



## ILLINOIS HOUSE OF REPRESENTATIVES

GREGORY S. HARRIS

HOUSE MAJORITY LEADER

13TH DISTRICT

1967 W. MONTROSE  
CHICAGO, ILLINOIS 60613  
773/348-3434

300 STATE HOUSE  
SPRINGFIELD, ILLINOIS 62706  
217/782-3835

July 9, 2019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W Jefferson, Second Floor  
Springfield, IL 62761

Dear Administrator Avery,

As State Representative for the 13<sup>th</sup> District, I represent Swedish Covenant Hospital and the communities it serves. I support the hospital's plan to affiliate with NorthShore University HealthSystem. Swedish Covenant Hospital provides critical healthcare services, educational programs and employment to those living in my district and the surrounding community.

As Illinois House Majority Leader, I am passionate about healthcare and have put tremendous energy into our Medicaid program to ensure affordable and accessible healthcare for my constituents and for all Illinois residents while restoring the state's fiscal stability.

I share the Hospital's vision to expand the care delivery system for people struggling with mental illness and substance abuse and for comprehensive cancer services. I am acutely aware of the importance of a meaningful healthcare presence in our community to continue and enhance a broad mission to improve health and wellness for all of our residents.

After the completion of the partnership, Swedish Covenant Hospital will continue to operate as a full service acute care community safety net hospital on Chicago's North Side, but one with greater access to world class care and capabilities. Joining the NorthShore family will allow Swedish Covenant Hospital to expand its expertise in research programs, personalized medicine and advanced specialty services and provide its patients with access to the best health care available.

I fully support Swedish Covenant Hospital's plan to affiliate and look forward to a continued partnership with this institution.

Sincerely,

Gregory Harris  
House Majority Leader  
State Representative, District 13

**ANDRE VASQUEZ**  
ALDERMAN, 40TH WARD

5620 NORTH WESTERN AVENUE  
CHICAGO, ILLINOIS 60659  
PHONE: 773-654-1867

EMAIL: WARD40@CITYOFCHICAGO.ORG  
WEBSITE: WWW.40THWARD.ORG



**CITY OF CHICAGO  
CITY COUNCIL**

— \* —  
COUNCIL CHAMBER  
CITY HALL, ROOM 34  
121 NORTH LASALLE STREET  
CHICAGO, ILLINOIS 60602  
PHONE: 312-744-6858

**COMMITTEE MEMBERSHIPS**

SPECIAL EVENTS, CULTURAL AFFAIRS  
AND RECREATION  
(VICE-CHAIRMAN)

CONTRACT OVERSIGHT AND EQUITY  
ECONOMIC, CAPITAL, AND TECHNOLOGY  
DEVELOPMENT

HEALTH AND HUMAN RELATIONS

PEDESTRIAN AND TRAFFIC SAFETY

TRANSPORTATION AND THE PUBLIC WAY

ETHICS AND GOOD GOVERNANCE

COMMITTEES AND RULES

July 2, 2019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, Second Floor  
Springfield, IL 62761

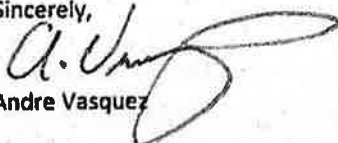
Dear Administrator Avery:

As the newly installed Alderman for the 40<sup>th</sup> Ward of the City of Chicago home of Swedish Covenant Hospital, I support the affiliation of the Hospital with NorthShore University HealthSystem. NorthShore and Swedish Covenant Hospital together will expand access and enhance delivery of top-quality healthcare services in Chicagoland. The two organizations have a common vision and purpose and a combined 260-year tradition of delivering outstanding patient care and outcomes across diverse urban and suburban neighborhoods.

Swedish Covenant Hospital has a long history of serving, my Ward, the most diverse community in the City of Chicago and being Chicago's largest employer on the north side. Like the community it serves, Swedish Covenant Hospital is committed to serving its patient population which reflects this diversity in ethnicity, religion, socio-economic background, age and country of origin.

NorthShore University HealthSystem has embraced this commitment and has made associated commitments. Through the Swedish Covenant Foundation, the organizations will continue to support vulnerable populations (e.g., violence prevention, housing for the homeless, dental clinic) to preserve health and invest in expanding healthcare for the residents in my ward and beyond for many years to come.

Sincerely,

  
Andre Vasquez

# ILLINOIS STATE SENATE

SPRINGFIELD OFFICE:  
ROOM 627-1  
STATE CAPITOL BUILDING  
SPRINGFIELD, ILLINOIS 62706  
PHONE: 217/782-8492

DISTRICT OFFICE:  
5533 NORTH BROADWAY  
CHICAGO, ILLINOIS 60640  
PHONE: 773/769-1717

WWW.SENATORSTEANS.COM



**HEATHER A. STEANS**  
SENATOR • 7TH DISTRICT

COMMITTEE MEMBERSHIP:  
APPROPRIATIONS I - CHAIR  
APPROPRIATIONS II  
ENVIRONMENT & CONSERVATION  
EXECUTIVE APPOINTMENTS  
EXECUTIVE  
GOVERNMENT ACCOUNTABILITY & PENSIONS  
HUMAN SERVICES

July 2, 2019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, Second Floor  
Springfield, IL 62761

Dear Administrator Avery:

I support the Swedish Covenant Hospital affiliation with NorthShore University Health System. Established over 130 years ago, Swedish Covenant Hospital has a long and distinguished history in this community. As a sponsor of the SMART Act which saved Illinois \$1.6 billion in Medicaid costs by increasing the efficiency of the program and the Illinois Medicaid ACA expansion legislation, I am acutely aware of the importance of meaningful access to health care for all.

Swedish Covenant Hospital just recently completed a phased renovation of its emergency department to further enhance this service for the community by improving the operational efficiency and flexibility throughout the department. With the completion of this project the hospital makes excellent progress toward its goal of being better positioned to meet the growing needs of our patients and to assist emergency department physicians and clinical staff in doing their jobs. A key element of the renovation made special accommodations for behavioral health patients receiving care in the emergency department. The combined organizations will expand access points to primary, immediate and specialty care services; and advance new models of care.

I support the affiliation of Swedish Covenant Hospital with North Shore University HealthSystem because I believe the affiliation will not only further the historical and charitable missions of Swedish Covenant Hospital but will also offer significant benefits to Chicago's north and northwest side communities that would not otherwise be possible if the Hospital continued to operate independently.

Sincerely,

A handwritten signature in black ink, appearing to read "Heather A. Steans".

