



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

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DOCKET NO: H-05	BOARD MEETING: September 13, 2016	PROJECT NO: 16-025	PROJECT COST: Original: \$36,245,629
FACILITY NAME: Rush South Loop		CITY: Chicago	
TYPE OF PROJECT: Non-Substantive			HSA: VI

PROJECT DESCRIPTION: The applicant (Rush University Health System) is proposing to construct a Medical Office Building in Chicago. The project cost is \$36,245,629, and the project completion date is March 31, 2019.

EXECUTIVE SUMMARY

PROJECT DESCRIPTION:

- The applicant (Rush University Medical Center) is proposing to establish a Medical Clinics Building, located at 1411 South Michigan Avenue, in Chicago, Illinois at a cost of \$36,245,629. The project completion date is March 31, 2019.
- The proposed medical clinics building will be located approximately (3.3 miles), southeast of the Rush University Medical Center campus, in leased space in a newly constructed 15-story office building. The Medical Clinics facility will occupy three floors, and contain the following services which the IHFSRB defines as being clinical:
 - o Imaging
 - o Specimen Collection/Laboratory

WHY THE PROJECT IS BEFORE THE STATE BOARD:

- This project is before the State Board because the project is “by or on behalf of a health care system” and is in excess of the capital expenditure minimum of \$12,797,313 (20 ILCS 3960).
- The State Board does not have **need** criteria for projects that do not have inpatient services or establish a category of service. The proposed medical clinics building will contain Imaging Services and a Laboratory/Specimen Collection area. The State Board has utilization standards for Imaging, but none for Laboratory/Specimen Collection.

PURPOSE OF THE PROJECT:

- According to the applicants “*The proposed project is limited to the provision of physician office space and associated ancillary services in Chicago’s south loop area for Rush University Medical Center (RUMC) faculty members. The Medical Clinics Building (MCB) will provide both full-time offices as well as shared offices for physicians who will use the offices on a more limited basis. This project will improve access to the physicians’ office in the MCB, and as a result, the health care and well-being of area residents will be improved.*”

PUBLIC COMMENT:

- A public hearing was offered for this project, but one was not requested. The application file contains no letters of support or opposition.

CONCLUSION:

- The applicants have addressed a total of fifteen (15) criteria and have met all of the requirements of the State Board.

STATE BOARD STAFF REPORT
Project #16-025
Rush South Loop Medical Clinics Building

APPLICATION SUMMARY/CHRONOLOGY	
Applicants	Rush University Medical Center
Facility Name	Rush South Loop Medical Clinics Building
Location	1411 South Michigan Avenue, Chicago
Application Received	June 16, 2016
Application Deemed Complete	June 28, 2016
Review Period Ends	August 27, 2016
Permit Holder	Rush University Medical Center
Operating Entity/Licensee	Rush University Medical Center
Owner of the Site	1411 South Michigan, LLC
Project Financial Commitment Date	After Permit Issuance
Gross Square Footage	69,090 GSF
Project Completion Date	March 31, 2019
Expedited Review	No
Can Applicants Request Another Deferral?	Yes
Has the Application been extended by the State Board?	No

I. The Proposed Project

The applicant (Rush University Medical Center) is proposing to establish a 69,090 GSF Medical Clinics Building in a newly constructed 15-story building, located at 1411 South Michigan Avenue, Chicago, Illinois at a cost of \$36,245,629. The completion date is March 31, 2019.

II. Summary of Findings

- A. The State Board Staff finds that the proposed project is in conformance with the provisions of Part 1110.
- B. The State Board Staff finds that the proposed project appears is in conformance with the provisions of Part 1120.

III. General Information

Rush University Medical Center is a 731-bed teaching hospital located in the Medical District. Rush University Medical center is also affiliated with Rush Oak Park Hospital, a 237-bed acute care hospital located in Oak Park. The proposed Medical Clinics Building (MCB) will be located approximately 3 miles from Rush University Medical Center, at 1411 South Michigan Avenue, in a newly constructed 15-story building. The MCB will occupy a portion of the buildings' first floor, and the fourth and fifth floors in their entirety. The MCB will also have 99 dedicated parking spaces located within the structure. The proposed project is located in the HSA XI and Health Planning Area A-03. HSA XI service Area encompasses the city of Chicago. Financial commitment will occur after permit issuance. The project is a non-substantive project subject to 1110 and 1120 review.

