DCC Hickory Hills, LLC Balance Sheet

Projected for years ending

December 31st, Inception, YE1 & YE2

| _ | YE Inception | YE 1 | YE 2 |
|---|--------------|-------------|-------------|
| Current Assets | | • | |
| Cash - Main | 386,426 | \$488,078 | \$848,053 |
| Cash - Expense | | | |
| Cash - Overpayment Account | | 400.000 | |
| Total Cash | 386,426 | 488,078 | 848,053 |
| Accounts Receivable | 16,846 | 156,925 | 209,390 |
| Total Accounts Receivable | 16,846 | 156,925 | 209,390 |
| Prepaid Expenses | | | |
| Total Other Current Assets | 0 | 0 | 0 |
| Total Current Assets | 403,272 | 645,004 | 1,057,444 |
| Fixed Assets | | | |
| Fixed Assets Clearing Account | | | |
| Leasehold Improvements | 560,625 | 560,625 | 560,625 |
| Medical Equipment | 339,000 | 339,000 | 339,000 |
| Other Equipment | 100,000 | 100,000 | 100,000 |
| Furniture & Fixtures | 41,000 | 41,000 | 41,000 |
| Accum Amortization - Leasehold Improvements | (\$37,375) | (74,750) | (112,125) |
| Accum Deprec - Medical Equipment | (24,024) | (48,048) | (72,071) |
| Accumulated Depreciation - Other Equipment | (21,467) | (42,933) | (64,400) |
| Accumulated Depreciation - Furnitute & Fixtures | (8,200) | (16,400) | (24,600) |
| Total Fixed Assets | 949,560 | 858,494 | 767,429 |
| Security Deposit | | 0 | 0 |
| Other Assets | | | |
| Total Assets | 1,352,832 | \$1,503,498 | \$1,824,872 |
| Liabilities | | | |
| Accounts Payable | 68,458 | 142,997 | 180,528 |
| Other Accounts Payable | - | 0 | 0 |
| Total Accounts Payable | 68,458 | 142,997 | 180,528 |
| Total Liabilities | 68,458 | 142,997 | 180,528 |
| - Total Liabilities | 00,430 | 142,331 | 100,320 |
| Shareholders Equity | | | |
| Retained Earnings | - | (712,429) | (636,302) |
| DCC Holdings LLC Equity | 1,996,802 | 1,996,802 | 1,996,802 |
| Net Income | (712,428.61) | 76,126 | 283,844 |
| Total Shareholder Equity | 1,284,374 | 1,360,500 | 1,644,344 |
| Liabilities & Shareholder Equity | \$1,352,832 | \$1,503,498 | \$1,824,872 |



Proforma

Summarized Profit and Loss Statement [HICKORY HILLS]

| - | INCEPTION | YE 1 | YE 2 | |
|------------------------------|--------------|--------------|--------------|--|
| Total Patients | 5 | 45 | 58 | |
| Total Treatments | 726 | 6534 | 8422 | |
| Revenue | \$ 202,155 | \$ 1,883,106 | \$ 2,512,682 | |
| Expenses | | | | |
| Total Personnel | 556,000.00 | 823,603.53 | 991,135.55 | |
| Total Supplies | 47,190.00 | 434,053.62 | 561,089.10 | |
| Total Facilities Expenses | 207,216.65 | 382,932.34 | 485,040.77 | |
| Total InItial Fees | 5,025.00 | - | - | |
| Depreciation | 53,690.48 | 53,690.48 | 53,690.48 | |
| Amortization of Leasehold Im | 37,375.00 | 37,375.00 | 37,375.00 | |
| Overhead-3% of Rev | 6,064.64 | 56,493.17 | 75,380.47 | |
| Write Offs - 1% of Rev | 2,021.55 | 18,831.06 | 25,126.82 | |
| TOTAL EXPENSES | 914,583.31 | 1,806,979.19 | 2,228,838.18 | |
| • | | | | |
| Income (Loss) Operations | (712,428.61) | 76,126.42 | 283,844.07 | |
| Percent Profit | -352% | 4% | 11% | |

