

by FedEX

July 18, 2017

Mr. Michael Constantino  
c/o Illinois Health Facilities and  
Services Review Board  
525 West Jefferson  
Springfield, IL 62761

**RE: Project Completion  
Certificate of Exemption E-003-15  
Change of Ownership  
Memorial Hospital  
Belleville, Illinois**

**RECEIVED**

**JUL 19 2017**

**HEALTH FACILITIES &  
SERVICES REVIEW BOARD**

Dear Mr. Constantino:

Consistent with the provisions of the above-referenced Certificate of Exemption ("COE") and the associated COE application, Memorial Group, Inc. and BJC Healthcare entered into a strategic affiliation on January 1, 2016, that resulted in a "change of ownership" of Memorial Hospital, per the HFSRB's definition, effective that date.

The transaction was completed consistent with the key terms contained in the COE application.

Also consistent with the above-referenced COE and the associated COE application, the change of ownership had no associated capitalized costs.

Should you require any additional information, please do not hesitate to contact me.

Sincerely,



Mark J. Turner  
President

Notarized:

