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HEALTH FACILITIES &
SERVICES REVIEW BOARD

July 21, 2021

Ms. Courtney Avery
Administrator
Health Facilities and Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, Illinois 62761

RE: NorthShore University HealthSystem – Cardiovascular Institute Modernization
CON Permit Application No. 21-016

Dear Ms. Avery:

On behalf of NorthShore University HealthSystem (NorthShore), our extraordinary Cardiovascular team and the thousands of patients for whom we are privileged to provide compassionate and quality care, I am writing to offer my strong support of NorthShore's Certificate of Need request to centralize our cardiology services and build a comprehensive cardiovascular care complex on our Glenbrook Hospital (Glenbrook) campus in Glenview.

We launched our Cardiovascular Institute (CVI) program in 2015, and since that time has experienced significant procedural growth across all spectrums of cardiovascular care. More recently, CVI has performed over 4,300 interventional cardiology procedures, more than 2,000 electrophysiology procedures, nearly 750 vascular surgery cases and roughly 75,000 patient visits to our Medical Group physician offices. These figures reflect a position of strength in CVI services with tremendous shared growth in recent years and a strong desire to expand our growing geographic distribution.

There is significant momentum in our current cardiovascular program that further drives the impetus to build the next level facility and infrastructure. It will allow NorthShore to make significant investments to create state-of-the-art facilities which will further enhance the quality of cardiovascular care delivered and patient access to the latest clinical techniques for treatment of cardiovascular disease. It will also enhance providers' experiences and will improve provider retention and recruitment.

To that end, I am very supportive of NorthShore's desire to centralize its complex cardiovascular services to help patients better manage their care. My hope is that with our commitment to advanced and innovative techniques, customized treatment options and breakthrough research to optimize patient outcomes, patients will be the ultimate benefactors. In closing, I greatly appreciate your deep consideration of this request. Thank you.

Sincerely,

A handwritten signature in black ink, appearing to read 'J. Golbus', with a stylized, cursive script.

Joseph Golbus, M.D.
President, NorthShore Medical Group
NorthShore University HealthSystem