

15-040

**ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD  
APPLICATION FOR PERMIT**

**RECEIVED****SECTION I. IDENTIFICATION, GENERAL INFORMATION, AND CERTIFICATION**

SEP 23 2015

**This Section must be completed for all projects.**HEALTH FACILITIES &  
SERVICES REVIEW BOARD**Facility/Project Identification**

Facility Name:	Rockford Memorial Hospital-Riverside Boulevard Campus Medical Clinics Building		
Street Address:	I-90/39 & East Riverside Blvd. (legal description provided)		
City and Zip Code:	Rockford Township, Winnebago County, Illinois 61114		
County:	Winnebago	Health Service Area	I Health Planning Area: B-01

**Applicant /Co-Applicant Identification****[Provide for each co-applicant [refer to Part 1130.220].**

Exact Legal Name:	Rockford Memorial Hospital
Address:	2400 N. Rockton Avenue Rockford, IL 61103
Name of Registered Agent:	
Name of Chief Executive Officer:	Javon R. Bea
CEO Address:	2400 N. Rockton Avenue Rockford, IL 61103
Telephone Number:	815/971-5000

**Type of Ownership of Applicant/Co-Applicant**

<input checked="" type="checkbox"/> Non-profit Corporation	<input type="checkbox"/> Partnership
<input type="checkbox"/> For-profit Corporation	<input type="checkbox"/> Governmental
<input type="checkbox"/> Limited Liability Company	<input type="checkbox"/> Sole Proprietorship <input type="checkbox"/> Other

☐ Corporations and limited liability companies must provide an **Illinois certificate of good standing**.  
☐ Partnerships must provide the name of the state in which organized and the name and address of each partner specifying whether each is a general or limited partner.

**APPEND DOCUMENTATION AS ATTACHMENT-1 IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.**

**Primary Contact****[Person to receive ALL correspondence or inquiries]**

Name:	Jacob M. Axel
Title:	President
Company Name:	Axel & Associates, Inc.
Address:	675 North Court Suite 210 Palatine, IL 60067
Telephone Number:	847/776-7101
E-mail Address:	jacobmaxel@msn.com
Fax Number:	847/776-7004

**Additional Contact****[Person who is also authorized to discuss the application for permit]**

Name:	Dan Parod
Title:	Senior Vice President
Company Name:	Rockford Health System
Address:	2350 N. Rockton Avenue Rockford, IL 61103
Telephone Number:	815/971-5000
E-mail Address:	dparod@rhsnet.org
Fax Number:	815/961-1449



15-040  
**RECEIVED**

SEP 23 2015

HEALTH FACILITIES &  
SERVICES REVIEW BOARD

September 18, 2015

Mr. Michael Constantino  
Supervisor, Project Review  
Illinois Health Facilities and  
Services Review Board  
525 West Jefferson  
Springfield, IL 62761

Re: RMH Ownership of Riverside Property

Dear Mr. Constantino:

It is my understanding from Jack Axel that you have requested additional documentation related to Rockford Memorial Hospital's ownership of the "Riverside Property", as set forth in the legal description provided in our CON applications. The Riverside Property, in total, consists of about 263 acres, which includes 9 separate taxable parcels. RMH owns all but one small parcel (1.5 acre), which is owned by Rockford Health System and not related to the RMH property needed for the project. I have enclosed the most recent Winnebago County property tax bills that relate to the 8 Riverside parcels owned by Rockford Memorial Hospital.

I trust this information satisfactorily responds to your inquiry. Do not hesitate to contact Jack Axel or me if you have any further questions.

Sincerely,

*James P. Evans*

James P. Evans  
V.P. & General Counsel

**Rockford Memorial  
Hospital**  
2400 N. Rockton Ave.  
Rockford, IL 61103  
(815) 971-5000

**Rockford Health  
Physicians**  
2300 N. Rockton Ave.  
Rockford, IL 61103  
(815) 971-2000

**Van Matre HealthSouth  
Rehabilitation Hospital**  
950 S. Mulford Rd  
Rockford, IL 61108  
(815) 381-8500

**Visiting Nurses  
Association**  
4223 E. State St.  
Rockford, IL 61108  
(815) 971-3550

**Rockford Memorial  
Development Foundation**  
2400 N. Rockton Ave.  
Rockford, IL 61103  
(815) 971-4141

1. The first step in the process is to identify the problem or issue that needs to be addressed. This involves gathering information and understanding the context of the problem.

