#### T1 Visions, LLC

7415 Winwood Way Downers Grove, IL 60516

May 27, 2016

**VIA EMAIL AND DELIVERY** 

RECEIVED

MAY 2 7 2016

HEALTH FACILITIES & SERVICES REVIEW BOARD

Ms. Courtney Avery Illinois Health Facilities and Services Review Board 525 W. Jefferson Street, 2<sup>nd</sup> Floor Springfield, IL 62761 courtney.avery@Illinois.gov

Re: Support for Project 15-044, Transformative Health of McHenry - (PSA) Primary Service Area Comparison & Differentiation Analysis

Dear Ms. Avery,

The attached report is being provided in support of Project 15-044, Transformative Health of McHenry. Our organization was contracted by the Applicant to assist in providing the Board an independent, third party factual comparison of the "Project" to existing providers in the PSA.

In addition to the analysis provided, our organization conducted "Mystery Shopper Tours" of all PSA providers including those who have expressed opposition to the Project. All observations made by mystery shoppers have been redacted from our report in an effort to provide a non-prejudicial review of our findings. Narratives of these tours are available upon request.

Thank you for allowing us to provide this information to the Board and express our strong support for Project 15-044.

Respectfully,

7im Wisely

Tim Wisely Manager T1 Visions, LLC

# Transformative Health of McHenry Project #15-044 (Proposed)



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Unformation	Sources
The Proposed Project	TCO JV, LLC
Differentiating Characteristics PSA	TVO JV, LLC
5 Star Ratings	www.medicare.gov/NursingHomeCompare/profile
Health Inspection Citations	www.medicare.gov/NursingHomeCompare/profile
Life Safety Inspection Citations	www.medicare.gov/NursingHomeCompare/profile
Federal Penalties	www.medicare.gov/NursingHomeCompare/profile
Licensed Beds, Beds in Use, Utilization	Long-Term Care Facility Questionnaire for 2014, Illinois Department of Public Health, Health Systems Development, (http://www.hfsrb.Illinois.gov/pdf/LTC%20profiles%202014%20-%20Revised%2010-14-15.pdf)
Facility Size and Age	Illinois Department of Healthcare and Family Services Cost Reports (http://www.lllinois.gov/hfs/MedicalProviders/CostReports/Pages/default.aspx)
Capital Expenditures (5 Years)	Illinois Department of Healthcare and Family Services Cost Reports (http://www.illinois.gov/hfs/MedicalProvider/CostReports/Pages/default.aspx)
Capital Rate Component / Medicaid	Illinois Department of Healthcare and Family Services – Medicaid Rate List as of 4-01-2016.
Medicare Case Studies	Milliman Group
First Impression Report	T1 Visions, LLC
Adjusted Travel Times – 30 Minute Contour	Foley & Associates: www.mapquest.com
	3

### Differentiating Characteristics of the Project to the PSA:

	Transformative Health of McHenry	Existing 30-Min. Facilities
ALL Private Rooms	YES	NO
ALL Rooms with Bath/Shower	YES	NO
GSF per Bed	700	309.6 avg.
# Beds	98	123 avg.
Age	NEW	36 yrs. avg.
Double occupancy rooms	NO	YES
Triple Occupancy Rooms	NO	YES
Located on Hospital Grounds	YES	NO
On-Site Lab Services	YES	NO
On-Site Radiology Services	YES	NO
Indoor and Outdoor Therapy Areas	YES	NO
Dedicated Computer Business Room	YES	NO
Piped in medical gas	YES	1 Facility
Piped in Oxygen	YES	NO
Cardiac Monitoring	YES	NO NO
Dedicated Dialysis Unit	YES	1 Facility
Rehab staffed 7 days/week	YES	5-6 Days
Psychiatrist on Staff	YES	NO.
-ull-Time Physician Services on site	YES	On Call
Post Discharge follow-up	YES-30-60-90 days	Not Disclosed
Selected Menu Options/Enhanced Dining	YES-Feature + standard menu choices	Not Available

#### **PSA (Opposition) Comparisons:**

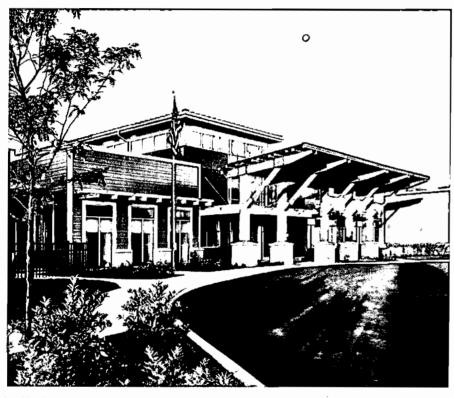
The existing PSA facility inventory is primarily a combination of old or neglected buildings, semi-private rooms, shared bathrooms and showers, small therapy space, and outdated equipment. The Project differentiates itself from the PSA inventory and providers expressing opposition in multiple ways.

