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July 11, 2017

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**HEALTH FACILITIES &
SERVICES REVIEW BOARD**

Mr. Michael Constantino
c/o Illinois Health Facilities and
Services Review Board
525 West Jefferson
Springfield, IL 62761

**RE: Project Completion
Certificate of Exemption E-003-15
Change of Ownership
Memorial Hospital
Belleville, Illinois**

Dear Mr. Constantino:

Consistent with the provisions of the above-referenced Certificate of Exemption ("COE") and the associated COE application, Memorial Group, Inc. and BJC Healthcare entered into a strategic affiliation on January 1, 2016, that resulted in a "change of ownership" of Memorial Hospital, per the HFSRB's definition, effective that date.

Also consistent with the above-referenced COE and the associated COE application, the change of ownership had no associated capitalized costs.

Should you require any additional information, please do not hesitate to contact me.

Sincerely,



Mark J. Turner
President

Notarized:

