

FOLEY & ASSOCIATES, INC.

Charles H. Foley, MHSA
cfoley@foleyandassociates.com

John P. Kniery
jkniery@foleyandassociates.com

HAND DELIVERED

December 23, 2015

Mr. Michael Constantino, Chief Project Review
Illinois Department of Public Health
Illinois Health Facilities and Services Review Board
525 West Jefferson Street, Second Floor
Springfield, Illinois 62761

RECEIVED

DEC 23 2015

**HEALTH FACILITIES &
SERVICES REVIEW BOARD**

**Re: Project No. 15-044, Transformative Health
of McHenry**

Dear Mr. Constantino:

This correspondence serves as notes to our November 23, 2015 technical assistance meeting as the following cumulatively addresses those issues that you presented to all those present and is the Applicant's response.

In the technical assistance meeting there were two main issues for which additional documentation was requested. The first is in respect to the Applicant and who should be a co-Applicant. To address this the Applicant went through and reviewed the *77 IAC, Chapter II, Subchapter b, Section 1130.220*, and had prepared a letter addressing this issue. Please refer to **EXHIBIT I** for this response, which we believe adequately addresses your concern.

The second issue as presented in our technical assistance meeting was the need to readdress the referral letters in accordance with the *77 IAC, Chapter II, Subchapter b, Section 1125.540*. To that end the Applicant has sought revised letters more appropriately addressing the aforementioned rule.

The redrafted letters include one from Centegra Health System's Chief Executive Officer, Mr. Michael S. Eesley who clarified the hospital system's total admissions to nursing care facilities. Refer to **EXHIBIT II**. He outlined the hospital's support for the proposed project and the fact that Centegra Health System solicited proposals from potential partners to create a post-acute care facility on the hospital's McHenry campus. This proposal was the successful respondent to the Health System's request. This letter also delineates the Zip Code data for the referrals made which clearly shows that 87% of those originated from within the McHenry County Planning Area. This item also readdresses *77 IAC, Chapter II, Subchapter b, Section 1125.530b*, in that the Applicant's primary purpose of establishing this project is to serve the residents of the area, i.e., the McHenry County Planning Area. Most importantly, this letter quantifies the expected number of patients referred to the subject facility when open. Specifically, only 30% of the total admissions will be for the proposed project. The balance



Health Care Consulting

133 South Fourth Street, Suite 200 • Springfield, IL 62701

foley@foleyandassociates.com

Office: 217/544-1551


Fax: 217/544-3615

Mr. Michael Constantino
December 23, 2015
Page Two

will continue to be made to all other area facilities, thus, this project would only minimally impact other area facilities. All referrals from the hospital total 1,870 annually. The 30% of the referrals for the proposed project represents 561 annual referrals, which is more than enough patients to meet target utilization.

Finally, enclosed as **EXHIBIT III**, are nine letters of support from area physicians offering referrals to the proposed project. These revised letters provide patient origin data. Moreover, they are only offering their referrals as an additional indicator of need as there are several. It should be noted that the primary indicator of need is the published bed need. This document has been recently updated reducing the projected outlook from 10 years to only five years and uses updated historical use rates, thus is a more reliable document than the previous version. That being said, what the bed need really means is important to be reexamined. The bed need calculates the future need for beds and services based upon historical use rates. These use rates do not meet the State's target utilization rates of 90%. Therefore, in order for the calculation to find need for additional beds and services, the existing beds are subtracted out of the total demand. In this case the outstanding need for additional beds increase from 98 to 127 even with lower than optimal use rates. The published bed need continually shows a need for additional beds and services that also indicates that there is a long-standing accessibility issue as not all of the existing beds are accessible for various reasons. Taking all of this into account, the Applicant has taken the conservative approach of not requesting all of the identified needed beds, as 22.8% of 127 total additional need beds will remain outstanding.

Thank you for the opportunity to revise these letters to more appropriately address the Board's criteria and for you and your staff's time and consideration in reviewing this project and offering technical assistance. As you know delivery of nursing and long-term care has been evolving at such a rapid pace these past five years. This project is a result of not only the outstanding need for 127 nursing beds but by the local health system to addressing the Affordable Care Act and forthcoming accountable care organizations. If you have any questions, please do not hesitate to contact me.

Sincerely,

John P. Knier
Health Care Consultant

ENCLOSURES

c: Courtney Avery, HFSRB Administrator
Juan Morado, HFSRB General Counsel
Jeannie Mitchell, HFSRB Assistant Counsel
Gerry Jenich, Manager, TCO JV, LLC
Dan Lawler, Partner, Barnes & Thornburg, LLP

TCO JV, LLC



14390 Clay Terrace Blvd, Suite 205, Carmel, IN 46032

December 1, 2015

Mike Constantino, Chief Project Reviewer
George Roate, Project Reviewer
Health Facilities and Services Review Board
Illinois Department of Public Health
525 Jefferson Street, Second Floor
Springfield, Illinois 62761

RE: Technical Assistance Meeting 11-23-2015.
IDPH Project Number 15-044, Transformative Health of McHenry CON and
Co-Applicants: TCO JV, LLC and MS McHenry, LLC.

