

Transcript of Public Hearing

Date: March 11, 2019 **Case:** State of Illinois Health Facilities and Services Review Board

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WORLDWIDE COURT REPORTING | INTERPRETATION | TRIAL SERVICES

ILLINOIS DEPARTMENT OF PUBLIC HEALTH HEALTH FACILITIES AND SERVICES REVIEW BOARD BEFORE HEARING OFFICER JEANNIE MITCHELL IN RE: Public Comments Regarding Westlake Hospital Exemption No. E-004-19 HEARING in accordance with the requirements of the Illinois Health Facilities Planning Act March 11, 2019 Bulger Park Community Center 1601 Hirsch Street Melrose Park, Illinois 60160 Job No.: 234196 Pages: 1 - 184 Transcribed by: Bobbi J. Fisher, RPR

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1	PRESENT:	
2		ILLINOIS HEALTH FACILITIES AND SERVICES
3		REVIEW BOARD, by
4		JEANNIE MITCHELL, Public Hearing Officer
5		ANN GUILD, Compliance Manager
6		Second Floor
7		525 West Jefferson Street
8		Springfield, Illinois 62761
9		(217) 782-3516
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1	PROCEEDINGS
2	HEARING OFFICER MITCHELL: Hello? Good
3	afternoon. Good afternoon. If I could have
4	everyone's attention, we're about to begin. Please
5	take your seats. Good afternoon. Thank you for
6	participating in today's public hearing for
7	Westlake Hospital, Exemption No. E-004-19. I am
8	Jeannie Mitchell, general counsel and today's
9	hearing officer for the Illinois Health Facilities
10	and Services Review Board.
11	Present with me today are Courtney Avery,
12	the administrator, and Ann Guild, the compliance
13	analyst. On behalf of HFSRB, thank you for
14	attending today's hearing. As per the rules of the
15	Illinois Health Planning Act, the previously
16	published legal notice has been submitted to the
17	court reporter and will be included in today's
18	record.
19	* * *
20	LEGAL NOTICE OF PUBLIC HEARING
21	AND OPPORTUNITY FOR WRITTEN COMMENT
22	In accordance with the requirements of
23	the Illinois Health Facilities Planning Act and 77
24	Illinois Adm. Code Part 1130, Notice is given of a

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1	Public Hearing on an application for exemption for
2	the discontinuation of an acute care hospital from
3	Pipeline-Westlake Hospital d/b/a Westlake Hospital
4	and SRC Hospital Investments II, LLC. The
5	Applicants propose to discontinue a 230-bed acute
6	care hospital, Westlake Hospital, located at 1225
7	Westlake, Melrose Park, Illinois.
8	The Public Hearing will be conducted by
9	the Illinois Health Facilities and Services Review
10	Board pursuant to the Illinois Health Facilities
11	Planning Act. The Public Hearing is open to the
12	public and will afford an opportunity for parties
13	at interest to present written and/or verbal
14	comment relevant to the project. All allegations
15	or assertions should be relevant to the need for
16	the proposed project and be supported with two
17	copies of documentation or materials that are
18	preferably printed or typed on paper size 8 1/2" by
19	11".
20	The Hearing will be held on Monday, March
21	11, 2019, at the Bulger Park Community Center, 1601
22	Hirsch Street, Melrose Park, Illinois 60160.
23	Public sign-in will begin at 1:00 p.m.; the public
24	hearing will take place from 2:00 p.m. through 8:00

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1	p.m.
2	For additional information, call (217)
3	782-3516 (TTY # 800-547-0466 for hearing impaired
4	only).
5	NOTICE: THIS MEETING WILL BE ACCESSIBLE
6	TO PERSONS WITH SPECIAL NEEDS IN COMPLIANCE WITH
7	PERTINENT STATE AND FEDERAL LAWS UPON NOTIFICATION
8	OF ANTICIPATED ATTENDANCE. PERSONS WITH SPECIAL
9	NEEDS SHOULD CONTACT COURTNEY AVERY AT THE HEALTH
10	FACILITIES PLANNING BOARD OFFICE BY TELEPHONE AT
11	(217) 782-3516 (TTY # 800-547-0466 FOR HEARING
12	IMPAIRED ONLY) OR BY LETTER NO LATER THAN MARCH 8,
13	2019.
1 4	
14	* * *
14 15	* * * HEARING OFFICER MITCHELL: Please note
15	HEARING OFFICER MITCHELL: Please note
15 16	HEARING OFFICER MITCHELL: Please note that in order to ensure the Health Facility and
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15 16 17 18 19 20 21 22	HEARING OFFICER MITCHELL: Please note that in order to ensure the Health Facility and Services Review Board's public hearings to protect the privacy and maintain the confidentiality of an individual's health information, covered entities, as defined by the Health Insurance Portability and Accountability Act of 1996, such as hospital providers, health plans, and health care

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1	information of individuals shall have a valid
2	written authorization from that individual. The
3	authorization shall allow the covered entity to
4	share the individual's protected health information
5	at this hearing.
6	Those of you that have prepared text of
7	your testimony, please note that you may submit the
8	written text, which will be entered into today's
9	record and made available for all HFSRB members
10	prior to the project's consideration.
11	For those of you providing oral
12	testimony, I ask that you limit your testimony to
13	three minutes. I'm not going to time you today.
14	We have sufficient time; we're here until 8:00.
15	But just be respectful of everybody's time. You
16	know, if you're going on for 10 or 15 minutes, I'm
17	going to have to cut you off.
18	As you approach the speaker's podium,
19	please provide me with your sign-in sheet. Prior
20	to beginning your remarks, clearly state and spell
21	your full name, and that's for the benefit of the
22	court reporter, so it's important that you remember
23	to do that. If you have written copies of your
24	remarks, please provide those to me. If you have

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1	not signed in yet, please see Courtney Avery and
2	Ann Guild in the back of the room.
3	And if, during the course of this public
4	hearing, you sign in for appearance only and you
5	change your mind and you want to speak, you can do
6	that. Just go back to the back of the room and
7	sign the pink sheet to speak.
8	And there was a comment made that there
9	were some confusion about the options at the bottom
10	of the sheet for support or oppose. I want to be
11	clear: Support means that you support the closure
12	of the hospital. Opposed means that you oppose the
13	closure of the hospital. So if you made a mistake
14	before and you want to go back and change your
15	position, feel free to do so.
16	Are there any questions regarding these
17	instructions? Hearing none, today's proceedings
18	will begin with a representative from Westlake
19	Hospital.
20	MR. OTTOLINO: Good afternoon.
21	VARIOUS: Good afternoon.
22	MR. OTTOLINO: I'm Joseph Ottolino, the
23	CEO of Westlake Hospital and West Suburban Medical
24	Center. J-o-s-e-p-h

1	VARIOUS: Can't hear.
2	UNKNOWN SPEAKER: Can't hear you.
3	HEARING OFFICER MITCHELL: Feel free to
4	take the mic off the
5	MR. OTTOLINO: How about now?
6	VARIOUS: Yes.
7	UNKNOWN SPEAKER: There you go.
8	MR. OTTOLINO: Last name is Ottolino,
9	O-t-t-o-l-i-n-o.
10	Nearly a hundred years ago, the current
11	building that houses Westlake Hospital was opened.
12	Since then, medical
13	UNKNOWN SPEAKER: Put the mic closer.
14	MR. OTTOLINO: communities
15	understanding the human body advanced in science
16	had led to the world that we know today. We now
17	manage diseases once being (indiscernible),
18	surgeons who transplant organs and (indiscernible)
19	individuals now have.
20	Just as well (indiscernible) hospital has
21	changed with doctors, nurses providing care has
22	also changed. Because of this, hospitals do not
23	serve the same role they once did. Visits are
24	fewer, length of stay got shorter, and more and

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1	more outpatient and ambulatory care facilities are
2	producing better outcomes for patients.
3	As the health facility board members have
4	no doubt seen, the Affordable Care Act, medicaid
5	care, and private payers have brought massive
6	changes to our healthcare system here in Illinois
7	and across the country. The entire healthcare
8	system is being reorganized, taking patients out of
9	the hospitals. For example, over the last few
10	decades, we have seen the length of stay of
11	patients go from nine days to now just six.
12	At Westlake, there are fewer overall
13	in-patients. Last year, we had 4,100 out
14	in-patient visits down from 4,800 just two years
15	ago. With these numbers, it was no surprise
16	Westlake's market share is among the lowest in the
17	area. These trends, coupled with undercompensated,
18	uncompensated PR from medicaid, medicare, and
19	uninsured patients create a financial strain for
20	many of the hospitals, including Westlake. This
21	reason as a whole and access to hospital beds.
22	The area that Westlake served has in
23	excess of 473 accessive beds and clinical,
24	surgical, and pediatric beds, according to the

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1	inventory of healthcare facilities and services.
2	Additionally, significant changes in Illinois
3	General Assembly made in 2018, the Illinois
4	Hospital Assessment Payment and Charity Care Act
5	Credit Program are anticipating results in Westlake
6	receiving \$4 million less this year in state
7	funding.
8	In 2018, operating losses for Westlake
9	Hospital exceeded \$14 million and are projected to
10	grow. This is on top of the hospital's operating
11	at a significant loss at least since 2015. Worse,
12	these loses prevent financial resources from being
13	used where the greatest health care impact can be
14	had. Simply put, every day here is \$28 on empty
15	beds in the hospital instead of on our patients.
16	UNKNOWN SPEAKER: Mic.
17	UNKNOWN SPEAKER: We cannot hear you at
18	all.
19	UNKNOWN SPEAKER: We can't hear anything.
20	UNKNOWN SPEAKER: Sir, we cannot hear
21	you, a word you're saying.
22	MR. OTTOLINO: Our request to the board
23	is simple. Allow Pipeline to serve this region's
24	patients needs in a proven way that results in high

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1	quality and cost effective care. Our proposals to
2	Westlake is not to (indiscernible) the quality of
3	care that the nurses and doctors provide them. The
4	work they do is remarkable and humbling. Our
5	proposal is about modernizing where and how
6	to (indiscernible)
7	UNKNOWN SPEAKER: Sir, we cannot hear you
8	back here.
9	MR. OTTOLINO: We must also invent the
10	services that Westlake (indiscernible) offering
11	(indiscernible) programs. Westlake Hospital is not
12	a trauma center
13	UNKNOWN SPEAKER: Can somebody help him
14	with the mic?
15	MR. OTTOLINO: and is not a safety net
16	hospital.
17	UNKNOWN SPEAKER: I can't hear a word
18	he's saying.
19	UNKNOWN SPEAKER: Is that recorder hooked
20	up to the mic?
21	UNKNOWN SPEAKER: Jeannie, they're
22	correcting the mic issues now.
23	HEARING OFFICER MITCHELL: Okay.
24	UNKNOWN SPEAKER: There are two mics

1	going, and they seem to be crossing one another.
2	HEARING OFFICER MITCHELL: Okay.
3	UNKNOWN SPEAKER: So they're
4	straightening out the technical difficulties now.
5	HEARING OFFICER MITCHELL: Okay.
6	UNKNOWN SPEAKER: I apologize for
7	interrupting.
8	HEARING OFFICER MITCHELL: If everybody
9	didn't can you hear me? This doesn't make a
10	difference. I'll shout.
11	We're having some technical difficulties.
12	We're trying to get it resolved. And so we'll
13	continue once we get it resolved.
14	(A brief recess was taken.)
15	HEARING OFFICER MITCHELL: I think we got
16	the issue resolved. If I can ask everyone just to
17	please be respectful of everyone that comes here
18	and speaks. This is not a question-and-answer
19	format. Please don't shout at any of the speakers.
20	Just be respectful of everyone so we can make sure
21	we proceed properly. Thank you.
22	UNIDENTIFIED SPEAKER: You're welcome.
23	MR. OTTOLINO: Good afternoon, everybody.
24	UNIDENTIFIED SPEAKER: Good afternoon.

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1	MR. OTTOLINO: Try this one more time.
2	So I'll start from the beginning because,
3	obviously, some people in the back or in the front
4	didn't hear me.
5	So good afternoon. I'm Joseph Ottolino.
6	I'm the CEO of Westlake Hospital as well as the CEO
7	of West Suburban Medical Center.
8	Nearly a hundred years ago, the current
9	building that houses Westlake Hospital opened.
10	Since then, medical communities understanding the
11	human body and advances in science have led to what
12	we know to this hospital today. We now manage
13	diseases once deemed death sentences, surgeons
14	routinely transplant organs, and (indiscernible)
15	individuals now here.
16	Just as what (indiscernible) hospital has
17	changed, the way doctors and nurses provide care
18	has also changed. Because of this, hospitals do
19	not take the same role they once did. Visits are
20	fewer, length of stay got shorter, outpatient and
21	ambulatory care facilities are producing better
22	outcomes for our patients.
23	As the health facility board member has
24	no doubt seen, the Affordable Care Act, medicaid

1	managed care, and private payers have brought
2	massive changes to our healthcare system here in
3	Illinois and across the country. Their entire
4	healthcare system is being reorganized to keep
5	patients outside of hospitals. For example, over
6	the last three decades, we have seen patients'
7	length of stay go from nine days to less than six.
8	At Westlake, there are fewer overall
9	in-patient visits, dropping just to 4,100 last year
10	down from 4,800 two years ago. With these numbers,
11	like last, there's no surprise Westlake's market
12	share is among a lowest in the community, in our
13	service area. These trends, coupled with
14	undercompensated or uncompensated care from
15	medicaid, medicare, and uninsured patients create
16	financial strain for many of the hospitals,
17	including Westlake.
18	This region as a whole has access to
19	hospital beds. The area that Westlake serves has
20	in excess of 473 medical, surgical, pediatric beds,
21	according to the inventory of healthcare facilities
22	and services.
23	Additionally, significant changes that
24	the Illinois General Assembly made in 2018 to

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1	Illinois Hospital assessment payment and charity
2	care tax credit program are anticipated to result
3	in Westlake receiving \$4 million less per year in
4	state funding. In 2018, operating losses at
5	Westlake exceeded 14 million in our projected
6	growth. This is on top of the hospital's operating
7	at a significant loss since at least 2015. Worse,
8	these losses prevent our financial resources from
9	being used and the greatest care can be had.
10	Simply put, every day, we are spending
11	dollars on empty hospital beds instead of patients.
12	Our request to the board is simple: Allow Pipeline
13	to serve this region's patients' needs in a proven
14	way that results in high-quality and cost-effective
15	care.
16	Our proposal to close Westlake is not due
17	to the quality of care that the nurses and doctors
18	provide. The work they do is truly remarkable and
19	humbling. Our proposal is to modernize where and
20	how that care is provided. We must also invest in
21	services that Westlake does not offer. It does not
22	have an extensive program, since Westlake Hospital
23	is not a trauma center nor is it a safety net
24	hospital.

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1	As my colleagues will discuss, pipeline
2	will invest in PCC community wellness center,
3	authority qualified healthcare center located on
4	the campus of Westlake and Noah's Ark (ph). PCC
5	will help meet the needs of our patients in this
6	region, including prenatal and behavior health
7	services.
8	You'll hear emotional testimony today,
9	and we understand that. Nothing is more personal
10	than healthcare. For decades, hospitals were
11	anchors of the community. What we're here to say
12	is that we're committed to investing in the right
13	mix of ambulatory and outpatient care for the
14	people of Melrose Park and reinvest in West
15	Suburban Medical Center for the region's healthcare
16	needs.
17	With this consolidation and reinvestment,
18	we'll continue to serve diverse communities not
19	only in the western suburbs but Chicago and the
20	area, but also diverse communities of the west side
21	of Chicago, where West Suburban Medical Center
22	draws the majority of its patients from.
23	We look forward to working with the
24	board, local leaders, and residents. Thank you.

1	VARIOUS: Boo.
2	HEARING OFFICER MITCHELL: Again, I ask
3	that we please remain respectful.
4	Please come up, No. 1.
5	MS. VINES: Good afternoon. My name is
6	Debra Vines. I'm the CEO of The Answer,
7	Incorporated, autism awareness and support agency,
8	and I'm also the mom of a 31-year-old impacted by
9	autism.
10	First, I want to speak to being a mom.
11	My son is 31 years old, and he's been seeing a
12	primary physician here at Westlake Hospital for the
13	last eight years. Autism impacts one in 48
14	individuals to date.
15	Persons with autism are very systematic.
16	Everything has to be the same. If I change Dejon's
17	(ph) doctor right now, it's going to be an issue.
18	It's really going to be an issue, and that's just
19	speaking to me as a parent.
20	My agency services about 700 individuals
21	in Proviso Township. In this area, a lot of
22	individuals would be impacted. Persons impacted by
23	autism, cerebral palsy, Down's syndrome, and other
24	developmental disabilities as well. With having

1	developmental disabilities, they have to see
2	psychiatrists for their behavior issues and
3	neurologists for their medication.
4	If Westlake Hospital closes, this
5	population of individuals would be terribly
6	demised. So I ask the individuals that are over
7	the vote for this hospital to please stay open.
8	Thank you.
9	HEARING OFFICER MITCHELL: Thank you.
10	No. 2?
11	UNKNOWN INDIVIDUAL: Ma'am, may I have
12	your pink sheet? Ma'am, may I have your pink
13	sheet?
14	DR. KUSHNER: Good afternoon. I'm
15	Dr. Glenn Kushner, the current president of the
16	medical staff of Westlake Hospital. As I stand
17	here shoulder
18	UNIDENTIFIED SPEAKER: Your mic went out.
19	DR. KUSHNER: Mic went out.
20	UNIDENTIFIED SPEAKER: There you go.
21	Stay close to it.
22	DR. KUSHNER: As I stand here shoulder to
23	shoulder with Mayor Ron Serpico, State
24	representatives Chris Welch and Kathleen Willis,

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1	members of PASOS, colleagues from Westlake
2	Hospital, friends, and members of the community, I
3	feel enough warmth to melt the snow and envelope me
4	with love and encouragement. My wife and I have
5	stood in the snow with many doctors and the same
6	group of people two weeks ago. She and I attended
7	a legislative meeting downtown. We have spoken
8	with many fellow physicians over the recent weeks
9	and many nurses and staff as well. So many people
10	want to speak but cannot. So many want to march
11	but they cannot.
12	And so I come here today to speak on
13	their behalf to say what's in their hearts, to cry
14	for them, to cry with them, and to plead the case
15	to you of the fraud and abuse of Pipeline has
16	delivered upon our hospital and this community.
17	I come to you today with a heavy heart
18	but yet a ray of hope. Hope is so important to us
19	humans. When I talk to patients where I must give
20	a terminal diagnosis, I always try to leave them
21	with hope. I come to speak to you and I leave you
22	with a sincere hope that the Illinois Health
23	Facilities and Review Board will listen and give
24	credence to the communities' cries for help.

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1	Pipeline initially said all the right
2	things, made all the right promises to get the
3	right to purchase Westlake Hospital, but I'd like
4	to point out the inconsistencies of Pipeline safety
5	net impact statement. Discontinuation of services
6	of Westlake Hospital will have an adverse impact on
7	essential safety net services to the community.
8	Westlake takes many referrals from outside area
9	hospitals without psych units. Closing Westlake
10	will adversely impact the ability of another
11	healthcare system to cross-subsidize safety net
12	services specifically for in-patient treatment of
13	psychiatry services, since we serve public aid
14	patients that cannot access free-standing psych
15	facilities in the State of Illinois.
16	Additionally, Westlake is the only
17	in-patient program offering methadone to detox
18	patients off of opioids, which are contributing to
19	many deaths across this nation. We take referrals
20	from Gottlieb Hospital close in the area because
21	they only have an 11-bed geri psych unit. Patients
22	who run out of their lifetime medicare days become
23	medicaid to the hospital, are provided services at
24	Westlake.

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1	Westlake also provides electrocompulsive
2	therapy services for severely depressed
3	individuals, not provided by any hospital close to
4	the area. In response to Pipeline's safety net
5	impact statement, there was no longer over-bedding
6	in the area of OB/GYN services since the recent
7	closure of Gottlieb Hospital's maternity services.
8	Also, Westlake Hospital is a
9	stroke-certified hospital and its loss will
10	directly impact the community within minutes
11	mattering in the treatment of an acute stroke. We
12	want this board to please forward this valid case
13	to the State's Attorney General's Office, to Kwame
14	Raoul. We are pleading for truth. We are pleading
15	for justice for not only our hospital but for this
16	community.
17	I hear that Pipeline says it has plans to
18	invest in building. It shouldn't. You invest in
19	people, not buildings. That's great because they
20	can start by investing in the hard-working 700-plus
21	employees of Westlake by not firing them. Westlake
22	Hospital is not made of just bricks and mortar. It
23	is made of hard-working people, dedicated nurses
24	and doctors. Pipeline can invest in the people of

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1	Melrose Park by not taking away their hospital,
2	their emergency room, their psych unit, their
3	OB/GYN services maternity in particular as
4	well as our pediatrics and their ability to get
5	services for ETTs, ECTs, and expedient treatments
6	for things like strokes.
7	Please bear in mind, Melrose Park is not
8	a rich community. It is filled with families
9	struggling to make it through life without much
10	money: The poor, the brown, the blacks, people who
11	need our help, our brothers, our sisters. The last
12	time I looked, we all had the same color hearts and
13	the same color blood. These people are the ones
14	most afflicted by psychiatric issues such as
15	depression and despair, drugs and alcoholism. They
16	need our psychiatric unit.
17	The women of child-bearing age who need a
18	hospital in the area for regular OB/GYN check-ups,
19	mammograms, which Westlake has given free for many
20	years, and the excellent maternity service,
21	especially our new 16-bed unit which Westlake has
22	provided for for many years.
23	The community needs this hospital to
24	service those families living in the area, many who

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1	are within walking distance for their visits,
2	encouraging good prenatal care and pediatric
3	service close by, and those older patients living
4	in the area who is not afford transportation to
5	other hospitals, further away for their general
6	care such as for strokes, chest pain,
7	gastroenterology and surgeries.
8	The waiting time for emergency transport
9	to a hospital not close by will increase
10	exponentially, contributing to future deaths. I
11	have a letter from John Simon, which I handed in,
12	the EMS coordinator for Melrose Park Fire
13	Department substantiating this fact.
14	In summary, we will stand together for
15	change, to be uplifted in solidarity for a common
16	cause and to fight bigotry and injustice to fight
17	to keep Westlake open, to make it better for the
18	community, and to continue to serve the underserved
19	who so desperately need our help.
20	Westlake Hospital is so much more than a
21	hospital. It is one of the pillars of this
22	community. It is the beacon of hope and service to
23	the community, providing over 700 jobs to people,
24	many living in this area. We are pleading with

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1	you, members of the Illinois Health Facilities and
2	Review Board. You are our ray of hope. We are
3	looking to you to lead us, to carry the torch to
4	the State's Attorney General, to not approve this
5	closure by Pipeline, and to review Pipeline's
6	safety net impact statement for accuracy in view of
7	the aforementioned evidence. Thank you.
8	HEARING OFFICER MITCHELL: No. 3? No. 3?
9	Please remember to give me your pink
10	sheet as you come up.
11	DR. McDONALD: Hello.
12	UNIDENTIFIED SPEAKER: Hi.
13	DR. McDONALD: Is it working now?
14	UNIDENTIFIED SPEAKER: Yes.
15	HEARING OFFICER MITCHELL: Please state
16	and spell your name.
17	DR. McDONALD: I'm Raymond J. McDonald.
18	M-c-D-o-n-a-l-d, like the hamburger.
19	I'm I have been on I'm Raymond
20	McDonald. I've been a physician at Westlake
21	Hospital for 45 years. I know I don't look that
22	old, but I have been there for 45 years. I was the
23	director of the emergency room for at least 15
24	years, and then I had a private practice for 25

1	
1	years
2	UNIDENTIFIED SPEAKER: It went off again.
3	DR. McDONALD: It went off again.
4	Anyway, I have been here a long time.
5	Currently, I was in the past, I was a
6	medical director of the Baptist retirement home in
7	Maywood, which unfortunately closed. I have been
8	at Oak Ridge Nursing Home in Hillside for 31 years,
9	and currently, I'm the medical director of
10	developmental center, formerly Aspire, for 42
11	years.
12	And the point I'm trying to make is
13	Bellwood is a place that has Down's syndrome
14	patients, cerebral palsy patients. All of them are
15	mentally challenged. And that place really needs
16	Westlake Hospital.
17	I have about 80 developmentally delayed
18	patients in Bellwood. These patients suffer
19	predominantly from Down's syndrome, cerebral palsy,
20	autism, and all are severely challenged. They're
21	all aging in place now, and they have become
22	typical nursing home patients. Westlake Hospital
23	has done a terrific job over the past 42 years,
24	handling the very difficult and complicated