Heather A. Steans  
State Senator - 7<sup>th</sup> District



ALDERMAN HARRY OSTERMAN  
48TH WARD

July 2, 2019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, Second Floor  
Springfield, IL 62761

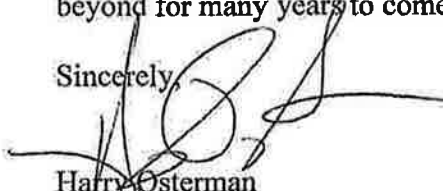
Dear Administrator Avery:

As the Alderman for the 48<sup>th</sup> Ward of the City of Chicago home of Swedish Covenant Hospital, I support the affiliation of the Hospital with NorthShore University HealthSystem. NorthShore and Swedish Covenant Hospital together will expand access and enhance delivery of top-quality healthcare services in Chicagoland. The two organizations have a common vision and purpose and a combined 260-year tradition of delivering outstanding patient care and outcomes across diverse urban and suburban neighborhoods.

Swedish Covenant Hospital has a long history of serving the residents of my Ward on the north side of Chicago and employing more than 2500 individuals and over 600 physicians; one of Chicago's largest employer on the north side. Like the community it serves, Swedish Covenant Hospital is committed to serving its patient population which reflects this diversity in ethnicity, religion, socio-economic background, age and country of origin.

NorthShore University HealthSystem has embraced this commitment and has made associated commitments. Through the Swedish Covenant Foundation, the organizations will continue to support vulnerable populations (e.g., violence prevention, housing for the homeless, dental clinic) to preserve health and invest in expanding healthcare for the residents in my ward and beyond for many years to come.

Sincerely,



Harry Osterman  
Alderman 48<sup>th</sup> Ward

DISTRICT OFFICE:  
4404 W. LAWRENCE AVENUE  
CHICAGO, IL 60630  
TELEPHONE: 773/736-0218  
FAX: 773/736-2333

CAPITOL OFFICE:  
279-S STRATTON BUILDING  
SPRINGFIELD, IL 62706  
TELEPHONE: 217/782-8198  
FAX: 217/782-2906

e-mail: johnd@ilga.gov



**JOHN C. D'AMICO**  
STATE REPRESENTATIVE  
15TH DISTRICT

**COMMITTEES:**

**CHAIRMAN:**

- TRANSPORTATION; VEHICLES & SAFETY

**VICE CHAIRMAN:**

- TRANSPORTATION, REGULATION, ROADS AND BRIDGES

**MEMBER:**

- AGING
- LABOR & COMMERCE
- VETERANS' AFFAIRS

July 2, 2019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, Second Floor  
Springfield, IL 62761

Dear Administrator Avery:

I support the affiliation of Swedish Covenant Hospital with NorthShore University HealthSystem. NorthShore and Swedish Covenant Hospital both provide much needed healthcare to low income, Medicaid, and uninsured residents. The two organizations have a common vision and purpose and a combined 260-year tradition of delivering outstanding patient care. Their partnership will create an opportunity to expand access and enhance much needed delivery of top-quality healthcare services in Illinois's 15<sup>th</sup> District.

Swedish Covenant Hospital has a long history of serving the residents of the 15<sup>th</sup> District on the north side of Chicago and employing nearly 3,000 individuals; one of Chicago's largest employers on the north side. Swedish Covenant Hospital is committed to serving everyone in need of healthcare regardless of ethnicity, religion, socio-economic background, age and country of origin.

NorthShore University HealthSystem shares the Swedish commitment to this community, the most diverse in the State of Illinois. Through the Swedish Covenant Foundation, the organizations will continue to support vulnerable populations (e.g., violence prevention, housing for the homeless, dental clinic) to preserve health and invest in expanding healthcare for residents for many years to come.

Sincerely,

A handwritten signature in cursive script that reads "John C. D'Amico".

John D'Amico  
IL State Representative  
15<sup>th</sup> District

2458 RAYBURN HOUSE OFFICE BUILDING  
WASHINGTON, DC 20515  
202-225-4061  
202-225-5603 (FAX)  
4345 N MILWAUKEE AVENUE  
CHICAGO, IL 60641  
773-267-5926  
773-267-6583 (FAX)



**MIKE QUIGLEY**  
CONGRESS OF THE UNITED STATES  
5TH DISTRICT, ILLINOIS

COMMITTEE ON APPROPRIATIONS  
SUBCOMMITTEES:  
FINANCIAL SERVICES AND GENERAL GOVERNMENT,  
RANKING MEMBER  
TRANSPORTATION, HOUSING AND URBAN DEVELOPMENT,  
AND RELATED AGENCIES  
PERMANENT SELECT COMMITTEE  
ON INTELLIGENCE  
SUBCOMMITTEES:  
EMERGING THREATS  
NATIONAL SECURITY AGENCY AND CYBERSECURITY

July 8, 2019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board 525  
W. Jefferson, Second Floor  
Springfield, IL 62761

Dear Administrator Avery:

As Congressman of Illinois's 5<sup>th</sup> Congressional District, I represent Swedish Covenant Hospital and the communities it serves. I support the hospital's plan to affiliate with NorthShore University HealthSystem. Swedish Covenant Hospital provides critical healthcare services, educational programs and employment to those living in my District and surrounding community.

Healthcare for underserved communities is a priority, and I share the Hospital's vision to expand their healthcare system for people struggling with mental illness and substance abuse and for comprehensive cancer services. I am very aware of the need for a strong healthcare presence in our community to continue and enhance a broad mission to improve health and wellness for all of our residents.

After the completion of the partnership, Swedish Covenant Hospital will continue to operate as a full-service acute care community Safety-Net hospital on Chicago's North Side, but one with greater access to world-class services and more secure future. The organizations will maintain their respective physician and ambulatory care networks with expanding access to innovative patient care models.

Joining the NorthShore family will allow Swedish Covenant Hospital to expand its expertise in research programs, personalized medicine and advanced specialty services and provide its patients with access to the best health care available.

I support the affiliation of Swedish Covenant Hospital with North Shore University HealthSystem because I believe the affiliation will not only further the historical and charitable missions of Swedish Covenant Hospital but will also offer significant benefits to Chicago's north and northwest side communities that would not otherwise be possible if the Hospital continued to operate independently.