#### **PSA Physical Plant Comparisons to the Project:**

- **Private Rooms:** The Project will be 100% all private rooms (98 total). The highest count we could ascertain from the facilities listed in the PSA is 65 total private rooms representing less than 5% of the total licensed and operating beds.
- **GSF/Bed:** The current state minimum standard per bed is 420 GSF/bed. The Project will boast 700GSF/bed while only 2 of the 9 facilities in the PSA meet the current state standard.
- **Building Age**: The average age of existing and opposing facilities are over 40 years old with 2 of them self reporting that the physical plants are 100+ years old. There is only provider in the PSA that is less than 10 years old. (Valley Hi at 95% Utilization).
- Bathrooms and Showers: The Project will provide each room with a private bath and shower. More than 90% of the facilities listed have community shower facilities with limited room showers and mostly shared bathrooms between rooms and in some cases up to 6 potential patients or residents sharing a single bathroom or toilet facility.
- **Minimum State Standards:** The Project will be the only facility in the PSA to exceed minimum state standards for private rooms, GSF/bed, private showers and baths, therapy/dining and common/activity space. The majority of existing PSA providers meet or have waivers to meet the standards.
- Capital Expenditures and Capital Rate Component: 90% of the 30-Minute Contour facilities are below the allowable Capital Rate Ceiling (Valley Hi Exception).

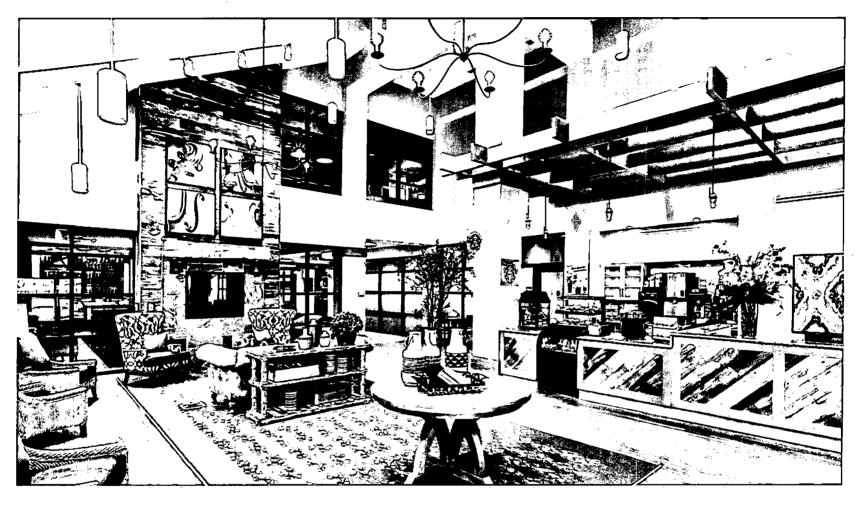
#### Transformative Health of McHenry (Proposed)

Lawrence Parkway, McHenry Illinois

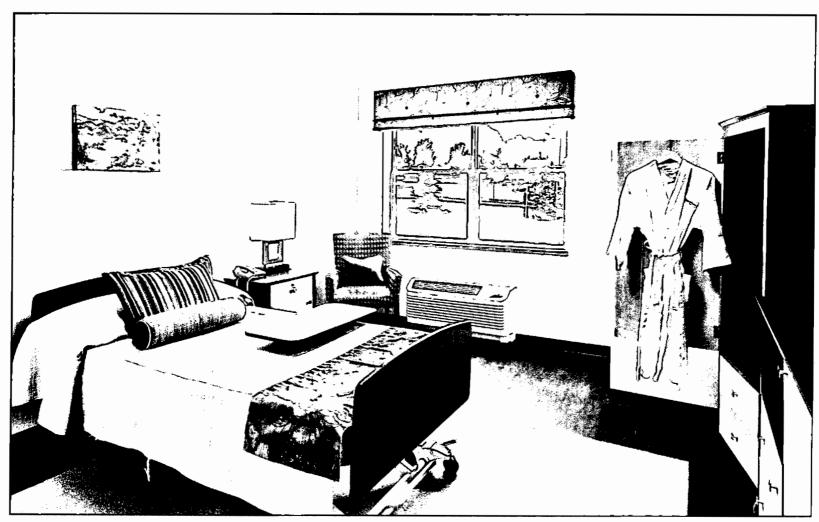


Age of Building:	NEW
Estimated CMS Rating:	5
Licensed Beds:	98
Estimated Beds in Use:	88
Estimated Utilization Year 2:	90%
Private Rooms/Showers:	98
GSF / Bed:	700
Capital Expenditure:	\$19.3N

Transformative Health of McHenry will provide a post-acute care delivery model that bridges the gap between illness and recovery using state-of-the-art technology and advanced medical practice protocols within a caring and supportive homelike environment that promotes health and healing. The unique physical plant and care model will differentiate THM from all other service providers in the PSA.



Transformative Health of McHenry will be purpose-built to treat high acuity patients in a short-term and transitional healthcare environment designed with the express purpose of promoting healing and wellness and to get patients or residents functional so they are able to return back to work or home, as quickly as possible.



The custom facility design includes providing 100% private rooms to limit the transfer of disease and aid in patient comfort and privacy. Private rooms allow patients to receive the proper amounts of rest needed to recover with total privacy and maintains dignity.



