

October 27, 2015

**RECEIVED**

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**HEALTH FACILITIES &  
SERVICES REVIEW BOARD**

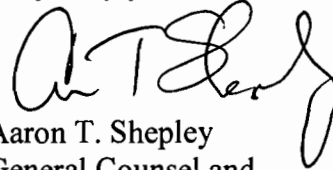
Ms. Courtney R. Avery  
Administrator  
Health Facilities and Services Review Board  
525 West Jefferson Street  
2nd Floor  
Springfield, IL 62761

Dear Ms. Avery:

Enclosed please find two copies of my letter, with attachments, outlining Centegra Health System's opposition to MercyRockford's projects number 15-038, 15-039, and 15-040. Also enclosed for your use and convenience is a flash drive which contains both the letter and attachments.

Please feel free to contact me with any comments or questions you may have relative to this material.

Very truly yours,



Aaron T. Shepley  
General Counsel and  
President of Insurance Services

**VIA OVERNIGHT DELIVERY**

October 27, 2015

Ms. Courtney R. Avery  
Administrator  
Health Facilities and Services Review Board  
525 West Jefferson Street  
2nd Floor  
Springfield, IL 62761

**CENTEGRA'S WRITTEN COMMENTS IN OPPOSITION  
TO MERCYROCKFORD PROJECT NOS. 15-038, 15-039 AND 15-040**

Dear Ms. Avery:

I am the President of Insurance Services and General Counsel for Centegra Health System, and I am writing in opposition to MercyRockford's proposed hospital projects #15-038, #15-039, and #15-040.

MercyRockford's applications should be denied because they do not and cannot meet the requirements of the State Planning Act. Specifically, the proposed projects fall short in at least three ways: 1) the proposed hospital project is directly contrary to the State Board's objectives of avoiding unnecessary health care construction and improving access to essential health services for the medically underserved and indigent. Nothing more than a waste of precious health care resources, the project will cost the community approximately 400 million dollars while actually reducing access to care, especially for the people who need it the most, 2) Approval of MercyRockford's projects will result in an unnecessary duplication of facilities and reduced access for Rockford's most needy and 3) the proposed projects will not merely exacerbate an existing maldistribution of beds in the planning area; they will create one. A final and independent concern is that the applications seem to continue a trend started over a decade ago by MercyRockford's controlling entities, Mercy Alliance, Inc., and Mercy Health System Corporation of submitting Certificate of Need ("CON") applications for projects that do not comply with State Board rules and claiming alternatively that the rules should not apply to them or that the rules are wrong.<sup>1</sup> When the Board has refused to ignore the rules at Mercy's suggestion, Mercy has filed suit.

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<sup>1</sup> In fact, one Mercy project almost led to the elimination of the planning process in Illinois when their non-compliant proposal for a new hospital application was approved only after its contractor bribed a former member of the Illinois Health Facilities and Services Review Board.

**A. MercyRockford's Proposed Projects Are Predictably Contrary to the Illinois Planning Act and the Rules of The Illinois Health Facilities and Services Review Board.**

**1. MercyRockford's applications fail to document a need for a new hospital location**

The bed capacity minimum for a new medical/surgical category of service is 100 beds. 77 Ill. Admin. Code 1110.530(g)(1). MercyRockford's applications fail to request the minimum, instead proposing to split their medical/surgical beds between two facilities, with 84 medical/surgical at the proposed new Riverside campus and 70 beds at the existing Rockton Avenue campus, neither of which meets the rule requiring a 100 medical/surgical bed capacity minimum for a hospital in a Metropolitan Statistical Area. Although MercyRockford contends that there will be over 100 hundred beds between the two campuses, this argument misses the mark completely, because it ignores that the purpose for requiring at least 100 medical/surgical beds is *to promote efficiency* and that purpose is not met when two facilities—whether campuses within the same hospital or not—each fail to meet the required minimum number of beds.

Despite MercyRockford's proposed net decrease in medical/surgical beds, the State has calculated an excess of medical/surgical beds in MercyRockford's Planning Area that does not justify MercyRockford's proposed additional location in a part of Rockford already served by other hospitals. The State Board has determined that there is a calculated excess of 283 medical/surgical and an excess of 40 obstetric beds in the Planning Area. Even with an overall reduction in the number of beds, the Planning Area would still have an excess of 214 medical/surgical beds. Under the circumstances, moving beds from one side of Rockford to the other, with an approximate price tag of \$400 million dollars is not merely contrary to the intent and purpose of the Planning Act; it is a pure waste of the community's resources.

**2. MercyRockford's application will create a maldistribution of beds in the third largest city in Illinois**

MercyRockford is required to document that its project will not result in an unnecessary duplication and *maldistribution of services*. 77 Ill. Admin. Code 1110.530(d). A maldistribution exists when the planning area has an excess supply of facilities, beds and services. 77 Ill. Admin. Code 1110.530(d). Currently, Rockford is served by three hospitals: one on the west side, one in central Rockford and one on the east. MercyRockford's proposed project will almost completely remove the hospital serving the west side of Rockford and place a new 400 million dollar facility on the east, four minutes from an existing facility. This proposed shift of services and beds from the west side of Rockford to the east side of Rockford, will result in an excess of services on the east side and will impair access to health care services for Rockford's west side residents. In short, MercyRockford's application doesn't merely exacerbate a maldistribution of health care services in Rockford; it creates one, contrary to the purpose of the State Board and its rules.

**3. Mercy already operates one underutilized hospital in Illinois, it should not be allowed to operate two more**

In 2003, Mercy Health System Corporation acquired Harvard Memorial Hospital in McHenry County. According to Mercy Harvard Memorial's responses to AHQs, as reported in its annual Hospital Profiles, in the dozen years that Mercy has run the facility its med/surg utilization has never exceeded 31% and has been as low as 15.3%. Mercy cannot justify the med/surg beds requested for its two hospitals in Rockford. It should not be permitted to operate two more undersized and underutilized hospitals in Illinois.

**B. The MercyRockford Proposal Continues a Trend of Disregard for the State Review Board and its Rules That was Commenced More Than a Decade Ago By Mercy Health System.**

**1. In 2010 When the State Board Followed Applicable Rules and Denied Mercy Health System's Application to Construct a New Hospital in Crystal Lake, Mercy Sued.**

In December 2010, Mercy filed an application with the State Board for a new hospital in Crystal Lake. In June 2011, the State Board issued an Intent to Deny; in December 2011, the Board issued an Initial Denial of the project; and in September 2012, the Board voted a Final Denial of Mercy's Crystal Lake Hospital project. The State Board concluded that Mercy did not document compliance with several State Board review criteria, including the following criteria: "Planning Area Need," "Unnecessary Duplication/Maldistribution," "Performance Requirements," and "Clinical Services Other Than Categories of Service."<sup>2</sup>

Despite Mercy's failure to comply with the State Board's rules or meet the review criteria, Mercy sued the State Board, arguing that the State Board's decision should be reversed as contrary to the State Board's rules and as arbitrary and capricious. Opposed by the State Board and existing area providers, Mercy eventually dismissed the lawsuit.<sup>3</sup>

**2. In 2012 When The State Board Followed Applicable Rules And Granted a Certificate of Need for The Construction of Centegra Hospital Huntley, Mercy Sued.**

In July 2012, the State Board approved Centegra's application to build a new hospital in Huntley, Illinois. The State Board considered findings contained in the State Board's State Agency Report, the application material, public hearing testimony and documents, testimony before the State Board and the Illinois Health Facilities Planning Act (the "Act").<sup>4</sup> In September 2012, the State Board issued a ten-page Written Final Decision describing in detail how Centegra complied with the State Board's processing, classification policies and review criteria. Notwithstanding the fact that Centegra's application complied with the State Board's rules and

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<sup>2</sup> Illinois Health Facilities and Services Review Board's Final Denial Letter, dated September 25, 2012.

<sup>3</sup> Dismissal Order of Case No. 14 MR 2017.

<sup>4</sup> Illinois Health Facilities and Services Review Board's Permit Approval Letter, July 30, 2012.

review criteria, Mercy sued the State Board, arguing that the decision to approve Centegra's hospital was contrary to the Act and the State Board's rules. Mercy continues to appeal the State Board's decision and court rulings upholding the decision to issue a permit to Centegra.

**3. Mercy Demonstrated Its Disrespect For The State Board And Its Rules During Its Association With A Project That Was Approved After Mercy's Contractor Bribed A Former Member Of The State Board**

In 2003, Mercy Health System Corporation filed its first CON application for a new hospital in Crystal Lake. Following that application process, three people connected with the application were indicted on federal corruption charges, including Mercy's contractor, Jacob Kiferbaum, and its CON attorney, Steven Loren. The third person was Stuart Levine, the State Board's Vice-Chairman.<sup>5</sup> The 2003 application, similar to the pending MercyRockford applications, did not comply with State Board regulations and review criteria, and it was initially voted down by unanimous vote.<sup>6</sup>

After receiving an Intent to Deny, Javon Bea, CEO of Mercy Health System Corporation hired Jacob Kiferbaum as contractor for the failed application.<sup>7</sup> One month after entering into a contract, Kiferbaum introduced Richard Gruber, Mercy Alliance, Inc.'s Vice-President, to Stuart Levine, then vice-chairman of the Board. According to Gruber's sworn statement, Levine told Gruber that Kiferbaum was a man of integrity and that Gruber could trust him.<sup>8</sup>

The day before Mercy's application was reconsidered by the State Board, Kiferbaum called Levine and said "Javon Bea is panicking now."<sup>9</sup> Kiferbaum said Bea was panicking because he did not know who the fifth vote would be to approve his CON application. Levine told Kiferbaum that Mercy's lawyer, Steven Loren, "knows exactly what's what and things are fine." Kiferbaum was to tell Bea that he was in good hands.

The next day, Bea, Gruber, and Loren appeared before the State Board for the reconsideration of the application.<sup>10</sup> The approval of Mercy's application was described by one reporter who was there as follows:

"In the middle of the vote, the roll call was halted as [Chairman Thomas] Beck and Levine whispered to each other. Levine then approached Dr. Imad Alamanseer, who had voted 'pass' instead of 'yes' or 'no.' After another whispered conversation between

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<sup>5</sup> Department of Justice Press Release, Oct. 11, 2006.

<sup>6</sup> Results of December 17, 2003 meeting of Illinois Health Facilities Planning Board.

<sup>7</sup> Letter from Kiferbaum to Bea dated November 25, 2003.

<sup>8</sup> Defendant Mercy Crystal Hospital and Medical Center, Inc.'s Response to Plaintiffs' First Set of Interrogatories filed in *Northern Illinois Medical Center v. Illinois Health Facilities Planning Board*, Case No. 04-MR-106, Circuit of McHenry County, Illinois.

<sup>9</sup> Levine-Kiferbaum Call, April 20, 2004, 4:52 p.m., Trial Exhibit April 20: 1652\_303 in *United States v. Rezko*, 05, CR-0691, U.S. Dist. Court, N.D. Ill.

<sup>10</sup> Transcript excerpts of Illinois Health Facilities Planning Board Meeting, April 26, 2004.

Levine and Alamanseer, Alamanseer changed his 'pass' to 'yes,' providing the vote needed to pass the project."<sup>11</sup>

After the reconsideration vote, Levine called Loren and discussed the Mercy CON approval. Loren said that, "Javon knows that he stole, he said he's at second base."<sup>12</sup> Kiferbaum also called Levine to discuss the State Board meeting. Kiferbaum told Levine that Javon Bea said "Stuart was masterful" and "we would never ever would of gotten' this."<sup>13</sup> Kiferbaum said Javon Bea knows "how to play the game."

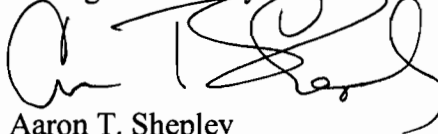
Shortly thereafter, a whistleblower revealed the conspiracy to rig the Mercy CON vote, and a federal investigation into the Mercy Crystal Lake CON was made public.<sup>14</sup> The then-Governor imposed a moratorium on "all meetings and actions of the Board until the Board is reconstituted by law."<sup>15</sup> In August 2004, all of the sitting State Board members were removed from office by an Act of the Illinois General Assembly.<sup>16</sup> A little more than a year after the board approved Mercy's project, a circuit court judge overturned Mercy's CON permit.<sup>17</sup> Kiferbaum, Loren and Levine eventually pled guilty to corruption charges.

### Conclusion

Mercy is now before the State Board again for a new hospital project. The Act requires that the State Board consider the MercyRockford applications "with particular regard to the qualification, background and character of the applicant." 20 ILCS 3960/2. We urge the State Board to carefully consider Mercy's background and character as it reviews the MercyRockford application. Similar to its past applications, the MercyRockford applications do not comply with the State Board's review criteria and constitute an unnecessary duplication and maldistribution of health care services. For these reasons, we respectfully request that the State Board deny MercyRockford's applications.

Very truly yours,

Centegra Health System



Aaron T. Shepley  
General Counsel and President  
Of Insurance Services

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<sup>11</sup> "Hospitals Left Scratching Their Heads," by Alice Hohl, Daily Southtown, April 22, 2004.

<sup>12</sup> Levine-Loren call, April 21, 2004, 8:03 p.m.

<sup>13</sup> Levine-Kiferbaum call, April 21, 2004, 8:33 p.m.; Trial Exhibit April 20: 2033\_332 in *United States v. Rezko*, 05, CR-0691, U.S. Dist. Court, N.D. Ill.

<sup>14</sup> See Chicago Sun-Times articles dated June 25 and 27, 2004, and "Feds Investigate Mercy Hospital Permit," by Jeff Kolky, Northwest Herald, June 26, 2004.

<sup>15</sup> Moratorium On All Business of the Health Facilities Planning Board, dated July 7, 2004.

<sup>16</sup> Public Act 93-889.

<sup>17</sup> Memorandum Opinion and Order of Judge Maureen McIntyre dated May 6, 2005.

## **ATTACHMENT 1**



STATE OF ILLINOIS

## HEALTH FACILITIES AND SERVICES REVIEW BOARD

525 WEST JEFFERSON ST. • SPRINGFIELD, ILLINOIS 62761 • (217) 782-3516 • FAX: (217) 785-4111

September 25, 2012

**CERTIFIED MAIL**  
**RETURN RECEIPT REQUESTED**

Dan Colby, Vice President  
Mercy Health System Corporation  
1000 Mineral Point Avenue  
Janesville, WI 53548

**RE: REVISED - FINAL DENIAL OF APPLICATION**  
**Illinois Health Facilities Planning Act**  
**PROJECT: #10-089 Mercy Crystal Lake Hospital & Medical Center, Inc.**  
**APPLICANT(S): Mercy Crystal Lake Hospital & Medical Center, Inc.**  
**Mercy Alliance, Inc.**

Dear Mr. Colby:

On September 11, 2012 the Illinois Health Facilities and Services Review Board (State Board) issued its final denial of the application for permit for the above-referenced project. The State Board rendered its decision following consideration of the application, supplemental and modified information, the State Board staff report, the testimony of the applicant, and oral and written testimony from interested parties. The State Board's decision was also based upon the applicant's failure to document conformance with the following review criteria:

- ☐ Criterion 1110.530(b) - Planning Area Need
- ☐ Criterion 1110.530(c) - Unnecessary Duplication/Maldistribution
- ☐ Criterion 1110.530(f) - Performance Requirements
- ☐ Criterion 1110.3030(a) - Clinical Services Other Than Categories of Service

Section 10 of the Illinois Health Facilities Planning Act (the "Act"), [20 ILCS 3960/10] affords you the opportunity for a hearing before an administrative law judge appointed by the Chairman of the State Board. Such hearing shall be conducted in accordance with the provisions specified in Section 10 of the Act and the implementing rules, 77 IAC Part 1130.

If you decide to exercise your right to a hearing, you must submit a written notice of a request for such hearing to the Chairman of the State Board within 30 days following notification of the Board's decision.

Notice to the Chairman of the State Board may be made by forwarding the written request to the following address: Illinois Health Facilities and Services Review Board, Attention: Courtney R. Avery, Administrator, Division of Health Systems Development, 525 West Jefferson Street (2<sup>nd</sup> Floor), Springfield, Illinois 62761. Notice to the Administrator



FINAL DENIAL LETTER

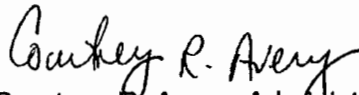
Page 2 of 2

constitutes notice to the State Board (77 IAC 1130.1020(b)). Failure to submit your request within this specified time period constitutes a waiver of your right to a hearing.

The hearing will afford you the opportunity to demonstrate that the application is consistent with the criteria upon which the action of the State Board was based. Following its consideration of the report of the hearing, or upon default of the party to the hearing, the State Board shall make its final determination.

If you have any questions or concerns please contact the State Board staff at 312-814-5418.

Sincerely,

A handwritten signature in black ink that reads "Courtney R. Avery". The signature is written in a cursive, flowing style.

Courtney R. Avery, Administrator  
Illinois Health Facilities and Services Review  
Board

cc: Dale Galassie



IN THE CIRCUIT COURT OF THE TWELFTH JUDICIAL CIRCUIT  
WILL COUNTY, ILLINOIS

FILED

2015 FEB 27 PM 4:00

CLERK, CIRCUIT COURT  
WILL COUNTY, ILLINOIS

MERCY CRYSTAL LAKE HOSPITAL AND  
MEDICAL CENTER, INC. and MERCY ALLIANCE,  
INC.,

Plaintiffs,

v.

ILLINOIS HEALTH FACILITIES AND SERVICES  
REVIEW BOARD, et al.,

Defendants.

Case No. 14 MR 2017

**PLAINTIFFS' UNOPPOSED MOTION TO VOLUNTARILY DISMISS**

Plaintiffs' Mercy Crystal Lake Hospital and Medical Center and Mercy Alliance, Inc., do hereby respectfully move to dismiss this action with prejudice, with each party to pay its own costs and fees. In support of this motion, Plaintiffs state that their lead counsel, Steven H. Hoeft, communicated with counsel for each of the Defendants, none of whom oppose this motion.

WHEREFORE Plaintiffs request that this motion to dismiss with prejudice be granted, with each party to pay its own costs and fees, and that the upcoming status hearing date of March 25, 2015 be stricken.

DATED:

February 27, 2015

Respectfully submitted,

MERCY CRYSTAL LAKE HOSPITAL  
AND MEDICAL CENTER AND MERCY  
ALLIANCE, INC.

By: *Pamela Davis Gorcowski*  
One of Their Attorneys

Steven H. Hoeft # 1232290  
Megan Thibert-Ind # 6290904  
McDERMOTT WILL & EMERY LLP  
227 West Monroe Street, Suite 4400  
Chicago, IL 60606-5096  
Telephone: (312) 372-2000  
Facsimile: (312) 984-7700

Pamela Davis Gorcowski  
KAVANAGH GRUMLEY & GORBOLD LLC  
111 North Ottawa Street  
Joliet, IL 60432  
Telephone: (815) 727-4511  
Facsimile: (815) 727-1586

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IN THE CIRCUIT COURT OF THE TWELFTH JUDICIAL CIRCUIT  
WILL COUNTY, ILLINOIS

FILED  
2015 FEB 27 PM 1:00  
CLERK OF COURT  
WILL COUNTY ILLINOIS  
COPY

MERCY CRYSTAL LAKE HOSPITAL AND  
MEDICAL CENTER, INC. and MERCY ALLIANCE,  
INC.,

Plaintiffs,

vs.

ILLINOIS HEALTH FACILITIES AND  
SERVICES REVIEW BOARD, et al.,

Defendants.

No. 14 MR 2017

NOTICE OF UNOPPOSED MOTION TO  
VOLUNTARILY DISMISS

TO: See Attached Service List

**PLEASE TAKE NOTICE** that on the **4th day of March, 2015 at 9:00 a.m.**, or as soon thereafter as counsel may be heard, I shall appear before the **Honorable John Anderson** in the courtroom usually occupied by him in the **Will County Court Annex, 57 North Ottawa Street, Joliet, Illinois**, and then and there present and request hearing *instante* on Unopposed Motion to Voluntarily Dismiss, a copy of which accompanies this notice.

MERCY CRYSTAL LAKE HOSPITAL AND MEDICAL  
CENTER, INC. and MERCY ALLIANCE, INC., Plaintiff

KAVANAGH GRUMLEY & GORBOLD LLC

By Pamela Davis Gorcowski  
One of the Attorneys for Plaintiffs

Pamela Davis Gorcowski ARDC #06180497  
Kavanagh Grumley & Gorbold LLC  
111 North Ottawa Street  
Joliet, Illinois 60432  
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Megan Thibert-Ind #6290904  
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IN THE CIRCUIT COURT OF THE TWELFTH JUDICIAL CIRCUIT  
WILL COUNTY, ILLINOIS

FILED

2015 FEB 27 PM 4:00

CLERK, CIRCUIT COURT  
WILL COUNTY, ILLINOIS

MERCY CRYSTAL LAKE HOSPITAL AND  
MEDICAL CENTER, INC. and MERCY ALLIANCE,  
INC.,

Plaintiffs

vs.

ILLINOIS HEALTH FACILITIES AND  
SERVICES REVIEW BOARD, et al.,

Defendants.

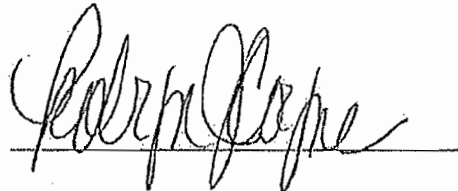
No. 14 MR 2017

PROOF OF SERVICE BY E-MAIL

TO: See Attached Service List

I, Robyn J. Coyne, a non-attorney, certify that I served the foregoing Notice of Motion and Unopposed Motion to Voluntarily Dismiss upon all attorneys of record at their respective e-mail addresses listed on the 27th day of February, 2015.

[X] Under penalties as provided by law pursuant to 735 ILCS 5/1-109 I certify that the statements set forth herein are true and correct.



STATE OF ILLINOIS                    )  
                                                  ) SS  
COUNTY OF W I L L                    )

IN THE CIRCUIT COURT OF THE TWELFTH JUDICIAL CIRCUIT  
WILL COUNTY, ILLINOIS

MERCY CRYSTAL LAKE HOSPITAL AND  
MEDICAL CENTER, INC. and MERCY  
ALLIANCE, INC.,

Plaintiff,

VS.

) No. 14 MR 2017

ILLINOIS HEALTH FACILITIES AND  
SERVICES REVIEW BOARD, et al.,

Defendants.

### SERVICE LIST

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Attorney for Centegra Health System and Centegra Hospital - Huntley

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Assistant Attorney General  
General Law Bureau  
Office of the Attorney General  
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dmoshman@atg.state.il.us  
Attorney for Illinois Health Facilities and Services Review Board



## ATTACHMENT 3



STATE OF ILLINOIS  
**HEALTH FACILITIES AND SERVICES REVIEW BOARD**

525 WEST JEFFERSON ST. • SPRINGFIELD, ILLINOIS 62761 • (217) 782-3516 • FAX: (217) 785-4111

July 30, 2012

**CERTIFIED MAIL**  
**RETURN RECEIPT REQUESTED**

Hadley Streng  
Director of Planning and Business Development  
Centegra Health System  
385 Millennium Drive  
Crystal Lake, Illinois 60012

Re: **Permit Approval**  
**PROJECT NUMBER: 10-090**  
**FACILITY NAME: Centegra Hospital- Huntley**  
**APPLICANTS: Centegra Hospital-Huntley, Centegra Health System**

Dear Ms. Streng:

On July 24, 2012, the Illinois Health Facilities and Services Review Board approved the application for permit for the referenced project based upon the project's substantial conformance with the applicable standards and criteria of 77 Ill Adm. Code 1110 and 1120. In arriving at a decision, the State Board considered the findings contained in the State Agency Report, the application material, public hearing testimony and documents, any testimony made before the State Board, and the Illinois Health Facilities Planning Act (20 ILCS 3960).

- **PROJECT: #10-090 – Centegra Hospital-Huntley** – The permit holders are approved for the establishment of a 128 bed acute care hospital consisting of 100 medical surgical beds, 20 obstetric beds, and 8 intensive care beds located at the East Side of Haligus Road, between Algonquin Road and Reed Road. The new facility will consist of 384,135 gross square feet of new construction. The operating entity licensee is Centegra Hospital-Huntley and the owner of the site is NIMED Corporation.
- **PERMIT HOLDERS:** Centegra Hospital-Huntley and Centegra Health System, 385 Millennium Drive, Crystal Lake, Illinois
- **PERMIT AMOUNT:** \$233,160,352
- **PROJECT OBLIGATED BY:** January 24, 2014
- **PROJECT COMPLETION DATE:** September 30, 2016

This permit is valid only for the defined construction or modification, site, amount and the named permit holder and **is not transferable or assignable**. In accordance with the Planning Act, the permit is valid until such time as the project has been completed, provided that all post permit requirements have been fulfilled, pursuant to the requirements of 77 Ill. Adm. Code 1130 and may result in an invalidation of the permit, sanctions, fines and/or State Board action to revoke

the permit.

The permit holder is responsible for complying with the following requirements in order to maintain a valid permit. Failure to comply with the requirements may result in expiration of the permit or in State Board action to revoke the permit.

1. OBLIGATION-PART 1130.720

The project must be obligated by the **Project Obligation Date**, unless the permit holder obtains an "Extension of the Obligation Period" as provided in 77 Ill. Adm. Code 1130.730. Obligation is to be reported as part of the first annual progress report for permits requiring obligation within 12 months after issuance. For major construction projects which require obligation within 18 months after permit issuance, obligation must be reported as part of the second annual progress report. If project completion is required prior to the respective annual progress report referenced above, obligation must be reported as part of the notice of project completion. The reporting of obligation must reference a date certain when at least 33% of total funds assigned to project cost were expended or committed to be expended by signed contracts or other legal means.

2. ANNUAL PROGRESS REPORT-PART 1130.760

An annual progress report must be submitted to IDPH every 12-month from the permit issuance date until such time as the project is completed.

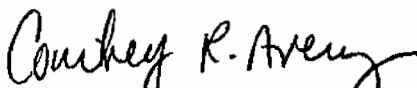
3. PROJECT COMPLETION REQUIREMENTS-PART 1130.770

The permit holder must submit a written notice of project completion as defined in Section 1130.140. Each permit holder shall notify IHFSRB within 30 days following the project completion date and provide supporting documentation within 90 days following the completion date and must contain the information required by Section 1130.770.

This permit does not exempt the project or permit holder from licensing and certification requirements, including approval of applicable architectural plans and specifications prior to construction. **Please note the Illinois Department of Public Health will not license the proposed facility until such time as all of the permit requirements have been completed.**

Should you have any questions regarding the permit requirements, please contact Mike Constantino at 217-782-3516.

Sincerely,



Courtney R. Avery, Administrator  
Illinois Health Facilities and Services Review Board

cc: Dale Galassie, Chairman





U. S. Department of Justice

United States Attorney  
Northern District of Illinois

Patrick J. Fitzgerald  
United States Attorney

Federal Building  
219 South Dearborn Street, Fifth Floor  
Chicago, Illinois 60604  
(312) 353-5300

FOR IMMEDIATE RELEASE  
WEDNESDAY OCTOBER 11, 2006  
[www.usdoj.gov/usao/iln](http://www.usdoj.gov/usao/iln)

PRESS CONTACT:  
Randall Samborn (312) 353-5318  
U.S. Attorney's Office

**BUSINESSMAN AND POLITICAL FUNDRAISER ANTOIN REZKO INDICTED  
IN TWO FRAUD CASES, INCLUDING SCHEME TO EXTORT MILLIONS OF  
DOLLARS FROM FIRMS SEEKING TEACHERS' PENSION FUND INVESTMENTS**

CHICAGO—Two federal grand jury indictments were unsealed today charging Chicago area businessman and political fundraiser **Antoin Rezko** in connection with two separate and extensive fraud schemes. One indictment alleges that Rezko participated with Chicago businessman **Stuart Levine** in a scheme to obtain millions of dollars by shaking down firms doing business before two Illinois regulatory boards on which Levine served. The second indictment alleges that Rezko fraudulently obtained more than \$10 million in loans for a pizza restaurant business from General Electric Capital Corp. (GECC) and also defrauded investors in that business.

The 24-count superseding indictment charging Rezko and Levine alleges that the first stage of their scheme began in 2003 when the two men agreed to divert to Rezko and his associate \$250,000 out of a \$375,000 finder's fee paid by an investment firm that received \$50 million in investment funds from the Teachers Retirement System (TRS), on whose board of trustees Levine served, and that they engaged in a flurry of additional illegal deal-making during the spring of 2004. During April and May of 2004, according to the indictment, Rezko and Levine arranged to split among themselves and others nearly \$5 million in kickbacks from six different investment firms then

seeking funds from TRS and another state pension fund. Rezko and Levine also allegedly agreed to tell a seventh firm that it would only receive a \$220 million allocation from TRS if it either paid \$2 million to a consultant who would funnel the money evenly to Rezko and Levine, or made a \$1.5 million political contribution to a certain public official. During the same time period, the indictment alleges, Rezko and Levine also were seeking to obtain a kickback of at least \$1 million from contractor Jacob Kiferbaum, whose construction company was to build a new facility for Mercy Hospital in Crystal Lake, Illinois, if that facility received approval from the Illinois Health Facilities Planning Board, on which Levine sat. After the firm seeking the \$220 million investment from TRS rejected the alleged extortion attempt in early May 2004, Rezko and Levine's fraud scheme was further thwarted when Levine was confronted by federal agents on May 20, 2004, according to the indictment.

The loan fraud indictment, which charges only Rezko, alleges that he fraudulently caused GECC to extend more than \$10 million in loans to finance what Rezko portrayed as sales of two different groups of pizza restaurants in the Chicago and Milwaukee areas. In fact, the indictment alleges, the sales were sham transactions that occurred at inflated prices, and involved the presentation of false financial information to GECC. The indictment alleges that in addition to defrauding GECC, Rezko defrauded investors in his pizza business by concealing the fact that he was transferring the company's assets to himself and a straw purchaser.

Rezko, also known as "Tony," 51, of Wilmette, who, in addition to owning pizza and fast food restaurant franchises in Illinois and Wisconsin, developed real estate and was involved in political fund-raising in Illinois, was added as a new defendant in a pending federal corruption case that was brought against Levine and others last year. In that case, Rezko was charged with 15

counts of honest services wire and mail fraud, six counts of aiding and abetting Levine's solicitation of bribery, two counts of money laundering and one count of attempted extortion. In the GECC loan fraud indictment, Rezko was charged with two counts of wire fraud. Both indictments were returned by a federal grand jury on Oct. 5 and unsealed today, announced Patrick J. Fitzgerald, United States Attorney for the Northern District of Illinois.

Federal authorities have obtained an arrest warrant for Rezko, who is believed to be traveling abroad. The indictment seeks forfeiture from Rezko of \$250,000, or substitute assets including his home in Wilmette and a second home in Lake Geneva, Wisconsin.

Levine, 60, of Highland Park, a lawyer who also served on the Illinois Health Facilities Planning Board (Planning Board), was charged in the same counts as Rezko in the superseding indictment. Levine, whose attorney, Jeffrey Steinback, authorized the government to disclose that Levine is cooperating with the government, is scheduled to plead guilty in the TRS case on Oct. 27 before U.S. District Judge Amy St. Eve.

"This indictment describes a frenzy of corrupt scheming, particularly in April and May 2004, in which political insiders sought to manipulate the activities of two state boards to fleece investment firms and individuals. The defendants and their associates put the word out loud and clear: you have to pay to play in Illinois," Mr. Fitzgerald said.

Mr. Fitzgerald announced the charges with Robert D. Grant, Special Agent-in-Charge of the Chicago Office of the Federal Bureau of Investigation; Byram Tichenor, Special Agent-in-Charge of the Internal Revenue Service Criminal Investigation Division in Chicago; Kenneth T. Laag, Inspector-in-Charge of the U.S. Postal Inspection Service in Chicago; and James Vanderberg, Regional Inspector-in-Charge of the U.S. Department of Labor Office of Inspector General.

The indictment alleges that beginning no later than the spring of 2003 and continuing through at least July 2004, Rezko and Levine, together with others including Joseph Cari, Steven Loren, Jacob Kiferbaum and Individual A, schemed to defraud the beneficiaries TRS and the people of the State of Illinois of money and property and the right to Levine's honest services. TRS, a public pension plan for teachers and administrators in public schools statewide except in Chicago, serves approximately 325,000 members and beneficiaries and has assets in excess of \$30 billion.

Cari and Loren, both formerly prominent Chicago lawyers, each pleaded guilty in the pending TRS fraud case. Kiferbaum, a suburban construction executive, pleaded guilty in the pending Planning Board case. All three are cooperating with the government and awaiting sentencing.

According to the indictment, Rezko, Levine and their co-schemers fraudulently used and sought to use Levine's position and influence, as well as that of other TRS trustees and Planning Board members, to enrich themselves and their associates. Rezko and Levine solicited and demanded millions of dollars in undisclosed kickbacks and payments and received and directed hundreds of thousands of dollars in actual undisclosed kickbacks and payments from investment firms seeking to do business with TRS and from Kiferbaum, the indictment alleges. Rezko and Levine's illegal activity included:

- ▶ Rezko using his relationship with certain state officials to ensure that he and Levine had the ability to influence the actions of TRS and the Planning Board to enrich themselves and their associates. This included in the spring of 2003 – after being asked by Levine and Individual A to do so – Rezko and Individual B agreed to use their relationships and influence with high-ranking state officials to oppose the proposed consolidation of TRS, the Illinois State Board of Investment (ISBI), and the State University Retirement System (SURS), into a single pension fund. In exchange, Levine and Individual A agreed to use their influence and Levine's position at TRS to ensure that TRS used investment firms and hired lawyers identified by Rezko and Individual



B. It also included in the spring of 2004 Rezko using his relationships and influence with high-ranking state officials to facilitate Levine's re-appointment to the TRS board, representing that it had been approved by a high-ranking state official, as well as the appointment of two new TRS trustees who voted with Levine on matters of interest to him and Rezko;

- ▶ Using Levine's position with TRS, and their combined influence over TRS staff, TRS trustees, and Loren to assist certain investment funds in obtaining TRS funds, in exchange for payments by those investment firms and their representatives to individuals and entities Rezko and Levine designated;
- ▶ Agreeing to establish or acquire a company that they or individuals they directed would control, and using their influence with TRS trustees and staff to ensure that their company would be chosen to make hundreds of millions of dollars of real estate investments for TRS, without disclosing their financial interests to TRS. Rezko and Levine expected to share the profits from this company; and
- ▶ Assisting Mercy Hospital in receiving Planning Board approval for a new hospital in northwest suburban Crystal Lake to be built by Kiferbaum Construction Company, in exchange for Kiferbaum paying a kickback of approximately \$1 million or more to Rezko and Levine.

Regarding Investment Firm 7, the indictment alleges that Levine used his influence in February 2004 to delay a planned \$220 million real estate investment by TRS with Firm 7 so that Levine could extort the firm. Levine and Rezko then agreed to extort either \$2 million that they would share or a \$1.5 million political donation for a certain public official from Individual J, who was a principal of Investment Firm 7, by threatening to withhold the \$220 million allocation unless Individual J made such a payment. They further agreed that Levine would arrange for Individual A to indicate to Individual J that Investment Firm 7 had not received its \$220 million allocation because the firm had not contributed significantly to a certain public official.

Rezko, Levine and their co-schemers backed down from the alleged extortion attempt when Individual J threatened to expose the scheme, but they further vowed that Investment Firm 7 would not receive any future business from any state entity. Subsequently, Individual A spoke to

Individual J on several occasions to discourage him from exposing the scheme. Individual A falsely advised Individual J that Rezkco and Levine had nothing to do with the delay in Investment Firm 7 receiving its allocation, and assured him that Levine and Individual A had used their influence with TRS staff to ensure that Investment Firm 7 would receive its allocation. On May 25, 2004, five days after he was first confronted by federal agents, Levine and the TRS board voted to approve the \$220 million investment.

Another new allegation in the superseding indictment details Rezkco and Levine's agreement that each expected to receive at least approximately \$1.3 million from Individual I, a Chicago businessman who acted as a placement agent for Investment Firm 6. In the spring of 2004, Levine and Individual I agreed that Levine and Rezkco would help Investment Firm 6 obtain funds from TRS and other state pension boards in exchange for Individual I paying Levine two-thirds of the finder's fees and management fees that Individual I would receive from the firm, and Rezkco and Levine agreed to evenly split the portion of the fees that Individual I would pay Levine, the indictment alleges. The \$2.6 million they expected to share was based on the size of the investment they believed TRS would make in Investment Firm 6.

Rezkco also agreed to use his influence with other Illinois state pension funds to help Investment Firm 6 obtain investments from them. After Levine arranged a meeting with himself, Loren, Individual I, and representatives of Investment Firm 6 about how the firm 6 should proceed with an application for funds from TRS, Levine told Individual I on May 19, 2004, that he intended to recommend Investment Firm 6 to TRS staff after that month's TRS board meeting. When Levine was approached by law enforcement agents on May 20, 2004, Investment Firm 6 had not yet applied for TRS funds, and Levine did not attempt to help the firm after that date.

The indictment also alleges that Rezko and Levine agreed to assist Investment Firm 5 in obtaining \$25 million from TRS, in return for a fee that Investment Firm 5 would pay to Individual G, who worked with Rezko's real estate business and who would then share that fee with Rezko. As part of the scheme, it was agreed that Individual G would not be disclosed to TRS as receiving a finder's fee from Investment Firm 5 because of Individual G's close association with Rezko. Instead, Individual G instructed Firm 5 to replace his name on the disclosure with the name of Individual H, who was a business associate of Individual G and a political fund-raiser, according to the indictment.

The indictment also adds new allegations concerning Rezko's role relating to the actual or proposed placement of TRS funds with four other unnamed investment firms – identified as Investment Firms 1, 2, 3 and 4 – that were contained in the original indictment. As part of the scheme, Rezko and Levine agreed to assist Individual C in obtaining TRS funds for Firms 1, 2 and 3, and, in return, Levine would instruct Individual C to pay a share of his finder's fees to individuals chosen by Rezko.

Regarding Investment Firm 1, in August 2003, the TRS board approved placing \$50 million in two Firm 1 funds, with Individual C receiving a total fee from Firm 1 of \$375,000. In early 2004, Rezko told Levine that Individual C should pay \$250,000 of his finder's fee from Firm 1 to Individual D, who was involved with Rezko in operating a chain of pizza restaurants. Levine instructed Loren to prepare a sham consulting agreement that would pass scrutiny if someone like the U.S. Attorney looked at it, and Individuals C and D later signed the agreement and further agreed that there would be two installment payments of \$125,000 each. Although the first payment made

on time, the second payment was accelerated at Rezko's insistence. Individual D used a substantial part of the money he received from Individual C for Rezko's benefit, the indictment alleges.

Regarding Investment Firms 2 and 3, on April 12, 2004, Levine directed Individual C to share his potential finder's fees with Individual E, who was Levine's friend and business associate. On April 14, 2004, Rezko and Levine agreed that they would each receive one-third of the fees that Individual C expected to receive, which they expected would be approximately \$250,000 from Firm 2 and \$1 million from Firm 3. Ultimately, after Levine was questioned by federal agents on May 20, 2004, neither firm received TRS funds.

Regarding Investment Firm 4, which had already submitted an application to obtain TRS funds, in the spring of 2004, Levine, with Cari's assistance, attempted to coerce Firm 4 into hiring a consultant who would receive a finder's fee from the firm. Rezko and Levine allegedly agreed that they would share evenly the finder's fee that Firm 4 paid, which they expected would be about \$750,000, and Rezko directed that the fee be paid to Individual F, a businessman and Rezko associate, to whose wife Rezko owed a substantial sum of money. Ultimately, after being questioned by agents on May 20, 2004, Levine voted at the TRS board meeting five days later to approve an \$85 million investment with Firm 4, without the firm paying any finder's fee to associates of Rezko and Levine.

The second indictment unsealed today alleges that between 2001 and August 14, 2003, Rezko defrauded GECC, of Bellevue, Washington, and individual investors in connection with the financing and sale of Papa John's pizza restaurants in the Chicago and Milwaukee areas. Rezko was the president of Rezko Enterprises LLC that was owned by individual investors and that owned pizza restaurants directly and through subsidiaries, including PJ Chicago LLC.

Rezko allegedly schemed with four unnamed individuals to sell off pizza restaurants owned by Rezko Enterprises to a company owned by a co-schemer and another company wholly- owned by Rezko for inflated prices and without the knowledge of the individual investors.

The indictment alleges that Rezko and his co-schemers fraudulently obtained a \$4.5 million loan from GECC in March 2001 to finance the purchase of the Milwaukee stores by a straw purchaser and his company at an inflated price, and through the submission of fraudulent documents, including false financial statements about the condition of the pizza stores.

The indictment alleges that Rezko and his co-schemers made similar fraudulent representations to obtain a \$6 million loan from GECC in October 2001 in connection with Rezko's sale of the Chicago area pizza restaurants from Rezko Enterprises to his own company, Chicago PJ LLC. After closing on the loan for the Chicago stores, the loan became delinquent, and Rezko caused additional false financial information to be submitted to GECC in asking for forbearance on the default.

In addition, Rezko allegedly misled individual investors about the performance and financial condition of Rezko Enterprises by providing fraudulent financial statements that made it appear that Rezko Enterprises still owned the Chicago and Milwaukee area stores, and by falsely characterizing the GECC loans as re-financing of existing debt.

Both indictments were returned under seal last week based on information that Rezko was then outside the United States but had immediate plans to return. That information has not proved accurate, and the government has no current information as to whether or when Rezko intends to return to the United States, Mr. Fitzgerald and the law enforcement officials said.

The government is being represented by Assistant U.S. Attorneys Christopher Niewoehner, Carolyn McNiven, Kaarina Salovaara, Reid Schar, Jacqueline Stern and John Blakey.

If convicted, the charges alleged in the indictments carry the following maximum penalties on each count: mail fraud, wire fraud and attempted extortion – 20 years in prison and a \$250,000 fine (except in the GECC loan fraud case, the two wire fraud counts each carry a maximum of five years in prison); soliciting a bribe and aiding and abetting that offense – 10 years and a \$250,000 fine; and money laundering – 20 years in prison and a \$250,000 fine. As an alternative maximum fine, the Court could impose a fine of twice the gross profit to any defendant or twice the loss to any victim. The Court, however, would determine the appropriate sentence to be imposed.

The public is reminded that an indictment contains only charges and is not evidence of guilt. The defendants are presumed innocent and are entitled to a fair trial at which the government has the burden of proving guilt beyond a reasonable doubt.

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Illinois Department of Public Health • For Quinn, Governor • Damon T. Arnold, V.D., M.P.H., Director

**health facilities and services review board****RESULTS OF DECEMBER 17, 2003, MEETING OF THE  
ILLINOIS HEALTH FACILITIES PLANNING BOARD****Members present**

Dr. Alamanseer, Thomas Beck, Michael Gonzales, Stuart Levine, Dr. Malek, Dr. Massuda, Danalynn Rice and Annamarie York.

**Members absent**

Thomas Balanoff

**PROJECT****VOTE****Permit renewal requests**

|                                     |                                         |
|-------------------------------------|-----------------------------------------|
| Marion Healthcare (01-076)          | Approved 7-0 (Rice declared a conflict) |
| St. Mary Medical Center (03-015)    | Approved 8-0                            |
| Condell Medical Center (00-002)     | Approved 6-2                            |
| Austin Comm. Kidney Center (01-004) | Approved 8-0                            |

**Exemption requests**

|                                       |              |
|---------------------------------------|--------------|
| Neomedica - Evergreen Park (E-045-03) | Approved 8-0 |
|---------------------------------------|--------------|

**Extension requests**

|                                       |              |
|---------------------------------------|--------------|
| West Frankfort Comm Hospital (02-021) | Approved 6-2 |
|---------------------------------------|--------------|

**Alterations**

|                                 |              |
|---------------------------------|--------------|
| Condell Medical Center (00-002) | Approved 6-2 |
|---------------------------------|--------------|

**Compliance issues/Settlement agreements**

None

**Declaratory Rulings**

None

**Health Worker Self-Referral Act**

None

**Completion Reports on Conditional Permits**

None

**Applications subsequent to initial review**



|                                             |                                                                             |
|---------------------------------------------|-----------------------------------------------------------------------------|
| St. James Hospital (03-008)                 | Approved 8-0                                                                |
| RCG-Merrionette Park (03-045)               | Board voted 4-4 and issued an Intent-to-Deny                                |
| Hillsboro Area Hospital (03-051)            | Approved 7-0 (Rice declared a conflict)                                     |
| Oakview (03-052)                            | Approved 8-0                                                                |
| Iroquois Memorial Hospital (03-057)         | Approved 8-0                                                                |
| CGH Medical Center (03-062)                 | Approved 8-0                                                                |
| Lake Villa Dialysis (03-067)                | Approved 8-0                                                                |
| Rockford Dialysis (03-068)                  | Approved 8-0                                                                |
| DeKalb Dialysis (03-069)                    | Approved 8-0                                                                |
| Tri-Cities Dialysis (03-070)                | Approved 8-0                                                                |
| Dixon Kidney Center (03-071)                | Approved 8-0                                                                |
| Freeport Dialysis (03-072)                  | Approved 8-0                                                                |
| Highland Ambulatory Surgery Center (03-013) | Applicant deferred                                                          |
| Carle Foundation Hospital (03-041)          | Approved 6-2                                                                |
| Provena St. Joseph Med. Center (03-042)     | Approved 7-0 (Malek declared a conflict)                                    |
| Edward Healthcare Center (03-043)           | Board voted 2-6 and issued an Intent-to-Deny                                |
| Eye Surgery Center-Hinsdale (03-048)        | Approved 6-2                                                                |
| Mercy Crystal Lake Hospital (03-049)        | Board voted 0-8 and issued an Intent-to-Deny                                |
| Surgery Center of Joliet (03-053)           | Board voted 1-6 and issued an Intent-to-Deny<br>(Malek declared a conflict) |
| St. Joseph Village (03-066)                 | Approved 8-0                                                                |

**Applications subsequent to intent-to-deny**

None

**Other Business**

None

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Illinois Department of Public Health  
535 West Jefferson Street  
Springfield, Illinois 62761  
Phone 217-782-4977  
Fax 217-782-3987  
TTY 800-547-0466  
[Questions or Comments](#)

## **ATTACHMENT 6**



November 25, 2003

Mr. Javon R. Bea, President/CEO  
Mr. Richard H. Gruber, Vice President  
Mercy Alliance, Inc.  
Mercy Woodstock Medical Center  
2000 Lake Avenue  
Woodstock, IL 60098

Re: Mercy Crystal Lake

Gentlemen:

We would like to thank you for taking the time to share your plans for Mercy Crystal Lake and allow us to introduce you to Kiferbaum Construction Corporation.

As we discussed, Kiferbaum is a full service design/build firm that can assist Mercy through the entire development process for this exciting project. By establishing a relationship early, Kiferbaum will provide Mercy with a single source of responsibility and accountability. Our delivery system ties all the facets of the project together from preliminary planning through facility turn over. This would include programming, design, budgeting, securing of the Certificate of Need, obtaining municipal and other governmental entitlements as well as quality, on-time construction. Our established project control systems and web based document sharing will provide a platform allowing us to be easily integrated with your internal project team.

Kiferbaum Construction Corporation will be delighted to move forward with you as part of your team. Over the next several days I will be forwarding an agreement to solidify our relationship for your review and approval.

In the interim, should you have any questions or require additional information please do not hesitate to contact Jeff Kaplan, Paul Chuma or myself. We look forward to working with Mercy Alliance.

Sincerely,

KIFERBAUM CONSTRUCTION CORPORATION

A handwritten signature in dark ink, appearing to read 'J. Kiferbaum', is written over the printed name and title.

Jacob Kiferbaum  
President

C: Herbert H. Franks

790 Estate Drive / Deerfield, IL 60015 / 847.914.9600 : FAX 847.914.9650 / [www.kiferbaum.com](http://www.kiferbaum.com)

JB 000001

EH0095\_00002

**ATTACHMENT 7**

**THE CIRCUIT COURT OF THE NINETEENTH JUDICIAL CIRCUIT  
MCHENRY COUNTY, ILLINOIS**

NORTHERN ILLINOIS MEDICAL CENTER, )  
MEMORIAL MEDICAL CENTER, and )  
CENTEGA HEALTH SYSTEM, )

Plaintiffs, )

v. )

No. 04-MR-106

ILLINOIS HEALTH FACILITIES PLANNING )  
BOARD, ILLINOIS DEPARTMENT OF )  
PUBLIC HEALTH, MERCY CRYSTAL )  
LAKE HOSPITAL AND MEDICAL CENTER, )  
INC., MERCY HEALTH SYSTEM )  
CORPORATION, ELI L. BEEDING JR., and )  
THE BEEDING GROUP, )

Defendants. )

**DEFENDANT MERCY CRYSTAL LAKE HOSPITAL AND  
MEDICAL CENTER, INC.'S RESPONSE TO PLAINTIFFS'  
FIRST SET OF INTERROGATORIES**

Defendant Mercy Crystal Lake Hospital and Medical Center, Inc. states as its responses  
to the Plaintiffs' First Set of Interrogatories as follows:

Interrogatories

1. State whether any director, officer, employee, attorney or agent of Mercy Crystal Lake Hospital and Medical Center Inc., Mercy Health System Corporation or Mercy Alliance Inc. had any communication with Stuart Levine relating in any way to: a proposed hospital in Crystal Lake, Illinois; Jacob Kiferbaum; Kiferbaum Construction; Nicholas Hurtgen; or Bear Stearns & Co. during the period January 1, 2003 to the present. If so, state as to each such communication the date, the name and address of each person who was a participant to the communication or present during any such communication, and the substance of what was said.

**ANSWER:** Other than communications to the Illinois Health Facilities Planning Board, defendant knows of only one communication involving Stuart Levine and an employee of defendant. In or about February 2004, Mercy employee Rich Gruber had a brief conversation with Stuart Levine and Jacob Kiferbaum. Kiferbaum introduced Levine and Gruber to each

other, and Levine told Gruber that Kiferbaum was a man of integrity and that Gruber could trust him, or words to that effect. Gruber replied that he was impressed with Kiferbaum's construction company, or words to that effect. Gruber, Levine, and Kiferbaum were present during this conversation.

2. State whether any director, officer, employee, attorney or agent of Mercy Crystal Lake Hospital and Medical Center Inc., Mercy Health System Corporation or Mercy Alliance Inc. had any communication with Thomas Beck, Michael Malek, Fortune Massuda, Annamarie Carrie-York, Danalyn Rice, Imad Almanaseer, or Pamela Orr relating in any way to: a proposed hospital in Crystal Lake, Illinois; Jacob Kiferbaum; Kiferbaum Construction; Nicholas Hurtgen; or Bear Stearns & Co. during the period January 1, 2003 through April 21, 2004. If so, state as to each such communication the date, the name and address of each person who was a participant to the communication or present during any such communication, and the substance of what was said.

ANSWER: Other than communications to the Illinois Health Facilities Planning Board, defendant knows of no such communication.

3. State whether Herbert Frauks or Mike Noonan had any communication with Pamela Meyer Davis or William Kottman or any other officer, employee or agent of Edward Hospital between January 1, 2004 and April 21, 2004 in which any of the following was mentioned: a proposed hospital in Crystal Lake, Illinois; a proposed hospital in Plainfield, Illinois; Jacob Kiferbaum or Kiferbaum Construction; Stuart Levine; or the Illinois Health Facilities Planning Board. If so, state as to each such communication the date, the name and

address of each person who was a participant to the communication or present during any such communication, and the substance of what was said.

ANSWER: Defendants object to this interrogatory because it seeks information covered by the attorney work product doctrine and attorney-client privilege. Subject to these objections, defendant knows of no such communication.

Dated: March 9, 2005

Respectfully submitted,

Mercy Crystal Lake Hospital and Medical  
Center, Inc.

By: Brett Johnson  
One of its attorneys

Steven H. Hoeff  
Brett R. Johnson  
McDermott Will & Emery LLP  
227 West Monroe Street  
Chicago IL 60606  
(312)-372-2000

CERTIFICATE OF SERVICE

The undersigned hereby certifies under penalty of perjury under the laws of the State of Illinois that, on March 9, 2005, he caused to be served on the person(s) listed below in the manner shown Defendant Mercy Crystal Lake Hospital And Medical Center, Inc.'s Response To Plaintiffs' First Set Of Interrogatories:

Mr. Jeffrey R. Ladd  
Daniel J. Lawler  
Lawrence M. Gavin  
Bell Boyd & Lloyd  
Three First National Plaza  
70 W. Madison - Suite 3100  
Chicago, IL 60602

David G. Phoenix  
Thomas C. Zanck  
Militello Zanck & Coen PC  
40 Brink Street  
Crystal Lake, IL 60014

Katherine H. Laurent  
Assistant Attorney General  
Office of the Attorney General  
General Law Bureau  
James R. Thompson Center  
100 W. Randolph - 13th Floor  
Chicago, IL 60601  
(312) 814-3327

Mr. Eli L. Beeding, Jr.  
The Beeding Group  
7488 County Road 3  
Marble, CO 81623

☒

United States Mail, First Class

☐

By Messenger

☐

By Overnight Delivery

☒

By Facsimile

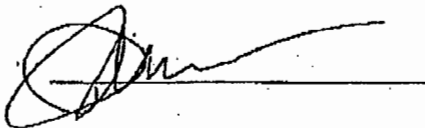
Dated at Chicago, Illinois, this 9th day of March, 2005.

*Bett Johnson*



VERIFICATION

I, Richard Gruber, being first duly sworn on oath, state the I am a Vice President of Mercy Health System Corporation, authorized for the purpose of executing this document on behalf of Mercy Health System Corporation, that I do not have personal knowledge of all the facts recited in the foregoing document, and that certain statements and information made herein have been collected and made available to me by counsel and employees of Mercy Health System Corporation and others; and based on this information, in addition to my personal knowledge, I certify on behalf of Mercy Health System Corporation that the answers made herein are true and correct.



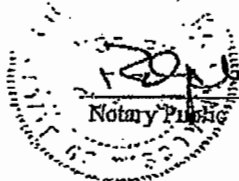
STATE OF WISCONSIN

ROCK COUNTY

 )  
 ) ss.  
 )

On March 9, 2005, before me, Ralph W. Tupschke, Notary Public, personally appeared Richard Gruber, personally known to me to be the person whose name is subscribed to the within instrument and acknowledged to me that he/she/ executed the same in his/her authorized capacity, and that by his/her signature on the instrument the person, or the entity upon behalf of which the person acted, executed the instrument.

WITNESS my hand and official seal.



Ralph W. Tupschke  
Notary Public

## **ATTACHMENT 8**

DATE: 4/20/04  
TIME: 4:52 p.m.  
ACTIVITY: Home Telephone 1 incoming from (847) 833-7300  
CALL#: 303

SPEAKERS:

LEVINE: Stuart Levine  
KIFERBAUM: Jacob Kiferbaum

\* \* \* \*

1 LEVINE Hello.  
2 KIFERBAUM Stuart, Jacob.  
3 LEVINE Hi Jacob.  
4 KIFERBAUM Am I disturbing you?  
5 LEVINE No, not at all.  
6 KIFERBAUM Javon Bea is panicking now.  
7 LEVINE Alright now, now, now I want you to  
8 listen to me real good. He's got a  
9 lawyer. His lawyer's with him as a  
10 matter of fact and everything is just  
11 fine and just, and, and, and that, that,  
12 that's that. You can not respond. His  
13 lawyer is with him and uh, his lawyer's  
14 been communicating. He knows exactly  
15 what's what and things are fine.  
16 KIFERBAUM Okay. So that, that's who I'm gonna  
17 call. He asked me about the fifth vote  
18 (UI) I said...  
19 LEVINE He asked you about what?  
20 KIFERBAUM A fifth vote.  
21 LEVINE You know what, you know what. You, you  
22 just uh,...  
23 KIFERBAUM Okay, I know what to say.  
24 LEVINE I, I, I'm, I am telling you that a,  
25 that, that uh, uh, uh, uh his lawyer's

1                                   been with him all afternoon. I mean you  
2                                   know Steve. And, and, and, and, and I'm  
3                                   telling you that things are uh, things  
4                                   are fine. And, and but having him, you  
5                                   know it's just uh, uh, uh if he, if he  
6                                   wants to panic let him panic. But he's  
7                                   got a lawyer. And uh, and uh, I don't  
8                                   want him uh, you know think that you  
9                                   can, you call and (UI) get you know uh,  
10                                  uh, it's, it's, it's gonna be...what he  
11                                  wants you to do? Or what does he, what  
12                                  does he...

13       KIFERBAUM                I hear you.

14       LEVINE                   Yeah what, what, what did, what he  
15                                  called and says uh, what is he panicking  
16                                  about?

17       KIFERBAUM               Well he said that he heard, he spent  
18                                  some time with Steve and Steve was  
19                                  telling him, telling him, telling him  
20                                  that it's not, he's not sure that it's  
21                                  going to go through tomorrow because uh,  
22                                  they...

23       LEVINE                   Well there, there, there was just, just,  
24                                  you just, uh yeah you know what uh, uh,  
25                                  uh, uh, uh, there uh, uh, uh, everything  
26                                  is fine.

27       KIFERBAUM               Okay.

28       LEVINE                   And, and there was, there was a  
29                                  possibility that uh, that the  
30                                  presentation will be made and it would  
31                                  have been put off uh, uh, to uh, to  
32                                  June, and Steve was right to uh, to say  
33                                  that he's not sure that it's going to  
34                                  uh, uh, uh, to go which would not have  
35                                  been adverse to his client's uh, uh,  
36                                  position. This is, you know it's  
37                                  complicated, this and that, but uh, uh,  
38                                  uh, uh, you know, you don't want to give  
39                                  him any, any, any special uh,  
40                                  information. And uh, if you want to uh,  
41                                  ca-, what are you gonna do?

1 KIFERBAUM Apparently he knows the special...He  
2 went on and on with names, and this  
3 name, and that name, and you know I  
4 said, "listen, you know, I, I let me  
5 find out". I didn't tell him where.

6 LEVINE Well, yeah but will he know (UI). But,  
7 uh, but, you just, you, you just tell  
8 him that, that um, uh, he's, that he  
9 couldn't have a better team (UI)...

10 KIFERBAUM Good hands.

11 LEVINE Uh, huh?

12 KIFERBAUM That he is in good hands.

13 LEVINE He's in good hands. And, and, and, and  
14 uh, and that's that. If he wants to  
15 sweat all night uh, let him sweat all  
16 night. The fact of the matter is he'll  
17 find out tomorrow. You can't, you know  
18 they're all fucking nuts.

19 KIFERBAUM (laughs)

20 LEVINE Ah, but I'll tell you who's going to go  
21 nuts tomorrow is, is, is that other  
22 bitch. But let's forget (laughs) not  
23 worry about that.

24 KIFERBAUM Huh?

25 LEVINE Huh?

26 KIFERBAUM I love to hear that. (laughs)

27 LEVINE Yea, now you're not gonna be there.

28 KIFERBAUM I'm not?

29 LEVINE Yeah, right.

30 KIFERBAUM Okay. I, I will uh,...

31 LEVINE No. I think it's good because, because  
32 uh, uh, she'll say it's not...it serves  
33 no purpose uh, at all.

1 KIFERBAUM Okay.  
2 LEVINE Uh, to the contrary. Uh, because uh,  
3 she'll uh, you know.  
4 KIFERBAUM I, I hear you.  
5 LEVINE Yeah.  
6 KIFERBAUM I know, I know what to do now. I'm  
7 going to tell him you're in good hands.  
8 LEVINE Yeah abs, uh, uh, uh, uh, uh, uh, abs,  
9 absolutely. I've been on, but you know  
10 this is uh, uh, uh, we're fine..  
11 KIFERBAUM Thank you.  
12 LEVINE And, and I'll be there. And, and, then,  
13 and circumstances being what they are,  
14 I'm participating fully.  
15 KIFERBAUM Okay.  
16 LEVINE Okay.  
17 KIFERBAUM I'll talk to you.  
18 LEVINE Okay. Bye-bye.



STATE OF ILLINOIS  
DEPARTMENT OF PUBLIC HEALTH

HEALTH FACILITIES PLANNING BOARD  
BOARD MEETING

B-4 Mercy Crystal Lake Hosp. and Med. Cntr.  
Construct and establish a 70-bed  
hsopital with a 45-physician clinic  
attached which consists of offices,  
treatment rooms & support space.

REPORT OF PROCEEDINGS held at  
the Holiday Inn Mart Plaza, 350 North  
Orleans, Chicago, Illinois on the 21st day  
of April, 2004 at 9:10 o'clock a.m, before  
Thomas Beck, Chairman.

PRESENT:

THOMAS BECK, CHAIRMAN  
STUART LEVINE, VICE CHAIRMAN  
ANNE MURPHY, LEGAL COUNSEL  
DAVID CARVALLO  
DR. IMAD ALMANSEER  
ANNAMARIE CARRIE YORK  
DANALYN RICE  
FRANK URSO, LEGAL COUNSEL  
PAMELA ORR  
DR. MICHAEL MALEK  
JEFFREY MARK  
DONALD JONES  
DR. FORUNEE MASSUDA



1 CHAIRMAN BECK: Would the applicant  
2 be sworn in, please?

3 (Witnesses sworn.)

4 COURT REPORTER: Thank you. Please  
5 state your names for the record?

6 MR. BEA: Javon Bea, J-a-v-o-n, last  
7 name B-e-a.

8 MR. GRUBER: Richard Gruber,  
9 R-i-c-h-a-r-d G-r-u-b-e-r.

10 MR. GLASER: Lou Glaser,  
11 G-l-a-s-e-r.

12 MR. COLBY: Sam Colby, S-a-m  
13 C-o-l-b-y.

14 MS. RIPSCH: Sue Ripsch,  
15 R-i-p-s-c-h.

16 MR. NEMEPH: Joe Nemeph,  
17 N-e-m-e-p-h.

18 MR. LOREN: Steven Loren, L-o-r-e-n.

19 MR. STRICKLIN: David Stricklin,  
20 S-t-r-i-c-k-l-i-n.

21 MR. FRANKS: Herb Franks,  
22 F-r-a-n-k-s.

23 CHAIRMAN BECK: Is that all? Mr.  
24 Jones.

1 motion? Mr. Levine moves. Is there a  
2 second? Dr. Massuda seconds.

3 Call the roll, please.

4 MR. MARK: Mr. Levine.

5 MR. LEVINE: Yes.

6 MR. MARK: Dr. Almanseer.

7 DR. ALMANSEER: Can I pass?

8 MR. MARK: Dr. Malek.

9 DR. MALEK: Yes.

10 MR. MARK: Dr. Massuda.

11 DR. MASSUDA: Yes.

12 MR. MARK: Ms. Orr.

13 MS. ORR: Pass.

14 MR. MARK: Ms. Rice?

15 MS. RICE: No.

16 MR. MARK: Ms. Carrie York.

17 MS. YORK: No.

18 MR. MARK: Mr. Beck?

19 CHAIRMAN BECK: Where are we at?

20 MR. MARK: Mr. Beck.

21 CHAIRMAN BECK: Yes.

22 MR. LEVINE: I change my vote.

23 MR. MARK: Anyone else wish to

24 multiply their votes? Okay.

1                   The motion is currently passed.

2                   CHAIRMAN BECK: The motion is  
3 approved.

4                   MR. GRABER: Thank you very much.

5

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24

STATE OF ILLINOIS     )  
                              )   SS.  
COUNTY OF C O O K    )

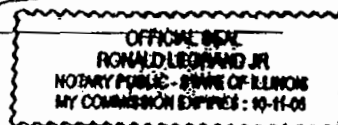
I, STUART KAROUBAS depose and  
say that I am an electronic reporter doing  
business in the State of Illinois; that I  
reported verbatim the foregoing proceedings  
and that the foregoing is a true and correct  
transcript to the best of my knowledge and  
ability.

Stuart Karoubas  
STUART KAROUBAS

SUBSCRIBED AND SWORN TO

BEFORE ME THIS 30 DAY OF  
MAY, A.D. 20 04

[Signature]  
NOTARY PUBLIC



**ATTACHMENT 10**



- ◀ News
- ◀ Sports
- ◀ Business
- ◀ Entertainment/Lifestyles
- ◀ Editorials/Letters/Columns
- ◀ Obituaries/Death Notices
- ◀ Classifieds
- ◀ Contact Information
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## SOUTH

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### Hospitals left scratching their heads

Unknown what vote means for Orland plans

Thursday, April 22, 2004

By Alice Hohl  
Staff writer

A strange turn of events at the Illinois Health Facilities Planning Board on Wednesday has stoked fears the board — which will decide the fate of two Orland Park hospital plans in June — is being politicized.

On Wednesday, the board narrowly approved Illinois' first new hospital in almost 25 years — a 70-bed hospital to open in 2006 as Mercy Crystal Lake Hospital and Health Center.

The board turned down two hospitals proposed for Plainfield and Bollingbrook, saying they did not meet state criteria.

The Crystal Lake plan, put forth by Mercy Health System, was unanimously rejected in December.

It won approval on a 4-to-3 vote Wednesday, with one pass, after several speeches and developments that left health care professionals in the audience puzzled.

Board members spoke of the board's power to ignore state criteria. They whispered in conferences during the vote, and one board member changed his mind after seeing the votes of his peers.

Those for and against the two proposed hospitals in the Orland Park/Tinley Park

Interstate 80 corridor came to the hearing and watched closely for signs of what to expect in June, when their proposals come before the board.

Stunned by what unfolded, hospital executives did not want to comment on the "irregularities" because many of them have projects pending before the board.

In December, the board denied Mercy's Crystal Lake proposal. Hospital planners had a chance to modify their plans to meet state standards. Those guidelines are intended to keep health care costs down by regulating the number and cost of new facilities.

On Wednesday, some of the board's eight members expressed concern about Mercy's system of hospitals. Mercy Alliance Inc. is the parent company of Mercy Health System, which operates 49 facilities in 21 Illinois communities. Mercy directly employs all the physicians and specialists who practice there.

Others were concerned the hospital didn't propose at least 100 medical-surgical beds — the minimum by state standards for establishing a new full-service hospital in the area. Mercy also proposed a hospital in an area, fast-growing McHenry County, that has too many licensed beds already, according to state calculations.

It appeared the proposal would be turned down again until board chairman Thomas Beck signaled his support.

Also supporting the proposal was Stuart Levine.

Levine and Beck are the only two members who have served on the board before the election of Democratic Gov. Rod Blagojevich.

In the middle of the vote, the roll call was halted as Beck and Levine whispered to each other. Levine then approached Dr. Imad Alamanseer, who had voted "pass" instead of "yes" or "no." After another whispered conversation between Levine and Alamanseer, Alamanseer changed his "pass" to "yes," providing the vote needed to pass the project.

Asked after the meeting about what happened, Alamanseer said, "I was convinced that there was merit to the project; I just wanted to see how the others would view the project."

Another board member, Pamela Orr, who's new to her post, left the meeting during discussion of the Crystal Lake project. When she returned, she decided to pass on the Crystal Lake vote.

The overall vote crystallized competing philosophies on the board.

The board's assistant legal counsel, David Carvalho, has tried to push the new board members toward a strict reading of state regulations, asking the board members to adhere to existing standards and avoid approving projects that do not meet those standards.

Carvalho said approving new facilities in areas where too many licensed beds already exist is unfair to those health care facilities who "sit on the sidelines" waiting to propose

projects until existing beds are filled.

"It makes it difficult for the board going forward," Carvalho said.

Beck and Levine said they disagree and value the board's freedom.

During the meeting, the two joked about "the old days" when they approved projects bearing all negative staff recommendations and turned down projects that met each and every criterion.

"You never know what we're going to do," Beck said.

Sources said parties with projects that come before the board are concerned Beck and Levine — a politically connected member who formerly served on the Illinois Gaming Board — will take control and leave board decisions vulnerable to lobbyists.

Political powerbrokers including Jeff Ladd and David Wilhelm are representing some of the major players with desires to build hospitals in affluent, high-growth areas.

Also Wednesday, Beck announced the board's newest member will be Bernard Weiner, who has previously served on the Health Facilities Planning Board with Beck and Levine. He's been a contributor to the campaigns of Republicans Lee Daniels and George Ryan.

The power balance on the board is particularly crucial because four more hospital proposals are pending and the board is in the midst of rewriting its rules and standards.

Naperville-based Edward Hospital's plan for Plainfield, denied on a 7-to-1 vote, and Adventist Health System's plan for Bolingbrook, denied by unanimous vote, can be brought back to the board for reconsideration.

The proposals by St. Francis Hospital to build a new hospital at LaGrange Road and 171st Street and by Advocate to build a new hospital at LaGrange Road and 179th Street will be considered at the board's June 16 meeting in Chicago.

*Southtown health writer*

Alice Hohl may be reached at [ahohl@dailysouthtown.com](mailto:ahohl@dailysouthtown.com) or (708) 633-5993.

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DATE: 4/21/04  
TIME: 8:03 p.m.  
ACTIVITY: Home Telephone 1 outgoing to (847) 432-0498  
CALL#: 329

SPEAKERS:  
LEVINE: Stuart Levine  
LOREN: Steven Loren

\* \* \* \*

1 LOREN Hi.  
2 LEVINE You have no idea.  
3 LOREN Let, let me get this on the other phone,  
4 one second.  
5 (PAUSE)  
6 LOREN Hi.  
7 LEVINE Uh, from the minute, from the minute I  
8 walked in there uh, Beck, Beck, Beck  
9 wanted to resign uh, uh, he, and, and,  
10 and uh, ih, ih, ih, because see there's,  
11 there's much more here then uh, than uh,  
12 meets the eye because other people had  
13 been promised that this wouldn't happen.  
14 LOREN Mm hm.  
15 LEVINE And uh, and um, and of course no-,  
16 nobody, nobody knows that it's me. And  
17 nobody really knows that it's Tony for  
18 the reason that it's Tony.  
19 LOREN Right.  
20 LEVINE And, and um, uh, I kept the whole thing  
21 together boy, and Beck's not resigning.  
22 LOREN Oh a-, after the hearing itself it  
23 wouldn't of been hard for anyone who was  
24 present to see that you were the one who  
25 moved this.  
26 LEVINE Well, but I had no choice.

1        LOREN                                I, I understand that.

2        LEVINE                              But I mean, but I mean but all through  
3                                              the whole day and, and, and I took Beck  
4                                              over to Tony's and now Beck's not  
5                                              resigning.

6        LOREN                                Mm hm.

7        LEVINE                              I mean I kept the whole, you know uh,  
8                                              but uh, but oh what I fuckin' thing.

9        LOREN                                Oh, he threatened to resign over this?

10       LEVINE                              No he was, he, he didn't want it to take  
11                                              place. Tony and I both decided we  
12                                              wanted, I like getting things done. And  
13                                              he, he wanted all the hospitals up in  
14                                              the same time.

15       LOREN                                Right.

16       LEVINE                              Now, I mean Mercy is not Edward's  
17                                              problem so you know I mean uh, uh, I  
18                                              mean uh, uh, and you know, he thought,  
19                                              he thought it got uh that the Board  
20                                              would look uh, foolish uh, giving it to  
21                                              uh, to uh, uh, uh, Mercy with uh, uh,  
22                                              you know uh, given the uh, the, the  
23                                              staff findings uh and uh, that there was  
24                                              you know no, no chance for real cover.  
25                                              And another problem is that, that  
26                                              there's really no control over the staff  
27                                              because...  
28

29       LOREN                                (UI).

30       LEVINE                              The staff doesn't report to the  
31                                              Executive Director. But that's all  
32                                              going to get cured now. Now that I see  
33                                              Tom's problems, I'm gonna get those  
34                                              cured. But um, uh, but uh, tell me do  
35                                              you think the other hospital systems in  
36                                              McHenry could successfully keep you out  
37                                              with litigation?

38       LOREN                                Well, Centegra approached uh, Javon.

1       LEVINE                               Mm hm.

2       LOREN                               And you know the President of Centegra  
3                                           who was there uh, said that he thought  
4                                           his Board was going to bring some kind  
5                                           of challenge and Javon volunteered and  
6                                           they're going to get together one day,  
7                                           not next week but the week after, to try  
8                                           and see if they can work out their  
9                                           differences and Javon was saying you  
10                                           know that this, this market's large  
11                                           enough for both of us and all you're  
12                                           going to do with litigation is alienate  
13                                           yourself from the Board in the future so  
14                                           why would you want to do that. Maybe  
15                                           they can work something out.

16       LEVINE                               Well that was, that was interesting that  
17                                           uh, that he took it upon himself to say  
18                                           I'm the strong man. Of course he was  
19                                           that day.

20       LOREN                               Right.

21       LEVINE                               Uh, but...

22       LOREN                               But he, he's also, you know the, the guy  
23                                           from Mercy is pretty polished and to the  
24                                           extent he can work something out.

25       LEVINE                               Well I, I, that, that would be, that  
26                                           would be very smart and very good. Uh,  
27                                           um,...

28       LOREN                               Now, now the, the other uh, you know  
29                                           Centegra can bring a lawsuit, but the  
30                                           lawsuit wouldn't be against the Board it  
31                                           would be against uh, more, more likely  
32                                           would be against uh, Mercy under the  
33                                           fact that the CON shouldn't of been  
34                                           issued which is kind of screwy  
35                                           procedural issue.

36       LEVINE                               Well now my, my only point is the, the  
37                                           thing would be delayed in getting built.

38       LOREN                               Right.

1     LEVINE                   I don't give a shit about the rest.  
2                               (laughs)

3     LOREN                   Well Ja, Ja, Javon knows that he stole,  
4                               he said he's at second base.

5     LEVINE                   Ah, he, he understands what we got  
6                               pulled off for him? The magnitude of  
7                               it.

8     LOREN                   Ah, he, he, he's no dummy. You know  
9                               what he was really upset about?

10    LEVINE                   Mmmm.

11    LOREN                   He had been promised up and down the  
12                               wazoo that he was going to get the  
13                               support of the uh, those 2 women...on,  
14                               on the theory that the unions were  
15                               helping him out. You know both Rice and  
16                               Orr and uh, Orr, Orr, Orr got up to  
17                               leave just 'cause she didn't want to be  
18                               there for the vote.

19    LEVINE                   Uh, well that she, so uh, who's he work  
20                               with, with the unions?

21    LOREN                   Balanoff.

22    LEVINE                   He worked with Balanoff?

23    LOREN                   Someone did for him.

24    LEVINE                   Well...

25    LOREN                   (UI) Victor.

26    LEVINE                   Oh I see. Well I, I hope that Javon is  
27                               going to complain loudly.

28    LOREN                   Uh, he probab-, well, I, I think he also  
29                               appreciates that the last thing that he  
30                               and Mercy need is any kind of spotlight.  
31                               So I don't think he's going to go, I  
32                               think he's going to try and work  
33                               something out quietly.

34    LEVINE                   Oh that's good. Well that's good. But,

**ATTACHMENT 12**

DATE: 4/21/04  
TIME: 8:33 p.m.  
ACTIVITY: Home Telephone 1 incoming from (847) 833-7300  
CALL#: 332

SPEAKERS:

LEVINE: Stuart Levine  
KIFERBAUM: Jacob Kiferbaum

\* \* \* \*

1 LEVINE Hello.  
2  
3 KIFERBAUM Stuart.  
4 LEVINE Jacob, how are you?  
5 KIFERBAUM I'm fine. How are you doing?  
6 LEVINE You have no, I'm gonna tell you  
7 something. Nobody, nobody could have  
8 gotten this done but me and I'll tell  
9 you what I mean by that.  
10 KIFERBAUM They told me.  
11 LEVINE It real-, it real-, it real-,...  
12 KIFERBAUM They told me.  
13 LEVINE (UI) it required there was a mutiny  
14 first thing this morning um one of the  
15 Board members that didn't wanna do it..  
16 But for reasons that uh, that uh, have  
17 nothin' to do with specifically with  
18 this, but because other people have been  
19 promised this wouldn't happen. You know  
20 uh, and, and, and, and, and of course  
21 nobody really knows that I'm...they,  
22 they know that I'm handling it, but they  
23 don't know that I'm really orchestrating  
24 it. And, and I just stay calm and you  
25 know this and that. I mean the chairman  
26 was gonna resign. You cannot imagine.  
27 But it was all fine by the end of the  
28 day. I mean all fine. They actually,  
29 we, we, uh, the vote had to be stopped  
30 and I had to go and sraighten people out

1 right there in front of the entire  
2 audience. (laughs)

3 KIFERBAUM I heard and I couldn't believe. I  
4 couldn't believe it. You know and then  
5 I heard the story about the bitch.

6 LEVINE Oh, she wa-, you know what, she is so  
7 fuckin' arrogant. She could not believe  
8 that she didn't get her CON. She  
9 actually walked out on the chairman.

10 KIFERBAUM I heard it. (laughs) She is, you know  
11 what, if she even calls tomorrow...

12 LEVINE Yeah.

13 KIFERBAUM (UI) said you know I don't want even to  
14 get close...

15 LEVINE No, no don't, don't even return her  
16 calls.

17 KIFERBAUM No I'm not returning calls. I have  
18 nothing. You know she sent me a letter.

19 LEVINE What'd she say?

20 KIFERBAUM The letter said you know after  
21 deliberation we've decided not (UI)  
22 services.

23 LEVINE (laughs)

24 KIFERBAUM I, you know okay.

25 LEVINE Well she got a letter today too.

26 KIFERBAUM Okay.

27 LEVINE (laughs)

28 KIFERBAUM But, you know but listen, I, I'm telling  
29 you I can't thank you enough.

30 LEVINE Well, no we're, we're in this together.

31 KIFERBAUM (UI) I could tell you the people that I



1 spend, I had dinner with all are in awe  
2 and know that they would have never...

3 LEVINE Never.

4 KIFERBAUM (UI) anything close to it.

5 LEVINE Um, they, they still have a struggle you  
6 know because you know they go, the other  
7 hospital systems wanna sue 'em and all  
8 this and that, but Steve told me that  
9 Javon is a very cool guy and...

10 KIFERBAUM Yeah.

11 LEVINE He said to the chairman of Centegra or  
12 somebody said that, that, that, the uh,  
13 Centegra Board is thinkin' of suing try  
14 to stop 'em from happening and, and he's  
15 sitting down with them because you know  
16 he knows that it's not in his interest  
17 so I hope he works somethin' out.

18 KIFERBAUM He worked something out he's already  
19 told...come to the side and say you know  
20 what it's not gonna be to your benefit,  
21 to my benefit you're gonna waste money  
22 on lawyers. We're gonna waste money on  
23 lawyers. Let's figure it out. We're  
24 building only a 70 bed hospital. We're  
25 gonna work on, let's divide the turf to  
26 make sure that we don't hurt you. The  
27 guy listened to him and he said you know  
28 you think that you're gonna get anywhere  
29 with it. You're not gonna get anywhere.  
30 Apparently they've done it before in  
31 some other spot which it came to bite  
32 them in the ass. So...

33 LEVINE Well be that it may, but Steve told me  
34 he said something I thought was very  
35 clever, he said, why would you wanna  
36 piss off this Board.

37 KIFERBAUM (UI).

38 LEVINE Meaning, meaning that he's got the Board  
39 at the moment Javon.

1 KIFERBAUM Yeah.

2 LEVINE At the moment he does.

3 KIFERBAUM Yeah. So I mean he's a very...

4 LEVINE Gotta make sure the thing gets built.

5 KIFERBAUM Yeah. Well...(laughs)

6 LEVINE (laughs)

7 KIFERBAUM But I, I felt so bad, when I heard what  
8 was goin' on over there and I, I got a  
9 report afterwards I was just...

10 LEVINE Well I mean you know listen this is,  
11 this is...but, but uh, Ja-, nobody could  
12 have kept this together because, bec-...

13 KIFERBAUM No doubt in my mind. No doubt in their  
14 mind.

15 LEVINE (laughs)

16 KIFERBAUM (UI) Those idiots. I'll tell you  
17 something. They paid money to this guy  
18 uh, Cruz or whatever his name I forgot.

19 LEVINE Reyes. You know what, it's...

20 KIFERBAUM Reyes.

21 LEVINE It's, but you see everybody thinks  
22 that's why it was done. If it, it's,  
23 you have no idea what a wonderful cover  
24 it is for me. They think that the  
25 governor told Tony to do this for Victor  
26 Reyes.

27 KIFERBAUM Yeah, for Victor (laughs) Reyes.

28 LEVINE That, that's what they think. I mean  
29 they would, I mean uh, Tony promised  
30 other people this wouldn't happen. He  
31 don't want them to think it's him. The  
32 world we live in.

1 KIFERBAUM (laughs) Listen, I heard one word,  
2 people, you know Javon came to me and  
3 said, Stuart was masterful.

4 LEVINE (laughs)

5 KIFERBAUM All he said is one word he was, no he  
6 said Jacob I wanna let you know, we  
7 would never ever would of gotten' this.

8 LEVINE So I take it he's not nervous anymore.  
9 (laughs)

10 KIFERBAUM Oh you know but it, it's nice that he  
11 recognized (UI).

12 LEVINE No ab-, a-, a-, a-, absolutely I mean  
13 he's gonna be doing business here.  
14 We'll all be doing business here.

15 KIFERBAUM Yeah he, he knows how to, how to play  
16 the game. He's not stupid.

17 LEVINE Steve Loren told me that Javon told him  
18 that Jacob Kiferbaum is the smoothest  
19 guy he's ever done business with. How  
20 do you like that? Huh.

21 KIFERBAUM (laughs)

22 LEVINE So not too bad.

23 KIFERBAUM Well I, I hope, I hope this is gonna be  
24 uh, a good thing for both of us, you  
25 know we'll move on. And uh, I'm just  
26 now, try to figure out how uh, you know  
27 I heard that Bolingbrook also was there.

28 LEVINE Well Bolingbrook. No because they were  
29 both, they both had their, their, their,  
30 we, Javon was there on, because he  
31 already had it denied and you get one  
32 more shot.

33 KIFERBAUM Yeah.

34 LEVINE These people were up for the first time,  
35 Pam and Bolingbrook and they each got



# Hospital president alleges

**Whistleblower lawsuit may taint Wall Street, Springfield**

BY CHRIS FUSCO, LORI RACKL,  
DAVE MCKINNEY, STEVE WARMBERG  
AND TIM NOYAK  
Staff Reporters

A top Chicago financial power broker allegedly tried to shake down a Naperville hospital seeking to expand, a lawsuit says.

Either give the \$200 million project to a contractor friendly with a state official who must approve the expansion or the project dies.

The hospital balked.

And the state all but killed the expansion two months ago.

That deal was just one of a host of shake-down schemes involving financial powerbroker Nicholas Hurtgen, who runs the Chicago office of Bear, Stearns & Co. Inc., according to a federal whistleblower lawsuit. The civil suit was filed under seal in May by administrators at Edward Hospital in Naperville. The Chicago Sun-Times obtained it Thursday.

While the alleged schemes vary in detail, Hurtgen is described as one of the key players.

Also named was Jacob Kiferbaum, who runs a Deerfield construction company.

Kiferbaum is friends with Stuart Levine, a millionaire political powerbroker. Until he resigned this month, Levine was vice chairman of the state board that decides whether hospitals can open or expand.

None of the men returned messages for comment. Bear, Stearns declined to comment, as did the lawyer for the two plaintiffs, Edward executives Pamela Meyer Davis and William G. Kottmann.

The lawsuit describes an earlier scheme also involving Edward Hospital.

The hospital wound up getting \$189 million in state funding in 2001 after agreeing to work with Bear, Stearns, the lawsuit alleges.

Another scheme was just this year. It involves a proposed hospital in Crystal Lake.