Sincerely,

Mike Quigley  
Member of Congress

Springfield Office

M120 Capitol Building  
Springfield, IL 62706  
217-782-5500  
info@senatorram.com  
www.senatorram.com



District Office

3851 W. Devon Ave.  
Chicago, IL 60659  
872-208-5188  
info@senatorram.com  
www.senatorram.com

**Senator Ram Villivalam**

*Illinois State Senate  
8th Legislative District*

July 3, 2019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, Second Floor  
Springfield, IL 62761

Dear Administrator Avery:

I support the affiliation of Swedish Covenant Hospital with NorthShore University HealthSystem. NorthShore and Swedish Covenant Hospital both provide much needed healthcare to low income, Medicaid, and uninsured residents. The two organizations have a common vision and purpose and a combined 260-year tradition of delivering outstanding patient care. Their partnership will create an opportunity to expand access and enhance much needed delivery of top-quality healthcare services.

Swedish Covenant Hospital has a long history of serving the residents of the 8<sup>th</sup> District on the north side of Chicago and today employs nearly 3,000 individuals; one of Chicago's largest employers on the north side. Swedish Covenant Hospital is committed to serving everyone in need of healthcare regardless of ethnicity, religion, socio-economic background, age and country of origin.

NorthShore University HealthSystem shares the Swedish commitment to this community, the most diverse in the State of Illinois. Through the Swedish Covenant Foundation, the organizations will continue to support vulnerable populations (e.g., violence prevention, housing for the homeless, dental clinic) to preserve health and invest in expanding healthcare for residents for many years to come.

Sincerely,

*Senator Ram Villivalam*

Ram Villivalam  
IL State Senator  
8<sup>th</sup> District



Office of the Mayor

City of Highland Park  
1707 St. Johns Avenue  
Highland Park, Illinois 60035  
847.432.0800  
cityhpil.com

July 3, 2019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, Second Floor  
Springfield, IL 62761

Dear Ms. Avery,

On behalf of the City of Highland Park, we support the proposed partnership between NorthShore University HealthSystem (NorthShore) and Swedish Covenant Health (Swedish). NorthShore and Swedish have a common vision and purpose to deliver outstanding care and services across diverse urban and suburban neighborhoods.

NorthShore has made multimillion dollar investments in Highland Park Hospital's clinical programs over the past decade, as well as renovations to facilities and infrastructure to ensure the delivery of essential services to the community. NorthShore has also demonstrated its commitment to the community through collaborative programs and financial support to local organizations that help residents in need. Emergency assistance funding as well as annual food drives are provided to Moraine Township. Over the past decade, NorthShore also collaborated with Lake County Health Department to improve diabetes management and resources for Lake County residents.

I believe NorthShore and Swedish are aligned in their mission to serve the community while maintaining a patient-centered approach to care. Together, patients will benefit from two exemplary physician networks along with additional access points to Immediate Care, Primary Care and Specialty Care services—from Lake County and into the City of Chicago. This also includes responsive care models that address the diverse needs across our populations.

I feel strongly that through the combined exceptional resources of two highly respected institutions, NorthShore and Swedish will take healthcare to the next level—ensuring that all residents will have the best, most cost-effective healthcare available. My hope is that this also translates successfully into more stable, long-term healthcare, and greater employment opportunities in the community.

The City of Highland Park looks forward to our continued partnership with NorthShore as they embark on this exciting journey with Swedish to create transformative healthcare for all patients now and into the future.

Sincerely,

  
Nancy R. Rotering







**George Van Dusen**  
**Mayor**

**Phone (847) 933-8269**  
**Fax (847) 933-8200**

**June 28, 2019**

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, Second Floor  
Springfield, IL 62761

Dear Ms. Avery,

I am pleased to write on behalf of the Village of Skokie in support of the proposed partnership between NorthShore University HealthSystem (NorthShore) and Swedish Covenant Health (Swedish). Like the Village of Skokie, NorthShore and Swedish have a common vision and purpose of delivering outstanding care and services across diverse urban and suburban neighborhoods.

Since acquiring Rush North Shore Hospital in 2009, NorthShore has made multimillion dollar investments to create a world class campus that meets the health needs of Skokie and its surrounding communities. The investment is ongoing with NorthShore's recent transformation from a traditional "one-size-fits-all" hospital to a system of specialized medical expertise at all four of its hospitals.

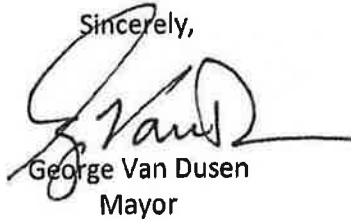
Skokie Hospital also plays a vital role in helping to improve community health. The hospital has provided significant funding to assist in the creation of two Federally Qualified Health Centers—Erie Evanston/Skokie Health Center and Heartland Health Center. Further, Skokie Hospital is a tremendous community advocate, providing financial support and partnerships with numerous local organizations. These include a community "Rethink Your Drink" public education program, Farmers' Market SNAP card purchase match, Turning Point Behavioral Health, Skokie Library summer reading and fitness program, Skokie Park District, Niles Township Food Pantry and participation in Niles Township High Schools' Education to Careers.

I believe NorthShore and Swedish are aligned in their mission to serve the community while maintaining a patient-centered approach to care. Together, patients will benefit from two exemplary physician networks along with additional access points to Immediate Care, Primary Care and Specialty Care services—from Lake County and into the City of Chicago. This also includes responsive care models that address the diverse needs across our populations.

I feel strongly that through the combined exceptional resources of two highly respected institutions, NorthShore and Swedish will take healthcare to the next level—ensuring that all residents will have the best, most cost-effective healthcare available. My hope is that this also translates successfully into more stable, long-term healthcare, and greater employment opportunities in the community.

The Village of Skokie looks forward to our continued partnership with NorthShore as they embark on this exciting journey with Swedish to create transformative healthcare for all patients now and into the future.

Sincerely,

A handwritten signature in black ink, appearing to read "G. Van Dusen", with a long horizontal stroke extending to the right.

George Van Dusen  
Mayor

GVD:vjv



July 8, 2019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, Second Floor  
Springfield, IL 62761

Dear Ms. Avery,

North Park University supports the affiliation of Swedish Covenant Health with NorthShore University HealthSystem. As a nonprofit, faith-based mission driven organization, Swedish Covenant Health has been committed to caring for the communities it serves for 133 years. Sharing a rich long history of serving the north and northwest sides of Chicago, North Park University and Swedish Covenant Health share many ideals. North Park University nurtures faith and affirms learning in all of its forms as a gift, a joy and a sacred obligation. Like Swedish Covenant Health, we embrace and value all people and revere our global cultural tapestry.