IV. Project Details

The applicants propose to establish a Medical Clinics Building, utilizing space on three floors of a newly constructed 15-story building. The MCB will be located at 1411 South Michigan Avenue, Chicago, Illinois, approximately 3 miles (4 minutes), from the Rush University Medical Center campus. The MCB will be comprised of 69,090 GSF of space, and contain physician's offices/clinics, an Imaging Suite, and a Laboratory/Specimen collection area. The project cost is \$36,245,629, and the project completion date is March 31, 2019. The proposed facility will serve both patients and physicians associated with Rush University Medical Center.

V. **Project Costs and Sources of Funds**

The total cost of the project is \$36,245,629 and it is being funded with a combination of cash/securities, and the fair market value of the lease. The application contains proof of an A1 Bond Rating from Moody's Investor's Service, dated January 9, 2015.

TABLE ONE			
Project Costs and Sources of Funds			
Project Costs	Reviewable	Non-Reviewable	Total
Preplanning Costs	\$90,000	\$190,000	\$280,000
Site Preparation	\$70,000	\$438,000	\$508,000
New Construction Contracts	\$2,427,000	\$6,637,200	\$9,064,200
Contingencies	\$96,000	\$294,900	\$390,900
Architectural/Engineering Fees	\$204,000	\$573,000	\$777,000
Consulting and Other Fees (CON Related)	\$200,000	\$800,000	\$1,000,000
Movable or Other Equipment (not in construction contracts)	\$2,914,853	\$7,927,571	\$10,842,424
Fair Market Value of Leased Space/Equipment	\$1,859,570	\$11,523,535	\$13,383,105
Total	\$7,861,423	\$11,523,535	\$13,383,105
Sources of Funds			
Cash and Securities	\$6,001,853	\$16,860,671	\$22,862,524
Leases (Fair Market Value)	\$1,859,570	\$11,523,535	\$13,383,105
Total	\$7,861,423	\$28,384,206	\$36,245,629

VI. **Cost Space Requirements**

The applicants are proposing to establish an MCB in 69,090 BGSF of space. The proposed facility will be entirely new construction. Table Two delineates the reviewable from the non-reviewable spatial considerations.

TABLE TWO			
Cost Space Chart			
Department/Area	Cost	Proposed	New Construction
Clinical			
Imaging Unit	\$5,896,067	7,900	7,900
Laboratory/Specimen Coll.	\$1,965,356	1,700	1,700
Total Clinical	\$7,861,423	9,600	9,600
Non Clinical			
Physician Offices	\$21,855,839	22,690	22,690
Public Space/Waiting	\$2,554,579	2,700	2,700
Staff Support Areas	\$993,447	800	800
Admin/Conf/Meeting	\$1,135,368	1,200	1,200
Storage	\$766,374	900	900
Mechanical	\$1,078,600	1,200	1,200
Total Non-Clinical	\$28,384,206	59,490	59,490
Total Costs	\$36,245,629	69,090	69,090
<i>Source: Application for Permit page 58</i>			

VII. Background of the Applicants

A) Criterion 1110.530 (b)(1)(3) - Background of the Applicants

The site of the proposed MCB complies with the requirements of Illinois Executive Order #2006-5 and Section 4 of the Illinois State Agency Historic Resources Preservation Act (20 ILCS 3420/1 et. seq.). The applicants authorized the Health Facilities and Services Review Board ("HFSRB") and the Illinois Department of Public Health ("IDPH") access to any documents necessary to verify information submitted as part of this application for permit and authorized HFSRB and IDPH to obtain any additional information or documents from other government agencies which HFSRB or IDPH deem pertinent to process this application for permit.

