



# STATE OF ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD

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<b>DOCKET ITEM NUMBER:</b> C-01	<b>BOARD MEETING:</b> November 17, 2015	<b>PROJECT NUMBER:</b> E-007-15 E-008-15 E-009-15
<b>EXEMPTION APPLICANT(S):</b> Northwestern Memorial HealthCare, KishHealth System, Kishwaukee Community Hospital, Valley West Community Hospital, The Midland Surgical Center, LLC		
<b>FACILITY NAME and LOCATION:</b> Kishwaukee Community Hospital, Dekalb, Illinois, Valley West Community Hospital, Sycamore, Illinois, The Midland Surgical Center, Sycamore, Illinois		

## 1. The Transaction

On August 17, 2015 the State Board received three change of ownership exemption applications for the two (2) hospitals and the surgical center identified above. Northwestern Memorial HealthCare is proposing to become the sole corporate member of KishHealth System. KishHealth System controls Kishwaukee Community Hospital, Valley West Community Hospital, and The Midland Surgical Center. Northwestern Memorial HealthCare will have the power and authority to govern, direct, and oversee the property, funds, business, and affairs of KishHealth System. This transaction will result in change of control of KishHealth's existing health care facilities. The operating entities/licensees will remain unchanged. The enterprise range of value for KishHealth System was concluded to be in the range of \$329.1 million to \$362.4 million.

There is no anticipated acquisition price for this transaction; however, as of the closing, there will be a fund created with the unrestricted net cash position of the KishHealth System at closing. This fund will be used exclusively to support the mission of KishHealth and benefit the health care needs of KishHealth's geographic service area. The anticipated completion date is December 31, 2015.

## 2. The Applicants

The applicants are Northwestern Memorial HealthCare, KishHealth System, Kishwaukee Community Hospital, Valley West Community Hospital, The Midland Surgical Center, LLC.

**Northwestern Memorial HealthCare**, located at 251 East Huron Street, Chicago, Illinois, is the corporate parent of Northwestern Memorial Hospital, Northwestern Lake Forest Hospital, Northwestern Medical Group, and Northwestern Memorial Foundation. Northwestern Memorial HealthCare is also the parent of CDH-Delnor Health System (Central DuPage Hospital and Delnor Community Hospital). Northwestern Memorial Hospital has a total of 894 licensed beds in the Feinberg/Galter Pavilion and Prentice Women's Hospital. It is the primary teaching hospital for Northwestern University's Feinberg School of Medicine. The University's Feinberg School of Medicine is integrally linked with Northwestern Memorial Healthcare through a shared strategic plan.

**KishHealth**, based in DeKalb, Illinois, is a community-owned health system with facilities in DeKalb, Sandwich, Sycamore, Plano, Genoa, Hampshire, Waterman, and Rochelle, including the Physician Group, a multi-specialty practice with over 40 health care providers with several office locations.

**Kishwaukee Hospital**, located at 1 Kish Hospital Drive, DeKalb, Illinois, is a 98-bed acute care hospital. In 2011, the Joint Center opened at Kishwaukee Hospital, and in 2013, a Spine Center was added. Kishwaukee Hospital is a not-for-profit organization that provides comprehensive health care services, including inpatient acute and nonacute care and various outpatient services to residents of DeKalb County, Illinois and surrounding areas. Kishwaukee Hospital owns a 74.5% interest in Midlands Surgical Center, LLC a for-profit entity.

**Valley West Community Hospital** a 25 bed Critical Access Hospital located at 1302 North Main Street, Sandwich, Illinois is a not-for-profit organization that provides comprehensive health care services including inpatient acute and nonacute care and various outpatient services, to residents of DeKalb, Kendall, and LaSalle counties of Illinois and surrounding areas.

**The Midland Surgical Center, LLC** is a multi-specialty ambulatory surgical treatment center located at 2120 Midlands Court, Sycamore, Illinois. Kishwaukee Community Hospital owns 74.5% of this surgery center.

### **3. Public Hearing**

Three (3) public hearings were held on September 24, 2015 in DeKalb, Illinois for these changes of ownership exemption applications. State Board Chair Kathy Olson was the State Board representative at these public hearings.