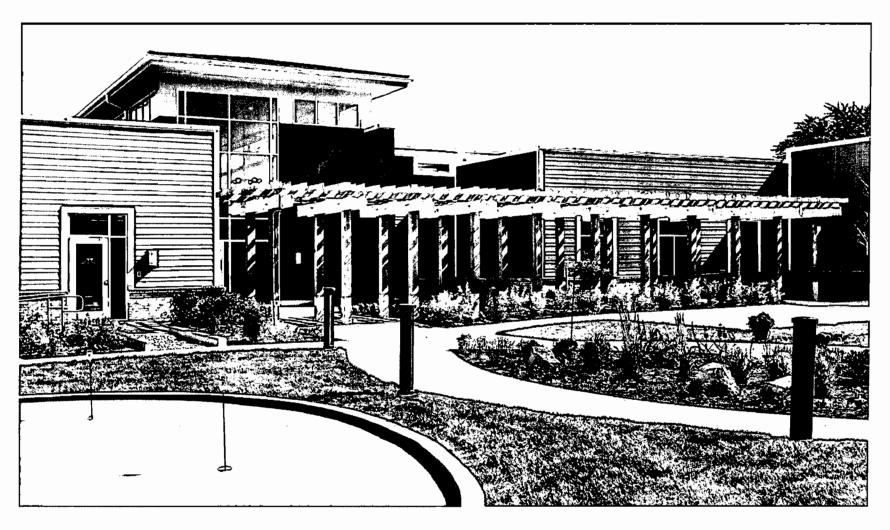
All private rooms include attached bathrooms fully equipped with toilet, sink, and shower to further aid in the prevention of disease, and enhance patient comfort. Private rooms and baths help to protect a patient or resident's statutory privacy rights.



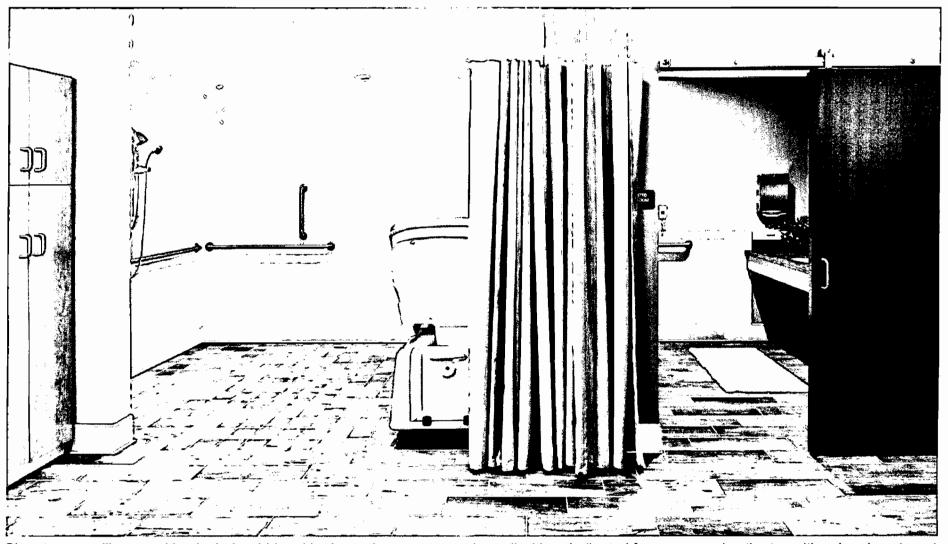
Generously sized indoor and outdoor therapy areas will allow patients to receive the full-range of mobility therapy during rehab to aid in their recovery. Occupational therapy has kitchens and bathrooms built into the therapy gyms to provide patients with practical, hands-on training, thus easing the transition from hospital to home. This enables patients to continue their healing at home and significantly reduce the risk of hospital readmission from an accident.



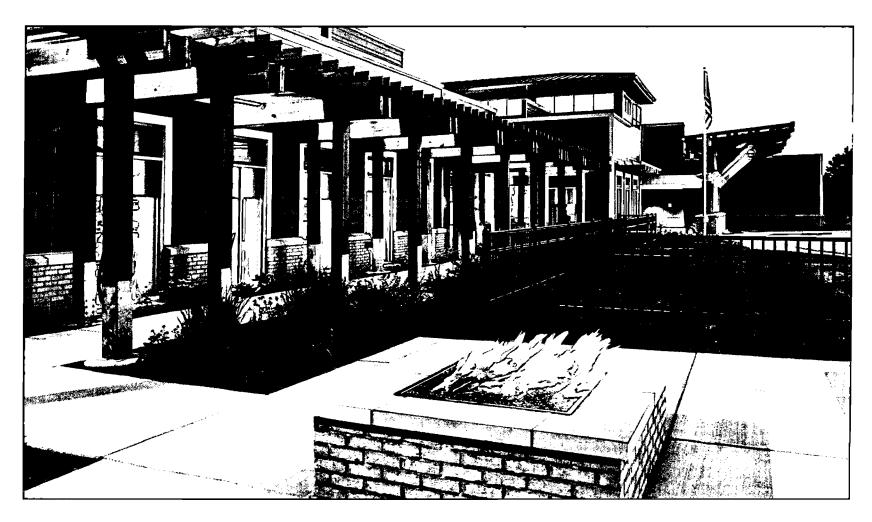
Multiple dining areas with an onsite chef gives patients access to high-quality, made-to-order meals to provide the proper nutrition to facilitate healing. The restaurant-style dining experience also allows family and friends the ability to comfortably eat with the patient, reducing the overall stress level for patient and loved ones.



Transformative Health of McHenry will provide access to outdoor resident and guest areas including a putting green, an outdoor fireplace, and outdoor therapy space.



Signature spa-like amenities include whirlpool baths and massage services all with a dedicated focus on serving the transitional and post-acute care patient.



Transformative Health of McHenry (THM) will provide a post-acute care delivery model that bridges the gap between illness and recovery by using state-of-the-art technology and advanced medical practice protocols within a caring and supportive homelike environment that promotes health and healing.