VIII. Purpose of the Project, Safety Net Impact, Alternatives

A) Criterion 1110.230 (a) – Purpose of the Project

The applicants stated the following:

"The Medical Clinics Building (MCB) will provide both full and part time offices as well as shared offices for physicians who will use the offices on a more limited basis. This project will improve access to the physicians' offices in the MCB, and as a result, the health care and well-being of area residents will be improved."

B) Criterion 1110.230 (b) – Safety Net Impact Statement

This is considered a non-substantive project, and by statute no safety impact statement is required for non-substantive projects.

TABLE THREE CHARITY CARE			
	2012	2013	2014
Net Patient Revenue	\$939,989,000	\$966,970,000	\$1,025,637,800
Amount of Charity Care (charges)	\$83,337,645	\$119,657,172	\$138,355,670
Cost of Charity Care	\$24,408,479	\$36,717,088	\$34,763,232
% of Charity Care to Net Patient Revenue	2.5%	3.7%	3.3%

C) Criterion 1110.230 (c) – Alternatives to the Proposed Project

The Applicants note the project is of limited scope, based on the applicants need to provide sufficient office space for physicians practicing at Rush University Hospital. Aside from the selection of an alternative site, other alternatives were not considered. Had the applicants chosen an alternative site, it is believed that all qualitative and financial outcomes would be similar to that in the proposed project.

IX. Size of the Project, Projected Utilization, Assurances

A) Criterion 1110.234 (a) – Size of the Project

To demonstrate compliance with 77 IAC 1110.234(a) - Size of the Project, the applicants provided the departmental gross square footage for all areas being modernized/established.

This Project proposes to establish a Medical Clinics Building in 69,090 GSF of newly constructed space (See Table Two). Of this space, 7,900 GSF is being allocated for clinical imaging functions, and 1,700 GSF is being allocated for Laboratory/Specimen collections. Table Four lists the services offered and the spatial allotments for each. It appears the applicant has met the requirements of this criterion.

TABLE FOUR Spatial Allotments for Services				
Rush University Medical Center South Loop Medical Clinics Building				
Dept./Service	Proposed DGSF	State Standard (DGSF)	Difference (DGSF)	Met Standard
Imaging	7,900	8,000	(100)	Yes

THE STATE BOARD STAFF FINDS THE PROPOSED PROJECT TO BE IN CONFORMANCE WITH CRITERION SIZE OF PROJECT (77 IAC 1110.234(a))

B) Criterion 1110.234 (b) – Projected Utilization

The applicant shall document that, by the end of the second year of operation, the annual utilization of the clinical service areas or equipment shall meet or exceed the utilization standards specified in Appendix B.

The applicant notes the proposed Medical Clinics Building will contain centralized imaging functions, consisting of five modalities. Table Five identifies the projected utilization of each of these five modalities, and because each will only have one suite/room. The applicant is in compliance with this criterion.

TABLE FIVE				
Project Services Utilization				
Rush University Medical Center South Loop Medical Clinics Building				
Service/Rooms	Projected Utilization Year One	Projected Utilization Year Two	State Board Standard	Met Standard
Gen. Radiology/1	1,594	1,981	8,000 procedures/room	Yes
Ultrasound/1	1,077	1,353	3,100+	Yes
Mammography/1	986	1,216	5,000+	Yes
CT	770	967	700+	Yes
MRI	578	748	2,500+	Yes
Densitometry	1,250	1,600	N/A	Yes

THE STATE BOARD STAFF FINDS THE PROPOSED PROJECT APPEARS TO BE IN CONFORMANCE WITH CRITERION PROJECT UTILIZATION (77 IAC 1110.234(b)).

C) Criterion 1110.234 (e) – Assurances

The applicants are not proposing any shell space, and this criterion is inapplicable.