**1** **IMPORTANT!**  
BRING OR SEND THIS  
CARD WITH YOU

PARCEL ID  
12-01-401-003

717514

ROCKFORD MEMORIAL HOSPITAL  
OR CURRENT RESIDENT  
2400 N ROCKTON AVE  
ROCKFORD, IL 61103-3655

FORMULA FOR TAX CALCULATION	2014	12-01-401-003
BD OF REVIEW ASSESSED VALUE		15139
TWSP EQUALIZATION FACTOR	X	1.000000
BD OF REVIEW EQUALIZED VALUE	=	15139
HOME IMPROVEMENT EXEMPTION	-	0
DISABLED VETERAN EXEMPTION	-	0
BD OF REVIEW VALUE-EXEMPTIONS	=	15139
STATE MULTIPLIER FOR WINNEBAGO COUNTY	X	1.000000
REVISED EQUALIZED VALUE	=	15139
FAF/VEZ EXEMPTION	-	0
SCTFME (SENIOR FREEZE)	-	0
OWNER OCCUPIED EXEMPTION	-	0
OVER 65 EXEMPTION	-	0
NEW DISABLED OR VETERAN EXEMPTION	-	0
RETURNING VETERAN EXEMPTION	-	0
TAXABLE VALUE	=	15139
TAX RATE FOR TAX CODE 013	X	11.6302
1977 EQUALIZED CALCULATED TAX	=	\$1760.70
VALUE 0 ABATEMENTS	-	\$0.00
NON AD VALOREM TAX	+	\$0.00

**FIRST INSTRUMENTS DOG**

6/5/2015	\$880.35
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If your taxes are not paid by the due date, please call the County Treasurer's Office, making your payment, to avoid additional penalty and cost amounts. 815.318-4300

Checks should be made payable to  
Winnebago County Treasurer's Office

Please see reverse  
side for mailing  
address.

ASSESSOR'S Phone Number	815-965-0300	TOTAL TAX DUE	\$1760.70
LOCATION OF PROPERTY	88XX SPRING BROOK RD	FAIR MARKET VALUE	0

**TAX DISTRICT CONTACT INFORMATION AVAILABLE AT  
[www.winnebago-treasurer.com](http://www.winnebago-treasurer.com)**

TAXING BODY	PRIOR RATE	PRIOR TAX	CURRENT RATE	TAX
WINNEBAGO COUNTY	1.0329	\$142 36	1 0845	\$164.19
FOREST PRESERVE	0.1165	\$16 06	0.1199	\$18.15
ROCKFORD TOWNSHIP	0.1288	\$17 75	0.1394	\$21.10
NORTH PARK FIRE	0.4389	\$60 49	0.4455	\$67.44
ROCKFORD PARK DISTRICT	1.0577	\$145 77	1.1286	\$170.86
ROCK RIVER WATER REC	0.1856	\$25.58	0.2008	\$30.40
GREATER RKFD AIRPORT	0.1043	\$14 37	0.1063	\$16.09
ROCKFORD SCHOOL DIST 205	7.2301	\$996 45	7.781C	\$1177.97
COMMUNITY COLLEGE 511	0.4630	\$63 81	0.4823	\$73.02
ROCKFORD TWSP ROAD	0.1299	\$17 90	0.1419	\$21.48
PRIOR YEAR TAXABLE VALUE 13782	10.8877	\$1500.54	11.6302	\$1760.70

1. The first step is to identify the problem. This involves understanding the current situation and what needs to be changed.

2. The second step is to set goals. These should be specific, measurable, achievable, relevant, and time-bound (SMART).

3. The third step is to develop a plan. This involves identifying the resources needed and the steps to be taken.

4. The fourth step is to implement the plan. This involves putting the plan into action and monitoring progress.

5. The fifth step is to evaluate the results. This involves comparing the actual results with the goals and making adjustments as needed.