Dear Mr. Constantino and Mr. Roate,

Thank you for the Technical Assistance Meeting held on November 23rd, 2015 and for opportunity to clarify, per your request, any relationship between TCO JV, LLC and the Symphony Post Acute Network (SYMPAN). In addition, this correspondence addresses the 77 IAC, Chapter II, Subchapter b, Section 1130.220.

Ownership information provided for the application is limited to the applicants and is correct. TCO JV, LLC is a new entity formed for the express purpose of this project. I am a Manager for TCO JV, LLC. As a Manager for TCO JV, LLC I will be responsible for overseeing the development and day-to-day operations of the project, if approved. MS McHenry, LLC is the entity that is providing 100% funding for the project. The information provided in the CON application pages and in the narrative on pages 37-49 is correct.

As discussed, I am also a Managing Partner for SYMPAN. SYMPAN is not a co-applicant in the project. SYMPAN is providing no funds for the project and has no ownership interest in, or control over, the proposed facility or the applicants TCO JV, LLC (the facility's operator/licensee) or MS McHenry, LLC (the facility's owner). SYMPAN has waived any conflicts of interest or encumbrances relating to my serving as a Manager of TCO JV, LLC thereby allowing me to participate in this project.

At the time support letters were being solicited, the applicant entity had not yet been formed so SYMPAN was used as the point of reference and a placeholder. Again, SYMPAN is providing no funding for the project and will have no ownership interest in, or control over, the proposed facility or the applicants. Updated letters with reference to TCO, JV LLC will be provided. The operator applicant intends to have the option to purchase consultative services on fee-for-service basis from the SYMPAN and has approval to participate or affiliate in its post acute provider network once operational.

Once again, thank you for the opportunity to provide this information.

Sincerely,

Gerry Jenich
Manager TCO JV, LLC
CC: Courtney Avery, HFSRB Administrator
Juan Morado, General Counsel
Jeannie Mitchell, Assistant General Counsel
Daniel Lawler, Partner, Barnes & Thornburg, LLP

December 18, 2015

Michael S. Eesley
Chief Executive Officer

Ms. Courtney Avery, Administrator
Health Facilities and Services Review Board
Illinois Department of Public Health
525 West Jefferson Street, Second Floor
Springfield, IL 62761

Re: Hospital Letter of Support for a 98-Bed Skilled Nursing Facility to be called Transformative Health of McHenry in McHenry, Illinois

Dear Ms. Avery:

Please allow this letter to serve as an expression of Centegra Health System's support for the proposal of MS McHenry LLC, TCO JV, LLC and the Mainstreet Property Group, LLC (the "Applicant") to establish a 98-bed, all private room, long-term care skilled nursing facility in Health Service Area 8 (HSA 8), McHenry County on the campus of Centegra Hospital - McHenry in McHenry, Illinois.

As members of the Illinois Health Facilities and Services Review Board are aware, hospitals in the United States are focused on providing high-quality care effectively and efficiently. We have been challenged, among other things, to control healthcare costs related to hospital readmissions. To help meet these challenges, formal and informal partnerships and integrated provider relationships are developing between hospitals and post-acute care providers as a means to more favorably impact quality, patient outcomes and overall costs through more effective care coordination.

To this end, in early 2015, Centegra Health System solicited proposals from potential partners to create a post-acute care facility on the campus of Centegra Hospital - McHenry to meet the identified bed need for long-term care beds in HSA 8, McHenry. The Applicant was the successful respondent and Centegra strongly supports its application.

Centegra Health System's Care Coordination team works closely with all of the long-term care providers in the area and offers patients a choice when referring to a skilled nursing facility. Many factors such as location, proximity to other health care services, clinical capability to meet the patient needs, bed availability, insurance coverage, etc. are considered by the patient when choosing a facility.

In October 2015, the calculated bed need was updated to show an even greater need for long-term care beds in HSA 8, McHenry, from 98 to 127 beds. Should the Board approve this project, it is Centegra's intention and desire to add the Applicant to our preferred provider network. We expect that the Applicant will sign our Expectations Agreement that indicates shared practices for a beneficial partnership and a focus on patient care and quality outcomes.

Centegra Hospital - McHenry and Centegra Hospital - Woodstock historical records indicate that both hospitals had 1,870 combined discharged patients for skilled nursing services in the 12-month period between July 1, 2014 and June 30, 2015. We anticipate the referral or discharge volume to either remain the same or to increase over the next two years and in the 24 months following the completion of the project.

EXHIBIT II

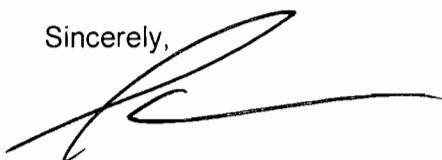
Of the total SNF discharges that occur by both hospitals in our system, we conservatively estimate that as many as 30% of the total may get directed to the proposed project. This estimate is provided with the understanding that hospitals do not make referrals but only offer recommendations and choices to patients. Physician orders are required to make the referrals.