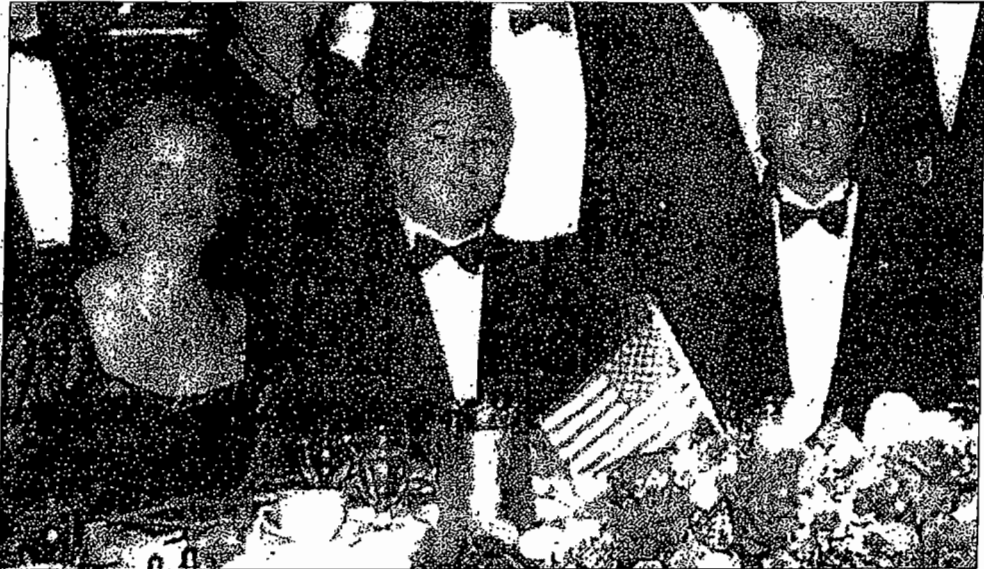
Levine and the board approved the project — that Kiferbaum is building, according to the lawsuit. Bear, Stearns did the work to finance the deal, with \$69 million in state money.

The final deal is the biggest.

The lawsuit, with no details, contends there was a "kickback" scheme involving the \$10 billion deal that Gov. Blagojevich pushed through last year to bail out the state pension plans. Bear, Stearns played a major role in that deal too. No details were given concerning the alleged kickback.

Sometime after the lawsuit was filed on May 24 federal subpoenas were issued to members of the Illinois Health Facilities Planning Board. A criminal investigation is under way into the approval of the Mary Crystal Lake Hospital and Medical Center, the governor's office confirmed Thursday.

"We asked the inspector general's office to step in and investi-



Jacob Kiferbaum, with Sandy Kiferbaum and Bill Clinton in 2001, is accused in a suit filed by Edward Hospital of being part of a shake-down scheme. The hospital says it was pressed to give business to certain firms in return for favorable state treatment. —COURTESY OF MIDWEST CONSTRUCTION

## KEY PLAYERS

### JACOB KIFERBAUM

Kiferbaum, 52, is president and founder of Kiferbaum Construction Corp. in Deerfield. He's one of the top contractors in Illinois and has been involved in the design and construction of more than 220 projects. He's vice president of the American Chamber of Commerce and — along with Stuart Levine — is on the board of trustees of the Rosalind Franklin University of Medicine and Science, formerly known as Finch University of Health Sciences/The Chicago Medical School in North Chicago. Kiferbaum's company has built some multimillion-dollar buildings at the medical school.

### STUART P. LEVINE

Levine, a Chicago attorney who made a fortune through HMOs, is a major political power player in Illinois, contributing more than \$1.5 million to politicians since 1994.

More than half that money went to former Illinois Attorney General James Ryan, who unsuccessfully ran for governor in 2002. More than \$340,000 went to Lee Daniels, who stepped down as House Minority leader in 2002 and is under federal investigation because his staffers allegedly did political work on the taxpayers' dime.

Levine, 58, of Highland Park, received his law degree from Chicago-Kent College of Law and is chairman of the board of trustees of Rosalind Franklin



Stuart P. Levine

University of Medicine and Science. He was also knighted by the King of Sweden in 1994 for promoting economic ties between the United States and that country.

### Wall Street to Springfield

The various allegations in the lawsuit, if proven, could touch Wall Street, Springfield and even President Bush's campaign.

The campaign is headed in the Midwest by a Bear, Stearns consultant whose firm received an \$809,133 commission on the \$10 billion bond deal. That consultant is Robert Kjellander, the Illinois National Republican Committee chairman. He is not named anywhere in the suit.

Whistleblower lawsuits such as the one in the Bear, Stearns case are filed under seal and given to the U.S. Attorney's office but the defendants do not immediately receive a copy. Such cases are assigned to the chief judge of the U.S. District Court.

The U.S. attorney's office has 60 days by law to investigate the claims in the lawsuit and decide whether or not it wants to intervene in the law-

### BEAR, STEARNS & CO.

Bear, Stearns has a long history of helping Illinois governments raise money by issuing bonds.

The firm helped sell bonds for McCormick Place's latest expansion and Gov. Blagojevich's \$10 billion deal to bail out the state pension systems. The company's Chicago office is run by P. Nicholas Hurtgen, 41, of Glenview, once a top aide to former Wisconsin Gov. Tommy Thompson.

The hospital deal, and the state approved the deal.

But in another deal, Edward Hospital didn't go along with the program, the lawsuit says.

When Edward approached the board to build a new hospital in nearby Plainfield, Edward wouldn't cave into pressure to hire Kiferbaum Construction Corp.

Kiferbaum and Levine are friends. Both serve on the board of the Rosalind Franklin University of Medicine and Science, formerly known as Finch University of Health Sciences/The Chicago Medical School in North Chicago. Kiferbaum's company has received tens of millions of dollars to build several projects at the school.

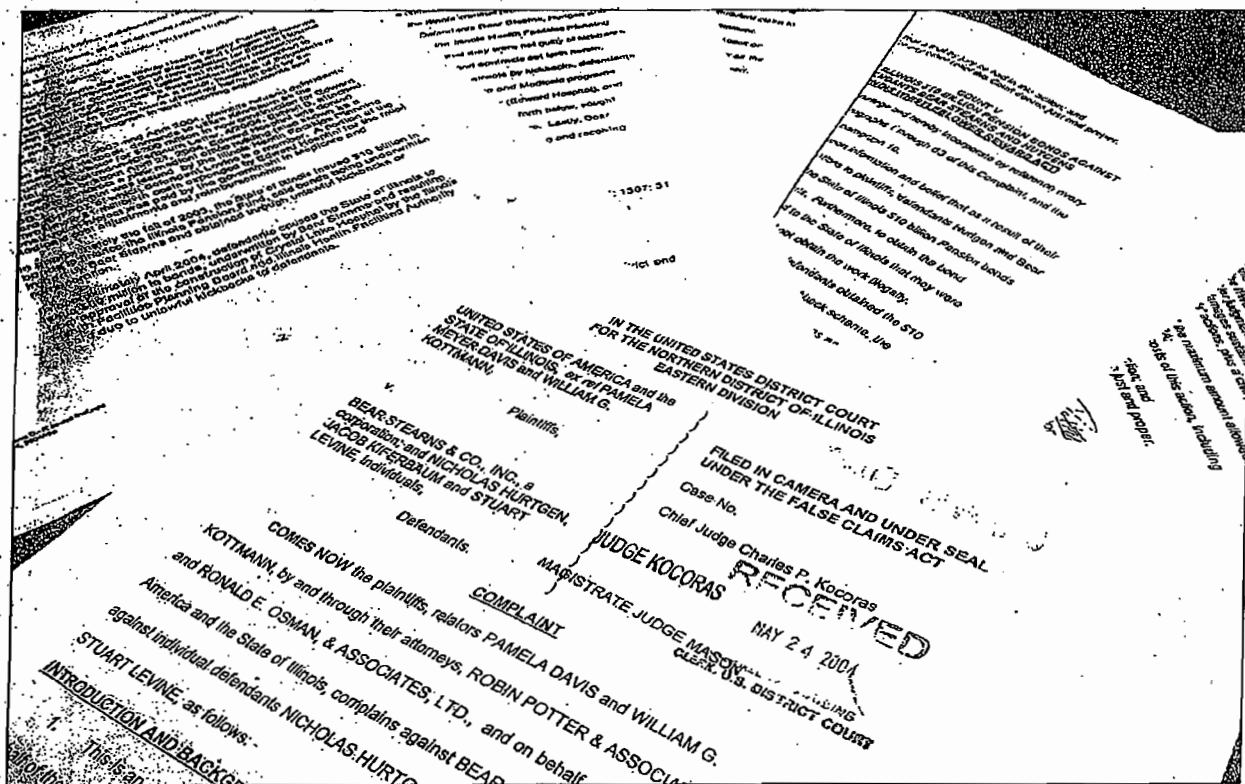
In a Jan. 6, 2004, meeting with Edward officials, Bear Stearns' Hurtgen told them "he was politically connected to the Illinois state government administration and can get things done." The suit reads

suit. But the U.S. attorney's office can ask the chief judge for extensions to that deadline and often receives them for further investigation. A U.S. attorney's spokesman declined to comment on the whistleblower lawsuit.

The scheme outlined in that lawsuit begins in 2001. That's when Hurtgen was introduced to Edward Hospital officials by Donald Udstuen. Udstuen was a former close advisor to Gov. Ryan. Udstuen has pleaded guilty to corruption charges. Udstuen, a former chief operating officer of the Illinois State Medical Society, has since cooperated with the feds. Ryan has also been charged and is awaiting trial.

Initially, Edward Hospital wanted to use Morgan Stanley for financing their 2001 project, but Udstuen insisted that it was "important" for the hospital to give the deal to Hurtgen at Bear, Stearns.

# shakedown by power broker



The U.S. attorney is investigating the allegations made in the whistleblower lawsuit filed by Naperville's Edward Hospital. —TOM CRUZE/SUN-TIMES

Hurtgen told the Edward officials that Levine said Beck would decide the fate of Edward's plans.

Edward officials pressed Kiferbaum to prove that he had influence with state regulators.

They got their proof during a meeting at the Big Shell Cafe in Deerfield, the lawsuit alleges.

Kiferbaum met the Edward Hospital officials there, telling them he was "good friends" with Levine and a majority of the nine-member state board. Kiferbaum told them if his company wasn't used, Edward's plans would not be approved.

Also at the restaurant, at the same time, was Levine and Hurtgen, but they were sitting somewhere else.

Levine walked over to the table and told the Edward officials that they could "trust" Kiferbaum and "that his word was good," the lawsuit says.

Shortly before the board meeting, Edward officials told Kiferbaum that he wouldn't be getting the contract because his fees were too high, and he lacked experience in building hospitals.

On April 21, the state board indicated its intentions to deny Edward's plans for a new hospital in nearby Plainfield and a delayed financial review on Edward's medical office building, also in Plainfield.



Bob Kjellander  
National Republican Committeeman



Donald Udstuen  
Ryan pal admitted corruption

## Pension questions

Another alleged kickback scheme doesn't involve hospitals but pensions. The lawsuit contends that a \$10 billion deal to bail out state pension plans was "underwritten in part by Bear Stearns and obtained through unlawful kickbacks or remuneration."

"Had the State of Illinois known that defendants obtained the \$10 billion Pension Bond underwriting as part of a criminal kickback scheme, the State of Illinois would not have issued or approved Bear Stearns as an underwriter," the suit claims. As a result, the state is entitled to at least \$8 million to \$10 million in damages, the lawsuit paid to

Bear Stearns, the suit alleges.

The lawsuit, however, does not provide specifics nor does it say who paid or received the "kickbacks."

## Budget plugged

Bear Stearns was handpicked by Blagojevich's budget office as the lead underwriter for the administration's \$10 billion pension borrowing program last year, a deal designed to shore up the state's poorly funded employee pension systems.

The largest borrowing deal in state history was put on a legislative fast-track last year. It sprinted out of the General Assembly in April 2003, only six weeks after the governor proposed the plan as a

"Had the State of Illinois known that defendants obtained the \$10 billion Pension Bond underwriting as part of a criminal kickback scheme, the State of Illinois would not have issued or approved Bear Stearns as an underwriter,"

## THE LAWSUIT CLAIMS

key to helping bail Illinois out of a \$5 billion budget hole.

Republicans largely opposed the plan, describing it as fraught with risk. But one of the GOP's most prominent players wound up reaping an unexpected financial bonanza as a result of the deal.

Kjellander, a well-known Republican lobbyist who is the Midwest coordinator for President Bush's re-election campaign, was hired by Bear Stearns as a consultant to secure "state-level business."

In a company filing, Bear Stearns disclosed it had paid Kjellander's firm \$809,183 in fees in 2003 — an amount that stunned Democrats because of its size.

The state GOP's national committeeman and a personal friend of White House senior adviser Karl

Rove, Kjellander's involvement in the bond deal became an issue last May in his successful bid to retain the party post.

Conservative critics accused Kjellander of putting personal gain above party loyalty but could not block him from winning re-election to a four-year term as Republican national committeeman, a post he has held since 1995.

Kjellander said his consulting firm did not represent Bear Stearns before the Health Facilities Planning Board in any capacity. As for the questions about the pension bond deal he said, "I'm not a lawyer so I can't begin to respond to that. All I know is the bond deal was scrutinized every which way possible, and there was nothing wrong with it."

# Lawsuit spurs questions on how hospitals get OK'd

**Whistleblowers allege  
shakedown by state  
health planning board**

BY LORI PACKL AND CHRIS FUSCO

Staff Reporters

When a state board recently approved a new hospital for Crystal Lake, some members of the audience reportedly gasped in disbelief.

After all, the hospital plan appeared doomed. Staff had clearly recommended against it. The board itself had initially panned it. The only thing that saved it was a last-minute vote switch by a board member.

Mysterious? You bet.

Now, answers to the mystery may be surfacing in a federal whistleblower lawsuit alleging kickbacks and shakedowns in the way new hospitals get approved in Illinois.

The lawsuit alleges that the Illinois Health Facilities Planning Board approved Mercy Health System's plans for the McHenry County hospital because it would be built by politically connected contractor Jacob Kiferbaum.

The civil suit, which is under seal but was obtained last week by

the Chicago Sun-Times, got the feds' attention. The governor's office has confirmed that a criminal investigation is under way.

Mercy officials released a written statement Friday saying it intends "to cooperate with the inquiry" but believes "we have acted properly."

Shortly after the whistleblower suit was filed, the U.S. attorney's office issued subpoenas to members of the planning board, a little-known panel that decides whether new hospitals and other major health-related projects get the go-ahead.

At the heart of both the lawsuit and the criminal investigation is whether the board's decisions are being made for the public good or to line the pockets of a few politically plugged-in power brokers.

The suit was filed last month by administrators of Naperville's Edward Hospital, who wanted the board to approve a new hospital and medical office building in Plainfield.

Edward officials claim they were told they'd get board approval if they hired Kiferbaum Construction Corp. of Deerfield to build it.

The Edward administrators describe a March meeting with two lobbyists who had represented

the board of trustees of a North Chicago medical school, where Kiferbaum's firm has done tens of millions of dollars worth of construction work. Levine has pumped well over \$1 million into candidates' coffers.

The lawsuit alleges that Kiferbaum and Levine were joined by financial heavyweight Nicholas Hurlgen in pressuring Edward of Kiferbaum or else their business shot down. Hurlgen heads the Chicago office of Bear, Stearns & Co. Inc., which stood to benefit by providing the financing for the projects, the suit claims.

Edward officials refused to hire Kiferbaum. The state board in April indicated it planned to deny Edward's Plainfield hospital request.

At that same April meeting, the board went against staff recommendation and narrowly approved Mercy Crystal Lake Hospital and Medical Center. The 70-bed, \$81 million hospital is to be built by Kiferbaum, according to the lawsuit. And it's being financed through \$69 million in state-issued bonds, which the suit says are being underwritten by Bear, Stearns.

When it appeared Mercy might not muster the five votes needed for approval, Levine whispered in the ear of fellow board member Dr.



**Jacob Kiferbaum**  
Contractor

**Stuart P. Levine**  
Oult board

Mercy's Crystal Lake hospital project. Mike Noonan, with the firm Greenberg Traurig, which includes Chicago power broker Victor Reyes, and Herb Franks, a McHenry County lawyer and father of state Rep. Jack Franks (D-Woodstock).

State records show that Kiferbaum contributed \$1,500 to Jack Franks' campaign. Both Noonan and Herb Franks declined to comment for this story.

Edward officials claim the lobbyists told them they should hire Kiferbaum because the firm wielded influence on the state board. To back up their claims, they noted that board Vice Chairman Stuart Levine had personally assured Mercy's CEO that Kiferbaum could "get things done."

Levine and Kiferbaum serve on

Imad Almanaseer, who then changed his vote from a "pass" to a "yes," giving Mercy the go-ahead.

Shortly afterward, two McHenry County hospitals owned by Centegra Health System filed a lawsuit seeking to overturn the board's ruling, calling the decision "arbitrary and capricious."

State Sen. Pamela Althoff (R-Crystal Lake) called for the state to investigate the board's action.

Levine abruptly resigned from the board earlier this month. Almanaseer was a no-show for the board's June meeting. His term expires July 1.

Four new hospital proposals — including Edward's — still stand before the beleaguered board, which meets again in August. Officials at each of the hospitals except Edward said they were not being pressured to go with Kiferbaum for their construction or Bear, Stearns for their financing.

Adventist Health System executive Ernie Sadan said in a written statement that his company was "shocked" by the Sun-Times report of the controversy swirling around the planning board.

"We sincerely hope that our application to build a hospital in Bolingbrook will not be unjustly affected by this news."

Contributing: Dave McKinney,

## Feds investigate Mercy hospital permit

Publication Northwest Herald  
Date June 26, 2004  
Section(s) Main  
Page

By JEFF KOLKEY

[jkolkey@nwherald.com](mailto:jkolkey@nwherald.com)

and ERIC R. OLSON

[eolson@nwherald.com](mailto:eolson@nwherald.com)

The U.S. attorney general's office is conducting a criminal investigation into a decision to approve a permit to build Mercy Crystal Lake Hospital and Medical Center, officials confirmed Friday.

Federal prosecutors have subpoenaed documents from the Illinois Health Facilities Planning Board, said Jeffrey Mark, executive secretary for the board.

Mercy officials said they are cooperating.

"We can tell you that we believe that we have acted properly," Mercy spokeswoman Barb Bortner said in a written statement. "In addition, we have been cooperative and intend to continue to cooperate with the inquiry."

Mercy's proposal to build the \$81 million hospital was approved April 21 in a controversial vote in which one planning board member changed his vote after a whispered conversation with a colleague.

The proposal was approved despite failing to meet most state criteria for building a hospital.

Since the vote, the board members involved in the whispered exchange, Stuart Levine and Imad Almanaseer, have quit. Levine resigned June 7, and Almanaseer asked not to be reappointed when his term expires July 1.

Levine, a wealthy lawyer who has donated more than \$1 million to political candidates since 1994, may be the focus of the investigation. A sealed lawsuit filed by Edward Hospital in Naperville claims that Levine used his influence with the planning board to win contracts for friends in the construction and finance industries, according to a report in the Chicago Sun-Times.

The U.S. attorney general's office declined to comment on the case.

But Cheryl Jackson, spokeswoman for Gov. Rod Blagojevich,



said an independent state inquiry started several weeks ago was halted at the request of federal prosecutors.

"We asked for the Inspector general to investigate," Jackson said. "Soon after the Inspector general began their investigation, the U.S. attorney's office asked for the Inspector general to hold off on their investigation until they had completed their own investigation."

Health facilities planning board members are appointed by Blagojevich, but Jackson said the governor will take no action until the investigation concludes.

Centegra Health System, the largest health-care provider in McHenry County, is suing to invalidate the planning board's decision to allow the 70-bed hospital at Route 31 and Three Oaks Road in Crystal Lake. The lawsuit claims that the board disregarded its own rules when it approved the hospital.

"We raised our concern after the board's approval by filing the appeal with the McHenry County Circuit Court," Centegra spokesman Geoff Huys said. "Others are now having some concerns about the actions of the planning board."

Planning board member Danalynn Rice of Marion voted against the Mercy proposal. She said she was unaware of any wrongdoing by her colleagues on the board.

"It's unfortunate if those people have done anything they shouldn't have done," Rice said. "I'm sorry for that if that's happened. They made their choice."

**ATTACHMENT 14**



OFFICE OF THE GOVERNOR  
207 STATE CAPITOL, SPRINGFIELD, ILLINOIS 62706

ROD BLAGOJEVICH  
GOVERNOR

ADMINISTRATIVE ORDER

Number 1 (2004)  
July 7, 2004

**MORATORIUM ON ALL BUSINESS OF THE  
HEALTH FACILITIES PLANNING BOARD**

Pursuant to its authorizing legislation, "[t]he State [Health Facilities Planning] Board shall meet at least once each quarter, or as often as the Chairman of the State Board deems necessary, or upon the request of a majority of the members." 20 ILCS 3960/4 (West 2004). The Board most recently met on June 15 and June 16, 2004. In light of recent allegations concerning the propriety of certain Board actions, the Governor hereby imposes a moratorium on all meetings and actions of the Board until the Board is reconstituted by law.

Any questions regarding the implementation of this Order should be directed to the Governor's Office.



Public Act 093-0889

HB7307 Enrolled

LRB093 22682 AMC 52334 b

AN ACT concerning executive agencies.

Be it enacted by the People of the State of Illinois,  
represented in the General Assembly:

Section 5. The Illinois Health Facilities Planning Act is amended by changing Sections 4, 4.2, and 19.6 as follows:

(20 ILCS 3960/4) (from Ch. 111 1/2, par. 1154)

(Section scheduled to be repealed on July 1, 2008)

Sec. 4. Health Facilities Planning Board; membership; appointment; term; compensation; quorum. There is created the Health Facilities Planning Board, which shall perform the functions described in this Act.

The State Board shall consist of 5 voting members. Each member shall have a reasonable knowledge of health planning, health finance, or health care at the time of his or her appointment. No person shall be appointed or continue to serve as a member of the State Board who is, or whose spouse, parent, or child is, a member of the Board of Directors of, has a financial interest in, or has a business relationship with a health care facility.

Notwithstanding any provision of this Section to the contrary, the term of office of each member of the State Board is abolished on the effective date of this amendatory Act of the 93rd General Assembly and those members no longer hold office.

~~Notwithstanding any provision of this Section to the contrary, the term of office of each member of the State Board is abolished on the effective date of this amendatory Act of the 93rd General Assembly, but all incumbent members shall continue to exercise all of the powers and be subject to all of the duties of members of the State Board until all new members of the 9-member State Board authorized under this amendatory Act of the 93rd General Assembly are appointed and take office. Beginning on the effective date of this amendatory Act of the 93rd General Assembly, the State Board shall consist of 9 voting members.~~

The State Board shall be appointed by the Governor, with the advice and consent of the Senate. Not more than 3 5 of the appointments shall be of the same political party at the time of the appointment. No person shall be appointed as a State Board member if that person has served, after the effective date of Public Act 93-41 ~~this amendatory Act of the 93rd General Assembly~~, 2 3-year terms as a State Board member, except for ex officio non-voting members.

The Secretary of Human Services, the Director of Public Aid, and the Director of Public Health, or their designated representatives, shall serve as ex-officio, non-voting members of the State Board.

Of those members initially appointed by the Governor under this amendatory Act of the 93rd General Assembly, 2 shall serve

for terms expiring July 1, 2005, 2 shall serve for terms expiring July 1, 2006, and 1 shall serve for a term expiring July 1, 2007. Of those members initially appointed by the Governor under this amendatory Act of the 93rd General Assembly, 3 shall serve for terms expiring July 1, 2004, 3 shall serve for terms expiring July 1, 2005, and 3 shall serve for terms expiring July 1, 2006. Thereafter, each appointed member shall hold office for a term of 3 years, provided that any member appointed to fill a vacancy occurring prior to the expiration of the term for which his or her predecessor was appointed shall be appointed for the remainder of such term and the term of office of each successor shall commence on July 1 of the year in which his predecessor's term expires. Each member appointed after the effective date of this amendatory Act of the 93rd General Assembly shall hold office until his or her successor is appointed and qualified.

State Board members, while serving on business of the State Board, shall receive actual and necessary travel and subsistence expenses while so serving away from their places of residence. A member of the State Board who experiences a significant financial hardship due to the loss of income on days of attendance at meetings or while otherwise engaged in the business of the State Board may be paid a hardship allowance, as determined by and subject to the approval of the Governor's Travel Control Board.

The Governor shall designate one of the members to serve as Chairman and shall name as full-time Executive Secretary of the State Board, a person qualified in health care facility planning and in administration. The Agency shall provide administrative and staff support for the State Board. The State Board shall advise the Director of its budgetary and staff needs and consult with the Director on annual budget preparation.

The State Board shall meet at least once each quarter, or as often as the Chairman of the State Board deems necessary, or upon the request of a majority of the members.

~~Three~~ Five members of the State Board shall constitute a quorum. The affirmative vote of ~~3~~ 5 of the members of the State Board shall be necessary for any action requiring a vote to be taken by the State Board. A vacancy in the membership of the State Board shall not impair the right of a quorum to exercise all the rights and perform all the duties of the State Board as provided by this Act.

A State Board member shall disqualify himself or herself from the consideration of any application for a permit or exemption in which the State Board member or the State Board member's spouse, parent, or child: (i) has an economic interest in the matter; or (ii) is employed by, serves as a consultant for, or is a member of the governing board of the applicant or a party opposing the application.

(Source: P.A. 93-41; eff. 6-27-03.)

(20 ILCS 3960/4.2)

(Section scheduled to be repealed on July 1, 2008)

Sec. 4.2. Ex parte communications.

(a) Except in the disposition of matters that agencies are authorized by law to entertain or dispose of on an ex parte basis including, but not limited to rule making, the State Board, any State Board member, employee, or a hearing officer shall not engage in ex parte communication, ~~after an~~

~~application for a permit is received,~~ in connection with the substance of any pending or impending application for a permit with any person or party or the representative of any party. This subsection (a) applies when the Board, member, employee, or hearing officer knows, or should know upon reasonable inquiry, that the application is pending or impending.

(b) A State Board member or employee may communicate with other members or employees and any State Board member or hearing officer may have the aid and advice of one or more personal assistants.

(c) An ex parte communication received by the State Board, any State Board member, employee, or a hearing officer shall be made a part of the record of the ~~pending~~ matter, including all written communications, all written responses to the communications, and a memorandum stating the substance of all oral communications and all responses made and the identity of each person from whom the ex parte communication was received.

(d) "Ex parte communication" means a communication between a person who is not a State Board member or employee and a State Board member or employee that reflects on the substance of a pending or impending State Board proceeding and that takes place outside the record of the proceeding. Communications regarding matters of procedure and practice, such as the format of pleading, number of copies required, manner of service, and status of proceedings, are not considered ex parte communications. Technical assistance with respect to an application, not intended to influence any decision on the application, may be provided by employees to the applicant. Any assistance shall be documented in writing by the applicant and employees within 10 business days after the assistance is provided.

(e) For purposes of this Section, "employee" means a person the State Board or the Agency employs on a full-time, part-time, contract, or intern basis.

(f) The State Board, State Board member, or hearing examiner presiding over the proceeding, in the event of a violation of this Section, must take whatever action is necessary to ensure that the violation does not prejudice any party or adversely affect the fairness of the proceedings.

(g) Nothing in this Section shall be construed to prevent the State Board or any member of the State Board from consulting with the attorney for the State Board.

(Source: P.A. 91-782, eff. 6-9-00; revised 1-28-04.)

(20 ILCS 3960/19.6)

(Section scheduled to be repealed on July 1, 2008)

Sec. 19.6. Repeal. This Act is repealed on July 1, 2006  
2008.

(Source: P.A. 93-41, eff. 6-27-03.)

Section 10. The Lobbyist Registration Act is amended by changing Section 8 as follows:

(25 ILCS 170/8) (from Ch. 63, par. 178)

Sec. 8. Contingent fees prohibited.

No person shall retain or employ another to lobby with respect to any legislative, executive, or administrative action ~~promote or oppose legislation~~ for compensation contingent in whole or in part upon the outcome of the action ~~passage or defeat of any legislation, or the approval or veto~~

~~of any legislation by the Governor, and no person shall accept any such employment or render any such service for compensation contingent upon the outcome of the legislative, executive, or administrative action passage or defeat of any legislation or the approval or vote of any legislation by the Governor.~~  
(Source: P.A. 76-1848.)

Section 99. Effective date. This Act takes effect upon becoming law.

Effective Date: 8/9/2004

Floor Actions

| Date     | Action                  |
|----------|-------------------------|
| 8/9/2004 | Public Act.....093-0889 |



## ATTACHMENT 16

**IN THE CIRCUIT COURT OF THE NINETEENTH JUDICIAL CIRCUIT  
McHENRY COUNTY, ILLINOIS**

NORTHERN ILLINOIS MEDICAL  
CENTER, MEMORIAL MEDICAL  
CENTER, AND CENTEGRÁ HEALTH  
SYSTEM,

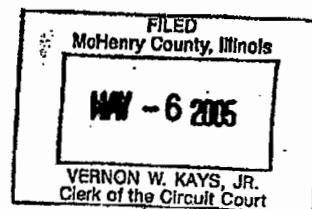
Plaintiff

vs.

ILLINOIS HEALTH FACILITIES  
PLANNING BOARD, ILLINOIS  
DEPARTMENT OF PUBLIC HEALTH,  
MERCY CRYSTAL LAKE HOSPITAL  
AND MEDICAL CENTER, INC.  
MERCY HEALTH SYSTEM  
CORPORATION, ELI L. BEEDING JR.  
AND THE BEEDING GROUP,

Defendants

CASE NO: 04 MR 106



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**MEMORANDUM OPINION AND ORDER**

This cause came before the Court on Count I of the Complaint filed by the Plaintiffs' Northern Illinois Medical Center, Memorial Medical Center and Centegra Health System for Administrative Review of the Decision of Illinois Health Facilities Planning Board ("State Board") pursuant to 735 ILCS 5/3-110, 5/3-111 20 ILCS 3960/11. Plaintiffs seek reversal of the Administrative Decision of the State Board which granted a permit to the Mercy Crystal Lake Hospital and Medical Center, Inc. ("Mercy Hospital") to construct a new hospital in Crystal Lake. Plaintiffs contend that the State Board's actions in approving the issuance of the permit were against the manifest weight of the evidence and arbitrary and capricious, particularly in light of the negative reports of the Illinois Department of Public Health ("State Agency").

The Court has reviewed all the relevant pleadings, including Count I of the Complaint for Administrative Review, Plaintiffs' Motion to Reverse Administrative Decision, the Memorandum in support of said Motion, the Response of Mercy Hospital and Mercy Health System Corporation and Reply of Plaintiffs thereto. The Court has further reviewed the entire certified record of administrative proceedings which includes the Application for Permit, documents in support of the application, the State Agency reports, the Record of Public Hearing on September 29, 2003 and the transcripts of hearings before the State Board on December 17, 2003 and April 21, 2004, with corrections made at the June 15, 2004 State Board meeting. The Court has reviewed the case law cited by the parties in their written submissions and has had the benefit of the oral arguments of the attorneys for the Plaintiffs and Defendants.

## **BACKGROUND**

The Illinois Health Facilities Planning Act was instituted "to establish a procedure designed to reverse the trends of increasing in costs of health care resulting from unnecessary construction or modification of health care facilities ... and to improve the financial ability of the public to obtain necessary health services and to establish an orderly and comprehensive health care delivery system which will guarantee the availability of quality health care to the general public". 20 ILCS 3960/2 To that end, the Planning Act provided for the creation of a Board and defined its duties and functions. The powers and duties of the State Board include the prescribing of rules, regulations, standards, criteria and procedures to carry out the provisions of the Act. 20 ILCS 3960/12 The regulations and criteria are contained in Sections 1110 through 1260 of Title 77 of the Illinois Administrative Code. A health care facility cannot be modified or constructed unless the Board issues a permit. 20 ILCS 3060/5.1 In evaluating an application for

permit or Certificate of Need, the Board is assisted by Illinois Department of Public Health which serves as administrative and staff support for the Board. 20 ILCS 3960/4

On July 11, 2003, Mercy Hospital filed an Application for Certificate of Need (CON) with the Illinois Health Facilities Planning Board. The application requests a permit for establishment and construction of a new 70 bed hospital with adjacent office facilities for 45 physicians in Crystal Lake, Illinois. The proposed hospital would have 56 medical/surgical beds; 10 obstetrics beds and 4 intensive care beds. The hospital site is located within a MSA, known as area A-10. The initial application was deemed incomplete on July 24, 2003 and by letter of that date, additional information was requested. That information was provided on July 30, 2003, which included a listing of all hospitals within 45 minutes of the proposed facility.

A public hearing was conducted on September 29, 2003 in Crystal Lake, Illinois. In addition to persons associated with Mercy Hospital and its parent corporation, Mercy Health System, hundreds of interested persons testified or offered written submissions both in favor of and in opposition of the proposed project.

The Illinois Department of Public Health issued its initial report evaluating Mercy Hospital's application. The report found that overall, Mercy Hospital did not meet the review criteria of Illinois Administrative Code, Sections 1110 and 1120. The State Agency submitted its report to the Board on December 17, 2003 and the Board conducted a hearing on that same date. At the meeting the Board denied the application.

Thereafter, Mercy Hospital submitted additional information for the project to the State Agency and requested another hearing date before the State Board. A Supplemental Agency Report was prepared based on the new materials and submitted to the State Board at its April 21, 2004 meeting. The report did change some of its findings in the supplemental report dealing

with financial and economic considerations under Section 1120 of the Illinois Administrative Code. The evaluations pertaining to Section 1110 remained unchanged. At the Board meeting on April 21, 2004, the Board approved Mercy Hospital's application. The State Agency issued a letter on May 15, 2004 informing the applicant of the State Board's approval of the project.

On May 26, 2004, the Plaintiffs filed its Complaint for Administrative Review of the State Board's decision to grant the CON to Mercy Hospital. The Plaintiffs assert that the decision of the State Board should be reversed because (a) it is against the manifest weight of the evidence; (b) the issuance of the permit was arbitrary and capricious; (c) the vote of the Board on April 21<sup>st</sup> did not specify the action proposed and the Board did not make any findings; and, (d) the voting process was improper and evidence of arbitrary conduct.

## **REVIEW OF THE BOARD'S DECISION**

### **A. MANIFEST WEIGHT OF THE EVIDENCE:**

The Plaintiffs contend that the Decision of the Board to issue the permit to Mercy Hospital for the establishment and construction of a new hospital in Crystal Lake, Illinois was against the manifest weight of the evidence.

If factual findings are made by an administrative agency, they are viewed as prima facie correct and a reviewing court will not disturb those findings, unless they are contrary to the manifest weight of the evidence. BRIDGESTONE/FIRESTONE, INC. vs. DOHERTY, 305 Ill. App. 3d 141 (1999).

At the administrative hearing on April 21, 2004, no factual findings were made by the State Board. On May 14, 2004, the executive secretary of the Board issued a letter notifying Mercy Hospital that the State Board had approved the Application for Permit. That letter

indicated that Board based its approval upon the project's substantial conformance with the applicable standards and criteria of Part 1110 and 1120. It further stated that, "In arriving at a decision, the State Board considered the findings contained in the State Agency Report, the application material, the State Agency's Report of Public Hearing held on September 29, 2003 and any testimony made before the State Board".

The aforesaid letter does not set forth specific findings of fact. It does state the Board's conclusions and the basis therefore. Section 10 of the Planning Act does not require the Board to specify its findings of facts and conclusions unless negative action on an Application is taken. 20 ILCS 3960/10 In addition, Section 1130.680 of the Administrative Code requires the Board to specify its "finding of fact and conclusions of law" only when the Board denies an application.

ACCESS CENTER FOR HEALTH, LTD. Vs. HEALTH FACILITIES PLANNING BOARD,  
283 Ill App 3d 227 (1996).

In the case at bar, the State Board did not deny Mercy Hospital's Application for Permit or CON. Even if findings were necessary, that may not be enough for the trial court to reverse the Board's decision. If the record contains competent and sufficient evidence that supports the agency's decision, the decision should be affirmed. CATHEDRAL ROCK OF GRANITE CITY, INC. vs. ILLINOIS HEALTH FACILITIES PLANNING BOARD. 308 Ill App 3d 529 (1999).

An administrative agency's decision is against the weight of the evidence only if the opposite conclusion is clearly evident. The mere fact that the opposite conclusion is reasonable or that the reviewing court may have ruled differently does not justify reversal of an administrative decision. A trial court may not reweigh the evidence or make an independent

determination of the facts. ABRAHAMSON vs. ILLINOIS DEPARTMENT OF PROFESSIONAL REGULATION, 153 Ill. App 2d 76 (1992)

In order to approve and authorize the issuance of a permit if it finds the State Board must find that the proposed project is consistent with the orderly and economic development of such facilities and is in accord with standards, criteria or plans of need adopted and approved pursuant to provisions of Section 12 of 20 ILCS 3960.

Section 12 of the Illinois Health Facilities Planning Act authorizes the State Board to prescribe rules, regulations, criteria and procedures to carry out the purposes of the Act. That section further enumerates certain factors the Board shall consider in developing health care facility plans. Those factors include the number of existing and planned facilities offering similar programs, the extent of utilization of existing facilities, the availability of facilities which may serve as alternatives or substitutes and the availability of personnel necessary to operate the facility. 20 ILCS 3960/12(1) and (4).

Acting as an administrative and support arm of the State Board, the State Agency prepared two reports for the Board's review and consideration. Those reports consider the application and supporting documentation submitted. The State Agency evaluated Mercy Hospital's application with respect to financial and economic criteria set forth in Section 1120 of Title 77 of the Illinois Administrative Code and the general review criteria and needed related criteria set forth in Section 1110 of the Illinois Administrative Code 77 Illinois Adm. Code. The Administrative Code has the force and effect of law. MEDCAT LEASING CO. vs. WHITLEY, 253 Ill App 3<sup>rd</sup> 801 (1993).

The Agency report completed for submission to the State Board Hearing on December 17, 2003 found that the Mercy Hospital Application, was in conformity with three of the four

applicable economic feasibility criteria and that the financial feasibility criteria were not applicable. The Agency report found that aside from meeting the background of applicant criterion (1110.230), that Mercy Hospital met none of the other criteria under Section 1110, the general or need related criteria, including the criteria for a variance to bed need.

At the December 17, 2003 State Board Hearing, Mercy Hospital had various representatives present who presented testimony regarding the application and in response to questioning by Board members. Those present for Mercy were Javon Bea, President of Mercy Hospital; Richard Gruber, Vice President of Mercy Hospital; Dan Colby, President of mercy Harvard Hospital and three attorneys representing Mercy. The Board addressed concerns regarding the bed variance, the shortage of obstetrical beds in the M.S.A., the additional physicians that Mercy would bring to staff its proposed hospital and the impact of the hospital on staffing in other area hospitals. At the conclusion of the hearing, the State Board denied Mercy Hospital's application. No findings were made. However, before the Notice of Intent to Deny was sent on January 27, 2004, Mercy Hospital on January 15, 2004 sent a letter with supplemental information requesting leave to reappear before the Board at the February meeting.

After receipt of the supplemental information from Mercy Hospital, the State Agency issued another report for submission to the Board at its April 21, 2004 meeting. No hearing was held regarding Mercy's application between December 17 and the April 21<sup>st</sup> meeting. The report of the State Agency for the April hearing contained the same findings regarding the general criteria and needed related criteria; that being that except for applicant meeting the background criteria, Mercy Hospital did not meet the other 1110 criteria. The State Agency found that with the change in cost submitted by Mercy in the supplemental materials, Mercy now met all of the economic feasibility factors.



At the hearing on April 21, 2004 before the Board representatives of Mercy appeared as well as its legal counsel. With respect to bed need, Mercy Hospital had submitted data from the Center for Disease Control which indicated that 76% of the hospitals in the United States have less than 100 beds. Upon questioning, hospital personnel acknowledged that this study was not Illinois or McHenry County based but rather reflected nationwide statistics. Documentation regarding the decrease in average patient stays was discussed using 980 figures versus today. Testimony was received regarding the 45 new physicians Mercy would bring to the proposed hospital, which physicians would be in their employ. Mercy representatives opined that with these new doctors in place, patients who resided in the M.S.A. who sought treatment outside of the M.S.A. would return for care. There was discussion concerning the findings by the State Agency on the general criteria and need criteria not being met. Board member Levine believed that the rules were outdated and needed to be revised to reflect current data. He was particularly impressed with the 45 physicians who would be moving to McHenry County to staff the proposed hospital. At the conclusion of the hearing, the Board voted to approve the application and the motion passed. On May 14, 2003, a letter advising of the approval of the application for permit was sent to Mercy Hospital.

Plaintiffs assert that the decision of the State Board is against the manifest weight of the evidence because the proposed project was not in accordance with the standards, criteria or plans of need adopted and approved pursuant to the provisions of the Illinois Health Facilities Planning Act. In particular, the Plaintiffs direct the Court to the State Agency reports wherein it was noted that Mercy Hospital's proposed project was not in conformity with the general review criteria and need related criteria under Sections 1110 of the Illinois Administrative Code.

The Defendants counter Plaintiffs assertions by directing the Court to the standard of review and the discretionary authority the State Board has under 1130.660 of the Illinois Administrative Code. That provision states in pertinent part the follows:

"The State Board shall consider the application and any supplemental information or modification submitted by the applicant, IDPH report(s), the public hearing testimony, if any and other information coming before it in making its determination whether to approve the project. The applications are reviewed to determine compliance with review criteria enumerated in 77 Ill. Adm. Code 1110 and 1120. The failure of a project to meet one or more review criteria, as set forth in 77 Ill. Adm. Code 1110 and 1120 shall not prohibit the issuance of a permit."

