

January 11, 2018

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**HEALTH FACILITIES &  
SERVICES REVIEW BOARD**

Via Overnight Courier

Ms. Courtney R. Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson Street, 2nd Floor  
Springfield, IL 62761

Re: Relinquishment of COEs – E-038-16 through E-056-16

Dear Ms. Avery,

By this letter, we ask to relinquish the Certificates of Exemption for exemptions E-038-16 through E-056-16. Those exemptions relate to a proposed affiliation between Advocate Health Care Network and NorthShore University HealthSystem (“NorthShore”).

The Illinois Health Facilities and Services Review Board, acting through its Chair, approved the referenced exemptions on November 29, 2016. As you are aware, that proposed transaction was unable to proceed. We nevertheless greatly appreciate the work of the Chair and the State Board staff on those applications.

We have subsequently entered into an affiliation with Aurora Health Care, Inc. and have recently filed COE applications relating to that transaction as E-065-17 through E-079-17. We wish to relinquish the current exemptions so that we can proceed with the Aurora affiliation and the new COE applications.

We confirm that we have authorization from NorthShore to submit this relinquishment request. We are also enclosing a check in the amount of \$19,000 for the filing fee associated with the relinquishment.

As always, we appreciate the opportunity to work with you and the Board.

Very truly,



Scott Powder  
Senior Vice President, Chief Strategy Officer

Enclosure

cc: Gerald P. Gallagher, COO, NorthShore University HealthSystem  
Joe Ourth