



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

525 WEST JEFFERSON ST. • SPRINGFIELD, ILLINOIS 62761 • (217) 782-3516 FAX: (217) 785-4111

DELIVERED ELECTRONICALLY

July 23, 2019

John Aaron
Senior Director, Finance Group
Office of Finance
North Shore University HealthSystem
1300 Central Street
Evanston, IL 60201

RE: Project Completion for Permit #13-075 – Highland Park Hospital

Dear Mr. Aaron:

On July 19, 2019 we received your notice of project completion for the Permit referenced above. For your convenience we have attached the rules governing the final realized cost report and the audit that is necessary to be provided to State Board.

Should you have any questions or concerns please contact Mike Constantino or George Roate of my staff at Mike.Constantino@illinois.gov or George.Roate@illinois.gov or 217.782.3516.

Sincerely,

A handwritten signature in blue ink that reads "Courtney Avery".

Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board