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June 12, 2019

Courtney R. Avery Administrator Illinois Health Facilities and Services Review Board 525 West Jefferson Street, Second Floor Springfield, IL 62761 RECEIVED

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HEALTH FACILITIES & SERVICES REVIEW BOARD

Dear Ms. Avery:

As the Chief of the section of Orthopedics at Advocate Illinois Masonic Medical Center, I ask that you join me in supporting Advocate Illinois Masonic Medical Center's Certificate of Need application for campus extension to house a Sports Medicine Clinic, an outpatient physical therapy department, and other musculoskeletal clinics.

The new outpatient musculoskeletal clinics including Sports Medicine, physical therapy, and performance clinic will allow the coordinated delivery of multidisciplinary care to patients suffering from numerous muscular and joint ailments. Further, by allowing the centralization of orthopedics, sports, and musculoskeletal care, the facility will allow the hospital to deliver efficient, timely, and cost-effective care. With an increasingly active, athletic, and aging Chicago population, the partnership between inpatient surgical and nonsurgical musculoskeletal care and outpatient physical therapy and sports health needs to be supported to provide the highest quality of care.

The community requires a well-designed space to provide truly collaborative orthopedic care. With transportation limitations and difficulty accessing physical therapy or orthopedic care, the facility will fulfill a need for accessible multidisciplinary musculoskeletal care. From an educational perspective, as one of the state's largest non-university medical teaching programs, the hospital trains over 200 residents and 500 medical students yearly. This new facility will strengthen our educational and training capabilities for non-operative and operative musculoskeletal care for the next generation of physicians.

As the American healthcare system continues to undergo transformational reform, more musculoskeletal services and post-acute care are provided in the outpatient setting. This facility will allow patients to obtain timely care regarding physical therapy, bone health, sports injury prevention and management, and other muscle and joint evaluations. On behalf of Illinois Masonic's physicians in the section of Orthopedics, orthopedic patients and families, I respectfully request that the CON committee approve Advocate Illinois Masonic Medical Center CON application.

Sincerely,

Ritesh R. Shah

Chief, Orthopedic Surgery

Advocate Illinois Masonic Medical Center