

July 12, 2019

Courtney Avery
Illinois Health Facilities and Services Review Board
525 West Jefferson, 2nd Floor
Springfield, IL 62761

RECEIVED

JUL 19 2019

**HEALTH FACILITIES &
SERVICES REVIEW BOARD**

Re: Notification of Project Completion
NorthShore University HealthSystem
Permit # 13-075: Highland Park Hospital
Major Modernization Project

Dear Courtney Avery,

The purpose of this letter is to advise the Illinois Health Facilities and Services Review Board of the completion of Permit #13-075 by June 30, 2019, in accordance with the 77 Illinois Administrative Code, Section 1130.770.

Please advise us that you have accepted this notification of project completion.

If you have any questions, please call me at (847) 492-6904 or email at jaaron@northshore.org

Sincerely,



John Aaron
Senior Director, Finance Group

State of Illinois
County of Cook

Signed before me on July 12, 2019
by John Aaron.

Ellen Daniel
Notary Public