X. Clinical Service Areas Other than Categories of Service

A) Criterion 1110.3030 (c) – Clinical Service Areas Other than Categories of Service

These criteria are applicable only to those projects or components of projects (including major medical equipment), concerning Clinical Service Areas (CSAs) that are not "Categories of Service", but for which utilization standards are listed in Appendix B, including:

- A) Surgery
- B) Emergency Services and/or Trauma
- C) Ambulatory Care Services (organized as a service)
- D) Diagnostic and Interventional Radiology/Imaging
- E) Therapeutic Radiology
- F) Laboratory
- G) Pharmacy
- H) Occupational Therapy/Physical Therapy
- I) Major Medical Equipment

The applicants note the proposed medical clinics building will contain the services listed in Table Five above as well as a specimen collection/lab area.

THE STATE BOARD STAFF FINDS THE PROPOSED PROJECT IS IN CONFORMANCE WITH CRITERION CLINICAL SERVICES OTHER THAN CATEGORIES OF SERVICE (77 IAC 1110.3030 (c))

XI. Financial Viability

A) Criterion 1120.120 - Availability of Funds

The applicants are proposing to finance this project with a combination of cash and securities totaling \$22,862,524, and the Fair Market Value of a Lease totaling \$13,383,105. The applicants provided audited financial statements and proof of an A1 Bond Rating from Moody's Investor Service (application, p. 74). As can be seen from the Table below there is sufficient cash that has been designated for Capital Projects to fund this project.

TABLE SIX Rush University Medical Center 2015 and 2014 (In Millions)		
	2015	2014
Cash	\$125,882	\$115,584
Current Assets	\$420,880	\$396,616
PPE	\$1,188,021	\$1,186,957
Total Assets	\$2,998,177	\$2,905,318
Current Liabilities	\$445,063	\$436,706
LTD	\$544,807	\$489,170
Total Liabilities	\$1,388,858	\$1,238,572
Patient Revenue	\$1,481,790	\$1,391,181
Total Revenue	\$1,740,661	\$1,626,523
Expenses	\$1,670,431	\$1,553,514
Operating Income	\$70,230	\$73,009
Operating Margin	4.73%	5.24%
Excess of Revenues Over Expenses	(\$22,721)	\$89,768
Excess Margin	(.09%)	8.1%
<i>Source: Supplemental Information submitted for #16-025, on July 14, 2016</i>		

THE STATE BOARD STAFF FINDS THE PROPOSED PROJECT IS IN CONFORMANCE WITH CRITERION AVAILABILITY OF FUNDS (77 IAC 1120.120)

B) Criterion 1120.130 - Financial Viability

The applicants are proposing to finance this project with a combination of cash/securities totaling \$22,862,524, and the Fair Market Value of Leases totaling \$13,383,105. The applicants provided audited financial statements and proof of an A-Bond Rating (application, p. 74). Based on the information furnished, financial viability ratios are not required.

THE STATE BOARD STAFF FINDS THE PROPOSED PROJECT IS IN CONFORMANCE WITH CRITERION FINANCIAL VIABILITY (77 IAC 1120.130)

XI. Economic Feasibility

- A) Criterion 1120.140 (a) - Reasonableness of Financing Arrangements**
- B) Criterion 1120.140 (b) - Terms of Debt Financing**

The applicants supplied a certified letter from John P. Mordach, Senior Vice President and Chief Financial Officer, Rush University Medical Center, attesting to the internal origin of the project's financing. It appears the applicants have met

the requirements of these criteria by deeming said criteria inapplicable. (See *Application for Permit page 77*)

THE STATE BOARD STAFF FINDS THE PROPOSED PROJECT IS IN CONFORMANCE WITH THE CRITERION REASONABLENESS OF FINANCING ARRANGEMENTS AND TERMS OF DEBT FINANCING (77 IAC 1120.140 (a) and (b))

C) Criterion 1120.140 (c) - Reasonableness of Project Costs

The State Board staff applied the reported clinical costs against the applicable State Board standards.

Preplanning Costs are \$90,000 and are 1.6% of new construction, contingencies, and movable equipment costs of \$5,437,853. This appears reasonable compared to the State Board standard of 1.8%.