Under the proposed partnership, Swedish Covenant Health will advance its mission by partnering with a top healthcare organization in Illinois that shares their commitment to community-based healthcare. Following the planned transaction with NorthShore, we expect a continued relationship through both our nursing program and the seminary chaplain's program. We also plan to continue our partnership with the broader health system to meet our community's challenges and opportunities together.

As a fellow non-profit organization, NorthShore is aligned with Swedish Covenant's and North Park University's missions to serve and will provide the resources needed to continue this commitment for years to come. We look forward to the new opportunities that the NorthShore affiliation provides and support the approval of the transaction by the Illinois Health Facilities and Services Review Board.

Sincerely,

A handwritten signature in black ink that reads "Mary K. Surridge". The signature is fluid and cursive, with a large, stylized "M" and "S".

Mary K. Surridge  
President  
North Park University

Mary K. Surridge, *President*

3225 W. FOSTER AVE. CHICAGO, IL 60625 | [WWW.NORTHPARK.EDU](http://WWW.NORTHPARK.EDU)

July 1, 2019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, Second Floor  
Springfield, IL 62761

Dear Ms. Avery,

I am pleased to write on behalf of Erie Family Health Centers (Erie) in support of the planned affiliation between Swedish Covenant Health (SCH) and NorthShore University HealthSystem. Erie is a strong partner of Swedish Covenant Health, providing expanded health services for those in need through high-quality, cost-effective medical care as a Federally Qualified Health Center (FQHC). The Erie Foster Avenue Health Center (one of 13 Erie locations in Chicago and the surrounding suburbs) is our first location on a hospital campus, which allows for integrated care coordination along the health continuum. Through our partnership, numerous Erie providers have delivery privileges at Swedish Covenant Hospital, and Erie Foster Avenue patients have access to specialty care services provided by Swedish Covenant Health.

One key element to our partnership with Swedish Covenant Health is our role as a clinical training partner. Erie Foster Avenue Health Center serves as the training site for SCH's family medicine, internal medicine, podiatry, and pulmonology residency programs. This collaboration allows for great medical exposure and training, in part due to the nature of our diverse patient population. Furthermore, SCH is a consortia partner and inpatient training site for the Northwestern McGaw Family Medicine Residency based at Erie Humboldt Park Health Center. Erie is also an active participant in ongoing Community Leader engagement meetings, which emphasize community health initiatives including head injury prevention, Bystander CPR and other wellness targets. Swedish Covenant Health has worked closely with our organization to ensure that all members of the community have an opportunity to engage in important wellness offerings.

Swedish Covenant Health's partnership with NorthShore will strengthen and enhance its services for residents in the City of the Chicago. I believe that joining the NorthShore system will allow Swedish Covenant Health to adapt to the ever-changing health care environment while maintaining the patient-centric approach to care it has become known for. Swedish Covenant Health provides significant jobs, critical services, community support and many opportunities within the north side of Chicago. By combining resources with NorthShore, Swedish Covenant Health is taking a huge step to ensure that north side residents have the best, most cost-effective healthcare available, which translates into more stable, long-term healthcare and employment in the community.

This new collaboration will assure access to Swedish Covenant Health's high quality health services for the diverse community they have served for more than 130 years. Erie looks forward to a continued partnership with SCH as they take this next step to become part of NorthShore University HealthSystem.

Sincerely,



Lee Francis, MD, MPH  
President and CEO



1001 E. Touhy Avenue, Suite 50  
Des Plaines, Illinois 60018  
LSSI.org  
Phone: 847.635.4600  
Fax: 847.635.6764

July 2, 2019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, Second Floor  
Springfield, IIL 62761

Dear Administrator Avery,

Lutheran Social Services of Illinois (LSSI) and Swedish Covenant Hospital (SCH) have partnered for over 30 years, helping patients get the services and supports they need in the community. Through LSSI's Project Impact, Mental Health and Substance Abuse crisis counselors from LSSI are embedded in the SCH emergency department. These on-site counselors provide 24/7 in-depth assessment for Mental Health and/or Substance Abuse, and referrals for additional treatment and/or resources, as needed.

In addition, LSSI's Welcoming Center is an open-access Behavioral Health outpatient setting located on the Swedish Covenant Hospital (SCH) Campus, steps from the Emergency Room (ER). Behavioral Health patients will cycle back to the ER if they are not connected to an open-access model where clients are welcomed, can drop in when they need help, and return for ongoing counseling, case management, and medication services. The Welcoming Center provides easy access to a multi-disciplinary team of Behavioral Health professionals, all at an outpatient rate, as compared to the expense of hospitalization. This Model decreases the utilization of the ER for Behavioral Health treatment, and thereby improves client outcomes and quality while decreasing the total cost of healthcare.

Knowing SCH as a close partner in serving Chicago's Northside community, with confidence I support the affiliation of the Hospital with NorthShore University HealthSystem. NorthShore and Swedish Covenant Hospital together will expand access and enhance delivery of top quality healthcare services in Chicagoland. The two organizations have a common vision and purpose and a combined 260-year tradition of delivering outstanding patient care and outcomes across diverse urban and suburban neighborhoods.

Swedish Covenant Hospital has a long history of serving our community, the most diverse community in the city of Chicago and of being Chicago's largest employer on the Northside. Like the community it serves, SCH is committed to serving its patient population which reflects this diversity in ethnicity, religion, socio-economic background, age and country of origin.

NorthShore University HealthSystem has embraced this commitment and has made associated commitments. Through the Swedish Covenant Foundation, the organizations will continue to support vulnerable populations (e.g., violence prevention, housing for the homeless, dental clinic) to preserve health and invest in expanding healthcare for the residents in our community and beyond for many years to come.

Sincerely,

A handwritten signature in black ink, appearing to read "Mark A. Stutrud".

Mark Stutrud  
President and CEO



**ALBANY PARK  
COMMUNITY CENTER**

July 1, 2019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, Second Floor  
Springfield, IL 62761

Dear Ms. Avery,

I am pleased to write on behalf of Albany Park Community Center (APCC) in support of the planned affiliation between Swedish Covenant Health and NorthShore University HealthSystem. The Albany Park Community Center (APCC) has a rich history of partnership with Swedish Covenant Health, including participation in community wellness events, providing feedback on the inclusive development of their Women's Health Center and participating in their ongoing Community Leader engagement meetings.

APCC is a nonprofit community-based organization that educates and supports members of the community as they determine their own path of growth and development by providing diverse programs and services for individuals, families, groups and businesses. Swedish Covenant Health has worked closely with organizations like ours to ensure that the Mayora Rosenberg Women's Health Center's vision of breaking down barriers and providing open access to critical women's health services was fulfilled. SCH continues to be committed to all members of the community in countless ways.

Swedish Covenant Health's partnership with NorthShore will strengthen and enhance its services for residents in the City of the Chicago. I believe that joining the NorthShore system will allow Swedish Covenant Health to adapt to the ever-changing health care environment while maintaining the patient-centric approach to care it has become known for. Swedish Covenant Hospital provides significant jobs, critical services, community support and many opportunities within the north side of Chicago. By combining resources with NorthShore, Swedish Covenant Health is taking a huge step to ensure that north side residents have the best, most cost-effective healthcare available, which translates into more stable, long-term healthcare and employment in the community.

This new collaboration will ensure access to Swedish Covenant Health's high quality health services for the diverse community they have served for more than 130 years. APCC looks forward to a continued partnership with Swedish Covenant Health as they take this next step to become part of NorthShore University HealthSystem.

Sincerely,



Monica L. Woodson  
Chief Executive Officer  
Albany Park Community Center



# Neighborhood Boys & Girls Club

2501 W. Irving Park Road, Chicago, IL 60618  
Telephone (773) 463-4161 Fax (773) 463-5392  
[www.nbgc.org](http://www.nbgc.org)

Founded in 1931 for Carl Buehler

Robert O. Buehler\*  
Founder  
Richard B. Valentin\*  
Executive Director Emeritus  
Richard C. Brandon\*  
Executive Director Emeritus  
\*Deceased

## Officers

Thomas Van Den Bosch, *President*  
Cemco  
Fares Zawayed, *Vice President*  
PHi Café  
Lori Novak, *Secretary*  
Associated Bank  
Todd Beeson, *Treasurer*  
Blue Cross Blue Shield of Illinois

## Board of Directors

Desiree Alvarez  
OneBeacon Insurance Group  
Kyla Ballenson  
Chicago Public Schools  
Nancy Behrendt  
Community Savings Bank  
Sean Chambers  
Cook County  
Jennie Dede  
LinkedIn  
Timothy J. Deffel  
The Law Office of Timothy J. Deffel  
Dawn Dunna  
The Container Store  
Thomas "TJ" Enno  
Huron Consulting Group  
Jean A. Goerner  
Retired  
Paul Goerner Jr.  
MB Financial Bank  
Allison C. Hanig  
The Daniel and Henry Company  
Arpad Horvath  
American Airlines  
James Karchner  
TBS Development Services Group  
Diane Kelly  
Motivation Excellence  
Thomas Lyons  
Retired  
Grace Marcodes  
Lakeside Bank  
Peter Maxfield  
The Container Store  
David Nemeroff  
Nemeroff Law Office  
David Ottesen  
Horsburgh & Scott  
Gloria Ottesen  
St. Benedict Prep Schools  
Robert Pattullo  
Pattullo Law Office  
Jeffrey Prause  
Celergo  
Peggy Rayson  
Thrivent Financial  
Jeff Rich  
Chicago Fire Department  
Brendan Royster  
Shepard, Schwartz, & Hams, LLP  
Asad Tariq  
Reyes Holdings

## Executive Staff

Jeffrey Sadowski  
Executive Director  
Bonnie Werstein  
Director of Operations

July 1, 2019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, Second Floor  
Springfield, IL 62761

Dear Ms. Avery,

I am pleased to write on behalf of Neighborhood Boys & Girls Club in support of the planned affiliation between Swedish Covenant Health and NorthShore University HealthSystem. The Neighborhood Boys & Girls Club has partnered with Swedish Covenant Health for many years, from collaborating on our annual youth scholarship fundraiser to providing Bystander CPR sessions for our community at NBGC. We are also active participants in the ongoing Community Leader engagement program, which emphasizes community health initiatives like head injury prevention, Bystander CPR and other wellness targets.

As a nonprofit independent organization, Neighborhood Boys & Girls Club is deeply committed to enhance the well-being and develop the potential of our members, their families and the community. Swedish Covenant Health has worked closely with our organization to ensure that all members of the community have an opportunity to engage in important wellness offerings.

Swedish Covenant Health's partnership with NorthShore will strengthen and enhance its services for residents in the City of the Chicago. I believe that joining the NorthShore system will allow Swedish Covenant Health to adapt to the ever-changing health care environment while maintaining the patient-centric approach to care it has become known for. Swedish Covenant Health provides significant jobs, critical services, community support and many opportunities within the north side of Chicago. By combining resources with NorthShore, Swedish Covenant Health is taking a huge step to ensure that north side residents have the best, most cost-effective healthcare available, which translates into more stable, long-term healthcare and employment in the community.

This new collaboration will assure access to Swedish Covenant Health's high quality health services for the diverse community they have served for more than 130 years. The Neighborhood Boys & Girls Club looks forward to a continued partnership with Swedish Covenant Health as they take this next step to become part of NorthShore University HealthSystem.

Sincerely,

Jeffrey Sadowski  
Executive Director





**Centro Romero**  
6216 N. Clark St., Chicago, IL 60660  
P: (773) 508-5300 F: (773) 508-5399  
[www.centroromero.org](http://www.centroromero.org)

June 28, 2019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, Second Floor  
Springfield, IL 62761

Dear Ms. Avery,

I am pleased to write on behalf of Centro Romero in support of the planned affiliation between Swedish Covenant Health and NorthShore University HealthSystem. Centro Romero has served the refugee immigrant population on the north side of Chicago for more than 35 years and has partnered with Swedish Covenant Health in many ways over the years, from the inclusive development of their Women's Health Center to their ongoing Community Leader engagement meetings.

As a community-based organization, Centro Romero provides essential services that support healthy personal and social development, with a long-term goal to bridge a disenfranchised community of immigrants and refugees into mainstream American society. Swedish Covenant Health has worked closely with organizations like ours to ensure that the Mayora Rosenberg Women's Health Center's vision of breaking down barriers and providing open access to critical women's health services was fulfilled. SCH continues to be committed to all members of the community in countless ways.

Swedish Covenant Health's partnership with NorthShore will strengthen and enhance its services for residents in the City of the Chicago. I believe that joining the NorthShore system will allow Swedish Covenant Health to adapt to the ever-changing health care environment while maintaining the patient-centric approach to care it has become known for. Swedish Covenant Health provides significant jobs, critical services, community support and many opportunities within the north side of Chicago. By combining resources with NorthShore, Swedish Covenant Health is taking a huge step to ensure that north side residents have the best, most cost-effective healthcare available, which translates into more stable, long-term healthcare and employment in the community.

This new collaboration will assure access to Swedish Covenant Health's high quality health services for the diverse community they have served for more than 130 years. Centro Romero looks forward to a continued partnership with Swedish Covenant Health as they take this next step to become part of NorthShore University HealthSystem.

Sincerely,

Daysi J. Funes  
Executive Director  
Centro Romero



5110 North Broadway, Chicago, IL 60640  
Phone: (773) 728-3700  
Fax: (773) 728-0497  
[www.hnvi.org](http://www.hnvi.org)

July 1, 2019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, Second Floor  
Springfield, IL 62761

Dear Ms. Avery,

I am pleased to write on behalf of the Vietnamese Association of Illinois in support of the planned affiliation between Swedish Covenant Health and NorthShore University HealthSystem. The Vietnamese Association of Illinois (VAI) serves diverse communities of all ethnicities and religions, fostering unity, and promoting Vietnamese American identity. We have partnered with Swedish Covenant Health in many ways over the years, from the inclusive development of their Women's Health Center to customized mammogram offerings for our Vietnamese-speaking community.

Swedish Covenant Health has worked closely with organizations like ours to ensure that the Mayora Rosenberg Women's Health Center's vision of breaking down barriers and providing open access to critical women's health services was fulfilled. SCH continues to be committed to all members of the community in countless ways.

Swedish Covenant Health's partnership with NorthShore will strengthen and enhance its services for residents in the City of the Chicago. I believe that joining the NorthShore system will allow Swedish Covenant Health to adapt to the ever-changing health care environment while maintaining the patient-centric approach to care it has become known for. Swedish Covenant Health provides significant jobs, critical services, community support and many opportunities within the north side of Chicago. By combining resources with NorthShore, Swedish Covenant Health is taking a huge step to ensure that north side residents have the best, most cost-effective healthcare available, which translates into more stable, long-term healthcare and employment in the community.

This new collaboration will assure access to Swedish Covenant Health's high quality health services for the diverse community they have served for more than 130 years. The Vietnamese Association of Illinois looks forward to a continued partnership with Swedish Covenant Health as they take this next step to become part of NorthShore University HealthSystem.

Sincerely,

Tuyet Ngo  
Chief Executive Officer  
Vietnamese Association of Illinois



**KAN-WIN 여성 핫라인**  
Domestic Violence & Sexual Assault Services Agency 가정폭력 & 성폭력 전문기관  
P.O. Box 996, Park Ridge, IL 60068

**24HR HOTLINE** 773.583.0880  
T 847.299.1392 | F 847.299.4717  
info@kanwin.org | www.kanwin.org

July 1, 2019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, Second Floor  
Springfield, IL 62761

Dear Ms. Avery,

I am pleased to write on behalf of KAN-WIN in support of the planned affiliation between Swedish Covenant Health and NorthShore University HealthSystem. KAN-WIN has partnered closely with Swedish Covenant Health via the Violence Prevention Program, empowering Asian American survivors and engaging the community through culturally competent services, community education and outreach, and advocacy.

KAN-WIN has collaborated with SCH on their Violence Prevention Program, the only program of its kind in Chicago, since its inception in 2015. We are honored to be a key partner in this program, which strengthens the hospital's capacity to identify survivors of domestic violence, human trafficking and sexual assault and connect them to health and support services to improve their physical, emotional and financial recovery.

Swedish Covenant Health's partnership with NorthShore will strengthen and enhance its services for residents in the City of the Chicago. I believe that joining the NorthShore system will allow Swedish Covenant Health to adapt to the ever-changing health care environment while maintaining the patient-centric approach to care it has become known for. Swedish Covenant Health provides significant jobs, critical services, community support and many opportunities within the north side of Chicago. By combining resources with NorthShore, Swedish Covenant Health is taking a huge step to ensure that north side residents have the best, most cost-effective healthcare available, which translates into more stable, long-term healthcare and employment in the community.

This new collaboration will assure access to Swedish Covenant Health's high quality health services for the diverse community they have served for more than 130 years. KAN-WIN looks forward to a continued partnership with Swedish Covenant Health and their comprehensive Violence Prevention Program as they take this next step to become part of NorthShore University HealthSystem.

Sincerely,

Youngju Ji  
Executive Director  
KAN-WIN

July 1, 2019

**Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, Second Floor  
Springfield, IL 62761**

Dear Ms. Avery,

I am pleased to write on behalf of the Consulate of Ecuador in Chicago in support of the planned affiliation between Swedish Covenant Health and NorthShore University HealthSystem. The Consulate of Ecuador in Chicago has partnered with Swedish Covenant Health in numerous ways over the years, including the inclusive development of their Women's Health Center, customized mammogram screenings for women in our Ecuadorian community and health education offerings for our community related to diabetes and women's health.

Swedish Covenant Health has worked closely with organizations like ours to ensure that the Mayora Rosenberg Women's Health Center's vision of breaking down barriers and providing open access to critical women's health services was fulfilled. SCH continues to be committed to all members of the community in countless ways.

Swedish Covenant Health's partnership with NorthShore will strengthen and enhance its services for residents in the City of the Chicago. I believe that joining the NorthShore system will allow Swedish Covenant Health to adapt to the ever-changing health care environment while maintaining the patient-centric approach to care it has become known for. Swedish Covenant Health provides significant jobs, critical services, community support and many opportunities within the north side of Chicago. By combining resources with NorthShore, Swedish Covenant Health is taking a huge step to ensure that north side residents have the best, most cost-effective healthcare available, which translates into more stable, long-term healthcare and employment in the community.

This new collaboration will assure access to Swedish Covenant Health's high quality health services for the diverse community they have served for more than 130 years. The Consulate of Ecuador in Chicago looks forward to a continued partnership with Swedish Covenant Health as they take this next step to become part of NorthShore University HealthSystem.

Sincerely,

  
Carlos Lenin Housse Dávalos  
Consul General of Ecuador in Chicago



July 1, 2019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, Second Floor  
Springfield, IL 62761

Dear Ms. Avery,

I am pleased to write on behalf of Between Friends in support of the planned affiliation between Swedish Covenant Health (SCH) and NorthShore University HealthSystem. Between Friends has partnered closely with Swedish Covenant Health via the Violence Prevention Program, to help break the cycle of domestic violence and build a community free of abuse.

Between Friends has collaborated with SCH on their Violence Prevention Program, the only program of its kind in Chicago, since its inception in 2015. We are honored to be a key partner in this program, which strengthens the hospital's capacity to identify survivors of domestic violence, human trafficking and sexual assault and connect them to health and support services to improve their physical, emotional and financial recovery.

