 Operating Entity/Licensee

The licensee of the applicant facility will remain with same corporate entity: Pipeline-Weiss Memorial Hospital, LLC ("Weiss OpCO"). However, following approval of this application and closure of the transaction, Resilience Healthcare will acquire and control Weiss OpCo. Resilience Healthcare will file to change that entity's name to Resilience Healthcare- Weiss Memorial Hospital, LLC.

Attached is the licensee's Certificate of Good Standing.

# Attachment 3 Certificate of Good Standing for Current Licensee

File Number

0689282-5



## To all to whom these Presents Shall Come, Greeting:

I, Jesse White, Secretary of State of the State of Illinois, do hereby certify that I am the keeper of the records of the Department of Business Services. I certify that

PIPELINE - WEISS MEMORIAL HOSPITAL, LLC, A DELAWARE LIMITED LIABILITY COMPANY HAVING OBTAINED ADMISSION TO TRANSACT BUSINESS IN ILLINOIS ON AUGUST 20, 2018, APPEARS TO HAVE COMPLIED WITH ALL PROVISIONS OF THE LIMITED LIABILITY COMPANY ACT OF THIS STATE, AND AS OF THIS DATE IS IN GOOD STANDING AS A FOREIGN LIMITED LIABILITY COMPANY ADMITTED TO TRANSACT BUSINESS IN THE STATE OF ILLINOIS.



In Testimony Whereof, I hereto set

my hand and cause to be affixed the Great Seal of the State of Illinois, this 2ND day of MARCH A.D. 2022 .

Authentication #: 2206104844 verifiable until 03/02/2023 Authenticate at: http://www.ilsos.gov

SECRETARY OF STATE

Attachment 3
Certificate of Good Standing for New Licensee

#### File Number

0689282-5



# To all to whom these Presents Shall Come, Greeting:

I, Jesse White, Secretary of State of the State of Illinois, do hereby certify that I am the keeper of the records of the Department of Business Services. I certify that

PIPELINE - WEISS MEMORIAL HOSPITAL, LLC, A DELAWARE LIMITED LIABILITY COMPANY HAVING OBTAINED ADMISSION TO TRANSACT BUSINESS IN ILLINOIS ON AUGUST 20, 2018, APPEARS TO HAVE COMPLIED WITH ALL PROVISIONS OF THE LIMITED LIABILITY COMPANY ACT OF THIS STATE, AND AS OF THIS DATE IS IN GOOD STANDING AS A FOREIGN LIMITED LIABILITY COMPANY ADMITTED TO TRANSACT BUSINESS IN THE STATE OF ILLINOIS.



In Testimony Whereof, I hereto set

my hand and cause to be affixed the Great Seal of the State of Illinois, this 2ND

day of MARCH A.D. 2022

Authentication #: 2206104844 verifiable until 03/02/2023 Authenticate at: http://www.ilsos.gov

SECRETARY OF STATE

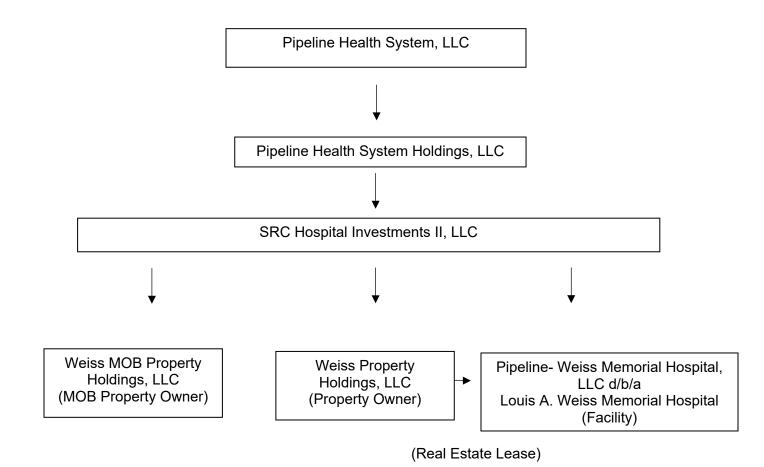
# Attachment 4 Organizational Relationships

The Hospital is ultimately owned and controlled by the applicant Pipeline Health System, LLC, a Delaware limited liability corporation ("Pipeline") through a wholly owned subsidiary Pipeline-Weiss Memorial Hospital, LLC, a Delaware limited liability corporation ("Weiss OpCo").

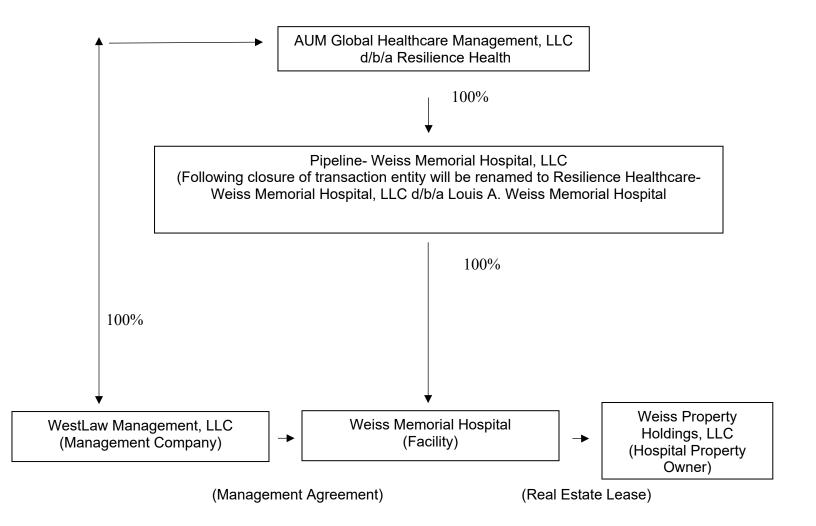
As a result of the proposed Transaction, the Hospital license will continue to be held by Weiss OpCo, although following the closing of the transaction the entity will be wholly owned and controlled by AUM Global Healthcare Management, LLC d/b/a Resilience Healthcare ("Resilience"). The name of Weiss OpCO will be changed to Resilience Healthcare-Weiss Memorial Hospital, LLC. In addition, the hospital real property currently owned by Weiss PropCo and attached medical office building currently owned by Weiss MOB PropCo will be acquired by Ramco Healthcare Holdings, LLC.