Site Preparation Costs are \$70,000 and are 2.7% of the new construction/contingencies costs of \$2,523,000. This appears reasonable when compared to the State Board standard of 5%.

New Construction and Contingencies – These costs total \$2,523,000 or \$262.81/GSF. ($\$2,523,000/9,600=\262.81). This appears reasonable when compared to the State Board Standard of \$265.52/GSF (2018 mid-point of construction).

Contingencies – These costs total \$96,000 and are 3.9% of new construction costs. This appears reasonable when compared to the State Board Standard of 10%.

Architectural and Engineering Fees – These costs total \$204,000 and are 8.0% of new construction and contingencies. These costs appear reasonable when compared to the State Board Standard of 6.04% - 9.08%.

Consulting and Other Fees – These costs are \$200,000. The State Board does not have a standard for these costs.

Movable Equipment – These costs total \$2,914,853. The State Board does not have a standard for these costs.

FMV of Leased Space/Equipment – These cost total \$1,859,570. The State Board does not have a standard for these costs.

THE STATE BOARD STAFF FINDS THE PROPOSED PROJECT IS IN CONFORMANCE WITH THE REASONABLENESS OF PROJECT COSTS CRITERION (77 IAC 1120.140 (c)).

- D) Criterion 1120.140 (d) - Direct Operating Costs**
- E) Criterion 1120.140 (e) - Projected Capital Costs**

The State Board does not have standards for these costs for projects that do not have an inpatient component, do not establish any category of service, or any clinical services other than categories of service.

THE STATE BOARD STAFF FINDS THE PROPOSED PROJECT TO BE IN CONFORMANCE WITH CRITERIA DIRECT OPERATING COSTS AND PROJECTED CAPITAL COSTS (77 IAC 1120.140 (d) (e))

<u>Ownership, Management and General Information</u>				<u>Patients by Race</u>		<u>Patients by Ethnicity</u>	
ADMINISTRATOR NAME:	Dr Larry J Goodman			White	50.9%	Hispanic or Latino:	16.1%
ADMINSTRATOR PHONE	312-942-5865			Black	36.5%	Not Hispanic or Latino:	83.4%
OWNERSHIP:	Rush University Medical Center			American Indian	0.4%	Unknown:	0.5%
OPERATOR:	Rush University Medical Center			Asian	2.0%		
MANAGEMENT:	Not for Profit Corporation (Not Church-R			Hawaiian/ Pacific	0.2%	IDPH Number:	1917
CERTIFICATION:	None			Unknown	10.0%	HPA	A-02
FACILITY DESIGNATION:						HSA	6
ADDRESS	1653 West Congress Parkway	CITY: Chicago	COUNTY: Suburban Cook (Chicago)				

<u>Facility Utilization Data by Category of Service</u>										
<u>Clinical Service</u>	Authorized CON Beds 12/31/2014	Peak Beds Setup and Staffed	Peak Census	Admissions	Inpatient Days	Observation Days	Average Length of Stay	Average Daily Census	CON Occupancy Rate %	Staffed Bed Occupancy Rate %
Medical/Surgical	342	320	320	18,944	91,403	4,889	5.1	263.8	77.1	82.4
0-14 Years				3	4					
15-44 Years				4,172	18,199					
45-64 Years				8,047	38,204					
65-74 Years				3,848	19,393					
75 Years +				2,874	15,603					
Pediatric	22	22	21	885	3,819	726	5.1	12.5	56.6	56.6
Intensive Care	132	122	115	7,642	31,445	276	4.2	86.9	65.8	71.2
Direct Admission				6,394	25,575					
Transfers				1,248	5,870					
Obstetric/Gynecology	34	34	34	2,550	8,215	241	3.3	23.2	68.1	68.1
Maternity				2,542	8,197					
Clean Gynecology				8	18					
Neonatal	72	60	55	550	15,464	0	28.1	42.4	58.8	70.6
Long Term Care	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Swing Beds			0	0	0		0.0	0.0		
Acute Mental Illness	70	67	57	1,739	16,164	0	9.3	44.3	63.3	66.1
Rehabilitation	59	54	42	1,064	11,643	0	10.9	31.9	54.1	59.1
Long-Term Acute Care	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Dedicated Observation	6					1131				
Facility Utilization	731			32,126	178,153	7,263	5.8	508.0	69.5	

