

# DuPage Medical Group

NEPHROLOGY

October 19, 2017

Illinois Health Facilities and Service Review Board  
525 West Jefferson Street, 2nd Floor  
Springfield, IL 62761

**RECEIVED**

OCT 24 2017

HEALTH FACILITIES &  
SERVICES REVIEW BOARD

**RE: Proposed In Center Hemodialysis Facilities**  
#17-013 Geneva Crossing Dialysis (Carol Stream, Illinois)  
#17-014 Rutgers Park Dialysis (Woodridge, Illinois)  
#17-015 Stone Quarry Dialysis (Hodgkins, Illinois)  
#17-016 Salt Creek Dialysis (Villa Park, Illinois)

Dear Chair Olson and Members of the Illinois Health Facilities & Services Review Board,

I am writing to express support of the Certificate of Need requests filed by DaVita Inc. and DuPage Medical Group, Ltd. for the development of new In-Center Hemodialysis facilities to provide life sustaining dialysis treatment, education, and support for patients with renal disease.

I am a board certified Nephrologist physician and an esteemed member of DuPage Medical Group ("DMG"). Throughout its history, DMG has developed a leading environment of care coordination and collaboration among its medical staff, focusing on the delivery of high quality, innovative clinical care.

I can personally attest to success of DMG's care model and commitment to innovation for our patients and providers. For example, I am able to provide my patients with responsive and informed care because I have access to information across the patient's continuum of care through our Electronic Health Record. This allows me to have a complete understanding of a patient's medical profile in order to identify treatment plans on a real-time basis that avoid medication, or other treatment, conflicts for the patient.

To enable our physicians, DMG has invested in robust administrative support to provide integrated care across specialties, leveraging access to patient data to increase quality, improve outcomes, and keep physicians and patients closely connected to each level of care that composes the complete picture of a patient's health. We have tools and protocols that make scheduling and appointment functions easier for patients, increasing their adherence to treatment plans and the monitoring of their health.

In partnership with DaVita, I believe DMG can offer dialysis patients an improved model of care. Patients with end-stage renal disease are among the most complex within the entire

health care spectrum. Currently, most dialysis care is segregated from the rest of a patient's continuity of care, with patient records often difficult to obtain for timely care coordination by primary care physicians and other specialists that can assist with optimal renal treatment plans. I hope DMG and DaVita will be afforded an opportunity to implement innovations for dialysis care within the community.

For these reasons, I ask that the Illinois Health Facilities & Services Review Board approve the dialysis facility applications submitted by DuPage Medical Group and DaVita.

Sincerely,

A handwritten signature in black ink, appearing to read "M. Barakat", with a large, sweeping flourish extending to the right.

Mohamad Barakat M.D.  
1100 W 31st St, Suite 300  
Downers Grove, IL 60515

NEPHROLOGY

1801 S. Highland Ave., Ste. L40  
Lombard, IL 60148

P 630.873.8889 F 630.456.7138

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DuPageMedicalGroup.com

October 20, 2017

Illinois Health Facilities and Service Review Board  
525 West Jefferson Street, 2nd Floor  
Springfield, IL 62761

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I am physician that is board certified in Nephrology and internal medicine and I am a member of DuPage Medical Group ("DMG"). Throughout its history, DMG has developed a leading environment of care coordination and collaboration among its medical staff, focusing on the delivery of high quality, innovative clinical care.

I can personally attest to success of DMG's care model and commitment to innovation for our patients and providers. For example, when I started with Dupage Medical Group I was focused on providing awareness to my patients about chronic kidney disease, using Dupage Medical Group's efficient model and partnership with Davita were able to arrange for an educational platform, in a very expedited manner.

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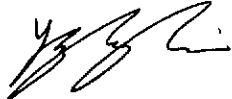
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Sincerely,

Yazan Alia MD



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I am physician that is board certified in Internal Medicine and I am a member of DuPage Medical Group ("DMG"). Throughout its history, DMG has developed a leading environment of care coordination and collaboration among its medical staff, focusing on the delivery of high quality, innovative clinical care.

I can personally attest to the success of DMG's care model and commitment to innovation for our patients and providers. For example, our Electronic Health Record allows DMG physicians to have access to patients' medical history and physician progress notes across multiple subspecialties. This allows DMG physicians to have better understanding of their patients' healthcare needs and avoids unnecessary testing, prescriptions and adverse treatments. Our Electronic Health Record is an invaluable asset that allows DMG physicians to provide high quality care to all of their patients.

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For these reasons, I ask that the Illinois Health Facilities & Services Review Board approve the dialysis facility applications submitted by DuPage Medical Group and DaVita.

Sincerely,



Doreen N. Ventura, MD

October 23, 2017

Illinois Health Facilities and Service Review Board  
525 West Jefferson Street, 2nd Floor  
Springfield, IL 62761

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I am a dialysis patient going on my second year of treatment. Dr. Mathew Philip of DuPage Medical Group is my primary care physician through the BreakThrough Care Center. DuPage Medical Group and their BreakThrough Care Center make a big difference in my life. Dr. Philip has taken care of me for over ten years, helping me hold off dialysis treatment for a long time as my kidney stones degraded my health. .