PARCEL ID  
12-01-401-003

ROCKFORD MEMORIAL HOSPITAL  
2400 N ROCKTON AVE  
ROCKFORD, IL 61103-3655

**SUPPLEMENTAL PENSION INFORMATION  
INCLUDED IN TAX AMOUNT ABOVE**

PENSION FUND DESCRIPTION	RATE	AMOUNT
WINNEBAGO COUNTY PENSION	0.2798	\$42.36
FOREST PRESERVE PENSION	0.0073	\$1.11
ROCKFORD PARK DISTRICT PENSION	0.0792	\$12.00
GREATER RKFD AIRPORT PENSION	0.0182	\$2.76
ROCKFORD SCHOOL DIST 205 PENSION	0.3262	\$49.38
COMMUNITY COLLEGE 511 PENSION	0.0106	\$1.60

SECRET (S) (U)

9/4/2015	\$880.35
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Please see reverse  
side for mailing  
address

WINNEBAGO COUNTY TREASURER AND COLLECTOR Ph. No. (815) 319-4400

[illegible]

**1 IMPORTANT!**  
PRINT OR SEND THIS  
PAYMENT SLIP

PARCEL ID  
12-01-301-002  
212509

ROCKFORD MEMORIAL HOSPITAL  
OR CURRENT RESIDENT  
2400 N ROCKTON AVE  
ROCKFORD, IL 61103-3655

FORMULA FOR TAX CALCULATION	2014	12-01-301-002
BD OF REVIEW ASSESSED VALUE		6991
TWSP EQUALIZATION FACTOR	X	1.000000
BD OF REVIEW EQUALIZED VALUE	=	6991
HOME IMPROVEMENT EXEMPTION	-	0
DISABLED VETERAN EXEMPTION	-	0
BD OF REVIEW VALUE-EXEMPTIONS		6991
STATE MULTIPLIER FOR WINNEBAGO COUNTY X	X	1.000000
REVISED EQUALIZED VALUE	=	6991
FAF/VEZ EXEMPTION	-	0
SCFHE (SENIOR FREEZE)	-	0
OWNER OCCUPIED EXEMPTION	-	0
OVER 65 EXEMPTION	-	0
NEW DISABLED OR VETERAN EXEMPTION-	-	0
RETURNING VETERAN EXEMPTION	-	0
TAXABLE VALUE	=	6991
TAX RATE FOR TAX CODE 031	X	11.4294
1977 EQUALIZED CALCULATED TAX	=	\$799.04
VALUE 0 ABATEMENTS	-	\$0.00
NON AD VALOREM TAX	+	\$0.00

## TRUST INSTALMENT CO.

6/5/2015	\$399.52
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If your taxes are not owed by the time this date, please, call all the County Treasurer's Office before the due date payment for additional penalty and cost amounting to \$5.00 per \$1,000.

Checks must be made payable to:  
Winnebago County Treasurer/Clerk

Please see reverse  
side for mailing  
address

LOCATION OF PROPERTY	FAIR MARKET VALUE	
E RIVERSIDE BLVD		0

**TAX DISTRICT CONTACT INFORMATION AVAILABLE AT  
[www.winnebagotreasurer.com](http://www.winnebagotreasurer.com)**

TAXING BODY	PRIOR RATE	PRIOR TAX	CURRENT RATE	TAX
WINNEBAGO COUNTY	1.0329	\$65.76	1.0845	\$75.83
FOREST PRESERVE	0.1165	\$7.42	0.1199	\$8.38
ROCKFORD TOWNSHIP	0.1288	\$8.20	0.1394	\$9.75
NORTH PARK FIRE	0.4389	\$27.94	0.4455	\$31.14
ROCKFORD PARK DISTRICT	1.0577	\$67.33	1.1286	\$78.90
GREATER RKFD AIRPORT	0.1043	\$6.64	0.1063	\$7.43
ROCKFORD SCHOOL DIST 205	7.2301	\$460.27	7.7810	\$543.97
COMMUNITY COLLEGE 511	0.4630	\$29.47	0.4823	\$33.72
ROCKFORD TWSP ROAD	0.1299	\$8.27	0.1419	\$9.92
PRIOR YEAR TAXABLE VALUE 6366	10.7021	\$681.30	11.4294	\$799.04

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PARCEL ID  
12-01-301-002

ROCKFORD MEMORIAL HOSPITAL  
2400 N ROCKTON AVE  
ROCKFORD, IL 61103-3655

**SUPPLEMENTAL PENSION INFORMATION  
INCLUDED IN TAX AMOUNT ABOVE**

PENSION FUND DESCRIPTION	RATE	AMOUNT
WINNEBAGO COUNTY PENSION	0.2798	\$19.57
FOREST PRESERVE PENSION	0.0073	\$0.51
ROCKFORD PARK DISTRICT PENSION	0.0792	\$5.54
GREATER RKFD AIRPORT PENSION	0.0182	\$1.27
ROCKFORD SCHOOL DIST 205 PENSION	0.3262	\$22.80
COMMUNITY COLLEGE S11 PENSION	0.0106	\$0.74

SECRET

9/4/2015	\$399.52
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Please see reverse  
side for mailing  
address.

WINNEBAGO COUNTY TREASURER AND COLLECTOR Ph. No. (815) 319-4400

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255665000002 01200 703 000 2 10060 0005 :

[illegible]

**1 IMPORTANT!**  
BRING OR SEND THIS  
PAYMENT SLIP

PARCEL ID  
12-01-326-004

212510

ROCKFORD MEMORIAL HOSPITAL  
OR CURRENT RESIDENT  
2400 N ROCKTON AVE  
ROCKFORD, IL 61103-3655

FORMULA FOR TAX CALCULATION		2014	12-01-326-004
BD OF REVIEW ASSESSED VALUE			19995
TWSP EQUALIZATION FACTOR	X		1.000000
BD OF REVIEW EQUALIZED VALUE	=		19995
HOME IMPROVEMENT EXEMPTION	-		0
DISABLED VETERAN EXEMPTION	-		0
BD OF REVIEW VALUE-EXEMPTIONS	=		19995
STATE MULTIPLIER FOR WINNEBAGO COUNTY	X		1.000000
REVISED EQUALIZED VALUE	=		19995
FAF/VEZ EXEMPTION	-		0
SCFHE (SENIOR FREEZE)	-		0
OWNER OCCUPIED EXEMPTION	-		0
OVER 65 EXEMPTION	-		0
NEW DISABLED OR VETERAN EXEMPTION	-		0
RETURNING VETERAN EXEMPTION	-		0
TAXABLE VALUE	=		19995
TAX RATE FOR TAX CODE 013	X		11.6302
1977 EQUALIZED CALCULATED TAX	=		\$2325.46
VALUE 0 ABATEMENTS	-		\$0.00
NON AD VALOREM TAX	+		\$0.00
ASSESSOR'S			
Phone Number	815-965-0300	TOTAL TAX DUE	\$2325.46
LOCATION OF		FAIR MARKET	
PROPERTY	84XX SPRING BROOK RD	VALUE	0

**FIRST INSTALLMENT DUE**

6/5/2015	\$1162.73
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If you have any information and would like to be placed on the County Treasurer's Office mailing list, please call or write to the address below and attach a self-addressed envelope.

Check's stored on P&G system in  
Hennepine County Forensic Collection

Please see reverse  
side for mailing  
address

[illegible]

**TAX DISTRICT CONTACT INFORMATION AVAILABLE AT  
[www.winnebago-treasurer.com](http://www.winnebago-treasurer.com)**

TAXING BODY	PRIOR RATE	PRIOR TAX	CURRENT RATE	TAX
WINNEBAGO COUNTY	1.0329	\$188.03	1.0845	\$216.86
FOREST PRESERVE	0.1165	\$21.20	0.1199	\$23.97
ROCKFORD TOWNSHIP	0.1288	\$23.44	0.1394	\$27.87
NORTH PARK FIRE	0.4389	\$79.88	0.4455	\$89.08
ROCKFORD PARK DISTRICT	1.0577	\$192.51	1.1286	\$225.66
ROCK RIVER WATER REC	0.1856	\$33.78	0.2008	\$40.15
GREATER RKFD AIRPORT	0.1043	\$18.98	0.1063	\$21.25
ROCKFORD SCHOOL DIST 205	7.2301	\$1315.95	7.7810	\$1555.81
COMMUNITY COLLEGE 511	0.4630	\$84.27	0.4823	\$96.44
ROCKFORD TWP ROAD	0.1299	\$23.64	0.1419	\$28.37
PRIOR YEAR TAXABLE VALUE 18201	10.8877	\$1981.68	11.6302	\$2325.46

## 2. THEORETICAL ANALYSIS

PARCEL ID  
12-01-326-004

ROCKFORD MEMORIAL HOSPITAL  
2400 N ROCKTON AVE  
ROCKFORD, IL 61103-3655

**SUPPLEMENTAL PENSION INFORMATION  
INCLUDED IN TAX AMOUNT ABOVE**

PENSION FUND DESCRIPTION	RATE	AMOUNT
WINNEBAGO COUNTY PENSION	0.2798	\$55.95
FOREST PRESERVE PENSION	0.0073	\$1.46
ROCKFORD PARK DISTRICT PENSION	0.0792	\$15.84
GREATER RKFD AIRPORT PENSION	0.0182	\$3.64
ROCKFORD SCHOOL DIST 205 PENSION	0.3262	\$65.22
COMMUNITY COLLEGE 511 PENSION	0.0106	\$2.12

9/4/2015	\$1162.73
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1840

Please see reverse  
side for mailing  
address

WINNEBAGO COUNTY TREASURER AND COLLECTOR Ph. No. (815) 319-4400

[illegible][illegible]

1. The first step is to identify the key components of the system. This includes understanding the hardware, software, and network architecture.

**1** IMPORTANT!  
BRING OR SEND THIS  
PAYMENT SLIP

PARCEL ID  
12-01-351-001

212511

ROCKFORD MEMORIAL HOSPITAL  
OR CURRENT RESIDENT  
2400 N ROCKTON AVE  
ROCKFORD, IL 61103-3655

FORMULA FOR TAX CALCULATION	2014	145 502	12-01-351-001
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## FIRST INSTALLMENT DUE

6/5/2015	\$817.90
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By the order of the court, the Clerk of the said court, placed with the County Treasurer's Office before making any disbursements the additional amount of cash amount of \$15,000.00.

Seeds should be made available to  
Winnebago County. (1985-86-20254)

Please see reverse  
side for mailing  
address

LOCATION OF PROPERTY	FAIR MARKET VALUE	
8460 SPRING BROOK RD		0

**TAX DISTRICT CONTACT INFORMATION AVAILABLE AT  
[www.winnebagotreasurer.com](http://www.winnebagotreasurer.com)**

100

PARCEL ID  
12-01-351-001

ROCKFORD MEMORIAL HOSPITAL  
2400 N ROCKTON AVE  
ROCKFORD, IL 61103-3655

**SUPPLEMENTAL PENSION INFORMATION  
INCLUDED IN TAX AMOUNT ABOVE**

SAC, NEW YORK

9/4/2015	\$817.90
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Please see reverse  
side for mailing  
address

WINNEBAGO COUNTY TREASURER AND COLLECTOR Ph. No. (815) 319-4400

000009001: 2'00" 1'00" 35'00" 1'00" 7'00" 1'00" 6'00" 7'00"

062780000012110015500702790600005

145 503C 12-01-376-002

NEW NAME / ADDRESS

R7  
 ROCKFORD MEMORIAL HOSPITAL  
 ATTN LINDA BURT CEO  
 2400 N ROCKTON AVE  
 ROCKFORD, IL 61103

PHONE: ( ) -

DATE: / /

REASON FOR CHANGE:

SIGNATURE



RECEIPT CARD

KEEP FOR YOUR RECORDS

2014

BEG NE COR LOT 1 DORN SUB  
 TH N 60 FT W 252.87 FT S  
 84.40 FT NE 69.81 FT E 15  
 ROCKFORD 0.3100

DUE DATE  
 6/5/2015  
 DUE DATE  
 9/4/2015

FIRST INST.  
 \$17.60  
 SECOND INST.  
 \$17.60

PARCEL ID  
 12-01-376-002

212512

ROCKFORD MEMORIAL HOSPITAL  
 OR CURRENT RESIDENT  
 ATTN LINDA BURT CEO  
 2400 N ROCKTON AVE  
 ROCKFORD, IL 61103-3655

NOT TO BE USED AS A RECORDABLE LEGAL DESCRIPTION

FORMULA FOR TAX CALCULATION	2014	145 503C	12-01-376-002
BD OF REVIEW ASSESSED VALUE			308
TWSP EQUALIZATION FACTOR	X		1.000000
BD OF REVIEW EQUALIZED VALUE	=		308
HOME IMPROVEMENT EXEMPTION	-		0
DISABLED VETERAN EXEMPTION	-		0
BD OF REVIEW VALUE-EXEMPTIONS	=		308
STATE MULTIPLIER FOR WINNEBAGO COUNTY X			1.000000
REVISED EQUALIZED VALUE	=		308
FAF/VEZ EXEMPTION	-		0
SCFHE (SENIOR FREEZE)	-		0
OWNER OCCUPIED EXEMPTION	-		0
OVER 65 EXEMPTION	-		0
NEW DISABLED OR VETERAN EXEMPTION-	-		0
RETURNING VETERAN EXEMPTION	-		0
TAXABLE VALUE	=		308
TAX RATE FOR TAX CODE 031	X		11.4294
1977 EQUALIZED CALCULATED TAX	=		\$35.20
VALUE 0 ABATEMENTS	-		\$0.00
NON AD VALOREM TAX	+		\$0.00
ASSESSOR'S			
Phone Number 815-965-0300		TOTAL TAX DUE	\$35.20
LOCATION OF		FAIR MARKET	
PROPERTY 84XX SPRING BROOK RD		VALUE	920

TAX DISTRICT CONTACT INFORMATION AVAILABLE AT  
[www.winnebagoTREASURER.com](http://www.winnebagoTREASURER.com)

TAXING BODY	PRIOR RATE	PRIOR TAX	CURRENT RATE	TAX
WINNEBAGO COUNTY	1.0329	\$3.39	1.0845	\$3.32
FOREST PRESERVE	0.1165	\$0.38	0.1199	\$0.37
ROCKFORD TOWNSHIP	0.1288	\$0.42	0.1394	\$0.43
NORTH PARK FIRE	0.4389	\$1.44	0.4455	\$1.37
ROCKFORD PARK DISTRICT	1.0577	\$3.46	1.1286	\$3.48
GREATER RKFD AIRPORT	0.1043	\$0.34	0.1063	\$0.33
ROCKFORD SCHOOL DIST 205	7.2301	\$23.64	7.7810	\$23.97
COMMUNITY COLLEGE 511	0.4630	\$1.51	0.4823	\$1.49
ROCKFORD TWSP ROAD	0.1299	\$0.42	0.1419	\$0.44
PRIOR YEAR				
TAXABLE VALUE 327	10.7021	\$35.00	11.4294	\$35.20

SUPPLEMENTAL PENSION INFORMATION  
 INCLUDED IN TAX AMOUNT ABOVE

PENSION FUND DESCRIPTION	RATE	AMOUNT
WINNEBAGO COUNTY PENSION	0.2798	\$0.85
FOREST PRESERVE PENSION	0.0073	\$0.02
ROCKFORD PARK DISTRICT PENSION	0.0792	\$0.24
GREATER RKFD AIRPORT PENSION	0.0182	\$0.05
ROCKFORD SCHOOL DIST 205 PENSION	0.3262	\$1.01
COMMUNITY COLLEGE 511 PENSION	0.0106	\$0.03

WINNEBAGO COUNTY TREASURER AND COLLECTOR Ph. No. (815) 319 4400



6/5/2015

\$17.60

Your taxes are not paid by this date above. Please see the County Treasurer's Office before mailing your payment. An additional penalty and cost amount of \$15.00 will be added.

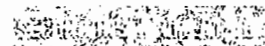
Checks must be made payable to  
 Winnebago County Treasurer/Collector

Please see reverse  
 side for mailing  
 address



PARCEL ID  
 12-01-376-002

ROCKFORD MEMORIAL HOSPITAL  
 ATTN LINDA BURT CEO  
 2400 N ROCKTON AVE  
 ROCKFORD, IL 61103-3655



9/4/2015

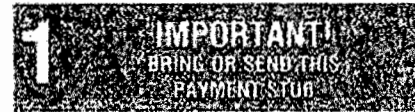
\$17.60

Please see reverse  
 side for mailing  
 address

145 503C 12-01-376-002 212512 12-01-376-002 212512



145 504 12-01-376-004  
 R7  
 ROCKFORD MEMORIAL HOSPITAL  
 ATTN LINDA BURT CEO  
 2400 N ROCKTON AVE  
 ROCKFORD, IL 61103  
 PHONE: ( )  
 DATE: / /  
 REASON FOR CHANGE: SIGNATURE



RECEIPT CARD KEEP FOR YOUR RECORDS 2014

PLAT OF DORN SUB BNG PT 0 DUE DATE 6/5/2015 FIRST INST. \$3437.05  
 F S1/2 SEC 1-44-2 LOT 1 DUE DATE 9/4/2015 SECOND INST. \$3437.05  
 ROCKFORD 0.0000

PARCEL ID  
 12-01-376-004  
 212513

ROCKFORD MEMORIAL HOSPITAL  
 OR CURRENT RESIDENT  
 ATTN LINDA BURT CEO  
 2400 N ROCKTON AVE  
 ROCKFORD, IL 61103-3655

NOT TO BE USED AS A RECORDABLE LEGAL DESCRIPTION

FORMULA FOR TAX CALCULATION	2014	145 504	12-01-376-004
BD OF REVIEW ASSESSED VALUE			60144
TWSP EQUALIZATION FACTOR	X		1.000000
BD OF REVIEW EQUALIZED VALUE	=		60144
HOME IMPROVEMENT EXEMPTION	-		0
DISABLED VETERAN EXEMPTION	-		0
BD OF REVIEW VALUE-EXEMPTIONS	=		60144
STATE MULTIPLIER FOR WINNEBAGO COUNTY X			1.000000
REVISED EQUALIZED VALUE	=		60144
FAF/VEZ EXEMPTION	-		0
SCTFHE (SENIOR FREEZE)	-		0
OWNER OCCUPIED EXEMPTION	-		0
OVER 65 EXEMPTION	-		0
NEW DISABLED OR VETERAN EXEMPTION-	-		0
RETURNING VETERAN EXEMPTION	-		0
TAXABLE VALUE	=		60144
TAX RATE FOR TAX CODE 031	X		11.4294
1977 EQUALIZED CALCULATED TAX	=		\$6874.10
VALUE 0 ABATEMENTS	-		\$0.00
NON AD VALOREM TAX	+		\$0.00

FIRST INSTALLMENT DUE

6/5/2015 \$3437.05

If your taxes are not paid by the due date above, please call the County Treasurer's Office before making your payment for advice on penalties and interest amounts. 319-4400

Checks should be made payable to: Winnebago County Treasurer/Collector

Please see reverse side for mailing address.

ASSESSOR'S Phone Number 815-965-0300 TOTAL TAX DUE \$6874.10

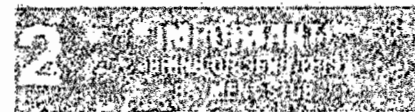
LOCATION OF PROPERTY 8510 SPRING BROOK RD FAIR MARKET VALUE 180450

TAX DISTRICT CONTACT INFORMATION AVAILABLE AT  
[www.winnebago-treasurer.com](http://www.winnebago-treasurer.com)

TAXING BODY	PRIOR RATE	PRIOR TAX	CURRENT RATE	TAX
WINNEBAGO COUNTY	1.0329	\$659.95	1.0845	\$652.28
FOREST PRESERVE	0.1165	\$74.44	0.1199	\$72.11
ROCKFORD TOWNSHIP	0.1288	\$82.30	0.1394	\$83.84
NORTH PARK FIRE	0.4389	\$280.43	0.4455	\$267.94
ROCKFORD PARK DISTRICT	1.0577	\$675.81	1.1286	\$678.79
GREATER RKFD AIRPORT	0.1043	\$66.64	0.1063	\$63.93
ROCKFORD SCHOOL DIST 205	7.2301	\$4619.60	7.7810	\$4679.80
COMMUNITY COLLEGE 511	0.4630	\$295.83	0.4823	\$290.07
ROCKFORD TWSP ROAD	0.1299	\$83.00	0.1419	\$85.34
PRIOR YEAR TAXABLE VALUE 63894	10.7021	\$6838.00	11.4294	\$6874.10

SUPPLEMENTAL PENSION INFORMATION INCLUDED IN TAX AMOUNT ABOVE

PENSION FUND DESCRIPTION	RATE	AMOUNT
WINNEBAGO COUNTY PENSION	0.2798	\$168.29
FOREST PRESERVE PENSION	0.0073	\$4.39
ROCKFORD PARK DISTRICT PENSION	0.0792	\$47.64
GREATER RKFD AIRPORT PENSION	0.0182	\$10.95
ROCKFORD SCHOOL DIST 205 PENSION	0.3262	\$196.19
COMMUNITY COLLEGE 511 PENSION	0.0106	\$6.38



