



Planet Depos®
We Make It *Happen™*

Transcript of Hearing

Date: June 15, 2020

Case: Northwestern Memorial Hospital, 251 East Huron Street, Chicago

Planet Depos

Phone: 888.433.3767

Email: transcripts@planetdepos.com

www.planetdepos.com

ILLINOIS DEPARTMENT OF PUBLIC HEALTH
HEALTH FACILITIES AND SERVICES REVIEW BOARD
BEFORE HEARING OFFICER COURTNEY AVERY

- - - - - x

IN RE: :
Public Comments :
Regarding the :
Modernization and : Project No. 20-011
the Expansion of the :
Medical Surgical and :
Intensive Care Beds :
at Northwestern :
Memorial Hospital. :

- - - - - x

HEARING in accordance with requirements of the
Illinois Health Facilities Planning Act
George W. Dunne Cook County Office Building
69 West Washington Street, 22nd Floor

Chicago, IL 60602

Monday, June 15, 2020

9:32 a.m.

Job No.: 300954

Pages: 1 - 15

Reported By: Courtney Petros, RPR, CSR

Transcript of Hearing
Conducted on June 15, 2020

2

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24

A P P E A R A N C E S

PRESENT:

ILLINOIS HEALTH FACILITIES AND SERVICES
REVIEW BOARD, by
COURTNEY AVERY, Public Hearing Officer
ANN GUILD, Compliance Manager
525 West Jefferson Street
Second Floor
Springfield, IL 62761

Transcript of Hearing
Conducted on June 15, 2020

3

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24

C O N T E N T S

HEARING	PAGE
BY HEARING OFFICER AVERY	4

E X H I B I T S

(Attached to transcript.)

Exhibit 1	Comment Cards	13
Exhibit 2	Comment Cards	13

Transcript of Hearing
Conducted on June 15, 2020

4

1 P R O C E E D I N G S

2 HEARING OFFICER AVERY: Good morning.

3 Thank you for participating in today's public
4 hearing for Northwestern Memorial Hospital,
5 Chicago.

6 I am Courtney Avery, Administrator, and
7 Hearing Officer for the Illinois Health
8 Facilities and Services Review Board. Present
9 with me today is Ann Guild, Compliance Manager.

10 (An off-the-record discussion was held.)

11 MS. GUILD: On behalf of HFSRB, thank
12 you for attending today's proceedings.

13 As per the rules of the Illinois Health
14 Planning Act, the previously published legal
15 notice - Notice of Review and Opportunity for
16 Public Hearing and Written Comment; and Public
17 Hearing and Opportunity for Written Comment
18 have been submitted to the court reporter and
19 will be included in today's record:

20 "Legal Notice of Public Hearing and
21 Opportunity for Written Comment.

22 "In accordance with the requirements of
23 the Illinois Health Facilities Planning Act and
24 77 Illinois Adm. Code Part 1130, notice is

Transcript of Hearing
Conducted on June 15, 2020

5

1 given of a public hearing on Project 20-011,
2 the modernization and the expansion of the
3 medical surgical and intensive care beds at
4 Northwestern Memorial Hospital, 251 East Huron
5 Street, Chicago. The project cost is
6 \$77,607,985.

7 "The public hearing is being conducted
8 by the Illinois Health Facilities and Services
9 Review Board pursuant to the Illinois Health
10 Facilities Planning Act. The hearing is open
11 to the public with opportunity to present
12 relevant verbal and written comments on the
13 proposed project.

14 "The public hearing will be held on
15 Monday, June 15, 2020, beginning at 9:30 a.m.
16 and concluding at 10:30 a.m. at George W. Dunne
17 Cook County Office Building, 69 West Washington
18 Street, 22nd Floor, Chicago, Illinois.

19 "No later than Wednesday, June 10th at
20 5:00 p.m., information detailing how to access
21 the public hearing virtually and/or via
22 conference will be posted on the HFSRB website
23 at www2.illinois.gov/sites/hfsrb. Any
24 questions, please leave a voicemail message at

Transcript of Hearing
Conducted on June 15, 2020

6

1 312-590-6511. In accordance with public health
2 guidelines, anyone entering and remaining in
3 the George W. Dunne Cook County Office Building
4 will be required to wear a face covering at all
5 times and adhere to social distancing
6 standards.

7 "For additional information call
8 (217) 782-3516 (TTY # 800-547-0466 for hearing
9 impaired only).

10 "Notice: The meeting will be accessible
11 to persons with special needs in compliance
12 with executive order #5 and pertinent state and
13 federal laws upon notification of anticipated
14 attendance. Persons with special needs should
15 contact Courtney Avery by telephone at
16 (217) 782-3516 (TTY # 800-547-0466 for hearing
17 impaired only) or by letter."

18 This ends the previous legal notice.

19 Please note that in order to ensure that
20 the Health Facilities and Services Review
21 Board's public hearings protect the privacy and
22 maintain the confidentiality of an individual's
23 health information, covered entities, as
24 defined by the Health Insurance Portability and

Transcript of Hearing
Conducted on June 15, 2020

7

1 Accountability Act of 1996, such as hospital
2 providers, health plans, and health care
3 clearinghouses, submitting oral or written
4 testimony that disclose protected health
5 information of individuals shall have a valid
6 written authorization from that individual.
7 The authorization shall allow the covered
8 entity to share the individual's protected
9 health information at this hearing.

10 Those of you who have prepared text of
11 your testimony, please note that you may submit
12 the written text which will be entered into
13 today's record and made available for all HFSRB
14 members prior to the June 30th Board meeting.

15 I ask that you please limit your
16 testimony to three minutes. As you begin your
17 testimony, please clearly state and spell your
18 full name. If you have written copies of your
19 remarks, please provide those to me.

20 Are there any questions regarding these
21 instructions?

22 Hearing none, today's proceedings will
23 begin with a representative from Northwestern
24 Memorial Hospital. Thank you.