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1	patients. Most cannot communicate with us and so
2	their problems become even more challenging.
3	I have admitted these patients to other
4	hospitals. They've been (indiscernible) staff and
5	Gottlieb staff, and nowhere near have we had such
6	favorable results than what we achieved at Westlake
7	Hospital.
8	The staff works like a family, with very
9	sincere and dedicated nurses and physicians and all
10	are helping and involved in caring and the
11	administration has always been pretty awesome, very
12	helpful, until just recently, unfortunately.
13	At other hospitals, it's difficult to
14	find specialists who want to be involved with these
14 15	find specialists who want to be involved with these challenging patients. In addition, the financial
15	challenging patients. In addition, the financial
15 16	challenging patients. In addition, the financial remuneration is low for these patients. Hence, I
15 16 17	challenging patients. In addition, the financial remuneration is low for these patients. Hence, I fear they will not be adequately cared for if
15 16 17 18	challenging patients. In addition, the financial remuneration is low for these patients. Hence, I fear they will not be adequately cared for if Westlake Hospital closes.
15 16 17 18 19	challenging patients. In addition, the financial remuneration is low for these patients. Hence, I fear they will not be adequately cared for if Westlake Hospital closes. Another point I just remembered: One of
15 16 17 18 19 20	challenging patients. In addition, the financial remuneration is low for these patients. Hence, I fear they will not be adequately cared for if Westlake Hospital closes. Another point I just remembered: One of my ophthalmologist friends was telling me that she
15 16 17 18 19 20 21	challenging patients. In addition, the financial remuneration is low for these patients. Hence, I fear they will not be adequately cared for if Westlake Hospital closes. Another point I just remembered: One of my ophthalmologist friends was telling me that she had a patient that was at Elmhurst Hospital just
15 16 17 18 19 20 21 22	challenging patients. In addition, the financial remuneration is low for these patients. Hence, I fear they will not be adequately cared for if Westlake Hospital closes. Another point I just remembered: One of my ophthalmologist friends was telling me that she had a patient that was at Elmhurst Hospital just the other day, and all of a sudden, her insurance

1	her operation.
2	So a lot of these new insurance policies
3	aren't what you think they are, and a lot of the
4	fancy hospitals don't want to take those insurance
5	policies. So that's another thing to really keep
6	in mind. (Indiscernible), all these different
7	names with the other hospitals.
8	I want to make one last point. I was
9	around when Westlake was first sold to Resurrection
10	Healthcare for \$70 million. That's a lot of money
11	back then. That was 20 years ago. Currently, the
12	new owner of Westlake paid \$70 million, in today's
13	dollars, which is about 35 million, for Westlake
14	Hospital, Weiss Hospital, West Suburban Hospital,
15	as well as the River Forest Medical Center, which
16	is quite nice, by the way.
17	I think to replace those four functioning
18	healthcare institutions, it would cost at least a
19	billion dollars. At a least a billion. Maybe two
20	billion.
21	As I said, the current owners purchased
22	all four of them for approximately 70 million.
23	They paid seven cents on the dollar for
24	irreplaceable facilities that I think should never

1	have been sold to the private sector in the first
2	place.
3	UNIDENTIFIED SPEAKER: Yes.
4	DR. McDONALD: I hope in the future that
5	the State of Illinois does not allow transfer of
6	any strategic, valuable public properties to the
7	private sector, thus these facilities disappear
8	forever, they are no longer available to future
9	generations. Thank you.
10	HEARING OFFICER MITCHELL: No. 4?
11	DR. SCHARG: Hello.
12	HEARING OFFICER MITCHELL: Please state
13	and spell your name.
14	DR. SCHARG: My name is Ari Scharg.
15	A-r-i, S-c-h-a-r-g.
16	I'm proud to serve as special counsel to
17	the Village of Melrose Park on this Westlake
18	matter. I want everybody in the room to know, as
19	well as the board, that, last week, the Village of
20	Melrose Park filed a lawsuit against Westlake
21	excuse me, against Pipeline alleging fraud and
22	civil conspiracy for making false and deceptive
23	statements in connection with their purchase of
24	Westlake Hospital.

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1	Those misrepresentations and false
2	statements were made through their change of
3	ownership and discontinuance applications that they
4	submitted to this board. The board will hear
5	testimony today from a number of people that have
6	been impacted and about how closing Westlake will
7	impact the community and the thousands of socially
8	and medically vulnerable patients that will lose
9	access to critical healthcare because Westlake
10	Hospital is their safety net.
11	None of this is new to Pipeline. Its
12	owners knew that their plans to close Westlake
13	could be met with resistance from the community and
14	the board, and so Pipeline, an out-of-state private
15	equity fund, decided that it would be better to lie
16	for the benefit of its investors than to be
17	truthful and risk the board finding that Westlake
18	is what we already know: A critically vital
19	community hospital can you hear me? a
20	critically vital community hospital that cannot be
21	sold to a buyer, that will shut it down as quickly
22	as possible.
23	For the board's benefit and for the
24	community's benefit, I want to identify the

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1	specific misrepresentations that my client made
2	when they applied to the board to purchase the
3	hospital. On September 6, 2018, Pipeline submitted
4	a change of ownership exemption application to
5	avoid any interference from the board or from the
6	village or from members of the public that would
7	request a hearing just like this.
8	Pipeline's application made the following
9	representations: No. 1, quote, "Following the
10	transaction, Westlake will continue to operate for
11	the benefit of the residents of Chicago and the
12	Greater Chicago area, including serving poor and
13	underserved individuals through Westlake's
14	charitable activities."
15	No. 2, quote, "The transaction set forth
16	in this application will result in no changes to
17	the scope of services offered at Westlake."
18	No. 3, "Following the transaction,
19	Pipeline will 'be adopting a charity care policy at
20	Westlake' that is identical to the charity care
21	policy already in place."
22	No. 4, "Pipeline 's 'charity care policy'
23	is not more restrictive than the current charity
24	care policies at Westlake."

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1	And No. 5, "Pipeline's 'charity care
2	policy' will remain in place for no less than two
3	years following the purchase of the hospital."
4	Though these representations were all
5	false, Pipeline said what it had to say to get an
6	exemption can you hear me? Pipeline Pipeline
7	said what it had to say to get an exemption from
8	the board. Under the 2015 amendments to the Health
9	Facility Planning Act, the board was required to
10	approve it and had no discretion to reject it. The
11	sale was then completed on January 29th, 2019. A
12	few weeks later, Pipeline filed an application for
13	discontinuance to close Westlake as soon as
14	possible.
15	You would expect Pipeline to come up with
16	some reason to explain why it must all of a sudden
17	close Westlake, but its application for
18	discontinuance doesn't even pretend that there's
19	been a change of circumstances. In the few weeks
20	between the time it purchased the hospital on
21	January 29th and the time it filed its application
22	to close it on February 21st, instead, Pipeline
23	says it must, all of a sudden, shut down the
24	hospital for things it's known about all along,

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1	such as:
2	1. The increased costs due to a, quote,
3	"broad national trend over the past 20 years of
4	moving away from inpatient care toward outpatient
5	and ambulatory care";
6	2. That Westlake has operated at a
7	significant loss since at least 2015; and,
8	3. As you have heard again this
9	afternoon, that Westlake incurred net operating
10	losses of \$14 million in 2018.
11	But they knew all of that before they
12	purchased the hospital. All of Pipeline's excuses
13	are based on information it had before it
14	consummated the agreement to purchase the hospital
15	on January 29th, 2019. This shows that Pipeline's
16	earlier representations about providing charity
17	care for two years and keeping the hospital open
18	for the benefit of the community were false and
19	they were deceptive. Don't go out let me know.
20	They were deceptive at the time that they were
21	made.
22	The result: A rich private equity
23	company makes money for its investors by flipping
24	their newest real estate asset while the Melrose

1	Park community loses the critically vital safety
2	net hospital that served tens of thousands of
3	socially and medically vulnerable patients every
4	year.
5	This is not the right outcome, obviously.
6	Nobody should be allowed to defraud a community in
7	the way that Pipeline has here. Even my
8	four-year-old daughter understands that we can't
9	let Pipeline get away with this.
10	UNIDENTIFIED SPEAKER: I agree with her
11	100 percent.
12	DR. SCHARG: When I explained the
13	situation to her, she said, quote, that "we need to
14	capture them so they can't take the hospital away
15	from sick people," end quote. We can't do that.
16	But the board has broad powers to address the
17	terrible situation.
18	So what can the board do? Under 20 ILCS
19	3960/14.1, the board may deny or revoke any
20	application that violates any provision of the
21	Illinois Health Facilities Planning Act. Pipeline
22	undisputedly violated the two-year charity care
23	obligation under Section 8.5 of the act, even
24	though Pipeline provided a sworn certification,

1	affirming that they would, in fact, comply with
2	that requirement. On that basis, the board may
3	deny the current application for discontinuance and
4	revoke the change of ownership application that it
5	approved in October.
6	No. 2: The board can open up the
7	investigation pursuant to Section 1130.250 of the
8	Illinois Administrative Code, which specifically
9	states that false statements submitted to the board
10	will serve as a basis for an investigation into the
11	matter.
12	UNIDENTIFIED SPEAKER: Repeat that.
13	DR. SCHARG: The board can open up an
14	investigation pursuant to Section 1130.250 of the
15	Illinois Administrative Code, which specifically
16	states that false statements submitted to the board
17	will serve as a basis for an investigation into the
18	will serve as a basis for an investigation into the
	matter.
19	
	matter.
19	matter. Under Section 1130.250, the board can
19 20	matter. Under Section 1130.250, the board can require people who have made false statements to
19 20 21	matter. Under Section 1130.250, the board can require people who have made false statements to appear before the board. That section also
19 20 21 22	matter. Under Section 1130.250, the board can require people who have made false statements to appear before the board. That section also provides the board with the power to censure the

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1	considerations.
2	Now, these powers are particularly
3	helpful here where a Pipeline principal named
4	Nicholas Orozano signed and certified Pipeline's
5	application for a change of ownership exemption,
6	which affirmed that Pipeline would continue to
7	provide charity care for two years under Section
8	8.5 of the act and the same individual submitted
9	Pipeline's application for a discontinuance
10	exemption. On that basis, you may deny Pipeline's
11	discontinuance application.
12	And No. 4, Pipeline's pending application
13	for discontinuance is the subject of a lawsuit that
14	was filed by the Village of Melrose Park on March
15	7th in the Circuit Court of Cook County. Section
16	1130.560(b)(2) states that the board will defer
17	consideration of an application for exemption when
18	the application is the subject of litigation until
19	all litigation related to the application has been
20	completed.
21	The board must, therefore, stay
22	consideration of Pipeline's pending application for
23	discontinuance until a resolution of that
24	litigation.

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To conclude, I want to say that the
Village of Melrose Park will never stop fighting to
save Westlake. Thank you.
HEARING OFFICER MITCHELL: I hope you
don't mind, but we're going to go out of order a
little bit. There are a few doctors here who have
closed their practice to attend today's hearing,
and so we're going to call them first before we
begin with No. 5.
So first up is No. 14. Please remember
to state and spell your first name.
DR. SALEH: Thank you, ma'am. My name is
Nabil, N-a-b-i-l, Saleh, S-a-l-e-h.
Good afternoon. Let me first say I'm so
proud that I belong to this community. It's a
community that I have been here working with for
the last since 1977. So it's almost about 40
years. I'm so proud to see all the people who take
care of the brown and black community, the
underdogs, the people who need the services most.
I'm so proud of the mayor, of Representative Willis
and Representative Welch, and all of you here, the
people who work at Westlake Hospital, whether they
are nurses, whether they are cleaners, whether they

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1	are domestics, whether they are doctors. I'm so
2	proud to see so many of my colleagues here in this
3	place.
4	I'm not so sure thank you what is
5	to add after my colleague, Dr. Kushner, spoke so
6	eloquently and explained every point really that
7	concerns us as physicians. Westlake Hospital is a
8	hospital embedded in a community. Look around you.
9	You will see the homes of the people who live in
10	the community. People walk to Westlake Hospital.
11	I have been providing pediatric care in
12	this area for the last over 35, 40 years almost.
13	I care for the babies from birth until 21 years
14	old of age. Many times, we admit a sick newborn
15	baby, premature, to the special care unit at our
16	hospital, which is, by the way, is served by 24
17	hours a day obstetrics and gyne, 24 hours a day
18	anesthesia, 24 hours a day unit of services.
19	These are the babies who deserve our
20	attention and deserve every care we give them. Our
21	outcome has been excellent, but those babies need
22	the mothers. These mothers walk to the hospital
23	from the surrounding area. They walk three, four
24	blocks to the area, to the hospital to nurse their

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1	babies, to hold their hands, to come to them and
2	provide the psychological comfort. Every mother
3	knows the nurses, and the nurses know every mother
4	that come, and the outcome is reflected on our
5	successful outcome of those babies.
6	Westlake Hospital is not just the
7	number of beds in any hospital, if we take the
8	statistics, nationally or locally, that does not
9	mean anything at all to all of us as individuals
10	here. We don't care how many hospital beds are
11	there in Illinois, but we care how many hospital
12	beds available for us as a community in Westlake,
13	particularly in certain areas like OB/GYN. What
14	are those mothers going to do? Where are they
15	going to go? What are they going to do when they
16	are in labor and they have to be transported so far
17	a distance? What happens if they deliver in a car?
18	What happens if they don't have a car? And many
19	times, many times life for those mothers and babies
20	is a matter of seconds or minutes. So we really
21	have to consider all that.
22	I feel in a way so sorry for my friend,
23	Joe Ottolino, the CEO of the hospital. He was also
24	working now for Pipeline, and he I'm sure Joe

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1	understands how we, as physicians, are litigated.
2	There was a rumor that doctors at Westlake Hospital
3	do not want to work there. That is a fallacy.
4	That is not true. All my colleagues are very
5	dedicated. When I sit in the doctors' lounge and
6	talk with my colleagues, they express how proud are
7	they here. They feel that we are going to fight
8	for this community and for this underdog community
9	that is being targeted by a corporate entity coming
10	from outside of our state, to link with the
11	politically connected people politically
12	connected people in order to achieve their
13	profite This is not foir
ТЭ	profits. This is not fair.
14	We provide we provide mental health.
14	We provide we provide mental health.
14 15	We provide we provide mental health. We provide (indiscernible). We provide
14 15 16	We provide we provide mental health. We provide (indiscernible). We provide psychiatric. We take care of the newborns and the
14 15 16 17	We provide we provide mental health. We provide (indiscernible). We provide psychiatric. We take care of the newborns and the prematures and the children who need me, as I have
14 15 16 17 18	We provide we provide mental health. We provide (indiscernible). We provide psychiatric. We take care of the newborns and the prematures and the children who need me, as I have patients who come to me on wheelchairs, on scooters
14 15 16 17 18 19	We provide we provide mental health. We provide (indiscernible). We provide psychiatric. We take care of the newborns and the prematures and the children who need me, as I have patients who come to me on wheelchairs, on scooters with mothers walking three, four blocks, but it's
14 15 16 17 18 19 20	We provide we provide mental health. We provide (indiscernible). We provide psychiatric. We take care of the newborns and the prematures and the children who need me, as I have patients who come to me on wheelchairs, on scooters with mothers walking three, four blocks, but it's much better than (indiscernible) and how are going
14 15 16 17 18 19 20 21	We provide we provide mental health. We provide (indiscernible). We provide psychiatric. We take care of the newborns and the prematures and the children who need me, as I have patients who come to me on wheelchairs, on scooters with mothers walking three, four blocks, but it's much better than (indiscernible) and how are going so far. They don't want to go. I have mothers in
14 15 16 17 18 19 20 21 22	We provide we provide mental health. We provide (indiscernible). We provide psychiatric. We take care of the newborns and the prematures and the children who need me, as I have patients who come to me on wheelchairs, on scooters with mothers walking three, four blocks, but it's much better than (indiscernible) and how are going so far. They don't want to go. I have mothers in my office crying, saying "What are we going to do?"

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1	"Shall we just close and leave?" No, we are not
2	going to leave. We are going to stay and we are
3	going to serve this community to the end, and I'm
4	so proud (indiscernible).
5	HEARING OFFICER MITCHELL: Please
6	remember to give me your pink sheet as you come up.
7	No. 28.
8	UNIDENTIFIED SPEAKER: Did we jump? I
9	got 36.
10	DR. YUNEZ: Thank you. Thank you. Is
11	the mic okay now?
12	VARIOUS: Yes.
13	DR. YUNEZ: Thank you. Again, I am so
14	happy to be here today.
15	UNIDENTIFIED SPEAKER: Your name?
16	DR. YUNEZ: 30 years
17	VARIOUS: Name, name.
18	UNIDENTIFIED SPEAKER: We need your name.
19	DR. YUNEZ: Oh, Samuel, S-a-m-u-e-l,
20	Yunez, Y-u-n-e-z. I currently hold the position of
21	chair of the Department of Family Practice at the
22	hospital. I have been at the hospital for 30
23	years. My family lives in this community. As a
24	matter of fact, my son lives down the street. He's

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1	currently in training, and he's joining me and
2	he's joining me. He wants to work at Westlake. He
3	doesn't want to work any other place.
4	Why? Because I have shown him the
5	quality of care and how we deliver care at
6	Westlake.
7	I know Ari, thank you for your all the
8	information you provided today. Thank you, Glenn.
9	I'm just going to talk from my heart. You know,
10	I'm here to fight for the medical staff, the
11	nurses, and the patients, the community. You know,
12	we have had a lot of corporation three or four
13	now or four or five since I have been here. They
14	have come and go. Nobody was committed to the
15	community.
16	When Tenant was here, the previous owner,
17	we kept saying we're going to get a new owner,
18	we're going to fight, we're going to keep Westlake
19	working. And we and the problem is this
20	Pipeline never gave us a chance. They came, lied
21	to everybody, and closed the hospital they're
22	trying to close the hospital two weeks after they
23	acquired the hospital.
24	My biggest concern is that they tell

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1	everybody that we don't want to work at the
2	hospital. That's a big lie. We all want to be
3	working at the hospital. The reason why the
4	hospital has stayed open all this time is because
5	of the nurses that work there, the doctors that
6	work there, and the support from the community.
7	They keep talking about PCC clinic, PCC
8	clinic. How many people here know what the PCC
9	clinic is? PCC provides care to a special
10	underserved patient population. We provide the
11	care to the general community, not just the
12	underserved. So I don't know how they're trying to
13	attempt to provide service to the entire community
14	through the PCC wellness clinic.
15	What are the patients going to do? Where
16	are they going to go? They're not going to be able
17	to access care with going to the bigger university
18	hospitals the one at West Suburban or go to
19	(indiscernible) on the west side. People want to
20	have care here in their own community. This is a
21	community hospital, and we want to keep it that
22	way.
23	Thank you, everybody, for supporting us.
24	Thank you.

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1	UNIDENTIFIED SPEAKER: Sir, you're A-1.
2	Keep it up. Don't need to close Westlake.
3	HEARING OFFICER MITCHELL: No. 27.
4	UNIDENTIFIED SPEAKER: What kind of math
5	you got?
6	HEARING OFFICER MITCHELL: We're going
7	out of order for a little bit.
8	I'll take your pink sheet. Please state
9	and spell your name.
10	DR. GORDON: Hello.
11	UNIDENTIFIED SPEAKER: Hello.
12	DR. GORDON: My name is Bradley Gordon.
13	I'm a psychiatrist at Westlake Hospital. I'd like
14	to start out by thanking Westlake Hospital, the
15	Village of Melrose Park for offering me the
16	pleasure and the privilege to practice psychiatry
17	at Westlake Hospital for the last 29 years.
18	The discontinuance of the in-patient
19	psychiatric services at Westlake will impact the
20	safety net services to the community. Mental
21	health care is ubiquitous to all facets of American
22	money. It relates to all races, religions, ages,
23	cultures, and socioeconomic factions. Westlake
24	Hospital has answered the need for services to its

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1	community prodigiously for decades. Westlake has
2	had the big shoulders to provide services to a
3	broad population of patients. Westlake, a small
4	community hospital, has provided service to those
5	who have come from neighboring Chicago and
6	suburbs
7	UNIDENTIFIED SPEAKER: True.
8	DR. GORDON: and underserved Illinois
9	counties as far away as Little Egypt and to Rock
10	Island, Illinois. The hospital has lent support to
11	patients coming from our first responders, who have
12	intervened at venues such as O'Hara Airport to
13	9-1-1 calls from local stores to domiciles in
14	Bellwood, Northlake, Maywood, Melrose Park, River
15	Forest, Franklin Park, Elmwood Park, Westchester,
16	Oak Park, Schuler Park, Elmhurst, just to mention a
17	few.
18	We work with municipalities to decrease
19	the risk to inmates detained in our local
20	departments of correction. Westlake has absorbed
21	patients from outside medical facilities. One can
22	see the placement of Westlake Community Hospital
23	demonstrates that safety net services to this large
24	community cannot easily be, quote,

1	"cross-subsidized." I don't know what that
2	actually means, but it's I'm not sure how that's
3	being used, but it cannot be cross-subsidized on an
4	in-patient basis, thereby adversely impacting the
5	community.
6	In fact, Madden Hospital, the local state
7	hospital, frequently cannot accommodate the large
8	influx of patients which daily flood our mental
9	health care system and depend on Westlake emergency
10	room and in-patient units to house and treat the
11	state's underbedding problem, which reflects the
12	underbedding problem in our Western Suburban
13	community.
14	The Westlake Community Hospital mental
15	health facility has provided a broad range of
16	needed treatments for its patients. These
17	treatments include, and are not limited to,
18	in-patient drug treatment and detox, individual
19	therapy, group therapy, milieu therapy, and we also
20	
21	provide ECT to the severely mentally ill when
Ζ⊥	indicated, a treatment modality, which is
22	
	indicated, a treatment modality, which is
22	indicated, a treatment modality, which is frequently not provided at other centers.

