



JUL 18 2013

By FedEx and electronic mail

HEALTH FACILITIES &
SERVICES REVIEW BOARD

July 16, 2013

Ms. Courtney Avery, Administrator
Illinois Health Facilities and Services Review Board
2nd Floor 525 West Jefferson Street
Springfield, Illinois 62761

13-041 *Am*
13-044

Re: Request for Expedited Review of Projects

Dear Ms. Avery:

This letter respectfully requests that the Illinois Health Facilities and Services Review Board expedite its review of the applications addressing the changes of ownership through merger of the four Illinois hospitals currently owned by subsidiaries of Vanguard Health Systems, Inc., so that these applications will be heard on August 13, 2013. The four Certificate of Need applications seek the Board's approval of the change of ownership of VHS-MacNeal Hospital, VHS-Weiss Memorial Hospital, VHS-Westlake Hospital, and VHS-West Suburban Medical Center. These approvals are sought in connection with the anticipated merger of Vanguard Health Systems, Inc. into Tenet Healthcare Corporation. The applications were filed on July 12, 2013.

The request to expedite is being sought because we expect that this transaction, which will result in a merged entity with 66 hospitals in 16 states, will be ready to close promptly upon the receipt of required pre-closing regulatory approvals, which are anticipated to be obtained prior to the Illinois Health Facilities and Services Review Board's September meeting. The references to a "completion date" of December 31, 2013 in the applications refer to completion of post-closing filings and the submission of other post-closing required documentation in Illinois and other states.

The proposed change of ownership will not have any impact on any services provided at the four hospitals. No changes to the staffing levels of the hospitals, other than those changes normally associated with the ongoing operations of a hospital, are anticipated during the first two years following the transaction, nor are any changes anticipated in the number of IDPH-approved beds or the hospitals' IDPH-designated "categories of service."

Ms. Courtney Avery, Administrator
Illinois Health Facilities and Services Review Board
July 16, 2013
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The parties believe that a delay in the closing of the transaction will negatively impact the Illinois hospitals as a result of potential delays in implementing ongoing initiatives pending the closing, and increased staff and employee attrition due to the uncertainties of an extended closing process. The four hospitals employ 5,400 individuals. In addition, a delay in closing will also negatively impact the 66 hospitals in 15 other states that are part of this merger transaction.

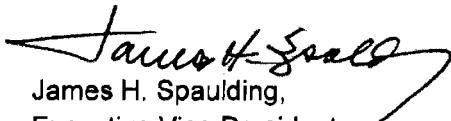
Please find attached twelve letters of support, which also support this request for expedited review. Additional letters, supporting the changes of ownership and request for expedited review will follow.

We are appreciative of your consideration of this request.

Sincerely,



Paul A. Castanon,
Vice President
Tenet Healthcare Corporation



James H. Spaulding,
Executive Vice President
Vanguard Health Systems, Inc.

cc: Mike Constantino



OFFICE OF THE SENATE PRESIDENT
STATE OF ILLINOIS

JOHN J. CULLERTON
SENATE PRESIDENT

327 STATE CAPITOL
SPRINGFIELD, ILLINOIS 62706
217-782-2728

Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
2nd Floor
525 West Jefferson Street
Springfield, Illinois 62761

Dear Ms. Avery:

Thank you for the opportunity to write to you on the matter of the Certificate of Need application regarding the merger between Vanguard Health Systems and the Tenet Healthcare Corporation. I write to share my support for the expedited consideration of the merger and ask that it be considered at the August 13, 2013 meeting of the Illinois Health Facilities and Services Review Board.

Weiss Memorial Hospital is located in my Senate District. The hospital plays a critical role in our community by providing health services and programming to residents of the 6th District as well as the surrounding areas. The impact of Weiss Memorial Hospital's services reaches far beyond the services they provide for the ill and injured. The hospital is a reliable partner in our community with significant programming to support its members, including: school supply donations to benefit local children, free health screenings and support groups, as well as community outreach programs for Polish, Russian, Spanish and Vietnamese residents of our area.

As you know, the leadership of Vanguard's Illinois hospitals will remain in place and Tenet Healthcare Corporation has committed to maintaining current services for a minimum of two years.

Again, thank you for the opportunity to write to you on this important matter. I look forward to seeing Weiss Memorial Hospitals and its sister facilities in the Vanguard Health System continue to benefit residents in my district and the surrounding area after the merger is complete.

Please do not hesitate to contact me with any questions.

Sincerely,

A handwritten signature in black ink that reads "John J. Cullerton".

John J. Cullerton

ILLINOIS STATE SENATE

CONSTITUENT SERVICE OFFICE

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ASSIGNMENTS – VICE-CHAIRMAN
JUDICIARY
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SENATOR DON HARMON
PRESIDENT PRO TEMPORE
39TH DISTRICT

July 11, 2013

Ms. Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
525 W. Jefferson Street, Second Floor
Springfield, Illinois 62761

Dear Ms. Avery:

I write to encourage the Illinois health Facilities and Services Review Board's expedited consideration of the merger between Tenet Healthcare Corporation and Vanguard Health Systems and the corresponding Certificate of Need application at your August 13, 2013 meeting.

West Suburban Medical Center is in my district and is one of four hospitals that will be affected by Vanguard's merger with Tenet Healthcare. West Suburban is an important part of the Oak Park community and provides crucial services for families in the area. For its work to educate members of our community, West Suburban was awarded the William Fitzsimmons Award by the Village of Oak Park for its extensive contributions to the health of Village residents, including free health screenings and educational efforts across the area.

These four hospitals have a long history of caring for our most vulnerable. Three of the four affected hospitals receive Disproportionate Share Hospital payments and are key participants in the State's Medicaid program. I am pleased that leadership at the hospitals will remain in place after the merger and that hospital services will remain unchanged for at least two years. Patients at West Suburban Hospital and members of our community who benefit from its services will appreciate a seamless transition.

Thank you in advance for your consideration of this matter.

Sincerely

A handwritten signature in black ink, appearing to read "Don Harmon".

Don Harmon

1836 W. 35TH STREET, FIRST FLOOR
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(773) 869-9050



323 STATE CAPITOL
SPRINGFIELD, IL 62706
(217) 782-9415

ILLINOIS STATE SENATE
ANTONIO MUÑOZ
STATE SENATOR • 1ST DISTRICT
ASSISTANT MAJORITY LEADER

July 16, 2013

Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
2nd Floor
525 West Jefferson Street
Springfield, Illinois 62761

Dear Ms. Avery:

I write to express my support for the Illinois Health Facilities and Services Review Board's expedited consideration of the Certificate of Need submitted on the merger between Tenet Healthcare Corporation and Vanguard Health Systems at your August 13th meeting. I have collaborated with Vanguard in the past and can attest that the network and its four facilities in the Chicagoland area are beneficial to our communities and that this merger will continue this record of support.

Many members of my Senate District are served by MacNeal Hospital in Berwyn. The hospital joins forces with my office on our annual Thanksgiving food drive and our holiday toy drive. Beyond these events, the hospital provides crucial healthcare at its facility and community engagement programs at local fairs and schools. The merger with Tenet will allow MacNeal and the other hospitals in its network to expand their list of resources and strengthen their roster of experts by tapping into such a broad national network to better serve our community.

I have been privileged to work with leaders at MacNeal and am pleased to know Tenet has committed to preserving local leadership at MacNeal and offering the same services at all four facilities in the Chicagoland area for at least two years following the merger.

Thank you for the opportunity to share my support for this merger between two leading healthcare providers. I look forward to working with leadership and staff at MacNeal under its new ownership.

Please do not hesitate to contact me with any questions.

Sincerely,

A handwritten signature in cursive script that reads "Antonio Munoz".

Antonio Munoz
State Senator • 1st District
Assistant Majority Leader

CAPITOL OFFICE:

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**ILLINOIS STATE SENATE
STEVEN LANDEK**

Committees:

Vice-Chairperson
• Human Services

Member:

- Appropriations II
- Commerce
- Local Government
- Revenue

Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
~~2nd Floor~~
525 West Jefferson Street
Springfield, Illinois 62761

Dear Ms. Avery:

I write to express my support for the Illinois Health Facilities and Services Review Board's accelerated consideration of the Certificate of Need submitted on the merger between Tenet Healthcare Corporation and Vanguard Health Systems at your August 13, 2013 meeting.

MacNeal hospital is located in my Senate District and plays an important part of keeping residents in Berwyn and the surrounding areas healthy. Beyond traditional medical services, MacNeal conducts a robust community engagement and education program to ensure community members are aware of the health risks they face every day as well as ways to combat them.

As ownership of MacNeal, Westlake, West Suburban and Weiss hospitals transitions to Tenet Healthcare Corporation, Vanguard Health Systems leadership of local facilities will be maintained and the service currently provided at these locations will remain in place for two years.

Thank you for your consideration as we work to support this important healthcare facility in the 12th district and its continued services to members of my community and others.

If you or your colleagues should have any questions, do not hesitate to contact me.

Sincerely,

A handwritten signature in black ink, appearing to read "S. Landek", written in a cursive style.