Current and proposed organizational charts are included with this attachment. All proposed direct owners of a 5% or more interest in the applicant facility are identified in the background of the applicant section of this application.

# **Pre-Transaction Organizational Chart**



# **Post-Transaction Organizational Chart**



# Attachment 5 Background of the Applicants

1. A listing of all health care facilities owned or operated by the applicant, including licensing, and certification if applicable.

Included with this Attachment is Resilience Healthcare and Pipeline Health System's verification that they have no ownership interest in any other healthcare facilities in Illinois that are not subject to Change of Ownership applications covered by this Transaction

2. A listing of all health care facilities currently owned and/or operated in Illinois, by any corporate officers or directors, LLC members, partners, or owners of at least 5% of the proposed health care facility.

No health care facilities are currently owned or operated in Illinois by Resilience Healthcare.

3. A certified listing of any adverse action taken against any facility owned and/or operated by the applicant, directly or indirectly, during the three years prior to the filing of the application. Please provide information for each applicant, including corporate officers or directors, LLC members, partners and owners of at least 5% of the proposed facility. A health care facility is considered owned or operated by every person or entity that owns, directly or indirectly, an ownership interest.

Included with this Attachment is Resilience Healthcare and Pipeline Health System's verification of no adverse action during the three years prior to the filing of the application.

4. Authorization permitting HFSRB and DPH access to any documents necessary to verify the information submitted, including, but not limited to: official records of DPH or other State agencies; the licensing or certification records of other states, when applicable; and the records of nationally recognized accreditation organizations.

Included with this attachment is the applicants' authorization permitting HFSRB and IDPH access to any documents necessary to verify the information submitted.

5. If, during a given calendar year, an applicant submits more than one Application, the documentation provided with the prior applications may be utilized to fulfill the information requirements of this criterion.

N/A

# Attachment 5 Background of the Applicants Letter from AUM Global Healthcare Management, LLC d/b/a Resilience Healthcare, WestLaw Management, LLC

March 14, 2022

Debra Savage Board Chair Illinois Health Facilities and Services and Review Board 525 West Jefferson Street, 2<sup>nd</sup> Floor Springfield, Illinois 62761

> RE: Background of the Applicant- AUM Global Healthcare Management Group, LLC d/b/a Resilience Healthcare, WestLaw Management, LLC

Dear Chair Savage,

As a representative of AUM Global Healthcare Management, LLC d/b/a Resilience Healthcare and WestLaw Management, LLC, I, Manoj Prasad, M.D., MBA, Ph.D., FACHE, CHCSP, give authorization to the Health Facilities and Services Review Board and the Illinois Department of Public Health (IDPH) to access documents necessary to verify the information submitted including, but not limited to: official records of IDPH or other state agencies, the licensing or certification records of other states, and the records of nationally recognized accreditation organizations.

I further verify that AUM Global Healthcare Management, LLC d/b/a Resilience Healthcare and WestLaw Management, LLC have no ownership interest in any Illinois healthcare facilities, and as such have no adverse actions to report for the past three (3) years.

I hereby certify this is true and based upon my personal knowledge under penalty of perjury in accordance with 735 ILCS 5/1-109.

Sincerely

Manoj Prasad, M.D., MBA, Ph.D., FACHE, CHCSP

President

AUM Global Healthcare Management, LLC d/b/a Resilience Healthcare

WestLaw Management, LLC

15488046 v4

# Attachment 5 Background of the Applicants

# Letter from Pipeline- Weiss Memorial Hospital, LLC



WEISS MEMORIAL HOSPITAL 4646 North Marine Drive Chicago, Illinois 60640

facebook.com/weisshospital twitter.com/weisshospital WWW.WEISSHOSPITAL.COM

March 9, 2022

Ms. April Simmons, JD General Counsel Illinois Health Facilities & Services Board 525 West Jefferson Street, Second Floor Springfield, Illinois 62761-0001

Mr. Michael Constantino Supervisor, Project Review Section 525 West Jefferson Street, Second Floor Springfield, Illinois 62761-0001

Re: Authorization to Access Information (Louis A. Weiss Memorial Hospital Certificate of

Exemption)

Dear Ms. Simmons and Mr. Constantino:

Pursuant to 77 Ill. Admin. Code §1110.230, I hereby authorize the Illinois Health Facilities and Services Review Board (the "Board") and the Illinois Department of Public Health ("IDPH") to access all information necessary to verify any documentation or information submitted by Pipeline-Weiss Memorial Hospital, LLC with this application. I further authorize the Board and IDPH to obtain any additional documentation or information which the Board or IDPH finds pertinent and necessary to process this application.

