From: <u>Juliet Pao</u>

To: <u>DPH.HFSRB.PublicHearings</u>

Cc: <u>Juliet Pao</u>

Subject: [External] E-003-21 Mercy Hospital

Date: Thursday, March 18, 2021 7:01:18 PM

Dear Review Board Members.

My name is Juliet Pao. I live in Williamsburg, VA. My daughter is a member of St. James Catholic Church on Wabash and has been under the skillful care of the Mercy Hospital for several operations in the past 10 years along with many other Chicago citizens in the greater neighborhood of St. James Church.

I ask the Review Board to either delay its decision on the exemption application, or deny the application pending future consideration. I support the Chicago Health Equity Coalition's position that all potential buyers must have the opportunity to submit a proposal, and for all proposals to be considered in a fair and transparent process.

I believe in the benefits to Chicago citizens in the following principles for the selection of future candidate for the management of Mercy Hospital:

- Mercy must be preserved as a full-service public safety-net hospital with a comprehensive Emergency Department, OBGYN, including care for high-risk pregnancies, behavioral health and a primary stroke and cardiac center.
- I support the sale of Mercy to any responsible and invested entity committed to transparency to the community, significant community representation on the board, and preservation of the full extent of Mercy Hospital's mission of health care and education.
- Prior to a sale, I request a clear public plan to restore Mercy to a fully operational teaching hospital

Thank you very much for your attention.

Sincerely, Juliet Pao