At the public hearing for Exemption #E-007-15, twenty (20) individuals registered for the public hearing, five (5) individuals provided supporting testimony and four (4) individuals provided neutral testimony. Exemption #E-008-15 five (5) individuals provided supporting testimony and one (1) individual provided neutral testimony. Exemption #E-009-15 five (5) individuals provided supporting testimony. Letters of support and opposition were received by the State Board Staff.

### **4. Public Act 99-0154**

Public Act 99-0154 became law July 29, 2015 and is effective immediately. This Act states that an application for a change of ownership need not contain a signed transaction document so long as the application contains the following:

- name and background of the parties
- structure of the transaction

- person who will be the licensed or certified entity both prior to and after the transaction
- fair market value of assets transferred
- purchase price or other consideration for the assets

The State Board cannot impose any conditions or restrictions, including;

- the time period for a subsequent change of ownership; or
- a commitment to continue to offer a service for a specified period of time after the change of ownership occurs.

20 ILCS 3960/6 (b) states “an exemption shall be approved when information required by the State Board by rule is submitted.”

**The applicants have submitted the required information per PA 99-0154.**

A no objection letter was received from the Office of The Attorney General and is included at the conclusion of this report.

## **5. Other Information**

Attached to the end of this report is the 2014 Hospital Profiles for Kishwaukee Community Hospital, Valley West Community Hospital, and The Midland Surgical Center.

Ownership, Management and General Information				Patients by Race		Patients by Ethnicity	
ADMINISTRATOR NAME:	Brad Copple			White	90.4%	Hispanic or Latino:	6.0%
ADMINSTRATOR PHONE	815-756-1521 ext 153376			Black	6.8%	Not Hispanic or Latino:	93.5%
OWNERSHIP:	KishHealth System			American Indian	0.0%	Unknown:	0.5%
OPERATOR:	KishHealth System			Asian	0.9%		
MANAGEMENT:	Not for Profit Corporation (Not Church-R			Hawaiian/ Pacific	0.0%	IDPH Number:	5470
CERTIFICATION:	None			Unknown	1.9%	HPA	B-04
FACILITY DESIGNATION:	General Hospital					HSA	1
ADDRESS	One Kish Hospital Drive	CITY: DeKalb	COUNTY: DeKalb County				

Facility Utilization Data by Category of Service										
Clinical Service	Authorized CON Beds 12/31/2014	Peak Beds Setup and Staffed	Peak Census	Admissions	Inpatient Days	Observation Days	Average Length of Stay	Average Daily Census	CON Occupancy Rate %	Staffed Bed Occupancy Rate %
Medical/Surgical	70	70	70	3,827	15,196	2,666	4.7	48.9	69.9	69.9
0-14 Years				41	87					
15-44 Years				501	1,511					
45-64 Years				1,078	3,948					
65-74 Years				750	3,090					
75 Years +				1,457	6,560					
Pediatric	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Intensive Care	12	12	12	237	1,126	44	4.9	3.2	26.7	26.7
Direct Admission				237	1,126					
Transfers				0	0					
Obstetric/Gynecology	16	16	16	861	1,646	227	2.2	5.1	32.1	32.1
Maternity				859	1,644					
Clean Gynecology				2	2					
Neonatal	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Long Term Care	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Swing Beds			0	0	0		0.0	0.0		
Acute Mental Illness	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Rehabilitation	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Long-Term Acute Care	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Dedicated Observation	0					0				
Facility Utilization	98			4,925	17,968	2,937	4.2	57.3	58.4	

(Includes ICU Direct Admissions Only)

Inpatients and Outpatients Served by Payor Source							
	Medicare	Medicaid	Other Public	Private Insurance	Private Pay	Charity Care	Totals
Inpatients	46.4%	7.7%	0.1%	29.7%	7.5%	8.6%	
	2287	378	5	1463	368	424	4,925
Outpatients	36.9%	15.5%	0.2%	43.6%	1.6%	2.1%	
	54297	22796	338	64180	2408	3048	147,067

Financial Year Reported:	5/1/2013 to	4/30/2014	Inpatient and Outpatient Net Revenue by Payor Source				Charity Care Expense	Total Charity Care Expense
	Medicare	Medicaid	Other Public	Private Insurance	Private Pay	Totals		
Inpatient Revenue ( \$ )	45.2%	4.0%	0.1%	44.5%	6.2%	100.0%		4,757,921
	19,368,696	1,708,406	45,548	19,039,568	2,657,761	42,819,979	1,924,264	
Outpatient Revenue ( \$ )	10.3%	7.0%	0.2%	76.8%	5.8%	100.0%		
	12,845,530	8,706,328	251,111	96,005,524	7,230,881	125,039,374	2,833,657	Total Charity Care as % of Net Revenue 2.8%

Birthing Data			Newborn Nursery Utilization			Organ Transplantation	
Number of Total Births:	845		Level I	Level II	Level II+	Kidney:	0
Number of Live Births:	840		Beds	16	3	Heart:	0
Birthing Rooms:	0		Patient Days	1,344	48	Lung:	0
Labor Rooms:	2		Total Newborn Patient Days		1,392	Heart/Lung:	0
Delivery Rooms:	0					Pancreas:	0
Labor-Delivery-Recovery Rooms:	0					Liver:	0
Labor-Delivery-Recovery-Postpartum Rooms:	10		Inpatient Studies		122,102	Total:	0
C-Section Rooms:	1		Outpatient Studies		293,437		
CSections Performed:	241		Studies Performed Under Contract		20,754		

**Surgery and Operating Room Utilization**

<b><u>Surgical Specialty</u></b>	<b><u>Operating Rooms</u></b>				<b><u>Surgical Cases</u></b>		<b><u>Surgical Hours</u></b>			<b><u>Hours per Case</u></b>	
	Inpatient	Outpatient	Combined	Total	Inpatient	Outpatient	Inpatient	Outpatient	Total Hours	Inpatient	Outpatient
Cardiovascular	0	0	0	0	0	0	0	0	0	0.0	0.0
Dermatology	0	0	0	0	0	0	0	0	0	0.0	0.0
General	0	0	6	6	192	542	473	1190	1663	2.5	2.2
Gastroenterology	0	0	0	0	239	563	458	1079	1537	1.9	1.9
Neurology	0	0	0	0	34	162	52	249	301	1.5	1.5
OB/Gynecology	0	0	1	1	286	241	379	275	654	1.3	1.1
Oral/Maxillofacial	0	0	0	0	6	5	11	7	18	1.8	1.4
Ophthalmology	0	0	0	0	0	3	0	27	27	0.0	9.0
Orthopedic	0	0	0	0	578	644	834	902	1736	1.4	1.4
Otolaryngology	0	0	0	0	12	56	15	68	83	1.3	1.2
Plastic Surgery	0	0	0	0	0	0	0	0	0	0.0	0.0
Podiatry	0	0	0	0	1	49	1	65	66	1.0	1.3
Thoracic	0	0	0	0	0	0	0	0	0	0.0	0.0
Urology	0	0	0	0	10	42	22	74	96	2.2	1.8
<b>Totals</b>	<b>0</b>	<b>0</b>	<b>7</b>	<b>7</b>	<b>1358</b>	<b>2307</b>	<b>2245</b>	<b>3936</b>	<b>6181</b>	<b>1.7</b>	<b>1.7</b>
<b><u>SURGICAL RECOVERY STATIONS</u></b>			Stage 1 Recovery Stations		10		Stage 2 Recovery Stations		25		

**Dedicated and Non-Dedicated Procedure Room Utilization**

<b><u>Procedure Type</u></b>	<b><u>Procedure Rooms</u></b>				<b><u>Surgical Cases</u></b>		<b><u>Surgical Hours</u></b>			<b><u>Hours per Case</u></b>	
	Inpatient	Outpatient	Combined	Total	Inpatient	Outpatient	Inpatient	Outpatient	Total Hours	Inpatient	Outpatient
Gastrointestinal	0	0	2	2	273	2274	432	3601	4033	1.6	1.6
Laser Eye Procedures	0	0	0	0	0	0	0	0	0	0.0	0.0
Pain Management	0	0	0	0	0	0	0	0	0	0.0	0.0
Cystoscopy	0	0	1	1	50	211	56	232	288	1.1	1.1
<b><u>Multipurpose Non-Dedicated Rooms</u></b>											
Pain Management	0	0	1	1	0	2514	0	3074	3074	0.0	1.2
	0	0	0	0	0	0	0	0	0	0.0	0.0
	0	0	0	0	0	0	0	0	0	0.0	0.0

**Emergency/Trauma Care**

Certified Trauma Center	No
Level of Trauma Service	<b>Level 1</b>
Operating Rooms Dedicated for Trauma Care	0
Number of Trauma Visits:	0
Patients Admitted from Trauma	0
Emergency Service Type:	Comprehensive
Number of Emergency Room Stations	23
Persons Treated by Emergency Services:	31,179
Patients Admitted from Emergency:	4,132
Total ED Visits (Emergency+Trauma):	<b>31,179</b>

**Free-Standing Emergency Center**

Beds in Free-Standing Centers	
Patient Visits in Free-Standing Centers	
Hospital Admissions from Free-Standing Center	

**Outpatient Service Data**

Total Outpatient Visits	<b>147,067</b>
Outpatient Visits at the Hospital/ Campus:	147,067
Outpatient Visits Offsite/off campus	0

**Cardiac Catheterization Labs**

Total Cath Labs (Dedicated+Nondedicated labs):	<b>2</b>
Cath Labs used for Angiography procedures	2
Dedicated Diagnostic Catheterization Lab	0
Dedicated Interventional Catheterization Labs	0
Dedicated EP Catheterization Labs	0

**Cardiac Catheterization Utilization**

Total Cardiac Cath Procedures:	<b>429</b>
Diagnostic Catheterizations (0-14)	0
Diagnostic Catheterizations (15+)	232
Interventional Catheterizations (0-14):	0
Interventional Catheterization (15+)	123
EP Catheterizations (15+)	74

**Cardiac Surgery Data**

Total Cardiac Surgery Cases:	<b>0</b>
Pediatric (0 - 14 Years):	0
Adult (15 Years and Older):	0
Coronary Artery Bypass Grafts (CABGs) performed of total Cardiac Cases :	0

**Diagnostic/Interventional Equipment****Examinations****Therapeutic Equipment****Therapies/****Owned Contract****Inpatient****Outpt****Contract****Owned Contract****Treatments**

General Radiography/Fluoroscopy	3	0	8,578	17,367	0	Lithotripsy	0	0	0
Nuclear Medicine	0	1	0	0	1,406	Linear Accelerator	0	0	0
Mammography	2	0	6	4,885	0	Image Guided Rad Therapy			0
Ultrasound	2	0	1,141	6,955	0	Intensity Modulated Rad Thrp			0
Angiography	2	0				High Dose Brachytherapy	0	0	0
Diagnostic Angiography			5	15	0	Proton Beam Therapy	0	0	0
Interventional Angiography			60	96	0	Gamma Knife	0	0	0
Positron Emission Tomography (PET)	1	0	4	382	0	Cyber knife	0	0	0
Computerized Axial Tomography (CAT)	2	0	2,166	10,682	0				
Magnetic Resonance Imaging	1	0	280	2,257	0				

Ownership, Management and General Information				Patients by Race		Patients by Ethnicity	
ADMINISTRATOR NAME:	Brad Copple			White	97.0%	Hispanic or Latino:	5.2%
ADMINSTRATOR PHONE	815-756-1521 ext 153376			Black	1.5%	Not Hispanic or Latino:	94.5%
OWNERSHIP:	KishHealth System			American Indian	0.0%	Unknown:	0.3%
OPERATOR:	KishHealth System			Asian	0.3%		
MANAGEMENT:	Not for Profit Corporation (Not Church-R			Hawaiian/ Pacific	0.0%	IDPH Number:	4690
CERTIFICATION:	Critical Access Hospital			Unknown	1.1%	HPA	B-04
FACILITY DESIGNATION:	General Hospital					HSA	1
ADDRESS	1302 North Main Street	CITY: Sandwich	COUNTY: DeKalb County				

