



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

525 WEST JEFFERSON ST. • SPRINGFIELD, ILLINOIS 62761 • (217) 782-3516 FAX: (217) 785-4111

November 30, 2016

**CERTIFIED LETTER**  
**RETURN RECEIPT REQUESTED**

Mitchell L Johnson  
Senior Vice President &  
Chief Strategy Officer  
Memorial Health System  
701 North First Street  
Springfield, Illinois 62781-0001

**Re: Final Cost Report - Section 1130.770**  
Project #12-080 - Memorial Medical Center  
Permit Holder: Memorial Health System

Dear Mr. Johnson:

We are in receipt of your final project cost report for Permit #12-080. The report is in compliance with State Board Rules (77 IAC 1130.140 and 1130.770). Based upon your report, our records will show that the permit had a final realized cost of \$115,193,320 and a project completion date of August 9, 2016, the date identified in your independent audit report. Your report and this response will be added to the project file.

Should you have any questions or concerns please contact Courtney Avery, of my staff at [Courtney.Avery@illinois.gov](mailto:Courtney.Avery@illinois.gov) or 312.814.4825.

Sincerely,

A handwritten signature in black ink, appearing to read "Kathy Olson", with a stylized flourish at the end.

Kathy Olson, Board Chair  
Illinois Health Facilities and Services Review Board