The applicability of Section 1130.660 has been addressed in a number of cases, which cases have been cited by the parties herein. With the exception of the Court in SPRINGBOARD, the Courts have recognized that the State Board does have the authority to approve an application where one or more of the review criteria were not met. DIMENSIONS MEDICAL CENTER, LTD. Vs. SUBURBAN ENDOSCOPY CENTER, 298 Ill App 3d 93 (1998). ACCESS CENTER FOR HEALTH LTD. vs. HEALTH FACILITIES PLANNING BOARD, 283 Ill App 3d 227 (1996), CATHEDRAL ROCK OF GRANITE CITY vs. ILLINOIS HEALTH FACILITIES PLANNING BOARD, 308 Ill. App 3d 529 (1999) and MARION HOSPITAL CORPORATION vs. ILLINOIS HEALTH PLANNING BOARD, FACILITIES SPRINGWOOD is distinguishable from the aforementioned cases because the Court did not consider the applicability of 1130.660 in that case. SPRINGWOOD ASSOCIATES vs. HEALTH FACILITIES PLANNING BOARD, 269 Ill App 3d 944 (1995).

However, in each of the cases where the Courts upheld the Board's decision to exercise its discretionary authority, the courts looked to the record to determine if there was adequate evidence to support the Board's decision. None of the cases cited by the Defendants have State

Agency Reports that found lack of conformity with essentially all of the need related and general criteria as in the case at bar.

The letter of May 14, 2004, issued on behalf of the State Board found substantial conformance with the applicable standards and criteria of part 1110 and 1120 based on its consideration of the findings contained in the State Agency reports, the application material, the report of public hearing on September 29, 2003 and any testimony made before the State Board.

At the public hearing the majority of those who testified were in opposition to the proposed project. Almost 2000 letters were submitted both in support of and in opposition to Mercy Hospital. More letters were in opposition. Many of the letters submitted were form letters used by supporters of Plaintiffs' and Defendants' respective positions. Some of the letters were from Mercy's website, which did not allow negative input.

The State Agency Reports submitted to the State Board for hearings on December 17, 2003 and April 21, 2004 found that the proposed project was not in conformity with the following general review and need related criteria: 110.320(a): Establishment of Additional Hospitals, 110.320(b); Allocation of Additional Beds, 1110.520(a); Unit Size; 1110.520(b); Variances to Bed Needs, 110.520(b)(2); Medically Underserved Variance, 1110.230(a); Location, 1110.230(c); Alternatives, 1110.230(d); Need for the Project, 1110.230(e); and Size of the Project. The project was in conformity with 1110.230(b), Background of Applicant, which provided that the applicants complied with the necessary licensure and certification information required and are fit, willing, able and have the necessary background to provide a proper standard of healthcare service for the community.

In response to the adverse reports of the State Agency, Mercy Hospital addressed the growing population trends in McHenry County, the shortage of physicians in McHenry County

and the changes in the practice of medicine that have reduced the average length of patient stays in hospitals. Mercy Hospital asserts that as a result of the decline in the patient length of stays, there is no longer a need for the requirement of 100 medical/surgical beds as established in 1980 and that only 67 beds are needed to serve the same number of patients.

Section 1110.320(2) of the Illinois Administrative Code requires that hospitals within a M.S.A. must have a minimum of 100 medical/surgical beds. Hospitals situated outside a M.S.A. do not have such a limitation. Mercy Hospital proposes 56 med/surg. beds with initially 32 of the entire 70 beds being built out and the remaining 38 being shells for later construction. The Defendant hospital did not identify how the 32 beds would be allocated. At the Board hearing of April 21, 2004, Mr. Glaser, on behalf of Mercy Hospital stated that all 70 beds would immediately be built out, contrary to the data in the application and earlier testimony. (R3541) (R.14) Section 1110.230.530(a)(1)(A) provides that a new obstetric unit with a M.S.A. must have 20 beds. Mercy proposal is for 10 obstetric beds.

Mercy Hospital submitted material based on average length of patient stays in 1980 to the present, claiming that 67 beds would now provide care for the same number of patients in a 100 bed facility in 1980. The documentation presented gives nationwide figures with no specific data for Illinois.

The 100 bed standard was established in 1992 and not 1980 and is applicable only to hospitals within a Metropolitan Statistical Area, such as the proposed location. Furthermore, according to the bed inventory data, the A-10 planning area (M.S.A.), where the proposed facility would be located, has 35 excess medical surgical beds and 7 excess ICU beds. Assuming that the present average length of patient stays reduces the need for beds, then the proposed additional beds at Mercy Hospital would only increase the surplus but also affect the target

utilization rates at neighboring hospitals, which is also taken into account under the need related criteria. Presently the hospitals in proximity to the proposed project are generally not operating at the State's target utilization rates.

The only shortage of beds in the M.S.A. is obstetrical beds, which shortage is 20 beds. Mercy's application proposes 10 obstetrical beds. Mercy Health System Corporation operates Mercy Harvard Hospital, which is within M.S.A. 10. Mercy Harvard Hospital closed its obstetrical unit approximately three years ago and has not reopened since Mercy acquired the hospital approximately two years ago.

There are located within planning Area 10 three hospitals which offer the same services as the proposed project. Two of these three hospitals are within 30 minutes of the proposed facility. These are Northern Illinois Medical Center in McHenry and Memorial Medical Center in Woodstock. The third hospital, Mercy Harvard is within 45 minutes of the proposed facility. Additionally, there are four other hospitals not within the planning area, but within 30 minutes of the site of Mercy Hospital. They are Advocate Good Shepherd, Barrington, St. Alexius Medical Center, Hoffman Estates, Sherman Hospital, Elgin and Provena St. Joseph Hospital in Elgin. Each of these health facilities offer the same services as the proposed hospital.

Defendant acknowledges the presence of these other hospitals and that Mercy will offer no services not already provided by these facilities. However, Mercy contends that with the growth of population within the county, the travel times will increase in the future and thereby increasing the travel times in excess of 30 minutes to those hospitals. The estimates of future travel times do not take in account road expansion projects which might be undertaken. The evidence on the travel times and future projections offered by the Defendant are in some instances inaccurate and other instances speculative.

Mercy opines that a significant percentage of patients are leaving the planning area for health care and that with the establishment of a new hospital, a good percentage of those patients will return to the area for treatment. Competent evidence is lacking to support this opinion. Evidence at the public hearing and elsewhere in the record shows that approximately 75% of the residents within zip code targeted area received care at existing hospitals and that other patients leaving the target area are doing so for specialized or tertiary care. It is also unclear if Mercy's opinion takes into account the services received at the hospitals located within 30 minutes but outside of area A-10.

The review criteria does provide for variance for bed need. 77 Ill. Adm. Code 1110.530(b)(2). In order to satisfy the variance to bed need requirements, Mercy Hospital had to document that access to the proposed service is restricted in the planning area by documenting at least one of the following: (i) the absence of service within the planning area; (ii) limitations on government funded or charity patients; (iii) restrictive admissions policies of existing providers; (iv) the area population and existing care system exhibits indicators of median care problems such as an average family income level below the state poverty level, high infant mortality or designation as a "Health Manpower Shortage Area; or (v) the project will provide for a portion of the population who must currently travel over 45 minutes to receive service. Mercy Hospital was found to have documented none of the aforesaid criteria in order to receive a variance. Evidence presented showed that seven hospitals are within 45 minutes and all offer the same services Mercy will offer, if not more. Travel studies submitted by mercy were in some ways misleading as they included round trip travel times which is not the standard for review or were based on future projections. No evidence whatsoever was submitted to document items (i) through (iv).

Much was made by the Board at the April 21, 2003 hearing about the 45 physicians Mercy Hospital would bring to staff its hospital and adjacent offices. It is unclear from the evidence where these physicians will come from. However, Mercy did indicate that with the opening a new hospital, it would close three of its physician staffed facilities now located in and Cary and Crystal Lake. Board member, Mr. Levine, commented at the April 21<sup>st</sup> meeting how impressed he was that these new physicians would help make a dent in the shortage of physicians in the area. There was a chart provided showing a physician shortage in McHenry County. The underlying data for the information in the chart is unknown. While the Board addressed the shortage of physicians in the area, it appears not to have adequately considered the shortage of healthcare support staff. The evidence in the record reflects that there is a shortage of health care personnel needed to staff hospitals. There are not enough nurses, medical technicians and laboratory technicians to staff hospitals nationwide and in McHenry County. Testimony at the public hearing expressed a concern that the new hospital would not be able to adequately staff its facility and would have to recruit medical personnel from other area hospitals, thereby causing shortages of necessary and required staff in those facilities. Area hospitals have experienced staffing problems which have resulted in their not being able to maximize the use of their facilities.

The record further documents that the proposed hospital would adversely impact the utilization rates at hospitals within the M.S.A. and nearby. Mr. Ryder, of Advocate Health Care in Barrington testified at the public hearing that more than 25% of its patients are from the towns targeted by Mercy Hospital. A study submitted at the public hearing by Plaintiffs and prepared by Deloitte and Touche, at Plaintiff's instance concluded that Northern Illinois Medical Center and Memorial Medical Center, both in A-10 would lose approximately 9,500 cases annually.

Upon a review of the record, there is not sufficient and competent evidence supporting the State Board's decision to grant the issuance of the permit to Mercy Hospital. While the Board has the authority to issue a permit when all of the criteria under 1110 are not met, there needs to be some rationale basis to excuse compliance with the criteria. The record does not reflect that Mercy Hospital presented sufficient evidence showing that the proposed hospital facility was needed, was the most effective or least costly alternative and was in a medically underserved planning area. Sufficient evidence did not establish that the project warranted a variance to bed need.

Mercy Hospital's application did not meet the necessary general review and need related criteria and the factors set forth in 20 ILCS 3960/12. The written submissions and oral testimony did not rebut the Agency's findings that Mercy Hospital's application was not in conformity with the criteria set forth in 77 Ill. Adm. Code 1110. This Court finds that the State Board's decision is against the manifest weight of the evidence.

#### B. ARBITRARY AND CAPRICIOUS

The Plaintiffs also contend that the Board's decision was arbitrary and capricious. The Illinois Supreme Court in GREER vs. ILLINOIS HOUSING DEVELOPMENT AUTHORITY, 122 Ill 2d 462 (1988) set forth guidelines to be applied by the Court in determining whether the decision of an Agency is arbitrary and capricious. Those guidelines direct the Court to consider: 1. Did the Agency rely on factors the legislature did not intend the agency to consider; 2. Did the Agency fail to consider an important aspect of the problem, or 3. Did the Agency offer an explanation for its decision which runs counter to the evidence before the agency or which is so



implausible that it could not be ascribed to a difference in view or the product of agency expertise.

The State Board in the case at bar excused the mercy Hospital's failure to comply with essentially all of the general and need related criteria. The only rationale for the Board's actions capable of being gleaned from the hearing on April 21<sup>st</sup> was that the rules and review criteria are outdated and that this new facility will help fill the shortage of physicians in the service area.

At that April Board meeting, Board members expressed concern about the Board's decision being termed "arbitrary and capricious" if it approved the Mercy Hospital Application for Permit in light of the State Agency's two reports showing non conformity with the 1110 criteria. In response thereto, Board member Stuart Levine stated that the rules and criteria are "woefully out of date". He further stated that he has participated in "a lot of applications that were granted that had complete negative findings. And those occurred in instances where there were valid reasons and justifications given in each of the areas that, of course, are in the Board's discretion to do". R 3264. Yet, Mr. Levine did not offer any explanation or justification for the Board's approval in the instant case, other than he was impressed with the 45 new physicians who would be coming to McHenry County and who would make a dent in the physician shortage.

The Board hearing on April 21 focused in large part on the new physicians who would be employed by Mercy Hospital. However, the rules governing the Board's decisions do not provide for criteria which address physician shortages. The documentation provided by Mercy regarding physician shortages was done by Solucient and is in the record at page 2913. The chart shows that Crystal Lake, the location of the proposed hospital, has no physician shortage. Lake in the Hills, Cary and Algonquin are the other target service areas. No data is provided for

physicians in Lake in the Hills. On Solucient's documentation, Cary and Algonquin do show physician shortages. The source for the data is not disclosed. Even with these claimed shortages, Mercy System Corporation is going to close its two physician offices in Crystal Lake and one in Cary.

Furthermore, while there may be a shortage of physicians in the area, the Board did not discuss and apparently did not consider the evidence in the record of the shortages of registered nurses, laboratory technicians and medical technologists in the area. The public hearing record is replete with testimony of medical personal on the shortage of such personnel. These personnel are needed to staff a hospital. Mercy Hospital offered no evidence where this staff would come from other than stating they would recruit medical personnel who worked outside of the area. Nothing in the record indicates a surplus of such personnel in other areas of the state. No evidence was presented on the number of resident medical personnel who worked outside of the M.S.A. or beyond the 30 minute travel time. Testimony at the public hearing showed a concern among McHenry County health care workers that Mercy would recruit staff from area facilities thereby affecting the viability of those hospitals.

Upon a review of the record, the Court finds that State Board relied on factors not intended by the legislature and that they failed to consider important aspects of the problem concerning the shortage of medical support staff and the impact the proposed hospital would have on the hospitals within the M.S.A. and within 30 minutes travel time. When the Board first denied the Mercy Hospital's application, it had information on the 45 new employee-physicians who would be at the physician offices adjacent to the hospital. Yet, at the April 21<sup>st</sup> meeting, the new physicians appeared to be the primary basis for the affirmative vote.

The Court finds that the actions of the State Board, in approving the application for permit for the Mercy Hospital project, was arbitrary and capricious.

### C. NECESSARY PARTIES

Plaintiffs contend that the decision should be reversed because the proper party was not joined as a party to the application. Particularly, Plaintiffs claim that Section 1130.220(b) of the Illinois Administrative Code requires that Mercy Health Systems Corporation be a co-applicant.

Section 1130.220 provides in pertinent part as follows:

"The following person(s) must be the applicant(s) for permit or exemption, as applicable:

(b)(3) any related person who is or will be financially responsible for guaranteeing or making payments on any debt related to the project."

It is undisputed that Mercy Health System falls within that classification and that they were not parties to the application. The State Agency Report, however, reflects that is considered that entity to be a co-applicant even though it wasn't. Documentation was submitted verifying the bond rating of Mercy Health System Corporation and other data was provided regarding its corporate structure and related entities.

The non inclusion of Mercy Health System as an applicant may have affected the economic review criteria under 1120.310(a). The State Agency found that Criterion 1120.310(a) was "not applicable as the applicant's document proof of an "A "bond rating". Mercy Health System should have been a party to the application for permit. However, the failure to include Mercy Health System Corporation as a co-applicant, standing alone, would not be a basis for a finding of the State Board's decision being against the manifest weight of the evidence.

#### D. THE VOTING PROCESS

The Plaintiffs claim that the voting process was improper by the Board not specifying the nature of the motion voted on and Board members engaging in off the record discussions. It is apparent from the record that the Board on motion knew that it was voting to approve the permit. While formality is lacking, the record reflects that in the other proceedings that day, which are part of the record the Board used the same methodology in voting.

While the off record comments by Board members may be irregular, they do not constitute ex parte communications. The Court can not attribute any significance to the off record comments in this review.

Based on a review of the record and for the foregoing reasons, the Court hereby finds that the Decision of the Illinois Health Planning Board to grant the issuance of the permit to Mercy Hospital and Mercy Health Systems was against the manifest weight of the evidence and arbitrary and capricious.

IT IS HEREBY ORDERED that the Decision of the Illinois Health Planning Board to issue a permit in Project No. 03-049 is reversed.

DATED: May 6, 2005

ENTERED Maureen P. McIntyre

MAUREEN P. MCINTYRE  
CIRCUIT JUDGE

15-038  
15-039

***Innovative Nursing Strategies LLC***

Anne M. Hammes, MS, RN, NEA-BC  
President

**RECEIVED**

OCT 28 2015

HEALTH FACILITIES &  
SERVICES REVIEW BOARD

October 23, 2015

Courtney R. Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson, Second Floor  
Springfield, Illinois 62761

Dear Members of the Illinois Health Facilities and Services Review Board:

My name is Anne M. Hammes. I am a registered nurse with over 45 years of experience. Most of my career has been in Rockford, Ill. and I have worked in all three Rockford hospitals. I have practiced as a bedside critical care nurse, a clinical nurse specialist, a nursing educator and a nurse administrator. I had a good experience in all roles and in all three hospitals. I am sharing my thoughts with you from the patient perspective and particularly as a long-time resident of the west side of Rockford and the need for quality services at the level currently provided by Rockford Memorial Hospital (RMH).

I speak in Opposition to the proposed move of MercyRockford to the new location on Riverside – on the far East Side.

I feel that this move would be very destabilizing for the west side of the city of Rockford and it will have a negative impact on access to care. MercyRockford is proposing moving the Level I Trauma Center to the East Side. There is already a Level I Trauma center at OSF Saint Anthony, which is within 4 miles of the new location. This will leave the west side of the city and the entire west side of Winnebago County without a Level I Trauma Center. When treating trauma, time is critical in getting patients to definitive treatment. Sometimes a patient can be stabilized and transported to another site, but sometimes that is NOT the best option for the patient. There is also a proposal to transfer the cardiac catheterization lab and cardiac surgery to the East side. The same situation is true; for some patients the sooner a cardiac artery can be opened and stented,

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the better it is for the patient. My understanding is that there will be many fewer hospital beds available and about ½ of the beds remaining on the west side will be for mental health/substance abuse patients. So if a general medical-surgical patient needs hospitalization, the family will need to travel farther to visit their loved one. The remaining emergency department will be reduced in size from 31 treatment stations to 17 treatment stations. This will also reduce access to care. What is the wait time in the emergency department at RMH now? I hear that it is currently long and the reduction in treatment stations will make it even longer. I am sure that the response is that the overall number of beds will be increased by adding beds to the east side facility. But how does that provide increased access to patients on the west side of the city?

A new physicians' office building is proposed for the new location. The current physician office building, the former Rockford Clinic, seems to be significantly underutilized. I was in the clinic last year and was amazed at the empty waiting rooms especially in comparison to the activity level of 10 -15 years ago. I am sure that the clinic could be remodeled to meet today's standards. Again, access to care will be limited for the residents of the west side who need to visit a physician's office.

I have heard that Rockford Memorial is "land locked". The hospital has land that extends west beyond Edgemont St. where a large parking lot is. They also own a number of homes surrounding the hospital. If MercyRockford was committed to the City of Rockford, they could take an approach similar to that of SwedishAmerican and develop their facility and the surrounding area. In the city of Chicago hospitals have built large patient care towers with an innovative design to meet caregiver and patient needs. Rush University Medical Center is an example of how this can be done. Rockford is fortunate to have three great hospitals who serve the community in a balanced geographic approach. This proposed move will upset the balance.

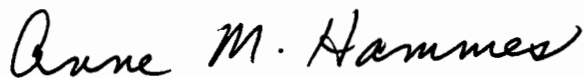
The opportunity for new construction jobs has been touted as a reason to approve this proposal. Those jobs would be created if a new facility was built on the west side property or if the current facility underwent major upgrades. And the construction jobs would be gone once the project was completed. But the impact of diminished services or closed hospital on the west side and the surrounding neighborhoods would be long term and devastating.

MercyRockford says that it is losing money on the west side facility. However, they are proposing to spend over \$400 million on a brand new facility. Why not spend the money to upgrade and remodel the west side facility? It has been stated in the newspaper that if MercyRockford does NOT get approval for the certificate of need it will either abandon the west side and only build the east side hospital without a Level I Trauma Center or it will move the entire project, new hospital, Trauma Center and physician offices to Beloit, Wisconsin. I find this threat extremely offensive.

The Rockford community has embarked on an aggressive improvement project called "Transform Rockford". All of the work is designed to transform from within to be a top 25 community. All of the impact statements speak to a "unified" community with vibrant neighborhoods where "residents have access to excellent, comprehensive services for health". I feel that the move of MercyRockford to the east side does NOT fit into the Community Vision.

As a Health Facilities and Services review board, I would hope that the board would focus on the concept of service. Rockford Memorial Hospital has been a tremendous asset to the Rockford community for many years. The hospital and its caregivers have provided quality service to patients and families for generations. I believe this service is best provided closest to the people they serve, which is on the west side of Winnebago County.

Sincerely,



Anne M. Hammes, MS, RN, NEA-BC  
1718 National Ave.  
Rockford, Ill. 61103



*Venita Hervey, 5<sup>th</sup> Ward Alderman*

October 27, 2015

**RECEIVED**

OCT 28 2015

HEALTH FACILITIES &  
SERVICES REVIEW BOARD

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2nd floor  
Springfield, IL 62761

**Re: Opposition to Project #15-038 and Project #15-039**

Dear Ms. Avery,

I'm writing to voice my strong opposition to MercyRockford's Certificate of Need (CON) applications, specifically Projects #15-038 and #15-039.

I oppose these projects for three main reasons:

1. I believe everyone deserves **access to health care**. MercyRockford's plans will move vital health care services such as Level I trauma care, cardiac services, pediatrics and obstetrics away from those who need it most on the West Side.
2. I believe MercyRockford can **invest** the money it has designated for these plans **into its current campus**, or into a new campus on the West Side to avoid costly and wasteful duplication of services.
3. There has been **insufficient time to organize opposition**.

**Access to Health Care**

I know access to health care is important to you and members of the Illinois Health Facilities and Services Review Board (IHFSRB). It's the primary reason you exist. The Health Facilities Planning Act (20 ILCS 3960/2) "promotes the development of a comprehensive health care delivery system that assures the availability of quality facilities, related services, and equipment to the public, while simultaneously addressing the issues of community need, accessibility and financing."

If this plan is approved, it will dramatically alter the availability of quality health care facilities, related services and equipment to residents of the West Side of Rockford, who already have difficulty accessing health care services. Most of Rockford's medically underserved and indigent residents – more than 7,300 people – live in my ward, the 5<sup>th</sup> ward, and other West Side wards served by my fellow aldermen.



I have included for your reference several maps from the January 2008 Rockford Area Transportation Study. These maps indicate the demographic dispersion of Rockford's racial and ethnic populations. I've added the approximate locations of our current hospitals and where MercyRockford is proposing its new hospital. You will quickly see that MercyRockford is moving far away from the medically underserved residents who most need access to Rockford Memorial Hospital services.

Residents on the East Side already have access to these services via OSF Saint Anthony Medical Center and SwedishAmerican. All three of our hospitals are well balanced to serve the health care needs of Rockford residents. There is no need to upset that balance with costly duplicated services.

Additionally, if the Board approves MercyRockford's CONs the City of Rockford will be forced to allocate millions of dollars immediately and perpetually to construct and staff a new fire station, possibly relocate at least one additional fire station, and to add ambulances due to the increased transport time to the new hospital. These unbudgeted expenses come at a time when Rockford already is facing a multi-million dollar budget deficit that is projected to increase over the next several years.

### **Invest into its Current Campus**

The \$400 million plus MercyRockford plans to spend on a new East Side hospital would do a tremendous amount to spur economic development on the West Side. Investing on the West Side also would maintain health care services where they are needed most. Rockford Memorial Hospital has been serving the West Side for more than 100 years. In turn, residents of the West Side have supported the hospital.

MercyRockford should capitalize on the opportunity to upgrade its facilities and recapture its patient base by rebuilding on any of the available large parcels on the West Side or, even better, in its current footprint. SwedishAmerican Hospital, which is far more land-locked than Rockford Memorial, recently completed a major expansion and redevelopment of its urban campus and cemented its commitment to the surrounding community. I have attached the full page "Open Letter to Our Community" that SwedishAmerican recently published in the *Rockford Register Star* regarding its concerns about MercyRockford's CON applications and their own decision to commit to the community where its services are needed.

### **Insufficient Time to Organize Opposition**

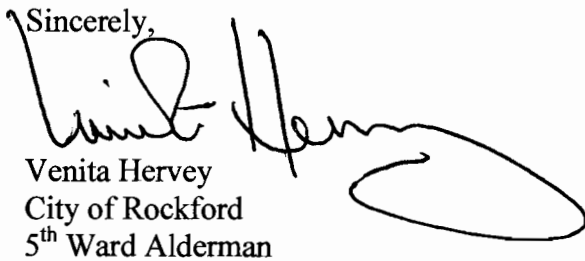
Unlike MercyRockford, the West Side community does not have the resources and communication channels to mount a major marketing campaign and garner visible support for our position. Though you will not see many opposition letters on your website, please know that the petitions and letters in opposition that have been submitted were gathered through grassroots efforts that generally take years to develop. Although we did not have the money to run television commercials, and were not invited to present our position to the newspaper's editorial board, several events illustrate that West Side residents care deeply about maintaining vital services at Rockford Memorial.

For example, I hosted an educational event – "Straight Talk on Trauma" – Oct. 14 in Rockford. I felt that West Side residents needed to better understand what kind of trauma care they have now and how it will be changed if these plans are approved. Eyes were opened that night and residents' voices got louder. I strongly believe that given more time we could have gathered more demonstrative evidence of the community's opposition to MercyRockford's proposed reductions of services at Rockford Memorial Hospital. That said, I am extremely proud of the community for standing up and making its voice heard.

I also have attached examples of media coverage from the past month and a half to demonstrate to the HFSRB that there is strong community opposition to these CON applications and that real people will be affected by these plans.

For all of the above reasons, I respectfully ask the Review Board to deny MercyRockford's CON applications.

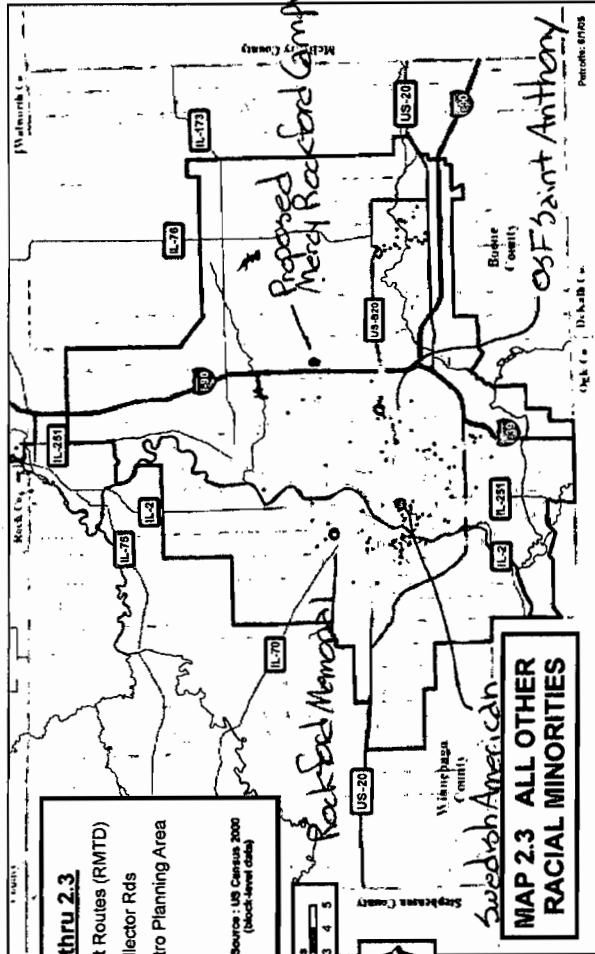
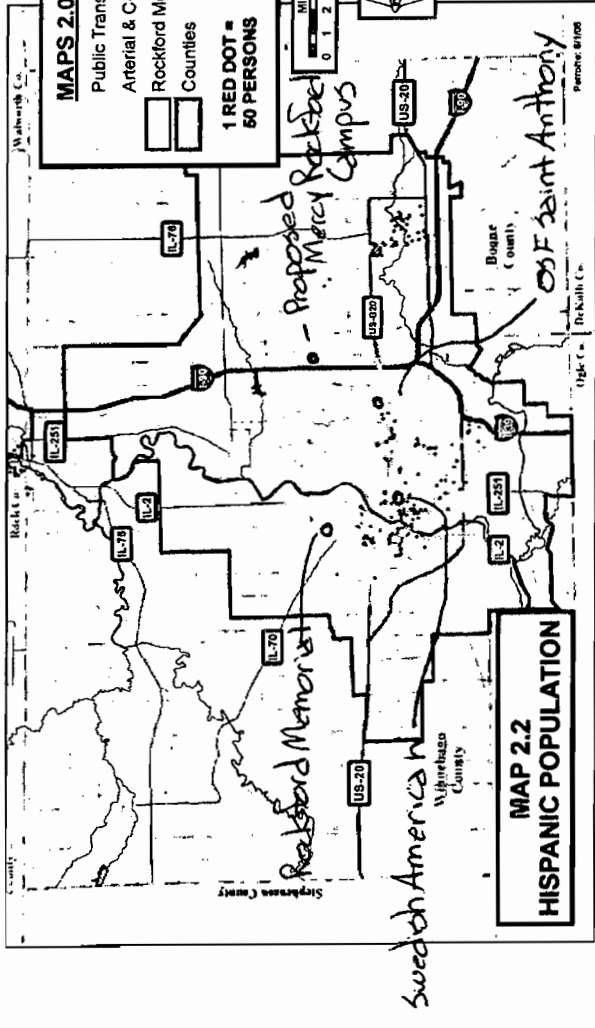
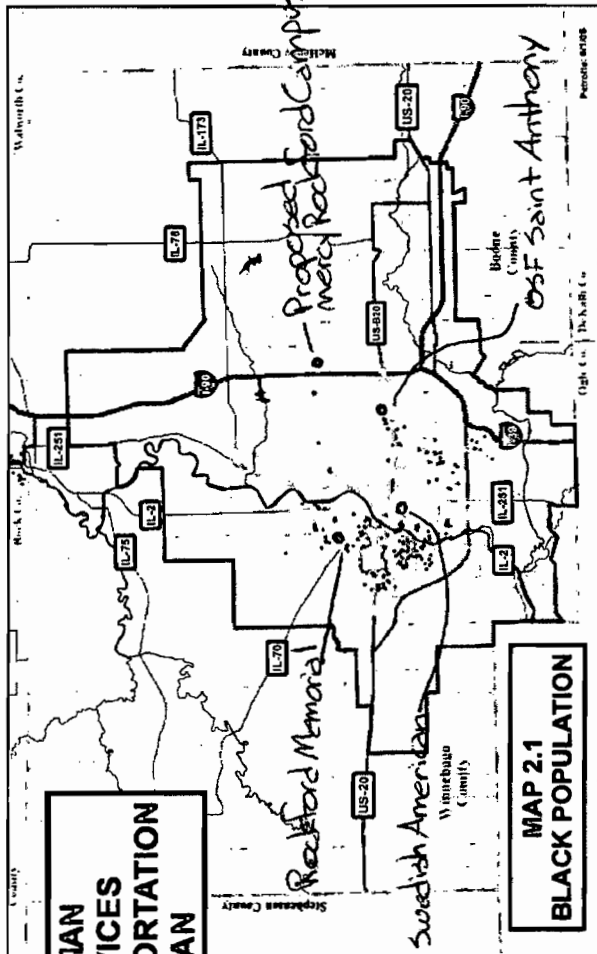
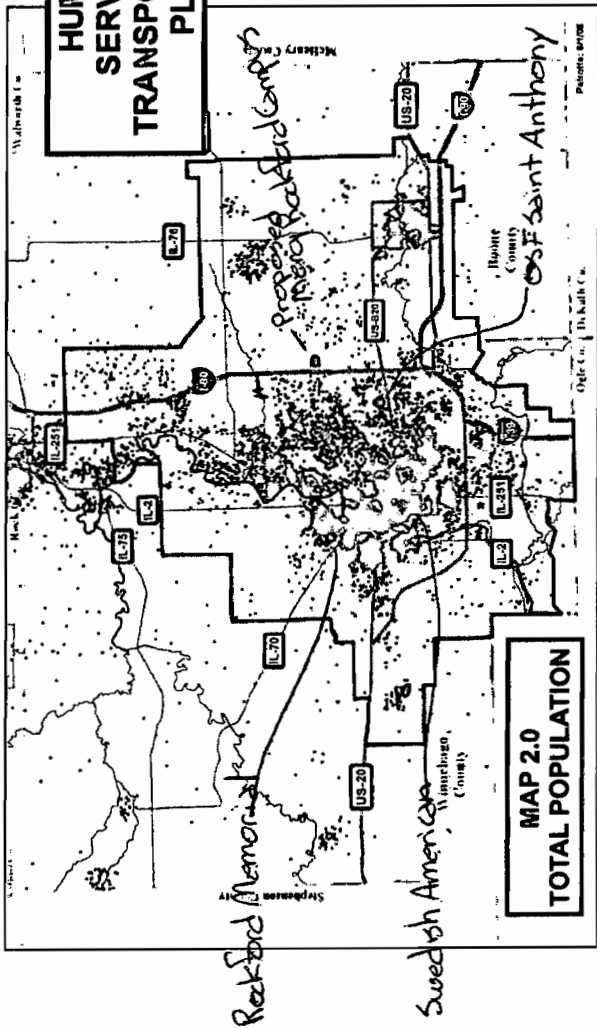
Sincerely,

A handwritten signature in black ink, appearing to read "Venita Hervey", with a large, stylized loop at the end.

Venita Hervey  
City of Rockford  
5<sup>th</sup> Ward Alderman

Population  
+ Hospital maps

[illegible]



**HUMAN SERVICES  
TRANSPORTATION  
PLAN**

**MAPS 2.0 thru 2.3**  
Public Transit Routes (RMTD)  
Arterial & Collector Rds  
Rockford Metro Planning Area  
Counties

1 RED DOT =  
50 PERSONS

Source: US Census 2000  
(black-level data)

Miles  
0 1 2 3 4 5

Media Coverage

This image shows a single sheet of white paper with rounded corners. It features ten horizontal black lines spaced evenly apart, typical of notebook paper. The paper is oriented vertically and appears to be part of a bound volume, as suggested by the dark binding visible along the left edge. There is no handwriting or other markings on the page.

## WIFR-TV Channel 23 (CBS)

### Opposition for Rockford Memorial Hospital's East Side Project Calls for Petition

<http://www.wifr.com/news/headlines/Opposition-For-Rockford-Memorial-Hospitals-East-Side-Project-Calls-for-Petition-336727281.html>

Saturday, Oct. 24, 2015

ROCKFORD (WIFR) -- People looking to voice their concerns and opposition about the changes being proposed for Rockford Memorial Hospital got the chance to do that today at the Rockford Public Library.

Aldermen Venita Hervey and Linda McNeely spent time letting residents know what resources they feel will be lost if plans for the new hospital campus move forward.

They say these meetings are helping educate people on what specific resources will be lost, including leaving no level one trauma center for the west side of Rockford and Winnebago County.

They received 70 signatures opposing the hospital by mid-morning.

Hervey says a bus will be available to charge those who are opposed to RMH's east side plans to Bolingbrook for the Health Facilities and Services Review Board Meeting on November 17th.

## *Rockford Register Star*

### My View: West side needs to keep a healthy hospital system

<http://www.rrstar.com/article/20151017/OPINION/151019533/14261/OPINION>

By Angie Goral, Winnebago County Board Member, District 13

Saturday, Oct. 17, 2015

I live close to MercyRockford Health Systems, located in Winnebago County District 13 that I represent as a Winnebago County Board member. I have listened to the pros and cons of the "One Hospital. Two Campuses." proposal.

The proposal sounded encouraging to me until I questioned what might happen to the Rockton Avenue campus 10 years from now. I know that no one can predict the future. The hype of the merger and the expansion project, as well as the specialty functions of each campus, look and sound promising.

When the dust settles in a few years, the new MRHS may have to merge departments or cut services because of the growing competition of three health care systems located within the same radius and all of the new private clinics and services that are growing in popularity in the same radius. Will the Rockton Avenue campus be part of the dust?

As I pondered this topic, I visualized Winnebago County. The city of Rockford's population is approximately half of the entire county's population and is located on the far-east side of the county, landlocked by Boone County. Looking at the vast area served by MRHS Rockton Avenue Campus, I realized it's the most stable, viable employer and industry on the west side of the Rock River, from the Wisconsin state line on the north to Ogle County on the south to Stephenson County on the western boundary of Winnebago County. MRHS is a pillar of the community that employs people living not only in Winnebago County but also in our surrounding counties.

We talk about economic growth and the jobs it will bring. It's a good thing, if it brings new, additional jobs. Too many times, the new jobs are the ones that are moved from one area to another. Over the years, we have seen many industries become obsolete and buildings become vacant, leaving neighborhoods to suffer blight.

A good example of this is the Amerock building at 4000 Auburn St. It was a thriving industry that employed people from all over the county. Closing it added blight to a once-thriving blue collar neighborhood. When the pillar of a neighborhood begins to slowly leave an area, so do the residents. The question is how many jobs will be sacrificed to produce new jobs?

I am aware that MRHS already owns the land where it will build a new campus. Too bad the new campus won't be built on vacant land west of the Rock River. There is enough land to build a new hospital and a new community. Interstate 90 connects to a loop west around Rockford where there is open land.

There is no doubt in my mind that we need a regional, state-of-the-art women's and children's hospital in our region. Rockford Health System offered these specialty services for many years and needed to update and expand its facilities. If the merger between Rockford and Mercy health systems provides this opportunity, so be it. I just feel that the location is not beneficial to the residents of Rockford and unincorporated Winnebago County. They are the forgotten regional people on the west side of the Rock River from the Wisconsin/Illinois state line to Ogle County. They, too, need economic growth to survive.

I would like to remind the two leaders, Chairman Scott Christiansen and Mayor Larry Morrissey that MRHS has ensured them that the Rockton Avenue campus will remain open to offer medical services. In the near future our elected officials will be coming up for re-elections. If a new administration is elected, will the handshake that MRHS gives our current administrators be valid? The question is, how long is their commitment for and is it in writing?

## ***Rockford Register Star***

### **Trauma expert, west side residents speak out against new MercyRockford campus plan**

<http://www.rrstar.com/article/20151015/NEWS/151019693>

By Lindsey Holden and Kevin Haas, Staff writers  
Thursday, Oct. 15, 2015

ROCKFORD — West side residents expressed their disapproval Wednesday night of a MercyRockford proposal that would move trauma services out of their neighborhood.

Ald. Venita Hervey, D-5, who represents residents on Rockford's southwest side, enlisted the help of Dr. Gary Merlotti, chairman of the Surgery Residency program at Mount Sinai Hospital in Chicago. Merlotti addressed a group of about 70 people on the importance of access to trauma care at Klehm Arboretum on the city's southwest side.

MercyRockford is seeking approval from the Illinois Health Facilities and Services Review Board to build a new \$400 million campus at East Riverside Boulevard and Interstate 90. A decision is expected Nov. 17. The new campus would be home to its Level 1 trauma center, currently located at Rockford Memorial Hospital on the city's west side.

Hervey is opposed to the plan because she doesn't want the trauma center to leave the west side, where residents would potentially have to travel an additional 15 to 20 minutes to receive care at the new campus. She believes MercyRockford could rebuild on Rockford Memorial's current site or construct a new facility farther west, where there's more land.

"There's huge, open areas of land on the west side of Rockford that would serve their purposes just as well," Hervey said. "I don't think they need to abandon the entire campus."

Merlotti, an advocate for greater access to trauma care, said there's no conclusive data that supports a potential "breaking point," or time at which a lack of access to specialized, Level 1 support would prove deadly for a patient. Even so, he said trauma care is all about "getting the right person to the right place at the right time," and that west side residents would be put at a disadvantage should Rockford Memorial lose its Level 1 trauma designation.

"It makes logical sense," he said. "If you're shot and bleeding to death, and you have to drive 20 minutes to get to a trauma center, your chances of surviving are not going to be as good as if you went two minutes to a trauma center."

There are two Level 1 trauma centers in the nine-county region, which has 14 hospitals. OSF Saint Anthony Medical Center has the other, which also is on Rockford's east side. At a Level 1 center a specialized trauma surgeon must be at the hospital at all times.



MercyRockford has stressed that it will continue to operate a comprehensive emergency department at Rockford Memorial Hospital, and can treat the same conditions at both Rockford Memorial and the proposed east-side campus. That includes gunshot wounds, traffic crash injuries, stroke and illness, according to MercyRockford.

"The vast majority of patients can be managed in the emergency department and/or admitted to the hospital," said Dennis Uehara, chairman of the department of emergency medicine for Rockford Memorial.

One in 500 patients require the level of care that necessitates a Level 1 trauma center, said MercyRockford CEO Javon Bea. In those cases, a patient would be stabilized at Rockford Memorial and transferred to a Level 1 trauma center. A stabilization period is needed because a person often can't be operated on immediately after trauma, Bea said, meaning patients aren't losing critical time for care by being transferred after treatment at a different hospital.

"The most important thing is who's going to be treating the patient when they are first seen. For this emergency department (at Rockford Memorial) it's our current group of board-certified emergency physicians," Uehara said. "It's a group that's very, very experienced and very well trained."

But Merlotti said even if Rockford Memorial were to retain emergency room services, seriously injured patients would be better off driving farther away for better care.

"ER services are great for 15 minutes," he said, "Then you better have a surgeon."

About 30 percent of the trauma cases at Rockford Memorial Hospital are transferred from other hospitals in the region, according to MercyRockford. The initial hospital is responsible for assessing and stabilizing the patients, and then works to transport the patient for specialized or critical care if a trauma surgeon is needed. Rockford Memorial would use the same protocols as the other 12 hospitals in the region without Level 1 trauma centers at its emergency department.

MercyRockford executives said they wanted to be a part of Hervey's forum on Wednesday, but they were not allowed to participate. Bea said most of the community has been supportive despite Hervey's opposition.

"I respect Venita Hervey; she's just totally inaccurate in her information and data," he said. But many of the residents who attended Hervey's forum expressed support for Merlotti during his presentation and peppered him with questions during the following discussion.

Retired social worker Virginia Ware said she feels as though residents on the west side, who are most in need of care, make up a population that "doesn't have their own voice." The area on the less-developed side of town seems to be "just a housing development," she said.

"It seems to be kind of a business thing," Ware said.

Denise Pearson said she's "actually kind of torn," about the MercyRockford proposal.

