



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

525 WEST JEFFERSON ST. • SPRINGFIELD, ILLINOIS 62761 • (217) 782-3516 FAX: (217) 785-4111

DOCKET NO: G-3	BOARD MEETING: March 29, 2016	PROJECT NO: 16-001	PROJECT COST: Original: \$133,202,791
FACILITY NAME: Palos Community Hospital South Campus MOB		CITY: Orland Park	
TYPE OF PROJECT: Non-Substantive			HSA: VII

PROJECT DESCRIPTION: The applicants (The St. George Corporation and Palos Community Hospital) are proposing new construction and modernization as an expansion of its South Campus outpatient complex in Orland Park, Illinois at a cost of \$133,202,791. The anticipated completion date is June 30, 2019.

EXECUTIVE SUMMARY

PROJECT DESCRIPTION:

- The applicants (The St. George Corporation and Palos Community Hospital) are proposing new construction and modernization as an expansion of its South Campus outpatient complex in Orland Park, Illinois at a cost of \$133,202,791. The South Campus is approximately ten (10) minutes from Palos Community Hospital. The anticipated completion date is June 30, 2019.
- The Project includes three (3) components: the construction of a four (4) story 107,760 gross square foot medical office building to include physician offices and diagnostic and treatment space for a variety of medical specialties; a 16,000 gross square foot three story building connection joining two (2) existing office buildings and the new MOB, which will span three floors, and a 125,000 gross square foot below-grade parking garage.

WHY THE PROJECT IS BEFORE THE STATE BOARD:

- This project is before the State Board because the project is “by or on behalf of a health care facility” (Palos Community Hospital) and is in excess of the capital expenditure minimum of \$12,797,313 (20 ILCS 3960).
- The State Board does not have **need** criteria for projects that do not have inpatient services or establish a category of service. While the Palos Health and Fitness Center will be demolished, its closure is not subject to the jurisdiction of the HFSRB and there is no determination made on the need for this Fitness Center by the State Board Staff in this report.

PURPOSE OF THE PROJECT:

- According to the applicants *“the proposed establishment of the South Campus MOB is to expand the existing Orland Park campus in response to the continued health care needs of a growing and aging population and changes in the health care delivery system.”*

PUBLIC COMMENT:

- A public hearing on this project was held on February 18, 2016. Board Staff (Juan Morado and Jeannie Mitchell) conducted the public hearing. The hearing was held at 10:00 a.m. at Orland Park Civic Center, 14750 Ravinia Avenue, Orland Park, Illinois. State Board member John McGlasson was the State Board Representative. A total of 320 individuals registered their attendance. Eleven (11) individuals spoke in support and fifty one (51) individuals spoke in opposition. One (1) individual was neutral.

CONCLUSION:

- The applicants have met all of the requirements of the State Board.

STATE BOARD STAFF REPORT
Project #16-001
Palos Community Hospital South Campus MOB

APPLICATION SUMMARY/CHRONOLOGY	
Applicants	The St. George Corporation, Palos Community Hospital
Facility Name	Palos Community Hospital South Campus MOB
Location	Southwest Corner of 153 rd Street and West Avenue, Orland Park, Illinois
Application Received	January 4, 2016
Application Deemed Complete	January 4, 2016
Review Period Ends	March 4, 2016
Permit Holder	Palos Community Hospital
Operating Entity/Licensee	Palos Community Hospital
Owner of the Site	Palos Community Hospital
Project Financial Commitment Date	February 16, 2018
Gross Square Footage	248,760 GSF
Project Completion Date	June 30, 2019
Can Applicants Request Another Deferral?	Yes
Has the Application been extended by the State Board?	No

I. The Proposed Project

The applicants (The St. George Corporation and Palos Community Hospital) are proposing new construction and modernization as an expansion of its South Campus outpatient complex in Orland Park, Illinois at a cost of \$133,202,791. The anticipated completion date is June 30, 2019.

II. Summary of Findings

- A. The State Board Staff finds the proposed project appears to be in conformance with the provisions of Part 1110.
- B. The State Board Staff finds the proposed project appears to be in conformance with the provisions of Part 1120.

III. General Information

Palos Community Hospital is an Illinois not-for-profit corporation whose sole corporate member is The St. George Corporation. The Hospital is a licensed 425-bed acute care facility located in Palos Heights, Illinois, providing inpatient, outpatient, and emergency care services primarily to residents of the southwest suburban of Chicago. St George Corporation is an Illinois not-for-profit corporation whose purpose is to solicit and receive contributions on behalf of Palos Community Hospital and St George Wellness Center support educational activities related to rendering health care services, promote scientific research relating to the care of the sick, and to support the Hospital and Wellness Center and their respective purposes. The proposed project is located in the

HSA VII Service Area and the A-04 Hospital Planning Area in Cook County. HSA VII service Area includes Suburban Cook and DuPage County. A-04 Hospital Planning Area includes the City of Chicago Community Areas of West Pullman, Riverdale, Hegewisch, Ashburn, Auburn Gresham, Beverly, Washington Heights, Mount Greenwood, and Morgan Park; Cook County Townships of Lemont, Stickney, Worth, Lyons, Palos, Calumet, Thornton, Bremen, Orland, Rich and Bloom Project obligation will occur after permit issuance. The project is a non-substantive project subject to 1110 and 1120 review.

IV. Project Details

Palos Community Hospital proposes a new construction and modernization project as an expansion of its South Campus outpatient complex in Orland Park at 15300 West Avenue, southwest corner of 153rd Street and West Avenue. The Project includes three (3) components: the construction of a four (4) story 107,760 gross square foot medical office building to include physician offices and diagnostic and treatment space for a variety of medical specialties; a 16,000 gross square foot three story building connection joining two existing office buildings and the new MOB, which will span three floors, and a 125,000 gross square foot below-grade parking garage. Site improvements include access roadway improvements. The MOB will primarily house physician medical offices and exam rooms, offering an array of physician and related ancillary services. The "building connector" will provide hallway connections joining two existing office buildings at a lower level, ground level and 2nd and 3rd floors. Each of the existing buildings will undergo modifications necessary to accommodate the building connector.

V. Project Costs and Sources of Funds

The total cost of the project is \$133,202,791 and it is being funded by cash and securities.

TABLE ONE		
Project Costs and Sources of Funds		
Project Costs and Sources of Funds	Non Reviewable	Total
Preplanning Costs	\$197,394	\$197,394
Site Survey and Soil Investigation	\$103,500	\$103,500
Site Preparation	\$7,478,263	\$7,478,263
Off Site Work	\$1,236,000	\$1,236,000
New Construction Contracts	\$71,203,228	\$71,203,228
Modernization Contracts	\$6,123,364	\$6,123,364
Contingencies	\$8,038,828	\$8,038,828
Architectural/Engineering Fees	\$6,000,000	\$6,000,000
Consulting and Other Fees	\$890,000	\$890,000
Movable or Other Equipment (not in construction contracts)	\$31,598,433	\$31,598,433
Other Costs To Be Capitalized	\$333,781	\$333,781
Total	\$133,202,791	\$133,202,791
Cash and Securities	\$133,202,791	\$133,202,791

TABLE ONE		
Project Costs and Sources of Funds		
Project Costs and Sources of Funds	Non Reviewable	Total
<i>Source: Application for Permit page 50</i>		

VI. Cost Space Requirements

The applicants are proposing a 296,310 GSF of space with 228,547 GSF of new construction and 47,550 GSF of modernized space.

TABLE TWO				
Cost Space Chart				
Department/Area	Cost	Proposed	New Construction	Modernization
Physician Offices exam treatment	\$25,318,635	48,675	48,675	
Reception Registration	\$571,350	1,402	1,402	
Storage Supplies	\$1,261,085	3,824	3,824	
Patient lockers toilets	\$727,650	2,110	2,110	
Staff lockers lounges	\$914,160	2,804	2,804	
Public Toilet	\$465,450	1,280	1,280	
MEP Facilities housekeeping	\$7,621,901	9,940	9,940	
Communications IT electric	\$500,980	1,080	1,080	
Entry, circulation, waiting	\$6,967,290	16,432	16,432	
Parking	\$17,144,144	125,000	125,000	
Building Connectors	\$9,710,583	16,000	16,000	
Connector Renovations	\$1,699,500	6,000		6,000
Building Façade	\$4,423,864	41,550		41,550
Building Gross		20,213	20,213	
Total Costs	\$77,326,592	296,310	248,760	47,550
<ul style="list-style-type: none"> Total space includes 123,760 bgsf of MOB space, 125,000 bgsf of new parking structure, Building Connectors line item includes a new main lobby and new circulation and building connectors on multiple levels. Connector Renovations includes area that requires modification to accept new building connectors on multiple levels. Program will not be modified through this work. Building facade renovations includes the area of the building that will be required to be accessed as part of upgrading the building envelope. Program will not be modified through this work. MEP Facilities and housekeeping includes area for a new central plant that will service the existing facility as well as the new ACC. 				
<i>Source: Application for Permit page 50</i>				

VII. Background of the Applicants

A) Criterion 1110.530 (b) (1) (3) - Background of the Applicants

The site of the proposed South Campus MOB complies with the requirements of Illinois Executive Order #2006-5. The proposed site is in compliance with Section 4 of the Illinois State Agency Historic Resources Preservation Act (20 ILCS 3420/1 et. seq. The applicants authorized the Health Facilities and Services Review Board ("HFSRB") and the Illinois Department of Public Health ("IDPH") access to any documents necessary to verify information submitted as part of this application for permit and authorized HFSRB and IDPH to obtain any additional

information or documents from other government agencies which HFSRB or IDPH deem pertinent to process this application for permit.

VIII. Purpose of the Project, Safety Net Impact, Alternatives

A) Criterion 1110.230 (a) – Purpose of the Project

The applicants stated the following:

“The Applicants proposed establishment of the South Campus MOB to expand the existing Orland Park campus is the culmination of focused planning, in response to the continued health care needs of a growing and aging population and changes in the health care delivery system. It is anticipated to provide improved access to quality, coordinated, efficient and cost effective services for the residents of the Southwest Suburban communities of metropolitan Chicago.

Palos Community Hospital has been the primary health care provider for the Orland Park community for more than 40 years. The hospital, which is approximately six miles from the South Campus, was originally constructed as a 265 bed hospital. Over the years, it has grown to a licensed capacity of 425 beds. Palos Community Hospital is recognized as one of the top hospitals in the area through the delivery of quality inpatient and outpatient medical services, behavioral health programs, home health services and a wide range of community education and preventative services. With a medical staff of more than 500 physicians in a broad range of specialties, Palos has developed outstanding clinical programs in cardiovascular services, orthopedics, primary care and behavioral health delivered in safe modern facilities with advanced technology.

Increasing Population Growth in the Palos Service Area

Anticipating the growing demand for outpatient care and in response to population growth, Palos was among the first hospitals in the area to expand to satellite facilities. Through the construction of the first primary care center satellite facility on the South Campus in 1985, along with subsequent expansions in 1988 and 1999, Palos responded to this growth with quality diagnostic and treatment services for both medical and behavioral health issues while assuring the presence of a primary care and specialist physician complement. Today, the South Campus houses the Immediate Care Center, outpatient lab and imaging services, outpatient behavioral health services including partial hospitalization and chemical dependency programs, pharmacy, infusion and cancer treatment services, and more than 70 physician and dentist offices. Population growth in Planning Area A-04, along with the corresponding need for medical services has been steady and is projected to continue. Historically, the population in Palos' service area, which consists of 25 communities located within Planning Area A-04 as well as parts of Cook and Will Counties, has increased 25% since 1990, from 498,185 residents in 1990 to 625,010 residents in 2015. This growth is projected to remain strong for the next ten years with the most rapid growth expected in those residential markets which are less mature - areas like

Frankfort, New Lenox, Mokena, Lockport and Homer Glen. In the Applicant's key markets 10 year growth projections exceed 12%. In addition to population increases, this population of the market served by Palos Community Hospital is aging. The percentage of residents in the Palos service area in the 60+ age cohort is higher than the State average, and in ten years, 28% of the area's population will be over 60 years old. Given the aging population and the disease states associated with aging (e.g., cancer, cardiovascular conditions and degenerative.”

Loyola Affiliation

The South Campus MOB also allows Palos and Loyola to more fully develop their affiliation. Loyola has projected the placement of 25 FTE physicians in multiple specialties all with demonstrated market need to be located on the South Campus. Palos continues to grow its primary care and specialist physician complement as well. This mix of academic and community based physicians will allow patients to receive high quality coordinated care from two highly regarded health care systems at a lower cost to patients and payers through integration that will reduce duplicative treatments and testing. Beyond the programmatic aspects of the project, the South Campus MOB will include all elements of an infrastructure intended to improve patient access, wayfinding, energy efficient operations and flexibility for adaptation to new and evolving delivery models. This will include a new parking structure, roadways and facility updates” (See Application for Permit 63-66)

B) Criterion 1110.230 (b) – Safety Net Impact Statement

This is considered a non-substantive project, and by statute no safety impact statement is required for non-substantive projects.

TABLE THREE			
Palos Community Hospital			
CHARITY CARE			
	2012	2013	2014
Net Patient Revenue	\$311,344,001	\$315,296,194	\$340,954,308
Amount of Charity Care (charges)	\$26,480,804	\$24,617,511	\$21,535,736
Cost of Charity Care	\$6,553,999	\$5,888,760	\$5,172,296
	2.11%	1.87%	1.52%
<i>Source: Application for Permit page 106.</i>			

C) Criterion 1110.230 (c) – Alternatives to the Proposed Project

The Applicants explored two options prior to determining to establish the South Campus MOB.

The options considered are:

- Locate the medical office building on the Palos main campus;
- Locate the medical office building elsewhere in the geographic service area;

1. Establish Medical Office Building on the Palos Main Campus

A primary purpose of the South Campus MOB is to respond to evolving health care needs of a growing population and changes in the health care delivery system, to provide improved access to quality, coordinated, efficient and cost effective services to the residents of the Southwest Suburban community of metropolitan Chicago. Although Palos' main campus is located in Palos Heights, its geographic service area is centered in Orland Park. Developing services on the South Campus allows for the expansion of facilities to more fully expand Palos' affiliation with Loyola through the development of physician office space and radiation therapy services. Loyola has projected the placement of 25 FTE physicians in multiple specialties all with demonstrated market need to be located on the South Campus. Palos continues to grow its primary care and specialist physician complement as well. This mix of academic and community based physicians will allow patients to receive high quality coordinated care from two highly regarded health care systems at a lower cost to patients and payers through integration that will reduce duplicative treatments and testing.

2. Establish the Medical Office Building Elsewhere in the Geographic Service Area

Palos was among the first hospitals in the area to expand to satellite facilities. In 1985, Palos established its primary care center satellite facility on the South Campus. Subsequent expansions in 1988 and 1999 expanded the services offered on the South Campus to include quality diagnostic treatment services for both medical and behavioral issues while assuring the presence of an excellent primary care and specialist physician complement. Today, the South Campus houses the Immediate Care Center, outpatient lab and imaging services, outpatient behavioral health services, including partial hospitalization and chemical dependency programs, pharmacy, infusion and cancer treatment services, and more than 70 physician and dentist offices. The proposed South Campus MOB will complement the existing services already provided on the South Campus by adding a women's health clinic, cardiac diagnostic services, health and wellness, radiation therapy, and additional clinic space for physicians. Establishing a medical office building elsewhere in the geographic service area will result in unnecessary and costly duplication of services. It is counter to the goals of the affiliation to provide the right service for the patient at the right location at the right time. Loyola projects the placement of 25 FTE physicians in multiple specialties all with demonstrated market need to be located on the South Campus. Palos continues to grow its primary care and specialist physician complement as well. The mix of academic and community based physicians will allow patients to receive high quality coordinated care from two highly regarded health care systems at a lower cost to patients and payers through integration that will reduce duplicative treatments and testing. It gives patients greater access to Loyola's renowned specialty care services, such as neurosciences and oncology, while ensuring continued access to Palos' primary care network. Establishing a medical office building elsewhere in the geographic service area

would result in unnecessary and costly duplication of services and is contrary to the goals of the Palos-Loyola affiliation. (Application for Permit pages 67-68)

IX. Size of the Project, Projected Utilization, Assurances

- A) **Criterion 1110.234 (a) – Size of the Project**
- B) **Criterion 1110.234 (b) – Projected Utilization**
- C) **Criterion 1110.234 (e) – Assurances**

The applicants are not proposing any services in which the State Board has developed standards.

X. FINANCIAL VIABILITY

- A) **Criterion 1120.120 - Availability of Funds**

The applicants are proposing to finance this project with cash of \$133,202,791. The applicants provided audited financial statements at *pages 74-97 of the application for permit*. As can be seen from the Table below there is sufficient cash that has been designated for Capital Projects to fund this project.

Palos Community Hospital Years Ended December 31, 2014 and 2013 (In thousands)		
	2014	2013
Cash	\$11,617	\$18,039
Current Assets	\$90,053	\$109,690
PPE	\$440,373	\$388,228
Investments designated for Capital Projects	\$294,155	\$282,855
Total Assets	\$875,766	\$830,547
Current Liabilities	\$105,870	\$128,025
LTD	\$374,051	\$338,351
Total Liabilities	\$517,881	\$507,359
Patient Revenue	\$340,954	\$315,287
Total Revenue	\$378,318	\$350,487
Expenses	\$339,957	\$342,885
Excess of Revenues Over Expenses	\$39,164	\$8,264
<i>Source: 2014 Audited Financial Statements pages 74-97 of the application for permit.</i>		

- B) **Criterion 1120.130 - Financial Viability**

The applicants are funding this project from internal sources and no financial viability ratios are required.