# Project #15-044 30 Minute Contour Comparisons

#### **PSA 5 Star Ratings:**

50% percent of the facilities in the PSA have a 5 Star Quality score of 4 or lower and only one provider has a 5 Star score.

88% or all but one had a score of 3 or less on the last Health Inspection reported on the CMS Nursing Home Compare Profile.

Re-hospitalization scores are not public information at this time but are forthcoming and comparisons can be inferred from 5 Star Ratings, which emphasize the need for specialized services like the Project.

		5 Star Ratings								
		Health		- Quality						
Facility Name	Overall	Inspections	Staffing	Measures						
Alden Terrace of McHenry Rehab	3	2	2	5						
The Springs at Crystal Lake	4	3	5	3						
Crystal Pines Rehab & HCC	2	2	2	2						
Fair Oaks Health Care Center	5	3	5	5						
Hearthstone Manor	3	2	2	5						
Crossroads Care Center Woodstock	1 2	1	3	1 1 1						
Wauconda Healthcare & Rehab	5	4	5	. 5						
Valley Hi Nursing Home	4	3 / 1 / 3 / 1 / 1	*** <b>4</b>	i i i i i i i 2 i i i k i i						
			196.7							
		Kasanir, e.e.								
Ratings:										
表。5 = Much Above Average ************************************			34.3							
4 = Above Average		errenadalari etratutent								
3 = Average #15 / 40# # ###############################		ministra (								
2 = Below Average	elukatelukitelikaji (grijakiteliki	<del>rias de l'este de la Principi</del> de Cestent	HILI MODILI PROGRAMA	nama dinambanda da d						
L= Much Below Average										

Source: www.medicare.gov/NursingHomeCompare/profile

#### **IPDH Health Inspection and Life Safety Citations:**

50% of the PSA providers exceeded the state average for the last reported health inspection citations while 100% exceeded the state average for Life Safety Citations speaking to the age, condition and safety of the current physical plants in the area.

		IDPH Inspection Cita	ations
	<u>Health</u>	Life Safety	Federal Penalties
Facility Name	Citations	<u>Citations</u>	Last 3 Years
Alden Terrace of McHenry Rehab	8	17	
The Springs at Crystal Lake		10	
Crystal Pines Rehab & HCC	13	18	
Fair Oaks Health Care Center	[######   6   ##########################	-	
Hearthstone Manor	6	8	,,,
Crossroads Care Center Woodstock	15	13	\$61,700
Wauconda Healthcare & Rehab	6	9	
Valley Hi Nursing Home	3	- 10	
8 ( ) 8 (		and the second s	
Illinois State Average	7.6	[]	

# Size (GSF/Bed) and Age Chart 30-Minutes Contour Facilities

CITY	# of Licensed Nursing Beds	Building GSF	GSF per Bed	Year Constructed	BLDG Age
McHenry	98	68,586	And the second	and the second	New
McHenry	316	90000	284.8	1979	37
Crystal Lake	97	33873	349.2	1989	27
Crystal Lake	114	23000	201.8	1972	44
Crystal Lake	51	29962	587.5	* 1990	26
Woodstock	75	60000	434.8	1950	66
Woodstock	115	29252	254.4	1969	47
Wauconda	135	36038	266.9	* 1990	26
Woodstock	128	67754	529.3	2006	10
Round Lake Beach	144	24277	168.6	1976	40
	1175		341.9	ga Walio	-36
			12000		e January
					4. 4.5 1 .
Marego	56	12500	223.2	1928	88
	McHenry Crystal Lake Crystal Lake Crystal Lake Woodstock Woodstock Wauconda Woodstock Round Lake Beach	CITY Nursing Beds McHenry 98  McHenry 316  Crystal Lake 97  Crystal Lake 114  Crystal Lake 51  Woodstock 75  Woodstock 115  Wauconda 135  Woodstock 128  Round Lake Beach 144	CITY         Nursing Beds         GSF           McHenry         98         68,586           McHenry         316         90000           Crystal Lake         97         33873           Crystal Lake         114         23000           Crystal Lake         51         29962           Woodstock         75         60000           Woodstock         115         29252           Wauconda         135         36038           Woodstock         128         67754           Round Lake Beach         144         24277           1175         2000         24277	CITY         Nursing Beds         GSF         Bed           McHenry         98         68,586         700           McHenry         316         90000         284.8           Crystal Lake         97         33873         349.2           Crystal Lake         114         23000         201.8           Crystal Lake         51         29962         587.5           Woodstock         75         60000         434.8           Woodstock         115         29252         254.4           Wauconda         135         36038         266.9           Woodstock         128         67754         529.3           Round Lake Beach         144         24277         168.6           1175         341.9	CITY         Nursing Beds         GSF         Bed         Constructed           McHenry         98         68,586         700         2018           McHenry         316         90000         284.8         1979           Crystal Lake         97         33873         349.2         1989           Crystal Lake         114         23000         201.8         1972           Crystal Lake         51         29962         587.5         * 1990           Woodstock         75         60000         434.8         1950           Woodstock         115         29252         254.4         1969           Wauconda         135         36038         266.9         * 1990           Woodstock         128         67754         529.3         2006           Round Lake Beach         144         24277         168.6         1976           1175         341.9         341.9         341.9