Transcript of Hearing
Conducted on June 15, 2020

8

1 MS. ORTH: This is for Project 20-011,
2 the Galter Bed Project.

3 Good morning. I'm Bridget Orth,
4 O-R-T-H, director of regulatory planning for
5 Northwestern Medicine. Northwestern Medicine
6 looks forward to moving ahead with our proposed
7 addition of beds in the Galter Pavilion on the
8 downtown campus of Northwestern Memorial
9 Hospital.

10 Northwestern Medicine continues to
11 invest across the Chicagoland area to provide
12 improved access to health care for all of the
13 communities we serve. This includes
14 investments in our facilities, our clinical
15 offerings, our community partnerships, and our
16 people. The project is a wonderful example of
17 that investment, providing improved access, as
18 well as additional jobs for our community. To
19 see how Northwestern Medicine is making a
20 difference throughout the region, you can visit
21 the Community Partnership Program link on the
22 nm.org website.

23 The COVID-19 pandemic has demonstrated
24 once again the need for continued investment in

Transcript of Hearing
Conducted on June 15, 2020

9

1 health care infrastructure and flexible
2 capacity. This is on top of what we already
3 know about the ramifications of capacity
4 constraints at Northwestern Memorial Hospital,
5 including challenges that limited bed capacity
6 presents for access to our Emergency
7 Department.

8 We look forward to our review by the
9 Health Facilities and Services Review Board on
10 June 30th. Thank you.

11 HEARING OFFICER AVERY: Okay. We can go
12 off the record for this conversation.

13 (An off-the-record discussion was held.)

14 MS. IGOE: My name is Anne Igoe, and I'm
15 the health systems director at SEIU Healthcare
16 which represents 1,200 workers at Northwestern
17 Memorial Hospital.

18 As a critical stakeholder, we are
19 concerned about Northwestern Medicine's plan
20 over \$100,000 million on two new construction
21 projects.

22 While we agree with NM's decision to
23 expand its ICU service at NMH (after multiple
24 warnings from IDPH about abusing ED bypass), we

Transcript of Hearing
Conducted on June 15, 2020

10

1 fear that NMH management will not adequately
2 staff the new beds.

3 NMH consistently understaffs its ED and
4 ICU and fails to fill vacant positions in a
5 timely fashion.

6 We assert that unless NM commits to
7 safely staff the new ICU beds and to promptly
8 fill all vacancies in the ED and ICU, the NMH
9 will continue to struggle with capacity and be
10 forced to continue turning away hospitals at
11 higher rate than any other hospital in the
12 Chicago area.

13 As the union that represents the
14 employees at Northwestern and specifically the
15 housekeepers, we are all too aware of the
16 problems around short staffing. Northwestern
17 continues to staff to have a skeleton staff and
18 supplements with temporary workers. Over the
19 past year, vacancies in the housekeeping
20 departments have been upwards of 20 to 25
21 percent of the department, placing a burden on
22 current employees, resulting in over 50,000
23 hours of overtime and work done by temporary
24 employees.

Transcript of Hearing
Conducted on June 15, 2020

11

1 Building additional beds is great, but
2 cleaning the beds is the problem and
3 Northwestern has yet to show it will fill its
4 vacancies and adjust its starting wages to
5 address the high turn over in the department.
6 Starting wages in the housekeeping department
7 just increased to \$15.25, a mere \$1.25 over the
8 minimum wage in just two weeks.

9 We also believe that NMH needs to commit
10 to treating more Medicaid patients as a
11 condition of our support for the ICU expansion.

12 According to IDPH, only 7.4 percent of
13 Northwestern Medicine patients were on Medicaid
14 in CY 2018. And at their flagship hospital,
15 Northwestern Memorial Hospital, the percentage
16 was only 20 percent.

17 Despite this meager percentage, NMH
18 receive tens of millions in annual Medicaid
19 subsidies intended for safety-net hospitals
20 under the Illinois Hospital Provider
21 Assessment. Yes, Northwestern Medicine treats
22 the largest number of Medicaid Patients in the
23 state, but as percent of its overall care, the
24 number is less than impressive. For

Transcript of Hearing
Conducted on June 15, 2020

12

1 comparison, University of Chicago, also an
2 Academic Medical Center, has a payer mix of 42
3 percent.

4 We are here today to discuss the
5 expansion of ICU beds at Northwestern that
6 will, in theory, open up more beds in the ER so
7 that the days spent on bypass is reduced.
8 Currently, the ER is on diversion 30 percent of
9 the time. That is 30 percent of the year
10 ambulances that come from all over the city do
11 no have the option of stopping at Northwestern.
12 When looking at utilization of the ER by ZIP
13 code, we can see what that four neighborhoods,
14 Chatham, South Shore, Kenwood, and Roseland,
15 are amongst the higher utilizers of the
16 hospital and ER. It is these communities that
17 are affected when the hospital goes on bypass,
18 but also when the hospital makes decisions
19 about where to locate additional facilities and
20 follow-up care.

21 SEIU Healthcare believes that NM should
22 commit to increase its Medicaid Inpatient
23 Utilization Ratio (MIUR) as a condition of
24 approval of this project.

Transcript of Hearing
Conducted on June 15, 2020

13

1 Should NM agree to address ongoing
2 staffing concerns and to increase MIUR, we
3 offer our conditional support for the NMH ICU
4 expansion.

5 (20-011 Exhibit 1 marked for
6 identification and attached to the transcript.)

7 (20-011 Exhibit 2 marked for
8 identification and attached to the transcript.)

9 HEARING OFFICER AVERY: Please note that
10 this project is tentatively scheduled for
11 consideration by the Board at its June 30th
12 meeting. As of this date, the meeting is
13 scheduled to be held at the Bolingbrook Golf
14 Club; located at 2001 Rodeo Drive, Bolingbrook,
15 Illinois. HFSRB staff is in consult with the
16 Illinois Department of Innovation and
17 Technology regarding providing a virtual
18 meeting platform. Please refer to the HFSRB
19 website at www.hfsrb.illinois.gov for more
20 details and agenda changes/updates.