XI. ECONOMIC FEASIBILITY

- A) **Criterion 1120.140 (a) - Reasonableness of Financing Arrangements**

B) Criterion 1120.140 (b) - Terms of Debt Financing

Terrence Moisan, M.D. President of Palos Community Hospital attested that the total estimated project costs will be funded entirely with cash and other liquid assets. *(See Application for Permit pages 99-100)*

C) Criterion 1120.140 (c) - Reasonableness of Project Costs

The State Board does not have standards for these costs for projects that do not have an inpatient component, do not establish any category of service or clinical services other than categories of service. Below is presented an itemization of each cost. *(See Application for Permit pages 47-48)*

Preplanning Costs are \$197,364 and are less than one percent (1%) of construction, modernization, contingencies, and movable equipment costs of \$116,963,853.

Site Survey, Soil Investigation and Site Preparation Costs are \$7,581,763 and are 8.8% of new construction, modernization and contingencies costs. These costs include the following:

Site Survey and Investigation	\$75,000
Geo Tech	\$25,000
Arborist	\$3,500
Site Work	\$6,087,763
Site Signage	\$154,500
Landscape	<u>\$1,236,000</u>
Total	\$7,581,763

Offsite Work Costs are \$1,236,000. These costs include the following:

Roadway & Signaling Improvement	\$721,000
Electric Gas Sewer Water Upgrades	<u>\$515,000</u>
Total	\$1,236,000

New Construction Costs and a Proportional Share of Contingencies are \$78,323,551 or \$314.85 per GSF. These costs include the following:

MOB	\$36,726,600
Garage	\$17,144,144
New Entry Canopy & Connectors	\$9,710,583
MEP Upgrades	\$7,621,901
Total	\$71,203,228
Contingency	<u>\$7,120,323</u>
Total	\$78,323,551

Modernization Costs and a Proportionate Share of Contingencies are \$7,041,869 or \$148.09. These costs include the following:

Building Façade Modification	\$4,423,864
Interior Renovations for Connections	\$1,699,500
Total	\$6,123,364
Contingencies	<u>\$918,505</u>
Total	\$7,041,869

Contingencies costs are \$8,038,828. These costs are 10.4% of new construction and modernization costs.

Architectural and Engineering Costs are \$6,000,000. These costs are 7.76% of new construction and modernization costs.

Consulting and other costs are \$890,000. These costs are 1.15% of new construction and modernization costs. These costs include the following:

Materials Testing	\$320,000
3rd Party Reviews & Commissioning	\$200,000
CON Consultants	\$75,000
Marketing	\$50,000
Permits Plan Review Fees	\$145,000
Legal Consultants	<u>\$100,000</u>
Total	\$890,000

Movable or Other Equipment Costs are \$31,598,433. These costs include the following:

MOB Medical Equipment	\$24,029,900
MOB FFE	\$2,457,453
Interior Signage	\$168,000
Art	\$100,000
Low Voltage, Computers, Servers, IT Sec.	<u>\$4,843,080</u>
Total	\$31,598,433

Other Costs to be Capitalized is \$333,781. These costs include the following:

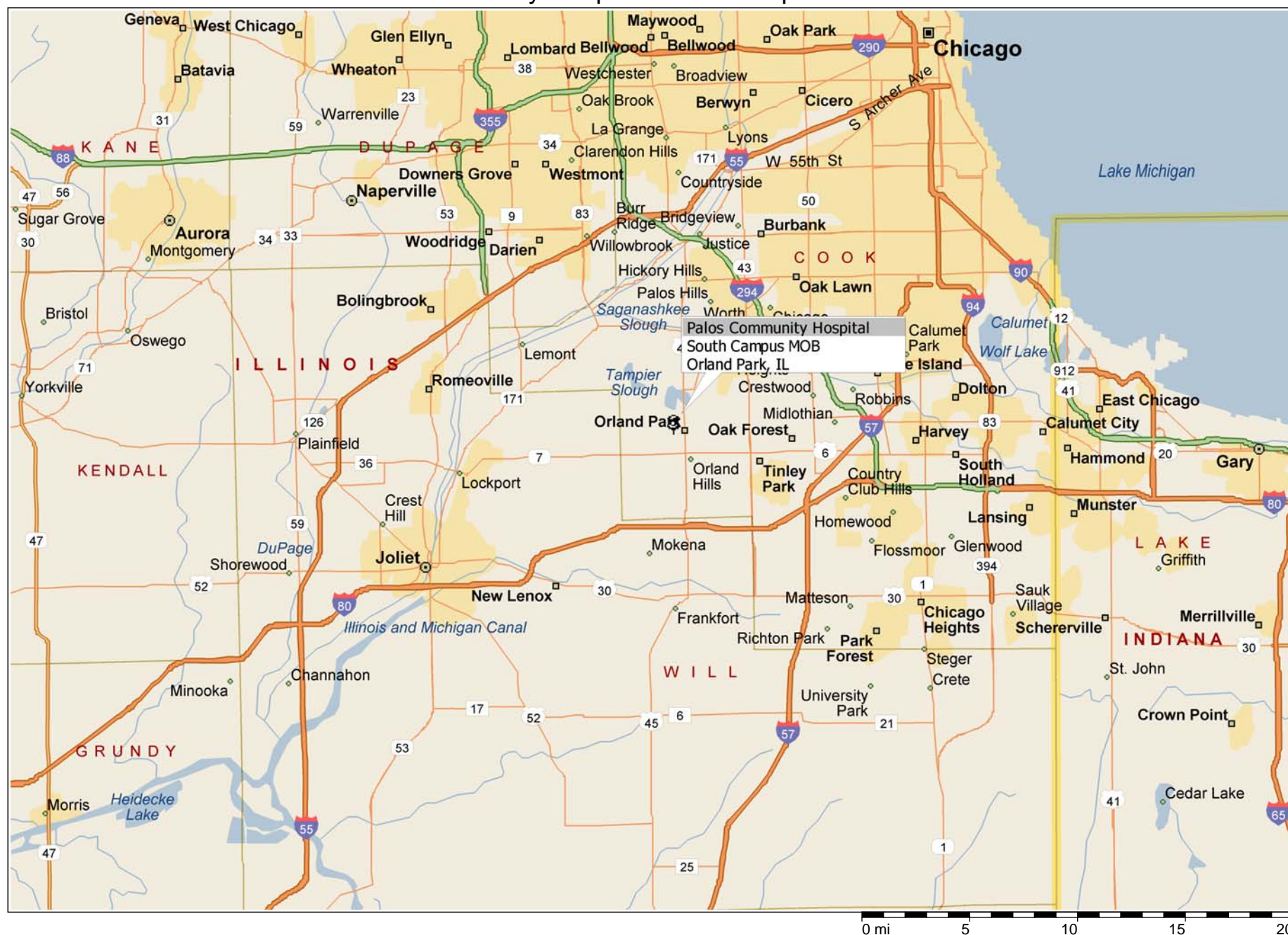
Activation Fees	\$125,000
Builders Risk	<u>\$208,781</u>
Total	\$333,781

D) Criterion 1120.140 (d) - Direct Operating Costs

E) Criterion 1120.140 (e) - Projected Capital Costs

The State Board does not have standards for these costs for projects that do not have an inpatient component, do not establish any category of service or any clinical services other than categories of service. .

16-001 Palos Community Hospital South Campus MOB - Orland Park



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Ownership, Management and General Information				Patients by Race		Patients by Ethnicity	
ADMINISTRATOR NAME:	Terrence Moisan, MD			White	86.4%	Hispanic or Latino:	1.5%
ADMINSTRATOR PHONE	708-923-5000			Black	3.2%	Not Hispanic or Latino:	81.7%
OWNERSHIP:	Palos Community Hospital			American Indian	0.0%	Unknown:	16.8%
OPERATOR:	Palos Community Hospital			Asian	0.5%		
MANAGEMENT:	Not for Profit Corporation (Not Church-R			Hawaiian/ Pacific	0.0%	IDPH Number:	3210
CERTIFICATION:	None			Unknown	9.9%	HPA	A-04
FACILITY DESIGNATION:	General Hospital					HSA	7
ADDRESS	12251 South 80th Avenue	CITY: Palos Heights	COUNTY: Suburban Cook County				