Facility Utilization Data by Category of Service										
Clinical Service	Authorized CON Beds 12/31/2014	Peak Beds Setup and Staffed	Peak Census	Admissions	Inpatient Days	Observation Days	Average Length of Stay	Average Daily Census	CON Occupancy Rate %	Staffed Bed Occupancy Rate %
Medical/Surgical	15	15	15	716	1,924	506	3.4	6.7	44.4	44.4
0-14 Years				6	15					
15-44 Years				90	192					
45-64 Years				183	473					
65-74 Years				139	378					
75 Years +				298	866					
Pediatric	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Intensive Care	4	4	4	53	126	4	2.5	0.4	8.9	8.9
Direct Admission				53	126					
Transfers				0	0					
Obstetric/Gynecology	6	6	6	206	426	16	2.1	1.2	20.2	20.2
Maternity				204	422					
Clean Gynecology				2	4					
Neonatal	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Long Term Care	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Swing Beds			0	0	0		0.0	0.0		
Acute Mental Illness	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Rehabilitation	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Long-Term Acute Care	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Dedicated Observation	0					0				
Facility Utilization	25			975	2,476	526	3.1	8.2	32.9	

(Includes ICU Direct Admissions Only)

Inpatients and Outpatients Served by Payor Source							
	Medicare	Medicaid	Other Public	Private Insurance	Private Pay	Charity Care	Totals
Inpatients	48.6%	9.2%	0.6%	25.3%	7.8%	8.4%	
	474	90	6	247	76	82	975
Outpatients	35.8%	22.5%	0.2%	36.9%	2.3%	2.4%	
	11738	7387	76	12109	741	782	32,833

Financial Year Reported:	5/1/2013 to	4/30/2014	Inpatient and Outpatient Net Revenue by Payor Source					Charity Care Expense	Total Charity Care Expense 1,189,741
	Medicare	Medicaid	Other Public	Private Insurance	Private Pay	Totals			
Inpatient Revenue ( \$ )	56.3%	10.1%	0.6%	26.2%	6.9%	100.0%			
	4,977,617	890,978	50,273	2,316,089	608,209	8,843,166	352,936		
Outpatient Revenue ( \$ )	22.5%	9.8%	0.2%	60.5%	7.0%	100.0%			
	8,160,635	3,549,827	87,432	21,943,540	2,541,715	36,283,149	836,805		
									Total Charity Care as % of Net Revenue 2.6%

Birthing Data			Newborn Nursery Utilization			Organ Transplantation	
Number of Total Births:	196		Level I	Level II	Level II+	Kidney:	0
Number of Live Births:	196		Beds	6	2	Heart:	0
Birthing Rooms:	0		Patient Days	344	24	Lung:	0
Labor Rooms:	3		Total Newborn Patient Days		368	Heart/Lung:	0
Delivery Rooms:	0					Pancreas:	0
Labor-Delivery-Recovery Rooms:	0					Liver:	0
Labor-Delivery-Recovery-Postpartum Rooms:	5					Total:	0
C-Section Rooms:	1		Inpatient Studies		24,432		
CSections Performed:	49		Outpatient Studies		86,047		
			Studies Performed Under Contract		7,734		

**Surgery and Operating Room Utilization**

<b><u>Surgical Specialty</u></b>	<b><u>Operating Rooms</u></b>				<b><u>Surgical Cases</u></b>		<b><u>Surgical Hours</u></b>			<b><u>Hours per Case</u></b>	
	Inpatient	Outpatient	Combined	Total	Inpatient	Outpatient	Inpatient	Outpatient	Total Hours	Inpatient	Outpatient
Cardiovascular	0	0	0	0	0	0	0	0	0	0.0	0.0
Dermatology	0	0	0	0	0	0	0	0	0	0.0	0.0
General	0	0	4	4	88	211	281	581	862	3.2	2.8
Gastroenterology	0	0	0	0	0	0	0	0	0	0.0	0.0
Neurology	0	0	0	0	0	0	0	0	0	0.0	0.0
OB/Gynecology	0	0	0	0	73	73	227	186	413	3.1	2.5
Oral/Maxillofacial	0	0	0	0	0	0	0	0	0	0.0	0.0
Ophthalmology	0	0	0	0	0	5	0	11	11	0.0	2.2
Orthopedic	0	0	0	0	24	96	119	385	504	5.0	4.0
Otolaryngology	0	0	0	0	0	0	0	0	0	0.0	0.0
Plastic Surgery	0	0	0	0	0	0	0	0	0	0.0	0.0
Podiatry	0	0	0	0	9	129	28	382	410	3.1	3.0
Thoracic	0	0	0	0	0	0	0	0	0	0.0	0.0
Urology	0	0	0	0	13	205	29	461	490	2.2	2.2
<b>Totals</b>	<b>0</b>	<b>0</b>	<b>4</b>	<b>4</b>	<b>207</b>	<b>719</b>	<b>684</b>	<b>2006</b>	<b>2690</b>	<b>3.3</b>	<b>2.8</b>
<b><u>SURGICAL RECOVERY STATIONS</u></b>			Stage 1 Recovery Stations		6		Stage 2 Recovery Stations		15		