"I'm of course in favor of economic growth and development," said Pearson, a former Rockford Health System certified medical assistant. "But not at the expense of lives."

Pearson said "the dollar is the bottom line," and that it might be in MercyRockford's best interest to go ahead with the new hospital, but hold off on moving the trauma center.

But Hervey remains committed to making sure MercyRockford's new facility does not become a reality.

"You don't get to come into Rockford and upset our balanced health care network for your own personal gain," Hervey said. "Don't come and threaten my community if we don't give you what you want, and agree to separate and unequal — that you'll close the hospital. I'll fight that tooth and nail."

*Lindsey Holden: 815-987-1339; [lholden@rrstar.com](mailto:lholden@rrstar.com); @LindseyHolden27*

*Kevin Haas: 815-987-1410; [khaas@rrstar.com](mailto:khaas@rrstar.com); @KevinMHaas*

## WREX-TV Channel 13 (NBC)

### Chicago doctor weighs in on MercyRockford's proposed split to two campuses

<http://www.wrex.com/story/30264841/2015/10/14/chicago-doctor-weighs-in-on-mercyrockfords-proposed-split-to-two-campuses>

By Rebecca Klopf

Wednesday, Oct. 14, 2015

A debate to split MercyRockford Health System into two medical campuses heats up. One alderman against the move hosted an event about it. There were almost no empty seats; about a hundred people filled Klehm Arboretum to hear from a Chicago doctor who specializes in trauma on his take of the move.

Dr. Gary Merlotti works at Mount Sinai Hospital. He oversees trauma and critical care for the University of Illinois College of Medicine program. He came to Rockford to talk about the need for level one trauma care. He says that service should locate where the need for it is greatest. Trauma care is one service that would move from Rockford Memorial Hospital to the new MercyRockford I-90/Riverside campus.

He told the audience that level of care matters if you are having a stroke, heart attack or have been in an accident.

Alderman Venita Hervey says that is one reason she is against MercyRockford splitting services between two areas.

"I think that the strongest thing that he pointed out is that there were two factors. One, you are moving the trauma center away from the highest area of trauma. And number two, time matters.

You know we are hearing from Mercy Rockford that they can administer medicine in the field and stabilize patients and it won't have any impact and every medical person that I have spoken to, outside of Mercy Rockford has simply said that is not that case."

MercyRockford says even though the trauma center and other services will move to their new east campus patient care will not suffer. An emergency department will still remain at RMH. The state has to still approve MercyRockford building a second campus.

## **WIFR-TV Channel 23 (CBS)**

### **The Battle Over RMH's Trauma Center Continues**

<http://www.wifr.com/news/headlines/MercyRockf-321765342.html>

By Eric O'Brien

Wednesday, Oct. 14, 2015

Some families on Rockford's west side rally together hoping their voices and signatures can save the place that saves people's lives one alderman is leading the charge.

"It's not a good idea," Gary Merlotti, who is one of the doctors responsible for building Chicago's trauma network said.

"We have people dying all the time who shouldn't die and it's because no one wants to step up and do anything."

Tonight Dr. Merlotti spoke to a concerned crowd of just over 100 west side residents. They're worried about the proposed move of Rockford Memorial's level one trauma center from its current Rockton Ave campus to a more spacious setting on Rockford's east side. Many mothers and fathers will have to travel over ten miles to get to MercyRockford's new \$400 million facility; a facility that will be just steps away from other trauma centers.

"Trauma is like any other highly surgical area, if you don't do a lot of it you won't do it well," Dr. Merlotti said. "Having too many trauma centers means the experience is deluded and the outcomes are worse because of it."

"You really have to peel back the layers of the onion to see the services (being taken away)," Alderman Venita Hervey said.

Hervey says it's not just the trauma center that people in the neighborhoods she represents wants to see stay, "Many people who are of lower income and not as high of an education are often left out of these discussions."

Hervey is going to provide the resources to make sure every family has a dog in the fight. The Illinois Department of Public Health will have to approve the trauma center's move. Hervey will have a letter writing day on Saturday, October 24 at the library downtown.

## ***Rockford Register Star***

### **Ald. Venita Hervey to host forum on MercyRockford's proposal for new hospital campus**

<http://www.rrstar.com/article/20151011/NEWS/151019922/11669/NEWS>

**By Kevin Haas**

Sunday, Oct. 11, 2015

ROCKFORD — Ald. Venita Hervey will host a presentation Wednesday about the potential move of Rockford Memorial Hospital's Level 1 trauma center from the west side to a new campus on the city's east end.

The event is scheduled for 6 p.m. Wednesday at Klehm Arboretum, 2715 S. Main St., Rockford. It is open to anyone.

Hervey, who represents Ward 5 in southwest Rockford, has opposed MercyRockford Health System's proposed campus near the intersection of East Riverside Boulevard and Interstate 90. She does not want any health care services leaving the west side, and the proposal would shift the Level 1 trauma center and catheterization laboratory to the new campus. Other services would remain at Rockford Memorial Hospital.

"Many of my ward residents are questioning what MercyRockford is saying about its plans to move the Level 1 Trauma Center out of the west side and into the east side, which already has a Level 1 Trauma Center," Hervey said in a news release. "I want to help answer their questions and clarify misconceptions about the importance of keeping Level 1 Trauma on the west side."

Hervey invited Dr. Gary Merlotti, chairman of the Department of Surgery Residency Program at Mount Sinai Hospital in Chicago, to present information on Level 1 trauma centers.

Kevin Haas: 815-987-1410; khaas@rrstar.com; @KevinMHaas

## ***Rockford Register-Star***

### **My View: MercyRockford's proposal is wrong for the Rockford region**

<http://www.rrstar.com/article/20151010/OPINION/151019905>

**By Venita Hervey**

Saturday, Oct. 10, 2015

I am firmly opposed to MercyRockford's proposal to build a hospital at Riverside and I-90. The plans are being billed as the largest construction project in Rockford history, bringing with it the promise of jobs, "medical tourism," major money and every imaginable benefit.

On the surface, the project sounds like a great deal for Rockford. Marketed as “One Hospital, Two Campuses,” the new hospital, physicians’ offices, and hotel will, according to MercyRockford leaders, infuse the system with \$25 million in new patients from Wisconsin. These new patients are supposed to provide MercyRockford with the financial resources to continue to operate Rockford Memorial. A closer look reveals a plan that will strip vital medical services from Rockford’s west side, and the entire western region of Winnebago County, and create a significant disruption to Rockford’s well-balanced health care network.

If MercyRockford obtains its Certificates of Need from the Illinois Health Facilities and Services Review Board, it will transfer Rockford Memorial’s Level I Trauma Center, cardiac cath lab, about two-thirds of the inpatient hospital beds, all but four intensive care beds, and all pediatric and obstetrics services to the new hospital. At the same time, 45 percent of the current emergency room beds will be eliminated.

The transfer of Rockford Memorial’s Level I Trauma Center to Riverside will leave the entire western region of Winnebago County bare. That’s an untenable and unjustified duplication of trauma services that creates a shortage of services on the west side while replicating services already available on the east side. Adding insult to injury, Rockford Memorial’s downsized ER will be ill-equipped to handle the same regional volume of traumatic injuries and heart attack, stroke and aneurysm patients. The patients will be there but the services will be a minimum of 20 minutes away. That increased transport time will result in poorer medical outcomes and preventable deaths. During a trauma, time matters. Period.

Rockford is fortunate to have three hospitals and two trauma centers that are perfectly balanced to serve the west, center and east areas of the city and Winnebago County. MercyRockford’s proposal to build a new hospital at Riverside and I-90 upsets that balance at the expense of Rockford’s health care network and its citizens.

Plus, I fail to see how MercyRockford will convince Wisconsin, Chicago, west-suburban or even Rockford residents to spurn proven, high-quality health care they already have near their homes. My major objection to the new hospital is the fiction based on the “One Hospital, Two Campuses” marketing campaign. My analysis reveals something more akin to “separate and unequal.”

I’ve heard MercyRockford threaten to close Rockford Memorial if its plans aren’t approved. I firmly believe MercyRockford will close Rockford Memorial regardless of whether the new hospital is approved. The simple fact is Rockford has struggled for years to support three hospitals and certainly cannot support four when outpatient procedures are the norm for surgeries that used to require inpatient stays. Three are tenable, four is a pipe dream.

If MercyRockford’s plans are approved, Rockford Memorial probably would remain until the new facility is open and maybe for a short while thereafter. But it won’t last. And, even if Rockford Memorial is maintained, does anyone really believe it will have the same level and quality of care provided at the new east side hospital?

It has been disappointing to see how MercyRockford has been trying to convince people in Rockford that this is good for Rockford’s west side. It is not. It will dramatically upset the balance of emergency and trauma services in Rockford. And, it will create a “health care desert” for 58,000 residents — nearly 40 percent of Rockford’s population — who live on Rockford’s west side.

In short, the investment is the right idea, but the wrong place. It needs to be on Rockford's west side.

*Venita Hervey, D-5, is a member of the Rockford City Council.*

## **WIFR-TV Channel 23 (CBS)**

### **West Side Families Upset with RMH Move**

<http://www.wifr.com/news/headlines/MercyRockf-321765342.html>

Thursday, Oct. 8, 2015

A health debate cuts much deeper than patient care at a public discussion between some local law makers, families and area hospitals. The Q&A portion of tonight's public hearing became a tale of two cities: East side vs. West side, when an irritated Alderman Venita Hervey, for all intents and purposes, told a Senior Vice President for Rockford Health Systems that he was lying to the faces of the more than 20 in the tense room.

Senior VP Dan Parod defended himself and Rockford Health Systems saying the plan to move Rockford Memorial Hospital's West side level-one trauma center to the new \$400 million medical campus near i-90 and Riverside, is all about upgrading its services and will in fact benefit people on the West side in the long term. Parod said the 60 year-old North Rockton Ave facilities are not meeting standards since the Americans with Disabilities Act was created 25 years ago. According to him, it's also losing an average of \$10 million a year in day-to-day care.

Some opponents say this is just another case of the rich east-side getting richer.

"Make two hospitals," West side mom Dione Baldwin said. "They don't have to be the same but they should be pretty close in terms of equity and what they serve. I honestly would have a hard time staying with your facility as far as my child care and my insurance if you continue with this."

"Rebuild this three-story on Rockton to something similar to the fifteen-story that they have up there in Madison I've watched them build," Carlos, another opponent, said.

Parod says the new campus is expected to bring in an additional \$25 million from patients coming from Wisconsin cities like Janesville. A speaker for OSF St. Anthony says the move will dangerously overload OSF and SwedishAmerican.

## **WTVO-TV Channel 17 (ABC)**

### **RMH Move Protest Meeting**

<http://app.criticalmention.com/app/#clip/view?16683988/token/abd30aed-dc77-4542-9666-6e872d1330fc>

Thursday, Oct. 8, 2015

## **WQRF-TV Channel 39 (FOX)**

### **New Facility Backlash**

<http://app.criticalmention.com/app/#clip/view?16683991/token/abd30aed-dc77-4542-9666-6e872d1330fc>

Thursday, Oct. 8, 2015

## **WIFR-TV Channel 23 (CBS)**

Thursday, Sept. 17, 2015

ROCKFORD (WIFR) – The excitement over a new MercyRockford Hospital campus near Riverside and I-90 has fizzled for some.

Some homeowners on Rockford's west side believe if Rockford Memorial Hospital's level one trauma center moves to the east side, it could be a matter of life or death.

Dozens addressed those concerns during a packed hearing held by the Illinois Health Facilities and Services Review Board. MercyRockford Health System CEO Javon Bea started the public comment section by assuring the board the \$400 million project will not leave people on Rockford's west side without service.

Bea says the Rockton Avenue location will still have a comprehensive emergency department, surgical services, and a cancer care center. The catheterization lab, where heart attack patients are treated, will be on the new campus. Bea says it takes 30 minutes to prepare the lab and if a heart attack patient is at RMH they'll be to the lab in 10 to 12 minutes. However, other health professionals say the move will leave the west side without services, while creating a duplication of services on the east side.

"\$400 million dollar construction project on the west side would be a huge economic boom for an area that is in so much need of that kind of rejuvenation in their community," says Paula Carynski, President of OSF Saint Anthony Hospital.

“Of all of the conditions treated on an emergency basis, they can be treated the same between the two facilities. Because the patients need to be stabilized and taken care of. For the few people that may need trauma surgery, they stabilize them. Sometimes they stabilize them for hours and our cardiothoracic surgeons have told me that sometimes they stabilize them for a day or two to make sure that all of their systems are stable before they do major surgery,” says Javon Bea, CEO of MercyHealth Rockford.

Both SwedishAmerican and OSF Saint Anthony spoke in opposition, but the board also heard from people who have used RMH’s services, some who again, were for the project and others against it, who say the change is a matter of life and death.

“My name is Michaela Ambrose. I’m 17 and I got osteosarcoma in my knee.”

Born and raised in Rockford, Michaela fought her cancer in Chicago. Her parents say it was the best option for her survival.

Michaela’s dad, Steve Ambrose is one of dozens who spoke to the crowd, explaining to a state board, MercyRockford’s plan to build a new campus, including a children’s hospital at I-90 and East Riverside will save other families, the emotional and financial stress his family endured.

“They don’t have to fight that fight of what to do with their family, what to do with their jobs, finding lodging. We met several families there that upset their entire livelihood and family to go spend this time with their children,” said Ambrose.

Anthony Grier’s 18-year-old daughter Tavia also had a health scare and was saved by the doctors and nurses at RMH. At just three months old, Tavia was airlifted to RMH, suffering from whooping cough.

“If it wasn’t for where it was positioned, she probably would have died because that was the first place we knew of,” said Grier.

Alderman Venita Hervey was born and raised on Rockford’s west side and requested the public meeting. She says not only does moving the level one trauma center leave West Side families without essential services; it would also put a bigger burden on Rockford’s fire department.

“We will have to build an additional fire station and staff it and add two or three ambulances to cover, to make up for the fact that our ambulances are going to be traveling out to the area of Sportscore 2. It’s going to take them longer to get over to west, central, and even east Rockford.

Mercy Rockford says it’s not taking any critical or life-saving services away from the west side. Part of the project also includes upgrades to the Rockton Avenue campus. MercyRockford’s CEO also said doctors will rotate between the two campuses, so patients will receive the same level of care at each facility.

The Illinois Health and Facilities Board will make a decision on November 17th. If approved, construction would start in late 2016.



You may recall, MercyRockford Health Systems wants to spend \$400 million to build a second campus at I-90 and East Riverside. Those buildings will house a state of the art Women's and Children's hospital, level 1 trauma center, plus 188 hospital in-patient units and private rooms.

The downtown campus will continue to provide primary and secondary care, plus the cancer center.

# Trauma, Presentation

[illegible]

# **Straight Talk on Trauma**

## **Fact Sheet**

### **Q: What is the definition of a Level I Trauma Center?**

A: A Level I Trauma Center provides immediate, comprehensive care for every kind of injury – from prevention through rehabilitation. The Illinois Department of Public Health (IDPH) defines a Level I Trauma Center as a hospital participating in an approved EMS system and designated by IDPH to provide the best care to trauma patients and to provide all essential service in-house, 24 hours per day, including:

- 24-hour in-house staffing by Trauma Surgeon(s), Emergency Medicine Physician(s) and Anesthesiologist(s)
- Prompt availability of care in:
  - Orthopedic surgery
  - Neurosurgery
  - Cardiovascular surgery
  - Critical care
  - Radiology
  - Internal medicine
  - Pediatric
  - Plastic surgery
  - Oral and maxillofacial (jaws and face)
- Resources to treat patients referred by non-Level I Trauma hospitals throughout Northern Illinois or who come directly from nearby communities, such as Winnebago, Seward and Pecatonica.



If you are hurt in a car accident, suffer a gunshot wound, or fall from a ladder on the West Side, you will be rushed to the nearest Level I Trauma Center and the most severe cases will be immediately seen and evaluated by a trauma surgeon. Currently, that Level I Trauma Center is Rockford Memorial Hospital (RMH). If RMH moves its Level I Trauma Center to the East Side, patients with those life-threatening injuries would have to travel up to 25 more minutes to MercyRockford's proposed hospital and Level I Trauma Center.

### **Q: What is the difference between Level I and Level II Trauma Centers?**

A: Level II Trauma Centers are not required to have any trauma specialists in-house on a 24-hour basis, except for the emergency room physician. And, the required response times by these specialists are longer. MercyRockford's proposed West Side "Comprehensive Emergency Department" would have no trauma requirements and less trauma readiness than a Level II Trauma Center. "Comprehensive EDs" do not have specific requirements that specialists be available at the facility or have required response times.

### **Q: Why do hospitals put cardiac and Level I facilities together?**

A: Level I Trauma requires that a Cardiovascular Surgeon be available within 30 minutes (60 minutes for Level II) for trauma-related cases. Because a Cardiovascular Surgeon is necessary for trauma and heart surgery, hospitals typically bring the cardiac and trauma services under the same roof. Emergency rooms, comprehensive or otherwise, are not required to have access to cardiovascular surgeons. Under the proposed plan, MercyRockford will move the cardiac cath lab to the new East Side hospital and Rockford Memorial will not have a cardiovascular surgeon in its emergency room.

**Q: How important is time in trauma cases?**

A: Every minute matters. In the first half of life, more Americans die from violence and injuries – such as car crashes, falls or homicides – than from any other cause, including cancer, HIV or the flu, according to the Centers for Disease Control and Prevention.

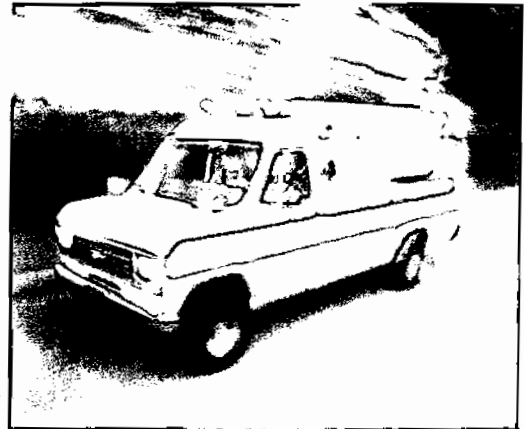
If a person has a life-threatening injury and lives far away from a Trauma Center, it will take that person more time to get to the Trauma Center. The longer it takes to get to the Trauma Center the more likely it is that the person will die. Shorter transport times are associated with improved survival, according to a 2015 IDPH Trauma Feasibility Study.

**Q: Where are the trauma centers in Rockford?**

A: Right now, the City of Rockford has two Level I Trauma Centers: one on each side of the Rock River. This gives good trauma care to both the West Side and the East Side.

The two Level I Trauma Centers in Rockford are at Rockford Memorial Hospital and OSF Saint Anthony Medical Center. There is one Level II Trauma Center at Swedish American Health System in Rockford and one at Mercy Medical Center in Dubuque, Iowa.

If MercyRockford moves the Level I Trauma Center from Rockford Memorial to the far East Side, it will put two Level I Trauma Centers within four miles of each other on the East Side, while leaving the entire West Side of Rockford and Winnebago County with no Level I Trauma Center.



We need to be sure there is Level I Trauma care on both sides of town.

Swedish American  
Open Letter

This image shows a single sheet of white paper with rounded corners. It features ten horizontal blue lines spaced evenly apart, providing a template for handwriting practice or note-taking. The paper is set against a dark background.

## An Open Letter to Our Community



There has been much news and discussion recently about our community's healthcare. There have been public forums and private meetings about the need, access, location and future of significant healthcare services. It's important and it's complicated. There are pros and cons. And quite frankly there are many unknowns regarding the future impact of the Mercy/Rockford \$485 million proposed project on the community and on SwedishAmerican.

At the recent SwedishAmerican annual Board retreat, there was thoughtful discussion about the proposal and its potential impact. We decided our official position with respect to the Certificate of Need process was to remain neutral with concerns. Those concerns were expressed at the September 17 public hearing conducted by the Illinois Health Facilities and Services Review Board and centered around the concept that healthcare service to the west side of our community may be diminished as a result of this project. That being said, much more time was spent by our Board at its retreat ensuring that SwedishAmerican was focused on its mission:

***"Through excellence in healthcare and compassionate service, we care for our community."***

This mission was adopted by the Board over a decade ago and has remained the foundation for a strategy we have executed around quality care, service excellence, physician leadership, engaged associates, real partnerships, greater access, regional destination and transformational investment in our flagship campus in downtown Rockford.

That investment totals more than \$340 million since 2001 in new and renovated facilities and technology that have included a Level II Trauma and emergency department, outpatient services, and the Heart Hospital. In addition, two major medical office buildings have been developed which have remained on the tax rolls and helped fund the rerouting of Charles Street and permitted the creative expansion of a 30-acre footprint in the heart of the city.

The SwedishAmerican Foundation has invested an additional \$6 million in a unique neighborhood redevelopment project restoring owner-occupied homes in an 81-block area circling the hospital. We have worked with numerous groups, including Habitat for Humanity, to construct single family homes in our neighborhood. The Foundation has also made matching grants to existing homeowners and has provided down payment financial support to our employees who wish to purchase a home within this neighborhood. In total, nearly 200 home sites have been impacted through the leadership of our Foundation.

At the same time, we have further established ourselves and reinforced this community's presence as a regional destination for healthcare. We regularly serve patients from a 12-county area in northern Illinois and southern Wisconsin and in doing so have become the overall market share and preference leader in the region.

As a division of UW Health, we now have strengthened and expanded nationally recognized academic level healthcare into this local market with more than 50 UW Health specialists and subspecialists having medical staff privileges and seeing patients at SwedishAmerican Hospital. These physicians range from cancer and surgical specialists to advanced pediatric subspecialists. Our system's commitment to our community and region is to increase the numbers of physicians here and complement our medical community in areas that have been underserved. The SwedishAmerican Regional Cancer Center is but one example as more patients than ever forecasted are now receiving treatment here locally rather than travelling out of the community.

We remain committed to strong partnerships. We have a significant and more than 40-year role and relationship with Crusader Community Health, one of the area's key healthcare providers. We provide sole support to the University of Illinois College of Medicine in Rockford for the Family Medicine Residency Program. We have worked closely and contractually with Rosecrance to address crucial behavioral health needs in our community, and we have forged strong ties working together with and providing resources and donations to hundreds of local agencies and not-for-profits. We actively assist and support our partner schools of Lincoln and East as part of our Alignment Rockford commitment. We meet community need as the largest Medicaid provider in our region based on number of patients served, and, in addition, contribute more than \$69 million annually in uncompensated and charity care.

No matter the final state regulatory action regarding the Mercy/Rockford project, our message is we are here today. And we will be here tomorrow and into the future. We are looking at ways to further our campus development, understanding we may be called upon to care for additional patients from all neighborhoods and communities. This is our mission. This is our pledge.

Bill Gorski, MD  
President and CEO

**SWEDISHAMERICAN**  
A DIVISION OF UW HEALTH

**Trust the Best.**

**Rockford**  
**Anesthesiologists**  
**Associated, LLC**  
October 26, 2015

W. Stephen Minore, M.D., F.C.C.P., F.I.C.S., C.P.E.  
President & CEO

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

**RECEIVED**

OCT 28 2015

HEALTH FACILITIES &  
SERVICES REVIEW BOARD

Re: Opposition to Applications 15-038, 15-039 and 15-040

Dear Ms. Avery,

MercyRockford's proposal to move services to the East Side has raised an alarm for many in the communities that stand to be affected. As an employee of OSF Saint Anthony, a health care provider that already offers the services that MercyRockford aims to bring to the East Side, I am especially confused by the plan.

I understand that the purpose of a Certificate of Need (CON) is to ensure, among other things, that a proposed hospital is not duplicating services. However, it is clear that many of the services MercyRockford wishes to bring to the East Side are the same as services OSF already provides.

MercyRockford's proposal to move services away from the West Side, raises serious questions about their intentions.

I believe that MercyRockford's CON applications go against many of the principles that the CON process is meant to guard against. That's why I respectfully request that the Board reject MercyRockford's proposal.

Sincerely,



W. Stephen Minore, M.D., F.C.C.P., F.I.C.S., C.P.E.  
President & CEO  
2202 Harlem Road,  
Loves Park, Illinois 61111

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

I am Wm. E. Kobler, MD, a family physician who has served the community since coming to Rockford in 1974. I trained at all three hospitals and have concentrated my practice on the east side at OSF, but understand well the demographics of access to care in Rockford. Nearing retirement, I have no personal conflict of interest, and I am very concerned about MercyRockford's proposed new hospital on the east side of Rockford.

I write this letter to you because MercyRockford's plan to open a new hospital on Rockford's east side will decrease access to care for a large portion of the population on the west side of the city. I fear in the long term that access to care for this population will ultimately disappear and leave many Rockfordians without convenient access to medical care. The new facility essentially creates a fourth Rockford hospital and I do not see that one system having two hospitals, with the accompanying duplication of services, will ultimately be a financially sustainable model.

There is no reason to have a new Level I Trauma Center within about 6 miles of a currently existing center serving the same population. While the current Level 1 Trauma Center at MercyRockford is also about 6 miles away, it is positioned to service an entirely different population that would lose immediate access if it were relocated.

Beyond access to trauma care, this change would negatively affect access to all types of medical care. The east side already has a hospital that has been serving the area for more than 100 years, OSF Saint Anthony Medical Center. Along with SwedishAmerican, which serves central Rockford, OSF Saint Anthony and Rockford Health System, now MercyRockford, have been part of a perfect balance for healthcare access in the area. If a new facility is needed, why not place it on the west side of Rockford, where it can continue to serve its current population and even expand its reach by providing care for the many rural areas between Rockford and the western border of Illinois?

I ask that the Board maintain the current balance of access to healthcare for the citizens of the Rockford region and vote against MercyRockford's proposal.

Sincerely,

A handwritten signature in black ink that reads "Wm E Kobler, MD". The signature is written in a cursive, flowing style.

Wm. E. Kobler, MD  
6729 Millbrook Drive  
Rockford, IL



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

**RECEIVED**

OCT 28 2015

HEALTH FACILITIES &  
SERVICES REVIEW BOARD

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

I write this in opposition to MercyRockford's plans for a new hospital on the East Side. For all the talk about how the new facility would provide state-of-the-art healthcare, it won't provide new services for Rockford residents.

MercyRockford wants to move some of the services it currently provides at Rockford Memorial Hospital to its proposed new hospital. I cannot see how that would be beneficial for residents currently served by Rockford Memorial Hospital or how simply moving some services does anything more than duplicate the services MercyRockford currently provides.

Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,



Name: ROBIN McELROY

Address: 710 John ST

City: Belvidere, IL 61008

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

As an employee of OSF Saint Anthony, I feel as though I have a special appreciation for the need for a healthcare provider to support its community. I believe that MercyRockford's proposal does not respect that need, so I am opposed to it.

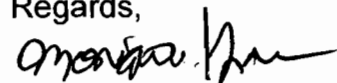
OSF Saint Anthony has made a commitment to Rockford's East Side for many years. We are renovating our campus to better serve our neighbors with state-of-the-art medical procedures. I understand that such a renovation can be expensive, but when you consider what's on the line—the health of the community—the expense is clearly worth it.

That's why MercyRockford's argument that it must move services to the East Side and expand its presence there fails to hold up. By investing the money it plans to spend on an East Side expansion into its existing campus on the West Side, MercyRockford can help the area in so many ways.

MercyRockford has the same obligation that OSF and SwedishAmerican have for the communities they serve: to improve the health of the individuals in the community, and to invest in the community as a whole.

I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,



Name: Monique Gabe

Address: 126 W. Perry Street

City: Belvidere, IL 61008

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

I write this to you because MercyRockford's plan to open a new hospital on the East Side of Rockford, Project #15-039, will create an unnecessary strain on the community's infrastructure.

The proposed construction of a new Level I Trauma Center would require upgraded roads, new ambulances, enhanced utilities and other changes. While those changes may sound beneficial to residents at first blush, the money to finance them has to come from somewhere and taxpayers know where that somewhere will be.

The East Side already has a hospital that has been serving the area for more than 100 years, OSF Saint Anthony. Along with SwedishAmerican, which serves central Rockford, OSF Saint Anthony and Rockford Memorial have been part of a perfect balance healthcare distribution in the area.

I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,

Name: SUSIE MINAKES

Address: 518 WILLARD

City: MARENGO, IL 60150

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Valerie Kohn  
Address: 520 McKinley  
City: Freeport, IL 61032

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Wendy Cassidy  
Address: 1206 Prestwick Pkwy  
City: Rockford, IL 61107

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Patrick Hogan  
Address: 226 N. Walnut St Box 303  
City: Byron, IL 61010

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Rebecca Hejman

Address: 6111 Rock Rd

City: Rockford IL 61107

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
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Sincerely,

Name: Deborah Geeser  
Address: 1513 Powderhorn Dr.  
City: Rockford 61108



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Shawn Mangers RN

Address: 307 N Hiawatha St.

City: Shabbona, IL 60550

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Yolanda Selmon

Address: 3415 Garfield Dr.

City: Rockford, IL 61101

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Lurese Muchala

Address: 8784 winding Prairie Tr.

City: Belvidere

October 27, 2015

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Sincerely,

A handwritten signature in black ink, appearing to read "Lisa Campbell", with a stylized, flowing script.

Lisa Campbell  
1852 Highridge Road  
Rockford, IL 61108

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

As an employee of OSF Saint Anthony, I feel as though I have a special appreciation for the need for a healthcare provider to support its community. I believe that MercyRockford's proposal does not respect that need, so I am opposed to it.

OSF Saint Anthony has made a commitment to Rockford's East Side for many years. We are renovating our campus to better serve our neighbors with state-of-the-art medical procedures. I understand that such a renovation can be expensive, but when you consider what's on the line—the health of the community—the expense is clearly worth it.

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I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: Shawn Anderson

Address: 6401 East Dr Loves PR IL 61111

City: \_\_\_\_\_

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

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I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: Heather Allen

Address: 4921 Arlington St. Love Park, IL 61111

City: Love Park

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

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Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Carrie McGraw

Address: 3550 Edgewood Lane

City: Old Carpenterville

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

I write this to you because MercyRockford's plan to open a new hospital on the East Side of Rockford, Project #15-039, will create an unnecessary strain on the community's infrastructure.

The proposed construction of a new Level I Trauma Center would require upgraded roads, new ambulances, enhanced utilities and other changes. While those changes may sound beneficial to residents at first blush, the money to finance them has to come from somewhere and taxpayers know where that somewhere will be.

The East Side already has a hospital that has been serving the area for more than 100 years, OSF Saint Anthony. Along with SwedishAmerican, which serves central Rockford, OSF Saint Anthony and Rockford Memorial have been part of a perfect balance healthcare distribution in the area.

I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,

Name:

Ruth Spanier RN, BSN

Address:

10320 Springbrough Dr.

City:

Rockford Illinois 61107



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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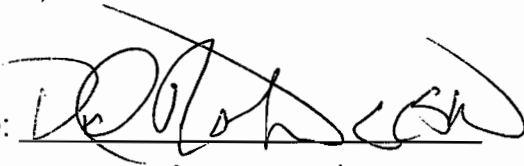
I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name:

Address:

City:

  
110 N. LAKE AVE  
ROCKFORD, IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Sheryl A. Hanner  
Address: 5903 Shelbourn Lane  
City: Rockford, IL 61107

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards, 

Name: TERESA Shriver

Address: 233 Armadale Way

City: Loves Park, IL 61111

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

I write this to you because MercyRockford's plan to open a new hospital on the East Side of Rockford, Project #15-039, will create an unnecessary strain on the community's infrastructure.

The proposed construction of a new Level I Trauma Center would require upgraded roads, new ambulances, enhanced utilities and other changes. While those changes may sound beneficial to residents at first blush, the money to finance them has to come from somewhere and taxpayers know where that somewhere will be.

The East Side already has a hospital that has been serving the area for more than 100 years, OSF Saint Anthony. Along with SwedishAmerican, which serves central Rockford, OSF Saint Anthony and Rockford Memorial have been part of a perfect balance healthcare distribution in the area.

I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely, 

Name: Gary Gessner

Address: 395 Stone Ridge Lane

City: Cherry Valley, IL 61016

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,



Name: Donna Messina

Address: 1508 Stratford Ave

City: Rockford, IL 61107

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards, 

Name: Mark Dunkler

Address: 322 Wiley Ave 356

City: Peo Peo IL 61353

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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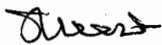
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Regards,



Name: Sharon Woods

Address: PO Box 903

City: Springfield IL 62761

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

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MercyRockford wants to move some of the services it currently provides at Rockford Memorial Hospital to its proposed new hospital. I cannot see how that would be beneficial for residents currently served by Rockford Memorial Hospital or how simply moving some services does anything more than duplicate the services MercyRockford currently provides.

Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

  
Name: Jeannine M. Zuber

Address: 2769 Waver Rd

City: Rockford, IL 61114



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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Regards,

Name: Amy Kroos  
Address: 407 Teaberry Ct  
City: Basel, IL 61073

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

I write this to you because MercyRockford's plan to open a new hospital on the East Side of Rockford, Project #15-039, will create an unnecessary strain on the community's infrastructure.

The proposed construction of a new Level I Trauma Center would require upgraded roads, new ambulances, enhanced utilities and other changes. While those changes may sound beneficial to residents at first blush, the money to finance them has to come from somewhere and taxpayers know where that somewhere will be.

The East Side already has a hospital that has been serving the area for more than 100 years, OSF Saint Anthony. Along with SwedishAmerican, which serves central Rockford, OSF Saint Anthony and Rockford Memorial have been part of a perfect balance healthcare distribution in the area.

I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,

Name: Cathie Mueller

Address: 6320 Penguin Drive

City: Rockford IL, 61105

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

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I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,

Name: Jodi Witte  
Address: 1538 Windtrace Ct  
City: Rockford, IL 61072

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name:  Xu Wang, M.D., Ph.D., FACC

Address: 5044 Parliament PL

City: Rockford, IL, 61107

**OPPOSITION TO MERCYROCKFORD'S PROPOSED NEW HOSPITAL  
PROJECTS #15-038 and #15-039**

October 26, 2015

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

**RECEIVED**

OCT 28 2015

HEALTH FACILITIES &  
SERVICES REVIEW BOARD

Re: Opposition to Projects #15-038 and #15-039

Dear Ms. Avery,

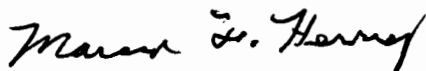
I oppose MercyRockford's plan to build a new hospital on the East side and pretty much gut Rockford Memorial Hospital (RMH). Rockford Memorial has been our family's hospital and clinic since my childhood and I'd like to continue to go there. However, nobody wants a second class facility and I think that is what RMH will become if MercyRockford takes away the services listed in its application.

I didn't understand the Level 1 trauma center hoopla at first because I didn't think it was any different than an emergency room. Now I see that MercyRockford is basically taking a life saving service from RMH and putting it on the East side where the wealthiest and healthiest people in the area already have a trauma center at St. Anthony Hospital. I also learned that trauma center at MercyRockford's proposed new hospital will be within four miles of St. Anthony. That makes absolutely no sense.

Venita Hervey, Rockford's 5<sup>th</sup> Ward Alderman is my sister and I've learned a lot listening to her talk about these issues. Although I don't understand all of it, I can say that putting two trauma centers so close together and leaving the West side with nothing is just wrong.

Rockford's hospitals are evenly spaced and have worked fine for over 100 years. One group should not come into the City and upset the entire system. The Health Facilities Board should vote no on MercyRockford's applications.

Sincerely,



Marcus F. Hervey  
c/o 1527 Clifton Avenue  
Rockford, Illinois 61102

**OPPOSITION TO MERCYROCKFORD'S PROPOSED NEW HOSPITAL  
PROJECT #15-039**

October 27, 2015

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

**RECEIVED**

OCT 28 2015

HEALTH FACILITIES &  
SERVICES REVIEW BOARD

Re: MercyRockford Project No. 15-039

Dear Ms. Avery,

I oppose MercyRockford's plans to open a new campus on the far East Side. The \$400 million plus MercyRockford plans to spend on a new hospital would do a tremendous amount of good on the West Side, helping to combat poverty and neighborhood decline by providing new jobs and an updated infrastructure.

Rockford Memorial Hospital has been serving the West Side for more than 100 years. In turn, residents of the West Side have supported the hospital. That kind of reciprocal support is what being a good neighbor is all about, and the kind of relationship health care providers should strive for.

MercyRockford should recognize and be responsive to citizens' long time commitment to Rockford Memorial Hospital, and ongoing need for access to full health care services, and build the new hospital on the West Side.

I ask that the Board consider West Side residents need for trauma, critical care, and general healthcare services and deny MercyRockford's application for the new hospital.

Thank you for considering my opinion.

Regards,

Glen Stanford  
4909 Carla Circle  
Rockford, Illinois 6608



**Support Economic Development on the West Side  
KEEP ALL SERVICES AT ROCKFORD MEMORIAL HOSPITAL**

For generations, residents of Rockford's West Side have depended on Rockford Memorial Hospital for hospital services, including emergency and trauma services. Now, MercyRockford Health System is proposing to reduce and relocate critical services. It wants to discontinue Level 1 trauma services and other vital health services on the West Side and move them to a new hospital on the far East Side.

Rockford needs the economic development that a new hospital would bring. But, where that development is most needed is on the West Side, which has been ranked among the poorest areas of Illinois.

MercyRockford's proposed plans threaten the health, safety and well-being of the entire West Side of Rockford.

