M Northwestern Memorial® HealthCare

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HEALTH FACILITIES &
SERVICES REVIEW BOARD

February 8, 2012

Ms. Courtney R. Avery Administrator Illinois Health Facilities and Services Review Board 525 West Jefferson Street – 2nd Floor Springfield, Illinois 62761

RE: CON Additional Information

Outpatient Cere Pavilion Project Northwestern Memorial Hospital

Project #11-107

Dear Ms. Avery:

This letter transmits additional materials in support of the permit application for the proposed Outpatient Care Pavilion ("OCP") and provides important information related to several of the points raised in the letter submitted by McGuireWoods LLP on behalf of 230 East Ontario Condominium Association dated February 3, 2011 ("the Condo Letter").

Summary

Purpose of the Project

The OCP is designed to provide a seamless and consistent experience for patients and practitioners. The goal of health care reform is to align hospitals, physicians, and care providers to organize and deliver care that is measured in outcomes; namely, clinical effectiveness and cost control. The OCP, as a change agent, will redefine healthcare delivery at Northwestern Memorial Hospital ("NMH") by addressing both the present and future state of care delivery, not only in the OCP but across NMH's downtown campus and beyond. New operations models for the OCP will align with physician partner, patient, and payer expectations to reduce cost while providing scientifically driven and personalized care.

The OCP project affords a unique opportunity to increase access to outpatient clinical services as well as physician practices. The new building will be an integral part of NMH's response to both the national trend from inpatient care to outpatient care as well as health care reform's increasing focus on lowering health care costs and improving outcomes. It will provide increased capacity in outpatient surgery, diagnostic imaging, and physician office space, as well as efficiencies not captured in older, commercial buildings. Health care reform means that an estimated 1.3 million additional Illinoisans

will have access to health insurance beginning January 2014. New, large outpatient centers like the OCP will play an increasingly important role in the delivery of efficient and effective health care for all patients.

Need for the Project

Non-clinical projects, including medical office buildings, are not subject to review by the Health Facilities and Services Review Board ("HFSRB"). There are no required review criteria for non-clinical elements. 94% of the OCP project is non-clinical. The two floors of the OCP project planned for NMH clinical services are the reason the project is before the HFSRB for review. As demonstrated in our application, all of the clinical components of the project meet (and in most cases far exceed) the State utilization standards.

Reflective of the fact that the primary uses of the building are medical offices and parking, over the life of the building, the rental and parking income will exceed the cost of the project.

Commitment to the Community

In keeping with our long history of collaboration with our community and neighbors, we included the residents of 230 East Ontario and their condominium association in the extensive community process leading up to the City Council's unanimous approval of the OCP.

At no time in the process did the condominium board raise the issues of our need for the project, an unnecessary expenditure of health care dollars, or our level of charity care. Rather, their issues were focused on site, zoning, setbacks, and circulation; all of which were addressed through the City approval process. However, because we feel that the information they provided in the Condo Letter does not give the HFSRB adequate information on the subjects they raise, we have taken this opportunity to provide additional information.

Need for the Project

As described above, non-clinical projects, including medical office buildings, are not subject to review by the HFSRB. 94% of the OCP project is non-clinical.

Two floors of the OCP project will be for NMH clinical services:

- Floor 12 will have outpatient surgery including 8 operating rooms and related support space
- Floor 17 will have outpatient diagnostic imaging with 2 MRIs, 1 CT, 2 X-Rays, 1
 Ultrasound (relocated from Feinberg) as well as the Pre-Operative Assessment
 Clinic and Diagnostic Testing Center.

The clinical areas of the project total 59,978 BGSF which is 6% of the total project.

All of the clinical components of the project meet (and in most cases far exceed) the State utilization standards. For example, the State standard for operating rooms is 1,500 hours per operating room per year. In FY10, the current operating rooms at NMH averaged 1,866 hours per operating room per year. Using historical demand trends, NMH projects a need of 87 operating rooms by FY17. This project will add 8 operating rooms for a total of 62 operating rooms when the OCP opens.

94% of the proposed project is non-clinical and therefore has no required review criteria. Non-clinical uses in this project include physicians' offices, parking, retail, loading docks, and other support space.

As mentioned in our CON application, demand for services at NMH has continued to grow. Accordingly, our medical staff has continued to grow. A study in 2008 demonstrated that even using conservative projections for future medical staff growth, by 2015, NMH would lack appropriate space for medical staff proximate to our medical campus. Specifically, it was determined that by FY15, NMH would need over 600,000 square feet of medical office space in addition to appropriate space that might be available in other commercial buildings near campus.