Sincerely

Irene Dumanis

Chief Executive Officer

SUBSCRIBED AND SWORN Before me this ath day of March 2022

KAREN L VERGA Notary Public - State of Illinois Commission Expires May 2, 2024

AFDOCS/20867003.1

ADVANCED MEDICINE MADE PERSONAL



4646 North Marine Drive Chicago, Illinois 60640

WEISS MEMORIAL HOSPITAL | facebook.com/weisshospital twitter.com/weisshospital WWW.WEISSHOSPITAL.COM

Ms. April Simmons, JD General Counsel Illinois Health Facilities & Services Board 525 West Jefferson Street, Second Floor Springfield, Illinois 62761-0001

Mr. Michael Constantino Supervisor, Project Review Section 525 West Jefferson Street, Second Floor Springfield, Illinois 62761-0001

No Adverse Action Certification (Louis A. Weiss Memorial Hospital Certificate of Exemption)

Dear Ms. Simmons and Mr. Constantino:

I hereby certify, under the penalty of perjury as provided in §1-109 of the Illinois Code of Civil Procedure, 735 ILCS 5/1-109, and pursuant to 77 Ill. Admin. Code §§ 1110.230 and 1130.520(b)(1)(B) that there have been no adverse actions taken against any Illinois facility owned or operated by Pipeline-Weiss Memorial Hospital, LLC during the three (3) years prior to the filing of this application for a Certificate of Exemption.

Sincerely,

Irene Dumanis

Chief Executive Officer

SUBSCRIBED AND SWORN Before me this 9th day of March 2022

KAREN L VERGA Official Seal Notary Public - State of Illinois ly Commission Expires May 2, 2024

AFDOCS/20903599.1

ADVANCED MEDICINE MADE PERSONAL

### Attachment 5

# Background of the Applicants Letter from Pipeline Health System, LLC



898 N Pacific Coast Hwy Suite 500 El Segundo, CA 90245

March 9, 2022

Ms. April Simmons, JD General Counsel Illinois Health Facilities & Services Board 525 West Jefferson Street, Second Floor Springfield, Illinois 62761-0001

Mr. Michael Constantino Supervisor, Project Review Section 525 West Jefferson Street, Second Floor Springfield, Illinois 62761-0001

Re: Authorization to Access Information (Louis A. Weiss Memorial Hospital Certificate of Exemption)

Dear Ms. Simmons and Mr. Constantino:

Pursuant to 77 III. Admin. Code §1110.230, I hereby authorize the Illinois Health Facilities and Services Review Board (the "Board") and the Illinois Department of Public Health ("IDPH") to access all information necessary to verify any documentation or information submitted by Pipeline Health System, LLC with this application. I further authorize the Board and IDPH to obtain any additional documentation or information which the Board or IDPH finds pertinent and necessary to process this application.

Sincerely,

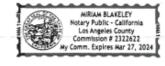
Nick Orzano

Authorized Board Member

SUBSCRIBED AND SWORN Before me this day of

March 2022

Notary Public



















898 N Pacific Coast Hwy Suite 500 El Segundo, CA 90245

March 9, 2022

Ms. April Simmons, JD General Counsel Illinois Health Facilities & Services Board 525 West Jefferson Street, Second Floor Springfield, Illinois 62761-0001

Mr. Michael Constantino Supervisor, Project Review Section 525 West Jefferson Street, Second Floor Springfield, Illinois 62761-0001

Re: No Adverse Action Certification (Louis A. Weiss Memorial Hospital Certificate of Exemption)

Dear Ms. Simmons and Mr. Constantino:

I hereby certify, under the penalty of perjury as provided in §1-109 of the Illinois Code of Civil Procedure, 735 ILCS 5/1-109, and pursuant to 77 Ill. Admin. Code §§ 1110.230 and 1130.520(b)(1)(B) that Pipeline Health System, LLC has not owned or operated an Illinois facility during the three (3) years prior to the filing of this application for a Certificate of Exemption, and therefore no adverse actions have been taken against any Illinois facility owned or operated by Pipeline Health System, LLC during that time period.

Sincerely,

Nick Orzano

Authorized Board Member

SUBSCRIBED AND SWORN Before me this day of March 2022

Notary Public

















# Attachment 6 Change of Ownership

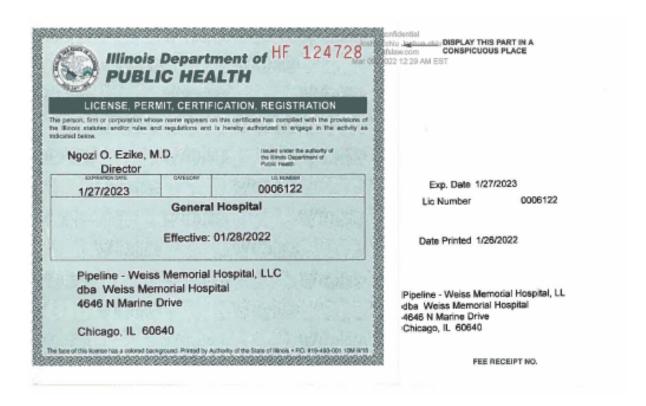
## Section 1130.520(b)(1)(A) - Names of the parties

- a. AUM Global Healthcare Management, LLC d/b/a Resilience Healthcare ("OpCo Purchaser")
- b. Ramco Healthcare Holdings, LLC ("PropCo Purchaser")
- c. WestLaw Management, LLC (Management Company)
- d. Pipeline Health System, LLC ("Seller")
- e. Pipeline- Weiss Memorial Hospital, LLC (Licensee)

#### Section 1130.520(b)(1)(B) - Background of the parties

Pipeline Health System, LLC and Pipeline Weiss Memorial Hospital, LLC have executed a letter of intent to sell West Suburban Medical Center in Oak Park and Weiss Memorial Hospital in Chicago's Uptown neighborhood for \$92 million to AUM Global Healthcare Management, LLC d/b/a Resilience Healthcare. An organization whose leadership has decades of experience turning around challenged community hospitals through innovation and collaboration with local communities, clinicians and front-line staff. Since taking ownership of the two hospitals in 2019, Pipeline has made significant investment in both facilities -- \$60 million total -- especially under new corporate leadership in place since January 2021. Pipeline owns and operates safety net providers, including hospitals, in California and Texas.