Therefore, we oppose MercyRockford's proposal to build a new hospital on the East Side and respectfully ask the Illinois Health Facilities and Services Review Board to VOTE NO and deny this Certificate of Need application.

| NAME                  | ADDRESS                                    |
|-----------------------|--------------------------------------------|
| <u>Maya Cole</u>      | <u>3236 Montrose Ave</u>                   |
| <u>Evelyn Golden</u>  | <u>2828 Kenmore Ave</u>                    |
| <u>Remico Golden</u>  | <u>2828 Kenmore Ave</u>                    |
| <u>Barney Belmont</u> | <u>8124 Meridian Lane</u>                  |
| <u>Jemari Ingram</u>  | <u>222 N Henrietta Ave</u>                 |
| <u>Tashunda By</u>    | <u>1103 Geneva St</u>                      |
| <u>Cervell Davis</u>  | <u>1103 Geneva St</u>                      |
| <u>Brandon Jay</u>    | <u>309 Weymouth St</u>                     |
| <u>Niana Stovall</u>  | <u>124 S. Henrietta Ave</u>                |
| <u>Jula Hester</u>    | <u>2020 Elm ST RKF ILL 61104</u>           |
| <u>Monica Anthony</u> | <u>2736 City View Ct. Apt. 102</u>         |
| <u>Mark Anthony</u>   | <u>2736 City View Ct Apt 102 RKF 61103</u> |
| <u>Sam Clark</u>      | <u>505 N Main RKF 61101</u>                |
| <u>Charlie Clark</u>  | <u>_____</u>                               |

**Support Economic Development on the West Side  
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| NAME              | ADDRESS                                    |
|-------------------|--------------------------------------------|
| Freda Segb        | 1055 E. State Rte 61104                    |
| FRED GREGU        | 1055 E. STATE APT 30561104                 |
| SYNTHIA MATTOI    | 1055 E. STATE ST APT 413 61104             |
| LeeAnn Conley     | 1000 Chamberlain St #406 61107             |
| Mary Bannier      | 1000 Chamberlain St #612 61107             |
| Angela Green      | 1000 CHAMBERLAIN ST #403                   |
| Angela Green      | 1000 Chamberlain 61108                     |
| Abe Udon          | 304 W Evelyn Freeport IL 61032             |
| Renee Ellis-Jones | 422 N. DAY AVE. Rockford, IL 61102         |
| Barb              | 606 N. Sunset Ave. Rockford IL 61101       |
| Ashley B. G. G.   | 3201 Gilbert Ave Apt 301 Rockford IL 61102 |
| Angelique Clayton | 2027 Barton Blvd RFD, IL 61103             |
| Dendra L. Turner  | 2027 Barton Blvd RFD, IL 61103             |
| Stephanie Ingram  | 309 Lexington Ave RFD IL 61102             |



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| NAME                  | ADDRESS                                   |
|-----------------------|-------------------------------------------|
| Sabrina Lewis         | 2004 Dresden Ave.                         |
| Robert Boyd           | Dresden Ave                               |
| DON RENNER            | 4462 11 <sup>th</sup> ST.                 |
| Tony Taylor           | 524 LOCUST ST. #5                         |
| Tiffany Huellen       | 809 Cedar St                              |
| Betty J. Bogard       | 4839 N Jct Rd DAVIS Jct IL                |
| Conley Bogard         | 4839 N Jct. Rd DAVIS Jct. IL 61120        |
| Oscar Velis           | 2840 BLUFFSIDE DR Rockford 61109          |
| Frank Hill            | 1515 IRIS AVE Rockford ILL                |
| Pastor Ruby J. Martin | 817 ILLINOIS Ave. Rockford, IL 61102      |
| Brenda Rizzo          | 1810 12 <sup>th</sup> AVE. Rockford, ILL. |
|                       |                                           |
|                       |                                           |
|                       |                                           |

**Support Economic Development on the West Side  
KEEP ALL SERVICES AT ROCKFORD MEMORIAL HOSPITAL**

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| NAME                 | ADDRESS                   |
|----------------------|---------------------------|
| EDWARD JOHNSON       | 523 PALM ST Rfd           |
| Alice Stewart        | 1809 ROSA AVE RFD         |
| ESSIE SAULTER        | 2236 CLOVER AV RFD        |
| Ida Wadbridge        | 3116 ALMA ST RFD          |
| Felicia Johnson-Byrd | 3402 Cityview Dr, RFD, IL |
| Bertha Quarte        | 1320 2nd St.              |
| Donald J. Robert     | 706 Montague St           |
| Wm. R. R. R.         | 123 N Central             |
| Yvonne Harmon        | 1416 WEST SPK             |
| Dan Cebus            | 805 W. THOMAS LN.         |
| Margaret Johnson     | 5055 Spring St APT 3/6th  |
| Cheryl Gilman        | 909 FERGUSON              |
| Willie Harper        | 3015 Atterdown Ave.       |
| John L. Sr.          | 911 N Sunset AV           |

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| NAME                     | ADDRESS                           |
|--------------------------|-----------------------------------|
| <u>Picky Northington</u> | <u>2205 Clover Ave</u>            |
| <u>Scott Smith</u>       | <u>141 State Landing Dr</u>       |
| <u>Vincent Hanson</u>    | <u>505 Seminary</u>               |
| <u>Daniel Medema</u>     | <u>505 Seminary</u>               |
| <u>Mark Finley</u>       | <u>7018 S State 317</u>           |
| <u>Mary Jae Taylor</u>   | <u>505 Seminary</u>               |
| <u>LEE OAKS</u>          | <u>505 Seminary</u>               |
| <u>505 SEMINARY</u>      | <u>Melinda Blade</u>              |
| <u>Jane Crane</u>        | <u>505 SEMINARY ST.</u>           |
| <u>Rockford 1102 A</u>   | <u>505 Seminary</u>               |
| <u>David Morrison</u>    | <u>Geneva Finley 914 Court St</u> |
| <u>Tina Anderson</u>     | <u>505 Seminary</u>               |
| <u>Billy Maser</u>       | <u>505 Seminary</u>               |
| <u>Karen Jenkins</u>     | <u>2224 19th Ave Apt 2</u>        |

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| NAME                         | ADDRESS                     |
|------------------------------|-----------------------------|
| Endre Jaber                  | 505 Seminary Apt 100A       |
| Sharon Matthews              | 505 Seminary St 910A        |
| Martha J. Swanborg           | 505 Seminary St 514A        |
| Yvonne Hancock               | 515 Seminary 140B           |
| Debra Moore                  | 515 Seminary 701B           |
| Jim [unclear]                | 505 Seminary St 307A        |
| Barbara Bowers               | 515 Seminary 140B A         |
| [unclear]                    | 515 Seminary St 414B        |
| Rose [unclear]               | 515 Seminary [unclear]      |
| Raymond Verinack             | 505 Seminary St 805A        |
| Ken Oliver                   | 505 SEMINARY ST. APT #1201A |
| Howard Gnewuch               | 515 SEMINARY #209b          |
| Joe Willie Parker Fair #411B |                             |
| Amanda Mitchell              | 515 Seminary #214B          |

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| NAME                         | ADDRESS                          |
|------------------------------|----------------------------------|
| <u>Paul H Ferguson</u>       | <u>1904 Hulin St.</u>            |
| <u>Geraldine Johnson</u>     | <u>1622 115<sup>th</sup></u>     |
| <u>J. Beckford</u>           | <u>4128 Ceraucy Ct.</u>          |
| <u>Robbie L. Coleman</u>     | <u>2416 Ashland Ave.</u>         |
| <u>Bernella Carter</u>       | <u>72 P.O. Box 7233 Rockford</u> |
| <u>Joseph G. Ellis</u>       | <u>1048 Rockton Ave.</u>         |
| <u>Patrick Nohr</u>          | <u>332 Dawson Ave</u>            |
| <u>V. Blackwell</u>          | <u>312 Loper ave.</u>            |
| <u>Jamie Allen</u>           | <u>2204 Barton BLV</u>           |
| <u>Penelope Higgins</u>      | <u>509 S. Horace 61102</u>       |
| <u>Red. W. E. E. E.</u>      | <u>526 Scammon St. 61103</u>     |
| <u>Mr. S. B. B. F. F. F.</u> | <u>3309 ALTA VISTA RD</u>        |
| <u>Leor Reed</u>             | <u>2237 E. L. F. F. F. one</u>   |
| <u>Emma Moore</u>            | <u>1038 Britannia way 61108</u>  |

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| NAME                 | ADDRESS                        |
|----------------------|--------------------------------|
| Curly Thompson       | 411 Mulberry St. Rfd. IL 61101 |
| Joey Downing         | 2624 Ivory Lane 61109          |
| E. Smith             | Rockford IL 61109              |
| Elisha Beasley       | 1121 Montague Rkfd IL 61101    |
| Th Bell              | Rockford, IL 61101             |
| RAT BATH             | Rockford, IL 61104             |
| Cleborn Eddington JR | Rockford Illinois 61104        |
| Shayla P. Symon      | Rockford IL 61103              |
| Summer Houston       | Rockford IL 61103              |
| Shirley A. Rozman    | Rockford IL 61103              |
| Emmett E. Williams   | Rockford, IL 61104             |
| Tamara Green         | Rockford IL 61104              |
| William Bowman       | Rockford, Illinois 61101       |
| Amanda Treadwell     | 3436 Harrison Ave              |

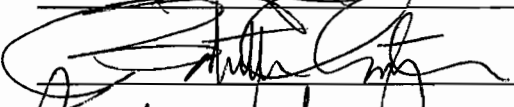
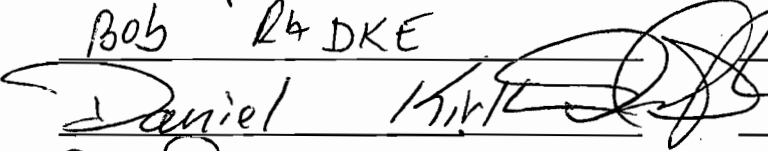
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| NAME                                                                                           | ADDRESS                               |
|------------------------------------------------------------------------------------------------|---------------------------------------|
| <br>Ed Peamer | 3336 Burlwood Dr., Rockford, IL 61114 |
| Laurel Murray                                                                                  | 431 Irving Ave<br>Rockford, IL 61107. |
|             | 321 W. STATE 61101                    |
|             | 401 W State St Rkfd IL                |
| Becky Johns                                                                                    | 2646 Hanson St Rkfd IL 61109          |
| Loreen Gorostieta                                                                              | 310 Baker Pl Rkfd IL 61104            |
| Martin Gorostieta                                                                              | 310 Baker Pl Rkfd IL 61104            |
| William Daushel                                                                                | Rockford, IL 61104                    |
| Tasha Carter Rkfd IL                                                                           | →                                     |
| Christopher Sereman                                                                            | 1618 Mulberry St Rockford IL 61102    |
| Bob R4 DKE                                                                                     | ROCKFORD, IL 61103                    |
|  Daniel     | Rockford, IL 61103                    |
| D Goswell                                                                                      | 150 No 9th Rkfd, IL<br>61107          |

Return to: Venita Hervey, 1527 Clifton Ave., Rockford, IL 61102-3368 or call (815) 968-7682

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| NAME               | ADDRESS                              |
|--------------------|--------------------------------------|
| Joseph S. Rapp     | 111 W. State, #609                   |
| Bill S. Lawrence   | Rockford                             |
| Larry Johnson      | Rock IL                              |
| Rawanda Lopez      | Rock IL                              |
| PEGGY E            | Rockford Ill.                        |
| Charles Strominger | Rockford, IL                         |
| L. M. Morse        | Rockford IL                          |
| Don Marshall       | 127 Glen Rd Rockford IL              |
| Christine Morel    | 620 Bonn Rockford                    |
| Rawana Perry       | Rockford IL                          |
| John E. Pierce Jr  | 412 N. Church St. Rockford, IL 61103 |
| Sandra Babin       | 412 N. Church St Rockford IL         |
| Leonora Porter     | 111 W State St - 61101               |
| Mark Moore         | Rockford, IL                         |



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**NAME**

**ADDRESS**

|                          |                                     |
|--------------------------|-------------------------------------|
| <u>Samuel Taylor</u>     | <u>Rockford</u>                     |
| <u>Vicki Fletcher</u>    | <u>Rockford, IL</u>                 |
| <u>Lamela M. Bach</u>    | <u>Rockford, IL 61103</u>           |
| <u>Raul Schumacher</u>   | <u>3416 ARLINE DR. ROCKFORD, IL</u> |
| <u>Julie Johnson</u>     | <u>Rockford ILL</u>                 |
| <u>Haniet Lane</u>       | <u>Rockford, Ill</u>                |
| <u>Bill Mitchell</u>     | <u>Rockford ILL</u>                 |
| <u>Patricia Seaberry</u> | <u>Rockford ill</u>                 |
| <u>Tarah Hutton</u>      | <u>Elgin, IL</u>                    |
| <u>Paul</u>              | <u>Rockford Ill</u>                 |
| <u>Melissa Johnson</u>   | <u>Rockford, IL</u>                 |
| <u>Miguel Padron</u>     | <u>Rockford, IL</u>                 |
| <u>Maranda Walker</u>    | <u>Rockford, IL</u>                 |
| <u>Jason Wingfield</u>   | <u>Rockford, IL</u>                 |

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| NAME                     | ADDRESS                 |
|--------------------------|-------------------------|
| Clayton Oakes            | Rockford Illinois       |
| Jeanette Lewis           | Rockford Illinois       |
| Clayton                  | Rock IL                 |
| Bob                      | Rockford IL             |
| Carrie King              | Rockford, IL            |
| <del>Frank</del>         | <del>Rockford, IL</del> |
| Frank D. Howell          | Rockford, IL            |
| Henry Robinson           | Rockford, IL            |
| Anna D. F.               | Rockford, IL            |
| Janeta Anderson          | Rockford, IL            |
| Troy Allen               | Rockford, IL            |
| <del>David Donahue</del> | <del>Rockford, IL</del> |
| Tom Donahue              | Rockford, IL            |

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| NAME              | ADDRESS             |
|-------------------|---------------------|
| Hulisses Serrano  | Rockford            |
| Hugo Serrano      | Rockford            |
| RAG Scott         | Rockford            |
| Monique Lewis     | Rockford 61103      |
| Charles Thompson  | Loves Park 61111    |
| Wendy Thompson    | Loves Park IL 61111 |
| Buf S             | Blfd, IL            |
| Jim Beakus        | Rockford, IL        |
| Jim Deibel        | Rkfd IL             |
| Samuel Duman      | Rockford Illinois   |
| Scott R Stromdahl | New Milford         |
| Gilbert Gibbs     | Rkfd IL 61101       |
| Ollie Marshall    | Rockford Ill 61104  |
| Pat H. R          | Rockford IL         |

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| NAME             | ADDRESS        |
|------------------|----------------|
| Shannon Garcia   | Rockford, IL   |
| Grant Thomas     | Rockford, IL   |
| Shirley McShane  |                |
| Delbert Brown    | Rockford, Ill. |
| Darlene Swanson  | Rockford, IL   |
| R. Wynn          | Rockford, IL   |
| Mary Watson      | Rockford, IL   |
| Shawn Walker     | Rockford, IL   |
| George Kite      | Rockford, IL   |
| Loretta Kite     | Rockford, IL   |
| Randel Sunday    | Rockford, IL   |
| Helen Hayes      | Rockford, IL   |
| Jessie Hayes     | Rockford, IL   |
| Junethrice Hayes | Rockford, IL   |

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| NAME              | ADDRESS      |
|-------------------|--------------|
| Nanette Hays      | Rockford IL  |
| Gayce Brown       | Rockford IL  |
| Laporcha Hayes    | Rockford IL  |
| Adrianna Hayes    | Rockford IL  |
| Charles Stracklin | Rockford IL  |
| Betty Foster      | Rockford IL  |
| Michael Mason     | Rockford IL  |
| Betty Jackson     | Rockford IL  |
| Eddie Sledge      | Rockford IL  |
| Judy Brown        | Rockford IL  |
| John Tac          | Rockford IL  |
| BRETT IRWIN       | ROCKFORD, IL |
| Floyd G. Logg     | Rockford, IL |
| Katherine Rowe    | Rockford IL  |

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**NAME**

**ADDRESS**

Michael H. Monneray  
NATHAN ROSSON II

354 Ogilby Road Rockford Illinois  
Rockford

Valerie Washington

354 Ogilby Rd. Rockford IL 61102

Ricky Hicks

1407 Victory Ave

Lonell Derring

ROKFD

CHARS McBRIDE

ROKFD

Carol Gray

Rockford

Dwayne James

Rockford

Patricia Jones

Rockford

Tris Harshett

Rockford

Royce

Rockford

# PETITION

## REJECT MERCYROCKFORD'S APPLICATION TO ALTER ROCKFORD MEMORIAL HOSPITAL ON ROCKTON AVENUE

We sign this petition in complete opposition to the MercyRockford's application to build a new hospital and to reduce services, personnel and assets currently at the Rockton Avenue location. Therefore, we ask the Illinois Health Facilities and Services Review Board to reject the MercyRockford's Certificate of Need Application.

| Name                                             | Address                | Telephone    |
|--------------------------------------------------|------------------------|--------------|
| Katrina Hayes                                    | 3239 Conner Dr / 61114 | 815-394-1165 |
| <del>Anthony Zaka</del> <del>4206 Floodway</del> |                        | 815 805-7076 |
| Selma Hayes                                      | 1215 Easton Park       |              |
| Yashuca Reed                                     | 4784 Treeview Ter      | 779 368 0899 |
| Francisco Garby                                  | 624 Overlook Tr        |              |
| Christina                                        | 9234 N. Alpine         |              |
| James Campbell                                   | 3024 Winfield Ave      |              |
| BRENDA HOLT                                      | 3024 Summerdale Ave    | 815-965-3315 |

# PETITION

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| Name                | Address               | Telephone    |
|---------------------|-----------------------|--------------|
| Robert Sargent      | 2602 Lawndale Ave     | 815-968-4466 |
| Mary Sargent        | 2602 Lawndale Ave     | 815-968-4416 |
| Barbara L. King     | 4810 Fieding Rd. 6102 |              |
| Martha Young        | 412 Grand Ave 6102    |              |
| Dan Wages           | 3942 North Port Dr.   |              |
| Barbara L. Williams | 2003 Halsted Rd.      | 815-632-8897 |
| Linda Seem          | 2206 Cambridge Pl     |              |
| Barbara L. Williams | 2003 Halsted Rd       | 815-632-8897 |



PETITION

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TO ALTER ROCKFORD MEMORIAL HOSPITAL ON ROCKTON AVENUE

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| Name                     | Address           | Telephone    |
|--------------------------|-------------------|--------------|
| Willie Benford           | 232 N Avar PKFD   | 815-9620336  |
| Donald FALD              | 803 N. COURT      | 815-9620336  |
| Femi SOFOWA              | 2318 W. 82nd St   | 815-777-2473 |
| Brenda L. Barton         | 3091 Webster Ave. | 815-708-6333 |
| Annmarie Faust           | 3579 Pastor       | 815-505-7630 |
| Smiller Managan          |                   | 815-229-5662 |
| <del>Frank Managan</del> |                   | 815-229-5662 |
| Betty Penrice            | 244 Berkley St.   | 815-9628483  |

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| <u>Name</u>     | <u>Address</u>      | <u>Telephone</u> |
|-----------------|---------------------|------------------|
| Mary Bulger     | 2213 CANARY Dr. #12 | 779 2078996      |
| Olivia Marshall | 1053 School St      | 449 233552       |
| Roelano Scott   | 1321 Green St       | 779-771-4978     |
| Humbly Dr       | 445 Carburgh Ave    | 779-771-6896     |
| Dora Phillips   | 102 Buckbee         | 815-708-2523     |
| Ray Lambert     | 102 Buckbee         | 1224-628-4664    |
| William Fumble  | 1714 S. 5th Street  | 779-772-2500     |
| Lexie Friar     | 1426 12th Ave       | 2394404629       |

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| Name                      | Address                            | Telephone    |
|---------------------------|------------------------------------|--------------|
| <del>Victoria Jones</del> | 415 S. Puget Ave                   | 815-965-4624 |
| <del>Cheryl Smith</del>   | 818 VISTA TERRACE Rockford IL      | 815-621-8823 |
| <del>Charles Smith</del>  | 6933 RABBIT CIRCLE KALD IL         | 815-218-0387 |
| STELLA HILL               | 6933 RABBIT CIRCLE 61102           | 815-708-6688 |
| Sharon Moore              | 61111 CUMMINGS LANE                |              |
| LINDA SUGGS               | <del>150</del> 150 9TH ST Apt 5    | 779-771-2527 |
| Regina Suggs              | 3024 Arcadia Ter Rockford IL 61101 | 815-289-8770 |
| Carmie Pinkla             | 2919 Youned Rockford IL 61101      |              |

# PETITION

## REJECT MERCYROCKFORD'S APPLICATION

### TO ALTER ROCKFORD MEMORIAL HOSPITAL ON ROCKTON AVENUE

We sign this petition in complete opposition to the MercyRockford's application to build a new hospital and to reduce services, personnel and assets currently at the Rockton Avenue location. Therefore, we ask the Illinois Health Facilities and Services

Review Board to reject the MercyRockford's Certificate of Need Application.

| Name             | Address                                  | Telephone    |
|------------------|------------------------------------------|--------------|
| Emilia Tripp     | 814 N DAY AVE, Rockford IL, 61101        | 815 965-1214 |
| Jean Elzer       | 4009 Milo Ave Rockford, IL 61101         | 815 962-2162 |
| Jaqueline Bryant | 707 N Winnebago Rockford, IL 61103       | 815-608-0292 |
| Maria G. Hayen   | 2706 Country Club Terrace Rockford 61103 | 815-636-9655 |
| Don & D. Blake   | 1703 Jenna St. Rock. IL 61102            | 815-962-0372 |
| Adeline Sofolawe | 2318 Kobel Dr. Rockford 61102            | 815 977-4731 |
| Rechar Sofolawe  | 2318 Kobel Dr Rockford IL 61102          | 815 548 1830 |
| Jesse Allen      | 3915 Milca Ave Rockford, IL 61101        | 815 963 4016 |

# PETITION

## REJECT MERCYROCKFORD'S APPLICATION TO ALTER ROCKFORD MEMORIAL HOSPITAL ON ROCKTON AVENUE

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| Name             | Address                  | Telephone          |
|------------------|--------------------------|--------------------|
| Juli Falls       | 515 Seminary Apt 410 B   | 779 423 5328       |
| Estella Beyford  | 2616 Sherman ave         | (815) 815 963 3939 |
| Carolee Beyford  | 710 N. Independence ave. | (815) 963-2716     |
| Laketa Bepp      | 814 N Day Ave            | 817 986 0911       |
| Ruth Simpson     | 2014 Horace ave          | 815 968-9261       |
| Sandra Stewart   | 2444 Windridge Ct        | 779-221-4946       |
| Mildred Simmons  | 229 Williams             | 1-815 963 0148     |
| Willie Blakemore | 813 Hartford             | 1 815-969-7454     |

# PETITION

## REJECT MERCYROCKFORD'S APPLICATION TO ALTER ROCKFORD MEMORIAL HOSPITAL ON ROCKTON AVENUE

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| Name              | Address                          | Telephone    |
|-------------------|----------------------------------|--------------|
| MaryEllen Sankin  | 2429 Oxford St Rockford IL 61103 | 815 963-8852 |
| Joanne De Castro  | 6853 Crown Ridge 61103           | 815-637-0109 |
| Patricia Throp    | 5926 Auburn Rd 61101             | 815 964-5711 |
| Ann Mary Brinkman | 2716 Landale Ave 61101           | 815 964 9716 |
| Lois Roy Eddy     | 706 Alden 61101                  | 815 9640187  |
| Shirley Mueser    | 3535 Napoleon Blvd 61103         | 815-633-8086 |
| Maureen Spennorth | 3535 Hoffman Blvd 61103          | 815-633-8086 |
| Marion V. Mueser  | 2312 Glenwood Ave 61103          | 815-633-8086 |

PETITION

REJECT MERCYROCKFORD'S APPLICATION  
TO ALTER ROCKFORD MEMORIAL HOSPITAL ON ROCKTON AVENUE

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| Name           | Address                                    | Telephone    |
|----------------|--------------------------------------------|--------------|
| Regina Hobson  | 4124 Packard Pkwy Unit B Rockford IL 61101 | 815-985-0238 |
| Donna Thompson | 1513 McKeen Ave Rockford IL 61101          | 815-965-8131 |
| Karla Calloway | 4220 Alwood Ave Rockford IL 61101          | 815-974-2380 |
| Sharon Clark   | 1231 Howard St Rockford IL 61101           | 815-949-279  |
| Bobby Campbell | 1253 Lincoln Ave Rockford IL 61101         | 815-965-6773 |
| Dorel Joseph   | 444 Red Bluff Dr Rockford IL 61107         | 815-520-9949 |

# REJECT MERCYROCKFORD'S APPLICATION

**TO ALTER ROCKFORD MEMORIAL HOSPITAL ON ROCKTON AVENUE**

***Review Board to reject the MercyRockford's Certificate of Need Application.***

[illegible]



PETITION

REJECT MERCYROCKFORD'S APPLICATION  
TO ALTER ROCKFORD MEMORIAL HOSPITAL ON ROCKTON AVENUE

*We sign this petition in complete opposition to the MercyRockford's application to build a new hospital and to reduce services, personnel and assets currently at the Rockton Avenue location. Therefore, we ask the Illinois Health Facilities and Services Review Board to reject the MercyRockford's Certificate of Need Application.*

| Name                 | Address                    | Telephone |
|----------------------|----------------------------|-----------|
| <i>Quetta Austin</i> | <i>1915 Fulton Ave</i>     | <i></i>   |
| <i>Deely Daalofa</i> | <i>1611 Notre Dame Rd.</i> |           |
| <i>J. G. J.</i>      | <i>2620 Karendra</i>       |           |
|                      |                            |           |
|                      |                            |           |
|                      |                            |           |
|                      |                            |           |
|                      |                            |           |

**Support Economic Development on the West Side  
KEEP ALL SERVICES AT ROCKFORD MEMORIAL HOSPITAL**

For generations, residents of Rockford's West Side have depended on Rockford Memorial Hospital for hospital services, including emergency and trauma services. Now, MercyRockford Health System is proposing to reduce and relocate critical services. It wants to discontinue Level 1 trauma services and other vital health services on the West Side and move them to a new hospital on the far East Side.

Rockford needs the economic development that a new hospital would bring. But, where that development is most needed is on the West Side, which has been ranked among the poorest areas of Illinois.

**MercyRockford's proposed plans threaten the health, safety and well-being of the entire West Side of Rockford.**

Therefore, we oppose MercyRockford's proposal to build a new hospital on the East Side and respectfully ask the Illinois Health Facilities and Services Review Board to VOTE NO and deny this Certificate of Need application.

[illegible]

**Return to:** Venita Hervey, 1527 Clifton Ave., Rockford, IL 61102-3368 or call (815) 968-7682

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

As an employee of OSF Saint Anthony, I feel as though I have a special appreciation for the need for a healthcare provider to support its community. I believe that MercyRockford's proposal does not respect that need, so I am opposed to it.

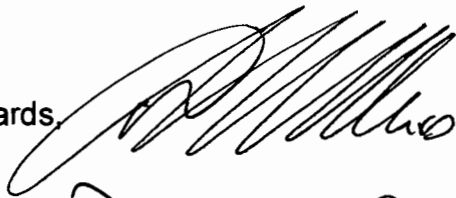
OSF Saint Anthony has made a commitment to Rockford's East Side for many years. We are renovating our campus to better serve our neighbors with state-of-the-art medical procedures. I understand that such a renovation can be expensive, but when you consider what's on the line—the health of the community—the expense is clearly worth it.

That's why MercyRockford's argument that it must move services to the East Side and expand its presence there fails to hold up. By investing the money it plans to spend on an East Side expansion into its existing campus on the West Side, MercyRockford can help the area in so many ways.

MercyRockford has the same obligation that OSF and SwedishAmerican have for the communities they serve: to improve the health of the individuals in the community, and to invest in the community as a whole.

I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,



Name: David G. Cablen MD

Address: 6333 Brigantine Lane

City: Rockford IL 61114

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

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I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: Dolores C Riggle  
Address: 2992 Wishart Drive  
City: Rockford, Ill 61114

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

I write this in opposition to MercyRockford's plans for a new hospital on the East Side. For all the talk about how the new facility would provide state-of-the-art healthcare, it won't provide new services for Rockford residents.

MercyRockford wants to move some of the services it currently provides at Rockford Memorial Hospital to its proposed new hospital. I cannot see how that would be beneficial for residents currently served by Rockford Memorial Hospital or how simply moving some services does anything more than duplicate the services MercyRockford currently provides.

Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Will Wedig  
Address: 7555 Mike's Place  
City: Cherry Valley IL 61016

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

I write this to you because MercyRockford's plan to open a new hospital on the East Side of Rockford, Project #15-039, will create an unnecessary strain on the community's infrastructure.

The proposed construction of a new Level I Trauma Center would require upgraded roads, new ambulances, enhanced utilities and other changes. While those changes may sound beneficial to residents at first blush, the money to finance them has to come from somewhere and taxpayers know where that somewhere will be.

The East Side already has a hospital that has been serving the area for more than 100 years, OSF Saint Anthony. Along with SwedishAmerican, which serves central Rockford, OSF Saint Anthony and Rockford Memorial have been part of a perfect balance healthcare distribution in the area.

I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,

Name: Kelly Kloppmann RN BSN

Address: 232 Guard Street

City: Rockford IL 61103

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

I write this to you because MercyRockford's plan to open a new hospital on the East Side of Rockford, Project #15-039, will create an unnecessary strain on the community's infrastructure.

The proposed construction of a new Level I Trauma Center would require upgraded roads, new ambulances, enhanced utilities and other changes. While those changes may sound beneficial to residents at first blush, the money to finance them has to come from somewhere and taxpayers know where that somewhere will be.

The East Side already has a hospital that has been serving the area for more than 100 years, OSF Saint Anthony. Along with SwedishAmerican, which serves central Rockford, OSF Saint Anthony and Rockford Memorial have been part of a perfect balance healthcare distribution in the area.

I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,

Name: Jordan Welch  
Address: 7555 Mike  
City Cherry Valley IL



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

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OSF Saint Anthony has made a commitment to Rockford's East Side for many years. We are renovating our campus to better serve our neighbors with state-of-the-art medical procedures. I understand that such a renovation can be expensive, but when you consider what's on the line—the health of the community—the expense is clearly worth it.

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MercyRockford has the same obligation that OSF and SwedishAmerican have for the communities they serve: to improve the health of the individuals in the community, and to invest in the community as a whole.

I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: Susan Horstmeier  
Address: 9917 Best Rd  
City: Davis, IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

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MercyRockford wants to move some of the services it currently provides at Rockford Memorial Hospital to its proposed new hospital. I cannot see how that would be beneficial for residents currently served by Rockford Memorial Hospital or how simply moving some services does anything more than duplicate the services MercyRockford currently provides.

Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Carl Weddy  
Address: 755 Midco Rd  
City: Cherry Valley IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Mary Beth Allen  
Address: 3480 Valley Woods Dr  
City: Cherry Valley IL 61010

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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Regards,

Name: E. J. Dilonardo "Angler Edge Fishing & Marine"

Address: 217 E. Riverside Blvd

City: Louis Park, IL 61111

E.J. DILONARDO

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

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Regards,



Name: Holly Osborne

Address: 3340 Wesleyan Ave

City: Rockford

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards, 

Name: cynthia a rodrian

Address: 9923 Stacy Lane

City: Union, IL 60180

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regard Tracy I Piper\_\_\_\_\_

Address: 501 Willow Rd\_\_\_\_\_

City: Marengo, IL 60152\_\_\_\_\_

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regard Jeanne M Lehman *Jeanne M. Lehman*

Address: 1144 N State St \_\_\_\_\_

City: Marengo, IL 60152 \_\_\_\_\_



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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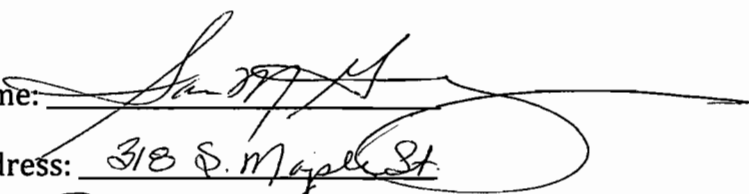
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I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: 

Address: 318 S. Maple St

City: St. Louis Valley 61084

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Jennifer Endecott  
Address: 507 Lamplighter Loop SE  
City: Poplar Grove, IL 61065

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

A handwritten signature in black ink, appearing to read "Lynn Kiehl", written over the printed name.

Lynn Kiehl  
2344 Silverthorn Drive  
Rockford, IL 61107

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote 'NO' on MercyRockford's Certificate of Need application.

Regards,



Tanya Magnuson  
4371 Sunset Terrace  
Loves Park, IL 61111

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

As an employee of OSF Saint Anthony, I feel as though I have a special appreciation for the need for a healthcare provider to support its community. I believe that MercyRockford's proposal does not respect that need, so I am opposed to it.

OSF Saint Anthony has made a commitment to Rockford's East Side for many years. We are renovating our campus to better serve our neighbors with state-of-the-art medical procedures. I understand that such a renovation can be expensive, but when you consider what's on the line—the health of the community—the expense is clearly worth it.

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MercyRockford has the same obligation that OSF and SwedishAmerican have for the communities they serve: to improve the health of the individuals in the community, and to invest in the community as a whole.

I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

  
Name: Victoria Lloyd  
Address: 15649 Bombay blvd  
City: South Beloit IL  
61080

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Kim Harter

Address: 1014 S. State

City: Belvidere

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Sherry K. Cummings  
Address: 110 London RD, SE  
City: Pepper Grove, IL 61065

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Adam Schafer

Address: 5109 Acbutter Road

City: Rockford, IL



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Dan R. Rouman  
Address: 5812 Meadow Edge  
City:  Loves Park, IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

*Alissa Arthoff* msn rn

Name: Alissa Arthoff

Address: 2616 Winfield

City: Belvidere

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

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MercyRockford wants to move some of the services it currently provides at Rockford Memorial Hospital to its proposed new hospital. I cannot see how that would be beneficial for residents currently served by Rockford Memorial Hospital or how simply moving some services does anything more than duplicate the services MercyRockford currently provides.

Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Cindy J. Aubrecht

Address: 1303 Rebecca Dr.

City: Rockford IL 61107

Please note: I have worked for OSF St. Anthony's Hospital for 2 ½ years, but spent more than 26 years at Rockford Health System, and I grew up on the west side, attending Walker Grade School, Roosevelt Junior High School and West high School. I must tell you my loyalty is still drawn to Rockford Health System, but not in this case.

Back more than 15 years ago, I was at an employee meeting where Mr. Gary Kaatz told us that the west end began around Swedish American Hospital. I was offended then that the west end had virtually dropped off the map. I was glad to see all these years they were discouraged from pulling out of the west end. But they continue to try.

It is unfortunate the community is growing toward the east, but all must be served. This is only my opinion. Thank you for your time.

Cindy (Elmer) Aubrecht, Rockford, Illinois *GA.*

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Marianne Peters  
Address: 6841 Nestlewood Dr.  
City: Roscoe, IL 61073

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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Regards,

Name: Cynthia M Shadle

Address: 21917 O'Connell Rd

City: Marengo, IL 60152

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

I write this to you because MercyRockford's plan to open a new hospital on the East Side of Rockford, Project #15-039, will create an unnecessary strain on the community's infrastructure.

The proposed construction of a new Level I Trauma Center would require upgraded roads, new ambulances, enhanced utilities and other changes. While those changes may sound beneficial to residents at first blush, the money to finance them has to come from somewhere and taxpayers know where that somewhere will be.

The East Side already has a hospital that has been serving the area for more than 100 years, OSF Saint Anthony. Along with SwedishAmerican, which serves central Rockford, OSF Saint Anthony and Rockford Memorial have been part of a perfect balance healthcare distribution in the area.

I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,

Name: CELVENTH OMNS

Address: 6281 WILLOW

City: ROCKFORD ILLINOIS 61107

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

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I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: Carolyn Gray-Rodman  
Address: 3433 Conklin St.  
City: Rockford, IL  
(6110)

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Grey Rogers  
Address: 2236 26<sup>th</sup> Street  
City: Rockford



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Barbara White-Lon  
Address: 5666 E. State St  
City: Rockford

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Susan Pleske  
Address: 5666 E. State St  
City: Rockford, IL 61108

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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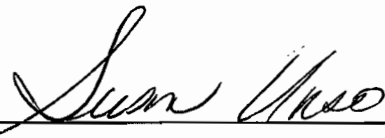
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Regards,

Name: 

Address: 1314 E 45 34

City: Earlville Illinois 60518

Courtney Avery, Administrator  
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525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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As it stands, West Side residents, and those living in communities West of Rockford such as Winnebago, Pecatonica and Seward already have challenges accessing care. MercyRockford's plan would only compound those challenges because vital services would literally be taken away.

I urge you to oppose this plan.

Thank you.

Name: Danise M. Nordenberg  
Address: 5668 E. State St.  
City: Rockford, IL 61114

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Thank you.

Name: Anna R. Salazar

Address: 4915 Fletcher Place

City: Rockford IL 61108

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Federico Felix

Address: 1725 Birch Ave

City: Belvidere, IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Thank you.

Name: Marek Kuozma  
Address: 3331 N Trauner Rd  
City: Rockford IL 61114

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
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Thank you.

Name: Melissa Money  
Address: 1527 S. Central Ave  
City: Rockford, IL 61102



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Dear Ms. Avery,

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I've always been supportive of reforms in health care delivery that promote efficiency and, most importantly, effectiveness. This proposed move is not reflective of either of these.

Instead of increasing access to healthcare, it decreases it in one area that needs it most and duplicates it in another. My colleagues and I know from first-hand experience that access to healthcare has a direct and quantifiable impact on healthcare outcomes. Quite simply, less access results in lower health outcomes.

All Rockford residents deserve accessible healthcare. I urge you to oppose MercyRockford's plan to relocate critical services to the East Side.

Thank you.

Name: Monica Simioneau, MD

Address: 535 Roxbury Rd

City: Rockford IL 61107

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: John C. Callahan MD  
Address: 535 Roxbury Rd.  
City: Rockford, Ill 61107

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Muelle S. S. S.

Address: \_\_\_\_\_

City: Rockford

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

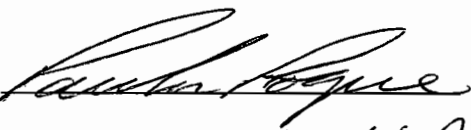
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The three existing hospitals in Rockford, MercyRockford, OSF Saint Anthony and SwedishAmerican, serve our community well. They are well situated geographically so that all residents of Rockford have access to high-quality care. MercyRockford's proposal to relocate its Level 1 Trauma Center, cardiac care, pediatrics and OB/GYN services to the East Side will result in a huge, potentially life-threatening disruption of services for thousands of West Side residents.

As it stands, West Side residents, and those living in communities West of Rockford such as Winnebago, Pecatonica and Seward already have challenges accessing care. MercyRockford's plan would only compound those challenges because vital services would literally be taken away.

I urge you to oppose this plan.

Thank you.

Name:   
Address: 1816 Beckett Pl.  
City: Rockford, IL 61108

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Thank you.

Name: Lori McElroy  
Address: 4083 Tumbleweed Trail  
City: Leves Park, IL 61111

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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I urge you to oppose this plan.

Thank you.

Name: Patricia A. Swante

Address: 931 Brightside Ct

City: Machesney Park, IL 61115

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Thank you.

Name: Heather M. Vixee  
Address: 344 Gramercy Drive #4  
City: Rockford IL 61107

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Thank you.

Name: Dawn Knight

Address: 12001 Judy Dr

City: Machesney Park, IL 61455



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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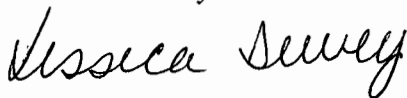
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Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

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I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

A handwritten signature in cursive script that reads "Jessica Dewey".

Jessica Dewey

105 High St

Kings, IL 61068

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

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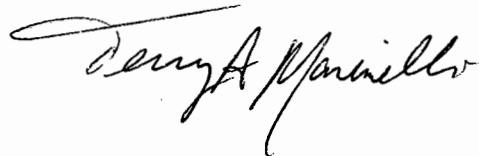
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Regards,

Name: TERRY MARINELLI  
Address: 11851 TRANAMY CT.  
City: ROSCOE, IL. 61073



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Michelle Greer Michelle Greer  
Address: 9134 Baldwin Drive  
City: Machesney Park, IL 61115

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: ~~Rockford~~ Rozella Bullett

Address: 10539 10<sup>th</sup> St

City: Rockford IL 61109

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,



Name: Donna Spenkins

Address: 806 7 Hickory Tr

City: Belvidere, IL 61008

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Jon Ferguson   
Address: 4307 Singleton Close  
City: Rockford, IL 61114

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: LEESA BILLOOLEY 

Address: 2180 GUSTAFSON RD

City: BELVIDERE, IL 61008

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Ashley Reid  
Address: 8132 Jeffers Way  
City: Machesney Park, IL 61115



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

I am writing to you to express my strong opposition to MercyRockford's proposal to leave the West Side of Rockford and relocate to the East Side.

As a practicing physician in Rockford, I'm deeply concerned that such a move will leave tens of thousands of people without access to the healthcare they need and deserve.

Currently, there are three well-located hospitals that serve the entire Rockford community. This balance has worked and provides residents of both the West and East sides access to life-saving and life-enhancing healthcare.

What happens to the West Side residents and those who live west of Rockford if MercyRockford moves its hospital to the East Side?

What happens to the grandfather in Winnebago who's suffering from a heart attack, or the mom in Byron whose baby has decided to come far too early and she's 25 minutes from the new hospital? What happens when intensive follow-up care is needed and it's just too risky for a patient to make the trip every day, or every other day, to the East Side?

These are questions that can't adequately be answered, because the answers fall short. And for that reason alone, I urge you to oppose MercyRockford's plan to relocate to the East Side.

Thank you.

Name: Diana Taylor, PA-C  
Address: 6158 Dorothy Lane  
City: Roscoe, IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name:

Address:

City:

Mary Hendry  
3719 Kaleview  
Winnebago, IL 61088

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Illinois Health Facilities and Services Review Board  
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Springfield, IL 62761

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Regards,

Name:

Leah Cordell 

Address:

4779 Cabot Lane

City:

Cherry Valley, IL 61016

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

*Kelly Hedlund, RN*

Name: Kelly Hedlund

Address: 802 Windsor Rd

City: Loves Park, IL 61111

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Dennis Martens

Address: 741 Elgin St.

City: Cherry Valley, IL 61016

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
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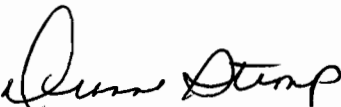
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Name: Dianne Stroup   
Address: 1125 Nassau Pkwy  
City: Rockford, ILL.

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Illinois Health Facilities and Services Review Board  
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Name: Carol Barbagallo  
Address: 1508 Scotts Wood Road  
City: Rockford

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Illinois Health Facilities and Services Review Board  
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Springfield, IL 62761

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Regards,

Name: *Sina E. Welch*  
Address: *6751 Panterne Dr*  
City: *Loves Park, IL 61111*



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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
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Regards,

Gayle N. Oliphant

Name: Gayle N. Oliphant

Address: 692 Trent Lane

City: Normal Park, IL 61111

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
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Name: Chris Workman 

Address: 702 Greenlee Ct

City: Winnebago IL 61088

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

I write this in opposition to MercyRockford's plans for a new hospital on the East Side. For all the talk about how the new facility would provide state-of-the-art healthcare, it won't provide new services for Rockford residents.

MercyRockford wants to move some of the services it currently provides at Rockford Memorial Hospital to its proposed new hospital. I cannot see how that would be beneficial for residents currently served by Rockford Memorial Hospital or how simply moving some services does anything more than duplicate the services MercyRockford currently provides.

Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: ANTOINETTE SANDOVAL

Address: 4866 CRESTED BUTTE TR.

City: ROCKFORD

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

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MercyRockford wants to move some of the services it currently provides at Rockford Memorial Hospital to its proposed new hospital. I cannot see how that would be beneficial for residents currently served by Rockford Memorial Hospital or how simply moving some services does anything more than duplicate the services MercyRockford currently provides.

Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Markus James Jant  
Address: 1619 Clinton Rd  
City: Rockford

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

I write this in opposition to MercyRockford's plans for a new hospital on the East Side. For all the talk about how the new facility would provide state-of-the-art healthcare, it won't provide new services for Rockford residents.

MercyRockford wants to move some of the services it currently provides at Rockford Memorial Hospital to its proposed new hospital. I cannot see how that would be beneficial for residents currently served by Rockford Memorial Hospital or how simply moving some services does anything more than duplicate the services MercyRockford currently provides.

Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Denise M Avidson

Address: 2936 Kentwood Cir

City: Rockford, IL 61109

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

I write this in opposition to MercyRockford's plans for a new hospital on the East Side. For all the talk about how the new facility would provide state-of-the-art healthcare, it won't provide new services for Rockford residents.

MercyRockford wants to move some of the services it currently provides at Rockford Memorial Hospital to its proposed new hospital. *I am a practicing family nurse practitioner and my clinic is on the west side of Rockford.* I cannot see how moving a significant number of services would be beneficial for residents currently served by Rockford Memorial Hospital or how simply moving some services does anything more than duplicate the services MercyRockford currently provides.

Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong. *It's humbling to watch people who live on the west side struggle with transportation issues; challenges like getting groceries and getting to their health care provider.*

I strongly believe that hospitals should be built based only on need, and in this situation, *the most vulnerable people who need the full array of services currently provided by Rockford Memorial Hospital.*

I respectfully request that the Board vote "No" on MercyRockford's Certificate of Need application.

Sincerely,



B. Susan Pulkowski, MS, APN, FNP-BC

12148 Sleepy Hollow Road

Roscoe IL, 61073

*October 26, 2015*

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

As an employee of OSF Saint Anthony, I feel as though I have a special appreciation for the need for a healthcare provider to support its community. I believe that MercyRockford's proposal does not respect that need, so I am opposed to it.

OSF Saint Anthony has made a commitment to Rockford's East Side for many years. We are renovating our campus to better serve our neighbors with state-of-the-art medical procedures. I understand that such a renovation can be expensive, but when you consider what's on the line—the health of the community—the expense is clearly worth it.