As a retired registered nurse, I have been both a giver and receiver of medical care. I worked for 32 years at Cook County Hospital in Chicago. With all my experience, I believe in the care provided by DuPage Medical Group. They provide excellent care coordination for complex patients. They are now asking for the opportunity to collaborate with DaVita and develop high-quality dialysis treatment centers within DuPage County.

For these reasons, I ask that the Illinois Health Facilities & Services Review Board approve the dialysis facility applications submitted by DuPage Medical Group and DaVita.

Sincerely,



Dominador Estrada  
1797 President Street  
Glendale Heights, IL 60139

October 23, 2017

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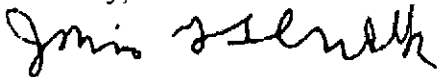
I am a diabetic patient who ended up on dialysis two and a half years ago. I have many frustrations with my current dialysis partner Fresenius Medical Care. I have had four (4) hospitalizations directly attributed to my dialysis care. I once passed out during a dialysis treatment and was bleeding from my access site. The nurse and lab technician woke me up, stopped my bleeding, and sent me home in a cab. When I arrived home five minutes later, I collapsed on the front lawn. My daughter-in-law called an ambulance and I required two pints of blood at the hospital.

Another time, I was at dialysis when it took the staff 18 tried over 30 minutes to read my blood pressure. By the time an accurate reading was obtained my blood pressure was at 217. I found out later that the Fresenius nurse had called DuPage Medical Group and increased my blood pressure medication without my knowledge or my knowledge or that of the doctors on her staff.

In contrast to my dialysis service, my patient care for all my other needs is through DuPage Medical Group. With integrated care records and coordination of services across medical specialties, DuPage Medical Group does an excellent job of coordinating my care and arranging for my treatments on a regular basis. Dr. Krouse, my primary care physician, does an excellent job managing my kidney disease, diabetes, and health complications.

Currently, there are over ten (10) Fresenius dialysis facilities within 10 miles of my home. The closest DaVita dialysis facility is 17 miles north of my home. The proposed projects would provide me, and other area patients, with more choice in dialysis care. For these reasons, I ask that the Illinois Health Facilities & Services Review Board approve the dialysis facility applications submitted by DuPage Medical Group and DaVita.

Sincerely,



Janis Sladek  
3S084 ARBORETUM RD  
GLEN ELLYN, IL 60137

10/23/2017

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Dear Chair Olson and Members of the Illinois Health Facilities & Services Review Board:

I am writing to express my support of the DuPage Medical Group and DaVita certificate of need requests.

I am in the unique position of having been exposed to DuPage Medical Group (DMG) both as a practicing nephrologist and life-long patient. In fact, I am currently on staff in the hospital in which I was born. Growing up my pediatrician was a DMG physician and at present, both my parents are cared for by DMG physicians. The patient-physician centered model of the organization has kept my family loyal to the DMG healthcare system over the years. Now, as a practicing physician within the group I can attest with confidence that DMG's patient focus and superior integration of services results in excellent care delivered to patients at a lower cost.

As a nephrologist I take care of the sickest, most complicated subset of patients within medicine. Those with end stage renal disease (ESRD) and require time consuming, costly hemodialysis treatments. These patients have many comorbidities (diabetes, high blood pressure, heart failure) which have led their kidneys to fail and require intensive monitoring by physicians from various specialties. DMG has found a way to bridge this gap by employing physicians from all specialties and providing its service population superior and timely access to all physicians, incorporating a singular electronic medical record allowing for the highest level of coordination of care. With this said, the ESRD population at present has been left behind.

Prior to less than one year ago, there was no patient choice when it came to seeking nephrology services in the western suburbs of Chicago. There was only one group (Nephrology Associates of Northern Illinois) and thus, one choice. DMG recognized this, hired multiple nephrologists with myself included, and we are now seamlessly working together to provide coordinated care. Similarly, at present when it comes to dialysis services in the western suburbs there is no patient choice. It has been monopolized by one large organization who is in partnership with the aforementioned group. As a physician and patient advocate, I challenge the board to allow our patients a choice in this highly populated service area.

For decades now, DMG has been a proven healthcare leader with sustained focus on innovation. A prime example being the breakthrough center – a DMG concept now recognized nationally by organizations such as Blue Cross Blue Shield – where the sickest of patients are chosen and

taken care of in a multi-disciplinary fashion which simultaneously reduces hospitalizations and costs from duplicative and delayed treatments. With the integration of dialysis units into the DMG model, the potential of new innovation for our patients is very exciting.

I am confident that DMG will continue its track record of patient focused care, integration of care amongst all physicians, and innovation to provide superior care delivered at a lower cost. In partnership with DaVita, this will allow our patients a choice and a voice that can be heard.

For these reasons, I hope DuPage Medical Group and DaVita are afforded an opportunity to provide dialysis care within my community.

Sincerely,

A handwritten signature in cursive script, reading "Ankit Rawal, DO." The signature is written in dark ink and is positioned above the printed name and address.

Ankit Rawal, DO  
Nephrology  
1100 w 31st St., Suite 300  
Downers Grove, IL 60515