

October 23, 2017

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Service Review Board  
525 West Jefferson Street, 2<sup>nd</sup> Floor  
Springfield, IL 62761

RE: Project #17-016 – Salt Creek Dialysis

Dear Ms. Avery,

My office represents the applicants in the above-referenced matter. Accordingly, please let this letter serve as written notice that the applicants, DaVita Inc. and DuPage Medical Group, Ltd., will not submit additional information and request to reappear before the Board.

Thank you for your attention to this matter. Please do not hesitate to contact me if you have any questions.

Sincerely,



Bryan Niehaus, JD, CHC  
Senior Consultant  
Murer Consultants, Inc.

CC: Dr. Paul Merrick, President, DuPage Medical Group  
Gaurav Bhattacharyya, Vice President, DaVita, Inc.  
Timothy Tincknell, Administrator, DaVita, Inc.