21 I ask that you please prepare to take
22 note of the following dates and times regarding
23 Exemption 005-20:

24 "The State Board Staff Report for

Transcript of Hearing
Conducted on June 15, 2020

14

1 Project 20-013 will be posted online at:
2 www.hfsrb.illinois.gov/sars.htm on Tuesday,
3 June 16th.

4 "Written responses to the State Board
5 Staff Report must be submitted by 9:00 a.m. on
6 Monday, June 22nd.

7 "Written comments and responses must be
8 sent to the Illinois Health Facilities and
9 Services Review Board, Attention: Courtney
10 Avery, Administrator, 525 West Jefferson
11 Street, Second Floor, Springfield, Illinois
12 62761; or courtney.avery@illinois.gov.

13 "In the subject line please label: NMH
14 Project 20-011. Thank you."

15 (Off the record at 10:30 a.m.)
16
17
18
19
20
21
22
23
24

Transcript of Hearing
Conducted on June 15, 2020

15

1 CERTIFICATE OF SHORTHAND REPORTER - NOTARY PUBLIC

2
3 I, Courtney Petros, Registered
4 Professional Reporter, Certified Shorthand
5 Reporter and Notary Public, the officer before
6 whom the foregoing deposition was taken, do
7 hereby certify that the foregoing transcript is
8 a true and correct record of the testimony
9 given; that said testimony was taken by me and
10 thereafter reduced to typewriting under my
11 direction; that reading and signing was not
12 requested; and that I am neither counsel for,
13 related to, nor employed by any of the parties
14 to this case and have no interest, financial or
15 otherwise, in its outcome.

16 IN WITNESS WHEREOF, I have hereunto
17 signed this 15th day of June, 2020.
18 My commission expires May 6th, 2023.

19
20
21 

22 COURTNEY PETROS, RPR

23 NOTARY PUBLIC IN AND FOR THE

24 STATE OF ILLINOIS

Transcript of Hearing
Conducted on June 15, 2020

16

<p>A</p> <p>about 9:3, 9:19, 9:24, 12:19</p> <p>abusing 9:24</p> <p>academic 12:2</p> <p>access 5:20, 8:12, 8:17, 9:6</p> <p>accessible 6:10</p> <p>accordance 1:15, 4:22, 6:1</p> <p>according 11:12</p> <p>accountability 7:1</p> <p>across 8:11</p> <p>act 1:16, 4:14, 4:23, 5:10, 7:1</p> <p>addition 8:7</p> <p>additional 6:7, 8:18, 11:1, 12:19</p> <p>address 11:5, 13:1</p> <p>adequately 10:1</p> <p>adhere 6:5</p> <p>adjust 11:4</p> <p>adm 4:24</p> <p>administrator 4:6, 14:10</p> <p>affected 12:17</p> <p>after 9:23</p> <p>again 8:24</p>	<p>agenda 13:20</p> <p>agree 9:22, 13:1</p> <p>ahead 8:6</p> <p>all 6:4, 7:13, 8:12, 10:8, 10:15, 12:10</p> <p>allow 7:7</p> <p>already 9:2</p> <p>also 11:9, 12:1, 12:18</p> <p>ambulances 12:10</p> <p>amongst 12:15</p> <p>ann 2:6, 4:9</p> <p>anne 9:14</p> <p>annual 11:18</p> <p>anticipated 6:13</p> <p>any 5:23, 7:20, 10:11, 15:13</p> <p>anyone 6:2</p> <p>approval 12:24</p> <p>area 8:11, 10:12</p> <p>around 10:16</p> <p>ask 7:15, 13:21</p> <p>assert 10:6</p> <p>assessment 11:21</p> <p>attached 3:6, 13:6, 13:8</p>	<p>attendance 6:14</p> <p>attending 4:12</p> <p>attention 14:9</p> <p>authorization 7:6, 7:7</p> <p>available 7:13</p> <p>avery 1:3, 2:5, 3:3, 4:2, 4:6, 6:15, 9:11, 13:9, 14:10</p> <p>avery@illinois 14:12</p> <p>aware 10:15</p> <p>away 10:10</p> <p>B</p> <p>bed 8:2, 9:5</p> <p>beds 1:11, 5:3, 8:7, 10:2, 10:7, 11:1, 11:2, 12:5, 12:6</p> <p>been 4:18, 10:20</p> <p>before 1:3, 15:5</p> <p>begin 7:16, 7:23</p> <p>beginning 5:15</p> <p>behalf 4:11</p> <p>being 5:7</p> <p>believe 11:9</p> <p>believes 12:21</p> <p>board 1:2, 2:4, 4:8,</p>	<p>5:9, 7:14, 9:9, 13:11, 13:24, 14:4, 14:9</p> <p>board's 6:21</p> <p>bolingbrook 13:13, 13:14</p> <p>bridget 8:3</p> <p>building 1:17, 5:17, 6:3, 11:1</p> <p>burden 10:21</p> <p>bypass 9:24, 12:7, 12:17</p> <p>C</p> <p>call 6:7</p> <p>campus 8:8</p> <p>can 8:20, 9:11, 12:13</p> <p>capacity 9:2, 9:3, 9:5, 10:9</p> <p>cards 3:8, 3:9</p> <p>care 1:11, 5:3, 7:2, 8:12, 9:1, 11:23, 12:20</p> <p>case 15:14</p> <p>center 12:2</p> <p>certificate 15:1</p> <p>certified 15:4</p> <p>certify 15:7</p> <p>challenges 9:5</p> <p>changes 13:20</p>
--	---	--	--