SCH's partnership with NorthShore will strengthen and enhance its services for residents in the City of the Chicago. I believe that joining the NorthShore system will allow Swedish Covenant Health to adapt to the ever-changing health care environment while maintaining the patient-centered approach to care it has become known for. SCH provides significant jobs, critical services, community support and many opportunities within the north side of Chicago. By combining resources with NorthShore, SCH is taking a huge step to ensure that north side residents have the best, most cost-effective healthcare available, which translates into more stable, long-term healthcare and employment in the community.

This new collaboration will assure access to SCH's high quality health services for the diverse community they have served for more than 130 years. Between Friends looks forward to a continued partnership with SCH and their comprehensive Violence Prevention Program as they take this next step to become part of NorthShore University HealthSystem.

Sincerely,

  
Shailushi Ritchie  
Executive Director

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Northwestern University

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Anne Ray  
Senior Claims Attorney  
Market Insurance

Diana Palomar  
Vice President, Community Affairs  
ADC 7

\*Board Member Emeritus



July 1, 2019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, Second Floor  
Springfield, IL 62761

Dear Ms. Avery,

I am pleased to write on behalf of Heartland Health Centers in support of the planned affiliation between Swedish Covenant Health and NorthShore University HealthSystem. Heartland Health Centers is a strong partner of Swedish Covenant Health, providing expanded health services for those in need through high-quality, low-cost medical care as a Federally Qualified Health Center (FQHC). Through our partnership, numerous Heartland providers have delivery privileges at Swedish Covenant Hospital, and our patients frequently access diagnostic and specialty care services provided by Swedish Covenant Health.

Heartland Health Centers is also an active participant in ongoing Community Leader engagement meetings, which emphasize community health initiatives including head injury prevention, Bystander CPR and other wellness targets. Swedish Covenant Health has worked closely with our organization to ensure that all members of the community have an opportunity to engage in important wellness offerings. Additionally, Swedish Covenant Health is an active participant in our Community Advisory Board for our Albany Park and Lincoln Square locations.

Swedish Covenant Health's partnership with NorthShore will strengthen and enhance its services for residents in the City of the Chicago. I believe that joining the NorthShore system will allow Swedish Covenant Health to adapt to the ever-changing health care environment while maintaining the patient-centric approach to care it has become known for. Swedish Covenant Health provides significant jobs, critical services, community support and many opportunities within the north side of Chicago. By combining resources with NorthShore, Swedish Covenant Health is taking a huge step to ensure that north side residents have the best, most cost-effective healthcare available, which translates into more stable, long-term healthcare and employment in the community.

This new collaboration will assure access to Swedish Covenant Health's high quality health services for the diverse community they have served for more than 130 years. Heartland Health Centers looks forward to a continued partnership with Swedish Covenant Health as they take this next step to become part of NorthShore University HealthSystem.

Sincerely,

  
Gwenn Rausch  
Chief Executive Officer

3048 N Wilton Ave., 2nd floor | Chicago, IL 60657  
phone: (773) 296-7589 | fax: (773) 296-7637  
[www.heartlandhealthcenters.org](http://www.heartlandhealthcenters.org)





July 1, 2019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, Second Floor  
Springfield, IL 62761

Dear Ms. Avery,

I am pleased to write on behalf of HANA Center in support of the planned affiliation between Swedish Covenant Health and the NorthShore University HealthSystem. HANA Center's mission is to serve and organize local Korean American, immigrant and multi-ethnic communities to achieve justice for all. Over the years, HANA Center has partnered with Swedish Covenant Health in many ways, including collaborating to host an annual Korean American Community Health Fair (currently in its 43rd year), offering feedback on the inclusive development of SCH's Women's Health Center, and participating in Community Leader engagement meetings, and providing comprehensive workforce services for survivors through the Violence Prevention Program.

As a community-based organization, HANA Center is deeply committed to ensuring every member of our community has access to critical health services, regardless of race, ethnicity, gender, age, income, or documentation status. More than 65% of participants in our annual health fair receive women's health services, including mammograms and pap smears. For our local Korean American community, Swedish Covenant Health's partnership helps fulfill the Mayora Rosenberg Women's Health Center's vision of breaking down barriers and providing open access to critical women's health services.

We anticipate that Swedish Covenant Health's partnership with NorthShore will strengthen and enhance its services for residents in the City of Chicago by enabling Swedish Covenant Health to have access to an even greater network of resources to adapt to the ever-changing health care environment while maintaining its community-rooted, patient-centric approach. By combining resources with NorthShore, Swedish Covenant Health is taking a huge step to ensure that north side residents have the best, most cost-effective healthcare available, which we hope will translate into a continued stability and long-term access to healthcare and employment for community residents. HANA Center looks forward to a continued partnership with Swedish Covenant Health as they take this next step to become part of NorthShore University HealthSystem.

Sincerely,

Inhe Choi  
Executive Director, HANA Center

**Main Office**  
4300 N. California Ave.  
Chicago, IL 60618  
773.583.5501

**Northwest Center**  
664 N. Milwaukee Ave, #213  
Prospect Heights, IL 60070  
847.520.1999

**Early Childhood Center**  
4300 N. California Ave.  
Chicago, IL 60618  
773.583.8281

**Moogoong Terrace**  
4848 N. Kedzie Ave.  
Chicago, IL 60625  
773.478.0085

**Koram Senior Housing**  
4444 N. Harding Ave.  
Chicago, IL 60625  
773.583.6616

**A local affiliate of the National Korean American Service and Education Consortium, Inc.**  
**미주한인봉사교육단체협의회 가입단체 (NAKASEC)**

[www.hanacenter.org](http://www.hanacenter.org)



# stop!t

STOP-IT Initiative Against Human Trafficking  
4800 N. Marine Drive, 1<sup>st</sup> Floor  
Chicago, IL 60640  
office: 773.433.5738 fax: 773-275-6288

July 9, 2019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, Second Floor  
Springfield, IL 62761

Dear Ms. Avery,

I am pleased to write on behalf of STOP-IT in support of the planned affiliation between Swedish Covenant Health and NorthShore University HealthSystem. STOP-IT has partnered closely with Swedish Covenant Health via the Violence Prevention Program, to provide supportive services to survivors along with comprehensive education to better prevent, identify and respond to human trafficking.

STOP-IT has collaborated with SCH on their Violence Prevention Program, the only program of its kind in Chicago, since its inception in 2015. We are honored to be a key partner in this program, which strengthens the hospital's capacity to identify survivors of domestic violence, human trafficking and sexual assault and connect them to health and support services to improve their physical, emotional and financial recovery.