#### **Facility Licenses and Accreditation**



# Louis A. Weiss Memorial Hospital

Chicago, IL

has been Accredited by



# The Joint Commission

Which has surveyed this organization and found it to meet the requirements for the

Hospital Accreditation Program

November 16, 2019

Accreditation is customarily valid for up to 36 months.

UND 24 Persott IDATISE

David Perrott, MD, DDS, MBA, FACS Chair, Board of Commissioners ID #7286

Print/Reprint Date: 02/28/2020

Mark R. Chassin, MD, FACP, MPP, MPH

President.

The Joint Commission is an independent, not-for-profit national body that oversees the safety and quality of health care and other services provided in accredited organizations. Information about accredited organizations may be provided directly to The Joint Commission at 1-800-994-6610. Information regarding accreditation and the accreditation performance of individual organizations can be obtained through The Joint Commission's web site at www.jointcommission.org.

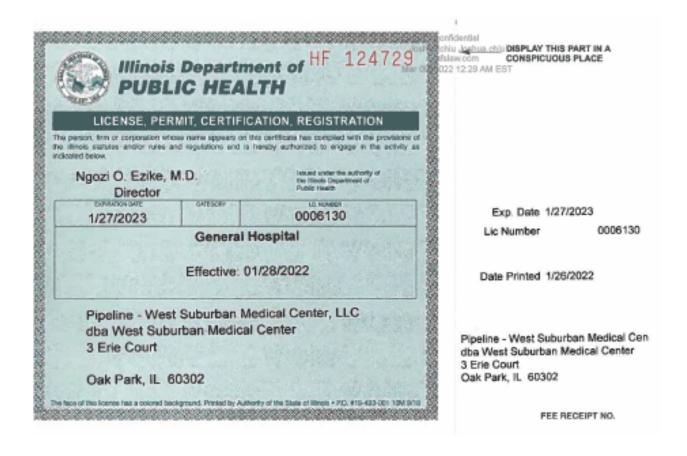












# Pipeline West Suburban Medical Center, LLC

Oak Park, IL

has been Accredited by



# The Joint Commission

Which has surveyed this organization and found it to meet the requirements for the Hospital Accreditation Program

August 6, 2019

Accreditation is customarily valid for up to 36 months.

Janes

Print/Reprint Date: 10/22/2019

Mark R. Chassin, MD, FACP, MPP, MPH

The Joint Commission is an independent, not-for-profit national body that oversees the safety and quality of health care and other services provided in accredited organizations. Information about accredited organizations may be provided directly to The Joint Commission at 1-800-994-6610. Information regarding accreditation and the accreditation performance of individual organizations can be obtained through The Joint Commission's web site at www.jointcommission.org.













October 21, 2019

Joseph Ottolino Chief Executive Officer Pipeline West Suburban Medical Center, LLC 3 Erie Court Oak Park , IL 60302 Joint Commission ID #: 7399
Program: Hospital Accreditation
Accreditation Activity: 60-day Evidence of Standards
Compliance

Accreditation Activity Completed: 10/15/2019

Dear Mr. Ottolino:

The Joint Commission is pleased to grant your organization an accreditation decision of Accredited for all services surveyed under the applicable manual(s) noted below:

#### Comprehensive Accreditation Manual for Hospital

This accreditation cycle is effective beginning May 25, 2019 and is customarily valid for up to 36 months. Please note, The Joint Commission reserves the right to shorten or lengthen the duration of the cycle.

Should you wish to promote your accreditation decision, please view the information listed under the 'Publicity Kit' link located on your secure extranet site, The Joint Commission Connect.

The Joint Commission will update your accreditation decision on Quality Check®.

Congratulations on your achievement.

Sincerely,

Mark G.Pelletier, RN, MS

Chief Operating Officer and Chief Nurse Executive Division of Accreditation and Certification Operations

AUM Global Healthcare Management, LLC d/b/a Resilience Healthcare, WestLaw Management Company, LLC- Michigan-based Resilience Healthcare, led by Manoj Prasad, M.D., MBA, Ph.D., FACHE, CHCSP, a healthcare executive with over two decades of experience

Page 52

in healthcare turnarounds, will be acquiring the two hospitals, pending approval from the Illinois Health Facilities and Services Review Board. While Resilience Healthcare nor the entity's individual owners (Dr. Prasad and Reddy Rathnakar Patlola) do not own or operate any other healthcare facilities, their operational experience is significant. Both Manoj Prasad and Reddy Rathnakar Patlola will own interests exceeding 5% in the operational component of the Facility, ensuring coordination and commitment between both the operational and real property components of this undertaking. Resilience will manage the facilities through WestLaw Management, LLC, a wholly owned subsidiary.

Prasad has over thirty years' experience spanning the entire continuum of the healthcare industry with his early training as a primary care physician, followed by training and experience in healthcare business management, quality improvement, healthcare cybersecurity, and healthcare technology. He maintains board certification as a healthcare executive and recognition as a fellow of the American College of Healthcare Executives. Prasad has been involved in financial and operational turnarounds of numerous challenged medical group practices and specializes in the turnaround of hospitals. This work has involved taking hospitals on the brink of bankruptcy and directing them to profitability, or from significant non-compliance to full compliance. He has also worked with hospitals to foster significant growth in service line offerings. His engagements have transcended geographic boundaries and not only include Michigan, Florida, and Texas but also assignments as far away as India.

In addition to working with large physician group practices and hospitals he has successfully led the transformation of Federally Qualified Health Centers, Rural Health Clinics, Skilled Nursing Facilities and Long-Term Acute Care Hospitals. Prasad has been directly involved in the development of innovative care delivery models for specific communities served by the hospitals he has worked with, and he piloted a cooperative care delivery model to assure access to the indigent population during his overseas assignment that was later adopted by the local and then the federal government. This model of care is now available countrywide for millions of Indian citizens living below the poverty line.

Prasad has also led several technology consulting firms including a global top-five firm as its North American Healthcare Country Head designing and deploying innovative healthcare technology solutions and training clinicians in the adoption of cutting-edge technology solutions to improve health care delivery. His focus on high quality care leveraging Lean, Six Sigma, Kaizens, Theory of Constraints and experience as a Quality Assessor is only exceeded by the focus on Delighting Patients and Employees at every touch-point with his unique Patient Delight Training Model.

He maintains an active membership in the National Health Care Anti-fraud Association and having designed a unique solution that detects fraudulent claims before they are paid. Prasad has been an expert witness in legal cases brought by the government dealing with fraud allegations. His focus on improving community population health led him to introduce and operationalize a unique advanced diabetes management program supported by Blue Cross Blue Shield of Michigan for their over 50,000 members with advanced diabetes.

Prasad is in the process of moving to the Chicago area and plans on working full-time to shoreup the financial position of both hospitals to make them sustainable and better positioned to

continue in their mission of providing critical healthcare services to their respective communities. He takes pride in listening to staff and patients and community partners who, when they see his willingness to roll up his sleeves and work side-by-side with them, are encouraged by the commitment and the results he is able to obtain and the accomplishments he can produce. This alignment, focusing upon the common goals of providing patients high quality and affordable care and turning around treasured community assets, yields broad commitment and, ultimately, success.

The goal is to facilitate a smooth and seamless transition, ensuring that all hospital operations are able to continue as usual with quality, compassionate care being delivered to all patients.

Ramco Healthcare Holdings, LLC- New Jersey-based businessman Reddy Rathnakar Patlola is a part owner in Resilience Healthcare and Ramco Healthcare Holdings, LLC is wholly owned by him. He will be investing in the acquisition and operations if the change of ownership is approved. Mr. Patlola has extensive business experience and actively provides his expertise to customers on environmental, contractual and other issues. He came to the United States as a student and attended Central Michigan University, where he graduated with a Master's degree in Computer Science. Soon, he started working for Wall Street firms in New York City as an IT professional. In 2002, Mr. Patlola embarked on his career in the energy industry and soon started expanding to retail stores by purchasing/leasing and also operating these stores. His company has grown to own and/or operate a substantial number of energy suppliers along the East Coast. He is also responsible for managing the company's overall performance and strategic direction, including the company's financial performance and implementing supply and pricing strategies.

This partnership carries with it the potential of creating a vibrant, self-sustaining, service-oriented healthcare provider system for the benefit of the community.

### Section 1130.520(b)(1)(C) - Structure of the transaction

The applicant AUM Global Healthcare Management, LLC d/b/a Resilience Healthcare. ("Resilience") proposes to acquire Louis A. Weiss Memorial Hospital ("Hospital") located at 4646 North Marine Drive, Chicago, Illinois 60640, through a membership interest transfer.

The facility is currently ultimately owned, controlled and operated by Pipeline Health System, LLC. Since taking ownership of the two hospitals in 2019, Pipeline has made significant investment in both facilities -- \$60 million total -- especially under new corporate leadership in place since January 2021. As a result of this transaction, Resilience will acquire 100% of the membership interests in Pipeline- Weiss Memorial Hospital, LLC ("Weiss OpCo"). As a result of this membership interest acquisition, Resilience will obtain the assets and assume the liabilities of Weiss OpCo. These Weiss OpCo assets currently include:

- Patient Accounts Receivables (less agreed-upon adjustments between buyer and seller), which will allow uninterrupted services and cash flow);
- Equipment necessary for the continued operation of the facility;
- Designated contracts;
- Warranties on equipment;
- Supplies, drugs, food, janitorial, and office supplies located in the facility; and
- Telephone numbers, and marketing materials.

Resilience Healthcare will continue to build off of the previous capital investments of Pipeline and will focus on continued operation success. To bolster these efforts, the Transaction has been structured both to ease any burden upon the operational side of the enterprise and to address, head-on, the concerns articulated by those most focused upon the operation continuity. The Transaction is structured with the long-term real estate debt being attributed directly to the real property component of the Transaction, with the purpose of dramatically reducing the debt burden upon the new operational structure. Moreover, as some have voiced historical concerns that transactions involving hospitals could be driven by the value of real estate, rather than the operation and maintenance of the hospital, the decision was made to attribute the long-term real estate debt associated with this Transaction to the real estate entities, an undertaking inconsistent with any clandestine hospital real-estate deal. The purpose of this is to support and maintain these hospitals with the goal of seeing them thrive. This would enable long-term continuity for the communities served by these hospitals and produce the stability these patient populations need.