The project includes 434,296 BGSF (362,696 rentable square feet) of physician office space. In order to give the HFSRB comfort that the building would be sufficiently filled upon opening, NMH included letters of interest from physicians for 88% of the rentable space. Similar letters of interest were submitted as justification for the two floors of physician office space that were originally planned for the new Prentice Women's Hospital, and accepted by the State in that application (CON #02-073).

There is no requirement for such letters of interest as was confirmed by Mike Constantino in a technical assistance email on August 23, 2010. Mr. Constantino informed us that letters are not required or expected for that space.

Determination of Available Square Footage in the Area

We do not dispute the Chicago Loop Alliance's report from 14 months ago of over 4 million square feet of office space in River North and the North Michigan Avenue submarkets. However, the Condo Letter's conclusion that this space is the solution to NMH's need for physician office space is incorrect. "Available" on a chart or table does not mean "appropriate" for medical office use. There are several factors that must be taken into consideration when determining if available space is appropriate for medical office use:

- Proximity to Campus: very little of the space in River North and North Michigan Avenue is adjacent to NMH's downtown campus. Proximity to the hospital is crucial for accessibility and physician availability. In order to capture efficiencies and provide coordinated care across the downtown campus, offices need to be proximate to NMH's other facilities. Most of the buildings in the Chicago Loop Alliance's report are more than 6 blocks from NMH, not a comfortable distance for patients to walk. Additionally, the proximity of the OCP to the hospital improves physician availability for both inpatients in the hospital and outpatients in the office. Finally, it is intended that most of the tenants in the OCP will be on the NMH medical staff and therefore faculty of Northwestern University Feinberg School of Medicine. This means that proximity to the medical school's facilities and facilities is also important.
- <u>Amount of Contiguous Space Available</u>: much of the space available in the buildings in our area is in small increments of under 10,000 square feet. Only 4 of the physician practices who submitted letters of interest for the OCP project need less than 10,000 square feet. Consolidation in health care is not just occurring for hospitals; physician groups are also consolidating in order to

capture cost efficiencies to counterbalance their decreasing reimbursement rates. Contiguous space leads to lower occupancy costs (less duplication of support space: conference rooms, toilets, reception, etc.) and higher productivity (shared resources). NMH would likely need to spread operations across an additional 8-10 properties to meet expected demand.

- <u>Infrastructure</u>: many of the buildings in the River North and North Michigan Avenue areas do not have the infrastructure to support medical offices:
 - o Floor loads insufficient to handle equipment weights
 - Floor to ceiling heights insufficient for required use
 - o Size of floor plate is too small for efficient medical office build-out
 - Elevator age and count is not sufficient to handle patient volumes
 - NMH witnessed this first hand with the incremental conversion of 676 North St Clair to medical offices. The lack of elevators cannot be overcome/retrofitted in a building to sufficiently accommodate the patient volumes.
 - NMH was asked to consider space in Chicago Place, 700 North Michigan Avenue. While the building had available space, it has no elevator core. Patients cannot be expected to take 8 floors of escalators to get to their physician's office.
 - Elevator size is insufficient for outpatients arriving on stretchers or large wheelchairs
 - o Physician movement limited by lack of separate patient/physician spaces
 - Medical gas infrastructure unavailable

Additionally, the cost of baseline technology infrastructure upgrades to support connection to NMH's required networks is \$300,000 - 400,000 per building. Scattering physicians' offices across many buildings is not a good use of health care dollars.

Willingness to Lease: many commercial buildings in the area have caps that
restrict the amount of space they will lease to medical tenants. Medical offices
put a strain on building infrastructures that typical commercial tenants do not.
Additionally, some commercial buildings have operating hours that are too
restrictive for medical offices which need to stay open later on some days to
accommodate patients who work and/or go to school.

Over the years, we have found certain types of medical uses are considered "unattractive" to some commercial buildings and they will turn down certain types of physicians' offices and clinical space because they feel the patients appear too sick or are otherwise inconsistent with the image of the property.

Access: some buildings in the area have entrances that require entry up a stairwell before reaching the common elevators for the building and treat ADA access needs as an exception rather than the rule. This does not work for medical offices who have patients either too sick to climb stairs or who arrive by wheelchair.

NMH-owned buildings are all fully occupied. As a result, NMH annually surveys the campus area for available space. Included as Attachment 1 is our 2011 survey with proprietary information redacted. NMH leases a significant amount of space in commercial buildings close to campus. NMH leases a total of more than 300,000 square feet in the area. Demand for space in Streeterville is significant, growing, and is putting upward pressure on the rents in the area. As an example, escalating rents caused the departure of Draft Worldwide, an advertising agency who chose to relocate from our campus to a space on North Michigan Avenue, where lease packages are more competitive. With the move to the campus of the Ann & Robert H. Lurie Children's Hospital of Chicago this June as well as the projected growth of the other area institutions, available space in the neighborhood will become even more limited.