PARCEL ID  
 12-01-376-004

ROCKFORD MEMORIAL HOSPITAL  
 ATTN LINDA BURT CEO  
 2400 N ROCKTON AVE  
 ROCKFORD, IL 61103-3655

9/4/2015 \$3437.05

Please see reverse side for mailing address

WINNEBAGO COUNTY TREASURER AND COLLECTOR Ph. No. (815) 319-4400

500000900120013760004100000343705



[illegible]

**1 IMPORTANT!**  
BRING OR SEND THIS  
RAYMOND STUB

PARCEL ID  
12-02-426-002  
212515

ROCKFORD MEMORIAL HOSPITAL  
OR CURRENT RESIDENT  
2400 N ROCKTON AVE  
ROCKFORD, IL 61103-3655

FORMULA FOR TAX CALCULATION 2014 12-02-426-002

**FIRST INSTALLMENT DUE**

6/5/2015	\$177.79
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If your taxes are not paid by the due date above, please call the County Treasurer's Office before making your payment for additional penalty and cost amounts at (815) 298-4400.

Clocks should be made payable to  
Winnebago County Treasurer/Collector

Please see reverse  
side for mailing  
address

LOCATION OF PROPERTY	FAIR MARKET VALUE
E RIVERSIDE BLVD	0

**TAX DISTRICT CONTACT INFORMATION AVAILABLE AT  
[www.winnebagotreasurer.com](http://www.winnebagotreasurer.com)**

**Author's address:** Department of Psychology, University of California, San Diego, La Jolla, CA 92037, USA.  
E-mail: jkagan@ucsd.edu

PARCEL ID  
12-02-426-002

ROCKFORD MEMORIAL HOSPITAL  
2400 N ROCKTON AVE  
ROCKFORD, IL 61103-3655

**SUPPLEMENTAL PENSION INFORMATION  
INCLUDED IN TAX AMOUNT ABOVE**

SECRET

9/4/2015	\$177.79
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Please see reverse  
side for mailing  
address.

WINNEBAGO COUNTY TREASURER AND COLLECTOR Ph. No. (815) 319-4400

[illegible]

5422 00000 7779

1. The first step in the process is to identify the problem or issue that needs to be addressed. This involves gathering information and understanding the context of the problem.

2. Once the problem is identified, the next step is to define the objectives of the project. These objectives should be clear, measurable, and achievable.

3. The third step is to develop a plan of action. This involves determining the resources needed, the timeline, and the specific tasks that need to be completed.

4. The fourth step is to implement the plan. This involves executing the tasks and monitoring progress to ensure that the project is on track.

5. The final step is to evaluate the results of the project. This involves comparing the actual outcomes to the objectives and identifying any areas for improvement.

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PARCEL ID  
12-02-476-001  
212516

ROCKFORD MEMORIAL HOSPITAL  
OR CURRENT RESIDENT  
ATTN V P FINANCE  
2400 N ROCKTON AVE  
ROCKFORD, IL 61103-3655

**FIRST INSTALLMENT DUE**

6/5/2015	\$430.73
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If your taxes are not paid by the due date above, please call the County Treasurer's Office before making any payment. An additional penalty and interest will be assessed at 8% - 319-411-200.

Checks should be made payable to:  
Michigan and Great Lakes Trust Fund Corporation

Please see reverse  
side for mailing  
address

1. The first step in the process is to identify the problem or issue that needs to be addressed. This involves gathering information and understanding the context of the problem.

2. Once the problem is identified, the next step is to define the objectives and goals of the project. This helps to clarify what needs to be achieved and provides a clear direction for the work.

3. The third step is to develop a plan or strategy to address the problem. This involves breaking down the problem into smaller, manageable tasks and determining the resources needed to complete them.

4. The fourth step is to implement the plan. This involves putting the strategy into action and monitoring progress to ensure that the objectives are being met.

5. Finally, the fifth step is to evaluate the results of the project. This involves assessing the outcomes against the objectives and identifying any areas for improvement or further action.

**TAX DISTRICT CONTACT INFORMATION AVAILABLE AT  
[www.winnebagoTREASURER.com](http://www.winnebagoTREASURER.com)**

100

PARCEL ID  
12-02-476-001

ROCKFORD MEMORIAL HOSPITAL  
ATTN V P FINANCE  
2400 N ROCKTON AVE  
ROCKFORD, IL 61103-3655

**SUPPLEMENTAL PENSION INFORMATION  
INCLUDED IN TAX AMOUNT ABOVE**

## Background

9/4/2015	\$430.73
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side for mailing  
address

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