If this Project is approved, and the proposed transaction documents associated with the change of ownership contemplated by this Project are finalized, Pipeline would work with Resilience to ensure a smooth transition of services.

Resilience will continue to operate the hospital at the same location under the same operating license and will seek to improve and maintain quality access to care for this community. Resilience is not seeking to discontinue any categories of service as part of this Change of Ownership but reserves the right to adjust services based on its assessment of community need.

Section 1130.520(b)(1)(D) - Entity to be Licensed After Transaction

"Name of the person who will be licensed or certified entity after the transaction"

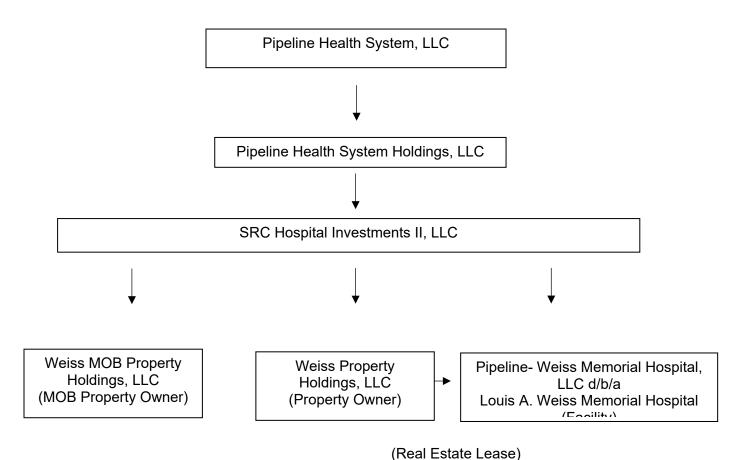
As a consequence of the proposed transaction the licensee will remain Pipeline-Weiss Memorial Hospital, LLC. However, following closure of the Transaction, Resilience Healthcare will acquire the licensee and rename it Resilience Healthcare- Weiss Memorial Hospital, LLC d/b/a Louis Weiss Memorial Hospital.

### Section 1130.520(b)(1)(E) - List of ownership

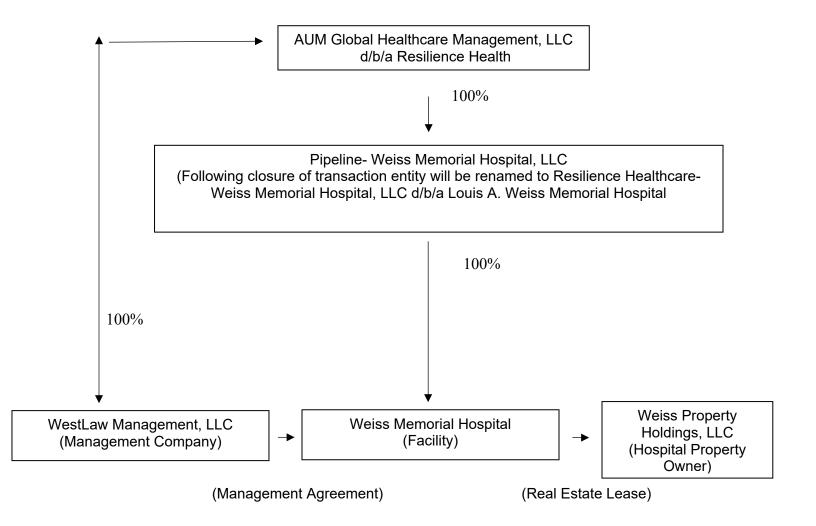
"List of the ownership or membership interests in such licensed or certified entity both prior to and after the transaction, including a description of the applicant's organizational structure with a listing of controlling or subsidiary persons."

Organizational charts showing the current interest structure of the applicant facility and the post-change ownership interest are shown below.

## **Pre-Transaction Organizational Chart**



# **Post-Transaction Organizational Chart**



### Section 1130.520(b)(1)(F) - Fair Market Value of the Transaction

"Fair market value of assets to be transferred."

The purchase price of \$1 is based on an arm's length transaction. The fair market value of the membership interests in Weiss OpCo acquired through this transaction are the same as the purchase price.

The Transaction apportions the purchase price entirely to the PropCo's involved in the Transaction, rather than to the OpCo components. Most fundamentally and importantly, this apportionment reflects the fair market value of each entity. Doing so also facilitates aligning the responsibilities and obligations of long-term real estate debt, such as mortgages, with the real property, leaving the operational entities the increased flexibility to instead assume more limited working capital debt through vehicles such as revolving lines of credit. It provides a foundation for operational continuity, economic success, and increased borrowing power, if necessary. This is designed to maximize the nimbleness of operational side of the Hospitals, and is calculated to yield a successful transition, successful restructuring, and uninterrupted access to care for the communities and patient populations served by these Hospitals.

### Section 1130.520(b)(1)(G) - Purchase Price

"The purchase price or other forms of consideration to be provided for those assets."

The purchase price for the membership interests of Pipeline-Weiss Memorial Hospital, LLC is \$1.00. No other forms of consideration are to be provided.

The Transaction apportions the purchase price entirely to the PropCo's involved in the Transaction, rather than to the OpCo components. Most fundamentally and importantly, this apportionment reflects the fair market value of each entity. Doing so also facilitates aligning the responsibilities and obligations of long-term real estate debt, such as mortgages, with the real property, leaving the operational entities the increased flexibility to instead assume more limited working capital debt through vehicles such as revolving lines of credit. It provides a foundation for operational continuity, economic success, and increased borrowing power, if necessary. This is designed to maximize the nimbleness of operational side of the Hospitals, and is calculated to yield a successful transition, successful restructuring, and uninterrupted access to care for the communities and patient populations served by these Hospitals.