Swedish Covenant Health's partnership with NorthShore will strengthen and enhance its services for residents in the City of the Chicago. I believe that joining the NorthShore system will allow Swedish Covenant Health to adapt to the ever-changing health care environment while maintaining the patient-centric approach to care it has become known for. Swedish Covenant Health provides significant jobs, critical services, community support and many opportunities within the north side of Chicago. By combining resources with NorthShore, Swedish Covenant Health is taking a huge step to ensure that north side residents have the best, most cost-effective healthcare available, which translates into more stable, long-term healthcare and employment in the community.

This new collaboration will assure access to Swedish Covenant Health's high quality health services for the diverse community they have served for more than 130 years. STOP-IT looks forward to a continued partnership with Swedish Covenant Health and their comprehensive Violence Prevention Program as they take this next step to become part of NorthShore University HealthSystem.

Sincerely,

Elyse Dobney, MSW  
Program Manager, STOP-IT Program  
The Salvation Army Metropolitan Division





CHICAGO METROPOLITAN  
BATTERED WOMEN'S NETWORK

1 E. Wacker Drive, Suite 1630 | PHONE: (312) 527-0730  
Chicago, Illinois 60601 | FAX: (312) 527-0733  
[www.batteredwomensnetwork.org](http://www.batteredwomensnetwork.org) | TTY: (312) 527-0735

July 1, 2019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, Second Floor  
Springfield, IL 62761

Dear Ms. Avery,

I am pleased to write on behalf of Chicago Metropolitan Battered Women's Network in support of the planned affiliation between Swedish Covenant Health and NorthShore University HealthSystem.

Chicago Metropolitan Battered Women's Network has collaborated with SCH on their Violence Prevention Program, the only program of its kind in Chicago, since its inception in 2015. We are honored to be a key partner in this program, which strengthens the hospital's capacity to identify survivors of domestic violence, human trafficking and sexual assault and connect them to health and support services to improve their physical, emotional and financial recovery.

Swedish Covenant Health's partnership with NorthShore will strengthen and enhance its services for residents in the City of the Chicago. I believe that joining the NorthShore system will allow Swedish Covenant Health to adapt to the ever-changing health care environment while maintaining the patient-centric approach to care it has become known for. Swedish Covenant Health provides significant jobs, critical services, community support and many opportunities within the north side of Chicago. By combining resources with NorthShore, Swedish Covenant Health is taking a huge step to ensure that north side residents have the best, most cost-effective healthcare available, which translates into more stable, long-term healthcare and employment in the community.

This new collaboration will assure access to Swedish Covenant Health's high quality health services for the diverse community they have served for more than 130 years. Chicago Metropolitan Battered Women's Network looks forward to a continued partnership with Swedish Covenant Health and their comprehensive Violence Prevention Program as they take this next step to become part of NorthShore University HealthSystem.

Sincerely,



Amanda Pyron  
Executive Director

Chicago Metropolitan Battered Women's Network

July 1, 2019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, Second Floor  
Springfield, IL 62761

Dear Ms. Avery,

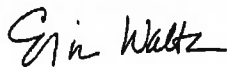
I am pleased to write on behalf of Resilience in support of the planned affiliation between Swedish Covenant Health and NorthShore University Health System. Resilience has partnered closely with Swedish Covenant Health via the Violence Prevention Program, to help heal and empower sexual assault survivors through non-judgmental crisis intervention counseling, individual and group trauma therapy, and medical and legal advocacy.

Resilience has collaborated with SCH on their Violence Prevention Program, the only program of its kind in Chicago, since its inception in 2015. We are honored to be a key partner in this program, which strengthens the hospital's capacity to identify survivors of domestic violence, human trafficking and sexual assault and connect them to health and support services to improve their physical, emotional and financial recovery.

Swedish Covenant Health's partnership with NorthShore will strengthen and enhance its services for residents in the City of the Chicago. I believe that joining the NorthShore system will allow Swedish Covenant Health to adapt to the ever-changing health care environment while maintaining the patient-centric approach to care it has become known for. Swedish Covenant Health provides significant jobs, critical services, community support and many opportunities within the north side of Chicago. By combining resources with NorthShore, Swedish Covenant Health is taking a huge step to ensure that north side residents have the best, most cost-effective healthcare available, which translates into more stable, long-term healthcare and employment in the community.

This new collaboration will assure access to Swedish Covenant Health's high quality health services for the diverse community they have served for more than 130 years. Resilience looks forward to a continued partnership with Swedish Covenant Health and their comprehensive Violence Prevention Program as they take this next step to become part of NorthShore University Health System.

Sincerely,

A handwritten signature in black ink, appearing to read "Erin Walton". The signature is fluid and cursive, with the first name "Erin" and last name "Walton" clearly distinguishable.

Erin Walton  
Executive Director  
Resilience



July 1, 2019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, Second Floor  
Springfield, IL 62761

Dear Ms. Avery,

I am pleased to write on behalf of Apna Ghar, Inc. in support of the planned affiliation between Swedish Covenant Health and NorthShore University HealthSystem. Apna Ghar, Inc. has partnered closely with Swedish Covenant Health via the Violence Prevention Program, providing comprehensive and holistic support (including on-site and after-hours advocacy at SCH) to survivors of domestic violence.

Apna Ghar, Inc. has collaborated with SCH on their Violence Prevention Program, the only program of its kind in Chicago, since its inception in 2015. We are honored to be a key partner in this program, which strengthens the hospital's capacity to identify survivors of domestic violence, human trafficking and sexual assault and connect them to health and support services to improve their physical, emotional and financial recovery.

Swedish Covenant Health's partnership with NorthShore will strengthen and enhance its services for residents in the City of the Chicago. I believe that joining the NorthShore system will allow Swedish Covenant Health to adapt to the ever-changing health care environment while maintaining the patient-centric approach to care it has become known for. Swedish Covenant Health provides significant jobs, critical services, community support and many opportunities within the north side of Chicago.

By combining resources with NorthShore, Swedish Covenant Health is taking a huge step to ensure that north side residents have the best, most cost-effective healthcare available, which translates into more stable, long-term healthcare and employment in the community. This new collaboration will assure access to Swedish Covenant Health's high-quality health services for the diverse community they have served for more than 130 years.

Apna Ghar, Inc. looks forward to a continued partnership with Swedish Covenant Health and their comprehensive Violence Prevention Program as they take this next step to become part of NorthShore University Health System.

Sincerely,

Neha Gill  
Executive Director,  
Apna Ghar, Inc. (Our Home)

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