**Corporate Finance** Professional Office Building 1725 W. Harrison St. Suite 364 Chicago, IL 60612



Tel: 312.942.5600 Fax: 312.942.5729 john\_o\_mordach@rush.edu www.rush.edu

> John P. Mordach Rush University Medical Center Senior Vice President Chief Financial Officer

March 28, 2018

Ms. Courtney Avery Administrator Illinois Health Facilities & Services Review Board 525 West Jefferson St., Second Floor Springfield, IL 62761

Re: Project #12-011/Final Cost Report

RECEIVED

MAR 2 3 2018

HEALTH FACILITIES & SERVICES REVIEW BOARD

Dear Ms. Avery,

Pursuant to 77 Illinois Administrative Code 1130.770, this is the final cost report for project #12-011, Rush University Medical Center ("RUMC") – Atrium/Kellogg Modernization Project (the "Project").

The approved permit (the "Permit") amount was \$46,230,784 for the modernization of 184,737 GSF of space in the RUMC Atrium/Kellogg buildings located on the RUMC campus. An alteration (the "Alteration") for the Project was submitted on July 14, 2015 to increase the total Permit amount to \$49,291,261 or by 6.6% and modernized GSF to 193,434 or by 4.4%. On August 26, 2015, RUMC received approval of the Alteration request. A request for Permit renewal (the "Permit Renewal Request") was submitted on March 14, 2016 to extend the Project completion date from June 30, 2016 to December 31, 2017. On March 22, 2016, RUMC received approval of the Permit Renewal Request. The Project was brought to a conclusion on December 31, 2017, which is the revised Permit completion date. The notification letter on completion was submitted on January 25, 2018. Per the attached certification:

- 1. The final realized costs are the total costs required to complete the Project and there are no associated costs or capital expenditures related to the Project that will be submitted for reimbursement under Title XVIII or XIX of the Social Security Act;
- 2. The Project is in compliance with all terms of the Permit to date, as altered and renewed (Attachment I).

Additionally, RUMC provides the following information as part of its final cost report for this Project:

1. Itemization of All Project Costs – The final realized costs are summarized in the final CON Cost Report (Attachment II).

- 2. Final Application and Certification of Payment for the Construction Contract copies of the final Form G702 are attached (Attachment III).
- 3. Audited Financial Report As the Project cost (\$48.8 million) is greater than three times the capital expenditure minimum in place at the time of Permit approval (\$12.8 million), an external audit was performed, and the results of the audit are summarized in the auditor's report (Attachment IV).
- 4. Internal Audit Report the results are summarized in internal audit report (Attachment V).

Thank you, and should you need any additional information, please contact either Sarah Roche at 312-942-4938, <u>Sarah Roche@rush.edu</u> or Clare Connor.

Sincerely,

el. Mr. R.

John P. Mordach Senior Vice President and Chief Financial Officer

cc: Mike Constantino, Supervisor of Project Review George Roate, Division of Health Systems Development Justin Johnson, RUMC Legal Affairs Clare Connor, McDermott, Will & Emery LLP

## Attachment I

**Certification of Compliance** 

Professional Building 1725 W. Harrison St. Suite 364 Chicago, IL 60612



Tel: 312.942.5756 Fax: 312.942.2055 Michael\_Dandorph@rush.edu

> Michael J. Dandorph Rush University Medical Center President

March 28, 2018

Ms. Courtney Avery Administrator Illinois Health Facilities & Services Review Board 525 West Jefferson St., Second Floor Springfield, IL 62761

Re: Project #12-011

Dear Ms. Avery,

Pursuant to 77 Illinois Administrative Code 1130.770, this letter certifies project #12-011, Rush University Medical Center – Atrium/Kellogg Modernization (the "Project"), is in compliance with all terms of the permit to date, as altered and renewed, including project cost, square footage and services.