We have provided additional detail on SNF discharges by ZIP code, which can be found on Appendix A to this letter. This includes discharges from inpatient and observation status as well as the emergency departments. We verify that these discharges have not been used to support another pending project or approved CON project in this service area.

We strongly support the proposed project and encourage the Illinois Health Facilities and Services Review Board to approve this project. We believe it will greatly enhance accessibility to skilled nursing and post-acute services in the HSA 8, McHenry, a need that the Illinois Health Facilities and Service Review Board has already determined.

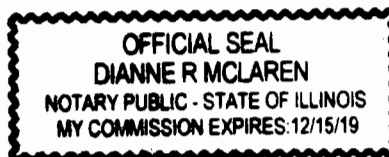
If I can be of any further assistance please contact me.

Sincerely,



Michael S. Eesley
Chief Executive Officer
Centegra Health System

SUBSCRIBED and SWORN to before me
this 18 day of December, 2015.


Notary Public

CC:

Rachel Sebastian
SVP and COO, Centegra Hospital – McHenry

Sheila Senn, PsyD
SVP and COO, Centegra Hospital – Woodstock and Huntley

APPENDIX A
 Historic Referrals to Skilled Nursing Facilities
 Centegra Hospital-McHenry and Centegra Hospital-Woodstock
 Inpatient, Observation, Emergency Department Referrals
 July 1, 2014–June 30, 2015

	Count	Zip Code
McHenry County		
	369	600XX
	349	600XX
	305	600XX
	115	600XX
	81	600XX
	70	601XX
	68	601XX
	56	600XX
	50	600XX
	42	600XX
	27	600XX
	22	600XX
	19	601XX
	15	601XX
	15	600XX
	14	601XX
	8	600XX
	3	600XX
Subtotal McHenry County	1628	
Subtotal Other Counties	242	
Total Referrals	1870	
% from McHenry County	87%	

December 15, 2015

Centegra Hospital - Woodstock

3701 Doty Road

Woodstock, IL 60098

815-338-2500

Ms. Courtney Avery, Administrator
Health Facilities and Services Review Board
Illinois Department of Public Health
525 West Jefferson Street, Second Floor
Springfield, IL 62761

Re: Physician Letter of Support, Transformative Health of McHenry, McHenry County, Illinois

Dear Ms. Avery:

It is with my support and understanding that the Applicants (MS McHenry LLC, TCO JV, LLC and the Mainstreet Property Group, LLC) propose to establish a 98-bed, all private room, long-term care skilled nursing facility in Health Service Area 8 (HSA 8), McHenry County. The project will be located on the campus of Centegra Hospital-McHenry in McHenry, Illinois.

As a practicing physician and one who currently refers to area skilled nursing facilities, I strongly support and encourage your approval of this project. I believe it will greatly enhance accessibility to skilled nursing and post-acute services in our area, a need that the Illinois Health Facilities and Services Review Board had already determined, and that the project will best serve the health care community in McHenry County.

My practice currently provides physician services to both hospital patients and nursing home residents in HSA 8, McHenry County and the surrounding service areas, including some patients who utilize Public Aid. It is my understanding that this facility will accept these patients.

Historical practice records indicate that for the 12-month period of July 1, 2014 to June 30, 2015 I had 368 patients admitted to a skilled nursing facility and I anticipate the volume to remain similar for the next two years. Often the admissions are facilitated by the hospitals and it is my understanding that Centegra Health System has estimated up to 30% of the total referrals to be directed to the proposed facility.

I am also aware that Centegra Health System solicited proposals from potential partners to create a post-acute care facility on the campus of Centegra Hospital-McHenry to meet the identified bed need for long term care beds in HSA-8, McHenry. The Applicant was the successful respondent and, with this understanding, I respectfully encourage your support in approving this application.

The cases by zip code can be found on Appendix A to this letter. I verify that these referrals/admissions have not been used to support another pending project or approved CON project in this service area.

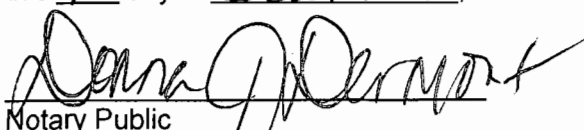
If I can be of any further assistance please contact me.

Sincerely,



Dr. Marcel Hoffman, CPC Woodstock Internal Medicine

SUBSCRIBED and SWORN to before me
this 15 day of December, 2015.


Notary Public
December 15, 2015

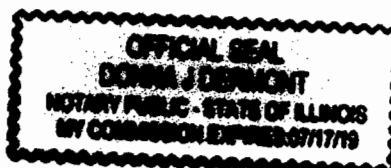


EXHIBIT III

APPENDIX A
 Historic Referrals to Skilled Nursing Facilities
 Dr. Marcel Hoffman, CPC Woodstock Internal Medicine
 July 1, 2014–June 30, 2015

	Count	Zip Code
	McHenry County	
	219	600XX
	25	600XX
	18	600XX
	13	600XX
	12	600XX
	10	601XX
	8	601XX
	7	600XX
	7	601XX
	6	600XX
	4	600XX
	1	601XX
Subtotal McHenry Co.	330	
% from McHenry County	90%	
	Other	
	6	600XX
	5	600XX
	5	600XX
	4	531XX
	4	995XX
	3	339XX
	3	600XX
	3	601XX
	3	610XX
	2	600XX
Subtotal Other	38	
Total Referrals	368	

December 17, 2015

Centegra Hospital - Woodstock

3701 Doty Road

Woodstock, IL 60098

815-338-2500

Ms. Courtney Avery, Administrator
Health Facilities and Services Review Board
Illinois Department of Public Health
525 West Jefferson Street, Second Floor
Springfield, IL 62761

Re: Physician Letter of Support, Transformative Health of McHenry, McHenry County, Illinois

Dear Ms. Avery:

It is with my support and understanding that the Applicants (MS McHenry LLC, TCO JV, LLC and the Mainstreet Property Group, LLC) propose to establish a 98-bed, all private room, long-term care skilled nursing facility in Health Service Area 8 (HSA 8), McHenry County. The project will be located on the campus of Centegra Hospital-McHenry in McHenry, Illinois.

As a practicing physician and one who currently refers to area skilled nursing facilities, I strongly support and encourage your approval of this project. I believe it will greatly enhance accessibility to skilled nursing and post-acute services in our area, a need that the Illinois Health Facilities and Services Review Board had already determined, and that the project will best serve the health care community in McHenry County.

My practice currently provides physician services to both hospital patients and nursing home residents in HSA 8, McHenry County and the surrounding service areas, including some patients who utilize Public Aid. It is my understanding that this facility will accept these patients.

Historical practice records indicate that for the 12-month period of July 1, 2014 to June 30, 2015 I had 59 patients admitted to a skilled nursing facility and I anticipate the volume to remain similar for the next two years. Often the admissions are facilitated by the hospitals and it is my understanding that Centegra Health System has estimated up to 30% of the total referrals to be directed to the proposed facility.

I am also aware that Centegra Health System solicited proposals from potential partners to create a post-acute care facility on the campus of Centegra Hospital-McHenry to meet the identified bed need for long term care beds in HSA-8, McHenry. The Applicant was the successful respondent and, with this understanding, I respectfully encourage your support in approving this application.

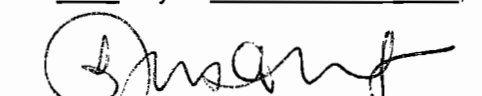
The cases by zip code can be found on Appendix A to this letter. I verify that these referrals/admissions have not been used to support another pending project or approved CON project in this service area.

If I can be of any further assistance please contact me.

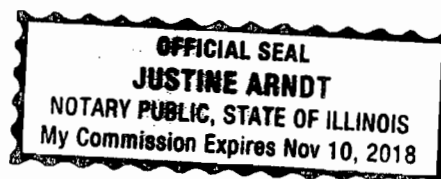
Sincerely,


Dr. Joseph Emmons, CPC Woodstock Internal Medicine

SUBSCRIBED and SWORN to before me
this 17 day of December, 2015.



Notary Public
December 17, 2015



APPENDIX A
 Historic Referrals to Skilled Nursing Facilities
 Dr. Joseph Emmons, CPC Woodstock Internal Medicine
 July 1, 2014–June 30, 2015

	Count	Zip Code
McHenry County		
	47	600XX
	3	601XX
	2	600XX
	1	600XX
	1	600XX
Subtotal McHenry Co.	54	
Other		
	2	611XX
	1	600XX
	1	531XX
	1	786XX
Subtotal Other	5	
Total Referrals	59	
% from McHenry County	92%	

December 14, 2015

Centegra Hospital - Woodstock
3701 Doty Road
Woodstock, IL 60098
815-338-2500

Ms. Courtney Avery, Administrator
Health Facilities and Services Review Board
Illinois Department of Public Health
525 West Jefferson Street, Second Floor
Springfield, IL 62761

Re: Physician Letter of Support, Transformative Health of McHenry, McHenry County, Illinois

Dear Ms. Avery:

It is with my support and understanding that the Applicants (MS McHenry LLC, TCO JV, LLC and the Mainstreet Property Group, LLC) propose to establish a 98-bed, all private room, long-term care skilled nursing facility in Health Service Area 8 (HSA 8), McHenry County. The project will be located on the campus of Centegra Hospital-McHenry in McHenry, Illinois.

As a practicing physician and one who currently refers to area skilled nursing facilities, I strongly support and encourage your approval of this project. I believe it will greatly enhance accessibility to skilled nursing and post-acute services in our area, a need that the Illinois Health Facilities and Services Review Board had already determined, and that the project will best serve the health care community in McHenry County.

My practice currently provides physician services to both hospital patients and nursing home residents in HSA 8, McHenry County and the surrounding service areas, including some patients who utilize Public Aid. It is my understanding that this facility will accept these patients.

Historical practice records indicate that for the 12-month period of July 1, 2014 to June 30, 2015 I had 167 patients admitted to a skilled nursing facility and I anticipate the volume to remain similar for the next two years. Often the admissions are facilitated by the hospitals and it is my understanding that Centegra Health System has estimated up to 30% of the total referrals to be directed to the proposed facility.

I am also aware that Centegra Health System solicited proposals from potential partners to create a post-acute care facility on the campus of Centegra Hospital-McHenry to meet the identified bed need for long term care beds in HSA-8, McHenry. The Applicant was the successful respondent and, with this understanding, I respectfully encourage your support in approving this application.


The cases by zip code can be found on Appendix A to this letter. I verify that these referrals/admissions have not been used to support another pending project or approved CON project in this service area.

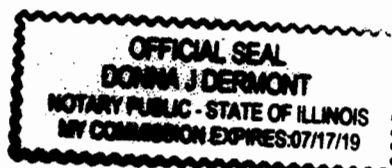
If I can be of any further assistance please contact me.

Sincerely,


Dr. Karen Judy, CPC Woodstock Internal Medicine

SUBSCRIBED and SWORN to before me
this 14 day of December, 2015.


Notary Public
December 14, 2015



APPENDIX A
 Historic Referrals to Skilled Nursing Facilities
 Dr. Karen Judy, CPC Woodstock Internal Medicine
 July 1, 2014–June 30, 2015

	Count	Zip Code
	McHenry County	
	68	600XX
	27	600XX
	13	600XX
	12	600XX
	8	600XX
	5	600XX
	4	601XX
	3	601XX
	2	601XX
	1	600XX
	1	600XX
Subtotal McHenry Co.	144	
% from McHenry County	86%	
	Other	
	4	559XX
	3	600XX
	3	600XX
	3	603XX
	3	610XX
	2	600XX
	2	970XX
	1	531XX
	1	600XX
	1	600XX
Subtotal Other	23	
Total Referrals	167	

December 14, 2015

Ms. Courtney Avery, Administrator
Health Facilities and Services Review Board
Illinois Department of Public Health
525 West Jefferson Street, Second Floor
Springfield, IL 62761

Re: Physician Letter of Support, Transformative Health of McHenry, McHenry County, Illinois

Dear Ms. Avery:

It is with my support and understanding that the Applicants (MS McHenry LLC, TCO JV, LLC and the Mainstreet Property Group, LLC) propose to establish a 98-bed, all private room, long-term care skilled nursing facility in Health Service Area 8 (HSA 8), McHenry County. The project will be located on the campus of Centegra Hospital-McHenry in McHenry, Illinois.

As a practicing physician and one who currently refers to area skilled nursing facilities, I strongly support and encourage your approval of this project. I believe it will greatly enhance accessibility to skilled nursing and post-acute services in our area, a need that the Illinois Health Facilities and Services Review Board had already determined, and that the project will best serve the health care community in McHenry County.

My practice currently provides physician services to both hospital patients and nursing home residents in HSA 8, McHenry County and the surrounding service areas, including some patients who utilize Public Aid. It is my understanding that this facility will accept these patients.


Historical practice records indicate that for the 12-month period of July 1, 2014 to June 30, 2015 I had 8 patients admitted to a skilled nursing facility and I anticipate the volume to remain similar for the next two years. Often the admissions are facilitated by the hospitals and it is my understanding that Centegra Health System has estimated up to 30% of the total referrals to be directed to the proposed facility.

I am also aware that Centegra Health System solicited proposals from potential partners to create a post-acute care facility on the campus of Centegra Hospital-McHenry to meet the identified bed need for long term care beds in HSA-8, McHenry. The Applicant was the successful respondent and, with this understanding, I respectfully encourage your support in approving this application.

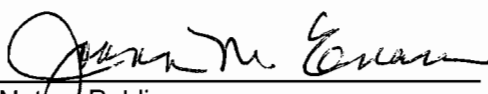
The cases by zip code can be found on Appendix A to this letter. I verify that these referrals/admissions have not been used to support another pending project or approved CON project in this service area.

If I can be of any further assistance please contact me.

Sincerely,


Dr. Daniela Huerta de Hathaway, CPC McHenry Internal Medicine

SUBSCRIBED and SWORN to before me
this 14th day of December, 2015.


Notary Public
December 14, 2015



APPENDIX A
 Historic Referrals to Skilled Nursing Facilities
 Dr. Daniela Huerta de Hathaway, CPC McHenry Internal Medicine
 July 1, 2014–June 30, 2015

	Count	Zip Code
	McHenry County	
	2	600XX
	2	600XX
	1	600XX
	1	600XX
	1	600XX
Subtotal McHenry Co.	7	
% from McHenry County	88%	
	Other	
	1	600XX
Subtotal Other	1	
Total Referrals	8	

December 14, 2015

Ms. Courtney Avery, Administrator
Health Facilities and Services Review Board
Illinois Department of Public Health
525 West Jefferson Street, Second Floor
Springfield, IL 62761

Re: Physician Letter of Support, Transformative Health of McHenry, McHenry County, Illinois

Dear Ms. Avery:

It is with my support and understanding that the Applicants (MS McHenry LLC, TCO JV, LLC and the Mainstreet Property Group, LLC) propose to establish a 98-bed, all private room, long-term care skilled nursing facility in Health Service Area 8 (HSA 8), McHenry County. The project will be located on the campus of Centegra Hospital-McHenry in McHenry, Illinois.

As a practicing physician and one who currently refers to area skilled nursing facilities, I strongly support and encourage your approval of this project. I believe it will greatly enhance accessibility to skilled nursing and post-acute services in our area, a need that the Illinois Health Facilities and Services Review Board had already determined, and that the project will best serve the health care community in McHenry County.

My practice currently provides physician services to both hospital patients and nursing home residents in HSA 8, McHenry County and the surrounding service areas, including some patients who utilize Public Aid. It is my understanding that this facility will accept these patients.

Historical practice records indicate that for the 12-month period of July 1, 2014 to June 30, 2015 I had 55 patients admitted to a skilled nursing facility and I anticipate the volume to remain similar for the next two years. Often the admissions are facilitated by the hospitals and it is my understanding that Centegra Health System has estimated up to 30% of the total referrals to be directed to the proposed facility.

I am also aware that Centegra Health System solicited proposals from potential partners to create a post-acute care facility on the campus of Centegra Hospital-McHenry to meet the identified bed need for long term care beds in HSA-8, McHenry. The Applicant was the successful respondent and, with this understanding, I respectfully encourage your support in approving this application.

The cases by zip code can be found on Appendix A to this letter. I verify that these referrals/admissions have not been used to support another pending project or approved CON project in this service area.

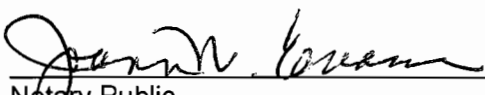
If I can be of any further assistance please contact me.

Sincerely,



Dr. John Anderson, CPC McHenry Internal Medicine

SUBSCRIBED and SWORN to before me
this 14th day of December, 2015.


Notary Public
December 14th, 2015



APPENDIX A
 Historic Referrals to Skilled Nursing Facilities
 Dr. John Anderson, CPC McHenry Internal Medicine
 July 1, 2014–June 30, 2015

	Count	Zip Code
	McHenry County	
	21	600XX
	14	600XX
	13	600XX
	4	600XX
	1	600XX
Subtotal McHenry Co.	53	
% from McHenry County	96%	
	Other	
	2	600XX
Subtotal Other	2	
Total Referrals	55	

December 14, 2015

Ms. Courtney Avery, Administrator
Health Facilities and Services Review Board
Illinois Department of Public Health
525 West Jefferson Street, Second Floor
Springfield, IL 62761

Re: Physician Letter of Support, Transformative Health of McHenry, McHenry County, Illinois

Dear Ms. Avery:

It is with my support and understanding that the Applicants (MS McHenry LLC, TCO JV, LLC and the Mainstreet Property Group, LLC) propose to establish a 98-bed, all private room, long-term care skilled nursing facility in Health Service Area 8 (HSA 8), McHenry County. The project will be located on the campus of Centegra Hospital-McHenry in McHenry, Illinois.

As a practicing physician and one who currently refers to area skilled nursing facilities, I strongly support and encourage your approval of this project. I believe it will greatly enhance accessibility to skilled nursing and post-acute services in our area, a need that the Illinois Health Facilities and Services Review Board had already determined, and that the project will best serve the health care community in McHenry County.

My practice currently provides physician services to both hospital patients and nursing home residents in HSA 8, McHenry County and the surrounding service areas, including some patients who utilize Public Aid. It is my understanding that this facility will accept these patients.

Historical practice records indicate that for the 12-month period of July 1, 2014 to June 30, 2015 I had 124 patients admitted to a skilled nursing facility and I anticipate the volume to remain similar for the next two years. Often the admissions are facilitated by the hospitals and it is my understanding that Centegra Health System has estimated up to 30% of the total referrals to be directed to the proposed facility.

I am also aware that Centegra Health System solicited proposals from potential partners to create a post-acute care facility on the campus of Centegra Hospital-McHenry to meet the identified bed need for long term care beds in HSA-8, McHenry. The Applicant was the successful respondent and, with this understanding, I respectfully encourage your support in approving this application.