<sup>\*</sup> Oldest Date on Inventory

# Capital Cost Expenditures 30-Minutes Contour Facilities

	2014 Profile Data 2014 MEDICARE/MEDICAID COST REPORT DATA												
Facility Name	# of Licensed Nursing Beds	BLDG Age	C	ost 2010	Cost 2011	Co	ost 2012	С	ost 2013	C	Cost 2014		Avg. Cost ver 5 Years
Alden Terrace Of McHenry Rehab	316	37	\$	166,673	\$ 21,964	\$	76,497	\$	192,633	\$	24,492	\$ -	96,452
The Springs at Crystal Lake	97	27	\$	-	\$ 55,162	\$	6,579	\$	34,763	\$	1,257,633	\$	270,827
Crystal Pines Rehab & HCC	114	44	\$	-	\$ 303	\$	53,861	\$	352,966	\$	26,496	\$	86,725
Fair Oaks Health Care Center	51	26	\$		\$ 7,710	\$	2,321	\$	-	\$	38,652	\$	9,737
Crossroads Care Center Woodstock	115	47	\$	46,897	\$ 77,188	\$	49,192	\$	218,048	\$	54,120	\$	89,089
Hearthstone Manor	75	66	\$	100,517	\$ 13,221	\$	52,622	\$	60,355	\$	1,589,023	. <b>\$</b>	363,148
Wauconda Healthcare & Rehab	135,	26	\$	12,500	\$ -	\$	49,773	\$	78,381	\$	330,900	\$	94,311
Valley Hi Nursing Home	128	10	\$	120,395	\$ 92,299	_\$	28,004	s .\$	28,347,-	<b>\$</b>	63,329	\$	66,475
Hillcrest Retirement Village		40		34,981	\$ 32,168	. \$ 3	(Serve	12.\$	348,435	<b>W</b> \$	74,893	\$	98,095
	1175	36	\$	53,551	\$ 33,335	\$	35,428	1\$	145,992	¥.\$	÷ 384,393	\$	130,540
Outside of 30-minute Travel Time													
Florence Nursing Home	. 56	88	\$	390,994		\$	28,985	\$ 1		1,\$		\$	83,996

#### Capital Rate Component Medicaid Rates as of 4/1/2016 30-Minute Contour

FACILITY NAME	CITY	Capital	Support	Nursing	Total Rate
Alden Terrace Of McHenry Rehab	McHenry	10.10	43.65	102.15	155.90
The Springs at Crystal Lake	Crystal Lake	15.71	45.20	67.92	128.83
Crystal Pines Rehab & HCC	Crystal Lake	15.09	53.62	95.03	163.74
Fair Oaks Health Care Center	Crystal Lake	15.55	55.98	110.79	182.32
Hearthstone Manor	Woodstock	14.54	55.98	48.10	118.62
Crossroads Care Center Woodstock	Woodstock	11.80	48.90	94.17	154.87
Wauconda Healthcare & Rehab	Wauconda	15.67	50.55	102.23	168.45
Valley Hi Nursing Home	Woodstock	18.18 *	62.41	79.64	160.23
Hillcrest Retirement Village	Round Lake Beach	12.53	46.74	103.01	162.28
Florence Nursing Home	Marego	12.61	49.25	89.04	150.90

<sup>\*</sup> Capital Rate Ceiling

#### **Medicare Transitional Care Facility Case Study Examples:**

The results of the following case-study illustrate the estimated positive impact a Transitional Care Facility (TCF) -- like Transformative Health of McHenry -- can have on the average length-of-stay (LOS) and the average payment per Medicare beneficiary cost savings when compared to other skilled nursing providers in a Medicare service area. The following examples show how a specialized TCF can reduce healthcare costs and set itself apart from existing skilled nursing facilities that attempt to provide similar services.

### **Case Study Example:**

### Average LOS Reduction and Cost Savings/Medicare Beneficiary by a Transitional Care Facility.

#### Average LOS and Payment / Medicare Part A Beneficiary

	Average Comparable SNF in MSA	Transitional Care Facility Similar to Project	Estimated % Difference
Average Length of Stay (ALOS)	27.5	18.1 days	34.2%
Average Payment per Medicare Beneficiary	\$11,896	\$8,746	26.5%

### **Case Study Example:**

### Diagnosis Specific Cost Savings by a Transitional Care Facility.

Actual results for an existing Transitional Care Facility (TCF) (Like the Project) in an MSA for the 9 most prevalent SNF/Hospital Admission Re-Admission Categories.

**Select Medical Conditions By Diagnosis** 

MSA	TCF -LOS	MSA Average Cost / Beneficiary	TCF Average Cost / Beneficiary	Total % Estimated Savings
25.7 days	13.9	\$12,533	\$6,663	47.0%
27.1	17.4	\$12,800	\$7,830	39.0%
43.1	25.8	\$21,713	\$14,350	34.0%
24.7	\$16	\$12,783	\$8,645	32.0%
	25.7 days 27.1 43.1	25.7 days 13.9 27.1 17.4 43.1 25.8	MSA         TCF -LOS         Average Cost / Beneficiary           25.7 days         13.9         \$12,533           27.1         17.4         \$12,800           43.1         25.8         \$21,713	MSA         TCF -LOS         Average Cost / Beneficiary         Average Cost / Beneficiary           25.7 days         13.9         \$12,533         \$6,663           27.1         17.4         \$12,800         \$7,830           43.1         25.8         \$21,713         \$14,350

### First Impression Reports

Presented by

#### **T1 Visions, LLC**

T1 Visions, LLC is a privately held LLC composed of long term care professionals and consultants who have multiple, combined years of specialized experience in long term care marketing, promotion, positioning and entertainment services.