Sincerely. hael J. Dandorph

Attachment II

**Final CON Report** 

Rush University Medical Center Transformation Program - Atrium Permit #12-011

**Total Sources of Funds** 

#### Projected CON Permit Final incl. Approved **Realized** Costs Increase Percent Reported through 3/6/18 at Completion Alteration (Oecrease) Expended Uses of Funds \$ 16,500 \$ Preplanning \$ (16,500) 0.0% -Modernization 35,065,734 1,867,273 36,933,007 105.3% Contingencies 1,407,676 0.0% (1,407,676) . Architecture & Engineering Fees 2,617,961 106,256 2,511,705 104.2% Consulting 3,571,241 3,252,238 (319,003) 91.1% Moveable & Other Equipment 4,439,901 (915,916) 82.9% 5,355,817 Other Costs to be Capitalized 1,362,588 1,409,942 47,354 103.5% Net Interest Expense During Construction 0.0% -**Total Uses of Funds** \$ 49,291,261 \$ 48,653,049 \$ (638,212) 98.7% Sources of Funds Cash & Securities \$ 49,291,261 \$ 48,653,049 \$ (638,212) 98.7%

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#### CERTIFICATE OF NEED STATUS REPORT

# Attachment III

**Final Form G702** 

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## Attachment IV

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# **External Audit Report**

# Odell Hicks & Company LLC Certified Public Accountants

Rush University Medical Center

Illinois Health Facilities and Services Review Board Atrium/Kellogg Modernization Construction Project IHFSRB Project #12-011 Project Costs Report

For the Period April 17, 2012 to December 31, 2017

(With Independent Auditor's Report Thereon)

# Contified Public Accountants

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#### INDEPENDENT AUDITOR'S REPORT

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Rush University Medical Center and the Illinois Health Facilities and Services Review Bnard:

We have audited the accompanying Project Costs Report of Rush University Medical Center (Report) which comprise the project costs for the period from April 17, 2012 to December 31, 2017 and the related notes.

#### Management's Responsibility for the Project Costs Report

Management is responsible for the preparation and fair presentation of the Report for the purpose nf complying with the terms of the Illinois Health Facilities Planning Act; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the Report that is free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on the Report based on our audit. We conducted our audit of the Report in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the Report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the Report. The procedures selected depend on the auditor's judgment, including assessment of the risks of material misstatement of the Report, whether due to fraud or error. In making these risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of tha Report in order to design audia procedures that are appropriate in the circumstances, but nnt for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the Report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit npinion.

> 180 N Stetson Ave. Suite 2401 Chicago, IL 60601 Tel 312-861-0113 Fax 312-861-1301 www.odellhicks.com

#### **Odell Hicks & Company LLC**

Certified Public Accountants

#### Opiaion

The accompanying Report was prepared for the purpose of complying with the terms of the Illinois Health Facilities Planning Act and is not intended to be a complete presentation of Rush University Medical Center's financial position in conformity with accounting principles generally accepted in the United States of America.

In our opinion, the Report referred to above presents fairly, in all material respects and in accordance with the aforementioned guidelines, the project costs of Rush University Medical Center as of December 31, 2017 and for the period from April 17, 2012 to December 31, 2017.

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Odell Hicks & Company LLC

Chicago, Illinois March 9, 2018

### RUSH UNIVERSITY MEDICAL CENTER

#### Illinois Health Facilities and Services Review Board Atrium/Kellogg Modernization Construction IHFSRB Project #12-011 Project Costs Report

Period from April 17, 2012 to December 31, 2017

	Total				
	CON Permit	CON Permit	Final Funds		
	Original	after Alteration	Expended	Difference	
Project Costs					
Preplanning Costs	\$ 20,000	\$ 16,500	s -	\$ 16,500	
Modernization Contracts	32,975,870	35,065,734	36,933,007	(1,867,273)	
Contingencies	4,946,381	1,407,676	-	1,407,676	
Architectural and Engineering Fees	1,040,000	2,511,705	2,617,961	(106,256)	
Consulting and Other Fees	1,178,083	3,571,241	3,252,238	319,003	
Movable or Other Equipment	5,705,450	5,355,817	4,439,901	915,916	
Other Costs to be Capitalized	365,000	1,362,588	1,409,942	(47,354)	
Total Construction Related	46,230,784	49,291,261	48,653,049	638,212	
Bond Issuance Expense	-	-		-	
Net Interest Expense During Construction	<u> </u>	<u> </u>			
Total Finance Related		<u> </u>		<u> </u>	
Total Project Costs	\$ 46,230,784	\$ 49,291,261	\$ 48,653,049	\$ 638,212	
Sources of Funds	\$ 46 220 794	<b>\$</b> 49,291,261	\$ 48,653,049	\$ 638,212	
Cash and Securities	\$ 46,230,784	3 77,291,201	\$ 10,000,049	0 0000000	
Total Funds	\$ 46,230,784	\$ 49,291,261	\$ 48,653,049	\$ 638,212	