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1	at Westlake and neighboring hospitals, such as
2	River Edge and Madden.
3	Westlake networks with other hospitals to
4	provide excellent services. It accepts patients
5	with a wide range of insurance coverage and payees
6	and those whose insurance may not be sufficient to
7	cover some or all of the patients' needs. It
8	provides these services with a committed nursing,
9	social work staff, board-certified physicians, and
10	in conjunction with the disciplines provided at
11	Westlake, including rehabilitation, OB/GYN,
12	medicine and surgery, and pediatrics.
13	Westlake Hospital communicates with other
13 14	Westlake Hospital communicates with other hospitals in the medical community. Westlake
14	hospitals in the medical community. Westlake
14 15	hospitals in the medical community. Westlake Hospital fosters social support to the community it
14 15 16	hospitals in the medical community. Westlake Hospital fosters social support to the community it serves with education, activity, and fitness
14 15 16 17	hospitals in the medical community. Westlake Hospital fosters social support to the community it serves with education, activity, and fitness programs all under one roof.
14 15 16 17 18	hospitals in the medical community. Westlake Hospital fosters social support to the community it serves with education, activity, and fitness programs all under one roof. UNIDENTIFIED SPEAKER: True.
14 15 16 17 18 19	hospitals in the medical community. Westlake Hospital fosters social support to the community it serves with education, activity, and fitness programs all under one roof. UNIDENTIFIED SPEAKER: True. DR. GORDON: The emergency room provides,
14 15 16 17 18 19 20	hospitals in the medical community. Westlake Hospital fosters social support to the community it serves with education, activity, and fitness programs all under one roof. UNIDENTIFIED SPEAKER: True. DR. GORDON: The emergency room provides, when appropriate, triage to psychiatry as well as
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14 15 16 17 18 19 20 21 22	hospitals in the medical community. Westlake Hospital fosters social support to the community it serves with education, activity, and fitness programs all under one roof. UNIDENTIFIED SPEAKER: True. DR. GORDON: The emergency room provides, when appropriate, triage to psychiatry as well as providing primary care and triage to other facilities, thereby helping patients and minimizing

1	services are not available elsewhere.
2	For example, there are no mental health
3	facilities to the west and north of Westlake for
4	miles, and it is a stretch for locals to seek
5	mental health care as far away as Loredo to the
6	east and MacNeal to the south. River Edge, which
7	is within five miles, does not accept medicaid
8	patients. And Gottlieb Hospital, which is somewhat
9	nearer, has a small gero psychiatric unit and does
10	not take our large population of patients.
11	In view of the above, a disruption of
12	services at Westlake, a pillar of the community,
13	will effect people who depend on Westlake for
14	patient care, providers and their families, and
15	commerce for the community. Thank you.
16	HEARING OFFICER MITCHELL: No. 29.
17	DR. WARD: Is this thing working okay?
18	HEARING OFFICER MITCHELL: You got to
19	talk really close to the microphone.
20	DR. WARD: Okay. Kathleen Ward, W-a-r-d,
21	physician at Westlake Hospital. My name is
22	Kathleen Ward. I'm a cardiologist, interventional
23	cardiologist, and internal medicine specialist, and
24	I have been at Westlake Hospital for about 18 years

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1	now. I really can't add much more to my
2	colleagues' statements about how this hospital is
3	vital to the community and an integral part of the
4	hospital system.
5	I also want to reiterate that I think
6	that the way the entire way in this process of
7	acquisition was handled, I believe, is biased,
8	poorly researched, premeditated, and deceitful, and
9	I also implore the board to refer this to Kwame
10	Raoul for Attorney General investigation.
11	But what I want to do is make this a
12	little more personal. As a cardiovascular
13	specialist, I get upset about clots. Clots to the
14	arteries. And the arteries I'm concerned about are
15	the brain and the heart. I'm sure you guys have
16	heart or seen billboards with brain pardon me
17	time equals brain or heart time equals muscle.
18	That means that when you that means that when
19	you have a blood clot, you have no oxygen to that
20	organ, the brain or the heart, and part of it dies.
21	It is imperative that you receive quick treatment,
22	otherwise, you can die or have irreparable damage.
23	Now, as a safety net impact safety, I
24	don't believe this was appropriately addressed. I

1	would like to first focus on the need for speed
2	with ischemic disease. First, with stroke.
3	Westlake Hospital is a stroke-accredited service
4	area. That means that we can diagnose and initiate
5	treatment quickly.
6	Now, statistics available from the
7	National Heart and Blood Institute from 2016 show
8	that the optimum time to give that clot-busting
9	medication that you guys have heard of called TPA
10	is ideally within four and a half hours of your
11	first symptom of stroke. Four and a half hours.
12	Those same statistics show that the majority of
13	Americans present to the emergency room four hours
14	into their stroke. That leaves us with 30 minutes,
15	guys, 30 minutes to get diagnosed, get the CT scan,
16	and get that TPA rolling in.
17	Now, Westlake Hospital is about four
18	miles from West Suburban. According to IDOT data
19	that I looked up from 2019, that is an 18- to
20	20-minute drive in, quote/unquote, light traffic.
21	To Gottlieb, it is a 15-minute drive in light
22	traffic. To Loyola, it is a 20-minute drive in
23	light traffic.
24	When have you seen light traffic around

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1	here? I had an office on Lake Street, and
2	sometimes it takes me 45 minutes to get there. It
3	is insanity. That doesn't even take into account
4	hospital bypass, where different referring
5	hospitals can no longer accept patients because
6	they're overcrowded. These patients with stroke
7	will have to be rerouted elsewhere.
8	Also, we have train tracks here, and I
9	don't know if you have ever been caught by one of
10	the freight trains that divides Melrose Park from
11	Maywood, but that's a nightmare. And just crossing
12	over the overpass of the Eisenhower is insanity.
13	So if you have your mother, your father,
14	your brother, your sister having a stroke and they
15	tell you and you go, "Oh, my God, they have been
16	sick for a couple of hours already," you have got
17	30 minutes. I don't think you're going to be
18	pleased if they end up somewhere else 40 minutes
19	later, either dead or with a devastating
20	complication from stroke. Minutes make a
21	difference, guys.
22	UNIDENTIFIED SPEAKER: Yes.
23	DR. WARD: Minutes make a difference.
24	You can either walk away able to talk or

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1	you cannot talk, not eat, and have a tube hanging
2	out of your belly because minutes were wasted.
3	Similarly similarly, with heart attack, which
4	I'm a cardiologist, we have the same time frames,
5	the same windows. You have seen the catch phrase
6	"time equals muscle." If your heart is deprived of
7	oxygen, you go into heart failure. You wear
8	oxygen. You're full of fluid. You're in the
9	hospital all the time. Your life is hell. We want
10	to prevent that. Again, time is muscle. We cannot
11	waste time driving around.
12	And a third ischemic problem is sudden
13	cardiac death. You drop dead right here. We have
14	ten minutes to get you to a hospital. These time
15	frames are important.
16	One other point: Who is at risk? People
17	over 50. I looked up the demographics of Melrose
18	Park. According to the demographics online, there
19	is approximately 25,000 people in Melrose Park. 22
20	percent, 6,500 are over 50. They are the ones at
21	risk. And I didn't even look up Bellwood and
22	Westchester or anything else.
23	Why are we being asked to go backwards
24	when every medical organization is pushing us

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1	forward to deliver faster, more efficient care?
2	Westlake Hospital is a safety net hospital. We are
3	essential, and we are needed for ischemic heart
4	disease. Please reference this to Kwame Raoul.
5	Thank you.
6	HEARING OFFICER MITCHELL: No. 39. Don't
7	forget to state and spell your name.
8	DR. TAYLOR: My name is Lyndon Taylor.
9	L-y-n-d-o-n, T-a-y-l-o-r.
10	UNIDENTIFIED SPEAKER: Mic's not working.
11	HEARING OFFICER MITCHELL: You have to
12	get really close to the microphone. You might want
13	to take it off and hold it. You have to get really
14	close.
15	DR. TAYLOR: I'm an
16	obstetrician/gynecologist at Healthcare for Women,
17	and I'm speaking I was going to say in support
18	of Westlake Hospital, but it's the other way
19	around; right?
20	HEARING OFFICER MITCHELL: Yes.
21	DR. TAYLOR: So I'm against this. I was
22	going to say I was going to speak in support of
23	Westlake Hospital, but anyway
24	Westlake is a community hospital that

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1	serves the black and brown impoverished community
2	with a high percentage of medicare and medicaid
3	patients, with high-risk medical conditions. 29
4	percent are Spanish-speaking.
5	I'm an OB/GYN on staff at Westlake
6	Hospital for 28 years. We provide a high-level of
7	care that many may not be aware of. In gynecology,
8	Westlake Hospital is one of the first hospitals in
9	Illinois to become a center of excellence in
10	minimally invasive gynecology. They don't have it
11	at Loyola. They don't have it at Gottlieb. They
12	don't have it at West Suburban Hospital. They
13	don't have it at Elmhurst Hospital. We are a
14	center of excellence.
15	The center of excellence in minimally
16	evasive gynecology, or COEMEG, is a designation
17	awarded to institutions that focus on high-quality
18	care, patient safety, and decreasing the overall
19	cost of patient treatment. It was a huge
20	accomplishment for Westlake Hospital and the
21	physicians who independently receive the COEMEG
22	designation to get this. We have been thoroughly
23	vetted in terms of the care and the quality of
24	services that we provide. Patients can rest

1	assured, because an independent review board
2	reviewed this to ensure quality and positive
3	outcomes. We are highly committed to the quality,
4	safety, and culture of our patient experience.
5	In obstetrics, over 90 percent of our
6	patients have medicaid, yet, we provide a level of
7	care not found in any hospital in our area. First,
8	all patients delivering at Westlake Hospital are
9	delivered by experienced private attendings, not
10	medical students or residents. Most of the
11	doctors, nurses, and ancillary staff are bilingual
12	to accommodate our Hispanic OB patients. Our
13	nurses are compassionate
14	UNIDENTIFIED SPEAKER: True.
15	DR. TAYLOR: and participate in
16	regular drills which help us to be prepared for
17	obstetrical emergencies. We have in-house 24/7
18	anesthesia coverage for epidurals during labor, in
19	case an emergency C section is needed. We have
20	in-house 24 /7 neonatology coverage from Murray
21	Children's Hospital with neonatologists. We have
22	in-house 24/7 OB/GYN hospital coverage. No other
23	hospital has West Suburban is covered by family
24	practice residents. We cover labor and delivery,

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1	provided by board-certified OB/GYNs. We have
2	maternal fetal medicine backup from Rush 24/7.
3	Quality is expensive. Our patients are
4	high-risk. 700 to 900 women die in childbirth
5	every year in the United States. They die from
6	obstetrical emergencies, cardiovascular disease,
7	sepsis, hemorrhage, hypertension, and pulmonary
8	embolism. 60 percent of maternal deaths are
9	preventable. But seconds count.
10	Black mothers are three to four times
11	more likely to die than white mothers. You might
12	remember Serena Williams and her situation. She
13	had a C section, pulmonary emboli and hemorrhage.
14	All kinds of complications.
15	We are here today fighting to decrease
16	the morbidity and mortality of the most vulnerable
17	mothers and babies here in Illinois, by preserving
18	access to obstetrical care. Saving obstetrics at
19	Westlake Hospital will save mothers' and babies'
20	lives.
21	UNIDENTIFIED SPEAKER: Good.
22	DR. TAYLOR: Hispanic mothers and illegal
23	immigrants have their own unique barriers to access
24	to care, such as language, transportation issues,

1	and financial issues. Westlake Community Hospital
2	welcomes Hispanic patients with respectful care.
3	Hispanic mothers feel comfortable at Westlake.
4	Half of the deliveries in Illinois are
5	medicaid patients. Medicaid payments to Westlake
6	Hospital and other hospitals don't even cover the
7	cost of care given. That is why more and more
8	hospitals simply close their obstetrical
9	departments. Oak Park Hospital, Gottlieb Hospital,
10	La Grange Hospital may not have known about
11	them have all closed OB in my service area
12	alone. More hospitals will close. Yet the State
13	of Illinois reimbursed Westlake Hospital on the
14	basis of the intensity of care that we provided for
15	their high-risk patients, the financial picture of
16	the hospital need reversed. This is not a Westlake
17	issue. This is not a state issue. This is a
18	national issue.
19	I believe it was Gandhi who said, "A
20	nation's greatness is measured by how it treats its
21	weakest members." Are we going to financially
22	support the girth of mothers in the State of
23	Illinois to prevent morbidity/mortality of our
24	mothers and babies? Or are we going to let

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1	for-profit hospitals close obstetrical units or the
2	whole hospital to improve their bottom line?
3	If Westlake Hospital closes, there will
4	be a huge impact on the essential safety net
5	services in obstetrics. Without Westlake Hospital
6	and Melrose Park, we will become an obstetrical
7	desert. Without the professional office building,
8	OB doctors will have to relocate. Medicaid
9	patients will once again lose their doctor.
10	Remember, PCC sends their patients to
11	Westlake. Pipeline wants to bus mothers and babies
12	to West Suburban Hospital. Busing pregnant women
13	and their babies to Austin Avenue is not timely or
14	safe. To that answer, I say keep OB open. What do
15	you say?
16	UNIDENTIFIED SPEAKER: Keep it open!
17	UNIDENTIFIED SPEAKER: Keep OB open!
18	Keep OB open! Keep OB open! Keep OB open! Keep
19	OB open!
20	THE WITNESS: Keep Westlake open.
21	Thanks.
22	UNIDENTIFIED SPEAKER: Yes.
23	HEARING OFFICER MITCHELL: No. 11?
24	DR. HARVEY: Good afternoon.

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1	VARIOUS: Good afternoon.
2	HEARING OFFICER MITCHELL: State and
3	spell your name.
4	DR. HARVEY: State and spell my name,
5	yes, ma'am.
6	HEARING OFFICER MITCHELL: Thank you.
7	DR. HARVEY: My name is Andre Harvey,
8	A-n-d-r-e, H-a-r-v-e-y, from the Village of
9	Melwood. And I am so sad that this day is even
10	here, that I'm here talking at this podium about
11	closing Westlake Hospital, a hospital that I've
12	learned as from when I've grown up here in the
13	Village of Melwood. I've been in the Village of
14	Melwood for over 50 years. I won't tell you how
15	old I really am, but I will tell you that Westlake
16	Hospital is part of my family.
17	I'm speaking as the mayor of Village of
18	Melwood but I'm also speaking as a fire fighter,
19	because I'm a fire fighter for over 26 years, and I
20	was an emergency medical technician and drove that
21	ambulance to Westlake each and every day. And,
22	currently, the Village of Melwood transports about
23	600 patients to Westlake on a daily basis on a
24	yearly basis. And that may not sound like a lot,

1	but it's twofold. Westlake Hospital is probably
2	about two minutes away by ambulance ride from the
3	Village of Melwood. Not only do we take patients
4	that want to go to Westlake Hospital and refuse to
5	go anywhere else because Westlake is part of our
6	community, but it also allows us to get our
7	paramedics back in service quicker because they're
8	there, which that compounds on saving other
9	people's lives because we don't have ten
10	ambulances. We have one ambulance in our barn. We
11	take someone to Westlake and get back in service
12	because we may have another call, and we get right
13	back in service from Westlake Hospital, which, when
14	you have someone else that has a traumatic injury,
15	that allows us to get back in service right away.
16	Second, I speak from the standpoint of
17	being a child that my parents took me to Westlake
18	Hospital whenever there was an ailment. So, as a
19	child, I grew up only going to Westlake Hospital.
20	And very interesting story, as the doctor says,
21	people walk to Westlake Hospital. So since I only
22	knew about Westlake Hospital, at 17, my girlfriend,
23	who is my current wife now, happened to cut her arm
24	at her home, and, at 17, the only place I could go

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1	was Westlake Hospital.
2	UNIDENTIFIED SPEAKER: All right.
3	MR. HARVEY: So we wrapped up her arm and
4	walked to Westlake Hospital to get treatment. So
5	without Westlake Hospital being there, it would
6	have been very traumatic.
7	Also, the closing of Westlake Hospital,
8	it would be a significant impact to our local
9	community. If Westlake was to close, it would
10	reduce the number of labor and delivery hospitals
11	available for emergency transportation by 33
12	percent. Or even greater concern is the fact that
13	Westlake is currently the only hospital in our area
14	that has an in-patient psychiatric unit. Both
15	Loyola and Elmhurst transfer psychiatric patients
16	to other facilities at this time.
17	So, lastly, as I spoke, there's about 800
18	families that would possibly lose their employment,
19	and that would be a ripple effect on our
20	communities because we have several of those
21	families that live in our communities that pay
22	bills every day, they go to work every day, whose
23	kids depend on them to go to work.
24	If we lose those residents, those jobs,

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1	there's going to be a hardship on our residents as
2	well, and we don't want a hardship on our
3	residents. So I'm here to say we have to keep
4	Westlake open.
5	UNIDENTIFIED SPEAKER: True.
6	MR. HARVEY: Last thing: I am a product
7	of Westlake Hospital, so a lot of people don't
8	know this but I actually worked at Westlake
9	Hospital from 1989 to 1990 (ph), and Westlake
10	Hospital is not just a community hospital but it's
11	a family. So people look forward to going to
12	Westlake Hospital. As I stated, I drove the
13	ambulance for a lot of years. I have patients that
14	weren't even sick that want to go back to Westlake
15	Hospital just because, as we get older, our
16	seniors, we get lonely, and we want that attention.
17	And I've had seniors that say "Take me to Westlake
18	Hospital," and Westlake never turned them away.
19	So please, please help us fight to keep
20	Westlake open. Thank you.
21	HEARING OFFICER MITCHELL: No. 5?
22	MR. SERPICO: I guess I'll take a
23	backseat to the doctors. A couple of things: I
24	actually prepared text but all of the my name

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1	for the record is Ron Serpico. S as in "Sam" e-r-p
2	as in "Peter" i-c-o. I've been the mayor of
3	Melrose Park, it will be 22 years May 1st, but more
4	importantly, probably the Village of Melrose Park
5	residents. July 20th will be my 67th birthday and
6	my 67th year here.
7	I'm not going to take much time, but I
8	want to comment on a couple of things, that
9	Dr. Ward mentioned and that Andre mentioned, you
10	know, one of the things, we had to ask the fire
11	chief, because, obviously, we have two hospitals
12	here, and last year, we had 600 emergency room
13	visits at Westlake. He mentioned 600. That's 1200
14	without the other communities. And I remember the
15	word "bypass" came up and I think and correct me
16	if I'm wrong if one of the emergency rooms was
17	too busy, they say, Hey, don't take your folks or
18	you've got to take them somewhere else. So that's
19	just 1200 calls. And, of course, the observation
20	and of course what Dr. Ward talked about is the
21	time frame of what you need when you have a stroke
22	patient. So I just can't underemphasize that.
23	Glenn Kushner did a great job. He took
24	all my material. But what I do want to mention

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1	that folks wouldn't know, several months ago, I got
2	a call from Dr. Whitaker, very short conversation.
3	He indicated that they were going to be purchasing
4	the hospital. Several weeks ago, I was at the
5	hospital, and I ran into the CEO, who is actually a
6	very nice guy who is in a very tough position
7	because I think they've got him in a vise too. So
8	one of the things that I wound up doing, I met a
9	gentleman named Mr. Ward no, Edwards. Is it
10	Edwards? Edwards. I think he's the money guy.
11	He's from Pennsylvania.
12	And I sat in the CEO's office and we
13	visited for 15 minutes, 20 minutes, and not once
14	not once in that conversation did he mention that
15	the hospital was going to be closing. Not one
16	time. We talked about occupational health. We're
17	talked about, you know, the sun, the moon, the
18	stars. Not one time was that brought up.
19	And I think that's the key thing about
20	what's happened here today. There's been this
21	total misrepresentation. You know, being a
22	neighborhood guy, I thought about this isn't a bar
23	where we have got two sets of books. Right? This
24	is what we really show, what we really make, and

1	this is what we show the government. There's no
2	secret here.
3	As a lawyer, I know people do their
4	diligence. Who is going to spend \$70 million
5	without knowing what the hell's going on? So
6	that's completely disingenuous and really a
7	disgrace. So, obviously, from Jump Street, they
8	knew what they were going to do.
9	Another was mentioned, (indiscernible),
10	and I'm not going to mention his friend, but you
11	hear about Dr. Whitaker and his friends. So them
12	people think this is being done because there's
13	some back-street motive of what's going to happen.
14	But I'm here to assure you, I'm going toe to toe
15	with them at the State of Illinois. The Village of
16	Melrose Park is not going to stand for this to
17	happen.
18	As I talked with Dr. Kushner, when he
19	called me about the concerns of the docs, I said,
20	"Doc, we're going to do everything. And obviously,
21	we appreciate all the support and we did that and
22	we filed the lawsuit and we're not going to give up
23	on this." I thought my kids were (indiscernible)
24	because they were delivered at Loyola, but all my

1	nieces, nephews, they were all delivered at
2	Westlake, and I have a lot of good friends there.
3	Dr. Scharg, he gave my father an angiogram. I
4	don't know, he's been giving angiograms probably
5	for 50 years. Is he here?
6	UNIDENTIFIED SPEAKER: No. He's
7	MR. SERPICO: And my father used to give
8	him cigars. But in closing again, I don't want
9	to rehash everything that's been said. It's been
10	said, and it's on the record, and I'll turn to my
11	(indiscernible), but the one thing I would like to
12	mention is the review board is rewarded Section 15
13	in health facilities planning and it also provides
14	the Attorney General the powers to investigate and
15	enforce the act, including by seeking injunctive
16	relief, levying fines for noncompliance, and other
17	remedies. Given the sequence of events, the
18	Village requests that the review board ask the
19	Attorney General to open an investigation in these
20	matters and to ensure that Westlake cannot be
21	acquired and closed on the basis of fraud.
22	So on behalf of the Village of Melrose
23	Park, I want to thank you for holding the
24	supportive hearing today, and I hope that the

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1	review board sees fit to refer this matter to the
2	Attorney General for investigation. Thank you.
3	And, oh, the other thing I wanted to add
4	is my friend in the front row said that I should go
5	there for bariatric surgery. That's the truth.
6	HEARING OFFICER MITCHELL: No. 6?
7	MR. WELCH: Good afternoon, everyone.
8	VARIOUS: Good afternoon.
9	MR. WELCH: My name is Emmanuel Chris
10	Welch. W-e-l-c-h like the grape juice. I wish I
11	could take you-all everywhere with me.
12	I have served as the state representative
13	for the 7th District since 2013. The 7th District
14	covers parts of Maywood, Melrose Park, Bellwood,
15	and several other communities that are served by
16	Westlake Hospital. Since October 2010, I have
17	served as the chair of Westlake Hospital's board of
18	trustees and had the honor of serving along with
19	Dr. Kushner and Dr. Saleh and several other good,
20	hard-working doctors who give their life and blood
21	and soul to Westlake.
22	On February 6, 1971, I was proudly born
23	at Westlake Hospital. And I am strongly opposed to
24	closing Westlake Hospital. I can tell you, having

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1	served alongside Joe Ottolino, he's opposed to them
2	closing Westlake Hospital too. Pipeline Health is
3	lying to him just like they lied to our community.
4	During my time, we have seen several
5	changes of ownership, from Resurrection to
6	Vanguard, from Vanguard to Tenant, and now Tenant
7	to Pipeline Health. Sale after sale, we witnessed
8	these for-profit health corporations decimate
9	Westlake Hospital for their own corporate gain.
10	UNIDENTIFIED SPEAKER: That's right.
11	MR. WELCH: They even took community out
12	of the name, Westlake Community Hospital. And now,
13	they're trying to take Westlake out of the
14	community. We cannot and we will not let that
15	happen. We cannot let them close the doors to
16	Westlake Hospital because next year, it's going to
17	be West Suburban Hospital, and after that, it's
18	going to be Weiss Hospital. It's going to be one
19	hospital after another. People will die if we let
20	them close these doors.
21	UNIDENTIFIED SPEAKER: True.
22	MR. WELCH: We have to stop this madness,
23	and this board that we're speaking before today has
24	the power to stop it. Pipeline Health acquired

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1	Westlake under false pretenses. That's to be
2	underscored. False pretenses. And we are here
3	today to ask this board to hold them to the
4	commitments that they gave you when they filed
5	their application for change of ownership. In
6	their sworn application, Pipeline specifically
7	stated that their charity care policy would not be
8	more restrictive than the current charity care
9	policies at Westlake. They also stated that their
10	charity care would remain in place for no less than
11	two years following the consummation of the
12	transaction. They also swore under oath that,
13	following the transaction, Westlake will continue
14	to operate for the benefit of the residents of
15	Chicago and the greater Chicago area, including
16	serving the poor and underserved individuals
17	through Westlake's charitable activities. And they
18	also swore under oath the transaction set forth in
19	their change of ownership application will result
20	in no changes to the scope of Westlake services.
21	These are the exact same statements that
22	were made by Dr. Eric Whitaker and other
23	representatives of Pipeline during the entire
24	purchasing process and consistent with statements

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made to the community members, to the board
members, to the doctors, the staff, and in the
media. Just Google it. Every statement they made
in the media was that they were going to invest in
these hospitals. They actually made those
statements in a braggadocios kind of way, that
that's what they were known for.
We all relied on these statements, and we
did not object to the change of ownership during
that process because there was no need to object.
Two weeks two weeks after purchasing the
hospital, Pipeline decided to close the hospital.
They didn't learn something new in just two weeks.
All of the facts that they knew two weeks after
they purchased the hospital, they knew before they
bought it. That is why we have to stand up, we
have to fight back, and we have to hold them to
their commitments.
Will you join us in the fight?
VARIOUS: Yes!
MR. WELCH: We are going to continue the
fight, and this board, we're going to get them to
fight with us because the board has the power to do
just that.

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1	We are asking this board to do two things
2	following this hearing. It is within their powers.
3	Number one, under the board's rules, you have the
4	power to suspend the approval process during the
5	pendency of litigation. Litigation good
6	litigation is currently pending against Pipeline
7	Health and several other defendants because the
8	mayor of Melrose Park has stood up and is fighting
9	back.
10	And No. 2, we are asking this board, an
11	official State board, that Pipeline made official
12	misrepresentations to you under oath. We're asking
13	this State board to call on our Attorney General
14	and to do an official investigation of Pipeline
15	Health, Orosano, Whitaker, and everyone else who
16	made misrepresentations to this board. They should
17	never be allowed to come before this board again
18	and make additional misrepresentations.
19	No one knew that Pipeline Health was
20	buying Westlake Hospital to actually kill it. Who
21	knew that Pipeline Health was buying Westlake
22	Hospital to kill it?
23	UNIDENTIFIED SPEAKER: Whitaker.
24	UNIDENTIFIED SPEAKER: No way.