That's why MercyRockford's argument that it must move services to the East Side and expand its presence there fails to hold up. By investing the money it plans to spend on an East Side expansion into its existing campus on the West Side, MercyRockford can help the area in so many ways.

MercyRockford has the same obligation that OSF and SwedishAmerican have for the communities they serve: to improve the health of the individuals in the community, and to invest in the community as a whole.

I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: Misty Wallace  
Address: 1641 Larchmont Rd  
City: Davis IL 61019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application: #15-038; #15-039; #15-040

Dear Ms. Avery,

As a physician, I'm writing to you to share my opposition to MercyRockford's proposal to open a new hospital on the East Side of Rockford.

Time is literally of the essence. It's not an exaggeration to say that *seconds and minutes* count when lives hang in the balance. MercyRockford's plan to move its Level 1 Trauma Center from the West Side of Rockford to the East Side will take away life-saving healthcare services for the nearly 60,000 people who live on Rockford's West Side.

I've always been supportive of reforms in health care delivery that promote efficiency and, most importantly, effectiveness. This proposed move is not reflective of either of these.

Instead of increasing access to healthcare, it decreases it in one area that needs it most and duplicates it in another. My colleagues and I know from first-hand experience that access to healthcare has a direct and quantifiable impact on healthcare outcomes. Quite simply, less access results in lower health outcomes.

All Rockford residents deserve accessible healthcare. I urge you to oppose MercyRockford's plan to relocate critical services to the East Side.

Thank you.

Name: Darlene A. Schuchman

Address: \_\_\_\_\_

City: \_\_\_\_\_



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name:

Valerie Lazcano

Address:

1973 Hulm St.

City:

Rockford IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Thank you.

Name: ANDREAS FISCHER 

Address: 5668 E. STATE, #400

City: ROCKFORD, IL 61108

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application: #15-038; #15-039; #15-040

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Thank you.

Name: Zeent Parveen

Address: 5668 E. Spk Street

City: Rockford, IL 61108

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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All Rockford residents deserve accessible healthcare. I urge you to oppose MercyRockford's plan to relocate critical services to the East Side.

Thank you.

Name: Tetsuya Takeuchi

Address: 5668 E. State St.

City: Rockford - IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application: #15-038; #15-039; #15-040

Dear Ms. Avery,

As a physician, I'm writing to you to share my thoughts about MercyRockford's proposal to open a new hospital on the East Side of Rockford.

MercyRockford's wish to vacate the West Side of Rockford and build a new medical campus on the East side is understandable, but does not fully address the needs of the community it is leaving behind. The West Side of Rockford will lose its access point for many inpatient services that it now enjoys by having RockfordMercy located on the West Side. The services that RockfordMercy wants to offer in its new location can as easily be offered on the West Side if it wishes to make the investment there. The WestSide and its residents would certainly benefit from more economic development.

Please consider this as you evaluate RockfordMercy's proposal

Thank you.

Name: Robert G. Hodge MD  
Address: 5608 E. State St.  
City: Rockford, IL 61108

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

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OSF Saint Anthony has made a commitment to Rockford's East Side for many years. We are renovating our campus to better serve our neighbors with state-of-the-art medical procedures. I understand that such a renovation can be expensive, but when you consider what's on the line—the health of the community—the expense is clearly worth it.

That's why MercyRockford's argument that it must move services to the East Side and expand its presence there fails to hold up. By investing the money it plans to spend on an East Side expansion into its existing campus on the West Side, MercyRockford can help the area in so many ways.

MercyRockford has the same obligation that OSF and SwedishAmerican have for the communities they serve: to improve the health of the individuals in the community, and to invest in the community as a whole.

I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards, 

Name: Craig Schlavin

Address: 711 Paris Ave.

City: Rockford, IL 61107

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

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Regards,

Name: Steve Kerchner  
Address: 222 N 5th St Apt 201  
City: Rockford, IL 61107

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

I write this in opposition to MercyRockford's plans for a new hospital on the East Side. For all the talk about how the new facility would provide state-of-the-art healthcare, it won't provide new services for Rockford residents.

MercyRockford wants to move some of the services it currently provides at Rockford Memorial Hospital to its proposed new hospital. I cannot see how that would be beneficial for residents currently served by Rockford Memorial Hospital or how simply moving some services does anything more than duplicate the services MercyRockford currently provides.

Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,



Name: Anne Cable

Address: 6333 Brigantine Lane

City: Rockford IL 61114



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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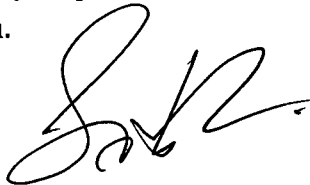
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Regards,



Name: SANTOS M. RIVERA, PA-C

Address: 5661 PAGE PLACE

City: ROCKFORD

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

I write this to you because MercyRockford's plan to open a new hospital on the East Side of Rockford, Project #15-039, will create an unnecessary strain on the community's infrastructure.

The proposed construction of a new Level I Trauma Center would require upgraded roads, new ambulances, enhanced utilities and other changes. While those changes may sound beneficial to residents at first blush, the money to finance them has to come from somewhere and taxpayers know where that somewhere will be.

The East Side already has a hospital that has been serving the area for more than 100 years, OSF Saint Anthony. Along with SwedishAmerican, which serves central Rockford, OSF Saint Anthony and Rockford Memorial have been part of a perfect balance healthcare distribution in the area.

I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,

Name: Carlisle James  
Address: 1309 17th Ave  
City: Rockford, IL.

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

As an employee of OSF Saint Anthony, I feel as though I have a special appreciation for the need for a healthcare provider to support its community. I believe that MercyRockford's proposal does not respect that need, so I am opposed to it.

OSF Saint Anthony has made a commitment to Rockford's East Side for many years. We are renovating our campus to better serve our neighbors with state-of-the-art medical procedures. I understand that such a renovation can be expensive, but when you consider what's on the line—the health of the community—the expense is clearly worth it.

That's why MercyRockford's argument that it must move services to the East Side and expand its presence there fails to hold up. By investing the money it plans to spend on an East Side expansion into its existing campus on the West Side, MercyRockford can help the area in so many ways.

MercyRockford has the same obligation that OSF and SwedishAmerican have for the communities they serve: to improve the health of the individuals in the community, and to invest in the community as a whole.

I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: WASEL

Address: 7531 Somerville St

City: Mach. Park

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

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Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Jeresa Cook  
Address: 5002 Wil Acre Drive  
City: Loves Park

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

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I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: Michael P. Helander  
Address: 2824 Custer Ave  
City: Rockford, IL 61101

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

I write this to you because MercyRockford's plan to open a new hospital on the East Side of Rockford, Project #15-039, will create an unnecessary strain on the community's infrastructure.

The proposed construction of a new Level I Trauma Center would require upgraded roads, new ambulances, enhanced utilities and other changes. While those changes may sound beneficial to residents at first blush, the money to finance them has to come from somewhere and taxpayers know where that somewhere will be.

The East Side already has a hospital that has been serving the area for more than 100 years, OSF Saint Anthony. Along with SwedishAmerican, which serves central Rockford, OSF Saint Anthony and Rockford Memorial have been part of a perfect balance healthcare distribution in the area.

I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,

Name:   
Address: 7220 N. 2ND  
City: MACH PARK IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,



Name: Jennifer Baker

Address: 4616 Lanewood Dr.

City: Rockford, IL 61108

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Osah Kadumant

Address: 815 Winthrop Ln

City: Rockford, IL 61107



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: 

Address: 2884 W. Main Rd

City: Rockford IL 61114

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards, 

Name: Jennifer Hudson  
Address: 867 N. Prairie St.  
City: Rockton, IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

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Name:

Address:

City:

*V. Kulavic*

*V. Kulavic*

*2041 St James*

*Belvidere*

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
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Name: Ollie Hutton

Address: \_\_\_\_\_

City: Rockford

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
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Regards,

Name: Christy Russell Bullett RN  
Address: 566 E. State St.  
City: Rockford IL 61108

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
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Name: ALPA M. PATEL, MD   
Address: 5666 E. State Street, S  
City: Rockford, IL 61108

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Name: Molly Schmidt  
Address: 484 Tralee Dr.  
City: Rockford

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Name: Carrie Becker  
Address: 10010 Penny Ln  
City: Machesney Park, IL 61115



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Illinois Health Facilities and Services Review Board  
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Springfield, IL 62761

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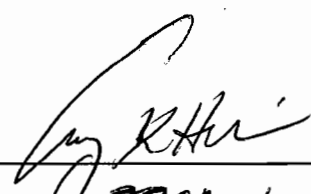
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Regards,

Name:   
Address: 3300 LATAM ST.  
City: Rockford, IL 61103

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Jennifer Christianson

Address: 3315 Roybal Rd

City: Janesville, WI 53546

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

*Suzanne Ball*

Name: Suzanne Ball

Address: 220 E. Main St.

City: Genoa, IL 60135

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Nancy Burns-Brooks  
Address: 523 Clark St.  
City: S. Beloit, Ill  
61080

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Beverly J. Guidry

Address: 3327 Louise Street

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Name: Christine Fink  
Address: 3155 Prairie Grass  
City: Rockford

Courtney Avery, Administrator  
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Name: Amanda Clevenz  
Address: 2818 Yonge St  
City: Rockford IL 61101

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
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Name: Katie Larsen

Address: 9526 Cincinnati Dr.

City: Machesney Park, IL 60115



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Regards,

Name: Michelle Brown

Address: 50 W 660 Route 64

City: Maple Park IL- 60151

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

October 27, 2015

Dear Ms. Avery,

I am writing to request that the Board vote against MercyRockford's proposal Project #15-039, to build a new hospital on the East Side of Rockford. While I support development in Rockford, I oppose this proposal for the following reasons:

- The proposed arrangement will take much-needed resources from the very vulnerable West Side of Rockford and place them where they are not needed. This is an injustice to our neighbors on the West Side and is likely to result in increased health disparities in a community whose well-being is already threatened.
- This duplication of services is likely to threaten the well-being of the hospital that currently serves the East Side of Rockford, OSF Saint Anthony Medical Center. OSF is a key employer in Rockford as well as a contributor of the professional growth and promotion of health in the area through its OSF College of Nursing. The community cannot afford to threaten its own community-based healthcare system in this way.
- Projects like this never go come without a cost to the community. In addition to the threat to jobs, the public infrastructure needed to support such a huge hospital will inevitably come with a price tag for taxpayers, and taxes in Rockford already place a significant strain on families.

With concern, I ask that the Board to vote against MercyRockford's proposal.

Sincerely,



Erica Laethem, BeL PhD(c)  
1510 Oakforest Drive  
Rockford, IL 61107

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Aaron Ronge  
Address: 1681 Brigham Lane  
City: Crystal Lake, IL 60014

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

I write this in opposition to MercyRockford's plans for a new hospital on the East Side. For all the talk about how the new facility would provide state-of-the-art healthcare, it won't provide new services for Rockford residents.

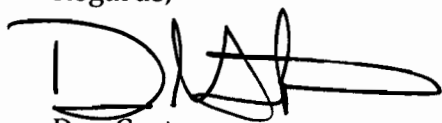
MercyRockford wants to move some of the services it currently provides at Rockford Memorial Hospital to its proposed new hospital. I cannot see how that would be beneficial for residents currently served by Rockford Memorial Hospital or how simply moving some services does anything more than duplicate the services MercyRockford currently provides.

Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,



Dan Gastmann

4094 Renn Hart Hills Rd

Loves Park IL 61111

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name:

Ruthyn Blumberg

Address:

209 W. 11th Ave

City:

Rochelle, IL 61068

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
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Name: Billie Felchlin

Address: 3546 Woodside crt

City: Joliet IL 60431

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Illinois Health Facilities and Services Review Board  
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Springfield, IL 62761

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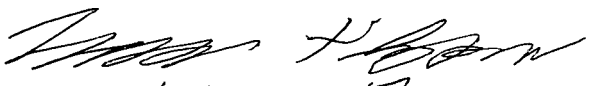
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Name: Nicholas Thompson  
Address: 1729 29<sup>th</sup> St  
City: Rockford IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

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Regards,

Name: Melissa Cangelosi  
Address: \_\_\_\_\_  
City: Rockford, Ill.



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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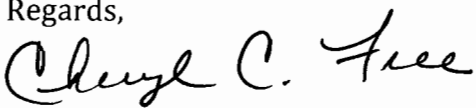
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Regards,



Name: Cheryl C. Free

Address: 4961 E. Lawnside Dr.

City: Byron, IL. 61010

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Jodi Jagodzinski  
Address: 4820 Majestic Pass  
City: Loves Park, IL 61111

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Christina A. Eldridge  
Address: 203 Sycamore Lane  
City: Machesney Park, IL 61115

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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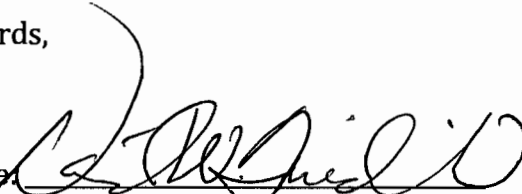
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Regards,

Name: 

Address: 4623 YALE DR.

City: ROCKFORD

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

It was Hippocrates, the Father of Medicine, who famously uttered the words "First, do no harm." This was a call to always weigh the risks against the benefits in decisions involving patient care. I believe removing a Level I Trauma center from the west side of Rockford violates this sacred tenant of medicine and should not be approved.

According to the 2014 Most Dangerous Neighborhoods study compiled by NeighborhoodScout, Rockford holds two of the most violent areas in the nation. These areas are within just a few miles of Mercy Rockford Memorial and their access to life saving treatment. To remove the Level 1 Trauma center further away means more harm and less benefit to those patients needing life-saving care after a traumatic injury. Not all of these injuries are received by perpetrators of violence. These could be innocent passersby or the men and women of law enforcement who are sworn to keep the peace in these hostile areas.

While I am a proud OSF employee, it is as the wife of a Police Officer assigned to these violent neighborhoods that I am writing you today. Many times I have had to hang up with my husband because he must respond to a shots fired call. My only comforts in these times are my faith and that he is close to Mercy RMH and their Level 1 Trauma services.

I also write to you as a mother who has three times needed to call 9-1-1 and have my children rushed to Mercy RMH via ambulance. I choose Mercy RMH not only because they have pediatric intensive care services, but also because I live in one of the many rural communities on the west side of Winnebago County and Mercy is our closest hospital.

To take these vital services out of their current location would be turning our backs on those who need us the most, and for the worst of all reasons – financial benefit.

I urge you to reconsider this action and invest in the restoration of Rockford's west side. This isn't just a decision of dollars and cents, it is a decision of potential life and death.

Respectfully submitted,

A handwritten signature in black ink, reading "Dana Ostergard". The signature is fluid and cursive, with the first name "Dana" and last name "Ostergard" clearly legible.

Dana N. Ostergard  
305 W. Runyard St.  
Winnebago, IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

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Regards,

Name: Teresa Montoya  
Address: 1203 Ogilby Rd  
City: Rockford

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Kristy McLean  
Address: 231 E. Russell  
City: Rockton

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

I write this to you because MercyRockford's plan to open a new hospital on the East Side of Rockford, Project #15-039, will create an unnecessary strain on the community's infrastructure.

The proposed construction of a new Level I Trauma Center would require upgraded roads, new ambulances, enhanced utilities and other changes. While those changes may sound beneficial to residents at first blush, the money to finance them has to come from somewhere and taxpayers know where that somewhere will be.

The East Side already has a hospital that has been serving the area for more than 100 years, OSF Saint Anthony. Along with SwedishAmerican, which serves central Rockford, OSF Saint Anthony and Rockford Memorial have been part of a perfect balance healthcare distribution in the area.

I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,

Name:

Kristy McLee

Address:

231 E. Russell

City:

Rockton



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Liamie Poyner  
Address: 5813 MOOSEHORN LN  
City: ROCKFORD, IL 61109

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Anita M. Myers

Address: 6340 Oak Crest Ln

City: Louis Park

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Lynn Jansen  
Address: 3217 Corbridge Ln  
City: Rockford 61107

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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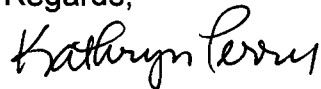
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Regards,



Name: KATHRYN PERRY

Address: 226 FOXFIRE PLACE

City: ROCKFORD, IL 61072

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: David Layng

Address: 119 Franklin St.

City: Cherry Valley IL 61016

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Nicole P. Schler  
Address: 5666 E. State St.  
City: Rockford, IL 61108

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Illinois Health Facilities and Services Review Board  
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Regards,

Name: Jennifer Lichty

Address: 5177 Kilbuck Rd.

City: Monroe Center, IL 61052

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
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Regards,

Name: Amy Helms  
Address: 494 North Pier Dr.  
City: Machanoy Park IL 61115



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Illinois Health Facilities and Services Review Board  
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Name: Kathy Zirk

Address: 712-29th St

City: Rockford IL 61108

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Name: Priscilla Lee, Pharm.D.

Address: 5666 Estate St

City: Rockford, IL

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Illinois Health Facilities and Services Review Board  
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Springfield, IL 62761

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Name: Rick Zumwalt  
Address: 9110 Coventry Dr  
City: Rockford, IL 61114

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Nicole Sparks  
Address: 1702 Minahan Dr.  
City: Machesney Park, IL 61115

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Springfield, IL 62761

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Name: Lea Rappa

Address: 12637 Whitnall Place

City: Winnebago, IL 61088

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

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I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,

Name: TERESA DAUGHERTY  
Address: 916 GLENDALE AVE  
City: ROCKFORD, IL 61108

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Lynn Carlson  
Address: 154 High Ridge Trail  
City: Rockford, IL 61107

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Adana Kralj

Address: 7443 Colosseum Dr. Unit 7

City: Rockford IL 61107



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Illinois Health Facilities and Services Review Board  
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Name: Susan Brannick

Address: 675 Bradmar

City: Freeport

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Mark A. Nye

Address: 4514 CLEVELAND AVE

City: ROCKFORD, IL 61108

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Illinois Health Facilities and Services Review Board  
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Name: Kathleen M. Massett

Address: 1517 Ridge Ave

City: Rockford, IL 61103

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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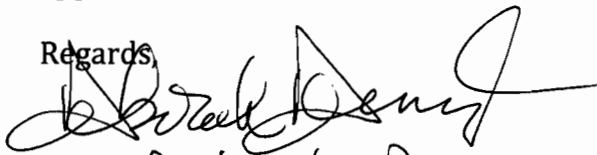
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Name: Deborah Denny

Address: 10447 Lansdowne

City: Machesney Park IL  
61115

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
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Name: Jane Malone  
Address: 7618 Blanche Place  
City: Roscoe IL 61093

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
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Name: DEAN W. PARKER

Address: 516 HAWTHORNE AVE.

City: ROCKFORD IL 61108

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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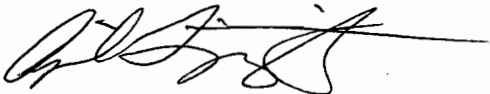
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Name: April Lipnitzky

Address: 6316 Walker Avenue

City: Loves Park, IL 61111

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
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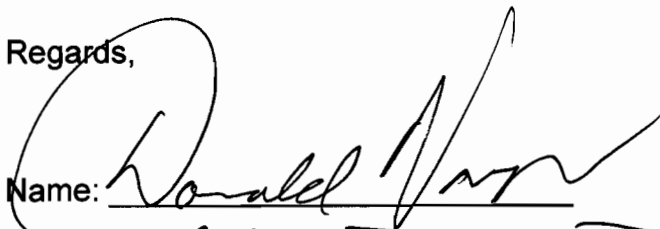
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Name:



Address:

1913 Jessica Tr.

City:

Winnebago



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525 W. Jefferson, 2<sup>nd</sup> floor  
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Address: 2200 Westland Blvd  
City: Machesney Park, Ill  
61115

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Name: Maef Engelhardt  
Address: 800 N Appleton  
City: Belvidere Ill  
61008

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Address: 526 Summer St

City: Rockford

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Address: \_\_\_\_\_

City: Rockford, IL

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Illinois Health Facilities and Services Review Board  
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Address: \_\_\_\_\_

City: Rockford, IL

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Address: \_\_\_\_\_

City: Rockford, IL

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Name: Ann Wagner  
Address: 801 Paulson Ridge  
City: Bolton, IL



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Name: Kelly Korp  
Address: 1617 Lancaster Lane  
City: Jacksonville, IL 61201

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Name: Jennifer Hopkins  
Address: 217 Foxfire Place  
City: Rockton, IL 61072

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Illinois Health Facilities and Services Review Board  
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Name: Billie Felchlin

Address: 3546 Woodside crt

City: Joliet IL 60431

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Illinois Health Facilities and Services Review Board  
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Name: Kit Dieterman RN, CNOR, RNFA   
Address: 9832 Prairie Lane  
City: Belvidere, IL 61008

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Name: SERINA STARVES

Address: 13217 Crowley Rd

City: Durand, IL 61024

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

As an employee of OSF Saint Anthony, I feel as though I have a special appreciation for the need for a healthcare provider to support its community. I believe that MercyRockford's proposal does not respect that need, so I am opposed to it.

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MercyRockford has the same obligation that OSF and SwedishAmerican have for the communities they serve: to improve the health of the individuals in the community, and to invest in the community as a whole.

I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: Susan Y. Blum  
Address: 5950 Perryville Rd  
City: Cherry Valley, FL 61016

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: JO NOLAN

Address: 9744 Prairieln

City: Belvidere IL 61008

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards, *Karen C. Brown*

Name: Karen C. Brown

Address: 2877 E Breckenridge Dr

City: Byron IL 61010



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

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I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,



Name: David M. Brown

Address: 2877 E Breckenridge Dr

City: Byron IL 61010

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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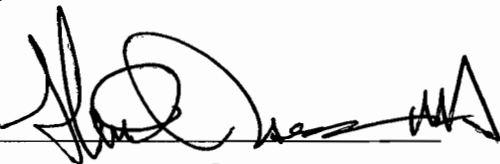
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Name: \_\_\_\_\_

Address: \_\_\_\_\_

City: \_\_\_\_\_

  
444 Roxbury  
Rockford

Courtney Avery, Administrator  
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525 W. Jefferson, 2<sup>nd</sup> floor  
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Regards,

Name: Aulzime J. J. J.  
Address: 1093 Brook Hill Ct  
City: Rockford

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

I write this to you because MercyRockford's plan to open a new hospital on the East Side of Rockford, Project #15-039, will create an unnecessary strain on the community's infrastructure.

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Sincerely,

Name: Hilda H  
Address: 6483 Garrett Ln  
City: Rockford 61107

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Nelda H  
Address: 6483 Garrett Ln  
City: Rockford

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Bernadette Lewis  
Address: 5666 E. State St.  
City: Rockford, Ill. 61108

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
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Regards,

Name: Emily Keeton  
Address: 3068 Everett St  
City: Byron, IL 61010

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Karne Juhlin  
Address: 5666 East State St.  
City: Rockford, IL 61108



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Springfield, IL 62761

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Name: Nancy Kessler

Address: 5121 E. Hubbard Tr

City: Byron, IL 61010

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,



Name: Andrea m. Shewalter

Address: 4187 Tumbleweed Tr.

City: Loves Park, IL 61111

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Connie Chansalew  
Address: 8275 North Kilbuck Rd  
City: Monroe Center, IL 61052

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

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Sincerely,

Name: Robbie Christie

Address: 1566 Oak Forest Dr., Rockford, IL 61107

City: \_\_\_\_\_

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
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Name: GREGORY SWAN

Address: 221 ADLTMAN DR.

City: SOUTH BLOOMING, IL 61080

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Victoria McCreary  
Address: 1115 Prestwich Pkwy  
City: Rockford, IL - 61101

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Connie Olsen

Address: 2019 Glenwood Ave.

City: Rockford, IL 61103

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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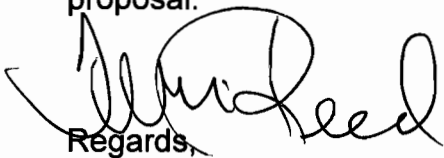
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Regards,

Name: Teri Reed

Address: 6642 N. Osage Rd

City: Leaf River IL 61047



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: MaryAnn Comstock

Address: 6716 Tate Rd.

City: Rockford IL 61101

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Stefanie Fleming

Address: 1731 E. Riverside blvd H1

City: Rockford IL 61114

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Adam Alexander

Address: 5654 Covey Ridge Tr.

City: Loves Park

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Springfield, IL 62761

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Name: Heidi Wendtland

Address: 8137 E. County Rd P Clinton, WI

City: Clinton, WI

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MercyRockford has the same obligation that OSF and SwedishAmerican have for the communities they serve: to improve the health of the individuals in the community, and to invest in the community as a whole.

I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: Jan X. Hensley  
Address: 991 Winborne Rd  
City: Davis, IL 61019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

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Regards,

Name: Kantha Sulunian MD

Address: 698 Featherstone Road, Rockford IL

City: \_\_\_\_\_

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: A. Chantharangsy  
Address: 6692 Hartwig Drive  
City: Cherry Valley, IL 61016

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Caryn Chappetta (CARYN CHAPPETTA)  
Address: 15100 CAPRON RD  
City: CAPRON, IL 61012



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name:

*Negma Samu*

Address:

*11783 Bailey Rd*

City:

*Pecatonica, IL 61063*

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: 

Address: 826 Fairview Circle

City: Oregon

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Christopher Herbst

Address: 979 Talip lane

City: Rockford IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,  


Name: Sheila Ditsworth

Address: 5314 De Gross St

City: Roscoe

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

I write this in opposition to MercyRockford's plans for a new hospital on the East Side. For all the talk about how the new facility would provide state-of-the-art healthcare, it won't provide new services for Rockford residents.

MercyRockford wants to move some of the services it currently provides at Rockford Memorial Hospital to its proposed new hospital. I cannot see how that would be beneficial for residents currently served by Rockford Memorial Hospital or how simply moving some services does anything more than duplicate the services MercyRockford currently provides.

Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Sherry Graceffa  
Address: 670 Meadowcreek Dr  
City: Rockton, IL 61072

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

I write this to you because MercyRockford's plan to open a new hospital on the East Side of Rockford, Project #15-039, will create an unnecessary strain on the community's infrastructure.

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The East Side already has a hospital that has been serving the area for more than 100 years, OSF Saint Anthony. Along with SwedishAmerican, which serves central Rockford, OSF Saint Anthony and Rockford Memorial have been part of a perfect balance healthcare distribution in the area.

I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,

Name: Mary A. Wilson  
Address: 6432 Old Hunters Run  
City: Rockford, IL 61114

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

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Sincerely,



Name: Edward Santos

Address: 5815 Coachman

City: Rockford

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Brian A. Vanden  
Address: 5830 El Paso Circle  
City: Rockford 61108



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

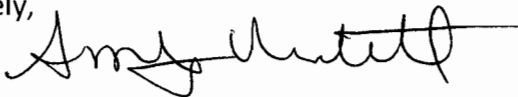
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Name: Amy Marchetti

Address: 826 Fairground Circle Drive

City: Oregon IL 61061

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Sincerely,

Name: Linda Martin  
Address: 1415 27<sup>th</sup> Street  
City: Rockford

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Mary A. Lego

Address: 2408 Upland Cir

City: Rockford, IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Caleb Bardy

Address: 890 Fotis, Apt 7

City: Dekalb

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
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Name: Michael Dean

Address: 9820 IL Rt 173

City: Capron

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525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name:

Address:

City:

*Virginia A. Prady*  
*4400 Berkshire Close*  
*Rockford, Illinois 61114*

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
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Name: Veronica L. Gomoll

Address: 3202 Elaine Dr.

City: Woodstock IL

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Julie A. Thompson  
Address: 6249 Sully Ln  
City: Rockford IL 61108



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Name: Becky Wallace

Address: Rockford, IL

City: \_\_\_\_\_

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Name: Malay Stokes

Address: 909 N Hedgera

City: Byron IL 61010

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Carolyn Kimbrough

Address: 2704 18<sup>th</sup> St

City: Rockford

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Mary Hundt

Address: 12832 Skyline Drive

City: Roscoe, IL 61073

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Sincerely,

Name: Andres Marquez Andres Plaza  
Address: 3885 Lakeshore Dr.  
City: Winnebago, IL 61088

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,

Name: Karela M. Hedrick Tipale

Address: 6531 Simpson Rd

City: Rockford, IL 61102

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

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Name: Jesse Hernandez, Jean Pro

Address: 358 Bancroft Ct

City: Rockford

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name:

Brooke Panyas

Address:

756 Old Hunter Run

City:

Pyron



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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name:

JAVIER VAZQUEZ

Address:

1320 JULIEN ST.

City:

BELVIDERE



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name:

Address:

City:

Carrie Mignier  
Misty Meadow Ln  
Davis Junction

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Owen Apdinar  
Address: 7168 Ridgeway St  
City: Rockford

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Linda Kuhn

Address: 13940 Birch Road

City: Gena, IL 60135

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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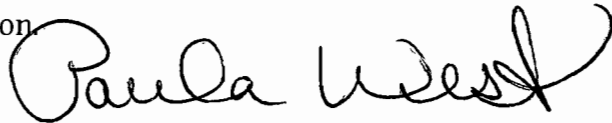
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Name: Paula West  
Address: 634 Winfield Dr.  
City: S. Beloit, IL 61080

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name:

Address:

City:

J. Kitz  
3230 Springlake Dr  
KK 61114

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name:

Andrea Ehrhardt

Address:

3268 Montlake Dr

City:

Rockford IL 61114

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Illinois Health Facilities and Services Review Board  
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Regards,



Name: Lisa M. Timpe-Johnson

Address: 7085 Rye Ridge Trail

City: Cherry Valley IL 61016



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Patricia Monesmith  
Address: 1619 Candlewick  
City: Pepler Grove IL 61065

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
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Name: Anahisa Gomez  
Address: 417 S. Gardiner Ave  
City: Rockford Ill. 61104

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Regards,

Name:   
Address: 5666 E. State St  
City: Rockford, IL 61108

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Springfield, IL 62761

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Name: Nicole Dougherty RN.

Address: 5610 E. State St.

City: Rockford IL 61108

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Name: Mikah Hagemann, RN.  
Address: 5666 East State St  
City: Rockford, IL 61108

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Name: Jennifer Shelton

Address: 2957 Prairie Rd

City: Belvidere IL 61008

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards, , BSN, RN, CSTR

Name: JOAN M. JANUTKA

Address: 1923 EICH ROAD

City: TWIN LAKES WI 53181

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Don Tuller  
Address: 302 E. 2<sup>nd</sup> St.  
City: Leaf River, IL. 61047



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Tina Shpell  
Address: 9151 Leicester Way  
City: Roscoe, IL 61073

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Amy Williams

Address: 1109 SANRAFE AVE

City: DAVIS Junction, IL 60120

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Jim Plasky

Address: 4207 South Afton Rd.

City: Beloit WI, 53511

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Illinois Health Facilities and Services Review Board  
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Name: Tonia Statum  
Address: 9873 Old River Rd.  
City: ROSCOE

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Carol E. Middleton  
Address: 5621 Forest View Ave  
City: Rockford.

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Kay Dushan  
Address: 8358 Ashwell Lane  
City: Rockford

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

I write this in opposition to MercyRockford's plans for a new hospital on the East Side. For all the talk about how the new facility would provide state-of-the-art healthcare, it won't provide new services for Rockford residents.

MercyRockford wants to move some of the services it currently provides at Rockford Memorial Hospital to its proposed new hospital. I cannot see how that would be beneficial for residents currently served by Rockford Memorial Hospital or how simply moving some services does anything more than duplicate the services MercyRockford currently provides.

Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Deborah Downs

Address: 6404 W Kermit Rd

City: Freeport IL 61032

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Joyce L. Warton  
Address: 7204 E Buck School Rd  
City: Rock City Ill 61070



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

I write this to you because MercyRockford's plan to open a new hospital on the East Side of Rockford, Project #15-039, will create an unnecessary strain on the community's infrastructure.

The proposed construction of a new Level I Trauma Center would require upgraded roads, new ambulances, enhanced utilities and other changes. While those changes may sound beneficial to residents at first blush, the money to finance them has to come from somewhere and taxpayers know where that somewhere will be.

The East Side already has a hospital that has been serving the area for more than 100 years, OSF Saint Anthony. Along with SwedishAmerican, which serves central Rockford, OSF Saint Anthony and Rockford Memorial have been part of a perfect balance healthcare distribution in the area.

I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,

Name: Debra Persaud  
Address: 5731 Conrad Ave  
City: Rockford, IL 61108

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Margaret Dahlquist  
Address: 1006 Astorville PKwy  
City: Rockford, IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name:   
Address: 1810 Council Crest  
City: Rockford, IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: ARLYN SCHROEDER

Address: 4204 BRENDENWOOD RD

City: ROCKFORD

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: KATHY PETERSON

Address: 1761 ARNOLD AVE

City: ROCKFORD, IL 61108

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Kyle Shick

Address: 12064 Granite Court

City: Rockton, IL 61072

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Natalie Winebaugh  
Address: 110 Crabapple Ct.  
City: Dixon, IL 61021

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Sincerely,

Name: Tracy Johnston

Address: 7775 Hawks View Drive

City: Machesney Park



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Ethel Richard  
Address: 1245 Pine Hill  
City: Amboy IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Todd R. Ekern  
Address: 9818 Queen Oaks Dr.  
City: Machanney Park IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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OSF Saint Anthony has made a commitment to Rockford's East Side for many years. We are renovating our campus to better serve our neighbors with state-of-the-art medical procedures. I understand that such a renovation can be expensive, but when you consider what's on the line—the health of the community—the expense is clearly worth it.

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MercyRockford has the same obligation that OSF and SwedishAmerican have for the communities they serve: to improve the health of the individuals in the community, and to invest in the community as a whole.

I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: SALINA GURLEY  
Address: 3747 W. RT 64 LOT #132  
City: MT. MORRIS, IL 61054

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Paul Blanche  
Address: Walnut Grove  
City: Rivers Park

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: TINA TAYLOR

Address: 5836 Kirkwood Circle

City: ROCKFORD, IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Laura Nie

Address: 13170 Charleston St

City: Caledonia IL

61011

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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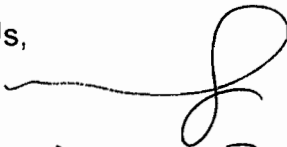
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Name: Diane Zug

Address: 6830 Villagegreen View

City: Rockford

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
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Name: Nicole McCoy

Address: 718 Northfield Ave.

City: Loves Park IL 61111



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Illinois Health Facilities and Services Review Board  
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Name: Kimberly May  
Address: 6204 Park Ridge Rd.  
City: Homer Park, IL 61111

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525 W. Jefferson, 2<sup>nd</sup> floor  
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Name: Deb Buchanan  
Address: 4714 Mohawk Rd  
City: Rockford, Il. 61107

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Illinois Health Facilities and Services Review Board  
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Name: Brie K. Keister  
Address: 4461 Aloral Ct.  
City: Louis Park

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Springfield, IL 62761

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Name: CAROL THORESON (Carol Thoreson)

Address: 2223 Colorado Ave

City: Rockford, IL 61108

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
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Name: Barbara A Blomberg  
Address: 3505 Highcrest Rd.  
City: Rkfd 61107

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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 MLS(ASCP)<sup>cm</sup>

Name: Amy Jo BERGER

Address: 21010 IL RT 173

City: Harvard, IL 60033

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

I write this in opposition to MercyRockford's plans for a new hospital on the East Side. For all the talk about how the new facility would provide state-of-the-art healthcare, it won't provide new services for Rockford residents.

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Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: JOE G. PETRYN  
Address: 311 N. PATX BLVD.  
City: FREETOWN, IL. 61132

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

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OSF Saint Anthony has made a commitment to Rockford's East Side for many years. We are renovating our campus to better serve our neighbors with state-of-the-art medical procedures. I understand that such a renovation can be expensive, but when you consider what's on the line—the health of the community—the expense is clearly worth it.

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MercyRockford has the same obligation that OSF and SwedishAmerican have for the communities they serve: to improve the health of the individuals in the community, and to invest in the community as a whole.

I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards, 

Name: Kathleen Voigt

Address: 13714 DeLaTour Ct

City: Rockton, IL 61072



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

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Regards,

Name: ROBERT GIANNANGELI  
Address: 4719 INNSBRUCK DR.  
City: ROCKFORD

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Debra L. Court

Address: 7849 BROOKES WAY CANE

City: Cherry Valley, IL 61016

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

I write this to you because MercyRockford's plan to open a new hospital on the East Side of Rockford, Project #15-039, will create an unnecessary strain on the community's infrastructure.

The proposed construction of a new Level I Trauma Center would require upgraded roads, new ambulances, enhanced utilities and other changes. While those changes may sound beneficial to residents at first blush, the money to finance them has to come from somewhere and taxpayers know where that somewhere will be.

The East Side already has a hospital that has been serving the area for more than 100 years, OSF Saint Anthony. Along with SwedishAmerican, which serves central Rockford, OSF Saint Anthony and Rockford Memorial have been part of a perfect balance healthcare distribution in the area.

I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,

Name: Herb Vehrs

Address: 2941 Graham Road

City: Belvidere, IL 61008

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

I write this to you because MercyRockford's plan to open a new hospital on the East Side of Rockford, Project #15-039, will create an unnecessary strain on the community's infrastructure.

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Sincerely,

Name: Angie Dietrich Angie Dietrich  
Address: 1412 Southfield Lane  
City: Byron, IL 61010

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,



Name:

Lisa Bruno

Address:

5666 E. State

City:

Rockford

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,



Name: Donald Shaw

Address: 5917 Pierre Ln

City: South Beloit IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Amy Seebach

Address: 125 Willis Ave

City: Rochelle, IL 61068

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Kristine R. Quinn  
Address: 2011 Guilford Road  
City: Rockford, IL 61107



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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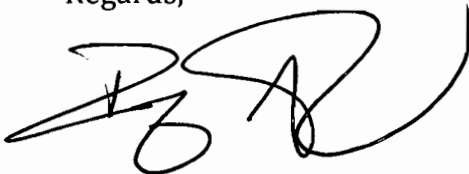
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Regards,

A handwritten signature in black ink, appearing to be 'Iftekhar Ahmad', with a large, sweeping flourish at the end.

Iftekhar Ahmad

741 W. Hampton Ave.  
Loves Park, IL 61111

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Kendra Peterson  
Address: 10472 Backerswood  
City: Mechanicsville, Ill. 61115

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Beth Hayden

Address: 15380 Edgewood Walk

City: West Chicago IL

60185

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,



Name: Danica Lower

Address: 11413 Jeremy Ln

City: Roscoe, IL 61073

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

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Sincerely,

Name: Jasirah Alom

Address: 5035 Shale Drive

City: Love's Park IL 61111

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor •  
Springfield, IL 62761

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Regards,

Name:

Address:

City:

Andy Chiodini RN  
Andy Chiodini RN  
1991 Prestwood Place  
Mantoloking Park, IL 60115

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

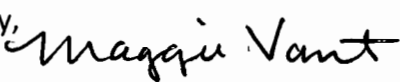
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Name: Maggie Vant BICR/CT

Address: 5480 Roanoke Rd

City: Rockford

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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*Terri L. Halversen*

Name: Terri L. Halversen

Address: 407 N. Gardiner Ave.

City: Rockford



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Cherise Enlert

Address: 51169 E. State

City: Rockford, IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Sincerely,

  
Name: Huili Wang  
Address: 1404 Nelson Blvd.  
City: Rockford, IL 61104

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Sincerely,



Name: MARK W. ROGERS

Address: 7057 STEADMAN DR.

City: LOUIS PARK, IL 61111

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,



Name:

Karen Blatter

Address:

3001 Fairchild St.

City:

Poplar Grove, IL 61065

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: AZRA ALI, MD  
Address: 5666 E STATE STREET  
City: ROCKFORD, IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Nelda H  
Address: 6483 Garrett Ln  
City: Rockford

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

I write this in opposition to MercyRockford's plans for a new hospital on the East Side. For all the talk about how the new facility would provide state-of-the-art healthcare, it won't provide new services for Rockford residents.

MercyRockford wants to move some of the services it currently provides at Rockford Memorial Hospital to its proposed new hospital. I cannot see how that would be beneficial for residents currently served by Rockford Memorial Hospital or how simply moving some services does anything more than duplicate the services MercyRockford currently provides.

Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: MELISSA MAGNISON

Address: 1848 VALENCA DR.

City: ROCKFORD, IL 61108

A handwritten signature in black ink, appearing to read "Melissa Magnison", is written over the printed name and address lines.

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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Regards,

Name: Jan Forman  
Address: 2713 Green Apple Ln.  
City: Rockford.



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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Regards,

Name: Esther Kellan

Address: 5333 Thornberry Dr

City: Rockford

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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Regards,

Name: TIM BAUSCHER  
Address: 13263 GUNDOWERY LN  
City: ROCKTON

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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Regards,

Name: Deanna Hopper

Address: 2114 Barnaby Dr.

City: Loves Park

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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Regards,

Name: Tracy Lamb

Address: 500 Pembroke Rd.

City: Poplar Grove, IL 61065

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Derek Kiley  
Address: 5549 Ridgeman Ct  
City: Rockford

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Judy Drey  
Address: 303 Heeren Dr.  
City: Winnebago, IL.

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

I write this to you because MercyRockford's plan to open a new hospital on the East Side of Rockford, Project #15-039, will create an unnecessary strain on the community's infrastructure.

The proposed construction of a new Level I Trauma Center would require upgraded roads, new ambulances, enhanced utilities and other changes. While those changes may sound beneficial to residents at first blush, the money to finance them has to come from somewhere and taxpayers know where that somewhere will be.

The East Side already has a hospital that has been serving the area for more than 100 years, OSF Saint Anthony. Along with SwedishAmerican, which serves central Rockford, OSF Saint Anthony and Rockford Memorial have been part of a perfect balance healthcare distribution in the area.