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#### RUSH UNIVERSITY MEDICAL CENTER

Illinois Health Facilities and Services Review Board Atrium/Kellogg Modernization Construction Project IHFSRB Project #12-011 Project Costs Report

Period from April 17, 2012 to December 31, 2017

#### NOTE 1 - DESCRIPTION OF PROJECT

On April 17, 2012, the Illinois Health Facilities and Services Review Board (IHFSRB) approved the application for Rush University Medical Center to modernize four levels in the Atrium Building and one level in the Kellogg Building for clinical services and to upgrade the infrastructure of the Atrium Building at the existing hospital campus located in Chicago, Illinois.

Work for the project was initiated on April 17, 2012. The Certificate of Need (CON) approved total cost for the project was \$46,230,784. An alteration for the project was submitted on July 14, 2015 to increase the total project amount to \$49,291,261. On August 26, 2015, the IHFSRB approved the alteration request. The actual total cost of the project was \$48,653,049, \$638,212 less than budgeted.

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Attachment V

Internal Audit Report



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 TO:
 John Mordach

 CC:
 Mike Lamont, Melissa Coverdale, Phil Kaufman, Jim Myers, Sarah Roche

 FROM:
 Tom Cutting, Associate Vice President, Internal Audit

 DATE:
 March 21, 2018

 RE:
 Atrium / Kellogg Modernization CON Completion Report Review

#### I. Audit Description

Internal Audit performed a review of the Atrium / Kellogg Modernization CON completion report to the Illinois Health Facilities and Services Review Board (Board). The Atrium / Kellogg CON project was deemed complete December 31, 2017.

The primary focus of the audit was to determine:

- The CON expenditures are substantiated by the appropriate supporting documentation.
- The CON report and general ledger are reconciled.
- That expenditures identified on the CON report agree with supporting documentation.
- That total project expenditures do not exceed the Atrium / Kellogg CON permit amount.

#### II. Internal Audit Procedures

Internal Audit tested the existence of valid supporting documentation for claimed transactions by:

- Agreeing all applicable transactions to the general ledger and evaluating charges for applicability to the Atrium / Kellogg CON.
- Reviewing claimed expenditure data for appropriate supporting documentation.
- Ascertaining that total project expenditures do not exceed the Atrium / Kellogg CON permit amount.

It should be noted the final Atrium / Kellogg CON costs are \$48,653,049. The total cost Is \$638,212 under the Atrium / Kellogg CON \$49,291,261 permit amount. An external audit firm performed the required review of all project costs and sources of funds with the expressed opinion all project costs are presently fairly to the Board.

#### III. Audit Results:

Based on our audit procedures, it appears the Atrium / Kellogg CON Final Report is properly reported to the Illinois Health Facilities and Services Review Board and adequate supporting documentation exists for each transaction.

#### IV. Audit Rating

It is Internal Audit's practice to rate our audit results for reporting purposes to the Audit Committee based upon a dual rating system. Ratings are assigned based upon our assessment of controls reviewed and/or tested as part of the audit scope as well as the potential impact on financial reporting accuracy.

This audit will receive a (n) "A" rating in regards to financial reporting and a "1" rating in regards to an overall control rating (see rating scales below).

it is Internal Audit's policy to perform follow-up reviews to ensure all recommendations are sufficiently addressed. Please contact me at extension 2-3041 or by email if you have any questions.

#### Financial Reporting Rating

- A = No findings noted, low risk.
- B = Findings noted but not material, low risk.
- C = Findings noted but not material, moderate risk.
- D = Material findings noted, high risk.

#### **Overall Control Rating**

- 1 = Strong-controls operating effectively, minor improvement opportunities identified.
- 2 = Adequate most controls operating effectively, improvement opportunities identified.
- 3 = Improvement Needed- some important controls not operating effectively.
- 4 = inadequate- critical controls missing or not operating effectively, immediate action required.