### Section 1130.520(b)(2) - Outstanding Permits

"Affirmation that any projects for which permits have been issued have been completed or will be completed or altered in accordance with the provisions of this Section"

In accordance with 77 III. Admin. Code 1130.520, the applicants, by their signatures to the Certification pages of this application, affirm that any projects for which permits have been issued by the Review Board have been completed or will be completed or altered in accordance with the provisions of 77 III. Admin. Code 1130.520.

### Section 1130.520(b)(3) - Hospital Charity Care

"If the ownership change is for a hospital, affirmation that the facility will not adopt a more restrictive charity care policy than the policy that was in effect one year prior to the transaction. The hospital must provide affirmation that the compliant charity care policy will remain in effect for a two-year period following the change of ownership transaction"

Please see the attached letter.

March 14, 2022

Debra Savage Board Chair Illinois Health Facilities and Services and Review Board 525 West Jefferson Street, 2<sup>nd</sup> Floor Springfield, Illinois 62761

**RE: Hospital Charity Care Commitment** 

Dear Chair Savage,

As a representative of AUM Global Healthcare Management, LLC d/b/a Resilience Healthcare, I, Manoj Prasad, M.D., MBA, Ph.D., FACHE, CHCSP, affirm that the facility will not adopt a more restrictive charity care policy than the policy that was in effect one year prior to the transaction for a two-year period following the change of ownership transaction.

I hereby certify this is true and based upon my personal knowledge under penalty of perjury in accordance with 735 ILCS 5/1-109.

Sincerely,

Manoj Prasad, M.D., MBA, Ph.D., FACHE, CHCSP

President

AUM Global Healthcare Management, LLC d/b/a Resilience Healthcare

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#### Section 1130.520(b)(4) - Anticipated Benefits for the Community and Facility

"A statement as to the anticipated benefits of the proposed changes in ownership to the community"

This Transaction will allow the Hospital to continue to provide essential healthcare services to the communities it serves. This is in alignment with the principles of the HFSRB program, which is to facilitate access to quality care for underserved communities. This Transaction will provide stability to Facilities and the communities they serve, each which that will benefit from additional stability.

Given his over thirty years' experience spanning the entire continuum of the healthcare industry, with his early training as a primary care physician, followed by training and experience in healthcare business management, quality improvement, healthcare cybersecurity, and healthcare technology, Prasad will be well positioned to operate these Facilities. He maintains board certification as a healthcare executive and recognition as a fellow of the American College of Healthcare Executives. Prasad has been involved in financial and operational turnarounds of numerous challenged medical group practices and specializes in the turnaround of hospitals. This work has involved taking hospitals on the brink of bankruptcy and directing them to profitability, or from significant non-compliance to full compliance. He has also worked with hospitals to foster significant growth in service line offerings. His engagements have transcended geographic boundaries and not only include Michigan, Florida, and Texas but also assignments as far away as India.

Prasad has experience successfully leading the transformation of Federally Qualified Health Centers, Rural Health Clinics, Skilled Nursing Facilities and Long-Term Acute Care Hospitals. Prasad has been directly involved in the development of innovative care delivery models for specific communities served by the hospitals he has worked with, and he piloted a cooperative care delivery model to assure access to the indigent population during his overseas assignment that was later adopted by the local and then the federal government. This model of care is now available countrywide for millions of Indian citizens living below the poverty line.

Increased operational and technological efficiency are part of the plan. Prasad has led several technology consulting firms including a global top-five firm as its North American Healthcare Country Head designing and deploying innovative healthcare technology solutions and training clinicians in the adoption of cutting-edge technology solutions to improve health care delivery. His focus on high quality care leveraging Lean, Six Sigma, Kaizens, Theory of Constraints and experience as a Quality Assessor is only exceeded by the focus on Delighting Patients and Employees at every touch-point with his unique Patient Delight Training Model.

The Facility will likely be able to minimize abuse and waste, supported by Prasad's active membership in the National Health Care Anti-fraud Association. Bolstered by his having designed a unique solution that detects fraudulent claims before they are paid, the best problems are those avoided. Prasad has served as an expert witness in legal cases brought by the government dealing with fraud allegations. His focus on improving community population health led him to introduce and operationalize a unique advanced diabetes management program supported by Blue Cross Blue Shield of Michigan for their over 50,000 members with advanced diabetes. The approval of this application will maintain vital health services in the community and the continued operation of a necessary facility.

### Section 1130.520(b)(5) - Anticipated Cost Savings for the Community and Facility

"The anticipated or potential cost savings, if any, that will result for the community and the facility because of the change in ownership"

This project is driven by the opportunity for operational improvements that will enable the community and the Facility to benefit from these efficiencies. Dr. Prasad and Mr. Patlola recognize that there is ample opportunity for collaboration with and reinvestment within the community and the Facility.

Given his over thirty years' experience spanning the entire continuum of the healthcare industry, with his early training as a primary care physician, followed by training and experience in healthcare business management, quality improvement, healthcare cybersecurity, and healthcare technology, Prasad will be well positioned to operate these Facilities. He maintains board certification as a healthcare executive and recognition as a fellow of the American College of Healthcare Executives. Prasad has been involved in financial and operational turnarounds of numerous challenged medical group practices and specializes in the turnaround of hospitals. This work has involved taking hospitals on the brink of bankruptcy and directing them to profitability, or from significant non-compliance to full compliance. He has also worked with hospitals to foster significant growth in service line offerings. His engagements have transcended geographic boundaries and not only include Michigan, Florida, and Texas but also assignments as far away as India.