T1 Visions conducted "Mystery Shopper Tours" of the subject properties listed within this report and within a 30-minute drive time of the Project.

T1 Visions conducted a minimum of two separate and unannounced visits for each subject location in order to provide the reader with a realistic and unbiased, albeit educated *First Impression Report* similar to what a visitor or consumer shopping the subject properties might observe and experience.

All sources of information for the subject properties have been obtained from sources that are free and accessible to the public. Sources are cited on the previous page.

(Disclaimer: The views and opinions expressed herein are those of the T1 Visions, LLC. T1 Visions LLC views and opinions do not necessarily reflect the views and opinions of TCO JV, LLC, or any of TCO JV, LLC's respective subsidiaries, parents or affiliates, and their respective directors, officers, employees, agents, consultants, legal counsel, accountants and other representatives.)

Alden Terrace of McHenry Rehab 803 Royal Drive, McHenry Illinois 60050 www.thealdennetwork.com



Adjusted Travel Time: 5.8

Age of Building: 37 Years

Yes

2

Shared Bathrooms: Yes

3 Bed Wards: Yes

Common Shower Rooms: Yes

Private Rooms Reported:

#### **Crossroads Care Center**

309 McHenry Ave., Woodstock Illinois 60096 www.crossroadscarec<u>enter.com</u>



Adjusted Travel Time:

17.3

Age of Building:

47 Years

Shared Bedrooms:

Yes

Shared Bathrooms:

Yes

Common Shower Rooms: Yes

Private Rooms Reported: 6

Crystal Pines Rehab & Health Center 335 N. Illinois St., Crystal Lake Illinois 60014 www.crystalpinesrehabandhealth.com



Adjusted Travel Time: 12.7 Age of Building: 44 Years Shared Bedrooms: Yes Shared Bathrooms: Yes Common Shower Rooms: Yes Private Rooms Reported: 2

Fair Oaks Rehab & Skilled Nursing Facility
471 W. Terra Cotta Ave. Crystal Lake Illinois 60014
<a href="https://www.fairoakshealthcare.org">www.fairoakshealthcare.org</a>



Adjusted Travel Time: 15.0

Age of Building: 26 Years

Shared Bedrooms: Yes Shared Bathrooms: Yes Private Rooms Reported: 20

#### Florence Nursing Home

546 East Grant Highway Marengo Illinois 60152 www.fairoakshealthcare.org



Adjusted Travel Time: 39.1

Age of Building: 100 Years \*

Shared Bedrooms: Yes

Shared Bathrooms: Yes

Common Shower Rooms: Yes

Private Rooms Reported: NA

#### Hearthstone Manor

920 N. Seminary Ave., Woodstock Illinois 60098 www.wclsil.org



Adjusted Travel Time: 18.4

Age of Building: 100 Years \*

Shared Bedrooms:

Yes

Shared Bathrooms:

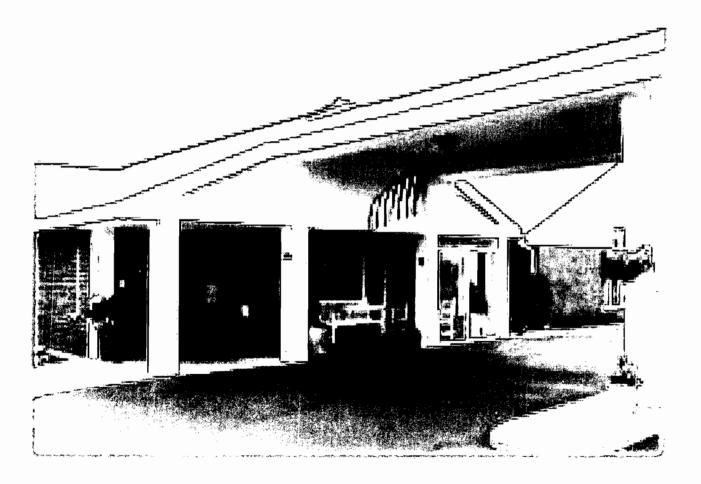
Yes

Common Shower Rooms:

Yes

Private Rooms Reported: 4

The Springs at Crystal Lake
1000 Brighton Lane, Crystal Lake Illinois 60012
www.thespringsrehab.com



Adjusted Travel Time: 8.1 Age of Building: 27 Years Shared Bedrooms: Yes Shared Bathrooms: Yes Common Shower Rooms: Yes Private Rooms Reported: NA

#### Wauconda Healthcare & Rehab

176 Thomas Court, Wauconda Illinois 60084 www.waucondacare.com



Adjusted Travel Time: 19.6
Age of Building: 26 Years
Shared Bedrooms: Yes
Shared Bathrooms: Yes
Common Shower Rooms: Yes
Private Rooms Reported: 15