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1	UNIDENTIFIED SPEAKER: Whitaker.
2	MR. WELCH: None of us knew it.
3	UNIDENTIFIED SPEAKER: No.
4	MR. WELCH: But certainly they knew. We
5	are here today asking this board to give us a
6	lifeline. Help us save Westlake. You have that
7	power to do it. Help us keep Westlake open. You
8	have that power to do it. And we are going to
9	continue to fight back every step of the way until
10	you do it. Thank you so much.
11	HEARING OFFICER MITCHELL: No. 8? No. 8?
12	MR. KRECH: Good afternoon. My name is
13	William Krech, W-i-l-l-i-a-m. Krech is K-r-e-c-h.
14	Many of you know me as BJ.
15	UNIDENTIFIED SPEAKER: Sir, we can't hear
16	you.
17	MR. KRECH: I may
18	HEARING OFFICER MITCHELL: Get close to
19	the microphone.
20	UNIDENTIFIED SPEAKER: Thank you.
21	MR. KRECH: I'm the chief strategy
22	officer at Westlake Hospital and West Suburban
23	Medical Center. As the healthcare strategist, we
24	are seeing many trends across the country today.

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1	Some of those current trends include an increase in
2	mergers and acquisition activity which includes
3	providing economies of scale and consolidation of
4	services. Local examples of these mergers include
5	partnerships such as Advocate and Aurora Healthcare
6	teaming up, and the recent AMEDA (ph) presence
7	partnership.
8	Another trend we have seen nationally is
9	in a shift from in-patient care to outpatient care,
10	also known as ambulatory care.
11	Finally, technology continues to evolve
12	the industry, affording customers and consumers the
13	ability to better engage in their care through
14	electronic medical records, enhanced diagnostic
15	capabilities, and less evasive procedural options.
16	These healthcare trends across the country are
17	happening here in Illinois and locally in the
18	western suburbs. This has required many
19	organizations, both locally and nationally, to
20	adapt quickly, and Pipeline Healthcare is doing
21	just that.
22	The plan proposed is believed to achieve
23	high-quality care outcomes in line with current
24	trends and landscape of the industry. Pipeline's

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1	plan will deliver residents the best modern care in
2	three ways.
3	First, we will be able to invest in West
4	Suburban Medical Center, a sister hospital to
5	Westlake and a short distance from Melrose Park.
6	Today there's a significant overlap in categories
7	of services at Westlake and West Suburban campuses.
8	By combining key services, we will be able to
9	maximize the level of service provided from both a
10	patient experience standpoint as well as a quality
11	perspective.
12	West Suburban currently has the capacity
13	to accommodate patients, allowing for a smooth
14	consolidation, while combining forces in newborn
15	deliveries, medical subspecialties, surgical
16	services, which include our bariatric service
17	center of excellence, as well as intensive care and
18	emergency room services.
19	West Suburban has a strong foundation
20	upon which we can build. It has earned an A rating
21	for patient safety from the non-profit Leapfrog in
22	12 out of the last 13 periods. In the latest
23	report from the Centers of Medicare and Medicaid
24	Services, known as CMS, it has awarded West Sub a

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1	four-star rating for a wide variety of quality
2	measures in its hospital compare program.
3	Through consolidation efforts, Pipeline
4	will be able to continue to invest and build upon
5	West Suburban's community, supporting programs such
6	as their progressive birthing center, their dynamic
7	opioid treatment facility, their medical food
8	pantry, and their wealth guarded surgical services.
9	The second way this plan will deliver the
10	best modern healthcare approach to residents is
11	through a commitment to Melrose Park in outpatient
12	services. They have committed an investment that
13	includes \$500,000 grant in funding over five years
14	to the PCC community wellness center, a federally
15	qualified health center, and another 2 million for
16	enhanced ambulatory and outpatient care services in
17	Melrose Park.
18	As Joe stated earlier, we believe in the
19	effectiveness of outpatient and community-based
20	care.
21	Finally, we understand that
22	transportation is a limiting factor for access and
23	care, which is why Pipeline is committed to
24	offering transportation services from Westlake

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1	campus to West Suburban, as well as River Forest
2	medical campus, which Pipeline also owns and
3	operates.
4	Although the plan includes change, we are
5	confident that community members will continue to
6	have access to appropriate care in both an
7	ambulatory and acute care setting. In today's
8	healthcare landscape, consolidation of services,
9	continue development of outpatient services, and
10	technological advances will help pave the way
11	forward for our future generations. Thank you for
12	your time today.
13	VARIOUS: Boo!
14	UNIDENTIFIED SPEAKER: Once a liar,
15	always a liar.
16	UNIDENTIFIED SPEAKER: Liar, liar, liar.
17	HEARING OFFICER MITCHELL: No. 9?
18	UNIDENTIFIED SPEAKER: I don't buy it.
19	UNIDENTIFIED SPEAKER: Takes a half hour
20	to get to West Suburban and two minutes to get
21	here.
22	UNIDENTIFIED SPEAKER: I don't buy it at
23	all.
24	MS. LENNON: Thank you. I'm Roslyn

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1	Lennon. R-o-s-l-y-n, L-e-n-n-o-n.
2	UNIDENTIFIED SPEAKER: Can't hear.
3	HEARING OFFICER MITCHELL: Can you guys
4	please keep it down so we can hear the speaker?
5	Thank you.
6	MS. LENNON: I'm Roslyn Lennon,
7	R-o-s-l-y-n, L-e-n-n-o-n. Good afternoon. I'm
8	Roslyn Lennon, chief nursing officer at Westlake
9	Hospital and West Suburban Medical Center. I have
10	been a nurse for more than 35 years and have
11	privileges serving the Chicago land area through my
12	entire career. My experience in healthcare has
13	allowed me to witness the growing and changing
14	needs of the population as well as the changing
15	landscape of healthcare. From the early beginnings
16	of HMOs to the more recent value-based care models,
17	we are amidst another paradigm shift in the
18	industry.
19	As mentioned by my colleagues before me,
20	the future of healthcare is shifting to an
21	outpatient setting where advances have been made
22	for better patient care and better patient
23	experience and less invasive solutions. Patient
24	care and outcomes are better when doctors get to

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1	know patients and see them regularly, something
2	that is hard to accomplish in an emergency room
3	setting where many patients currently go for their
4	primary care.
5	I know that many have concerns about
6	access to these specific types of care that we
7	might currently receive at Westlake Hospital. We
8	have heard those concerns and resolved them in
9	several ways. We have made a significant grant to
10	PCC Wellness of Westlake, which provides prenatal
11	and behavorial health services.
12	At West Suburban, there is a capacity for
13	additional OB care as well. And finally, an opioid
14	clinic is located at PCC Wellness of West Suburban
15	location.
16	Through this transition, the community of
17	Melrose Park and beyond will also continue to be
18	supported by at least four nearby healthcare
19	facilities, including the River Forest medical
20	campus, which is 2.2 miles away; West Suburban
21	medical center at 4 miles; Gottlieb Memorial
22	Hospital, a Level 2 trauma center is less than two
23	miles; and Loyola Medical Center, which is a Level
24	1 trauma center, three miles away.

1	Today, community-based and outpatient
2	care are the front lines of delivering quality and
3	cost-effective healthcare. I have seen this
4	firsthand in my work. It's why Pipeline will make
5	a large financial commitment to expand outpatient
6	care in Melrose Park. This expanded outpatient
7	care will be developed with input from the local
8	community and based on the community's healthcare
9	needs.
10	We understand that Westlake Hospital's
11	not only a place where the community seeks care but
12	also where they work. To assist in this
13	transition, we have already initiated the process
14	for priority consideration for Westlake employees
15	to consider job openings at West Suburban Medical
16	Center and Weiss Hospital.
17	Additionally, we have contacted other
18	area hospitals and health systems to invite them to
19	conduct on-site interviews with our valued
20	employees at Westlake. Additionally, we are
21	arranging outpatient support, such as resume
22	writing and interview techniques, for employees who
23	feel the need for these services. Any employees
24	who qualify will receive a severance package as

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1	well.
2	As we all navigate the changing landscape
3	and consider the various factors, we will continue
4	to work hard to serve our patients and our staff
5	and the community. Thank you for your time.
6	VARIOUS: Boo! Boo!
7	HEARING OFFICER MITCHELL: No. 12. And
8	please I just want to reiterate, while someone's
9	up here speaking, we need to keep it down so that
10	the court reporter can be sure to take everything
11	down so that the board members can actually be able
12	to read what's being transcribed. So please keep
13	it down when someone's up here speaking.
14	MS. MOORE: Good afternoon. Mary-Rita
15	Moore. Mary, hyphen, capital R-i-t-a, Moore,
16	president, Triton College.
17	Thank you, all the supporters of Westlake
18	Hospital. On behalf of Triton College, I am
19	submitting points of impact related to the closure
20	of Westlake Hospital. Westlake closure means the
21	loss of a vital hub of the community healthcare
22	system and the elimination of an important clinical
23	learning experience and work environment for Triton
24	College healthcare students. Triton College has

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1	been engaged in a 29-year partnership with Westlake
2	Hospital, with 30 students currently participating
3	in clinical rotations at the hospital. In the last
4	three years, more than 300 students have honed
5	their medical and patient services in clinical
6	rotations at Westlake Hospital. Historically,
7	Triton College nurses have completed their
8	clinicals at Westlake Hospital.
9	Losing access to Westlake will be
10	detrimental to Triton students, as its proximity to
11	the Triton College campus is not only a convenience
12	but a necessity.
13	Healthcare jobs provide Triton students
14	with opportunities to serve their communities while
15	pursuing worthwhile careers. Westlake's closure
16	means current and future Triton students will be
17	required to find clinical locations further from
18	home and the communities in which they serve. This
19	may also discourage future students for applying to
20	Triton College health career programs, potentially
21	reducing the number of qualified healthcare
22	professionals serving our community.
23	Westlake's closure jeopardizes Triton
	Westlake 5 closule jeopalaizes iliton
24	College's ability to provide hands-on work

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1	rotations to promising high school students
2	interested in pursuing healthcare careers. And
3	equally important, Triton College will be
4	challenged to find new clinical sites to support
5	current and future students.
6	I ask the board for their consideration
7	of these important factors, and it's greatly
8	appreciated. Thank you so very much.
9	HEARING OFFICER MITCHELL: No. 13.
10	THE WITNESS: Thank you.
11	HEARING OFFICER MITCHELL: Get really
12	close to the microphone.
13	MS. PECHULIS: My name is Shellye
14	Pechulis, and I've been a nurse for over 40 years.
15	I've been a charge nurse in the emergency at
16	Westlake for the last five years. Westlake
17	Hospital is a community hospital, which is also, by
18	definition, a safety hospital. We serve a
19	predominantly black and brown population from
20	Melrose Park and the surrounding communities. Our
21	patients are either medicaid, medicare, or
22	uninsured. We turn nobody away from our doors.
23	We pride ourselves in that we are a
24	certified stroke center, certified through the

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1	American Heart Association and the Joint
2	Commission. We are also an EDAP emergency room,
3	which is a certified emergency room for pediatric
4	emergencies. All of our nurses are certified in
5	advanced cardiac life support, pediatric life
6	support, and CPR. The majority of us are also
7	ECRMs, which are nurses that answer the radio and
8	guide paramedics through their care of our patients
9	in the field.
10	We are the only hospital in Melrose Park
11	that is stroke certified and EDAP certified. We
12	are also the only hospital in the region that has
13	acute mental health clinics. The other hospital
14	has 12 beds for geriatric behavioral health, not
15	acute mental health.
16	We have 50 beds, which are almost always
17	full. Our mental health patients range between the
18	ages of 18 and 65. When the other hospitals go on
19	bypass because they're full, Westlake absorbs all
20	of their ambulance calls. These hospitals go on
21	bypass on average of two to three times per week,
22	with an average of 12 hours per bypass. A lot of
23	the time, they both go on bypass at the same time.
24	Westlake turns no ambulances away.

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1	Our patients we see in the emergency room
2	are from several surrounding communities and
3	Melrose Park. They depend on us for all their
4	medical needs. Our patients are the working, poor,
5	and homeless. Our patients are medically
6	complicated because either they don't take their
7	medications because they can't afford them or they
8	don't see doctors because they don't have the
9	money. The homeless are brought in because they
10	are found on the streets, sleeping wherever they
11	can. Our patients range from the drug addicted to
12	the elderly person who is neglected. Our
13	psychiatric population is a constant with us
14	because they know that we will care for them and
15	not throw them back on the street. They have no
16	other place to go because we are the only hospital
17	with psychiatric services.
18	Westlake is a community hospital that
19	truly takes care of the community. The majority of
20	employees live within walking distance of the
21	hospital. It is not only home to the employees but
22	our patients because they know that, when they come
23	to Westlake, that we will do anything in our power
24	to care for all their needs without judgment.

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1	Dipoling informed the staff at Westlake
	Pipeline informed the staff at Westlake
2	through an article in the newspaper that we were
3	closing. It was not until the next day that we
4	were informed through the email that the hospital
5	was shuttering. They held town hall meetings at
6	West at Weiss and West Sub, but the staff at
7	Westlake has not even seen Pipeline yet. There's
8	been no town hall meetings held for us. But
9	they're sending people to Westlake to remove
10	furniture and equipment, which puts our patients at
11	risk.
12	UNIDENTIFIED SPEAKER: It's the best
13	fitness center.
14	MS. PECHULIS: Pipeline is treating our
15	staff and patients like we have no meaning are and
16	easily thrown away. These patients deserve to have
17	a hospital within their community that they trust
18	and they know they receive excellent care for all
19	their needs. We treat the whole person. Just
20	because we are predominantly brown or black, with
21	medicaid, medicare, or uninsured does not mean that
22	we can be disposed of at the beck and call of a
23	profit industry.
24	Healthcare should not be up for sale to

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1	make a profit. Healthcare is a right for all. It
2	is not a commodity that is sold to the highest
3	bidder. Our patients will parish if Westlake
4	closes. Our psychiatric patients will have no
5	in-patient services during their delusional states.
6	Our homeless will freeze to death in the winter
7	months and heat exhaustion in the summer months.
8	And our OB patients will not trust another hospital
9	because of their language barriers, and a bus
10	between Westlake and West Sub will not curtail
11	that. Please help us keep Westlake open.
12	HEARING OFFICER MITCHELL: No. 16?
13	THE WITNESS: Good afternoon. My name is
14	Debra Baker, D-e-b-r-a, B-a-k-e-r. I am the chief
15	academic officer at Triton College and a long-time
16	very proud member of the faculty in health careers.
17	So I speak to you today from that point
18	of view. I couldn't help but feel, as I've been
19	
	sitting here listening to everybody, how similar
20	sitting here listening to everybody, how similar Triton College is to Westlake Hospital. We, too,
20 21	
	Triton College is to Westlake Hospital. We, too,
21	Triton College is to Westlake Hospital. We, too, don't turn people away. We serve our community.
21 22	Triton College is to Westlake Hospital. We, too, don't turn people away. We serve our community. All sorts of people come to us and we serve them.

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1	hub of our clinical components to many of our
2	programs. So please know that Triton College
3	stands with you in your quest to save Westlake
4	Hospital. Thank you.
5	HEARING OFFICER MITCHELL: No. 17?
6	UNIDENTIFIED SPEAKER: Are we supposed to
7	turn these things in or what?
8	HEARING OFFICER MITCHELL: When your
9	number is called.
10	UNIDENTIFIED SPEAKER: 36 and 37.
11	HEARING OFFICER MITCHELL: Down a little
12	ways.
13	UNIDENTIFIED SPEAKER: What kind of math
14	you got?
15	HEARING OFFICER MITCHELL: I work for the
16	government.
17	UNIDENTIFIED SPEAKER: Get tired of
18	sitting.
19	MS. ROSAS: Thank you, everyone. My name
20	is Jesse Rosas, and I'm the executive director of
21	the Horizon (indiscernible) Health Commission.
22	Thank you for the opportunity to speak today.
23	I'm here today and I heard people touch
24	on it to speak for those families that are

1	suffering from behavioral health concerns.
2	UNIDENTIFIED SPEAKER: Can't hear you.
3	MR. ROSAS: Just a little while ago, I
4	spoke about the clients that we see. I spoke about
5	the clients that we see, specifically about the 648
6	that came to us in crisis. Most of them came
7	through the Westlake emergency rooms. After
8	hearing about the plant closing, all we've been
9	receiving is calls, what's going to happen to them.
10	They're really worried.
11	We're not going to let Pipeline come into
12	our state, come into our county, and now come into
13	the community and take siege of our behavioral
14	health. We're just not going to let it happen. We
15	are not going quietly. These are hard-working
16	people, and they deserve better.
17	Most of the people that we work with
18	and don't believe that we have not noticed
19	Westlake serves the minority population. Westlake
20	serves our low income and they serve a large part
21	of our senior adults. Yet, here they are, trying
22	to take away their services. One part of the
23	government is telling me we are in the biggest
24	opioid crisis in the country. And what is Pipeline

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1	doing? Taking our services away.
2	So I'm here to say that we're going to do
3	everything we can to fight them, everything we can
4	to ensure that Westlake continues to serve the
5	people of Proviso. All right. Thank you,
6	everyone.
7	HEARING OFFICER MITCHELL: No. 18?
8	UNIDENTIFIED SPEAKER: We got a better
9	fitness center than they got though. They got
10	nothing.
11	MS. CAMPOS: If you can't hear me, I'm
12	going to use my teacher voice. I am Susan Campos.
13	I'm from Triton College. C-a-m-p-o-s.
14	I have the honor of being the dean of
15	health careers at Triton College, and the students
16	that my predecessors talked about are my students
17	that will be affected by the close of this
18	hospital. We're a community college. We're part
19	of your community. We serve the same people you
20	do. Our students chose Triton College, they chose
21	health careers because they want to make an impact.
22	They like to have community hospitals around them.
23	Our students are young mothers, young fathers.
24	They have part -time jobs. They have full

1 schedules.

2	Having a clinical setting in their
3	community helps them be successful because time
4	management is very important for our students. But
5	more importantly, they like to be have a
6	presence in their own community to help serve.
7	Removing Westlake as a clinical site from Triton
8	College has a huge impact. As the president has
9	spoken from Triton College, all of our nursing
10	students rotate through Westlake. All of our
11	surgical technology, radiology students, ultrasound
12	students all have had an impact learning. Our
13	success stories become Westlake's success stories.
14	Almost every ultrasound technologist, almost every
15	radiology technologist at the hospital are our
16	graduates and are working at your hospital. They
17	would like to continue to do that and be success
18	stories not only for our college but for the
19	community itself. Please keep Westlake open.
20	HEARING OFFICER MITCHELL: No. 19?
21	MS. LeBEAU: Hello. I'm Norma LeBeau,
22	N-o-r-m-a, capital L-e capital B-e-a-u. I'll tell
23	you how I started to be an operator. When I was 15
24	years old, in World War II, I became a

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1	long-distance operator at 212 Washington downtown.
2	I passed the test in two weeks and worked many
3	years there. Then I got old enough and I went and
4	opened an answering service for a gentleman, for
5	doctors. I ran that hospital in that office for
6	several years until Westlake called me and asked me
7	if I would like a job there in their switchboard
8	room. I went down. The first day, they hired me.
9	I immediately notified my boss I wanted to go to
10	Westlake, and I stayed there for 35 years.
11	(Indiscernible) I would go back tomorrow
12	because Westlake will never close as long as we
13	have the best doctors in this area.
14	I have over 25 grandchildren, great
15	grandchildren and more delivered at Westlake.
16	Thank God to Dr. Sam Yunez, my little granddaughter
17	who was 15 with cancer, and then she was old enough
18	to have her first baby when she got married. He
19	was willing to handle her case. He took care of
20	her and made sure that she went to Ronald McDonald
21	Cancer research, and today, she is a mother with
22	two beautiful Spanish, Irish, and Italian boys.
23	And believe me, we love him.
24	My children and my daughter and the

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1	sisters had babies with our doctor. He delivered
2	them. And I will fight for Westlake for all you
3	people, the nurses that work there, the emergency
4	room, the OB, every department, you can't beat it
5	in this area.
6	I live one block away. I wear a life
7	alert. I'm 88 years old. And I will fight and
8	fight (indiscernible).
9	And I still drive a car with no
10	restrictions.
11	HEARING OFFICER MITCHELL: No. 20?
12	MS. WILLIS: How do I follow that, guys?
13	I am State Representative Kathleen Willis from the
14	7th Circuit. W-i-l-l-i-s.
15	I represent the area where Westlake
16	Hospital is. I walk that community. I talk to
17	people that live and work in that community. That
18	is important for us to keep those doors open.
19	Pipeline has gone and lied to us. They
20	told us that they were going to come in and they
21	were going to keep everything the same. Less than
22	two weeks later, they told us they're going to
23	close the doors. I found out when I was down in
24	Springfield, and I immediately got on the phone and

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1	and This apple borror what app we do to stor
	said, This can't happen, what can we do to stop
2	this?
3	So with my good friend, Representative
4	Welch, we came up with this plan. We're going to
5	do everything within our power to stop this from
6	happening. We know we know that Westlake is
7	important to the community. It does more than just
8	give healthcare to the community. It is a help to
9	the community. It provides jobs to people in the
10	community. It is a community resource. So there
11	are many, many things that we see in there. It is
12	a part and a member of our community there in
13	Melrose Park, and that's what we need to do.
14	I am imploring the medical the review
15	board to stop this closure. That is their job. I
16	am hoping that they will hear this today. They
17	also heard what we said last Friday. We held a
18	legislative hearing before the Human Services
19	Appropriation Review Board before our committee,
20	and we talked about how important it was to keep
21	Westlake Hospital open. We had over 15 people
22	testify. Those were doctors, nurses, employees,
23	community members, people throughout the area to
24	tell us why it was important to keep it open. We

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1	heard them. We will work for them. We will go
2	forward and we will keep the hospital open as much
3	as every way we can, we're going to fight this.
4	We know and I'm not naive to know that
5	hospitals have evolved over the years. We know
6	that happens. But we also know that there is still
7	a need for community-based healthcare and hospitals
8	in your own community. That doesn't mean we close
9	them down. It means we work to make sure that they
10	stay and they evolve also with the need for new
11	healthcare in the community.
12	To say that it's easy to go over to West
13	Suburban or Weiss Hospital for your care is not
14	understanding our communities. That is not what we
15	want to see happen. To expect a family to get on a
16	bus with a woman that is expecting a baby and
17	possibly two or three other small children and to
18	expect them to go over to a hospital that, yeah,
19	maybe it's only four miles away, that four miles is
20	not a comfortable four miles to do on a little tiny
21	bus. That is not what we want to see happening.
22	What happens if you need to get to the
23	hospital in the middle of the night where the bus
24	run isn't going? That doesn't make sense to us at

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1	all.
2	So I have gone and taken a number of
3	steps to make sure that this happens. We have
4	supported the mayor in his lawsuit in making sure
5	that this does stop, but we have also filed
6	legislation to try to stop this procedure from
7	happening, and we will be working with the review
8	board to make sure that we make this the best
9	legislation going forward. So we're hoping that
10	House Bill 123 will stop this closure. We're
11	hoping that is going to happen. I have support in
12	the Senate and support in the House with this, and
13	we're going to continue to work for that.
14	But I want you to know that we need to
15	keep Westlake open not only because it's
16	community-based, because it does the mental health
17	work that we need, it does the maternal work that
18	we need. We also know that it has occupational
19	health. We heard from previous doctors about the
20	stroke center that we have there. We also have
21	heard about the importance of our emergency room
22	access there.
23	Not to mention the outpatient things that
24	we also do at Westlake Hospital. I see Dr. Alvarez

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1	in the audience. She does wonderful community
2	outreach. If we close the hospital, we're going
3	lose that. We're going to lose the senior centers
4	that we have there. Those clinics that we have
5	that constantly go on so that you can get help on
6	your diet. If you're a diabetic or if you need to
7	get your blood pressure checked, all of those
8	things happen under the guise of Westlake Hospital.
9	So, please, continue with us on this fight. We
10	need to keep Westlake Hospital open.
11	HEARING OFFICER MITCHELL: No. 21?
12	THE WITNESS: Thank you. Hello.
13	VARIOUS: Hi.
14	THE WITNESS: Here we go. Don't worry;
15	I'm loud (indiscernible) so if this goes go off
16	(indiscernible), it's okay.
17	My name is Christina Govas,
18	C-h-r-i-s-t-i-n-a, last name, G-o-v-a-s. I'm a
19	medical student. I'm speaking, opposing the
20	closure of Westlake Hospital for many, many
21	reasons, including the benefit to the community,
22	the amazing team that works at the hospital and of
23	course on behalf of the many medical students who
24	have had the opportunity to do clinical rotations

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1	at Westlake Hospital.
2	I cannot express my gratitude for having
3	had the opportunity to learn at a hospital whose
4	staff takes the time to teach. Here, I have
5	experienced babies taking their first breath, women
6	getting gynecological care they so desperately
7	need, life I have seen life-saving surgeries
8	performed, psychiatric patients who need care
9	tended to, many emergency visits at all hours,
10	including many acute stroke patients, rehab
11	patients, and I have even seen people being brought
12	back to life.
13	If these patients didn't have this
13 14	If these patients didn't have this hospital near them, where would they have gone?
14	hospital near them, where would they have gone?
14 15	hospital near them, where would they have gone? Would they have made it on time? I don't know.
14 15 16	hospital near them, where would they have gone? Would they have made it on time? I don't know. The experiences I have had at Westlake
14 15 16 17	hospital near them, where would they have gone? Would they have made it on time? I don't know. The experiences I have had at Westlake and the opportunity I have had to learn at the
14 15 16 17 18	hospital near them, where would they have gone? Would they have made it on time? I don't know. The experiences I have had at Westlake and the opportunity I have had to learn at the hospital filled with staff that are so dedicated to
14 15 16 17 18 19	hospital near them, where would they have gone? Would they have made it on time? I don't know. The experiences I have had at Westlake and the opportunity I have had to learn at the hospital filled with staff that are so dedicated to their community and their patients has left an
14 15 16 17 18 19 20	hospital near them, where would they have gone? Would they have made it on time? I don't know. The experiences I have had at Westlake and the opportunity I have had to learn at the hospital filled with staff that are so dedicated to their community and their patients has left an impression on me so strong that it will stay with
14 15 16 17 18 19 20 21	hospital near them, where would they have gone? Would they have made it on time? I don't know. The experiences I have had at Westlake and the opportunity I have had to learn at the hospital filled with staff that are so dedicated to their community and their patients has left an impression on me so strong that it will stay with me for my entire career. Thank you, Westlake, for

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1	erread to Westlake Hespital aleging Thank you so
1	opposed to Westlake Hospital closing. Thank you so
2	much.
3	HEARING OFFICER MITCHELL: No. 22?
4	FATHER BIZZOTTO: I'm Father Giovanni
5	Bizzotto, B-i-z-z-o-t-t-o is last name.
6	G-i-o-v-a-n-n-i, first name.
7	I'm the pastor of Our Lady of Mount
8	Carmel, which is a few blocks away, and would like
9	to make the statement as a religion leader.
10	(Indiscernible) that we care for our spiritual
11	(indiscernible) people but it's no way we can take
12	care of the spiritual well-being of the people if
13	we don't have a good health system around that we
14	can work together. So along with all the different
15	religious leader, civil and religious authority,
16	certainly, it is a very terrible, poor, selfish
17	that we make a decision that I heard that Pipeline
18	Health (indiscernible) are making against Westlake
19	Hospital for the sole reason of their profit and
20	business interests. It was yesterday the chief
21	says what's up in the (indiscernible) about time.
22	Greed, power, and glory. We know that Westlake is
23	a community hospital.
24	Saturday night after the mass, somebody

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1	came up to me who has been discharged from
2	Westlake. He was in a very poor condition. They
3	took care of him for four days, and he came there,
4	and we completed the process, then he came home.
5	And he received the benefit because they really
6	help him out.
7	When all the surrounding villages, many
8	simple people, low income, middle-class people,
9	family members who will then come walking most of
10	the time to Westlake Hospital for easy access. We,
11	as a community, also are partaking in many
12	different humanitarian projects of workshop of
13	Westlake Hospital, particular with our community
14	center. We carry on workshop for different level
15	for the people.
16	I heard in the last two weeks dozens of
17	people coming to me, begging, please help us to
18	save our hospital. Lucy said, My babies were born
19	there. Mary: My mother was (indiscernible) there.
20	Several employees would come to me asking for
21	prayers because they're very much scared what is
22	going to happen in the shortcoming near future for
23	them.
24	Every time I go to visit somebody or pray

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1	for somebody or (indiscernible) anoint somebody,
2	(indiscernible) two or three people say hi to me.
3	I have been here only for one year but our
4	community is very much moving around Westlake
5	Hospital.
6	I simply believe our beautiful community
7	needs Westlake, and I pray that altogether we be
8	make, as already been stated, Illinois Health
9	Facilities and Service Review Board, the state
10	representatives who are here, our local leaders,
11	along with our mayor (indiscernible) and the
12	others, do everything possible not to have the
13	Pipeline to get away with our hospital. They came
14	here saying, as we heard, they believe in community
15	hospital. One month later, they're ready to close
16	the door and leave us without hospital. The people
17	of Melrose Park, Stone Park, Melwood and all the
18	other villages deserve affordable health care, and
19	we need Westlake to stay. We cannot think this is
20	great decision for them that, for me, it's called
21	hypocrisy. Thanks but no thanks. We need Westlake
22	to stay.
23	In closing, let's continue to raise your
24	voices to our (indiscernible) leaders to get

1	
1	Pipeline accountable and continue serving and
2	invest in our community. This is the reason for
3	which they said they came to serve the community,
4	so let us have them demonstrate and not to be
5	(indiscernible). God bless you.
6	HEARING OFFICER MITCHELL: 23?
7	MS. VARA: Buenos Aires.
8	VARIOUS: Buenos Aires.
9	MS. VARA: (Speaking Spanish.)
10	My name is Estela Vara. I'm community
11	organizer with PASO (indiscernible) project, and I
12	have been in Melrose Park for more than 14 years.
13	I am here today to express my absolute rejection to
14	close the to closure the Westlake Hospital. I
15	went to Westlake Hospital for the first time when
16	my son, Francisco, had a pain in his stomach seven
17	years ago when he was a child. And he had an
18	emergency operation for appendicitis. I felt very
19	blessed to have a hospital find me find me
20	(indiscernible) for my son because time was
21	critical for my son life and because the hospital
22	staff make me feel in safety for my family. That
23	day was the first many times that my family and I
24	visited Westlake Hospital.

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1	As a member of my community, an organizer
2	with PASO, I am here today to talk (indiscernible)
3	that I would continue organizing and we work with
4	legislators in the area, we work with
5	(indiscernible), religious leaders, institutions,
6	and especially with my community members to avoid
7	closing the hospital. All people of color matter.
8	Thank you.
9	HEARING OFFICER MITCHELL: No. 24?
10	UNIDENTIFIED SPEAKER: West Suburban
11	hasn't got a full fitness center.
12	MS. GOMEZ: (Through translator:)
13	THE INTERPRETER: I'm going to translate.
14	Good afternoon. My name is Maria Gomez.
15	I'm a leader of the organization, PASO, and I have
	i in a reader of the organization, indef and i have
16	lived in the community for more than 17 years. I'm
16 17	
	lived in the community for more than 17 years. I'm
17	lived in the community for more than 17 years. I'm here today as a leader of PASO and as a member of
17 18	lived in the community for more than 17 years. I'm here today as a leader of PASO and as a member of my community to ask that this hospital not be
17 18 19	lived in the community for more than 17 years. I'm here today as a leader of PASO and as a member of my community to ask that this hospital not be closed.
17 18 19 20	lived in the community for more than 17 years. I'm here today as a leader of PASO and as a member of my community to ask that this hospital not be closed. Westlake Hospital is very important to
17 18 19 20 21	lived in the community for more than 17 years. I'm here today as a leader of PASO and as a member of my community to ask that this hospital not be closed. Westlake Hospital is very important to me. My grandchildren were born there. I have had
17 18 19 20 21 22	lived in the community for more than 17 years. I'm here today as a leader of PASO and as a member of my community to ask that this hospital not be closed. Westlake Hospital is very important to me. My grandchildren were born there. I have had surgeries emergency surgeries there, and the

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1	T have a daughter with energial
1	I have a daughter with special
2	conditions, and Westlake Hospital has always helped
3	me with respect towards my daughter, and we have
4	always felt welcome there.
5	They have also helped me pay my bills
6	when I haven't had enough because I'm a senior
7	citizen of a low-income senior citizen.
8	To the owners of the hospital, I ask that
9	you think of me and my neighbors and all of us who
10	live in the area to not close the hospital. This
11	will help our communities of color in the area.
12	Thank you.
13	HEARING OFFICER MITCHELL: 25?
14	MS. MARIN: Okay. Thank you. Now, I'm
15	speak.
16	My name is Anna Marin, A-n-n-a,
17	M-a-r-i-n. I'm the organizing director of PASO
18	West Suburban action project. PASO is a
19	community-based social justice organization that
20	works to engage community members to address issues
21	that affect them, their families, and their
22	neighbors, with a mission to build stronger
22 23	neighbors, with a mission to build stronger communities where all residents can live dignified

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1	orientation, socioeconomic or immigration status.
2	PASO is based in Melrose Park and serves
3	the surrounding west Cook County suburbs and some
4	of DuPage County. The Melrose Park community is 70
5	percent Latino and our neighbor, Maywood, is 70
6	percent black. It is no surprise, then, that the
7	population of Westlake the population that
8	Westlake Hospital services is also 70 percent black
9	and Latino.
10	The Community Health Needs Assessment
11	Report, published by the Health Impact
12	Collaborative of Cook County in 2016, identified
13	the communities with the highest levels of poverty
14	in the west suburbs as Melrose Park, Stone Park,
15	Maywood, and Franklin Park, some of the very same
16	communities served by Westlake Hospital.
17	In Melrose Park alone, nearly half of the
18	population falls under the 200 percent federal
19	poverty level. The links between poverty and
20	health are well-documented. The West Suburban Cook
21	County mortality rates for heart disease, cancer,
22	and stroke are all higher than the corresponding
23	rates of both suburban Cook County and Illinois as
24	a whole.

1	One major innovator of health disparities
2	that is universally known is life expectancy. The
3	report indicated that Maywood and Melrose Park had
4	the lowest life expectancies in the western
5	suburbs.
6	Can you imagine the impact that closing a
7	hospital in a community with that profile means?
8	It is one thing to imagine the loss of any major
9	health resource, any institution that has kept
10	people well. Now, try to imagine that our
11	population of PASO leaders is also a population of
12	new immigrants, families with children, young
13	people with DACA that's Deferred Action for
14	Childhood Arrivals that are struggling to work,
15	get an education, raise their families without
16	legal status and without access to healthcare
17	through the Affordable Care Act.
18	Every day, I work with community members
19	who come to PASO for community, legal services,
20	citizenship classes, and to develop their
21	leadership and take action against injustice. The
22	number one issue that our leaders indicate, aside
23	from legal immigrant services, is health. The
24	hospital closing does not just create obstacles and

1	negative outcomes. It changes the nature of work
2	and residents, housing, and education for miles
3	around. In a time when we are finally redefining
4	the role of a hospital to include mental health
5	resources, healthy lifestyle programming, education
6	and prevention, destroying access to an institution
7	that binds our community fabric together multiplies
8	negative consequences and health disparities.
9	We demand that Pipeline consult with the
10	community before closing Westlake Hospital. We
11	demand a full analysis of the health impact so that
12	we can identify the impact on human lives, all of
13	us in this room. We cannot afford to lose a
14	hospital that primarily serves the Latino and black
15	communities. Losing this community anchor will
16	exacerbate the health disparities that already
17	exist in the western suburbs between low income and
18	wealthy communities.
19	If Pipeline continues its plan to close
20	Westlake, we will hold them responsible for the
21	health of the community. We are here to be witness
22	to this preventable disaster and devastation it
23	will cause. Thank you.
24	HEARING OFFICER MITCHELL: 26? No, 26,

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1	sir. 26.
2	UNIDENTIFIED SPEAKER: How do you guys
3	count? We have got 36 and 37 before.
4	HEARING OFFICER MITCHELL: Just keep
5	coming forward, sir.
6	MS. ALZAMORAA: Good afternoon. My name
7	is Betty Alzamoraa. I'm a 12-year activist
8	resident in Forest Park, a volunteer and a board
9	member at PASO West Suburban Action Project. I'm
10	here today to speak in opposition to the closure of
11	Westlake Hospital and to briefly share my thoughts.
12	I stand alongside PASO, the dozens of community
13	members that have shown up today and last Friday,
14	healthcare professionals, first responders, faith
15	leaders, elected officials who have raised their
16	collective voices against a shameful closing.
17	Much has already been said about the
18	volume of Westlake within our community. This is
19	an institution woven into the fabric of the western
20	suburbs (indiscernible) across demographics and
21	generations. It operates with care and compassion
22	across the lines of race, status, social economic
23	standing. It is color blind.
24	Westlake provides services to

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1	underrepresented and underserved communities of
2	color in their time of need. That, in and of
3	itself, should be enough ground to continue the
4	operation of this hospital for years to come.
5	These public hearings the ones from Friday, the
6	ones today have been compelling testimony to me,
7	stories have doctors and healthcare professionals
8	who bluntly tell us the dangers of remoting primary
9	care, pediatric, neonatal, cardiac, trauma, and
10	mental health services from this community.
11	I am shocked, but I am not surprised,
12	when I hear public comments from attorneys and
13	legislators on the legality of the initial sale,
14	the discussion of who knows who and who knows what,
15	the appearance of fraud, the fact that this is all
16	about money and not people.
17	My personal story is similar to those
18	that have been shared today. I, too, have family
19	members that have been served excellently well at
20	Westlake. Some of my family is undocumented and
21	they have extremely limited options for primary
22	care and mental health services in this community.
23	Westlake welcomed us with open arms.
24	Some of my family are underinsured or not

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1	insured at all. Westlake received us with dignity
2	and compassion, and on several occasions, saved our
3	lived, literally saves our lives. For me,
4	personally, as I transition into ICA in coming
5	months, I was comforted by the knowledge that my
6	medical options would be completely covered by
7	Westlake. This was my real safety net option, and
8	I challenge anybody to say that Westlake is not a
9	safety net option for all of us.
10	These medical options for me and my
11	community are now at risk. With the shortage of
12	hospital beds in this area, where are we going to
13	go? Simply put and I am going to echo
14	Representative Welch's words here if this
15	shameful decision is not reversed, people will die.
16	UNIDENTIFIED SPEAKER: True.
17	MS. ALZAMORAA: In standing here in
18	community, I know we are not without power. We
19	will continue to work in coalition with so many
20	here today and elsewhere. We will continue to
21	raise our voices, lifted by persistence, lifted by
22	resilience in hope and in love. Do the right
23	thing. Our community is not for trade and it is
24	not for sale.

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1	I stand with everyone here today to push
2	you to keep Westlake open. Thank you.
3	HEARING OFFICER MITCHELL: No. 30.
4	MR. POPE: For those of you who don't
5	know me, my name is Frank Pope. It's P-o-p-e, like
6	the Pope in Rome.
7	Can you hear me now?
8	VARIOUS: Yes.
9	MR. POPE: Joann, can you hear me out
10	there?
11	I'll start off by thanking Mayor Serpico
12	and Representative Chris Welch and Representative
13	Kathy Willis for all their help in going forward
14	for us to face this and to fight this. I am
15	opposed of this, and I feel it's my civic duty as a
16	senior citizen and a man who was born and raised in
17	this town and my family's been here since 1911,
18	and I was born at Westlake Hospital 74 years ago.
19	My grandmother was one of the first
20	nurse's aides at Westlake.
21	Now, Westlake doesn't just service
22	Melrose Park. It services and I'm talking to
23	the people from Pipeline, if you're still here
24	UNIDENTIFIED SPEAKER: No, they left.

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1	MR. POPE: They left. But the best is
2	yet to come.
3	Well, as we all know, then, we service
4	Melrose Park, Maywood, Bellwood, parts of River
5	Forest, Hillside, Westchester, Stone Park, North
6	Lake that's a lot of communities out there.
7	River Grove.
8	UNIDENTIFIED SPEAKER: Bline (ph)
9	Township.
10	THE WITNESS: Bline (ph) Township. And I
11	hear the people out there from Pipeline saying, you
12	know, Well, you know, we looked at it, and we have
13	to close it. But we're going to send you over to
14	West Suburban. And I have a question for that.
15	Why don't you send West Suburban over to us?
16	Because what I see happening here is they're
17	finding all the reasons that they should close
18	Westlake. They're saying, Well, you know, it's
19	almost a hundred years old. Well, that's not going
20	to happen for another eight years. You know, West
21	Suburban was built in 1914. They're 105 years old.
22	Okay? We were built in 1927.
23	So I just want to say that I'm totally
24	against this, and as a lot of people that do know

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1	me, I'm a retired investigator with the Circuit
2	Court of Cook County, and I work every district
3	throughout the county, every courthouse at one time
4	or another, and I dealt with fraud and I dealt with
5	non-sense, which I see here, non-sense.
6	And the only question I want to ask them
7	is, okay, you want to close Westlake Hospital?
8	What are you going to put at Westlake Hospital?
9	What are you doing with it? That's the question.
10	But I haven't heard that from them. They just
11	said, Well, you know, we had it two weeks and we
12	realized we made a mistake. Well, that ain't our
13	problem you made a mistake. If you're business
14	people, that's your problem.
15	So, in concluding, I want to convey to
16	Mayor Serpico and assistants who are helping us
17	here, our representatives, that, no charge, I will
18	go on board as an investigator to get to the bottom
19	of this. No charge to the village. It would be my
20	pleasure.
21	HEARING OFFICER MITCHELL: No. 31. 31?
22	Did 31 leave?
23	Okay. No. 32.
24	MS. MOCK: Good afternoon.

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1	VARIOUS: Good afternoon.
2	MS. MOCK: I have a great voice, everyone
3	tells me, because it's loud. That is the history
4	of my work, even at work that I have done at
5	Westlake. I have been a nurse at Westlake for 15
6	years. I was a nurse at West Suburban for five
7	years. I feel sorry for those people in the upper
8	hand when Tenant was here was made them work over
9	at both hospitals. You ought to remember that some
10	of these people that were talking here today,
11	they're working over both hospitals. So they have
12	to represent Pipeline. They can't really speak
13	their true hearts if they have a different feeling
14	of that.
15	West Suburban's OB unit is packed. Most
16	of the time, 16 years ago, we had times where we
17	weren't supposed to send people home within 24
18	hours, and we were trying to figure out how to get
19	the doctors to send them home so that those beds
20	would be available for the ones who just delivered.
21	So there is issues in closing Westlake's
22	OB, in closing different parts of Westlake.
23	Westlake has a full pool down in the basement that
24	is heated, so that helps in the fitness of keeping

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1	people healthy.
2	I am a person who got into the health
3	care system elderly. I had to go to a community
4	college. I did not make it to Triton because I
5	didn't live in Triton's community at the time, but
6	I have raised three children pretty much
7	independently, and I know that when I look at the
8	stack at Westlake, we're elderly. We're not the
9	young 20-year-olds and 15-year-olds and 25- or
10	30-year-olds. A lot of us are the 40- and
11	50-year-olds that have a hard time getting a job.
12	We have a lot of associate-degree nurses that,
13	because they're not bachelor approved, they're not
14	going to be able to find another job at MacNeal or
15	Elmhurst or any overly high
16	UNIDENTIFIED SPEAKER: Yeah, but you have
17	got this
18	THE WITNESS: I forget what they're
19	called magnet-status hospitals.
20	UNIDENTIFIED SPEAKER: But they are the
21	best.
22	THE WITNESS: But
23	UNIDENTIFIED SPEAKER: They're
24	(indiscernible).

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1	THE WITNESS: I will tell you what,
2	our hospital has one in OB, we have won
3	excellence awards. We have been certified for many
4	different awards. We have got and you know
5	(indiscernible) gynecological procedure award
6	because we, as a team, work as a family. We, as a
7	team, teach. We, as a team, are willing to learn.
8	We may not have certificates that prove it
9	individually but as a collective team, we work hard
10	to serve this community and to show the love to the
11	community that people have here. I don't really
12	want to go back to work at West Suburban because
13	the trip from Westlake to West Suburban is 30 extra
14	minutes for me, and it doesn't matter which route I
15	take. Thank you for your time.
16	HEARING OFFICER MITCHELL: One second,
17	33. No. 45 submitted written statements of both
18	and we'll just call (indiscernible). No. 33.
19	THE WITNESS: My name is Tina Valentino.
20	UNIDENTIFIED SPEAKER: Yay!
21	UNIDENTIFIED SPEAKER: Yay, Tina!
22	MS. VALENTINO: V-a-l-e-n-t-i-n-o. I
23	publish "Neighbors" magazine, which circulates in
24	Proviso Township in the western suburbs.

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1	I represent the people who aren't here
2	today. I had the luxury of spending the entire
3	afternoon waiting for my number to be called
4	because a lot of people can't. A lot of people
5	have to work. They couldn't come here today to
6	express their outrage. They don't have that
7	luxury. I did.
8	Was I devastated when KiddieLand (ph)
9	closed? Yes.
10	UNIDENTIFIED SPEAKER: Yes.
11	MS. VALENTINO: Am I sick to my stomach
12	when I see them demolishing Maywood Park Race
13	Track?
14	UNIDENTIFIED SPEAKER: Yes.
14 15	UNIDENTIFIED SPEAKER: Yes. UNIDENTIFIED SPEAKER: Yes.
15	UNIDENTIFIED SPEAKER: Yes.
15 16	UNIDENTIFIED SPEAKER: Yes. MS. VALENTINO: Parts of our history that
15 16 17	UNIDENTIFIED SPEAKER: Yes. MS. VALENTINO: Parts of our history that we can never recreate? Yes, I'm devastated. But
15 16 17 18	UNIDENTIFIED SPEAKER: Yes. MS. VALENTINO: Parts of our history that we can never recreate? Yes, I'm devastated. But the news of losing a community hospital have forced
15 16 17 18 19	UNIDENTIFIED SPEAKER: Yes. MS. VALENTINO: Parts of our history that we can never recreate? Yes, I'm devastated. But the news of losing a community hospital have forced me to do things that I don't usually do, which,
15 16 17 18 19 20	UNIDENTIFIED SPEAKER: Yes. MS. VALENTINO: Parts of our history that we can never recreate? Yes, I'm devastated. But the news of losing a community hospital have forced me to do things that I don't usually do, which, speaking in front of a large group is one of them.
15 16 17 18 19 20 21	UNIDENTIFIED SPEAKER: Yes. MS. VALENTINO: Parts of our history that we can never recreate? Yes, I'm devastated. But the news of losing a community hospital have forced me to do things that I don't usually do, which, speaking in front of a large group is one of them. And I thought to myself while I was sitting there,
15 16 17 18 19 20 21 22	UNIDENTIFIED SPEAKER: Yes. MS. VALENTINO: Parts of our history that we can never recreate? Yes, I'm devastated. But the news of losing a community hospital have forced me to do things that I don't usually do, which, speaking in front of a large group is one of them. And I thought to myself while I was sitting there, does Pipeline really care what we think? Did they

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1	deception that took place here. Do they care do
2	they really care that I was born there? I doubt
3	it. Do they care that my mother's lived on Lake
4	Street 24th and Lake for over 30 years, and
5	every several minutes, you can set your watch by
6	the ambulance that comes from the north, the south,
7	the west, and heads speeding down Lake Street to
8	one location: Westlake Hospital.
9	UNIDENTIFIED SPEAKER: You're right.
10	MS. VALENTINO: They expected to get up
11	and say things like that. They expected me to get
12	up here today and look at the nurses that cared for
13	my mother most recently and get choked up. They
14	expect people to get choked up. But it doesn't
15	bother them.
16	I look at the nurses that held my
17	mother's hand, that got her through the emergency
18	room, that gave her the mobility I thought she
19	would never have again. That happened here. I
20	wrote about it twice to rally the people that read
21	"Neighbors" magazine, the 20,000 people every month
22	that pick up a copy and count on what I have to say
23	as something important and significant and worth
24	reading and worth fighting for.

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1	I don't know if Pipeline expected us to
2	do this, but I think what they didn't expect is
3	that this is a defining moment for the people we
4	have elected. They must have really thought, in
5	the back of their minds in their California offices
6	and their expensive suits that they were just going
7	to roll over Melrose Park and Maywood and I'm
8	not black and I'm not brown but I'm just a regular
9	person who lives here, and they must have thought,
10	Wow, we're just going to sneak this by and we're
11	going to get the board to just put the stamp on it
12	and move on.
13	Well, this is a defining moment in Mayor
13 14	Well, this is a defining moment in Mayor Serpico's 22 years. This is a defining moment in
14	Serpico's 22 years. This is a defining moment in
14 15	Serpico's 22 years. This is a defining moment in Kathleen Willis's service to the community. This
14 15 16	Serpico's 22 years. This is a defining moment in Kathleen Willis's service to the community. This is a defining moment for Chris Welch. They got
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14 15 16 17 18 19 20 21 22	Serpico's 22 years. This is a defining moment in Kathleen Willis's service to the community. This is a defining moment for Chris Welch. They got people out on freezing cold days and rallied them and told everyone told the news media, told anyone who would listen that he would fight to keep Westlake open. And so I'm not here for myself. I can't keep my own business open most days. I understand

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1	want to streamline their business. Well, you know
2	what? It just doesn't work that way.
3	I think they're going to be surprised.
4	Maybe they might look out here from my vantage
5	point and say, Well, they couldn't pack the room.
6	They got a lot of little people, they got a lot of
7	Hispanic people, they have got a lot of black
8	people that just didn't care enough to come out
9	today. Well, you know what? That couldn't be
10	farther from the truth because those people that
11	aren't here voted for Kathleen Willis, they voted
12	for Chris Welch, they voted for Ron Serpico, they
13	know people like Norma, they know Mary, they know
14	Adrian, they know Tamara, they know who lives them
15	the service. They know that lives have been saved
16	at Westlake and lives will be lost without
17	Westlake. I can tell you that for a fact.
18	My best friend is sitting here. She will
19	speak next. Westlake saved her life. There's no
20	"I got calculations." There's no there's no
21	math in the world that can explain what it's like
22	to be able to take your worst day, your very worst
23	scariest, anxious day and know that your health was
24	just a few minutes away down the street, that your

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1	82-year-old mother would be safe and not scared and
2	cared for, not only expertly, but compassionately.
3	Those are the things you can't put a
4	price tag on. And I'm sorry that Pipeline feels
5	that Westlake's not profitable for them, but as a
6	lifelong parishioner of Our Lady of Mount Carmel, I
7	have to say that maybe Father Giovanni said the
8	most important thing here: This hypocrisy, this
9	fraud, the fact that they thought that they could
10	deceive every one of us, how stupid they must think
11	we are, that is the greatest crime and sin of all,
12	and that's why I took the day off today, to come up
13	here with my quivering voice and say I won't allow
14	it. I'll stand behind anyone who says let's keep
15	Westlake open.
16	HEARING OFFICER MITCHELL: 34?
17	MS. TINTORI: My name is Dee Tintori,
18	T-i-n-t-o-r-i. I'm not a Melrose Park resident,
19	but I have worked here for almost 50 years. I live
20	in Des Plains, Illinois. And 16 years ago, I was
21	rushed to Westlake Hospital and almost lost my
22	life. The staff, the doctors, the nurses,
23	everybody gave me the best care that any person
24	would want and any person deserves. Westlake

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1	Hospital isn't just a hospital. Everybody there
2	looks out for everyone, not just this community,
3	the surrounding communities, but even me that
4	doesn't live around here. I owe my life to
5	Westlake Hospital, and I'll stand behind anyone and
6	everyone that's going to fight to keep Westlake
7	Hospital open. Westlake saves lives, and we all
8	live here. Thank you, everybody.
9	HEARING OFFICER MITCHELL: No. 36?
10	MS. BASSETT: My name is Delores Bassett.
11	I've been in Melrose Park since 1957. Westlake
12	took care of my mom when she had Alzheimer's. A-1,
13	can't complain. The exercise center is excellent.
14	I had bariatric surgery, and I can't complain.
15	It's A-1. Anybody that complains, they're out of
16	their mind.
17	MS. BASSETT: I'm 35 and 36.
18	HEARING OFFICER MITCHELL: So you're 36
19	and 37, so you're only speaking once, though,
20	right?
21	MS. BASSETT: Yeah, yeah. Okay. We
22	won't speak together.
23	HEARING OFFICER MITCHELL: Okay. 38?
24	MR. BASSETT: No. 38? I wish I was

1	36.
2	HEARING OFFICER MITCHELL: Oh, 37, you're
3	speaking too? Sorry. I'm sorry. Who is speaking?
4	37?
5	MR. BASSETT: What's the difference? I
6	don't like mics. I'm Jack Bassett. I have lived
7	at Melrose Park for 64 years.
8	Can you hear me?
9	UNIDENTIFIED SPEAKER: Yes.
10	MR. BASSETT: And I (indiscernible).
11	(Indiscernible) Westlake 17 years. Had a lot of
12	fun in their swimming pool. (Indiscernible).
13	HEARING OFFICER MITCHELL: 38?
14	MR. BASSETT: And you can get to Westlake
15	quicker than to West Suburban.
16	MR. PARKER: Good evening. Good evening.
17	There we go. My name is Chris Parker. Testing,
18	1-2. Testing.
19	HEARING OFFICER MITCHELL: It cuts in and
20	out.
21	MR. PARKER: Okay. Gotcha.
22	Chris Parker, P-a-r-k-e-r. I'm actually
23	the president of the Bellwood Chamber of Commerce,
24	and I'm here to simply oppose the closure of

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1	Westlake. You know, we have talked to a whole I
2	have heard from a whole lot of inspiring stories,
3	but it's very critically important to hear from the
4	business community. The chamber understands good
5	business. This is not good business. Good
6	business means you are upfront and honest. It
7	means you take under consideration the impact of
8	your decisions. It means you don't hide behind
9	buildings and you don't hide behind inequality and
10	misrepresentation.
11	Good business doesn't involve such
12	decisions and transactions impacting 20,000 people,
13	allegedly, overnight. One of our board of
14	directors who have worked for this institution for
15	years in the community service department
16	representing the hundreds of jobs impacted and even
17	greater, 20,000-plus people who are rely on this
18	hospital, we certainly want to make sure that we
19	uphold the work of Dr. Alvarado.
20	The chambers of commerce represents
21	hundreds of local businesses, business community,
22	partners who cares about this community. Our
23	vision is to be Proviso Township's premier provider
24	of business resources and on innovation, and

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1	innovation leader of economic growth for
2	sustainable, livable communities.
3	We oppose the closure of this hospital as
4	it goes against us having a thriving, sustainable
5	and livable community. Our business community
6	relies on a good economy. We are here to support
7	the opposition of this closure, and we plan to
8	fight it. Thank you.
9	HEARING OFFICER MITCHELL: No. 40? No.
10	40? 41? 42?
11	MS. UDONI: Good afternoon, everyone. My
12	name is Cermilina Udoni, U-d-o-n-i. I'm a nurse at
13	the professional office building of Melrose Park
14	Westlake Hospital in Melrose Park.
15	UNIDENTIFIED SPEAKER: (Indiscernible)
16	your mic, please.
17	MS. UDONI: Being right next to Westlake
18	Hospital
19	UNIDENTIFIED SPEAKER: We can't hear you.
20	MS. UDONI: Being right next to Westlake
21	Hospital are patients referred to us as Westlake
22	dialysis. We have been there for more than 23
23	years. Up to this time, we are currently treating
24	85 patients who we provide dialysis treatment three

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1	times a week and some up to four times a week, 363
2	days of the year. We provide care to diverse
3	culture from our neighboring communities, from
4	Bellwood, Maywood, Forest Park, Hillside, Melrose
5	Park, Northlake, and some patients come from
6	Chicago, prefer to come to our dialysis clinic.
7	With Westlake Hospital's closure, it will
8	not just affect our patients receiving dialysis
9	care but their primary caregivers and their
10	families. We partner with the hospital staff from
11	security, emergency services, care coordination,
12	and environmental services to serve our patients
13	and ultimately, our community.
14	I am here to support for Westlake
15	Hospital to remain open, so that's my hope, that
16	professional office building be retained open for
17	patients who seek follow-up care. We have been
18	left in the dark since we got the news from on
19	January 29th that Westlake Hospital's owners will
20	be transferred to Pipeline.
21	On February 17th, we just heard it on the
22	news that the hospital is closing. Our patients
23	didn't stop in reaching out to us what is going to
24	happen to us because they know that, when the

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1	hospital closes, our dialysis facility will also
2	close. So I do oppose the Westlake Hospital
3	closing. Thank you.
4	HEARING OFFICER MITCHELL: 43?
5	MR. JOHL: My name is Mike Johl, J-o-h-l.
6	And I'm representing several people in my family
7	who cannot be here today or cannot speak for
8	themselves today for a variety of reasons. Tina,
9	we read you. Thank you very much for everything
10	you do. (Indiscernible). That's why we write.
11	You know?
12	I want to tell you three very quick
13	stories. First is my son. When my son was 18
14	months old, he went to Westlake Hospital with a 105
15	fever. The nursing staff in the emergency room
16	immediately plunged into an ice bath, which I
17	thought was nothing short of barbaric, but it, in
18	fact, saved his life. Were it not for the quick
19	thinking of those nurses and the medical staff on
20	that night almost 40 years ago, a northwest suburb
21	would not have a deputy fire chief today. So proud
22	of my son both of them, actually, but him
23	especially. And I think that was one of the things
24	that caused him to get into being a paramedic and

go on.
Many years later, my wife, who is sifting
in the back, back there, was a patient of
Dr. Rosenberg, who was chief of staff for a short
time at Westlake and was a pulmonary specialist.
She called him because she wasn't feeling well, and
he said, Come on in, let's take a look and
immediately was she went into the emergency room
with double pneumonia. Spent several days in the
ICU. Once again, were it not for the fine work of
the medical staff I see some of you still
here thank you so much for what you have done
for my family. Were it not for the fact that you
did exactly what was supposed to be done and you
were there, she might not be sitting in the back
right now.
Third and final story I have to tell you
about is my father, who has passed on, but two
years before he passed on we lived in Elmwood
Park, my father was living with us, he was
exhibiting some odd symptoms, some odd signs. I
called 9-1-1. Paramedics immediately diagnosed him
as having stroke symptoms. They said, we're not
going to Gottlieb. The best place for him is

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1	Westlake, (indiscernible) and all your colleagues.
2	Were it not for your quick work and the
3	fact that you are, in fact, a stroke center, my
4	father would not have lived out the last two years
5	of his life without irreparable damage, because he
6	was seen and treated quickly, partially because of
7	you guys, partially because the paramedics knew
8	what they were doing.
9	I can only say I am so diabolically
10	opposed to this ridiculous action. I'm a great fan
11	of irony. Again, it must be the nuns.
12	I'm going to read you something from the
13	web page from Pipeline Health: "We aim to be the
14	most trusted community-based healthcare network by
15	providing world-class patient care and expertise no
16	matter where you are." I'm going to add a line to
17	that: "Except Melrose Park."
18	HEARING OFFICER MITCHELL: No. 44?
19	MS. IGOE: Good afternoon. My name is
20	Anne Igoe, and I serve as the vice president for
21	hospitals for SCIU healthcare, Illinois and
22	Indiana. We're a union of 90,000 healthcare
	indiana. We ie a union of 50,000 neareneare
23	workers, thousands of which serve as child care
23 24	

1	workers, in-home workers in this area.
2	I also grew up in this area and Westlake
3	is the hospital that my family and I utilized.
4	SCIU Healthcare stands opposed to the closure of
5	Westlake Hospital and the closure of any hospital
6	that serves a community of color, specifically in
7	areas below the poverty in which it serves
8	families below the poverty line. 90 percent of the
9	families which utilize Westlake Hospital are
10	eligible for medicaid.
11	Pipeline proposes that members of this
12	community just take a shuttle bus to West
13	Suburban/Oak Park. The in-patient utilization rate
14	for Westlake and for West Suburban are similar, but
15	they're choosing to shut down Westlake and keep
16	West Suburban open. I wonder what the difference
17	between the two hospital populations are.
18	We call on Pipeline is it on?
19	We call on Pipeline to live up to that
20	commitment to commitment to provide charity care
21	and care to those served by the State's medicaid
22	program. Pipeline claims that the hospital is
23	underutilized and that they will be losing money
24	under the new hospital assessment program. We feel

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1	that the 10,000 days of care provided to patients
2	covered under medicaid hardly expresses an
3	underutilized hospital. What it sounds like is
4	that Pipeline just can't make a profit on medicaid
5	and charity care. Pipeline is making a decision to
6	keep one hospital open or two hospitals open and
7	one hospital closed based on their profit margin.
8	SCIU Healthcare is calling on the State
9	to step in and stand up for the community that is
10	served by the hospital. We can't make decisions on
11	keeping a hospital open based only on the
12	opportunity to make a profit. While on paper,
13	47.68 percent of the patients served by this
14	hospital utilize medicaid. What doctors, nurses,
15	and other employees know is that this number is
16	much higher. When you take into consideration the
17	current denial rate for claims, the hospital's
18	serving a much higher medicaid population.
19	Westlake Community Hospital is a safety net and
20	should receive recognition by the State and receive
21	the appropriate level of funding.
22	In 2015, the Illinois Hospital
23	Association lobbied to pass Public Act 099-0154,
24	which amended the Illinois Health Facilities

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1	Planning Act to make it easier for hospital
2	operators to close facilities and eliminate
3	services. The bill stripped this review board of
4	the power to block hospital closures and the
5	reduction or elimination of services.
6	Thanks to the Illinois Hospital
7	Association that changes to the Health Facilities
8	Planning Act greedy providers like Pipeline are
9	free to close unprofitable facilities with no
10	public resource.
11	Others have testified today to two
12	things: One is the bill that Representative Willis
13	and others are co-sponsoring, which would reverse
14	this act and allow to stop the closure of this
15	hospital. We also called on Attorney General Kwame
16	Raoul to step in. There was fraud involved in this
17	approval to purchase the hospital, there was fraud
18	involved in the call to close this hospital, and
19	our elected officials (indiscernible).
20	Last year, the Illinois Hospital
21	Association ran through changes to the Illinois
22	Hospital Assessment Program, which annually
23	distributes 3.5 billion in medicaid supplemental
24	patients to hospitals. This bill took money from

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1	hospitals like Westlake and redistributed it to
2	large non-profit but revenue-heavy hospitals
3	further out in the suburbs. These systems have
4	billions in assets, including multi-billion dollar
5	investment portfolios and should not receive
6	hundreds of millions of dollars in annual medicaid
7	subsidies that are supposed to be provided for
8	safety net hospitals.
9	The purpose of the Hospital Assessment
10	Program is to provide supplemental funding to
11	facilities that care for a disproportionate number
12	of medicaid patients. Representatives of Pipeline
13	stated at the beginning of this that one of their
14	reasons for making the decision to shut down
15	making their decision to shut down Westlake was the
16	loss of \$4 million. Had this assessment program
17	not been changed, they would still have this \$4
18	million. That \$4 million is still there, and it's
19	going to be redistributed out to other hospitals
20	and people can take a bus, people can take a
21	shuttle, but what will really happen is folks will
22	not get the care they need to survive.
23	UNIDENTIFIED SPEAKER: And they'll die
24	before they get there.

1	MS. IGOE: Exactly.
2	This IHA back legislation stripped the
3	regulatory powers of this board and effectively
4	transformed the Hospital Assessment Program from a
5	critical funding stream for struggling safety net
6	hospitals into a piggybank for rich systems.
7	As I stated before and we need to be
8	supportive of our representatives who are sticking
9	their neck out for this is we need to the
10	State has to act to save Westlake Hospital and
11	reverse these policies that value big health system
12	profits over people. We're calling on a hospital
13	review board to stop the closure of the hospital
14	and also, on the General Assembly, to pass the bill
15	sponsored by Representative Willis to ensure that
16	Westlake cannot be closed, and in the future,
17	greater oversight is given to any sale or closure
18	of a hospital. Thank you.
19	HEARING OFFICER MITCHELL: No. 46?
20	MS. FAUERSO: Hi, everyone. This is the
21	first time I have talked in public so I'm scared.
22	HEARING OFFICER MITCHELL: Can you please
23	state and spell your name.
24	MS. FAUERSO: Yes. My name is Tamara

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1	Fauerso, F-a-u-e-r-s-o. I come from another
2	country, but I was born in the USA, and I am new
3	here in Melrose Park, so I am very happy because I
4	didn't know the system here and they gave me that
5	hospital we're talking about, a hospital that I
6	love. I just been there, like, three times, and I
7	don't have a car, and I walk. I live here on 17th
8	Avenue, so when I have to go to the hospital, I
9	walk from this side to the hospital, and I make
10	about 30 minutes walking. So it's like exercise
11	for me. So I didn't know they were going to close
12	it until I read in the paper with my PCP doctor,
13	and I almost faint because how am I going to get
14	there next time I have how you say? An
15	emergency or something because I have to walk. One
16	day, it was snowing, so I had to ask for a ride,
17	around I know I'm not supposed to do that, but it
18	was somebody of my age that they know that people
19	from our age, (indiscernible), we're used to take
20	rides. Now, I know we're not supposed to, but I
21	have to hurry up, and I don't have a car. I wait
22	for the bus 303 and forget it, there's no 303. I
23	have to walk and walk and walk, so I hurried up.
24	So please don't close that hospital

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1	because then it's going to be very far away from
2	me, and how am I going to walk there? I just
3	bought a bicycle so I'm very happy because, that
4	way, now I can go to the hospital so they cannot
5	take it out, please, because I have a bicycle that
6	now I can go on my bicycle when I have to go to
7	emergency or to see the doctor at Westlake
8	Hospital. So that's all. And I'm new in your
9	community. Thank you. (Speaking Spanish.)
10	Don't take it out from here because it's
11	a nice hospital. (Speaking Spanish.)
12	HEARING OFFICER MITCHELL: No. 48? 48?
13	49?
14	THE WITNESS: Good evening, everybody.
15	Can you guys hear me?
16	My name is Arti. I'm a nurse case
17	manager at Westlake Hospital. I don't want to bore
18	you guys, but I do kind of want to share my story.
19	I was originally a floor nurse at West Suburban
20	Hospital about seven months ago when my manager had
21	asked me, Would you like to learn case management?
22	And I said, Sure, I'll definitely learn,
23	cross-train a little bit.
24	I ended upcoming to Westlake. And I'm

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1	going to be very honest with you guys, very raw. I
2	didn't hear the best things about Westlake. Coming
3	from West Sub, although we're a sister hospital, I
4	hope no one's opposed to me saying this, but you
5	know, there's a little bit of back and forth there.
6	West Suburban's a better hospital, you know, the
7	better team and all of that. So I kind of went in
8	a little bit scared. What am I going to expect at
9	Westlake? I had never been there.
10	I started day one at Westlake with my
11	training and am still here, so that should say a
12	lot. The team that I met at Westlake I'm in
13	acute rehab. I know that there's some patients
14	actually right here in the room that, you know, we
15	have helped out.
16	On February 16th, I woke up to several
17	messages from nurses saying that we don't have a
18	job in the next few months. There is people in my
19	team who worked at Westlake for over 30 years, who
20	only had this on their resume. They're 60 now.
21	They started when they were 30.
22	I'm 30 years old. I have a bachelor's in
23	public health. I have a bachelor's in nursing. I
24	can go anywhere. I'm not like the nurses there.

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1	I'm not. But I don't want to go anywhere. I have
2	colleagues and friends that are off at rush at UIC
3	Northwestern. I don't want to be at those
4	hospitals for a reason. The people that are
5	sitting here today, colleagues, doctors who are
6	fighting for us, you it's an incredible
7	community. I don't even live here. I live 35
8	minutes away. I didn't have to come here. Several
9	of the nurses people say, What's the point?
10	They're going to close. Don't go.
11	I kid you not, I would fight for this
12	hospital. I could go to several other places, but
13	I choose not to. Westlake, the community of
14	Melrose Park is incredible. You guys have left an
15	impression on me. I just simply don't want to
16	leave Westlake Hospital. We have an amazing rehab
17	team, OB, ER, ICU, med surge, every single one of
18	the nurses, the doctors, the techs, the people down
19	to EVS who clean, we all talk, we all
20	communication. Everyone is so in sync at this
21	hospital where you don't get that at other
22	hospitals.
23	So I appreciate everybody who is in this
24	room. It's moving to see that there's even

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1	doctors, nurses, community members who took their
2	time out to come here.
3	So all I can say is, as a nurse, as a
4	very little nurse at Westlake Hospital, we're with
5	you, we're trying to fight, we're trying to stay
6	open, and I'll be there until the end. Thank you
7	guys.
8	HEARING OFFICER MITCHELL: 50?
9	MS. ALCARAZ: Good evening, everyone. My
10	name is Josefina Alcaraz, A-l-c-a-r-a-z. I stand
11	in front of everyone a lot of familiar faces, a
12	lot of our employees at Westlake. I am also a
13	nurse in the acute rehab department. I started
14	there fresh as a new grad. I have been there for
15	almost six years now.
16	The words that I want to say, just like
17	everyone else, we don't want to close Westlake
18	Hospital. Over 600 over 600 was the number of
19	employees that were impacted when we first heard
20	the news through an article, through social media,
21	that our hospital was closing. Over two, three,
22	four, 10,000 people are really the effected one,
23	not just (indiscernible) employees because we look
24	to have a job but our patients, our families,

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1	everyone that surrounds us here in the Melrose
2	community, even our doctors that are present here
3	today. I just want to say I oppose to the closing
4	of Westlake Hospital. I want to continue my career
5	there. It has helped me grow as a nurse to
6	communicate with other referral sources. I can
7	tell you that we are vital to this community
8	because we take a lot of those patients that the
9	bigger hospitals and bigger-named facilities cannot
10	take and reject due to their insurance, due to
11	their lack of support system. We take the chance
12	on those patients, and we want to continue helping
13	them. It is a very it is very self-satisfying
14	to know that we found a discharge plan for that
15	patient. We found a primary care physician that
16	will take the patient's replacement plan.
17	You know, I traveled here just about
18	under an hour. I live out in North Aurora. And I
19	travel every morning, Monday through Friday, to be
20	here to serve the community and to serve our
21	patients. I want to continue seeing that. Thank
22	you.
23	HEARING OFFICER MITCHELL: 51?
24	MS. ALVARADO: I am Marta Alvarado,

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1	M-a-r-t-a, last name, A-l-v-a-r-a-d-o. Although I
2	am an employee at Westlake Hospital, I come as a
3	concerned resident. I have lived in Maywood for 57
4	years. Westlake, from the time that we came into
5	Maywood when we were probably one of only two
6	Latino families in Maywood at that time, has been
7	our hospital. Every single one of my siblings and
8	I have had one-month experiences at Westlake. We
9	have seen everything from the birth of my nieces
10	and nephews to the death of my grandparents. And
11	every time we have been there, Westlake has been
12	like home. And the people who have cared for us
13	have been our family members. They have been the
14	people who have loved us.
15	I told the nurse when my grandma died
16	that it's not through any fault of Westlake's or
17	anything that they did wrong. I said, when my
18	grandma was sick, she said that she wanted us to
19	sing her into heaven with hymns, and the nurse just
20	took us in her arms and she said, Honey, start
21	singing.
22	But it's that kind of care and loving
23	attitude that has marked Westlake as our home, as
24	our home hospital. And it's been like that for

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1	many of the people in our community.
2	You have heard all of the individuals who
3	have said that, without Westlake, because they
4	didn't have health insurance, because they were
5	underinsured, that Westlake was the only hospital
6	that would take them, and it is true. I have seen
7	it with other people in my community.
8	You have heard about the wonderful care
9	of our physicians and of our staff and all of that
10	is true. But I think more than anything, the
11	impact of a community the impact on those
12	citizens of our community, not just because of
13	healthcare but because of the economic impact that
14	there will be of this community, the drain of
15	intellectual power because now people are going to
16	be going somewhere else to find work. All of that
17	is something that can't be counted, that is not
18	even being studied yet or looked at, and yet, we
19	realize that that is what will happen. The drain
20	even on our educational institutions.
21	We realize that a hospital like Westlake
22	is far more than just a healthcare institution. It
23	is a stabling factor in any community, and we need
24	that stabling factor when so much of our community,

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1	whether it's Melrose Park or Stone Park or
2	Northlake or Maywood, has lost so much. So many of
3	us have struggled over the past years with economic
4	depression and with unemployment and with our
5	population growing older and needing more and more
6	help. And without the stabilizing effect of a
7	community hospital like Westlake, where will they
8	go?
9	I'm going to be retiring soon. I'll be
10	66 in a couple of months, and I think I can walk to
11	Westlake. I could go to the senior program I've
12	been looking forward to going to the senior
13	programs at Westlake where they tell me about how
14	to keep healthy, where they do free screenings for
15	me, where they have a birthday party for me when
16	everyone else has forgotten that I have a birthday
17	and I'm getting a year older. I was really looking
18	forward to that.
19	Where will people like me go?
20	UNIDENTIFIED SPEAKER: (Indiscernible).
21	THE WITNESS: So I just oppose the
22	closing of Westlake Hospital. I thank its
23	employees, its staff for the great care that they
24	have taken of our community. I thank them for the

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1	love that they have shown and the compassion that
2	they have shown, and I pray that somehow our
3	hospital will be saved.
4	HEARING OFFICER MITCHELL: 52?
5	MR. MEHTA: Hello, my fellow citizens of
6	Melrose Park. We are here today my name is
7	Toshar Mehta from Broadway Medical Center in
8	Broadway (indiscernible) pharmacy right on Lake
9	Street and Broadway Street actually. Right on the
10	corner.
11	Well, we're here from the business
12	community just to understand where Westlake will
13	impact our business, our patients, our community,
14	the people who don't come to us or do come to us.
15	The major problem comes up is where will our
16	immediate emergency patients that need care right
17	now, within the next few minutes, go. If you have
18	to travel 15 minutes, there's no way there will be
19	any survival rates on patients who need immediate
20	care.
21	I think we're taking care of people who
22	are only on a small, immediate level, but when it
23	comes to a community that needs this type of care
24	and a community that is we already know that has

1	a lot of problems, we need to improve on the
2	community, not taking away what's available,
3	accessible, and take it from them and say, Forget
4	it, we will take this community and say forget you
5	guys, and that's exactly what these Westlake people
6	are doing.
7	I think we all need to make sure that
8	this community helps us understand that Westlake is
9	a big part of us, it has been. All of our patients
10	go there. They come from there. I mean, if you
11	look at the end result, Broadway Medical Center
12	makes sure that patients are good with everyday
13	chronic problems. When it comes to acute problems,
14	that's the bigger guys, the bigger people that need
15	to take care of these problems, and obviously, when
16	you purchase or you come into this community, it
17	becomes your responsibility. It's a factor that
18	everyone needs to hold on to their own to say I
19	serve the community, it's not only profits.
20	Every one of us hurt in business. No one
21	here is going to say that the last five years have
22	been going so well that I should probably just, you
23	know, I flourished so well. But, instead, everyone
24	hurts in business, but it doesn't mean we just let

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1	go of the people of the community here. And this
2	is exactly what they're doing.
3	I think we at the end of the day, we
4	all need to demand the State's Attorney, Kwame
5	Raoul, if I'm correct on this, he needs to step up.
6	He needs to step up with our Village of Melrose
7	Park, especially with Mr. White. I think we all
8	need to understand where this whole devastation
9	will come if we don't have a hospital in this
10	community. It's again, it's a support from us
11	as Broadway Medical, but more than that, I think we
12	need the support of the village, and I think, if
13	they stay, we all can take the vow that we will
14	make this hospital better, we will make it so that
15	we will all attend this hospital instead of going
16	somewhere else, and hopefully, we can make it
17	profitable. Thank you.
18	HEARING OFFICER MITCHELL: No. 53? 53?
19	54?
20	MS. VILLEGAS: Buenos Aires. (Speaking
21	Spanish.)
22	(Through interpreter:) Good afternoon.
23	My name is Maria, and I am here today in support of
24	the Melrose Park community opposing the closing of

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1	Westlake Hospital. I am a victim and survivor of
2	domestic violence. For this reason, I came to
3	Westlake Hospital to (indiscernible) organization.
4	Liz and the woman in the group received me with
5	open arms. It has been a safe environment for both
6	my children and I.
7	(Speaking Spanish.)
8	(Through interpreter:) It is very
9	important that Westlake does not close its doors
10	for many reasons, aside from helping victims and
11	survivors of domestic violence. Westlake also
12	offers many spaces for the community to be able to
13	provide support and receive support. I do not live
14	in the area, however, I unite to the Melrose Park
15	community and will do anything by hand to be of
16	support against the closing of Westlake Hospital.
17	HEARING OFFICER MITCHELL: After
18	(indiscernible) we're going to take about a
19	15-minute recess. Recess? No recess?
20	UNIDENTIFIED SPEAKER: Does he need a
21	break or
22	HEARING OFFICER MITCHELL: He's okay.
23	UNIDENTIFIED SPEAKER: Okay.
24	(Indiscernible).

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1	HEARING OFFICER MITCHELL: Okay. The
2	next number is 54. 53? Did I call 53? Okay. 54?
3	55? Come on up.
4	MS. BOUCHER: Hello. My name is Angela.
5	I have lived here in Melrose Park for the past
6	seven years. My family, starting from my
7	grandparents, has lived here since my dad was nine
8	years old. Even though I was raised in South
9	Elgin, we would visit here for the holidays. And
10	now, my children are being raised here.
11	My two sons are both ADHD as well as my
12	youngest has been diagnosed with DMG. He gets his
13	medication from Westlake Hospital because it's the
14	only place where we can actually get it because of
15	special circumstances. And the pharmacy there is
16	like the nicest place you could ever go to.
17	As far as I know, everyone is greeted
18	with "hello, my love" by its pharmacists. And when
19	I when we have gone to their emergency room,
20	everything is done quickly. You're not waiting
21	hours for something to get done or for someone to
22	even walk in the room to see how you're doing.
23	A couple of times, I had to bring my son
24	in, my oldest, and he was complaining that he was

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1	hungry. So they would offer him something to eat,
2	like a sandwich or some chips, just to pass the
3	time.
4	I don't want to see Westlake go. It's,
5	like, the best hospital in the area. And I will
6	strongly protest against it going. That's all I
7	have to say. Thank you.
8	HEARING OFFICER MITCHELL: No. 56?
9	MR. VALTIERREZ: Good afternoon,
10	everyone. My name is Samuel Valteirrez. I'm from
11	Melrose Park and lived in Melrose Park for the last
12	30 years.
	-
13	I'm here today my general purpose
13 14	I'm here today my general purpose about speaking here is to address Pipeline to
14	about speaking here is to address Pipeline to
14 15	about speaking here is to address Pipeline to consider what they're about to do to our
14 15 16	about speaking here is to address Pipeline to consider what they're about to do to our communities. I want to ask them a question. Is
14 15 16 17	about speaking here is to address Pipeline to consider what they're about to do to our communities. I want to ask them a question. Is closing Westlake Hospital really their last option?
14 15 16 17 18	about speaking here is to address Pipeline to consider what they're about to do to our communities. I want to ask them a question. Is closing Westlake Hospital really their last option? You see, I have five boys, and two of the
14 15 16 17 18 19	about speaking here is to address Pipeline to consider what they're about to do to our communities. I want to ask them a question. Is closing Westlake Hospital really their last option? You see, I have five boys, and two of the youngest ones were born in Westlake Hospital. One
14 15 16 17 18 19 20	about speaking here is to address Pipeline to consider what they're about to do to our communities. I want to ask them a question. Is closing Westlake Hospital really their last option? You see, I have five boys, and two of the youngest ones were born in Westlake Hospital. One was born in 2002 and the other one was born in
14 15 16 17 18 19 20 21	about speaking here is to address Pipeline to consider what they're about to do to our communities. I want to ask them a question. Is closing Westlake Hospital really their last option? You see, I have five boys, and two of the youngest ones were born in Westlake Hospital. One was born in 2002 and the other one was born in 2010. (Speaking Spanish.)
14 15 16 17 18 19 20 21 22	about speaking here is to address Pipeline to consider what they're about to do to our communities. I want to ask them a question. Is closing Westlake Hospital really their last option? You see, I have five boys, and two of the youngest ones were born in Westlake Hospital. One was born in 2002 and the other one was born in 2010. (Speaking Spanish.) Westlake Hospital has been my family

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1	Westlake has helped my wife, my kids, and
2	I to stay healthy. My wife and I have had several
3	surgeries in the last 30 years there. The doctors,
4	the nurses, and staff have provided excellent
5	service. I actually know one of them. They live a
6	couple of blocks away from the hospital and a
7	couple of blocks from my home. (Speaking Spanish.)
8	My doctor's office is in the professional
9	building. His name is Dr. Kaluha (ph). He has
10	been my doctor since my second son was born 20
11	years ago. (Speaking Spanish.)
12	Well, I can sit here and just keep
13	telling you the many different stories and great
14	experiences I had at Westlake, but I'm not going to
15	do that because it be probably take the whole
16	hearing time here. I will not do that.
17	I'm sure my stories resonate with
18	everybody here today. Westlake Hospital and its
19	staff is dear to our hearts. (Speaking Spanish.)
20	I understand the company that bought
21	Westlake Hospital, Pipeline, has a business to run
22	because Westlake, after all, it is a business.
23	(Speaking Spanish.) But I have a few questions.
24	(Speaking Spanish.) Why are we waiting for this

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1	hearing to address the issue? (Speaking Spanish.)
2	Why didn't we involve the community, local
3	organizations, elected officials, employees, in the
4	discussion of what should be done if the balance
5	sheets are not balancing out and if the income
6	statements show no profit?
7	Pipeline, I'm sure you requested an
8	income statement before you made this purchase.
9	Pipeline (Speaking Spanish.)
10	We have a lot at stake here, and
11	something is not making sense. Pipeline, why don't
12	you just tell us your ultimate plan for this
13	facility and avoid all the nerve-wracking and
14	life-changing commotion. (Speaking Spanish.)
15	These individuals that sit on the board
16	of directors of Pipeline understand well what is
17	going on. You see, they're not there because
18	they're ignorant. They are there because they have
19	the ability to take all this conflict that is going
20	on right now. They're good at that. (Speaking
21	Spanish.)
22	But you also are there because, as a
23	board, you must make the right decisions for
24	Pipeline. I'm talking to this individual who works

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1	there. You sit there because you have to make the
2	right decisions for yourselves. You have to make
3	the right decisions for your families. You have to
4	make the right decisions for the communities you
5	live in, because you contribute to them in one way
6	or another. (Speaking Spanish.)
7	But today, I want to ask you I want
8	you also I want to ask you also to make a
9	decision that best suits this community because, at
10	the end of the day, you have kids, you have grand
11	kids, you have parents, you have family members
12	that need jobs, and you have family members that
13	need healthcare wherever they may be, wherever you
14	may live, the board of Pipeline. Think of them.
15	Think of your children. Think of your sick
16	relatives and the elderly family members you help,
17	that wherever they may be, a decision like this
18	will be devastating to them just like it's
19	devastating to us in this community. (Speaking
20	Spanish.)
21	I believe that everyone here today is
22	here with an expectancy of saving Westlake.
23	(Speaking Spanish.)
24	We do not want Westlake to close its

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1	doors to all these communities. Community. We
2	must fight intelligently and wisely by supporting
3	the efforts currently in front of us by our elected
4	state officials, Katherine Willis, District 7 77
5	and Mr. Chris Welch, District 7. I was getting
6	there. And also our members of Melrose Park all
7	the community members of Melrose Park.
8	Because if we unite and collaborate with
9	each other, we can stop this closing. We need
10	Westlake Hospital in our community. Thank you very
11	much. (Speaking Spanish.)
12	HEARING OFFICER MITCHELL: 57?
13	MS. JONES: Good afternoon, everyone.
	MS. JONES: Good afternoon, everyone. Can you hear me? Hi. My name is Carmen Jones, and
13	
13 14	Can you hear me? Hi. My name is Carmen Jones, and
13 14 15	Can you hear me? Hi. My name is Carmen Jones, and I'm currently an employee at Westlake Hospital. I
13 14 15 16	Can you hear me? Hi. My name is Carmen Jones, and I'm currently an employee at Westlake Hospital. I have been sitting and listening I'm sorry; bear
13 14 15 16 17	Can you hear me? Hi. My name is Carmen Jones, and I'm currently an employee at Westlake Hospital. I have been sitting and listening I'm sorry; bear with me. I'm little nervous.
13 14 15 16 17 18	Can you hear me? Hi. My name is Carmen Jones, and I'm currently an employee at Westlake Hospital. I have been sitting and listening I'm sorry; bear with me. I'm little nervous. I have been sitting and thinking, while
13 14 15 16 17 18 19	Can you hear me? Hi. My name is Carmen Jones, and I'm currently an employee at Westlake Hospital. I have been sitting and listening I'm sorry; bear with me. I'm little nervous. I have been sitting and thinking, while listening to others speak, wondering what I can
13 14 15 16 17 18 19 20	Can you hear me? Hi. My name is Carmen Jones, and I'm currently an employee at Westlake Hospital. I have been sitting and listening I'm sorry; bear with me. I'm little nervous. I have been sitting and thinking, while listening to others speak, wondering what I can possibly say that would make a difference or if my
13 14 15 16 17 18 19 20 21	Can you hear me? Hi. My name is Carmen Jones, and I'm currently an employee at Westlake Hospital. I have been sitting and listening I'm sorry; bear with me. I'm little nervous. I have been sitting and thinking, while listening to others speak, wondering what I can possibly say that would make a difference or if my words would have any power behind them at all. I
13 14 15 16 17 18 19 20 21 22	Can you hear me? Hi. My name is Carmen Jones, and I'm currently an employee at Westlake Hospital. I have been sitting and listening I'm sorry; bear with me. I'm little nervous. I have been sitting and thinking, while listening to others speak, wondering what I can possibly say that would make a difference or if my words would have any power behind them at all. I was listening and I just kept asking myself what

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1	accountability, love, and kindness. Integrity, in
2	keeping your word, your commitment. Being able to
3	trust someone's word should not be so foreign
4	today.
5	Respect for life, no matter race or due
6	to lack of income. Why must the less fortunate
7	always be used in a game of chess and so easily
8	disregarded for rights we are told we have but have
9	yet been shown?
10	Why must we have to fight so hard to make
11	Pipeline keep their word? I don't understand that.
12	One may say it's just business, but lives
13	and livelihoods are at stake. It's larger than
14	business. Are lives worth less in a lower income
15	community? Should their lives be jeopardized due
16	to Pipeline's greed and hidden agendas?
17	Pipeline promised to invest in Westlake a
18	better community hospital. Pipeline wasn't forced
19	to purchase us. If this was their intention I'm
20	sorry. Pipeline wasn't forced to purchase us. If
21	their intention wasn't in the best interest of our
22	community, then ask yourself what was their true
23	intention? And if it's not what they spoke and
24	signed on the contract, then that's considered

1	fraud.
2	My daddy would say that tells you
3	something about who they are. I'm asking you to
4	please hold Pipeline accountable in keeping their
5	word and show the community that the less fortunate
6	is not less than and that they matter. Thank you.
7	HEARING OFFICER MITCHELL: 58?
8	DR. BAKOS: Good evening. I'm Dr. Irene
9	Bakos. I have been on staff at Westlake Hospital
10	for over 25 years. And I was just sitting here and
11	just thinking of three quick points I wanted to
12	make.
13	Number one, my patients at Westlake have
13 14	Number one, my patients at Westlake have been treated by the medical staff and the nursing
14	been treated by the medical staff and the nursing
14 15	been treated by the medical staff and the nursing staff and the whole community of Westlake Hospital
14 15 16	been treated by the medical staff and the nursing staff and the whole community of Westlake Hospital so well that I have never had a complaint and
14 15 16 17	been treated by the medical staff and the nursing staff and the whole community of Westlake Hospital so well that I have never had a complaint and I'm a surgeon; it's easy to complain to your
14 15 16 17 18	been treated by the medical staff and the nursing staff and the whole community of Westlake Hospital so well that I have never had a complaint and I'm a surgeon; it's easy to complain to your surgeon about things going on I have never had a
14 15 16 17 18 19	been treated by the medical staff and the nursing staff and the whole community of Westlake Hospital so well that I have never had a complaint and I'm a surgeon; it's easy to complain to your surgeon about things going on I have never had a complaint from any patient in 25 years. And I can
14 15 16 17 18 19 20	been treated by the medical staff and the nursing staff and the whole community of Westlake Hospital so well that I have never had a complaint and I'm a surgeon; it's easy to complain to your surgeon about things going on I have never had a complaint from any patient in 25 years. And I can tell you honestly, if I had complaint after
14 15 16 17 18 19 20 21	been treated by the medical staff and the nursing staff and the whole community of Westlake Hospital so well that I have never had a complaint and I'm a surgeon; it's easy to complain to your surgeon about things going on I have never had a complaint from any patient in 25 years. And I can tell you honestly, if I had complaint after complaint, I wouldn't be on staff at Westlake

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1	absolutely true.
2	Number two, in the last several years, I
3	have been noticing, Jeez, I'm getting all these
4	patients. I'm getting patients from Loyola. Why
5	is Loyola referring to me? Why is Elmhurst
6	
	referring to me from doctors that are on staff?
7	What's going on around here? Gottlieb. What is
8	happening?
9	Well, what is happening was, Westlake was
10	the only hospital and I was one of the few
11	doctors in the area that were taking various
12	insurance policies that were not exactly in the
13	private insurance premium insurance that other
14	hospitals wanted. And so I was getting referrals
15	one after another after another, including
16	referrals from insurance companies that are near
17	and dear to the spouse of one of the Pipeline
18	people. So I'm accepting their patients. You
19	know? Okay. Don't get me started.
20	But anyhow, I was very, very pleased, and
21	I have developed patients from the area. We know
22	how the insurance goes. We know what we have to
23	do. We're very happy to take care of the patients.
24	And I couldn't take the patients if I couldn't

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1	operate on them. So where do I operate? At
2	Westlake Hospital. And I have had even in the
3	last six weeks, I have had a patient that was
4	cancelled the night before her surgery over at
5	Elmhurst because they found out she had an
6	insurance that wasn't up to snuff for them.
7	So it is happening out there. We serve
8	that purpose. We do care in the community. We
9	take these insurance plans. They're crazy
10	insurance plans, but we do take them because I'm
11	going to hold it against a patient because this is
12	the only insurance they could get? Of course not.
13	So that's the second point.
14	And the third and last point is just
15	(indiscernible) the young lady who just spoke, I
16	couldn't have said better. I'm a physician. You
17	know? I think I have some ethics. I think I have
18	some ethical responsibility. I think I have to be
19	transparent with my patients. I think I have to be
20	transparent. I think I have to tell the truth to
21	them. I think I have to kind of open things up and
22	say this is the way I see it. This is my
23	intention. This is my outcome. This is what I
24	expect to do for you.

1	I mean, if I didn't do that, I think I
2	could be sued for malpractice. Is there not some
3	kind of ethical thing in the law community, in the
4	business community that has standards that they
5	have to live by and they have to address? You
6	know? I don't know, but I know that this is the
7	way I must function. This is the way I want to
8	function and
9	It went off again, but I think Pipeline
10	and the way this whole thing was played out and
11	even to this day, I don't know if I'm coming or
12	going at this hospital. It's really crazy. We
13	don't know how to address things. We don't know if
14	we'll see the patients at Westlake or some place
15	else. But I think Pipeline has a responsibility,
16	and they have an ethical responsibility to treat
17	the way they presented themselves responsibly.
18	That's all.
19	HEARING OFFICER MITCHELL: 59?
20	MS. BIANCHI: Hi. My name is Patty
21	Bianchi. I'm an employee of Westlake, and I'm also
22	a long-time resident of Melrose Park. I didn't
23	have a speech planned. I thought everybody would
24	be done by the time I got off of work, but as a

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1	resident in Melrose Park, I noticed my taxes going
2	up because we're building better schools and better
3	parks for the children in the area. But how can
4	you not have healthcare for them? How can you take
5	that away from them?
6	As an employee, I am very upset with
7	Pipeline, having to find out through social media
8	that I will not be having a job. It hurt my
9	feelings very badly. I also think they don't know
10	us well. They need to get to know the community
11	better before they make any decisions. There's
12	people there that should be hiring more doctors
13	than recruiting. And what are they doing? They're
14	just collecting their big salaries, so maybe
15	Pipeline should start looking at these high-price
16	people and helping the community with that money
17	instead of giving to people who just sit on their
18	butts all day. Thank you.
19	HEARING OFFICER MITCHELL: 60?
20	DR. HUMAYUN: I'm Dr. Hamid Humayun. I'm
21	one of the kidney doctors. I have been at Westlake
22	for over 35 years and have seen the hospital
23	gradually decline. The former owners had no
24	intention to prop up the hospital and they

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1	neglected it. Their own intention was to sell the
2	hospital. The Pipeline brought the hospital. They
3	had no intention to keep the hospital open. Within
4	few weeks of buying the hospital, they decided to
5	shut it down. They promised that they would invest
6	in the hospital and they would keep it going for at
7	least two more years, and they lied and they
8	misrepresented and so they should be held
9	responsible. They should not they have no
10	intention of keeping the hospital open. They never
11	spoke to the doctors. I mean, they (indiscernible)
12	in different communities. They never came to us
13	and they never said they had enough time to study
14	the finances of the hospital. They knew exactly
15	how much the hospital make the year before and the
16	year before. And it is a lie to say that we lost
17	so many millions because there is something like a
18	foster home (ph). Because every time a hospital or
19	any other health organization, they send the taxes.
20	Whatever losses they have, they have
21	(indiscernible) cost support, and the cost support,
22	if they find that there is some genuine reason, the
23	medicaid reimburses, because the medicaid doesn't
24	want the hospitals and the institutions to close

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1	down. It will have a devastating effect on the
2	community.
3	And I am on staff in few of the
4	hospitals. Westlake is as good as any of the
5	hospital in the neighborhood. There is no reason
6	why Westlake cannot remain open, why it cannot
7	function when the other hospitals aren't there.
8	There's a total mismanagement and poor intentions,
9	and they have no intentions to keep it open. And
10	that's why it happened.
11	So if they lied, they have to be held
12	responsible, and we need to bring it up with Raoul
13	Kwame, the State attorney. He should get
14	involved. He should really look into it and help
15	and hold people responsible for misrepresenting and
16	making a wrong decision and (indiscernible).
17	So I think I think it's very important
18	that we cannot let this go. And besides, there are
19	two other hospitals in the neighborhood. If they
20	are going to (indiscernible) any business for
21	Westlake, the other hospitals, they will not have
22	any respect, they will not have any availability,
23	and then the same doctors who are on staff at
24	Westlake, they're also on the staff at neighboring

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1	hospitals.
2	So how could you operate if you don't
3	have availability? So I think it's time to
4	UNIDENTIFIED SPEAKER: Doctor, can I say
5	something?
6	DR. HUMAYAN: Thank you.
7	UNIDENTIFIED SPEAKER: You know what
8	you're going to find (indiscernible).
9	HEARING OFFICER MITCHELL: Sorry, I
10	can't sorry sorry, we can only have the
11	speaker speaking.
12	UNIDENTIFIED SPEAKER: Oh, I thought he
13	was done.
14	DR. HUMAYAN: Thank you. Thank you.
15	HEARING OFFICER MITCHELL: Okay. 61?
16	61? 62?
17	MS. MONTIEL: Good afternoon, everybody.
18	My name is Karen Montiel. I work at Westlake
19	Hospital, and I have worked at Westlake for over 14
20	years now. I'm part of the community services
21	department, and as community services, we have been
22	in this community for many years. You rarely see
23	Elmhurst Hospital. You rarely see Loyola Hospital.
24	You rarely see Rush or any other hospital offering

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1	free services in the community.
2	Westlake Hospital has always been here.
3	We were looking forward to working with Pipeline.
4	We thought that they were community driven, that
5	they wanted to keep educated this community.
6	Unfortunately, their plans are very different. We
7	have worked with community-based organizations,
8	with faith-based groups, with local school
9	districts. Regardless of race, age groups,
10	Westlake has always been there. We have worked
11	with local elected officials for community events.
12	We have never said no to our community. We wanted
13	to be here. We want to be here. We want to work.
14	As an employee, I want to work. I want to be
15	productive. I don't want to go into unemployment
16	and just wait for some miracle to happen. I want
17	to work. I don't want to be a burden to the State
18	also.
19	Thank you, everybody, for being here. I
20	know that many other people wanted to be here.
21	They couldn't be here. But I really wanted to
22	thank the doctors. The doctors can go anywhere.
23	They have their practice. And yet, they're here.
24	Thank you. Thank you, everybody.