Transcript of Hearing
Conducted on June 15, 2020

17

chatham 12:14 chicago 1:19, 4:5, 5:5, 5:18, 10:12, 12:1 chicagoland 8:11 city 12:10 cleaning 11:2 clearinghouses 7:3 clearly 7:17 clinical 8:14 club 13:14 code 4:24, 12:13 come 12:10 comment 3:8, 3:9, 4:16, 4:17, 4:21 comments 1:6, 5:12, 14:7 commission 15:18 commit 11:9, 12:22 commits 10:6 communities 8:13, 12:16 community 8:15, 8:18, 8:21 comparison 12:1 compliance 2:6, 4:9, 6:11 concerned 9:19 concerns 13:2	concluding 5:16 condition 11:11, 12:23 conditional 13:3 conducted 5:7 conference 5:22 confidentiality 6:22 consideration 13:11 consistently 10:3 constraints 9:4 construction 9:20 consult 13:15 contact 6:15 continue 10:9, 10:10 continued 8:24 continues 8:10, 10:17 conversation 9:12 cook 1:17, 5:17, 6:3 copies 7:18 correct 15:8 cost 5:5 counsel 15:12 county 1:17, 5:17, 6:3 court 4:18 courtney 1:3, 1:24, 2:5,	4:6, 6:15, 14:9, 14:12, 15:3, 15:22 covered 6:23, 7:7 covering 6:4 covid 8:23 critical 9:18 csr 1:24 current 10:22 currently 12:8 cy 11:14 <hr/> D <hr/> date 13:12 dates 13:22 day 15:17 days 12:7 decision 9:22 decisions 12:18 defined 6:24 demonstrated 8:23 department 1:1, 9:7, 10:21, 11:5, 11:6, 13:16 departments 10:20 deposition 15:6 despite 11:17 detailing 5:20	details 13:20 difference 8:20 direction 15:11 director 8:4, 9:15 disclose 7:4 discuss 12:4 discussion 4:10, 9:13 distancing 6:5 diversion 12:8 done 10:23 downtown 8:8 drive 13:14 dunne 1:17, 5:16, 6:3 <hr/> E <hr/> east 5:4 ed 9:24, 10:3, 10:8 emergency 9:6 employed 15:13 employees 10:14, 10:22, 10:24 ends 6:18 ensure 6:19 entered 7:12 entering 6:2
--	--	--	---

Transcript of Hearing
Conducted on June 15, 2020

18

entities 6:23 entity 7:8 er 12:6, 12:8, 12:12, 12:16 example 8:16 executive 6:12 exemption 13:23 exhibit 3:8, 3:9, 13:5, 13:7 expand 9:23 expansion 1:9, 5:2, 11:11, 12:5, 13:4 expires 15:18 <hr/> F <hr/> face 6:4 facilities 1:2, 1:16, 2:3, 4:8, 4:23, 5:8, 5:10, 6:20, 8:14, 9:9, 12:19, 14:8 fails 10:4 fashion 10:5 fear 10:1 federal 6:13 fill 10:4, 10:8, 11:3 financial 15:14 flagship 11:14	flexible 9:1 floor 1:18, 2:8, 5:18, 14:11 follow-up 12:20 following 13:22 forced 10:10 foregoing 15:6, 15:7 forward 8:6, 9:8 four 12:13 from 7:6, 7:23, 9:24, 12:10 full 7:18 <hr/> G <hr/> galter 8:2, 8:7 george 1:17, 5:16, 6:3 given 5:1, 15:9 go 9:11 goes 12:17 golf 13:13 good 4:2, 8:3 gov 5:23, 13:19, 14:2, 14:12 great 11:1 guidelines 6:2 guild 2:6, 4:9, 4:11 <hr/> H <hr/> has 8:23, 11:3,	12:2 have 4:18, 7:5, 7:10, 7:18, 10:17, 10:20, 12:11, 15:14, 15:16 health 1:1, 1:2, 1:16, 2:3, 4:7, 4:13, 4:23, 5:8, 5:9, 6:1, 6:20, 6:23, 6:24, 7:2, 7:4, 7:9, 8:12, 9:1, 9:9, 9:15, 14:8 healthcare 9:15, 12:21 hearing 1:3, 1:15, 2:5, 3:2, 3:3, 4:2, 4:4, 4:7, 4:16, 4:17, 4:20, 5:1, 5:7, 5:10, 5:14, 5:21, 6:8, 6:16, 7:9, 7:22, 9:11, 13:9 hearings 6:21 held 4:10, 5:14, 9:13, 13:13 here 12:4 hereby 15:7 hereunto 15:16 hfsrb 4:11, 5:22, 5:23, 7:13, 13:15, 13:18, 13:19, 14:2 high 11:5 higher 10:11, 12:15 hospital 1:13, 4:4, 5:4,	7:1, 7:24, 8:9, 9:4, 9:17, 10:11, 11:14, 11:15, 11:20, 12:16, 12:17, 12:18 hospitals 10:10, 11:19 hours 10:23 housekeepers 10:15 housekeeping 10:19, 11:6 how 5:20, 8:19 htm 14:2 huron 5:4 <hr/> I <hr/> icu 9:23, 10:4, 10:7, 10:8, 11:11, 12:5, 13:3 identification 13:6, 13:8 idph 9:24, 11:12 igoe 9:14 il 1:19, 2:9 illinois 1:1, 1:16, 2:3, 4:7, 4:13, 4:23, 4:24, 5:8, 5:9, 5:18, 5:23, 11:20, 13:15, 13:16, 13:19, 14:2, 14:8, 14:11, 15:24 impaired 6:9, 6:17 impressive 11:24
---	--	--	--

Transcript of Hearing
Conducted on June 15, 2020

19

improved 8:12, 8:17 included 4:19 includes 8:13 including 9:5 increase 12:22, 13:2 increased 11:7 individual 7:6 individual's 6:22, 7:8 individuals 7:5 information 5:20, 6:7, 6:23, 7:5, 7:9 infrastructure 9:1 innovation 13:16 inpatient 12:22 instructions 7:21 insurance 6:24 intended 11:19 intensive 1:11, 5:3 interest 15:14 into 7:12 invest 8:11 investment 8:17, 8:24 investments 8:14 its 9:23, 10:3, 11:3, 11:4,	11:23, 12:22, 13:11, 15:15 i'm 9:14 <hr/> J <hr/> jefferson 2:7, 14:10 job 1:22 jobs 8:18 june 1:20, 5:15, 5:19, 7:14, 9:10, 13:11, 14:3, 14:6, 15:17 just 11:7, 11:8 <hr/> K <hr/> kenwood 12:14 know 9:3 <hr/> L <hr/> label 14:13 largest 11:22 later 5:19 laws 6:13 leave 5:24 legal 4:14, 4:20, 6:18 less 11:24 letter 6:17 limit 7:15 limited 9:5	line 14:13 link 8:21 locate 12:19 located 13:14 look 9:8 looking 12:12 looks 8:6 <hr/> M <hr/> made 7:13 maintain 6:22 makes 12:18 making 8:19 management 10:1 manager 2:6, 4:9 marked 13:5, 13:7 may 7:11, 15:18 meager 11:17 medicaid 11:10, 11:13, 11:18, 11:22, 12:22 medical 1:10, 5:3, 12:2 medicine 8:5, 8:10, 8:19, 11:13, 11:21 medicine's 9:19 meeting 6:10, 7:14,	13:12, 13:18 members 7:14 memorial 1:13, 4:4, 5:4, 7:24, 8:8, 9:4, 9:17, 11:15 mere 11:7 message 5:24 million 9:20 millions 11:18 minimum 11:8 minutes 7:16 miur 12:23, 13:2 mix 12:2 modernization 1:8, 5:2 monday 1:20, 5:15, 14:6 more 11:10, 12:6, 13:19 morning 4:2, 8:3 moving 8:6 multiple 9:23 must 14:5, 14:7 <hr/> N <hr/> name 7:18, 9:14 nd 1:18, 5:18, 14:6 need 8:24
---	---	--	---

Transcript of Hearing
Conducted on June 15, 2020

20

<p>needs 6:11, 6:14, 11:9 neighborhoods 12:13 neither 15:12 new 9:20, 10:2, 10:7 nm 8:22, 10:6, 12:21, 13:1 nmh 9:23, 10:1, 10:3, 10:8, 11:9, 11:17, 13:3, 14:13 nm's 9:22 none 7:22 nor 15:13 northwestern 1:12, 4:4, 5:4, 7:23, 8:5, 8:8, 8:10, 8:19, 9:4, 9:16, 9:19, 10:14, 10:16, 11:3, 11:13, 11:15, 11:21, 12:5, 12:11 not 10:1, 15:11 notary 15:1, 15:5, 15:23 note 6:19, 7:11, 13:9, 13:22 notice 4:15, 4:20, 4:24, 6:10, 6:18 notification 6:13 number 11:22, 11:24</p>	<p>O o-r-t-h 8:4 off 9:12, 14:15 off-the-record 4:10, 9:13 offer 13:3 offerings 8:15 office 1:17, 5:17, 6:3 officer 1:3, 2:5, 3:3, 4:2, 4:7, 9:11, 13:9, 15:5 okay 9:11 once 8:24 ongoing 13:1 online 14:1 only 6:9, 6:17, 11:12, 11:16 open 5:10, 12:6 opportunity 4:15, 4:17, 4:21, 5:11 option 12:11 oral 7:3 order 6:12, 6:19 org 8:22 orth 8:1, 8:3 other 10:11 otherwise 15:15</p>	<p>our 8:6, 8:14, 8:15, 8:18, 9:6, 9:8, 11:11, 13:3 outcome 15:15 over 9:20, 10:18, 10:22, 11:5, 11:7, 12:10 overall 11:23 overtime 10:23 P page 3:2 pages 1:23 pandemic 8:23 part 4:24 participating 4:3 parties 15:13 partnership 8:21 partnerships 8:15 past 10:19 patients 11:10, 11:13, 11:22 pavilion 8:7 payer 12:2 people 8:16 per 4:13 percent 10:21, 11:12, 11:16, 11:23,</p>	<p>12:3, 12:8, 12:9 percentage 11:15, 11:17 persons 6:11, 6:14 pertinent 6:12 petros 1:24, 15:3, 15:22 placing 10:21 plan 9:19 planning 1:16, 4:14, 4:23, 5:10, 8:4 plans 7:2 platform 13:18 please 5:24, 6:19, 7:11, 7:15, 7:17, 7:19, 13:9, 13:18, 13:21, 14:13 portability 6:24 positions 10:4 posted 5:22, 14:1 prepare 13:21 prepared 7:10 present 2:2, 4:8, 5:11 presents 9:6 previous 6:18 previously 4:14 prior 7:14 privacy 6:21</p>
---	--	--	--

Transcript of Hearing
Conducted on June 15, 2020

21

problem 11:2	R	requested 15:12	5:8, 6:20, 9:9, 14:9
problems 10:16	ramifications 9:3	required 6:4	shall 7:5, 7:7
proceedings 4:12, 7:22	rate 10:11	requirements 1:15, 4:22	share 7:8
professional 15:4	ratio 12:23	responses 14:4, 14:7	shore 12:14
program 8:21	reading 15:11	resulting 10:22	short 10:16
project 1:8, 5:1, 5:5, 5:13, 8:1, 8:2, 8:16, 12:24, 13:10, 14:1, 14:14	receive 11:18	review 1:2, 2:4, 4:8, 4:15, 5:9, 6:20, 9:8, 9:9, 14:9	shorthand 15:1, 15:4
projects 9:21	record 4:19, 7:13, 9:12, 14:15, 15:8	rodeo 13:14	should 6:14, 12:21, 13:1
promptly 10:7	reduced 12:7, 15:10	roseland 12:14	show 11:3
proposed 5:13, 8:6	refer 13:18	rpr 1:24, 15:22	signature-bltn 15:20
protect 6:21	regarding 1:7, 7:20, 13:17, 13:22	rules 4:13	signed 15:17
protected 7:4, 7:8	region 8:20	S	signing 15:11
provide 7:19, 8:11	registered 15:3	safely 10:7	sites 5:23
provider 11:20	regulatory 8:4	safety-net 11:19	skeleton 10:17
providers 7:2	related 15:13	said 15:9	social 6:5
providing 8:17, 13:17	relevant 5:12	sars 14:2	south 12:14
public 1:1, 1:6, 2:5, 4:3, 4:16, 4:20, 5:1, 5:7, 5:11, 5:14, 5:21, 6:1, 6:21, 15:1, 15:5, 15:23	remaining 6:2	scheduled 13:10, 13:13	special 6:11, 6:14
published 4:14	remarks 7:19	second 2:8, 14:11	specifically 10:14
pursuant 5:9	report 13:24, 14:5	see 8:19, 12:13	spell 7:17
Q	reported 1:24	seiu 9:15, 12:21	spent 12:7
questions 5:24, 7:20	reporter 4:18, 15:1, 15:4, 15:5	sent 14:8	springfield 2:9, 14:11
	representative 7:23	serve 8:13	staff 10:2, 10:7, 10:17, 13:15, 13:24, 14:5
	represents 9:16, 10:13	service 9:23	staffing 10:16, 13:2
		services 1:2, 2:3, 4:8,	stakeholder 9:18

Transcript of Hearing
Conducted on June 15, 2020

22

standards 6:6 starting 11:4, 11:6 state 6:12, 7:17, 11:23, 13:24, 14:4, 15:24 stopping 12:11 street 1:18, 2:7, 5:5, 5:18, 14:11 struggle 10:9 subject 14:13 submit 7:11 submitted 4:18, 14:5 submitting 7:3 subsidies 11:19 such 7:1 supplements 10:18 support 11:11, 13:3 surgical 1:10, 5:3 systems 9:15	tentatively 13:10 testimony 7:4, 7:11, 7:16, 7:17, 15:8, 15:9 text 7:10, 7:12 th 5:19, 7:14, 9:10, 13:11, 14:3, 15:17 than 5:19, 10:11, 11:24 thank 4:3, 4:11, 7:24, 9:10, 14:14 that 6:19, 7:4, 7:6, 7:11, 7:15, 8:17, 9:5, 10:1, 10:6, 10:13, 11:9, 12:5, 12:7, 12:9, 12:10, 12:13, 12:16, 12:21, 13:9, 13:21, 15:7, 15:9, 15:11, 15:12 their 11:14 theory 12:6 there 7:20 thereafter 15:10 these 7:20, 12:16 this 6:18, 7:9, 8:1, 8:13, 9:2, 9:12, 11:17, 12:24, 13:10, 13:12, 15:14, 15:17 those 7:10, 7:19	three 7:16 throughout 8:20 time 12:9 timely 10:5 times 6:5, 13:22 today 4:9, 12:4 today's 4:3, 4:12, 4:19, 7:13, 7:22 too 10:15 top 9:2 transcript 3:6, 13:6, 13:8, 15:7 treating 11:10 treats 11:21 true 15:8 tty 6:8, 6:16 tuesday 14:2 turn 11:5 turning 10:10 two 9:20, 11:8 typewriting 15:10	university 12:1 unless 10:6 updates 13:20 upon 6:13 upwards 10:20 utilization 12:12, 12:23 utilizers 12:15
T			
take 13:21 taken 15:6, 15:9 technology 13:17 telephone 6:15 temporary 10:18, 10:23 tens 11:18			
U			
		under 11:20, 15:10 understaffs 10:3 union 10:13	vacancies 10:8, 10:19, 11:4 vacant 10:4 valid 7:5 verbal 5:12 via 5:21 virtual 13:17 virtually 5:21 visit 8:20 voicemail 5:24
W			
			wage 11:8 wages 11:4, 11:6 warnings 9:24 was 4:10, 9:13, 11:16, 15:6, 15:9, 15:11 washington 1:18, 5:17

Transcript of Hearing
Conducted on June 15, 2020

23

wear 6:4 website 5:22, 8:22, 13:19 wednesday 5:19 weeks 11:8 well 8:18 were 11:13 west 1:18, 2:7, 5:17, 14:10 what 9:2, 12:13 when 12:12, 12:17, 12:18 where 12:19 whereof 15:16 which 7:12, 9:16 while 9:22 who 7:10 whom 15:6 will 4:19, 5:14, 5:22, 6:4, 6:10, 7:12, 7:22, 10:1, 10:9, 11:3, 12:6, 14:1 with 1:15, 4:9, 4:22, 5:11, 6:1, 6:11, 6:12, 6:14, 7:23, 8:6, 9:22, 10:9, 10:18, 13:15 witness 15:16	wonderful 8:16 work 10:23 workers 9:16, 10:18 written 4:16, 4:17, 4:21, 5:12, 7:3, 7:6, 7:12, 7:18, 14:4, 14:7 www 13:19, 14:2 www2 5:23 <hr/> Y <hr/> year 10:19, 12:9 yes 11:21 yet 11:3 you 4:3, 4:12, 7:10, 7:11, 7:15, 7:16, 7:18, 7:24, 8:20, 9:10, 13:21, 14:14 your 7:11, 7:15, 7:16, 7:17, 7:18 <hr/> Z <hr/> zip 12:12 <hr/> \$ <hr/> \$1.25 11:7 \$100,000 9:20 \$15.25 11:7 \$77,607,985 5:6 <hr/> 0 <hr/> 00 5:20, 14:5	005 13:23 011 1:8, 5:1, 8:1, 13:5, 13:7, 14:14 013 14:1 0466 6:8, 6:16 <hr/> 1 <hr/> 1,200 9:16 10 5:16, 5:19, 14:15 1130 4:24 13 3:8, 3:9 15 1:20, 1:23, 5:15, 15:17 16 14:3 19 8:23 1996 7:1 <hr/> 2 <hr/> 20 1:8, 5:1, 8:1, 10:20, 11:16, 13:5, 13:7, 13:23, 14:1, 14:14 2001 13:14 2018 11:14 2020 1:20, 5:15, 15:17 2023 15:18 217 6:8, 6:16	22 1:18, 5:18, 14:6 25 10:20 251 5:4 <hr/> 3 <hr/> 30 5:15, 5:16, 7:14, 9:10, 12:8, 12:9, 13:11, 14:15 300954 1:22 312 6:1 32 1:21 3516 6:8, 6:16 <hr/> 4 <hr/> 42 12:2 <hr/> 5 <hr/> 5 5:20 50,000 10:22 525 2:7, 14:10 547 6:8, 6:16 590 6:1 <hr/> 6 <hr/> 60602 1:19 62761 2:9, 14:12 6511 6:1 69 1:18, 5:17
--	---	---	--

Transcript of Hearing
Conducted on June 15, 2020

24

6th 15:18	
7	
7.4 11:12	
77 4:24	
782 6:8, 6:16	
8	
800 6:8, 6:16	
9	
9 1:21, 5:15, 14:5	

Name: Ronald Williams
Organization: Northwestern

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____

**Exhibit #****Hearing 01**

06/15/20

Name: Elaine Robertson

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☒ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



Name: Bernstein Malone

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion☐ **YES**, I support Project #20-011☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years☐ **NO**, I oppose Project #20-011

Comments: I FEEL WE AS essential workers RISK OUR
lives to come to work to clean and transport and
etc, But they want to stop HAZARD PAY, NO FAIR
they don't honor our positions at NMH!!!!!!
There is a PANDEMIC, WE deserve HAZARD PAY!!!