# Adjusted Times for Peak Travel 30-Minute Contour Facilities

#### **30 MIN FACILITIES**

							REVISED	<u>)</u>
							Peak Traffic	Adjusted Peak
FACNAME	ADDRESS	CITY	ZIP	<b>Gen Beds</b>	hsa (	Distance	Travel Time	Travel Time
Alden Terrace Of McHenry Rehab (1)	803 Front Royal Drive	Mchenry	60050-0000	316	8	3.0	5	5.8
The Springs at Crystal Lake	1000 East Brighton Lane	Crystal Lake	60012-0000	97	8	4.1	7	8.1
Crystal Pines Rehab & HCC	335 Illinois St	Crystal Lake	60014-0000	114	8	6.7	11	12.7
Fair Oaks Health Care Center (3)	W Terra Cotta Ave & Ridge Ave	Crystal Lake	60014-0000	46	8	7.7	13	15.0
Crossroads Care Center Woodstock	309 Mchenry Avenue	Woodstock	60098-0000	115	8	9.2	15	17.3
Hearthstone Manor	920 North Seminary Avenue	Woodstock	60098-0000	75	8	9.5	16	18.4
Wauconda Healthcare & Rehab (4)(4a)	176 Thomas Court	Wauconda	60084-0000	175	8	9.4	17	19.6
Valley Hi Nursing Home	2406 Hartland Road	Woodstock	60098-0000	128	8	15.0	21	24.2
Hillcrest Retirement Village	1740 Circuit Dr	Round Lake Beach	60073-0000	144	8	3.8	25	28.8

Outside of 30-Minute Travel Time Florence Nursing Home

Marengo

- (1) Profile & website address is 803 Royal Drive; 2004-2014 Cost Reports list Bldg GSF as 9,000 but correct bldg GSF is 90,000 as per 2000-2003 Cost Reports
- (2) 01/13/2013 CLOSURE. License not renewed effective this date; 70 beds removed from inventory
- (3) 03/29/2013 Bed Change. Facility added 5 Nursing Care beds. Facility now has 51 Nursing Care beds; Profile address: 471 W. Terra Cotta Avenue
- (4) 10/30/2012 12-062 Permit issued to add 40 Nursing Care Beds to existing facility; facility will have 175 beds upon project completion
- (4a) 10/08/2014 Relinquishment of project. Removed 40 Nursing Care beds from inventory.

#### Sources

Long-Term Care Facility Questionnaire for 2013, Illinois Department of Public Health, Health Systems Development Long-Term Care Facility Questionnaire for 2014, Illinois Department of Public Health, Health Systems Development <a href="https://www.mapquest.com">www.mapquest.com</a>

#### Alden Terrace of McHenry Rehab

803 Royal Drive, McHenry Illinois 60050 www.thealdennetwork.com

Mchenry, IL 4201 W Medical Center Dr to 803 Royal Dr, Mchenry, IL 60050-4209 Directions - MapQuest Page 2 of 2 Mehenry, IL 4201 W Medical Center Dr to 803 Royal Dr, Mehenry, IL 60050-4209 Directions - MapQuest Page 1 of 2 YOUR TRIP TO: 803 Reyal Dr. Mchartry II, 60050-4209 5 MIN | 3.0 MI 🖨 Alden Terrace Of Matterny Rehab 603 Royal Dr. Mchenry, IL 60050-4209 Then 0 03 miles Then 1 18 miles 6. Tum right onto 8 Crystal Lake Rd 3 Crystal Late Ad is 8 5 miles past Kresprede D If you much Brookwood For you've game about 0.1 miles the far. 7. Turn left onto Sevel De Royal Dr is 0.4 miles post Aensington Dr If you reach to Littan St you've gone about 2.1 miles fee for. 1 (f) ancel makes Then 0 10 meter (8) BUS ROYAL DR is on the beft

# The Springs at Crystal Lake 1000 Brighton Lane, Crystal Lake Illinois 60012 www.thespringsrehab.com

Mchenry, IL 4201 W Medical Center Dr to 1000 E Brig	thion Ln. Crystal Lake, IL 60012 Directions - Map Page 1 of	2 Mehenry, IL 4201 W Medica	al Center Dr to 1000 E Brighton Ln, Crystal L	ake. IL 60012 Directions - Map Page 2 of 2
YOUR TRIP TO: 1000 E Brighton Ln, Crystal Lake, 8, 40012	CHECKERON .	·	Churchy Cam	
7 MIN ( 4.1 M) 😝 Trip time based on EndTic genditions as of 4.34 PM on Morch 4, 2016. Current Tra	iffle: Moderate			
The Springs of Crystal Lake				# ####################################
1. Start out going east.	e v ooks Some P 1	٤ ١		medicar Center Dr Mchenry, IL 60050-8409
Then 0 05 males	0 05 tetal miles			•
2. Turn left Then 0.03 miles	Q DE satel milles			<b>3</b> .
3. Turn right Then 0 D4 crives	Q 11 total miles	- •	***	
4. Turn left Then 0 02 miles	Q 13 total males		Practic France	
5. Take the 1st right onto W Medical Center Dr Then 0 17 miles	O 3O total miles	المحاضين	<b>450</b>	<b>*</b>
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### Crystal Pines Rehab & Health Center

335 N. Illinois St., Crystal Lake Illinois 60014 www.crystalpinesrehabandhealth.com

Michenry, JL 4201 W Medical Center Dr to 335 Illinois St, Crystal Lake, IL 60014 Directions - MapQuest Page 1 of 2 Mchenry, IL 4201 W Medical Center Dr to 335 Illinois St, Crystal Lake, IL 60014 Directions - MapQuest Page 2 of 2 YOUR TRIP TO: 335 Illinois SI, Crystat Lake, IL 60014 4201 W Medical Center 11 MIN | 6.7 MI 🖨 Or Mchenry, IL 60050-8409 Trip time based on watte conditions as of 4.27 PM on Warsh 4, 2016. Gurrent Traffic: Light Crystal Pines Rebab & HCC 1. Start out going east. Then 0 05 mates 0,05 total miles 2. Turn left. Then 0 03 miles 0 08 total miles 3. Furn right. 0 11 total miles 'GD' 4. Turn left Then 0 02 miles 0 13 total miles 5. Take the 1st right onto W Medical Center Dr 0.30 total miles 6, Turn right onto S State Route 31/IL-31. 5.20 total miles 335 Illinois St. 7. Turn right onto É Terra Cotta AvertL-178. Crystal Lake. 6 59 total miles Toes 1.39 mdes 8. Turn right onto Illinois St 6.72 total miles Then 0.12 males