I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,



Name: Lori Hilden

Address: 9633 Beaver Valley Rd

City: Belvidere, IL 61008

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

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OSF Saint Anthony has made a commitment to Rockford's East Side for many years. We are renovating our campus to better serve our neighbors with state-of-the-art medical procedures. I understand that such a renovation can be expensive, but when you consider what's on the line—the health of the community—the expense is clearly worth it.

That's why MercyRockford's argument that it must move services to the East Side and expand its presence there fails to hold up. By investing the money it plans to spend on an East Side expansion into its existing campus on the West Side, MercyRockford can help the area in so many ways.

MercyRockford has the same obligation that OSF and SwedishAmerican have for the communities they serve: to improve the health of the individuals in the community, and to invest in the community as a whole.

I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: Jay Johnson  
Address: 1879 Sunrise  
City: Rockton IL 61072



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Shari Klepanski

Address: 2704 Bluffside Dr.

City: Rockford

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,



Name: LINDSEY TOMPKINS

Address: 6306 Blyth Rd.

City: Caledonia IL 61011

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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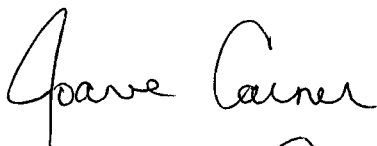
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Regards,



Name: Joanne Carner

Address: 2108 Burton St.

City: Rockford

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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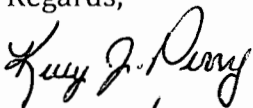
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Regards,



Name: Kelly J. Perry

Address: 360 Grayhawk Drive

City: Machesney Park, IL 61115

10-27-13

Courtney Aney, Administrator  
IL Health Facilities & Review Board  
525 W. Jefferson 2nd FL  
Springfield, IL 62761

Re: Opposition to application # 15-038, # 15-039, # 15-040

Dear Ms Aney,

As an employee of OSF Saint Anthony Medical Center, I feel as though I have a special appreciation for the needed healthcare services in the community. Not only do I work in Rockford, IL, I also live here. I believe Mercy Rockford's proposal does not represent the needs of the community, so I am apposed to it.

OSF SAMC has made a commitment to Rockford's East Side for many years. We have begun the process to renovate our campus to better serve our neighbors with state-of-the-art medical procedures. The expense is profound, but it is what is needed to provide the best care possible to those we serve.

That's why Mercy Rockford's argument that it must move services to the East Side & expand its presence there fails to hold up. By investing the money it plans to spend on an East Side expansion into its existing campus on the West Side, Mercy Rockford can help the area in so many ways.

If Mercy Rockford moves their main campus to

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

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The proposed construction of a new Level I Trauma Center would require upgraded roads, new ambulances, enhanced utilities and other changes. While those changes may sound beneficial to residents at first blush, the money to finance them has to come from somewhere and taxpayers know where that somewhere will be.

The East Side already has a hospital that has been serving the area for more than 100 years, OSF Saint Anthony. Along with SwedishAmerican, which serves central Rockford, OSF Saint Anthony and Rockford Memorial have been part of a perfect balance healthcare distribution in the area.

I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,

Name:

Burdette Stenwell

Address:

506 Berglund Rd

City:

Pecatonica, IL 61063

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

As an employee of OSF Saint Anthony, I have a special appreciation for the need for a healthcare provider to support its community. I believe that MercyRockford's proposal does not respect that need, so I am opposed to it.

OSF Saint Anthony has made a commitment to Rockford's East Side for many years. We are renovating our campus to better serve our neighbors with state-of-the-art medical procedures. Such an endeavor comes with a substantial financial investment, but is an expense that is well worth the return it brings in serving the health needs of the community

For this reason, MercyRockford's argument that it must move services to the East Side and expand its presence there lacks merit. Rather, MercyRockford could better serve the community by investing/expanding on the West side of Rockford – an area in great need of healthcare services.

MercyRockford has the same obligation that OSF and SwedishAmerican have for the communities they serve: to improve the health of the individuals in the community, and to invest in the community as a whole. Partially abandoning West side services to expand on the East side creates a void in the obligation MercyRockford has to continue to serve patients who have come to rely on the care they receive at the West side location.

I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: \_\_\_\_\_Michelle Allen\_\_\_\_\_

Address: \_\_\_\_\_5666 E. State Street, Rockford, IL 61108\_\_\_\_\_

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Brittany Carlson

Address: 1012 N 9th St.

City: Rockelle, IL 61068



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Angela Versivis  
Address: 1342 Holiday Dr Apt 2  
City: Rockford IL 61109

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Phyllis Hernandez  
Address: 4669 High Street Dr. Unit 33  
City: Rockford IL 61114

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Tiffanie Smith

Address: 4714 Pine AL Dr

City: Machesney Park, IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

*Kathy Bergeson*

Name: Kathy Bergeson

Address: 5381 Milestone Dr.

City: Rockford IL 61109

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Paige Hastert

Address: 8020 Cameo Dr.

City: Machesney Park

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Emily Nordstrom

Address: \_\_\_\_\_

City: \_\_\_\_\_

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

As an employee of OSF Saint Anthony, I feel as though I have a special appreciation for the need for a healthcare provider to support its community. I believe that MercyRockford's proposal does not respect that need, so I am opposed to it.

OSF Saint Anthony has made a commitment to Rockford's East Side for many years. We are renovating our campus to better serve our neighbors with state-of-the-art medical procedures. I understand that such a renovation can be expensive, but when you consider what's on the line—the health of the community—the expense is clearly worth it.

That's why MercyRockford's argument that it must move services to the East Side and expand its presence there fails to hold up. By investing the money it plans to spend on an East Side expansion into its existing campus on the West Side, MercyRockford can help the area in so many ways.

MercyRockford has the same obligation that OSF and SwedishAmerican have for the communities they serve: to improve the health of the individuals in the community, and to invest in the community as a whole.

I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: Nerissa Tread

Address: 5623 Tanselbury Close

City: Rockford IL 61114

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

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Regards,

Name: Wendy Rapp

Address: 304 N. 1st St.

City: Holcomb IL 61043



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

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I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: Julie Carlson  
Address: 5156 Woodie Ranch Ln  
City: Rockford

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: Amy Schulte  
Address: 7002 Claremont St.  
City: Rockford IL 61102

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

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I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: Carissa Forrista 11

Address: PO Box 201

City: Creston IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

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I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

*Jane Pearson MD*

Name: Jane Pearson M.D.

Address: 8553 Aberdeen Rd.

City: Caledonia, IL 61011

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

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I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: Benny KAMAR  
Address: 766 E STATE ST  
City: ROCKFORD IL 61108

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

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I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: Zlatina Manov MD  
Address: 5666 East State Street  
City: Rockford, IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

I write this to you because MercyRockford's plan to open a new hospital on the East Side of Rockford, Project #15-039, will create an unnecessary strain on the community's infrastructure.

The proposed construction of a new Level I Trauma Center would require upgraded roads, new ambulances, enhanced utilities and other changes. While those changes may sound beneficial to residents at first blush, the money to finance them has to come from somewhere and taxpayers know where that somewhere will be.

The East Side already has a hospital that has been serving the area for more than 100 years, OSF Saint Anthony. Along with SwedishAmerican, which serves central Rockford, OSF Saint Anthony and Rockford Memorial have been part of a perfect balance healthcare distribution in the area.

I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,

Name: Kathy D. Blomberg  
Address: 209 Willis Ave  
City: Rochelle, Ill 61068

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

I write this in opposition to MercyRockford's plans for a new hospital on the East Side. For all the talk about how the new facility would provide state-of-the-art healthcare, it won't provide new services for Rockford residents.

MercyRockford wants to move some of the services it currently provides at Rockford Memorial Hospital to its proposed new hospital. I cannot see how that would be beneficial for residents currently served by Rockford Memorial Hospital or how simply moving some services does anything more than duplicate the services MercyRockford currently provides.

Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

A handwritten signature in cursive script, appearing to read "B. White".

Beverly White

8779 W Ridge Dr.

Belvidere, IL 61008



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

I write this in opposition to MercyRockford's plans for a new hospital on the East Side. As a lifelong resident of Rockford, I welcome growth in the community, however this new facility will not provide new services for our city it is simply moving some services currently provided at Rockford Memorial Hospital to its proposed new hospital.

Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

The East Side has a hospital that has been serving the area for more than 100 years, OSF Saint Anthony. Along with SwedishAmerican, which serves central Rockford, OSF Saint Anthony and Rockford Memorial have been part of a perfect balance healthcare distribution in the area. I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Sincerely,



Amy Lozano  
503 Roland Avenue  
Rockford, IL 61107

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

I write this to you because MercyRockford's plan to open a new hospital on the East Side of Rockford, Project #15-039, will create an unnecessary strain on the community's infrastructure.

The proposed construction of a new Level I Trauma Center would require upgraded roads, new ambulances, enhanced utilities and other changes. While those changes may sound beneficial to residents at first blush, the money to finance them has to come from somewhere and taxpayers know where that somewhere will be.

The East Side already has a hospital that has been serving the area for more than 100 years, OSF Saint Anthony. Along with SwedishAmerican, which serves central Rockford, OSF Saint Anthony and Rockford Memorial have been part of a perfect balance healthcare distribution in the area.

I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,



Name: Pamela Jenkins

Address: 5934 Thatcher Drive

City: Rockford, IL 61114

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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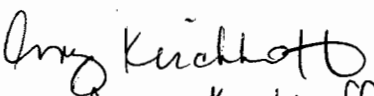
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Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

  
Name: Amy Kirchhoff  
Address: 5146 E. State St.  
City: Rockford IL



# OSF<sup>®</sup>

SAINT ANTHONY MEDICAL CENTER

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

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I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Brenda Meintz

Address: 5666 E. State St.

City: Rockford, IL 61108

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Paula Fiet

Address: 5555 Raspberry Trl

City: Rockford IL 61114

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

I write this to you because MercyRockford's plan to open a new hospital on the East Side of Rockford, Project #15-039, will create an unnecessary strain on the community's infrastructure.

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Sincerely,

Name:  ms  
Address: 10413 WENTWORTH PLACE  
City: BELVIDERE, ILLINOIS

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name:



Address:

10413 WENTWORTH PLACE

City:

BEVERLY, ILLINOIS

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Reborah M. Peterson

Address: 1623 Jackson St.

City: Rockford, IL 61107



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

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I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,



Name: Juliann M. Palmer

Address: PO Box 168

City: Prosser, HI. 41073

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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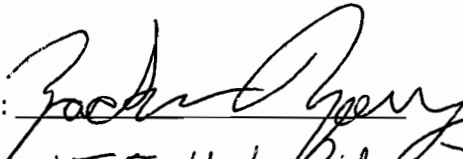
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I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name:   
Address: 155 High Ridge Trail  
City: Rockford, IL 61107

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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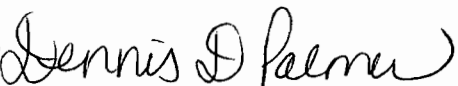
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Regards, 

Name: Dennis Palmer

Address: PO Box 168

City: Roscoe

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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Regards,

Name: Renee E. Foxberg  
Address: 11741 Tar Hill Trail  
City: Rockton IL 61072

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

As a healthcare professional myself who has a dental practice just a few blocks away from Rockford Memorial Hospital; I am in total opposition to MercyRockford's plans for a new hospital on the East Side. I have been committed to the West Side residents of Rockford for over 30 years and completely understand the need for quality healthcare not only available on the East Side but also the West.

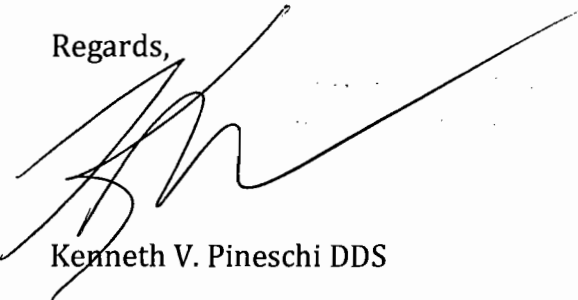
What a great disservice it would be to the community as a whole to move some of the services it currently provides at Rockford Memorial Hospital to its proposed new hospital. I cannot see how that would be beneficial for residents currently served by Rockford Memorial Hospital or how simply moving some services does anything more than add to the depression of the West Side

We need to invest in our West Side community not tear it down. Investing in the West Side will revitalize a depressed area and cost far less than an East Side project.

I strongly believe that hospitals should be built based only on need, not want. We truly need a quality hospital on the West Side. Removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,



Kenneth V. Pineschi DDS

1506 N. Rockton Ave

Rockford, IL 61103

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Sarah Shalder

Address: 5428 Brompton Ave

City: Lynwood Park, IL 61111

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

I write this in opposition to MercyRockford's plans for a new hospital on the East Side. For all the talk about how the new facility would provide state-of-the-art healthcare, it won't provide new services for Rockford residents.

MercyRockford wants to move some of the services it currently provides at Rockford Memorial Hospital to its proposed new hospital. I cannot see how that would be beneficial for residents currently served by Rockford Memorial Hospital or how simply moving some services does anything more than duplicate the services MercyRockford currently provides.

Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Allison Gleason

Address: 4505 Ratcliffe Dr.

City: Belvidere, Ill. 61008

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

I write this to you because MercyRockford's plan to open a new hospital on the East Side of Rockford, Project #15-039, will create an unnecessary strain on the community's infrastructure.

The proposed construction of a new Level I Trauma Center would require upgraded roads, new ambulances, enhanced utilities and other changes. While those changes may sound beneficial to residents at first blush, the money to finance them has to come from somewhere and taxpayers know where that somewhere will be.

The East Side already has a hospital that has been serving the area for more than 100 years, OSF Saint Anthony. Along with SwedishAmerican, which serves central Rockford, OSF Saint Anthony and Rockford Memorial have been part of a perfect balance healthcare distribution in the area.

I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,

Name: Deanna Berg  
Address: 907 Pine Valley  
City: Rockford 61107



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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Regards,

Name:



Address:

13138 ROSSMOOR LANE

City:

ROCKTON, IL 61072

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

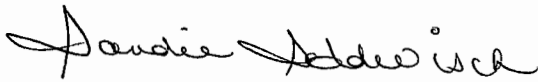
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Sincerely,

A handwritten signature in cursive script, appearing to read "Sandie Soldwisch".

Sandie Soldwisch

617 Featherstone Unit 9

Rockford, IL 61107

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

As an employee of OSF Saint Anthony, I feel as though I have a special appreciation for the need for a healthcare provider to support its community. I believe that MercyRockford's proposal does not respect that need, so I am opposed to it.

OSF Saint Anthony has made a commitment to Rockford's East Side for many years. We are renovating our campus to better serve our neighbors with state-of-the-art medical procedures. I understand that such a renovation can be expensive, but when you consider what's on the line—the health of the community—the expense is clearly worth it.

That's why MercyRockford's argument that it must move services to the East Side and expand its presence there fails to hold up. By investing the money it plans to spend on an East Side expansion into its existing campus on the West Side, MercyRockford can help the area in so many ways.

MercyRockford has the same obligation that OSF and SwedishAmerican have for the communities they serve: to improve the health of the individuals in the community, and to invest in the community as a whole.

I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

*Karen Gessner*

Name: Karen Gessner

Address: 395 Stone Ridge Lane

City: Cherry Valley, IL 61016

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,



Name: Theresa Selgestad

Address: 3431 US Hwy 52

City: Lanark IL 61046

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards, 

Name: Judy Sunderman

Address: 2129 Eggleston Rd

City: Rockford IL 61108

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Michael Hart DO

Address: 7319 Bonmar Way

City: Cherry Valley IL 61016

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Emily Wilhelms  
Address: 2102 Bainburg Dr  
City: Rockford

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Brandie Messer

Address: 206 Morningstar Ct

City: Stillman Valley IL 61084



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

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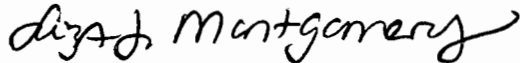
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Regards,



Name: Eliza J. Montgomery

Address: 3743 Cutty Sark Road

City: Cherry Valley, IL 61016

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

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Sincerely,

Name: Kimberly MacMurchy

Address: 9216 Longfellow Ln

City: Machesney Park

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Marcy Slocum

Address: 6337 HARKEN RD

City: LOVED PARK, IL 61111

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

As an employee of OSF Saint Anthony, I feel as though I have a special appreciation for the need for a healthcare provider to support its community. My husband has a dental practice only a few blocks away from Rockford Memorial. It is such a disservice for our community to walk away from an area that so desperately needs not only quality healthcare but business itself.

OSF Saint Anthony has made a commitment to Rockford's East Side for many years. We are renovating our campus to better serve our neighbors with state-of-the-art medical procedures. I understand that such a renovation can be expensive, but when you consider what's on the line—the health of the community—the expense is clearly worth it.

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Regards,



Jody Pineschi

6263 Vicksburg Rd

Rockford, IL 61107

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

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Regards,

Name: Leann Moritz

Address: 7045 E. Brick Rd.

City: Chana, IL 61015

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

I write this in opposition to MercyRockford's plans for a new hospital on the East Side. For all the talk about how the new facility would provide state-of-the-art healthcare, it won't provide new services for Rockford residents. Rather, it will shift services from where they are desperately needed.

My main concern is that MercyRockford has **NO** intentions of being able to financially support two hospitals in Rockford. I truly believe you are getting a "song and dance" about their intent to provide state-of-the-art healthcare. When I heard about the proposal for two new campuses, I immediately envisioned MercyRockford shutting down its west side campus once the new hospital is up and running. I am concerned that Rockford will get the "we cannot sustain two healthcare facilities and we need to close the west campus" story once the new hospital is up and running. Sounds incredulous? This scenario is happening across the entire country. I would ask that you look closely at Mercy Rockford's financials to see if they truly are able to afford a building a new facility. Likewise, please take a look at the amount of money committed to the west campus. The amount of money pledged for the west campus isn't enough to sustain what it currently has. I believe MercyRockford's plans to shut down the west campus are well on the way. Unfortunately, individuals not familiar with healthcare financials aren't smart enough to figure out that the monies are not adding up correctly. If the west campus closes, the most vulnerable population of Winnebago County is left without nearby emergency facilities. It will be up to SwedishAmerican and OSF Saint Anthony Medical Center to absorb the impact. While both facilities are gearing up for this shift, it means that all citizens of Winnebago County will be affected with this shift. The long hours in the ER waiting room will become even longer.

My second concern is that I do not believe that it is fair to the citizens of west Rockford and those of western and northwestern Winnebago County to move the Level 1 trauma center. Precious time will be lost for those trauma victims by moving this trauma center. Time lost means lives lost. My family lives in northwestern Winnebago County. I can tell you that it takes additional time to travel to the east side for care.

My third concern is that MercyRockford wants to be "more convenient" and a "destination center." To accomplish this, they believe they must move some of the services it currently

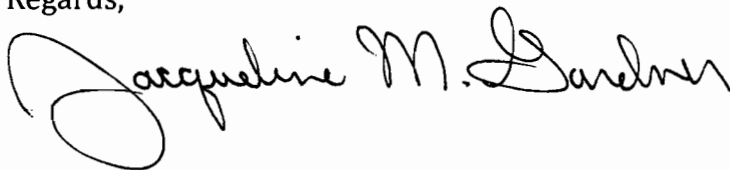
provides at Rockford Memorial Hospital to its proposed new hospital. I cannot see how that would be beneficial for residents currently served by Rockford Memorial Hospital or how simply moving some services does anything more than duplicate the services MercyRockford currently provides. I speak from experience. I completed my nursing degree at the University of Iowa Hospitals and Clinics (UIHC). I still go to Iowa City because my daughter currently attends college there. UIHC provides excellent care for the entire state of Iowa and western Illinois. UIHC is not easy to get to from the interstate. Driving in the streets around the hospital is confusing. Parking is impossible. Hotel-wise, only the Ronald McDonald House is remotely close. The Ronald McDonald House staff provides shuttle services because it is a long walk to the hospital and there are no sidewalks. There are no close restaurants. The only thing convenient is the excellent city bus service. Everyone that goes to UIHC knows it is tricky maneuvering in and around the hospital campus. No one cares. Iowans readily put up with all of the inconveniences because they know they are getting the highest quality of care.

Finally, as a taxpayer, I know that duplicated healthcare services raise costs that would fall on the shoulders of taxpayers like me. There will also be the removal of potentially life-saving care from Rockford residents who already have difficulty accessing health care and that is just plain wrong.

I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

A handwritten signature in black ink that reads "Jacqueline M. Gardner". The signature is fluid and cursive, with a large loop at the beginning of the first name.

Jacqueline M. Gardner  
1140 Sheppard Road  
Rockton, Illinois 61072

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

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*Bottom line, No air for 4 minutes you ~~know~~ dead. So is this how Rockford Memorial is serving its community best. Seriously there is a tremendous need for RMH to stay in thier current location!!*

Name: Lisa Maggio

Address: 4514 Cleveland Ave

City: Rockford IL 61108



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

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Regards,

Name: Barbara R. Chemello  
Address: 1675 Loudon Dr.  
City: Loves Park, Ill. 61111

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: MARGERY S Hagemann  
Address: 5717 Haystack DR  
City: Rockford IL 61107

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name:

Address:

City:

*Janet Flinders*  
*Janet Flinders*  
*1110 Parkwood Ave*  
*Rockford, IL*  
*61107*

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards, 

Name: Vickie Masbruch

Address: 100 Pembroke Rd

City: Poplar Grove, IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

I write this in opposition to MercyRockford's plans for a new hospital on the East Side. For all the talk about how the new facility would provide state-of-the-art healthcare, it won't provide new services for Rockford residents.

MercyRockford wants to move some of the services it currently provides at Rockford Memorial Hospital to its proposed new hospital. I cannot see how that would be beneficial for residents currently served by Rockford Memorial Hospital or how simply moving some services does anything more than duplicate the services MercyRockford currently provides. Also, there are quite a few people with transportation difficulties in the area and this seems like a burden if people have to even go farther for some services if they wish to stay with Rockford Memorial Hospital.

Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I strongly believe that hospitals should be built based only on need, not want. I really do not see a "need" for this area.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Katherine A. Eickler  
Address: 14537 Melms R.  
City: Genoa, IL 60135

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

As an employee of OSF Saint Anthony, I feel as though I have a special appreciation for the need for a healthcare provider to support its community. I believe that MercyRockford's proposal does not respect that need, so I am opposed to it.

OSF Saint Anthony has made a commitment to Rockford's East Side for many years. We are renovating our campus to better serve our neighbors with state-of-the-art medical procedures. I understand that such a renovation can be expensive, but when you consider what's on the line—the health of the community—the expense is clearly worth it.

That's why MercyRockford's argument that it must move services to the East Side and expand its presence there fails to hold up. By investing the money it plans to spend on an East Side expansion into its existing campus on the West Side, MercyRockford can help the area in so many ways.

MercyRockford has the same obligation that OSF and SwedishAmerican have for the communities they serve: to improve the health of the individuals in the community, and to invest in the community as a whole.

I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: Joanne Worrell  
Address: 1305 Iles Avenue  
City: Belvidere, Ill. 61008

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

I write this to you because MercyRockford's plan to open a new hospital on the East Side of Rockford, Project #15-039, will create an unnecessary strain on the community's infrastructure.

The proposed construction of a new Level I Trauma Center would require upgraded roads, new ambulances, enhanced utilities and other changes. While those changes may sound beneficial to residents at first blush, the money to finance them has to come from somewhere and taxpayers know where that somewhere will be.

The East Side already has a hospital that has been serving the area for more than 100 years, OSF Saint Anthony. Along with SwedishAmerican, which serves central Rockford, OSF Saint Anthony and Rockford Memorial have been part of a perfect balance healthcare distribution in the area.

I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,

Name: Karen Yarke  
Address: 1240 S. Appleton Rd.  
City: Belvidere, IL 61008

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

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MercyRockford wants to move some of the services it currently provides at Rockford Memorial Hospital to its proposed new hospital. My concerns relate to my In-Laws who live within a mile from RMH is how this would benefit them. If services are moved to the east side, it would mean a greater distance for them to travel. This may not seem too much for some but for our elderly it can be a huge barrier for their healthcare needs.

I cannot see how that would be beneficial for residents currently served by Rockford Memorial Hospital or how simply moving some services does anything more than duplicate the services MercyRockford currently provides.

Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Susan M Schumacher

Address: 7557 Derby Close

City: Caledonia, IL  
61011



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

As an employee of OSF Saint Anthony, I feel as though I have a special appreciation for the need for a healthcare provider to support its community. I believe that MercyRockford's proposal does not respect that need, so I am opposed to it.

OSF Saint Anthony has made a commitment to Rockford's East Side for many years. We are renovating our campus to better serve our neighbors with state-of-the-art medical procedures. I understand that such a renovation can be expensive, but when you consider what's on the line—the health of the community—the expense is clearly worth it.

That's why MercyRockford's argument that it must move services to the East Side and expand its presence there fails to hold up. By investing the money it plans to spend on an East Side expansion into its existing campus on the West Side, MercyRockford can help the area in so many ways.

MercyRockford has the same obligation that OSF and SwedishAmerican have for the communities they serve: to improve the health of the individuals in the community, and to invest in the community as a whole.

I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: Laura Evans

Address: 9515 Canyon Dr

City: Machesney Park, IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: Kathleen J. Hansen

Address: 3813 Sage Dr

City: Rockford, IL 61114

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Kelly Scarpetta  
Address: 506 Merlot Dr  
City: Roscoe, IL 61073

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Cheri Shuggs

Address: 213 N STATE STREET

City: POPLAR GROVE

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Cheryl Rester  
Address: 5408 Sierras Drive  
City: Rockford, Illinois 61108

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: Deborah A. Steinborn - *Deborah A. Steinborn*

Address: 442 Franklin Street

City: Belvidere IL 61008

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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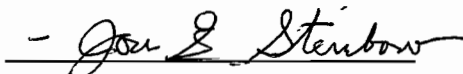
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Regards,

Name: \_\_Jon E. Steinborn\_\_ 

Address: \_\_442 Franklin Street\_\_

City: \_\_Belvidere IL 61008\_\_

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

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I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: Mary McCallister  
Address: 1312 30th Street  
City: Rockford, IL 61108



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

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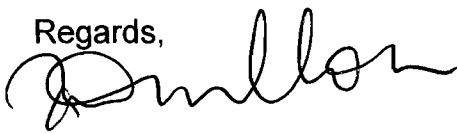
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I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,



Name: RAJBIR DHILLON, MD

Address: 5666 E State St,

City: Rockford, IL 61108

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

MercyRockford's proposal to downsize its hospital on the West side of Rockford and relocate critical services to the East side compels me to write to you and ask that you please oppose this plan.

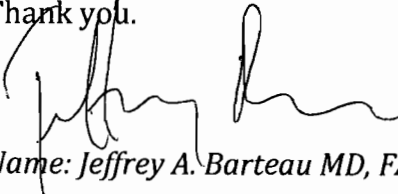
The three existing hospitals in Rockford, MercyRockford, OSF Saint Anthony and SwedishAmerican, serve our community well. They are well situated geographically so that all residents of Rockford have access to high-quality care. MercyRockford's proposal to relocate its Level 1 Trauma Center, cardiac care, pediatrics and OB/GYN services to the East side will result in a significant, potentially life-threatening disruption of services for thousands of West side residents.

As it stands, West side residents, and those living in communities West of Rockford such as Winnebago, Pecatonica and Seward already have challenges accessing care. MercyRockford's plan would only compound those challenges because vital services would literally be taken away.

As far as assessing need is concerned, the Trauma, cardiac and critical care services in particular are already adequately provided only a few miles away at OSF St. Anthony Medical Center. There is no justifiable reason for duplicating these services on the East side.

I urge you to oppose this plan.

Thank you.

A handwritten signature in black ink, appearing to read 'Jeffrey A. Barteau', with a stylized flourish at the end.

*Name: Jeffrey A. Barteau MD, FACS*

*Address: 10774 Quail Hill Cove*

*City: Rockford*

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

I write this in opposition to MercyRockford's plans for a new hospital on the East Side. For all the talk about how the new facility would provide state-of-the-art healthcare, it won't provide new services for Rockford residents.

MercyRockford wants to move some of the services it currently provides at Rockford Memorial Hospital to its proposed new hospital. I cannot see how that would be beneficial for residents currently served by Rockford Memorial Hospital or how simply moving some services does anything more than duplicate the services MercyRockford currently provides.

Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Billie Felchlin

Address: 3546 Woodside cr+

City: Joliet IL 60431

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Kathryn Blumberg  
Address: 209 Willis Ave  
City: Rockford, IL 61068

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Donna Howland  
Address: 9370 Lawrenceville  
City: Garden Prairie, IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Terrie Casady  
Address: 428 Shaded Rue Dr.  
City: Taplar Grove, IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Dear Ms. Avery,

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The proposed construction of a new Level I Trauma Center would require upgraded roads, new ambulances, enhanced utilities and other changes. While those changes may sound beneficial to residents at first blush, the money to finance them has to come from somewhere and taxpayers know where that somewhere will be.

The East Side already has a hospital that has been serving the area for more than 100 years, OSF Saint Anthony. Along with SwedishAmerican, which serves central Rockford, OSF Saint Anthony and Rockford Memorial have been part of a perfect balance healthcare distribution in the area.

I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,

Name: Beverly Larson  
Address: 1508 Gordon Ct.  
City: Belvidere, IL 61008

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Sincerely,

A handwritten signature in black ink, appearing to read 'Deborah Anderson', with a long horizontal flourish extending to the right.

Deborah Anderson

1011 Tamworth Drive

Machesney Park, IL 61115



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Sincerely,

A handwritten signature in black ink, appearing to read 'D. Anderson', with a long horizontal flourish extending to the right.

Derek Anderson

1011 Tamworth Drive

Machesney Park, IL 61115

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Sincerely,

Name: Donise Reaser  
Address: 11683 Oxtail Way  
City: Rockford

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Lanaine Campbell  
Address: 1625 Chelsea Ave  
City: Rockford, IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Dear Ms. Avery,

I write this to you because MercyRockford's plan to open a new hospital on the East Side of Rockford, Project #15-039, will create an unnecessary strain on the community's infrastructure.

The proposed construction of a new Level I Trauma Center would require upgraded roads, new ambulances, enhanced utilities and other changes. While those changes may sound beneficial to residents at first blush, the money to finance them has to come from somewhere and taxpayers know where that somewhere will be.

The East Side already has a hospital that has been serving the area for more than 100 years, OSF Saint Anthony. Along with SwedishAmerican, which serves central Rockford, OSF Saint Anthony and Rockford Memorial have been part of a perfect balance healthcare distribution in the area.

I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,

Name: Jean T Bilodeau  
Address: 621 Superior Ave  
City: Machesney Park IL 61115

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

I write this in opposition to MercyRockford's plans for a new hospital on the East Side. For all the talk about how the new facility would provide state-of-the-art healthcare, it won't provide new services for Rockford residents.

MercyRockford wants to move some of the services it currently provides at Rockford Memorial Hospital to its proposed new hospital. I cannot see how that would be beneficial for residents currently served by Rockford Memorial Hospital or how simply moving some services does anything more than duplicate the services MercyRockford currently provides.

Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,



Name: Susan Fernandez

Address: 5510 E. State Street

City: Rockford, IL 61108

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application: #15-038; #15-039; #15-040

Dear Ms. Avery,

As a physician, I'm writing to you to share my opposition to MercyRockford's proposal to open a new hospital on the East Side of Rockford.

Time is literally of the essence. It's not an exaggeration to say that *seconds and minutes* count when lives hang in the balance. MercyRockford's plan to move its Level 1 Trauma Center from the West Side of Rockford to the East Side will take away life-saving healthcare services for the nearly 60,000 people who live on Rockford's West Side. As a medical resident, I spent many months training and serving the patients of that area in my Obstetrics and Neonatal ICU rotations.

I've always been supportive of reforms in health care delivery that promote efficiency and, most importantly, effectiveness. This proposed move is not reflective of either of these.

Instead of increasing access to healthcare, it decreases it in one area that needs it most and duplicates it in another. My colleagues and I know from first-hand experience that access to healthcare has a direct and quantifiable impact on healthcare outcomes. Quite simply, less access results in lower health outcomes.

All Rockford residents deserve accessible healthcare. I urge you to oppose MercyRockford's plan to relocate critical services to the East Side.

In addition, as a community member, my family and I support the west side of Rockford, and celebrate its cultural diversity. We regularly frequent the many small family owned restaurants all over the west side of Rockford. We have attended Lutheran Church of the Good Shepherd on 1829 N Rockford for decades. For twenty years our church has hosted an Ice Cream social for our neighbors. We have hosted the prisoner re-entry program until just this last year they needed a larger facility. We participate in clean up activities on Rockton Ave regularly, and our church is starting an afterschool program with West Middle School this Spring. We are a designated voting site, and have many other ministries. We are doing our best to reach out to this community with our help, encouragement and support. This area is in dire need of economic growth, and the Mission that Rockford Memorial has in that impoverished section of town needs to increase, not decrease. An initial investment of \$8 million dollars is nothing compared to a \$400 million dollar

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
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Dear Ms. Avery,

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OSF Saint Anthony has made a commitment to Rockford's East Side for many years. We are renovating our campus to better serve our neighbors with state-of-the-art medical procedures. I understand that such a renovation can be expensive, but when you consider what's on the line—the health of the community—the expense is clearly worth it.

That's why MercyRockford's argument that it must move services to the East Side and expand its presence there fails to hold up. By investing the money it plans to spend on an East Side expansion into its existing campus on the West Side, MercyRockford can help the area in so many ways.

MercyRockford has the same obligation that OSF and SwedishAmerican have for the communities they serve: to improve the health of the individuals in the community, and to invest in the community as a whole.

I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name: Sherry A. Ward

Address: 3192 Hoffman Ct

City: Cherry Valley, IL 61016

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Diana Nitch

Address: 5837 Pierce Ln, So. Beloit, IL 61080

City: So. Beloit, IL 61080



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Joey Hayunga  
Address: 6368 N. Pearson Rd  
City: Pecatonica, IL 61063

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

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I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Randy Boddy

Address: 6849 Hwy 140

City: Clinton WI.

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Ronda Foreman  
Address: 3008 Arcadia Terrace  
City: Rockford, IL 61101

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

MercyRockford's proposal to leave the West Side of Rockford and relocate to the East Side compels me to write to you and ask that you please oppose this plan.

The three existing hospitals in Rockford, MercyRockford, OSF Saint Anthony and SwedishAmerican, serve our community well. They are well situated geographically so that all residents of Rockford have access to high-quality care. MercyRockford's proposal to relocate its Level 1 Trauma Center, cardiac care, pediatrics and OB/GYN services to the East Side will result in a huge, potentially life-threatening disruption of services for thousands of West Side residents.

As it stands, West Side residents, and those living in communities West of Rockford such as Winnebago, Pecatonica and Seward already have challenges accessing care. MercyRockford's plan would only compound those challenges because vital services would literally be taken away.

I urge you to oppose this plan.

Thank you.

Name: Dave Finnegan  
Address: 2142 Cumberland St.  
City: Rockford, IL  
61103

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Joan Hatch  
Address: 333 Perry Ave.  
City: So. Beloit IL 61080

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Laura Black

Address: 5280 Sunburst Dr

City: Lower Park

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Daniel Reeves  
Address: 685 Ashleigh Lane  
City: Roscoe IL

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: \_\_\_\_\_

Address: \_\_\_\_\_

City: \_\_\_\_\_

*LDL*  
*5853 Fairway Dr*  
*So Beloit IL 61080*



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Instead of increasing access to healthcare, it decreases it in one area that needs it most and duplicates it in another. My colleagues and I know from first-hand experience that access to healthcare has a direct and quantifiable impact on healthcare outcomes. Quite simply, less access results in lower health outcomes.

All Rockford residents deserve accessible healthcare. I urge you to oppose MercyRockford's plan to relocate critical services to the East Side.

Thank you.

Name: Monica Martens

Address: \_\_\_\_\_

City: \_\_\_\_\_

My son needed help + we went to RMH. Granted the proposed development would be closer to me now, but thinking of others if there is no hospital on the west side this could negatively impact care to those in that vicinity.

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Dear Ms. Avery,

As an employee of OSF Saint Anthony, I feel as though I have a special appreciation for the need for a healthcare provider to support its community. I believe that MercyRockford's proposal does not respect that need, so I am opposed to it.

OSF Saint Anthony has made a commitment to Rockford's East Side for many years. We are renovating our campus to better serve our neighbors with state-of-the-art medical procedures. I understand that such a renovation can be expensive, but when you consider what's on the line—the health of the community—the expense is clearly worth it.

That's why MercyRockford's argument that it must move services to the East Side and expand its presence there fails to hold up. By investing the money it plans to spend on an East Side expansion into its existing campus on the West Side, MercyRockford can help the area in so many ways.

MercyRockford has the same obligation that OSF and SwedishAmerican have for the communities they serve: to improve the health of the individuals in the community, and to invest in the community as a whole.

I respectfully ask the Board to hold MercyRockford to that obligation and reject the proposal.

Regards,

Name:   
Address: 16493 Corina Cune  
City: Rockford, IL 61107

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Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Name: Kelly Barclay  
Address: 5435 Country Ct  
City: Roscoe

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525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: ERIN Zellmer

Address: 110 miller Ct.

City: DAVIS, IL 61019

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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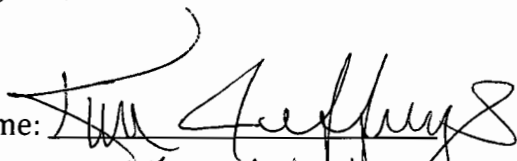
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Name:

Address:

City:

  
8455 Willowtree Dr  
Machesney Park

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Illinois Health Facilities and Services Review Board  
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Springfield, IL 62761

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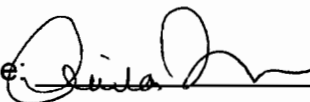
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Name:   
Address: 9911 Rockcut Crossing  
City: Forest Park IL 60111

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Thank you.



Name: A. GAYNES, MD

Address: 270 PEARL ST

City: PEMBROKE IL. 61008

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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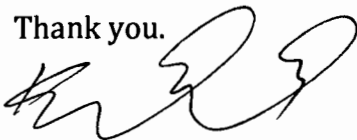
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Name: KASHIF ZAEHER

Address: 566 EAST GRANT HWY

City: MARENGO, IL 60146



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,



Name: cynthia a rodrian

Address: 9923 Stacy Lane

City: Union, IL 60180

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Regard Tracy I Piper\_\_\_\_\_

Address: 501 Willow Rd\_\_\_\_\_

City: Marengo, IL 60152\_\_\_\_\_

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

As an employee of OSF Saint Anthony, I feel as though I have a special appreciation for the need for a healthcare provider to support its community. I believe that MercyRockford's proposal does not respect that need, so I am opposed to it.

OSF Saint Anthony has made a commitment to Rockford's East Side for many years. We are renovating our campus to better serve our neighbors with state-of-the-art medical procedures. I understand that such a renovation can be expensive, but when you consider what's on the line—the health of the community—the expense is clearly worth it.

That's why MercyRockford's argument that it must move services to the East Side and expand its presence there fails to hold up. By investing the money it plans to spend on an East Side expansion into its existing campus on the West Side, MercyRockford can help the area in so many ways.

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Respectfully,  
\_\_\_\_\_  
Jeanne M. Lehman

Address: 1144 N State St \_\_\_\_\_

City: Marengo, IL 60152 \_\_\_\_\_

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards, Susan D Martin

Name: Susan D. Martin

Address: 7288 Sentinel Rd

City: Rockford, IL 61107

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to Project #15-038; #15-039; #15-040

Dear Ms. Avery,

I write this in opposition to MercyRockford's plans for a new hospital on the East Side. For all the talk about how the new facility would provide state-of-the-art healthcare, it won't provide new services for Rockford residents.

MercyRockford wants to move some of the services it currently provides at Rockford Memorial Hospital to its proposed new hospital. I cannot see how that would be beneficial for residents currently served by Rockford Memorial Hospital or how simply moving some services does anything more than duplicate the services MercyRockford currently provides.

Duplicated healthcare services raise costs that would fall on the shoulders of taxpayers and removing potentially life-saving care from Rockford residents who already have difficulty accessing health care is just wrong.

I strongly believe that hospitals should be built based only on need, not want.

I respectfully request that the Board vote no on MercyRockford's Certificate of Need application.

Regards,

Name: Becky Voss

Address: 2941 Graham Road

City: Belvidere, IL 61008

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

RE: Opposition to application #15-038; #15-039; # 15-040

Dear Ms. Avery,

I write this to you because MercyRockford's plan to open a new hospital on the East Side of Rockford, Project #15-039, will create an unnecessary strain on the community's infrastructure.

The proposed construction of a new Level I Trauma Center would require upgraded roads, new ambulances, enhanced utilities and other changes. While those changes may sound beneficial to residents at first blush, the money to finance them has to come from somewhere and taxpayers know where that somewhere will be.

The East Side already has a hospital that has been serving the area for more than 100 years, OSF Saint Anthony. Along with SwedishAmerican, which serves central Rockford, OSF Saint Anthony and Rockford Memorial have been part of a perfect balance healthcare distribution in the area.

I ask that the Board maintain that balance and vote against MercyRockford's proposal.

Sincerely,

Name: Paul Kuhn

Address: 13940 Birch Road

City: Genoa, IL 60135

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Opposition to application #15-038; #15-039; #15-040

Dear Ms. Avery,

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That's why MercyRockford's argument that it must move services to the East Side and expand its presence there fails to hold up. By investing the money it plans to spend on an East Side expansion into its existing campus on the West Side, MercyRockford can help the area in so many ways.

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Regards,

Name: Dawn M Somers  
Address: 17837 Lindenwood Rd  
City: Lindenwood IL 61049

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,

Name: Diane Anderson

Address: 7 Wheeler Ct

City: Lemont, IL



Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards, 

Name: MARK OLSON

Address: 6886 Skyview Trail

City: Roscoe, IL 61073

Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, 2<sup>nd</sup> floor  
Springfield, IL 62761

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Regards,



Name: Megan Voss

Address: 5149 Henslow PKwy.

City: Belvidere