(Includes ICU Direct Admissions Only)

<u>Inpatients and Outpatients Served by Payor Source</u>							
	Medicare	Medicaid	Other Public	Private Insurance	Private Pay	Charity Care	Totals
Inpatients	41.0%	27.5%	0.1%	25.5%	0.6%	5.4%	
	13158	8842	22	8195	189	1720	32,126
Outpatients	33.8%	19.9%	0.1%	39.9%	1.6%	4.8%	
	157139	92486	368	185586	7456	22238	465,273

<u>Financial Year Reported:</u>	7/1/2013 to	6/30/2014	<u>Inpatient and Outpatient Net Revenue by Payor Source</u>					<u>Charity Care Expense</u>	<u>Total Charity Care Expense</u>
	Medicare	Medicaid	Other Public	Private Insurance	Private Pay	Totals			
Inpatient Revenue (\$)	37.4%	15.7%	0.1%	46.3%	0.5%	100.0%			34,763,323
	234,813,000	98,482,000	408,000	291,030,000	3,334,000	628,067,000	19,040,534		
Outpatient Revenue (\$)	21.8%	3.7%	0.1%	73.7%	0.8%	100.0%			Total Charity Care as % of Net Revenue
	86,736,000	14,646,000	209,000	292,926,000	3,053,000	397,570,000	15,722,789		3.4%

<u>Birthing Data</u>			<u>Newborn Nursery Utilization</u>			<u>Organ Transplantation</u>	
Number of Total Births:	2,329		Level I	Level II	Level II+	Kidney:	94
Number of Live Births:	2,294		Beds	5	0	Heart:	0
Birthing Rooms:	0		Patient Days	3,387	835	Lung:	0
Labor Rooms:	0		Total Newborn Patient Days		4,222	Heart/Lung:	0
Delivery Rooms:	0					Pancreas:	1
Labor-Delivery-Recovery Rooms:	10					Liver:	16
Labor-Delivery-Recovery-Postpartum Rooms:	0		<u>Laboratory Studies</u>			Total:	111
C-Section Rooms:	3		Inpatient Studies		1,231,966		
CSections Performed:	816		Outpatient Studies		954,196		
			Studies Performed Under Contract		82,395		

Surgery and Operating Room Utilization

<u>Surgical Specialty</u>	<u>Operating Rooms</u>				<u>Surgical Cases</u>		<u>Surgical Hours</u>			<u>Hours per Case</u>	
	Inpatient	Outpatient	Combined	Total	Inpatient	Outpatient	Inpatient	Outpatient	Total Hours	Inpatient	Outpatient
Cardiovascular	0	0	2	2	798	61	4647	166	4813	5.8	2.7
Dermatology	0	0	0	0	0	0	0	0	0	0.0	0.0
General	0	0	5	5	1817	2008	7300	4952	12252	4.0	2.5
Gastroenterology	0	0	0	0	0	0	0	0	0	0.0	0.0
Neurology	0	0	3	3	1642	320	7213	915	8128	4.4	2.9
OB/Gynecology	0	0	1	1	794	1310	2835	2605	5440	3.6	2.0
Oral/Maxillofacial	0	0	0	0	0	0	0	0	0	0.0	0.0
Ophthalmology	0	0	2	2	15	1111	41	2110	2151	2.7	1.9
Orthopedic	0	0	10	10	4257	1383	14216	3708	17924	3.3	2.7
Otolaryngology	0	0	2	2	362	1154	1530	2790	4320	4.2	2.4
Plastic Surgery	0	0	1	1	137	238	552	710	1262	4.0	3.0
Podiatry	0	0	0	0	0	0	0	0	0	0.0	0.0
Thoracic	0	0	2	2	740	398	2514	804	3318	3.4	2.0
Urology	0	0	3	3	412	1237	1432	3005	4437	3.5	2.4
Totals	0	0	31	31	10974	9220	42280	21765	64045	3.9	2.4