Steven Landek

Springfield Office:
264-S Stratton Office Building
Springfield, IL 62706
(217) 782-8173
(217) 558-1844 FAX

District Office:
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Committee assignments:

Aging (Chairman)
Appropriations Elementary & Secondary Education (Vice-Chairperson)
Appropriations Human Services
Consumer Protection
Disability Services
Labor
Special Committee on Health & Healthcare Disparities

Elizabeth Hernandez

STATE REPRESENTATIVE

24th District

Illinois House of Representatives

Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
2nd Floor
525 West Jefferson Street
Springfield, Illinois 62761

Dear Ms. Avery:

I write to you to encourage your expedited consideration of the Certificate of Need application submitted to the Illinois Health Facilities and Services Review Board regarding the merger between Vanguard and Tenet at your August 13, 2013 meeting. The four hospitals affected by this merger, including MacNeal Hospital in my district, will continue to be critical institutions in their communities and will be strengthened by this merger.

MacNeal plays an important role in keeping residents in the 24th District and the surrounding areas healthy. The hospital provides important information for our residents through educational activities, free health screenings and participation in health fairs in our community. My constituents, as well as many others who use the services of these four hospitals, will be further supported by the expanded resources and experts that will be accessible following this merger.

Tenet's commitment to preserving local leadership and existing services for a minimum of two years is encouraging, as patients, employees and members of the community will experience continuity throughout the process of the merger.

I appreciate the opportunity to write to you on this matter.

Please do not hesitate to contact me with any questions.

A handwritten signature in black ink, appearing to read "Elizabeth Hernandez".

Sincerely,
Elizabeth Hernandez
Representative, 24th District
State of Illinois

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SARA FEIGENHOLTZ
ASSISTANT MAJORITY LEADER

COMMITTEES:
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ADOPTION REFORM
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- HUMAN SERVICES
PUBLIC UTILITIES
TOURISM & CONVENTIONS

Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson Street, 2nd Floor
Springfield, IL 62761

Dear Ms. Avery:

Thank you for the opportunity to share my support for the expedited resolution of the Certificate of Need application regarding the merger between Vanguard Health System and Tenet Healthcare. I encourage you to consider this application at the August 13, 2013 meeting of the Illinois Health Facilities and Services Review Board.

Weiss Memorial Hospital is located in my district and has provided outstanding services to members of our community for more than 50 years. The community engagement and education programs provided by Weiss and its staff have done a great deal to ensure community members are aware of health risks they face and preventative measures to keep themselves and their families healthy.

This parent-level merger will strengthen the existing network of hospitals and the services they are able to provide. Further, Tenet has committed to providing the same services for a minimum of two years, which is good for the hospitals and communities.

I appreciate the opportunity to share my thoughts with you and your colleagues. I look forward to seeing Weiss and its sister hospitals continue to provide exemplary service to members of the Chicago community under its new ownership.

Sincerely,
Sara Feigenholtz
State Representative, 12th District
State of Illinois

A handwritten signature in cursive script that reads "Sara Feigenholtz".



**Robyn Gabel
State Representative, 18th District**

July 12, 2013

Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
2nd Floor
525 West Jefferson Street
Springfield, Illinois 62761

Dear Ms. Avery:

Thank you for the opportunity to write to you and your colleagues about an important matter affecting health of residents in the Chicagoland area. As Chairperson of the Illinois House Human Services Committee, I am supportive of efforts to expand healthcare services and education to members of our area. In this light, I encourage the expedited consideration of the Certificate of Need application for the merger between Vanguard Health Systems and Tenet Healthcare at the August 13, 2013 meeting of the Illinois Health Facilities and Services Review Board.

The four hospitals affected by this merger are important pieces of Chicago's network of healthcare providers and their individual communities. Each of the four facilities offers community education and health screening programs, alongside their outstanding medical care. Three of these four hospitals receive Disproportionate Share Hospital (DSH) payments and all are important participants in our state's Medicaid program.

This merger will strengthen the network and allow for increased and expanded access to medical resources and expertise. Tenet's commitment to preserve local leadership and existing services at each of the hospitals for at least two years assures me that residents in the area and patients of the hospitals will continue to receive the same treatment and education.

Thank you for your consideration of this important matter.

Sincerely,

A handwritten signature in black ink that reads "Robyn Gabel". The signature is fluid and cursive, with the first name "Robyn" and last name "Gabel" clearly distinguishable.