The cases by zip code can be found on Appendix A to this letter. I verify that these referrals/admissions have not been used to support another pending project or approved CON project in this service area.

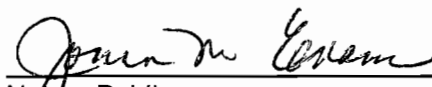
If I can be of any further assistance please contact me.

Sincerely,



Dr. Ifzal Bangash, CPC McHenry Internal Medicine

SUBSCRIBED and SWORN to before me
this 14th day of December, 2015.



Notary Public
December 14, 2015



APPENDIX A
 Historic Referrals to Skilled Nursing Facilities
 Dr. Ifzal Bangash, CPC McHenry Internal Medicine
 July 1, 2014–June 30, 2015

	Count	Zip Code
	McHenry County	
	36	600XX
	25	600XX
	22	600XX
	11	600XX
	5	600XX
	5	600XX
	4	601XX
	2	601XX
	1	600XX
	1	600XX
Subtotal McHenry Co.	112	
% from McHenry County	90%	
	Other	
	3	545XX
	3	600XX
	2	531XX
	2	600XX
	1	600XX
	1	970XX
Subtotal Other	12	
Total Referrals	124	

December 15, 2015

Centegra Adult Hospitalist Services
4309 Medical Center Drive
Suite A102
McHenry, IL 60050
815-759-4323

Ms. Courtney Avery, Administrator
Health Facilities and Services Review Board
Illinois Department of Public Health
525 West Jefferson Street, Second Floor
Springfield, IL 62761

Re: Physician Letter of Support, Transformative Health of McHenry, McHenry County, Illinois

Dear Ms. Avery:

It is with my support and understanding that the Applicants (MS McHenry LLC, TCO JV, LLC and the Mainstreet Property Group, LLC) propose to establish a 98-bed, all private room, long-term care skilled nursing facility in Health Service Area 8 (HSA 8), McHenry County. The project will be located on the campus of Centegra Hospital-McHenry in McHenry, Illinois.

As a practicing physician and one who currently refers to area skilled nursing facilities, I strongly support and encourage your approval of this project. I believe it will greatly enhance accessibility to skilled nursing and post-acute services in our area, a need that the Illinois Health Facilities and Services Review Board had already determined, and that the project will best serve the health care community in McHenry County.

My practice currently provides physician services to both hospital patients and nursing home residents in HSA 8, McHenry County and the surrounding service areas, including some patients who utilize Public Aid. It is my understanding that this facility will accept these patients.

Historical practice records indicate that for the 12-month period of July 1, 2014 to June 30, 2015 I had 23 patients admitted to a skilled nursing facility and I anticipate the volume to remain similar for the next two years. Often the admissions are facilitated by the hospitals and it is my understanding that Centegra Health System has estimated up to 30% of the total referrals to be directed to the proposed facility.

I am also aware that Centegra Health System solicited proposals from potential partners to create a post-acute care facility on the campus of Centegra Hospital-McHenry to meet the identified bed need for long term care beds in HSA-8, McHenry. The Applicant was the successful respondent and, with this understanding, I respectfully encourage your support in approving this application.

The cases by zip code can be found on Appendix A to this letter. I verify that these referrals/admissions have not been used to support another pending project or approved CON project in this service area.

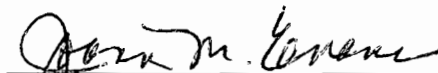
If I can be of any further assistance please contact me.

Sincerely,

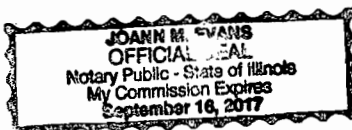


Dr. Prashant Sura, CPC Hospitalist

SUBSCRIBED and SWORN to before me
this 15th day of December, 2015.



Notary Public
December 15, 2015



APPENDIX A
 Historic Referrals to Skilled Nursing Facilities
 Dr. Prashant Sura, CPC Hospitalist
 July 1, 2014–June 30, 2015

	Count	Zip Code
	McHenry County	
	7	600XX
	5	600XX
Subtotal McHenry Co.	12	
% from McHenry County	52%	
	Other	
	4	600XX
	4	996XX
	3	600XX
Subtotal Other	11	
Total Referrals	23	

Ms. Courtney Avery, Administrator
Health Facilities and Services Review Board
Illinois Department of Public Health
525 West Jefferson Street, Second Floor
Springfield, IL 62761

Re: Physician Letter of Support, Transformative Health of McHenry, McHenry County, Illinois

Dear Ms. Avery:

It is with my support and understanding that the Applicants (MS McHenry LLC, TCO JV, LLC and the Mainstreet Property Group, LLC) propose to establish a 98-bed, all private room, long-term care skilled nursing facility in Health Service Area 8 (HSA 8), McHenry County. The project will be located on the campus of Centegra Hospital-McHenry in McHenry, Illinois.