Part of being a good neighbor is fitting into the community by accommodating most of our essential functions in our own buildings. The Outpatient Care Pavilion is needed for that purpose.

Investment of Health Care Dollars

NMH typically occupies spaces for a long-term horizon. Our plan to occupy the OCP for more than 30 years makes ownership more cost effective than leasing.

NMH's Commitment to the Community¹

The purpose of the proposed project is to provide enhanced access to care for all of NMH's patients. Since 2005, the first year that hospitals began reporting their charity care under the Community Benefit Act, NNH's amount of charity care has more than doubled from \$16.1 million to \$38.1 million in FY10. We expect to report charity care in the amount of approximately \$44.6M for FY11. NMH's capital expenditures have been for the purpose of furthering our mission of patient care and meeting the health needs of our community, teaching the next generation of physicians and other caregivers, and investing in research leading to tomorrow's cures. As the increase in our charity care commitment has shown, our capital investments have not been at the expense of providing charity care benefits to patients.

NMH takes very seriously our responsibility to provide care to our entire community. Although there is no required amount of charity care to be provided by hospitals in Illinois as referenced in Attachment B to the Condo Letter, NMH has consistently been a leader in this area. In FY10, NMH provided more charity care than any other non-governmental hospital, measured in dollars, in the State of Illinois; and, in the top quartile of hospitals in the State when measured as a percent of net patient revenue (2.9%). In addition, NMH was the fifth largest provider of Medicaid in the State in 2010, among acute care hospitals in Illinois based on patient admissions. Northwestern Memorial serves charity care and Medicaid patients from a broad geographic area, all of whom seek access to our services on our campus as shown by the map included as Attachment 2.

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¹ Reference is made in the Condo Letter to the Illinois Department of Revenue having found that "the Cook County Assessor was justified when he rescinded the property tax exemption for NMH's Prentice Women's Hospital because NMH provided inadequate amounts of charity care." This statement is inaccurate. NMH has received a preliminary denial of its exemption application for Prentice Women's Hospital pavillion from the Department for the 2007 tax year. The Cook County Assessor did not rescind the property tax exemption for the Prentice pavilion for 2007, nor was any statement as to the adequacy or amount of charity care provided by NMH included in the denial.

Reference is made in the Condo Letter to the Illinois Department of Revenue having found that "the Cook County Assessor was justified when he rescinded the property tax exemption for NMH's Prentice Women's Hospital because NMH provided inadequate amounts of charity care." This statement is inaccurate. NMH has received a preliminary denial of its exemption application for Prentice Women's Hospital pavillion from the Department for the 2007 tax year. The Cook County Assessor did not rescind the property tax exemption for the Prentice pavillion for 2007, nor was any statement as to the adequacy or amount of charity care provided by NMH included in the denial.

Future Expansion Plans

The Condo Letter correctly states that neither the Act nor any CON regulations require health care facilities to submit a plan for campus development to the State. Nevertheless, since 2005, NMH has included in all of our CON applications an overview of our campus projects and their interrelationships, as a context for each project submitted to the HFSRB for review. NMH also instituted, along with our campus partners (Northwestern University, Children's Memorial Hospital, and the Rehabilitation Institute of Chicago) and representatives of SOAR and the Alderman's Office, regular "CamPlan" meetings, which have more recently been called Community Dialogue meetings. While foreseeing the future of health care is not easy, we have always stood for productive dialogue with our neighbors and with the HFSRB.

Community Process

The OCP has amassed support of community groups, such as Streeterville Organization of Active Residents (SOAR) and the Greater North Michigan Avenue Association (GNMAA), the City of Chicago, and State officials.

The HFSRB review of this project will be the last approval required to begin the construction of the OCP. The project has had a very thorough review process through the City of Chicago and was approved unanimously by the Plan Commission, the Committee on Zoning, Landmarks, and Building Standards, and City Council. In November, Mayor Rahm Emanuel held a press conference to announce the project (subject to final State approval), where he cited that OCP project will improve the local economy by providing approximately 700 construction jobs and a net new 700-750 full time employees when fully occupied.

In the spirit of transparency and openness, NMH held several meetings with community groups and adjacent properties in addition to the community meetings required by the City of Chicago. Included as Attachment 3 is a list of the community outreach meetings for the OCP project.

Subsequent to our CON submittal, transcripts from the City of Chicago Committees have become available and are included in this submission for the Board's review (Attachment 4).

