Axel & Associates, Inc.

MANAGEMENT CONSULTANTS

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August 31, 2015

SEP 0 3 2015

HEALTH FACILITIES & SERVICES REVIEW BOARD

Ms. Courtney Avery Administrator Illinois Health Facilities and Services Review Board 525 West Jefferson Springfield, Illinois 62761

> RE: MercyRockford Health System Projects 15-038, 15-039, and 15-040

Dear Ms. Avery:

Please post the enclosed letter as a letter of support for the three above-referenced projects.

Thank you.

Sincerely,

Jacob M. Axel President

enclosure



Ann Thompson-Kelly 7th Ward Alderman Rockford City Council

August 6, 2015

Ms. Courtney Avery Administrator 525 West Jefferson Illinois Health Facilities and Services Review Board Springfield, IL 62761

Dear Ms. Avery:

I am an Alderman for the City of Rockford, representing the 7th Ward, and I am submitting this letter to record my strong support for MercyRockford's Certificate of Need applications. My ward includes the area where the current Rockford Memorial Hospital campus on North Rockton Avenue is located.

MercyRockford has briefed me about their plans and I am an enthusiastic supporter. Like other elected Rockford officials, I have been concerned about changes in health care that might erode access to care for those residents who rely on Medicaid services. MercyRockford's "one hospital on two campuses" plan insures that Rockford residents that have long relied on services provided at the North Rockton Avenue campus can continue to rely on those services, as inpatient beds, emergency services, and in- and outpatient services will continue to be provided there.

I am also pleased that MercyRockford is looking to partner with the community to repurpose high quality facilities on North Rockton Avenue to support local agencies, program development and jobs growth. I know that MercyRockford could have put forward plans that might have materially disabled the North Rockton Avenue campus from providing necessary services, and I commend them for their commitment to the west side of Rockford.

Very truly yours,

Ms. Ann Thompson-Kelly

7th Ward Alderman City of Rockford

Axel & Associates, Inc.

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HEALTH FACILITIES & SERVICES REVIEW BOARD

September 1, 2015

Ms. Courtney Avery Administrator Illinois Health Facilities and Services Review Board 525 West Jefferson Springfield, Illinois 62761

> RE: MercyRockford Health System Projects 15-038, 15-039, and 15-040

Dear Ms. Avery:

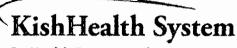
Please post the enclosed letter as a letter of support for the three above-referenced projects.

Thank you.

Sincerely,

Jacob M. Axel President

enclosure



Be Health Empowered.

August 10, 2015

Javon R. Bea President and CEO MercyRockford Health System 1000 Mineral Point Avenue Janesville, WI 53548

Dear Mr. Bea:

Thank you for sharing your plans with me regarding your future plans for construction and modernization of the MercyRockford Hospital and the concept of "one hospital, two campuses."

As you know, our Health System has enjoyed a long standing working relationship with Rockford Memorial Hospital. That relationship has enabled us to better coordinate care on behalf of the patients we serve. In addition, that relationship has insured access to high quality tertiary care, especially for neonatal and perinatal services for the residents of DeKalb County.

Rockford Memorial has served as our State designated Regional Perinatal Center for years. Of critical importance to our communities are the neonatal intensive care and perinatal services offered by Rockford Memorial Hospital and their highly qualified staff. Access to critical obstetrical, pediatric critical care and specialty services will be enhanced by the planned relocation of these services to MercyRockford's Riverside campus. Given the high percentage of Illinois Medicaid recipients who are children, we believe that this improved access will materially and significantly benefit children who rely on Medicaid for their health care.

MercyRockford's thoughtful plan for "one hospital, two campuses" will improve access to health care services for the residents of the communities surrounding Rockford. KishHealth System supports the efforts of existing quality providers to both modernize their facilities to meet the growing needs and demands of its patients and the communities they serve.

I wish you success with your application process and look forward to a strong relationship with you in your updated facilities.

Very truly yours,

Kevin Poorten
President and CEO

KishHealth System