

Axel & Associates, Inc.

MANAGEMENT CONSULTANTS

August 27, 2015

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HEALTH FACILITIES &
SERVICES REVIEW BOARD

Ms. Courtney Avery
Administrator
Illinois Health Facilities and
Services Review Board
525 West Jefferson
Springfield, Illinois 62761

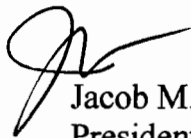
RE: MercyRockford Health System
Projects 15-038, 15-039, and 15-040

Dear Ms. Avery:

Please post the enclosed letter as a letter of support for the three above-referenced projects.

Thank you.

Sincerely,



Jacob M. Axel
President

enclosure



Scott H. Christiansen

County Board Chairman

County of Winnebago

Ms. Courtney Avery, Administrator
525 West Jefferson
Illinois Health Facilities and Services Review Board
Springfield, IL 62761

July 29, 2015

Dear Ms. Avery:

I have been honored to serve as Chairman of the Winnebago County Board since 2004. Over that time period, the county has engaged with many health care providers as they make plans to provide or expand services in Winnebago County.

Like other government officials, we at the county have been concerned about the long-term impact of these plans on access to care, jobs, and outmigration. And, because Winnebago County borders Wisconsin, we have also been concerned with the county's ability to attract and retain services, knowing that the continued existence of those services is critical to the wellbeing of our citizens and our communities.

Because our primary focus has been economic development, coupled with providing the best possible services for our residents, we were exceptionally honored and grateful to learn that MercyRockford has chosen to locate its corporate offices in Illinois. Their investment of dollars and resources into expanded health services in the Winnebago County region, strengthens our entire health care industry statewide.

MercyRockford's choice to develop an innovative "one hospital, two campus" plan will insure the vitality and accessibility of services at both the existing Westside Rockton Avenue campus, as well as at the new Riverside campus. This decision, I believe, reflects MercyRockford's commitment to our entire region.

We are very aware that these dollars might have been invested elsewhere. MercyRockford's development on its Riverside campus will inject significant new capital dollars into Winnebago County and the State of Illinois. This project will have a major impact on the region, both from a health care perspective, as well as an economic one.

Best Regards,

Scott H. Christiansen, Chairman
Winnebago County Board

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It is our mission to provide high quality services and promote a safe community for all people in Winnebago County.