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APR 23 2020
**HEALTH FACILITIES &
SERVICES REVIEW BOARD**

April 20, 2020

Ms. Courtney Avery, Administrator
Illinois Health Facilities and Services Review Board
525 W. Jefferson, Second Floor
Springfield, IL 62761

Dear Ms. Avery,

I am writing in support of the affiliation between the Carle Foundation and Advocate Eureka Hospital (Certificate of Exemption Number E-014-20). As President of Eureka College in Eureka, Illinois, I am proud to serve the Eureka area, and I support Carle's commitment to provide high quality care.

Carle and Eureka College share a similar focus on service and a dedication to community. Carle's commitment to innovation and research provide real world applications that truly make a difference. At Eureka College, we motivate students to do the same.

This affiliation underscores a critical need for healthcare options in our communities and, with Carle's strong history and focus on community, will have a positive influence on Eureka and surrounding areas.

For these reasons, I fully support this affiliation.

Sincerely,

Jamel Wright, Ph.D.
President