**Dedicated and Non-Dedicated Procedure Room Utilization**

<b><u>Procedure Type</u></b>	<b><u>Procedure Rooms</u></b>				<b><u>Surgical Cases</u></b>		<b><u>Surgical Hours</u></b>			<b><u>Hours per Case</u></b>	
	Inpatient	Outpatient	Combined	Total	Inpatient	Outpatient	Inpatient	Outpatient	Total Hours	Inpatient	Outpatient
Gastrointestinal	0	0	1	1	57	371	86	510	596	1.5	1.4
Laser Eye Procedures	0	0	0	0	0	0	0	0	0	0.0	0.0
Pain Management	0	0	0	0	0	0	0	0	0	0.0	0.0
Cystoscopy	0	0	0	0	0	0	0	0	0	0.0	0.0
<b><u>Multipurpose Non-Dedicated Rooms</u></b>											
	0	0	0	0	0	0	0	0	0	0.0	0.0
	0	0	0	0	0	0	0	0	0	0.0	0.0
	0	0	0	0	0	0	0	0	0	0.0	0.0

**Emergency/Trauma Care**

Certified Trauma Center	No
Level of Trauma Service	<b>Level 1</b>
Operating Rooms Dedicated for Trauma Care	0
Number of Trauma Visits:	0
Patients Admitted from Trauma	0
Emergency Service Type:	Comprehensive
Number of Emergency Room Stations	7
Persons Treated by Emergency Services:	8,909
Patients Admitted from Emergency:	650
Total ED Visits (Emergency+Trauma):	<b>8,909</b>

**Free-Standing Emergency Center**

Beds in Free-Standing Centers	
Patient Visits in Free-Standing Centers	
Hospital Admissions from Free-Standing Center	

**Outpatient Service Data**

Total Outpatient Visits	<b>32,833</b>
Outpatient Visits at the Hospital/ Campus:	32,833
Outpatient Visits Offsite/off campus	0

**Cardiac Catheterization Labs**

Total Cath Labs (Dedicated+Nondedicated labs):	<b>0</b>
Cath Labs used for Angiography procedures	0
Dedicated Diagnostic Catheterization Lab	0
Dedicated Interventional Catheterization Labs	0
Dedicated EP Catheterization Labs	0

**Cardiac Catheterization Utilization**

Total Cardiac Cath Procedures:	<b>0</b>
Diagnostic Catheterizations (0-14)	0
Diagnostic Catheterizations (15+)	0
Interventional Catheterizations (0-14):	0
Interventional Catheterization (15+)	0
EP Catheterizations (15+)	0

**Cardiac Surgery Data**

Total Cardiac Surgery Cases:	<b>0</b>
Pediatric (0 - 14 Years):	0
Adult (15 Years and Older):	0
Coronary Artery Bypass Grafts (CABGs) performed of total Cardiac Cases :	0

**Diagnostic/Interventional Equipment****Examinations**

	<b><u>Owned Contract</u></b>		<b><u>Inpatient</u></b>	<b><u>Outpt</u></b>	<b><u>Contract</u></b>
General Radiography/Fluoroscopy	2	0	1,084	7,321	0
Nuclear Medicine	0	1	0	0	143
Mammography	1	0	0	2,013	0
Ultrasound	2	0	349	3,346	0
Angiography	0	0			
Diagnostic Angiography			0	0	0
Interventional Angiography			0	0	0
Positron Emission Tomography (PET)	0	0	0	0	0
Computerized Axial Tomography (CAT)	1	0	522	3,429	0
Magnetic Resonance Imaging	0	1	0	0	886

**Therapeutic Equipment**

	<b><u>Owned Contract</u></b>		<b><u>Therapies/ Treatments</u></b>
Lithotripsy	0	1	84
Linear Accelerator	0	0	0
Image Guided Rad Therapy			0
Intensity Modulated Rad Thrp			0
High Dose Brachytherapy	0	0	0
Proton Beam Therapy	0	0	0
Gamma Knife	0	0	0
Cyber knife	0	0	0

**Reference Numbers**  
 Facility Id 7003148  
 Health Service Area 001 Planning Service Area 037  
 Midland Surgical Center LLC  
 2120 Midlands Court  
 Sycamore, IL 60178

Number of Operating Rooms 3  
 Procedure Rooms 0  
 Exam Rooms 0  
 Number of Recovery Stations Stage 1 9  
 Number of Recovery Stations Stage 2 9

**Administrator**  
 Patricia Sulaver  
**Date Complete**  
 3/17/2015

**Type of Ownership**  
 Limited Liability Company (RA required)

**Contact Person**  
 Patricia Sulaver  
**Telephone**  
 815/748-0393

**Registered Agent**  
 Steven Glasgow MD

**Property Owner**  
 TMSCP LLC

**Legal Owner(s)**

Jay Burstein MD  
 Joseph Scianna MD  
 Kishwaukee Hospital  
 Michele Glasgow MD  
 Photine Liakos MD  
 Rajeev Jain MD  
 Regent Surgical Health LLC  
 Robert Swartz MD  
 Russell Bodner MD  
 Sajat Bux MD  
 Shane York DPM  
 Steven Glasgow MD

**HOSPITAL TRANSFER RELATIONSHIPS**

HOSPITAL NAME	NUMBER OF PATIENTS
Kishwaukee Community Hospital DeKalb, IL	1
	0
	0
	0
	0

**STAFFING PATTERNS**

PERSONNEL	FULL-TIME EQUIVALENTS
Administrator	1.00
Physicians	0.00
Nurse Anesthetists	0.00
Director of Nurses	1.00
Registered Nurses	9.60
Certified Aides	0.00
Other Health Profs.	4.50
Other Non-Health Profs	5.00
<b>TOTAL</b>	<b>21.10</b>

**DAYS AND HOURS OF OPERATION**

Monday	10
Tuesday	10
Wednesday	10
Thursday	10
Friday	10
Saturday	0
Sunday	0

**NUMBER OF PATIENTS BY AGE GROUP**

AGE	MALE	FEMALE	TOTAL
0-14 years	86	75	161
15-44 years	299	235	534
45-64 years	340	361	701
65-74 years	289	375	664
75+ years	333	307	640
<b>TOTAL</b>	<b>1,347</b>	<b>1,353</b>	<b>2,700</b>

**NUMBER OF PATIENTS BY PRIMARY PAYMENT SOURCE**

PAYMENT SOURCE	MALE	FEMALE	TOTAL
Medicaid	86	123	209
Medicare	568	650	1,218
Other Public	5	3	8
Insurance	680	560	1,240
Private Pay	8	17	25
Charity Care	0	0	0
<b>TOTAL</b>	<b>1,347</b>	<b>1,353</b>	<b>2,700</b>

**NET REVENUE BY PAYOR SOURCE FOR FISCAL YEAR**

Medicare	Medicaid	Other Public	Private Insurance	Private Pay	TOTALS	Charity Care Expense	Charity Care Expense as % of Total Net Revenue
23.0%	1.7%	0.7%	73.8%	0.8%	100.0%		
1,207,883	90,225	34,283	3,876,736	40,720	5,249,847	0	0%



OPERATING ROOM UTILIZATION FOR THE REPORTING YEAR

SURGERY AREA	TOTAL SURGERIES	SURGERY TIME (HOURS)	SURGERY PREP AND CLEAN-UP TIME (HOURS)	TOTAL SURGERY TIME (HOURS)	AVERAGE CASE TIME (HOURS)
Cardiovascular	0	0.00	0.00	0.00	0.00
Dermatology	0	0.00	0.00	0.00	0.00
Gastroenterology	0	0.00	0.00	0.00	0.00
General	0	0.00	0.00	0.00	0.00
Laser Eye	0	0.00	0.00	0.00	0.00
Neurological	0	0.00	0.00	0.00	0.00
OB/Gynecology	6	4.25	1.50	5.75	0.96
Ophthalmology	1323	617.50	165.50	783.00	0.59
Oral/Maxillofacial	0	0.00	0.00	0.00	0.00
Orthopedic	690	770.50	199.00	969.50	1.41
Otolaryngology	221	129.00	31.75	160.75	0.73
Pain Management	280	112.00	30.00	142.00	0.51
Plastic	11	12.00	2.90	14.90	1.35
Podiatry	67	80.50	19.25	99.75	1.49
Thoracic	0	0.00	0.00	0.00	0.00
Urology	102	71.50	17.00	88.50	0.87
TOTAL	2700	1,797.25	466.90	2264.15	0.84

PROCEDURE ROOM UTILIZATION FOR THE REPORTING YEAR

SURGERY AREA	PROCEDURE ROOMS	TOTAL SURGERIES	SURGERY TIME (HOURS)	PREP AND CLEAN-UP TIME (HOURS)	TOTAL SURGERY TIME (HOURS)	AVERAGE CASE TIME (HOURS)
Cardiac Catheteriza	0	0	0	0	0	0.00
Gastro-Intestinal	0	0	0	0	0	0.00
Laser Eye	0	0	0	0	0	0.00
Pain Management	0	0	0	0	0	0.00
TOTALS	0	0	0	0	0	0.00

Patients by Location of Residence

Zip Code	City	County	Patients
60115	De Kalb		576
60178	Sycamore		477
61068	Rochelle		189
60135	Genoa		108
60548	Sandwich		108
60112	Cortland		70
61021	Dixon		57
60145	Kingston		49
60146	Kirkland		43
61061	Oregon		38
60140	Hampshire		37
60151	Maple Park		36
60556	Waterman		34
60552	Somonauk		34
60150	Malta		33
60530	Lee		29
61008	Belvidere		29
60520	Hinckley		26
60152	Marengo		25
60545	Plano		24
61081	Sterling		24
61071	Rock Falls		22
61350	Ottawa		21
61006	Ashton		20
60142	Huntley		20



RECEIVED

OCT 16 2015

HEALTH FACILITIES &  
SERVICES REVIEW BOARD

OFFICE OF THE ATTORNEY GENERAL  
STATE OF ILLINOIS

October 13, 2015

Lisa Madigan  
ATTORNEY GENERAL

Kathy Olson, Chairman  
Illinois Health Facilities and Services Review Board  
525 West Jefferson Street  
Springfield, Illinois 62761

E-007-15

**Re: Affiliation of KishHealth System and Northwestern Memorial Health Care**

Dear Chairman Olson:

We have reviewed the charitable trust aspects of the proposed affiliation of KishHealth System and Northwestern Memorial Health Care. In conducting our review, we have considered not only the information and documentation provided to us by KishHealth and Northwestern Memorial Health Care but also the parties' agreement to amend the bylaws of Kishwaukee Health Foundation to add a new provision which will state as follows:

"Any unrestricted gifts that are held by Kishwaukee Health Foundation as of the effective date of the affiliation between KishHealth System and Northwestern Memorial Health Care will continue to be used consistent with Kishwaukee Health Foundation's charitable purposes, specifically for the benefit of the populations and communities served by KishHealth System prior to its affiliation with Northwestern Memorial Health Care."

Based upon the parties' representation with respect to the Kishwaukee Health Foundation bylaws and our review of the above-referenced documentation, we have no objection to the proposed affiliation of KishHealth System and Northwestern Memorial Health Care.

Sincerely,

Therese M. Harris, Chief  
Charitable Trust Bureau  
100 West Randolph Street, 11<sup>th</sup> Floor  
Chicago, Illinois 60601  
(312) 814-2533