(NOW)

Name: Raquel Frazier
Organization: NMH

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____

Name: MAC P JH

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



Name: _____

Xavier L. Abdullah

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion☐ **YES**, I support Project #20-011☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years☐ **NO**, I oppose Project #20-011

Comments: _____



Name: Mary ELFO BORDO

Organization: SEIU

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☒ **NO**, I oppose Project #20-011

Comments: _____



Name: _____

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



Name: _____

April House

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion☐ **YES**, I support Project #20-011☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years☐ **NO**, I oppose Project #20-011

Comments: _____



Name: M. Murphy
Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

- ☒ **YES**, I support Project #20-011
- ☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years
- ☐ **NO**, I oppose Project #20-011

Comments: Self Reason.

Name: Octavia Mearhead
Organization: Northwestern Hospital

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☒ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: Yes we need hazard pay and proper staffing

Name: Patricia Bell

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion☐ **YES**, I support Project #20-011☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER— including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years☐ **NO**, I oppose Project #20-011

Comments: _____

We deserve hazardous pay~~ment~~ Because
we wear ~~protective gear~~ protective gear
everyday for each patients room

Name: Zoraida Lopez

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☒ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER— including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments:

I support the Project because I have to wear a mask everyday and for that, I deserve the Hazard Pay. which I did not received. I don't agree with the hospital turning patient away. Every one has the right to be taken care of ~~regardless~~ ^{of} whether they have insurance or not.



Name: Dante Johnson

Organization: SEIU

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☐ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☒ **NO**, I oppose Project #20-011

Comments: Racism to me expand to black neighborhoods

Name: Ella Banton-Kirsey

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☒ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: I support ED

Name: Almari Smith
Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☒ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



Name: Angela Burnside

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☒ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—
including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to
at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



Name: S. Smith

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☒ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____

We need more staff in our E.D.

Name: Resinald Franklin
Organization: NMH EVS

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☒ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: I Support the project as long as these
expansions include the South Side of Chicago. And
that the facility employs neighboring residents.



Name: Olivia Daily

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—
including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to
at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: I think we need it on the Southside
of Chicago



Name:

ROBERT JONES

Organization:

EVS House Keeping

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion☐ **YES**, I support Project #20-011☐ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years☒ **NO**, I oppose Project #20-011

Comments:

I Think as long as the Covid-19 Is going on, we Should
Be getting Covid pay- Instead of Extending, were putting our
lives on the line Just Coming In to work!

Name:

Caprice Duprey

Organization:

EVS

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion☐ **YES**, I support Project #20-011☐ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years☒ **NO**, I oppose Project #20-011

Comments:

No need to expand, when we need hazardous pay for employees. No jobs are offered in black or latino communities

Name: Douglas Feb
Organization: IVS

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☐ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☒ **NO**, I oppose Project #20-011

Comments: No jobs but expanding



Name: E M Johnson

Organization: EVS

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☐ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER— including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☒ **NO**, I oppose Project #20-011

Comments: _____



Name: Johnny Williams
Organization: EVS Housekeeping

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

- ☐ **YES**, I support Project #20-011
- ☐ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years
- ☒ **NO**, I oppose Project #20-011

Comments: _____



Name: Duane Carter

Organization: EVS Housekeeping

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☒ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: I'm all for growth and development.
These proposals should create more
employment.

Name: MARCUS W. BUELL
Organization: EVS

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ YES, I support Project #20-011

☒ YES, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—
including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to
at least 30% over the next two years

☐ NO, I oppose Project #20-011

Comments: THEY SHOULD CONSIDER THE WEST AND
SOUTH SIDES FOR IMMEDIATE CARE LOCATIONS



Name: TOMMY Trotter

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



Name: Stephanie Jones

Organization: NMH

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☒ **NO**, I oppose Project #20-011

Comments: _____

Name: Rony CÉTOUÉ
Organization: EVS

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☒ **NO**, I oppose Project #20-011

Comments: _____



Name: Amanda Jackson
Organization: EYS

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—
including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to
at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



Name: Margaret Murphy

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☐ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—
including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to
at least 30% over the next two years

☒ **NO**, I oppose Project #20-011

Comments: _____



Name: MARTINA GARCIA
Organization: EUS

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ YES, I support Project #20-011

☒ YES, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—
including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to
at least 30% over the next two years

☒ NO, I oppose Project #20-011

Comments: _____

Name: Yolanda Rafter

Organization: EUS Housekeeping

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☐ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☒ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name: Kimberly Smith
Organization: NMH

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

- ☐ **YES**, I support Project #20-011
- ☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER— including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years
- ☐ **NO**, I oppose Project #20-011

Comments: _____



Exhibit #

Hearing 02

06/15/20

exhibitsticker.com

#20-011

Name: Christina Schuman
Organization: NM H

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

- ☐ **YES**, I support Project #20-011
- ☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—
including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to
at least 30% over the next two years
- ☐ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name: Blanca Burgos

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☒ **YES**, I support Project #20-011

☐ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name: Linda Yaldivia

Organization: NM+H

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—
including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to
at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



Name: MARY Robinson

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion☐ **YES**, I support Project #20-011☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—
including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to
at least 30% over the next two years☐ **NO**, I oppose Project #20-011

Comments: _____



Name: Jake Fush
Organization: NMH - Downtown

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☒ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER— including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name: Francisco Hernandez
Organization: Northwestern