Facility Utilization Data by Category of Service										
Clinical Service	Authorized CON Beds 12/31/2014	Peak Beds Setup and Staffed	Peak Census	Admissions	Inpatient Days	Observation Days	Average Length of Stay	Average Daily Census	CON Occupancy Rate %	Staffed Bed Occupancy Rate %
Medical/Surgical	306	257	257	14,848	70,131	8,828	5.3	216.3	70.7	84.2
0-14 Years				5	7					
15-44 Years				1,125	3,556					
45-64 Years				3,298	13,942					
65-74 Years				3,134	15,281					
75 Years +				7,286	37,345					
Pediatric	15	15	15	341	804	254	3.1	2.9	19.3	19.3
Intensive Care	36	24	23	2,492	5,499	0	2.2	15.1	41.8	62.8
Direct Admission				1,688	3,378					
Transfers				804	2,121					
Obstetric/Gynecology	28	28	22	1,029	2,526	406	2.8	8.0	28.7	28.7
Maternity				1,029	2,526					
Clean Gynecology				0	0					
Neonatal	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Long Term Care	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Swing Beds			0	0	0		0.0	0.0		
Acute Mental Illness	43	38	32	1,448	6,531	0	4.5	17.9	41.6	47.1
Rehabilitation	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Long-Term Acute Care	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Dedicated Observation	0					0				
Facility Utilization	428			19,354	85,491	9,488	4.9	260.2	60.8	

(Includes ICU Direct Admissions Only)

Inpatients and Outpatients Served by Payor Source							
	Medicare	Medicaid	Other Public	Private Insurance	Private Pay	Charity Care	Totals
Inpatients	60.9%	6.3%	0.0%	28.6%	0.2%	3.9%	
	11789	1228	0	5542	47	748	19,354
Outpatients	41.3%	8.8%	0.0%	47.9%	0.8%	1.3%	
	114330	24329	0	132597	2263	3586	277,105

Financial Year Reported:	1/1/2014 to	12/31/2014	Inpatient and Outpatient Net Revenue by Payor Source					Charity Care Expense	Total Charity Care Expense
	Medicare	Medicaid	Other Public	Private Insurance	Private Pay	Totals			
Inpatient Revenue (\$)	55.0%	9.1%	0.0%	35.9%	0.0%	100.0%			5,172,296
	85,408,840	14,202,274	0	55,756,081	57,758	155,424,953	2,962,744		
Outpatient Revenue (\$)	39.8%	3.6%	0.0%	56.5%	0.1%	100.0%			Total Charity Care as % of Net Revenue
	73,817,214	6,588,101	0	104,874,303	249,737	185,529,355	2,209,552		1.5%

Birthing Data			Newborn Nursery Utilization			Organ Transplantation	
Number of Total Births:	872		Level I	Level II	Level II+	Kidney:	0
Number of Live Births:	868		Beds	26	11	Heart:	0
Birthing Rooms:	0		Patient Days	1,767	331	Lung:	0
Labor Rooms:	0		Total Newborn Patient Days		2,098	Heart/Lung:	0
Delivery Rooms:	0					Pancreas:	0
Labor-Delivery-Recovery Rooms:	0		Laboratory Studies			Liver:	0
Labor-Delivery-Recovery-Postpartum Rooms:	26		Inpatient Studies		662,368	Total:	0
C-Section Rooms:	2		Outpatient Studies		528,750		
CSections Performed:	287		Studies Performed Under Contract		56,032		

Surgery and Operating Room Utilization

<u>Surgical Specialty</u>	<u>Operating Rooms</u>				<u>Surgical Cases</u>		<u>Surgical Hours</u>			<u>Hours per Case</u>	
	Inpatient	Outpatient	Combined	Total	Inpatient	Outpatient	Inpatient	Outpatient	Total Hours	Inpatient	Outpatient
Cardiovascular	0	0	2	2	300	0	1354	0	1354	4.5	0.0
Dermatology	0	0	0	0	0	0	0	0	0	0.0	0.0
General	0	0	12	12	1298	1082	3456	2050	5506	2.7	1.9
Gastroenterology	0	0	0	0	10	2	19	6	25	1.9	3.0
Neurology	0	0	0	0	0	0	0	0	0	0.0	0.0
OB/Gynecology	0	0	0	0	196	604	566	1020	1586	2.9	1.7
Oral/Maxillofacial	0	0	0	0	9	26	28	59	87	3.1	2.3
Ophthalmology	0	0	0	0	2	889	4	1248	1252	2.0	1.4
Orthopedic	0	0	0	0	1311	664	3643	1434	5077	2.8	2.2
Otolaryngology	0	0	0	0	20	138	32	228	260	1.6	1.7
Plastic Surgery	0	0	0	0	157	476	271	790	1061	1.7	1.7
Podiatry	0	0	0	0	72	104	107	266	373	1.5	2.6
Thoracic	0	0	0	0	155	18	376	26	402	2.4	1.4
Urology	0	0	0	0	284	690	446	1146	1592	1.6	1.7
Totals	0	0	14	14	3814	4693	10302	8273	18575	2.7	1.8

