

July 2nd, 2021  
Courtney Avery  
Board Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson Street, Second Floor  
Springfield, Illinois 62761

Re: Letter of Support- OrthoIllinois Surgery Center of Elgin,  
Project #20-040

Dear Ms. Avery,

My name is Rashmi Kapur and I am an independent Ophthalmologist in Elgin, IL. I have served this community for more than 10 years, and have served in leadership roles at Advocate Sherman Hospital.

As an independent physician, I am able to remain unbiased in my assessment of this application. There are not enough operating rooms in Elgin. The operating rooms are full, and it is difficult to add on cases anywhere. This results in my having to operate late into the evening, with a staff that is not familiar with my specific cases.

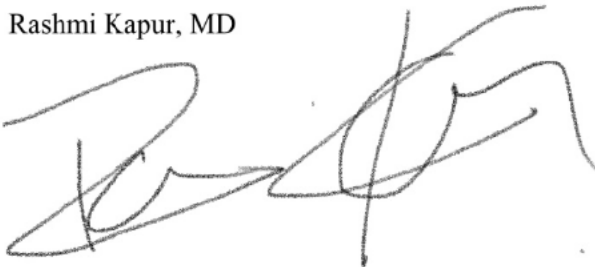
In fact, one hospital is so full that the operating room staff is quitting one by one, as they are tired of constantly being forced to work overtime. There are just too many cases, and not enough space to do them.

The only solution is to increase operative capacity in the community. The proposed Orthopedic Surgery Specialty will not only lower the cost of care, but it will importantly open up space at the hospital. This will allow us to catch up on a backlog, and perform cases at a reasonable hour which lowers complications and improved outcomes.

Therefore, I am in support of the proposed Orthopedic Specialty Surgery Center. I support their application and ask the Health Facilities and Services Review Board to do the same.

Sincerely,

Rashmi Kapur, MD

A handwritten signature in black ink, appearing to read 'Rashmi Kapur', written over a light blue horizontal line.