Robyn Gabel
Representative, 18th District
Chairperson, Human Services Committee
State of Illinois

ILLINOIS HOUSE OF REPRESENTATIVES

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EMANUEL "CHRIS" WELCH
STATE REPRESENTATIVE • 7TH DISTRICT

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July 11, 2013

Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
2nd Floor
525 West Jefferson Street
Springfield, Illinois 62761

Dear Ms. Avery,

Thank you for the opportunity to share my perspective on an important matter affecting members of my community. As Board Chair of Westlake Hospital, I support the merger between Vanguard Health Systems and Tenet Healthcare and encourage the expedited review of the application regarding this merger at the August 13, 2013 meeting of the Illinois Health Facilities and Services Review Board.

Westlake is an important part of our community and provides necessary healthcare services to residents in my district as well as many surrounding areas. The hospital provides health programs for Spanish speakers, offers health screenings to community members throughout the year and partners with local organizations to educate and engage members of our community to encourage healthy activities and lifestyles.

In my role as Board Chair of Westlake Hospital, I have seen the strength of the hospital system's local leaders and am pleased to know they will stay in place following the completion of this merger. I am also happy to see Tenet's commitment to providing the same services at these four facilities for a minimum of two years.

July 11, 2013

Thank you for the opportunity to offer my support for the swift approval of this merger. I am certain these facilities, as well as their patients and employees, will benefit as part of this effort to strengthen and broaden the services offered by each of these hospitals.

Please do not hesitate to contact me with any questions.

Sincerely,

A handwritten signature in cursive script, reading "Emanuel P. Welch".

Emanuel "Chris" Welch
State Representative, 7th District



**JAMES CAPPLEMAN
ALDERMAN, 46TH WARD**

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PEDESTRIAN AND TRAFFIC SAFETY
ZONING, LANDMARKS AND BUILDING STANDARDS

July 11, 2013

Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
2nd Floor
525 West Jefferson Street
Springfield, Illinois 62761

Dear Ms. Avery:

Thank you for the opportunity to write to you in support of the expedited consideration of the Certificate of Need application for the merger between Vanguard Health Systems and Tenet Healthcare Corporation at your August 13, 2013 meeting. Your review of the application will allow a smooth transition and continued services for members of our community.

Weiss Memorial Hospital is located in my Ward and is one of the four community hospitals affected by this merger. With outreach programs in five languages, as well as support groups and free health screenings, Weiss Hospital is an important part of the Uptown neighborhood and the surrounding area. In addition to the medical and educational benefits provided by the hospital, Weiss and the three other hospitals in the system provide jobs for nearly 4,000 people in the Chicago area.

In addition to continued services to the community, Tenet is committed to preserving the services offered at Weiss and its sister hospitals in the Chicago area. Further, local leadership at the hospitals will remain in place, allowing for continuity in the services offered by each of the four hospitals.

Thank you for the opportunity to share my support for this merger and the expedient resolution of this application. Please do not hesitate to contact me with any questions.

Sincerely,

James Cappleman
Alderman 46th Ward

COUNTY BUILDING
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JESÚS G. GARCÍA
COMMISSIONER - 7TH DISTRICT
COOK COUNTY BOARD OF COMMISSIONERS

July 11, 2013

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Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
2nd Floor
525 West Jefferson Street
Springfield, Illinois 62761

Dear Ms. Avery:

I appreciate the opportunity to write to you and the members of the Illinois Health Facilities and Services Review Board on a matter that affects members of Cook County's seventh district. As you know, a Certificate of Need application for the merger between Vanguard Health Systems and Tenet Healthcare has been submitted for the Board's review. I write to encourage the members of the IHFSRB to consider this application at the upcoming meeting on August 13, 2013.

Residents in my district and others have seen the benefits of MacNeal Hospital through its extensive involvement in our community. This award-winning hospital, along with its sister hospitals in the Chicago area, have contributed to our communities by providing important health care services, as well as free health screenings, community education activities and support groups for our sick and grieving.

These hospitals will continue to offer their services throughout the process of this merger between Vanguard and Tenet and continue to offer those same services for a minimum of two years. Local leadership of these hospitals will remain in place, meaning patients and employees at these hospitals will continue to receive the same exemplary services from these facilities.

Thank you for the opportunity to support the expedited consideration of this application. I am certain this merger will be a boon for these medical centers and the thousands of patients who are treated in these medical centers every year.

Sincerely,

A handwritten signature in cursive script, reading "Jesus G. Garcia".
Jesus G. Garcia
Commissioner, 7th District

THE 7TH DISTRICT OF COOK COUNTY INCLUDES THE FOLLOWING COMMUNITIES:
ARCHER HEIGHTS, BRIGHTON PARK, BACK OF THE YARDS, GAGE PARK, LITTLE VILLAGE, MCKINLEY PARK, PILSEN
AND PARTS OF CHICAGO LAWN, CICERO AND UNIVERSITY VILLAGE.



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