SURGICAL RECOVERY STATIONS

Stage 1 Recovery Stations

15

Stage 2 Recovery Stations

55

Dedicated and Non-Dedicated Procedure Room Utilization

<u>Procedure Type</u>	<u>Procedure Rooms</u>				<u>Surgical Cases</u>		<u>Surgical Hours</u>			<u>Hours per Case</u>	
	Inpatient	Outpatient	Combined	Total	Inpatient	Outpatient	Inpatient	Outpatient	Total Hours	Inpatient	Outpatient
Gastrointestinal	0	0	4	4	2051	4564	1852	2964	4816	0.9	0.6
Laser Eye Procedures	0	0	0	0	0	0	0	0	0	0.0	0.0
Pain Management	0	0	0	0	0	0	0	0	0	0.0	0.0
Cystoscopy	0	0	0	0	0	0	0	0	0	0.0	0.0

Multipurpose Non-Dedicated Rooms

Minor Surgery	0	0	1	1	53	606	70	536	606	1.3	0.9
	0	0	0	0	0	0	0	0	0	0.0	0.0
	0	0	0	0	0	0	0	0	0	0.0	0.0

Emergency/Trauma Care

Certified Trauma Center	No
Level of Trauma Service	Level 1
Operating Rooms Dedicated for Trauma Care	0
Number of Trauma Visits:	0
Patients Admitted from Trauma	0
Emergency Service Type:	Comprehensive
Number of Emergency Room Stations	26
Persons Treated by Emergency Services:	50,684
Patients Admitted from Emergency:	15,255
Total ED Visits (Emergency+Trauma):	50,684

Free-Standing Emergency Center

Beds in Free-Standing Centers
Patient Visits in Free-Standing Centers
Hospital Admissions from Free-Standing Center

Outpatient Service Data

Total Outpatient Visits	277,105
Outpatient Visits at the Hospital/ Campus:	157,665
Outpatient Visits Offsite/off campus	119,440

Cardiac Catheterization Labs

Total Cath Labs (Dedicated+Nondedicated labs):	2
Cath Labs used for Angiography procedures	1
Dedicated Diagnostic Catheterization Lab	0
Dedicated Interventional Catheterization Labs	0
Dedicated EP Catheterization Labs	0

Cardiac Catheterization Utilization

Total Cardiac Cath Procedures:	2,207
Diagnostic Catheterizations (0-14)	0
Diagnostic Catheterizations (15+)	1,399
Interventional Catheterizations (0-14):	0
Interventional Catheterization (15+)	522
EP Catheterizations (15+)	286

Cardiac Surgery Data

Total Cardiac Surgery Cases:	252
Pediatric (0 - 14 Years):	0
Adult (15 Years and Older):	252
Coronary Artery Bypass Grafts (CABGs) performed of total Cardiac Cases :	162

Diagnostic/Interventional Equipment**Examinations****Therapeutic Equipment****Therapies/****Owned Contract****Inpatient****Outpt****Contract****Owned Contract****Treatments**

General Radiography/Fluoroscopy	10	0	23,819	44,205	0	Lithotripsy	0	0	0
Nuclear Medicine	3	0	1,735	3,241	0	Linear Accelerator	0	0	0
Mammography	3	0	18	8,705	0	Image Guided Rad Therapy			0
Ultrasound	10	0	6,886	12,423	0	Intensity Modulated Rad Thrp			0
Angiography	2	0				High Dose Brachytherapy	0	0	0
Diagnostic Angiography			68	50	0	Proton Beam Therapy	0	0	0
Interventional Angiography			896	650	0	Gamma Knife	0	0	0
Positron Emission Tomography (PET)	0	0	0	0	0	Cyber knife	0	0	0
Computerized Axial Tomography (CAT)	3	0	7,038	25,178	0				
Magnetic Resonance Imaging	1	0	2,155	2,646	0				