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MANAGEMENT CONSULTANTS

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HEALTH FACILITIES &
SERVICES REVIEW BOARD

September 24, 2015

Ms. Courtney Avery
Administrator
Illinois Health Facilities and
Services Review Board
525 West Jefferson
Springfield, Illinois 62761

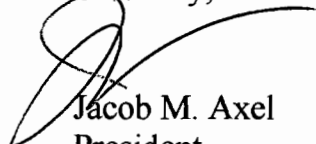
RE: MercyRockford Health System
Projects 15-038, 15-039, and 15-040

Dear Ms. Avery:

Please post the enclosed letter as a letter of support for the three above-referenced projects.

Thank you.

Sincerely,



Jacob M. Axel
President

enclosure

Rockford

ILLINOIS ★ U.S.A
ROCKFORD AREA ECONOMIC DEVELOPMENT COUNCIL

Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson Street, 2nd Floor
Springfield, IL 62761

Aug. 27, 2015

RE: Support for MercyRockford Health System -- Project Numbers: 15-038, 15-039, 15-040

Dear Ms. Avery,

On behalf of the Rockford Area Economic Development Council (RAEDC), I am writing in support of MercyRockford Health System's three applications.

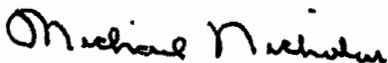
The primary role of the RAEDC is to improve the economic strength of the Rockford Region by helping employers retain and create quality jobs. The RAEDC works closely with many partners to serve as a one-stop resource for clients, to improve the competitiveness of the region and to engage the community in the daily work of economic development.

The RAEDC is supportive of projects that fuel economic growth and create additional investment in our community. The entity formed by the merger of Mercy Health System and Rockford Health System has chosen to be based in Illinois, which already was a boost to our region and state. MercyRockford's decision to invest in its North Rockton Avenue Campus while also initiating a major capital project, a new East Riverside Boulevard Campus, will result in job growth and ancillary economic benefits in the Rockford Region, including increased business potential in the Riverside corridor. The projects should increase temporary job growth and business for local architects, contractors, landscape firms and equipment suppliers.

Noticeable for the RAEDC, an organization driving the post-recession momentum and 21st-century prosperity of the Rockford Region, is that the projects help meet a need outlined in the recent Rockford Region Diversification Plan by AngelouEconomics -- ensuring Rockford has a solid foundation of modern business infrastructure.

Our organization has worked closely with all of the area's health care resources. We appreciate the significant contribution made to our region by the group and recognize the need to meet the needs of the community. On behalf of the Rockford Area Economic Development Council, I support the MercyRockford Health System Projects 15-038, 15-039 and 15-040. We encourage your support as well, as a means to accelerate our region's economic development and ultimate success.

Sincerely,



Michael P. Nicholas
President

