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**HEALTH FACILITIES &
SERVICES REVIEW BOARD**

Kathy Olson, Chairperson

Illinois Health Facilities and Services Review Board

525 W. Jefferson Street, Second Floor

Springfield, Illinois 62761

Dear Ms. Olson:

Re: Opposition to Mercy Hospital, project in Crystal Lake, # 17-002

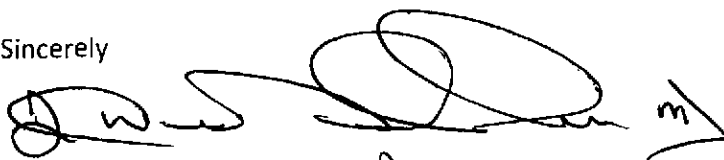
I oppose the application submitted by Mercy Hospital to build a new 13 bed hospital in Crystal Lake. As an Anesthesiologist in Barrington, I can assure you that there are more than adequate resources (both hospitals and physicians) to serve the needs of the community.

As a member of the APP Board with other physicians, I can tell you that much of our energy is focused on reducing hospital use. We focus on developing lower cost, options for care, reducing readmissions, and offering chronic care clinics to reduce the need for hospital care. In fact, the recent hospital modernization project at Advocate Good Shepherd resulted in a decrease of medical/surgical/pediatric beds.

As an anesthesiologist, I can tell you that staffing a small hospital surgical effectively, providing high value at a low cost, is quite challenging. Unlike an ambulatory surgery center, which can depend on scheduled patients, a hospital with an emergency room must be prepared to offer surgery during off hours for emergency situations.

Thank you for the opportunity to voice my opinion on this project.

Sincerely



J. DEAN FELDMAN MD