DCC Hickory Hills, LLC Balance Sheet Projected for years ending December 31st Inception, YE1 & YE2

| Financial Ratios | | Financ | ial Ratios | ; | , , | | |
|-----------------------------|---|-----------|------------|--------|----------------------------------|--------------------------------|---------------------------------|
| | | Inception | YE1 | YE2 | Inception | YE1 | YE2 |
| | Current Assets/current | | | | | | |
| Current Ratio | Liabilities | 5.9 | 4.5 | 5.9 | \$403,272/\$68,458 | \$645,004/\$142,997 | \$1,057444/\$180,528 |
| | | | | | | | |
| | Net Income / Net Patient | | | | | | |
| Net Margin Percentage | Revenue | -352.42% | 4.04% | 11.30% | -\$712,428/\$202,155 | \$76,126/\$1,883,106 | \$283,844/\$2,512,682 |
| | | | | | | | |
| Long Torm Dobt to Total Can | italiz: Long Term Debt/LTD+Net Assets | 0 | 0 | 0 | \$0/\$1284,374 | \$0/\$1,360,500 | \$0/\$1,644,344 |
| Long Term Debt to Total Cap | Italiza Long Termi Debt/ LTD+Net Assets | U | | U | 30/31264,374 | 30/31,360,300 | \$0/\$1, 044 ,544 |
| | | | | | | | |
| | Net Income+(Depr+Interest+ | | | | | | |
| Debt Service Coverage | Amort)/ Principal pmt+Int Exp | 0 | 0 | 0 | -\$712,428+\$53,690+\$37,375/\$0 | \$76,126+\$53,690+\$37,375/\$0 | \$283,844+\$53,690+\$37,375/\$0 |
| | | | | | | | |
| | Cash +Cash Equivalent/ Daily | | | | | | |
| Days Cash on Hand | operating Expense | 179 | 137 | 178 | \$386,426+\$16,846/\$2259 | \$488,078+\$156,925/\$4784 | \$+848,053+\$209,390/\$6,041 |
| | (Cash+Investments)/(Principal | | | | | | |
| Cushion Ratio | Pmt+Int Exp) | 0 | 0 | 0 | \$386,426/\$0 | \$488,078/\$0 | \$848,053/\$0 |

^{*}There are no short term or long term debts

^{*}Investors are cash funding the project in full plus cash for 1st year operations

Assumptions

Assumptions (Census/Treatments / Revenue Payor Mix)

| Assumptions (Census/Treatr | nents / Rever | iue Payor N | /lix) |
|----------------------------|---------------|-------------|---------|
| | Inception | YE1 | YE2 |
| | | | |
| Patients | | | |
| # HD Patients | 5 | 45 | 58 |
| # PD Patients | 0 | 0 | 0 |
| # CAPD Patients | 0 | 0 | 0 |
| # CCPD Patients | 0 | 0 | 0 |
| # HM Hemo Patients | 0 | 0 | 0 |
| TOTAL PATIENTS | 5 | 45 | 58 |
| | | | |
| Treatments | | | |
| # HD Treatments | 726 | 6534 | 8422 |
| # PD Patients | 0 | 0 | 0 |
| # CAPD Treatments | 0 | 0 | 0 |
| # CCPD Treatments | 0 | 0 | 0 |
| # HM Hemo Treaments | 0 | 0 | 0 |
| TOTAL TREATMENTS | 726 | 6534 | 8422 |
| | | | |
| REVENUE | | | |
| <u>Medicare</u> | | | |
| HD PATIENTS | 145200 | 1346397 | 1787940 |
| CAPD PATIENTS | 0 | 0 | 0 |
| CCPD PATIENTS | 0 | 0 | 0 |
| HM HEMO PATIENTS | 0 | 0 | 0 |
| TOTAL MEDICARE | 145200 | 1346397 | 1787940 |
| <u>Medicaid</u> | | | |
| HD PATIENTS | 13177 | 118592 | 152852 |
| CAPD PATIENTS | 0 | 0 | 0 |
| CCPD PATIENTS | 0 | 0 | 0 |
| HM HEMO PATIENTS | 0 | 0 | 0 |
| TOTAL MEDICAID | 13177 | 118592 | 152852 |
| <u>Commercial</u> | | | |
| HD PATIENTS | 43778 | 418116 | 571891 |
| CAPD PATIENTS | 0 | 0 | 0 |
| CCPD PATIENTS | 0 | 0 | 0 |
| HM HEMO PATIENTS | 0 | 0 | 0 |
| TOTAL COMMERICAL | 43778 | 418116 | 571891 |
| - | | 3 | |
| TOTAL REVENUE HD PTS | 202155 | 1883106 | 2512682 |
| TOTAL REVENUE CAPD PTS | 0 | 0 | 0 |
| TOTALREVENUE CCPD PTS | 0 | 0 | 0 |
| TOTAL REVENUE HM HEMO PTS | 0 | 0 | 0 |
| TOTAL REVENUE | 202155 | 1883106 | 2512682 |
| | 202100 | 1000100 | 2312002 |