Prasad has experience successfully leading the transformation of Federally Qualified Health Centers, Rural Health Clinics, Skilled Nursing Facilities and Long-Term Acute Care Hospitals. Prasad has been directly involved in the development of innovative care delivery models for specific communities served by the hospitals he has worked with, and he piloted a cooperative care delivery model to assure access to the indigent population during his overseas assignment that was later adopted by the local and then the federal government. This model of care is now available countrywide for millions of Indian citizens living below the poverty line.

Increased operational and technological efficiency are part of the plan. Prasad has led several technology consulting firms including a global top-five firm as its North American Healthcare Country Head designing and deploying innovative healthcare technology solutions and training clinicians in the adoption of cutting-edge technology solutions to improve health care delivery. His focus on high quality care leveraging Lean, Six Sigma, Kaizens, Theory of Constraints and experience as a Quality Assessor is only exceeded by the focus on Delighting Patients and Employees at every touch-point with his unique Patient Delight Training Model.

The Facility will likely be able to minimize abuse and waste, supported by Prasad's active membership in the National Health Care Anti-fraud Association. Bolstered by his having designed a unique solution that detects fraudulent claims before they are paid, the best problems are those avoided.

Moreover, the Transaction is deliberately structured to apportion debt (and the related valuation) to the PropCo's involved in the transaction, rather than the OpCo component. By doing so, the responsibilities and obligations of existing debt are tied to the real property, leaving the operational entities the increased flexibility of a dramatically reduced debt burden. The aspect of this transaction that allows Resilience to acquire the facility's outstanding patient account receivables and maintain provider agreements allow for uninterrupted service and insures available operation resources day one. In addition, steps have been taken to ensure the availability of sufficient lines of credit to cover any shortfall and avoid operational disruption.

Doing so provides a foundation for operational continuity, economic success, and increased borrowing power, if necessary. This is designed to maximize the nimbleness of operational side of the Hospitals, remove any burden of the operational debts preceding this transaction, and calculated to yield a successful transition, successful restructuring, and uninterrupted access to care for the communities and patient populations served by these Hospitals. This approach carries with it the potential for operational efficiencies that can translate into cost savings, reinvestment, and expansion of services.

# Section 1130.520(b)(6) - Quality Improvement Plan

"A description of the facility's quality improvement program mechanism that will be utilized to assure quality control"

The applicant facility's quality improvement program mechanism will not change as a result of the proposed transaction.

### Section 1130.520(b)(7) - Facility Governing Body

"A description of the selection process that the acquiring entity will use to select the facility's governing body"

The governing board for the facility will include the addition of Manoj Prasad, M.D., MBA, Ph.D., FACHE, CHCSP and Reddy Rathnakar Patlola. Otherwise, it is the goal and intention of AUM Global Healthcare Management, LLC d/b/a Resilience Healthcare to maintain all current board members on the facility's governing body. In the future, Resilience Healthcare, may add additional governing board members that are reflective of and draw from the community and is committed to the continued successful operation of the hospital and its service to the community.

#### Section 1130.520(b)(9) - Summary of Proposed Changes Within 24 Months

"A description or summary of any proposed changes to the scope of services or levels of care currently provided at the facility that are anticipated to occur within 24 months after acquisition."

AUM Global Healthcare Management, LLC d/b/a Resilience Healthcare is undertaking this project with the intent of continuing all hospital operations and maintaining access to a full-service acute care hospital. Upon taking operational control of the facility, Resilience Healthcare will assess and evaluate the needs of the community and reserves the right to pursue any changes that would best serve the needs of the community and continued operation of the facility.

Resilience Healthcare. is not undertaking this change of ownership with specific anticipated changes to the scope of services or levels of care currently provided at the facility that would occur within 24-months related to the proposed transaction, but in the event that there are necessary or recommended additions or changes to the services to be provided, Resilience Healthcare. will adhere to the requisite CON and IDPH requirements and will submit the necessary applications for any modification of services to be considered.

# Attachment 7 Charity Care Information

The amount of charity care for the last three years provided at the facilities owned by Pipeline Health System; LLC are included in the tables below. AUM Global Healthcare Management, LLC d/b/a Resilience Healthcare is unable show charity care as defined by the Health Facilities and Services Review Board as they do not own facilities in Illinois. However, they maintain a strong commitment to serving the under and uninsured population in the community without regard to their ability to pay for those services.

Louis A. Weiss Memorial Hospital						
	2018	2019	2020			
Net Patient Revenue (\$)	\$105,613,647	\$105,349,721	\$82,257,951			
Amount of Charity Care						
(charges)	\$14,782,316*	\$6,733,885	\$6,239,534			
Cost of Charity Care (\$)	\$2,336,096	\$1,323,408	\$1,543,480			
Total Charity Care as %	2.2%	1.3%	1.9%			
of Net Revenue						

West Suburban Medical Center						
	2018	2019	2020			
Net Patient Revenue						
(\$)	\$125,521,061	\$154,570,171	\$113,145,758			
Amount of Charity Care						
(charges)	\$18,877,926*	\$16,343,018	\$17, 969,885			
Cost of Charity Care (\$)	ost of Charity Care (\$) \$3,102,649 \$3,225,980 \$2,814		\$2,814,084			
Total Charity Care as %	2.5%	2.1%	2.5%			
of Net Revenue						

\*2018 charity care charge information derived from materials originally prepared by the previous owner of the Hospitals, and therefore cannot be independently verified by Pipeline.

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