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1	HEARING OFFICER MITCHELL: 63?
2	MS. GONZALEZ: Good afternoon. My name
3	is Denise Gonzalez, and this is my baby. We are
4	here because we want to give our testimony and
5	being grateful with Westlake Hospital community.
6	When I was only five weeks pregnant, I used to be a
7	home care aid, and I had an accident. I fell on my
8	butt, (indiscernible), and I have a (indiscernible)
9	back injury. So I went there and he was born in
10	the final term of 33 weeks thanks to them. He and
11	I, we are standing here, so that's why I want to
12	say thank you, and I don't want the hospital being
13	closed.
14	And one of the nurses who help us, she
15	was here. She got excited when she saw us. And
16	I'm also a survivor of domestic violence, so thank
17	you so much for all that you have done for us.
18	Thank you so much.
19	ANONYMOUS SPEAKER: (Indiscernible) here
20	with a group of women that get together and
21	Westlake. They provide a safe space for us. They
22	have done that for 18 years, and I'm also a victim
23	of domestic violence, but I escaped with the
24	support of the women that we get here. Sorry.

1	(Indiscernible).
2	But there's a couple of other ones
3	(indiscernible) to coming. We received the
4	counseling, the knowledge to be (indiscernible),
5	the tools to be able to leave, and hopefully, we're
6	going to bring our kids, the kids get separated by
7	age groups. The kids receive their own counseling,
8	if they witness any kind of violence. They also
9	Sarah Zen (ph) is the group that meets there, and
10	they're the ones that have used let us use their
11	space.
12	But, you know, we have a room for the
13	team. We have a room for the younger kids. We do
14	different activities, and it's safe for us and
15	it's a lot of the women in the area, some of
16	them don't drive, you know, for various reasons.
17	They have not been able to get their license. But
18	they help them through this process. A lot of the
19	women walk there.
20	So it's a perfect centralized place where
21	we can meet, have a safe space to get the tools to
22	end domestic violence.
23	HEARING OFFICER MITCHELL: 64?
24	MS. IOSCO: Good afternoon. My name is

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1	Beth Iosco, and I'm a lifelong resident of the
2	Village of Melrose Park. The Iosco family arrived
3	in Melrose Park from Italy, circa 1864. Six
4	generations of our family have called Melrose Park
5	home, with four of those generations being born
6	here. More than a handful of us still leave here.
7	I live here, and I work in the village.
8	On September 5th, 1961, I was born at
9	Westlake Hospital, back when they only had one
10	delivery room. My mom loves to tell the story of
11	how the loving nurse patted her and held her hand
12	and told her to wait patiently, they would be
13	clearing the delivery room out very quickly. As
14	you can see, everything turned out well because she
15	did have exemplary care. Westlake still offers the
16	same kind of care.
17	On September 6, 1961, they opened the
18	west wing of Westlake Hospital. My mother was
19	there, yes, five days later, because, in those
20	days, seven days postpartum, most moms were still
21	in the hospital. It's funny how things change.
22	Maybe it's tragic how things change when
23	businessmen tell doctors how and in this case
24	where to practice medicine.

1	And so you just don't misunderstand, I'm
2	a catalyst (ph). I'm American. I have nothing
3	against businessmen. I myself have a business
4	degree. I do take issue with men lacking in
5	expertise who decide where medical care should be
6	provided. They need to work at their business not
7	only from a number standpoint but from a
8	stakeholder standpoint. And by "stakeholders," I
9	don't just mean the principals of the corporation
10	and the shareholders, but the people in the
11	community whose need gives them a demand for their
12	business. In this case, it's the patients, the
13	people who live in this community who have relied
14	on Westlake Hospital since 1927.
15	Let me tell you a few things about good
16	old west wing. My parents, who are now in their
17	90s, have had, on more than one occasion, the
18	chance to be admitted to Westlake Hospital.
19	Generally, they end up on 5 West where they know
20	the nurses. Not only do the nurses recognize them,
21	they truly know my parents. They know their
22	ailments. They know their physical needs. But
23	more than that, they know their emotional needs.
24	Not only do the nurses and the allied health

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1	personnel provide clinical, crucial health
2	services, but they sit there and hold my parents'
3	hands when they're feeling anxious. They give them
4	emotional support as well.
5	When I leave my parents at Westlake in
6	the evening to go home, I can truly say that I can
7	sleep at night. The nurses there recognize me and
8	my family when they see us out in the community.
9	Westlake truly is a community hospital.
10	Let me just tell you a few other bullet
11	points about Westlake. Their emergency department
12	is a stroke center, the only one in the immediate
13	vicinity. They accept obstetrics patients in the
14	ER. Again, the only one in the immediate vicinity.
15	Also accepting pediatrics patients and Level 1
16	trauma. Did you know that Westlake also has a
17	psychiatric center?
18	As I mentioned earlier, I also worked for
19	the Village of Melrose Park at the fire department,
20	and I hear many of the ambulance calls that come
21	over from the 9-1-1 center. Increasingly, we are
22	getting more and more psychiatric needs.
23	What will we do if Westlake closes?
24	Where will we take those people that need mental

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1	health care? Will they go to an already
2	overcrowded facility where medical personnel are
3	already overstretched and overstressed? Will they
4	be forced back out of the hospital just because
5	they're already too many of them going out into
6	society without their needs being met?
7	The closing of Westlake Hospital would
8	necessarily mean fewer emergency departments
9	available to first responders. Closing Westlake
10	would mean paramedics and EMTs would be forced to
11	use only Gottlieb Hospital and Loyola University
12	Medical Center.
13	As I stated, Gottlieb does not have all
13 14	As I stated, Gottlieb does not have all the capabilities as Westlake, and Loyola is simply
14	the capabilities as Westlake, and Loyola is simply
14 15	the capabilities as Westlake, and Loyola is simply too far for certain emergencies. Oftentimes,
14 15 16	the capabilities as Westlake, and Loyola is simply too far for certain emergencies. Oftentimes, Gottlieb and Loyola find themselves with so many
14 15 16 17	the capabilities as Westlake, and Loyola is simply too far for certain emergencies. Oftentimes, Gottlieb and Loyola find themselves with so many emergency cases, they are forced to go on bypass,
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14 15 16 17 18 19 20	the capabilities as Westlake, and Loyola is simply too far for certain emergencies. Oftentimes, Gottlieb and Loyola find themselves with so many emergency cases, they are forced to go on bypass, meaning they're not able to accept any more patients in their representative emergency departments.
14 15 16 17 18 19 20 21	the capabilities as Westlake, and Loyola is simply too far for certain emergencies. Oftentimes, Gottlieb and Loyola find themselves with so many emergency cases, they are forced to go on bypass, meaning they're not able to accept any more patients in their representative emergency departments. Loyola's distance and its potential to be
14 15 16 17 18 19 20 21 22	<pre>the capabilities as Westlake, and Loyola is simply too far for certain emergencies. Oftentimes, Gottlieb and Loyola find themselves with so many emergency cases, they are forced to go on bypass, meaning they're not able to accept any more patients in their representative emergency departments. Loyola's distance and its potential to be on bypass, along with Gottlieb's deficiencies,</pre>

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1	of situation would imperil the lives of patients
2	when seconds often mean the difference between life
3	and death, something nobody else seems to think
4	about it.
5	The additional stress on paramedics and
6	EMTs. You know those guys who so obligingly come
7	when you need them, put you in the ambulance,
8	assess your needs, and get you to the hospital as
9	soon as possible? This would be detrimental to
10	their health and well-being also, and consequently,
11	to the care they would be able to provide accident
12	victims, the elderly, and others who are ill.
13	Don't forget: Current Westlake Hospital would be
14	forced to join the ranks of the unemployed.
15	If you remember nothing else, remember
16	that Westlake is true to its name: Westlake
17	Community Hospital. It is truly a member of the
18	community and part of the heart and soul of Melrose
19	Park. I only hope for you that you receive the
20	treatment my parents have received, not only
21	exemplary medical care from Dr. Ashagi (ph) and
22	Rasheed, and my son who received pediatric care
23	from Dr. Saleh, but terrific clinical and emotional
24	care from the nursing staff. They treat them as if

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1	they were their own parents and grandparents, and
2	for that, I say thank you, but it doesn't seem
3	nearly enough. Thank you.
4	HEARING OFFICER MITCHELL: I just want to
5	make sure there's no 65. Is there a 65?
6	Has anybody signed up to speak whose name
7	has not been called? Is there anyone who did not
8	sign up to speak who wishes to speak now?
9	MS. WARD: My name is Anita Ward,
10	A-n-i-t-a, W-a-r-d. I have been a member of
11	well, of this community for many years. My parents
12	moved here to Maywood when I was six years old. In
13	the third grade, I had a doctor from another
14	hospital misdiagnose me, and my parents, after a
15	week of bad information, rushed me to Westlake
16	where they found that I had an appendicitis that
17	was about to rupture.
18	The doctors at Westlake Hospital, I stand
19	before you 62 years old and say they have got to
20	the problem, they did immediate surgery, but if I
21	had gotten there a little later, I wouldn't be
22	standing before you, because, on the operating
23	table, my appendix ruptured, which meant I had to
24	stay in the hospital for 30 days while they were

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1	getting all the infection out of my body.
2	My mom had three small children at home
3	as well. I was the third. I, of course, was the
4	favorite but she did take care of my siblings, and
5	then after that, she would come and spend some time
6	with me. And the times that my parents couldn't be
7	there, the nursing staff was there. I remember
8	them carrying me so carefully after surgery into my
9	bed, and I saw my father, and I said, "I want my
10	dad" and they said, "We've gotcha." And they sure
11	did. They put me so carefully down on that bed
12	because I had so many tubes coming out of my body.
13	Years later, my sister spent another
14	month in the hospital. Years later, my brother.
15	Years later I can go on and on and tell you how
16	many times my family spent in the hospital at
17	Westlake, how much care was given to us by the
18	nursing staff and the doctors. The care that they
19	gave at my grandparents' last breath. You know,
20	when they see me collapse on the floor when they
21	are dealing with him, you know, one of them came
22	and sat with me and held my hand as I'm mourning my
23	grandfather's loss.
24	Years later, my son gets sick from

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1	appendicitis, and Dr. Saleh thank you my son
2	is alive today, 32 years old, married, happy,
3	because he didn't have to wait a week for a
4	misdiagnosis, thanks to Dr. Kelly and Dr. Saleh.
5	And I can go on and on and tell you about the
6	wonderful work that these wonderful agents of God
7	do with their hands, with their hearts. And the
8	people not only the doctors and nurses, but the
9	staff, right down to the security guards and the
10	people that clean the hospital. You know, these
11	are all people that are impacted by the closure of
12	this hospital.
ΤZ	chib hoopical.
13	But I say thank you to each and every one
	-
13	But I say thank you to each and every one
13 14	But I say thank you to each and every one of you, and as a member of this community, I say no
13 14 15	But I say thank you to each and every one of you, and as a member of this community, I say no to the closing of Westlake Hospital, but this is
13 14 15 16	But I say thank you to each and every one of you, and as a member of this community, I say no to the closing of Westlake Hospital, but this is our community hospital, and we cannot go down
13 14 15 16 17	But I say thank you to each and every one of you, and as a member of this community, I say no to the closing of Westlake Hospital, but this is our community hospital, and we cannot go down silently. We would not be doing our civic duty in
13 14 15 16 17 18	But I say thank you to each and every one of you, and as a member of this community, I say no to the closing of Westlake Hospital, but this is our community hospital, and we cannot go down silently. We would not be doing our civic duty in just letting it go by, as so many things. So I
13 14 15 16 17 18 19	But I say thank you to each and every one of you, and as a member of this community, I say no to the closing of Westlake Hospital, but this is our community hospital, and we cannot go down silently. We would not be doing our civic duty in just letting it go by, as so many things. So I thank you, Westlake employees, for the care that
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13 14 15 16 17 18 19 20 21 22	But I say thank you to each and every one of you, and as a member of this community, I say no to the closing of Westlake Hospital, but this is our community hospital, and we cannot go down silently. We would not be doing our civic duty in just letting it go by, as so many things. So I thank you, Westlake employees, for the care that you have given, for the education I have gotten by going to learning cafes, for the blood that's been drawn on me at community outreach things. I thank

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1	please do not let Westlake Hospital close. It's
2	our hospital. Thank you.
3	HEARING OFFICER MITCHELL: Is there
4	anybody else who wishes to speak? Well, we're here
5	until 8 p.m. and (indiscernible). So we will stand
6	in recess as we wait for additional speakers. And
7	if no one else wishes to speak, I'm sure that
8	(indiscernible). I'll come back on and we'll close
9	this up. Thank you.
10	(A brief recess was taken.)
11	HEARING OFFICER MITCHELL: Hello. Can I
12	have everyone's attention? We have a speaker, so
13	we're going to go back on the record, if everybody
14	can grab their seats. No. 47.
15	MS. FIGUEROA: Good evening. My name is
16	Liz Figueroa, and I'm an advocate of community
17	(indiscernible), domestic violence organization.
18	We once again join our community partners, our
19	elected officials, and the community in general.
20	In pleading to please keep Westlake Hospital open.
21	(Indiscernible) has been serving the west side of
22	Chicago and its 22 western suburbs for over 35
23	years, and Melrose Park is one of the suburbs that
24	we serve.

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1	Westlake has been through different
2	administrations, but we are forever grateful for
3	their ongoing support and respect to our mission.
4	Westlake has been a safe haven for the women,
5	children, and victims of domestic violence that we
6	serve for over 16 years.
7	In Westlake, the staff has always made
8	sure that safety is a priority and also that
9	ongoing quality health is provided at all times.
10	Other women have shared that the quality
11	of healthcare provided at Westlake is unique. The
12	closing of Westlake is detrimental to them and to
13	so many other communities. Why is it so easy to
14	decide on closing Westlake after making promises
15	that it would never happen? Why not have
16	conversations and reach agreements and commitments
17	that will allow us to continue their ongoing
18	efforts to provide quality healthcare to an
19	underserved community, a community that needs this
20	hospital open. Please keep Westlake open. Thank
21	you.
22	And just so all know, these women and
23	children behind me are the women and children
24	some of the women and children that we serve at

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1	Westlake on an ongoing support groups on a weekly
2	basis. So I want to thank them also for coming out
3	to support the opposing of the shutting down of
4	Westlake. Thank you.
5	HEARING OFFICER MITCHELL: Are there any
6	additional speakers? Anybody who
7	MR. VELAZQUEZ: Hello, everyone. My name
8	is Jorge Velazquez. That's J-o-r-g-e, last name is
9	V as in "Victor" e-l-a-z-q-u-e-z. I'm just coming
10	on behalf of a resident. I live in Berkley, and I
11	volunteer for many organizations like PASO. And
12	one of the things that has been talked about a
13	little bit before was just the fact of the amount
14	of community service that is actually being
15	provided at Westlake Hospital. I have never seen a
16	hospital actually who can actually take the title
17	of community hospital, such as Westlake, and that's
18	simply because of the fact of all the community
19	service that is actually provided from all the
20	things that they actually do. They provide a lot
21	of health fairs. They actually do the health
22	screens of many of the health (indiscernible) that
23	are that go through and many of the cities here
24	in Proviso Township. So these are underserved

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1	communities. These are low-income communities, and
2	I believe that we need hospitals like Westlake to
3	be informed. They actually I have worked with
4	them many, many times because I have been involved
5	with many agencies with regards to seniors and
6	providing information, resources, and they have
7	always invited us, they have always told us about
8	what's going on because they are unselfishly, they
9	provide this information so that we can actually go
10	out to the communities, go to churches, go to
11	different organizations, go to different facilities
12	in order for us to provide information and
13	resources and not necessarily has to be regarding
14	the healthcare that they provide, which is great,
15	but it is regarding information that the committee
16	and our seniors need. So I fully oppose the
17	closing of Westlake Hospital.
18	HEARING OFFICER MITCHELL: Is there
19	anybody else who wishes to speak? Sure. Come on
20	up.
21	MS. GRANGER: Hi. My name is Vera. I
22	was also glad that the doctors always get the
23	medicine from that hospital. They always help my
24	grandson all the time. My grandson used to wear

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1	my grandson wears braces all the time, and my
2	grandson always needs help with that medicine. I
3	used to wear braces when I was younger. I know
4	what (indiscernible) because I went through it the
5	way he went through it. And I always appreciate
6	that hospital, always give him the medicine that he
7	needs. And he needs that medicine really bad. And
8	I am so glad that he can go over there and get that
9	medicine all the time, me and my dog. We always
10	go over there, bring up the papers and everything,
11	just to get the medicine and stuff. I am so I'd
12	be happy when it stays open. And I hope it stays
13	open for a very, very long time. And to my
14	grandson graduates high school. That's when I'll
15	be happy.
16	And I hope it stays that way for the rest
17	of the kids, because those kids needs it as much as
18	my grandson does. And I hope it goes that way for
19	a long, long time to help other kids too, because
20	all the kids need all the help that we have. Thank
21	you.
22	HEARING OFFICER MITCHELL: Any additional
23	speakers? Okay. We'll take another oh, we have
24	one additional speaker.

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1	MR. THURMOND: Hello, everyone.
2	(Indiscernible) to speak with. Personally, I
3	believe that all hospitals were built for a reason,
4	and the fact that this hospital is here, it's
5	necessary. Now, me, myself, I was born at Cook
6	County Hospital in Chicago. I had surgery at six
7	weeks old and the doctor did the surgery to save my
8	life. Otherwise, I probably wouldn't be here now.
9	I can remember on the news not too long
10	ago, on the south side of Chicago, it was a lot of
11	people protesting because there was not a hospital
12	for the needs of that community, and they had to
13	take people far, far away. And these people not
14	only were dying on the way or dying right after
15	they got to where they were taking them to.
16	So, in my mind, from people telling me,
17	even lately, that I'm on this planet earth to help
18	people, and I saw this opportunity today to come
19	out here. I wasn't planning on speaking, but it
20	was wide open, so I figured I would say all
21	hospitals were built for a reason, and the reason
22	that this hospital was built I don't think it
23	evaporated just because somebody wants to close it.
24	Yeah, I think it's necessary to for the public

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1	health and the prosperity of communities to, you
2	know, have hospitals not too far away so that they
3	can save lives. When that changes, I might change
4	my point of view but probably not. Thank you.
5	HEARING OFFICER MITCHELL: Can you say
6	your name?
7	MR. THURMOND: Oh, my name is Jerome
8	Thurmond. Sorry about that.
9	HEARING OFFICER MITCHELL: Can you spell
10	your last name?
11	MR. THURMOND: Spell it?
12	T-h-u-r-m-o-n-d.
13	COURT REPORTER: Sorry, slow down.
14	MR. THURMOND: T-h-u-r-m-o-n-d.
15	COURT REPORTER: Oh, that's your last
16	name?
17	MR. THURMOND: Yeah. First name is
18	Jerome. J-e-r-o-m-e.
19	HEARING OFFICER MITCHELL: Is there
20	anyone else who wishes to speak? Okay. We're
21	going to take another recess around go off the
22	record. We're going to take another recess.
23	(A brief recess was taken.)
24	MS. FENSKE: Hi. My name is Mary Fenske,

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1	and I recently retired from West Suburban Hospital
2	as a social worker. I worked there for 19 years.
3	I also was born at Westlake Hospital, and I think
4	it's a shame that Pipeline had the nerve and was so
5	lying and unethical about saying they were going to
6	keep (indiscernible), and in less than two weeks,
7	decided they were going to just drop the bomb on us
8	(indiscernible).
9	I go to Westlake Hospital twice a week
10	every week, participate in their health program and
11	their exercise program, and I think it's a fabulous
12	program. As an older person, I'm not that thrilled
13	with places like LA Fitness and all the Spandex and
14	excitement and money. And I really love the
15	services that are available at Westlake. It's a
16	clean and really nice-looking hospital. My
17	mother's had multiple surgeries there, and I think
18	it's just a shame that someone is trying to close
19	this instead of investing in it.
20	Also, it has a psychiatric unit and an OB
21	unit, which is actually not that available in this
22	area. Gottlieb Hospital, I do think that they have
23	a senior psychiatric service but nothing for
24	normal-aged people, and I don't believe that Loyola

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1	has anything but day programs. So even looking at
2	West Suburban, I used Westlake Hospital all the
3	time for people who needed inpatient psychiatric
4	services. Okay. I guess that's all.
5	HEARING OFFICER MITCHELL: Thank you.
6	UNIDENTIFIED SPEAKER: Thank you for
7	being here for so late.
8	MS. FENSKE: I'm going back to my house,
9	but I spent the whole day at the hospital with my
10	mother, who just broke her hip.
11	UNIDENTIFIED SPEAKER: At Westlake?
12	MS. FENSKE: (Indiscernible).
13	HEARING OFFICER MITCHELL: We're going to
14	go back off the record for about 15 to 20 minutes.
15	(A brief recess was taken.)
16	HEARING OFFICER MITCHELL: We're going to
17	go back on the record. Next up is No. 70. And you
18	need to state and spell your name for the court
19	reporter.
20	MS. FALCONE: My name is Anna Marie
21	Falcone. A-n-n-a, capital M-a-r-i-e. Falcone, F
22	as in "Frankie" a-l-c-o-n-e.
23	I would just like to start in saying that
24	I'm an employee of Westlake Hospital since the

1	Westlake was built in 1983. I had two children
2	born there. I have had six grandchildren born
3	there. Dr. Saleh, who was my pediatrician when my
4	children were little, and now they're two of my
5	daughters' pediatricians for their children. They
6	absolutely adore him, as did I. They're
7	heartbroken that something might happen.
8	I also have many other family members.
9	My grandfather, way back in 1982 before I had
10	worked there, my mother has been there, brothers,
11	sister-in-laws I have a very large family. They
12	just all come to Westlake from all different areas.
13	We're devastated if this does happen
14	because not only will 800 employees lose their
15	jobs, I'll lose my building, my doctors. It's more
16	than just the buildings. I have made lifelong
17	friends. The doctors are like family. I fear many
18	of the doctors will retire. And it's hard to find
19	a new doctor if you have been going to someone for
20	40 years. You know them, they know you, you trust
21	them. And we're fighting tooth and nail and not
22	giving up. So I'm here after my 12-hour shift of a
23	crazy, crazy day, but here I am and thank you for
24	listening.

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1	HEARING OFFICER MITCHELL: Thank you.
2	Is there anyone who wishes to testify
3	that has not had an opportunity to do so?
4	This project is tentatively scheduled for
5	consideration at the board's April 30th, 2019,
6	meeting. The meeting will be held at the
7	Bolingbrook Golf Club looked at 2001 Rodeo Drive,
8	Bolingbrook, Illinois. Please refer to the HFSRB
9	website at www.HFSRB.illinois.gov for more details
10	and possible agenda changes.
11	I ask that you please prepare to take
12	note of the following dates and times. The
13	Sav-More second group (ph) will be posted online at
14	www.HFSRB.illinois.gov on April 16th, 2019.
15	Written comments and written responses
16	should be sent to the following address: Illinois
17	Health Facilities and Services Review Board,
18	Attention: Courtney Avery, A-v-e-r-y,
19	Administrator, 525 West Jefferson Street, Second
20	Floor, Springfield, Illinois 62761.
21	Are there any questions?
22	Hearing that there are no additional
23	questions or comments, I deem this public hearing
24	adjourned. Again, thank you for your

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	Conducted on Water 11, 2019
1	participation.
2	(At 8:13 p.m., the above hearing
3	concluded.)
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1	CERTIFICATE OF TRANSCRIBER
2	
3	I, Bobbi J. Fisher, do hereby certify that
4	the foregoing transcript is a true and correct
5	record of the recorded proceedings; that said
6	proceedings were transcribed to the best of my
7	ability from the audio recording and supporting
8	information; and that I am neither counsel for,
9	related to, nor employed by any of the parties to
10	this case, and I have no interest, financial or
11	otherwise, in its outcome.
12	
13	Pullet Calant
14	HOOM HEVEN
15	Bobbi J. Fisher, NCRA Registered Professional
16	Reporter/Transcriber
17	March 21, 2019
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