As a practicing physician and one who currently refers to area skilled nursing facilities, I strongly support and encourage your approval of this project. I believe it will greatly enhance accessibility to skilled nursing and post-acute services in our area, a need that the Illinois Health Facilities and Services Review Board had already determined, and that the project will best serve the health care community in McHenry County.

My practice currently provides physician services to both hospital patients and nursing home residents in HSA 8, McHenry County and the surrounding service areas, including some patients who utilize Public Aid. It is my understanding that this facility will accept these patients.

Historical practice records indicate that for the 12-month period of July 1, 2014 to June 30, 2015 I had 2 patients admitted to a skilled nursing facility and I anticipate the volume to remain similar for the next two years. Often the admissions are facilitated by the hospitals and it is my understanding that Centegra Health System has estimated up to 30% of the total referrals to be directed to the proposed facility.

I am also aware that Centegra Health System solicited proposals from potential partners to create a post-acute care facility on the campus of Centegra Hospital-McHenry to meet the identified bed need for long term care beds in HSA-8, McHenry. The Applicant was the successful respondent and, with this understanding, I respectfully encourage your support in approving this application.

The cases by zip code can be found on Appendix A to this letter. I verify that these referrals/admissions have not been used to support another pending project or approved CON project in this service area.

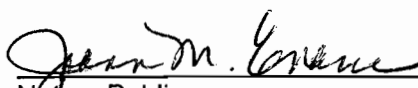
If I can be of any further assistance please contact me.

Sincerely,



Dr. Corey Black, CPC Hospitalist

SUBSCRIBED and SWORN to before me
this 15th day of December, 2015.



Notary Public
December 15, 2015



APPENDIX A
 Historic Referrals to Skilled Nursing Facilities
 Dr. Corey Black, CPC Hospitalist
 July 1, 2014–June 30, 2015

	Count	Zip Code
	McHenry County	
	1	600XX
	1	600XX
Total Referrals	2	
% from McHenry Co.	100%	

December 15, 2015

Centegra Physician Care
248 East Grand Avenue
Fox Lake, IL 60020
815-338-6600

Ms. Courtney Avery, Administrator
Health Facilities and Services Review Board
Illinois Department of Public Health
525 West Jefferson Street, Second Floor
Springfield, IL 62761

Re: Physician Letter of Support, Transformative Health of McHenry, McHenry County, Illinois

Dear Ms. Avery:

It is with my support and understanding that the Applicants (MS McHenry LLC, TCO JV, LLC and the Mainstreet Property Group, LLC) propose to establish a 98-bed, all private room, long-term care skilled nursing facility in Health Service Area 8 (HSA 8), McHenry County. The project will be located on the campus of Centegra Hospital-McHenry in McHenry, Illinois.

As a practicing physician and one who currently refers to area skilled nursing facilities, I strongly support and encourage your approval of this project. I believe it will greatly enhance accessibility to skilled nursing and post-acute services in our area, a need that the Illinois Health Facilities and Services Review Board had already determined, and that the project will best serve the health care community in McHenry County.

My practice currently provides physician services to both hospital patients and nursing home residents in HSA 8, McHenry County and the surrounding service areas, including some patients who utilize Public Aid. It is my understanding that this facility will accept these patients.

Historical practice records indicate that for the 12-month period of July 1, 2014 to June 30, 2015 I had 16 patients admitted to a skilled nursing facility and I anticipate the volume to remain similar for the next two years. Often the admissions are facilitated by the hospitals and it is my understanding that Centegra Health System has estimated up to 30% of the total referrals to be directed to the proposed facility.

I am also aware that Centegra Health System solicited proposals from potential partners to create a post-acute care facility on the campus of Centegra Hospital-McHenry to meet the identified bed need for long term care beds in HSA-8, McHenry. The Applicant was the successful respondent and, with this understanding, I respectfully encourage your support in approving this application.

The cases by zip code can be found on Appendix A to this letter. I verify that these referrals/admissions have not been used to support another pending project or approved CON project in this service area.

If I can be of any further assistance please contact me.

Sincerely,



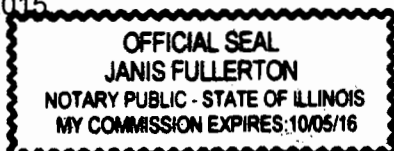
Dr. Thomas Thandupurakal, CPC Fox Lake Internal Medicine

SUBSCRIBED and SWORN to before me
this 15th day of December, 2015



Notary Public

December 15, 2015



APPENDIX A
 Historic Referrals to Skilled Nursing Facilities
 Dr. Thomas Thandupurakal, CPC Fox Valley Internal Medicine
 July 1, 2014–June 30, 2015

	Count	Zip Code
	McHenry County	
	3	600XX
	2	600XX
	2	600XX
	1	600XX
	1	600XX
	1	600XX
	1	601XX
Subtotal McHenry Co.	11	
% from McHenry County	69%	
	Other	
	1	520XX
	1	600XX
	1	600XX
	1	600XX
	1	601XX
Subtotal Other	5	
Total Referrals	16	