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#### Fair Oaks Rehab & Skilled Nursing Facility

## 471 W. Terra Cotta Ave. Crystal Lake Illinois 60014 www.fairoakshealthcare.org

4201 W Medical Center Dr. Mehenry, 11. 60050-8409 to Ridge Ave & W Terra Cotta Ave Directions - Ma... Page 2 of 2

4201 W Medical Center Dr., Mchenry, IL, 60050-8409 to Ridge Ave & W Terra Cotta Ave Directions - Ma... Page 1 of 2

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420T W Medical Center

Dr. Mchenry. IL 60050-8409

#### **Crossroads Care Center**

## 309 McHenry Ave., Woodstock Illinois 60096 www.crossroadscarecenter.com

4201 W Medical Center Dr. Mchenry, IL 60050-8409 to 309 McHenry Ave, Woodstock, IL 60098-2917 ... Page 2 of 2 4201 W Medical Center Dr. Mchenry, IL 60050-8409 to 309 McHenry Ave, Woodstock, IL 60098-2917 ... Page 1 of 2 YOUR TRIP TO: 309 McHenry Ave. Woodstock, IL 69095-2917 15 MIN | 9.2 MI 🖨 1. Start out going east on W Medical Center Dr Ioward Lawrence Pkwy 0.00 total miles 4201 W Medical Center Dr. Mchenry, 8\_60050-8409 Ave. Woodstock, IL 60098-2917 2. Take the 1st teft onto Lawrence Pkwy Then 0 14 miles 0.14 total miles 3. Turn left onto Sull Valley Rd Then 5.27 miles 5.41 total onles 4. Turn left to stay on Bull Velley Rd Then 2.00 miles 7.41 total miles 5. Turn eight anta Country Civb Rd. 8 50 total miles 6. Turn right onto S Eastwood DIJIL-47 Then 0.64 miles 9.14 total miles 7. Turn right ente McHenry Avent-120 9 15 total miles Then 0 01 miles 8. 109 MCHENRY AVE.

#### **Hearthstone Manor**

#### 920 N. Seminary Ave., Woodstock Illinois 60098 <u>www.wclsil.org</u>

4201 W Medical Center Dr. Mchenry, IL 60050-8409 to 920 N Seminary Ave, Woodstock, IL 60098-299... Page 1 of 2

4201 W Medical Center Dr, Mchenry, IL 60050-8409 to 920 N Seminary Ave, Woodstock, IL 60098-299... Page 2 of 2

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l.	Then 2.05 miles  5. Turn right onto Country Club Rd. Then 1.10 miles	7 41 jospi miles 9 50 total miles	,"		<del>.</del>	
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8	7. 920 N SEMIMARY AVE Is on the right		~ {176		15	

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#### Wauconda Healthcare & Rehab

#### 176 Thomas Court, Wauconda Illinois 60084 www.waucondacare.com

4201 W Medical Center Dr. Michenry, IL 60050-8409 to 176 Thomas Ct. Wasconda, IL 60084 Directions ... Page 1 of 2

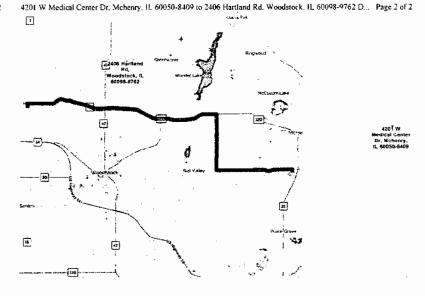
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TEMPORATE T

# Valley HI Nursing Home 2406 Hartland Road, Woodstock IL 60098

4201 W Medical Center Dr. Mchenry, IL 60050-8409 to 2406 Hartland Rd, Woodstock, IL 60098-9762 D. Page 1 of 2

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#### **Hillcrest Retirement Village**

1740 N. Circuit Drive, Round Lake Beach, IL 60073

4201 W Medical Center Dr, Mchenry, IL 60050-8409 to 1740 Circuit Dr, Round Lake Beach, IL 60073-3... Page 1 of 2 4201 W Medical Center Dr. Mehenry, IL 60050-8409 to 1740 Circuit Dr. Round Lake Beach, IL 60073-3. Page 2 of 2 YOUR TRIP TO: 1780 SHOUR TE PROPERTING MESTS & HOUTE MOST 254M | 154M 😭 hip have bound so traffic conditions as of \$.25 PM on Marris a 3848 Compan fields, ugain G IA Isla top was From \$ 47 maps 0 16 mm mm A. Stay washed to on some Charles a Males Rd . \$ 75-habet retains 261 (42) (20) 1 25 mg (a) er teg # IL Turnett onte Curerain Re 0 51 Mainte 16 (ri ngişi seine 14 Turn Heft dette Cette ( Ce TEL 1740 CIPCUT 2R