SURGICAL RECOVERY STATIONS

Stage 1 Recovery Stations

44

Stage 2 Recovery Stations

51

Dedicated and Non-Dedicated Procedure Room Utilization

<u>Procedure Type</u>	<u>Procedure Rooms</u>				<u>Surgical Cases</u>		<u>Surgical Hours</u>			<u>Hours per Case</u>	
	Inpatient	Outpatient	Combined	Total	Inpatient	Outpatient	Inpatient	Outpatient	Total Hours	Inpatient	Outpatient
Gastrointestinal	3	4	0	7	1277	5751	1965	7778	9743	1.5	1.4
Laser Eye Procedures	0	3	0	3	0	722	0	542	542	0.0	0.8
Pain Management	0	0	0	0	0	0	0	0	0	0.0	0.0
Cystoscopy	0	0	0	0	0	0	0	0	0	0.0	0.0

Multipurpose Non-Dedicated Rooms

Angiography	0	0	2	2	581	248	1366	348	1714	2.4	1.4
Procedure Room	0	0	2	2	0	381	0	316	316	0.0	0.8
	0	0	0	0	0	0	0	0	0	0.0	0.0

Emergency/Trauma Care

Certified Trauma Center	No
Level of Trauma Service	Level 1
Operating Rooms Dedicated for Trauma Care	0
Number of Trauma Visits:	0
Patients Admitted from Trauma	0
Emergency Service Type:	Comprehensive
Number of Emergency Room Stations	54
Persons Treated by Emergency Services:	65,367
Patients Admitted from Emergency:	13,261
Total ED Visits (Emergency+Trauma):	65,367

Free-Standing Emergency Center

Beds in Free-Standing Centers
Patient Visits in Free-Standing Centers
Hospital Admissions from Free-Standing Center

Outpatient Service Data

Total Outpatient Visits	465,273
Outpatient Visits at the Hospital/ Campus:	458,949
Outpatient Visits Offsite/off campus	6,324

Cardiac Catheterization Labs

Total Cath Labs (Dedicated+Nondedicated labs):	5
Cath Labs used for Angiography procedures	0
Dedicated Diagnostic Catheterization Lab	0
Dedicated Interventional Catheterization Labs	0
Dedicated EP Catheterization Labs	2

Cardiac Catheterization Utilization

Total Cardiac Cath Procedures:	3,357
Diagnostic Catheterizations (0-14)	41
Diagnostic Catheterizations (15+)	1,766
Interventional Catheterizations (0-14):	54
Interventional Catheterization (15+)	389
EP Catheterizations (15+)	1,107

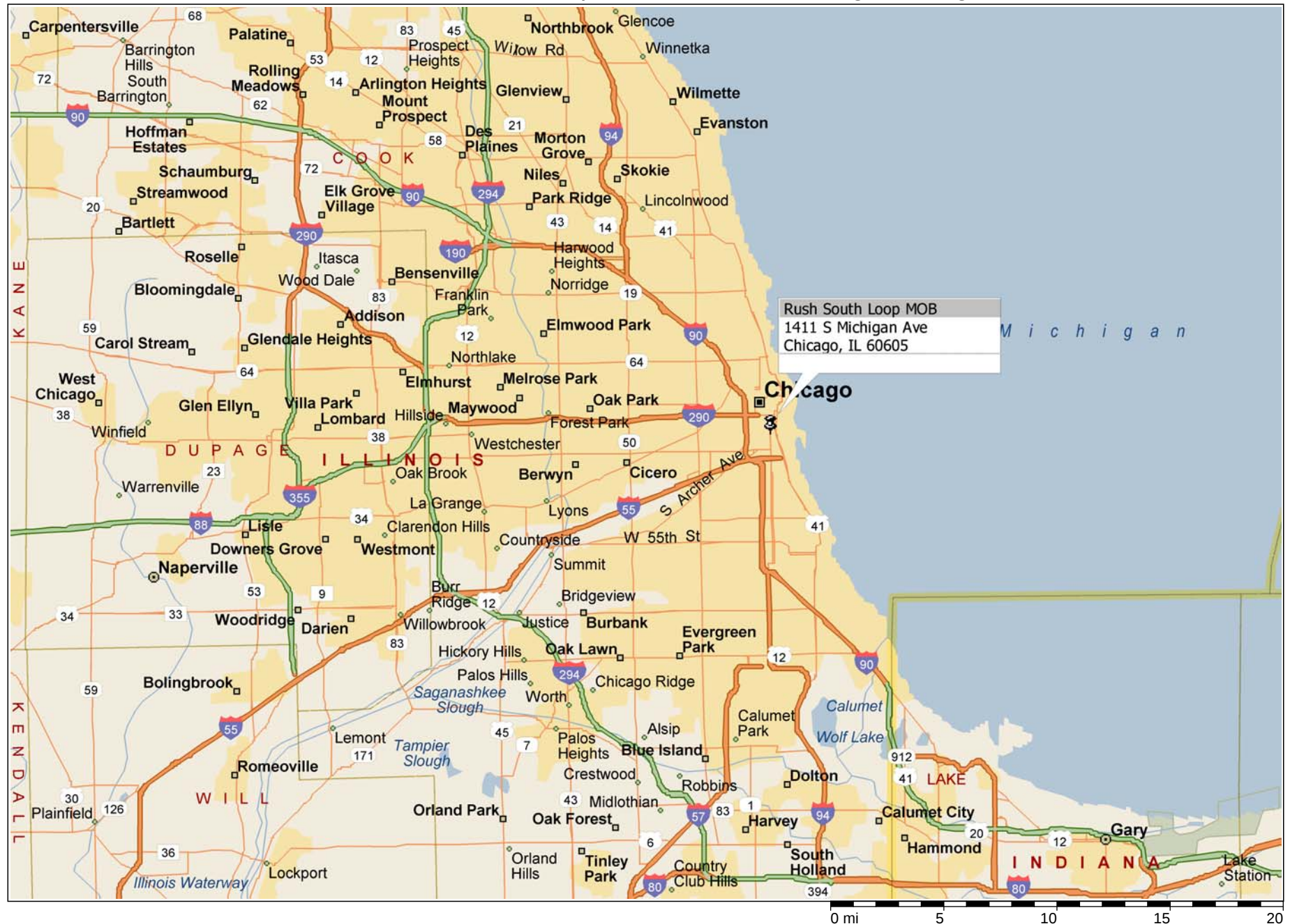
Cardiac Surgery Data

Total Cardiac Surgery Cases:	576
Pediatric (0 - 14 Years):	57
Adult (15 Years and Older):	519
Coronary Artery Bypass Grafts (CABGs) performed of total Cardiac Cases :	129

Diagnostic/Interventional Equipment**Examinations****Therapeutic Equipment****Therapies/**

	<u>Owned Contract</u>		<u>Inpatient Outpt</u>		<u>Contract</u>		<u>Owned Contract</u>		<u>Treatments</u>
General Radiography/Fluoroscopy	32	0	58,565	46,262	0	Lithotripsy	1	0	28
Nuclear Medicine	8	0	1,283	3,867	0	Linear Accelerator	3	1	17,164
Mammography	10	0	0	23,391	0	Image Guided Rad Therapy			8,112
Ultrasound	18	0	12,589	22,657	0	Intensity Modulated Rad Thrp			8,742
Angiography	6	0				High Dose Brachytherapy	1	0	134
Diagnostic Angiography			7,145	4,444	0	Proton Beam Therapy	0	0	0
Interventional Angiography			0	0	0	Gamma Knife	0	0	0
Positron Emission Tomography (PET)	1	0	0	1,371	0	Cyber knife	0	0	0
Computerized Axial Tomography (CAT)	8	0	17,174	25,343	0				
Magnetic Resonance Imaging	5	1	6,498	16,124	0				

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