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☒ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—
including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to
at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name: Shirley Rice SEIU

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☒ **YES**, I support Project #20-011

☐ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER— including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name: Michael J Graham
Organization: BNMTH

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—
including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to
at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name: Sherry Taylor

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☒ **YES**, I support Project #20-011

☐ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☒ **NO**, I oppose Project #20-011

Comments: _____



Name: William K. Hard

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion☐ **YES**, I support Project #20-011☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years☐ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name: Sadie Brown

Organization: SEIU

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☒ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name: Nona Stoner

Organization: NWH

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☒ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



Name: YOLANDA ELLOrganization: SEIU**PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion**☐ **YES**, I support Project #20-011☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER— including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years☐ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name: Lamont Buchanan
Organization: Material Management

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—
including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to
at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name: Reggie Green

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☒ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name: Reginald Shun
Organization: Material Management

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER— including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



Name:

W. L. Franklin

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion☐ **YES**, I support Project #20-011☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years☐ **NO**, I oppose Project #20-011

Comments: _____



Name: Deborah Alexander

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion☐ **YES**, I support Project #20-011☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years☐ **NO**, I oppose Project #20-011

Comments: _____



Name: Janet Stride
Organization: NMHA

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name: Tanya Rod SEIU

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☒ **YES**, I support Project #20-011

☐ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name: Doug Fong

Organization: EHS

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



Name: LIONEL COOPEROrganization: N.M. H.**PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion****YES**, I support Project #20-011**YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years**NO**, I oppose Project #20-011

Comments: _____



#20-011

Name:

Ronque Hill

Organization:

ERIS

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion



YES, I support Project #20-011



YES, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years



NO, I oppose Project #20-011

Comments:



#20-011

Name: CELE SERNA
Organization: NORTHWESTERN MEMORIAL HOSPITAL

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

- ☒ **YES**, I support Project #20-011
- ☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER— including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years
- ☒ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name: Kenneth Daniel
Organization: NMHC

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☒ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



Name:

Carla Martinez

Organization:

NMH

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion☐ **YES**, I support Project #20-011☐ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER— including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years☐ **NO**, I oppose Project #20-011

Comments:



#20-011

Name:

Vickiea Scurge

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name:

Tomene Herrmy

Organization:

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER— including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments:



Name: Taurice Strong

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion☐ **YES**, I support Project #20-011☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—
including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to
at least 30% over the next two years☐ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name: Denise R. Shavers

Organization: Seiu

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—
including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to
at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name: Rubin Valdivia

Organization: Discharge (EUS)

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

- ☐ **YES**, I support Project #20-011
- ☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years
- ☐ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name:

Monica Dotson

Organization:

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER— including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments:



#20-011

Name: EKUNDAYO OKEDOKUN
Organization: SEIU

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER— including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name: Arthur Ray ACTHA Lloyd
Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

- ☐ **YES**, I support Project #20-011
- ☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER— including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years
- ☐ **NO**, I oppose Project #20-011

Comments: _____



Name: Delevia Rogers
Organization: _____

#20-011

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

- ☐ **YES**, I support Project #20-011
- ☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER— including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years
- ☐ **NO**, I oppose Project #20-011

Comments: _____



Name: _____

Edna Owsual

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion☐ **YES**, I support Project #20-011☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—
including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to
at least 30% over the next two years☐ **NO**, I oppose Project #20-011

Comments: _____



Name: Sandra Camp

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion☒ **YES**, I support Project #20-011☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—
including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to
at least 30% over the next two years☐ **NO**, I oppose Project #20-011

Comments: _____



Name: _____

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion☒ **YES**, I support Project #20-011☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years☐ **NO**, I oppose Project #20-011

Comments: _____



Name: _____

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion☐ **YES**, I support Project #20-011☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—
including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to
at least 30% over the next two years☐ **NO**, I oppose Project #20-011Comments: _____

_____

Name: Julio VillalbaOrganization: Food service SEIU**PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion**☐ **YES**, I support Project #20-011☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years☐ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name: Suzanne Sorensen

Organization: NMH SEIU

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—
including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to
at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name: Tierra Jones

Organization: nmh

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name: Demetra Corbin

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—
including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to
at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name: Cedric Warner

Organization: SEIU

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

- ☐ **YES**, I support Project #20-011
- ☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER— including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years
- ☐ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name: Nikita Carter

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER— including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



Name: Stephanie Lewis
Organization: EVS

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

- ☐ **YES**, I support Project #20-011
- ☐ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER— including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years
- ☒ **NO**, I oppose Project #20-011

Comments:

I disagree with this movement
because the current staff & facilities
need to be taken care of properly
first & foremost.



#20-011

Name: Linda Kemp

Organization: NMHH

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



Name: Monika Bailey
Organization: Northwestern Hospital

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—
including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to
at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



Name: _____

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion☐ **YES**, I support Project #20-011☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years☐ **NO**, I oppose Project #20-011Comments: _____

_____

#20-011

Name: Rose H. Attafualy
Organization: N.M.H

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☐ **YES**, I support Project #20-011

☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—
including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to
at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



Name: Shantell GraceOrganization: NMH**PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion**☒ **YES**, I support Project #20-011☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years☐ **NO**, I oppose Project #20-011

Comments: _____



Name: Sonya Skinner

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion☐ **YES**, I support Project #20-011☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—
including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to
at least 30% over the next two years☐ **NO**, I oppose Project #20-011

Comments: _____



#20-011

Name: Bernard Bradley
Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion

☒ **YES**, I support Project #20-011

☐ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—
including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to
at least 30% over the next two years

☐ **NO**, I oppose Project #20-011

Comments: _____



Name: Lorenzo Gee

Organization: _____

PROJECT #20-011 Northwestern Memorial Hospital Med/Surg & ICU Expansion☐ **YES**, I support Project #20-011☒ **YES**, I support Project #20-011 on the condition that the hospital agrees to: safely staff the ER—including filling all currently vacant positions increase its Medicaid Inpatient Utilization Ratio to at least 30% over the next two years☐ **NO**, I oppose Project #20-011

Comments: _____