As mentioned above, the project was approved unanimously by the Plan Commission and the Committee on Zoning. In his remarks at the Committee on Zoning meeting (see Attachment 1, pages 146-150), Alderman Reilly complimented NMH on our effort to regularly engage the impacted neighbors and neighborhood organization (SOAR) to address concerns related to the functionality of the site, traffic circulation, loading, aesthetics of the building and pedestrian bridges.

At that meeting, the Alderman also highlighted the key changes that were made to the project in response to community concerns:

- Loading NMH relocated all loading docks from grade level to below grade.
 All required truck activity will occur within the property instead of on the surrounding streets.
- Pedestrian bridges pedestrian bridges to connect the OCP to the main hospital building and parking garage are necessary for patient safety as well as to improve traffic conditions in the neighborhood because people are not crossing the streets at street level. Bridge connection also facilitates emergency response coverage. There were originally 3 bridges proposed for the project but one was eliminated to provide some additional light and openness.
- Height of building one floor of medical office space was removed from the original plan to decrease the overall height of the building.
- Building materials the concrete material used for the exterior of the building
 was changed to the lightest possible shade on the west facade of the
 building that will be adjacent to the east side face of 230 East Ontario. This
 change enhances sun reflection on their pool deck.
- Traffic NMH is contributing pedestrian countdown signals at some high traffic intersections on the campus.

These modifications compliment other planned community-friendly features of the building: widening of Fairbanks Court right of way and ground level drive-through so that all patient and visitor drop-offs and pick-ups occur within the site.

Because of these changes and the overall flexibility shown by NMH to the community, the project received support from SOAR, GNMAA, and all but one neighboring condominium building.



Below is a picture of the proposed site taken 2/7/12.

The site of the OCP project is in the foreground.

On the far (west) side of the site are the eastern walls of 230 East Ontario (left) and 233 East Erie (right). The solid walls of both buildings are evidence that development on the OCP site was anticipated with these buildings were constructed.

Given the rigorous community process that the OCP project has undergone, NMH was surprised to learn of opposition as stated in the Condo Letter. NMH and the Alderman worked with the Condo board of that building to

develop compromises to their concerns raised in our meetings and at the Plan Commission meeting. The one remaining concern of the 230 East Ontario Condo Board was related to a requested 15 foot setback on Ontario Street. The Alderman confirmed that no building setback was required to preserve views—in general and for 230 East Ontario residents. He stated that with the constructive concessions already made by NMH, the project should proceed.

The 230 East Ontario Condo Board raised no opposition at the Committee on Zoning meeting held December 13, 2011. Additionally, no public hearing was called through the CON process. At no time during the process did the condo board raise concerns about NMH's need for the OCP, our use of health care dollars, or our levels of charity care.

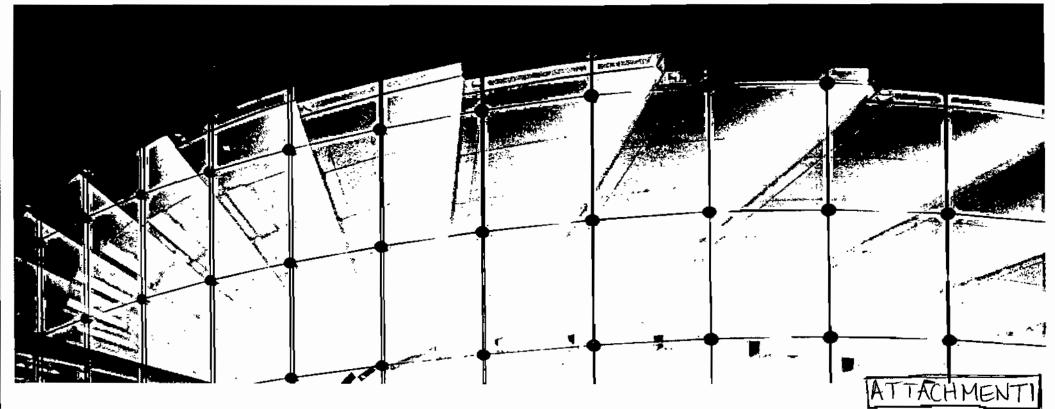
We hope that this additional information is helpful to you. If you have any questions/comments, please contact me at (312) 926-2296.

Sincerely,

Ralph M. Weber

Director, Regulatory Facility Planning

Ralph M. Weber



North Michigan Avenue Market Update

M Northwestern Memorial Hospital

March 2011

THE JOHN BUCK COMPANY

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- II. Recent Lease Comparables
- III. Stacking Plans (Medical Office Only)
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 - 150 E. Huron
 - 211 E. Chicago
 - 625 N. Michigan
 - 645 N. Michigan
 - 680 N. Lake Shore
 - 737 N. Michigan
 - 444 N. Michigan
 - 500 N. Michigan

Norm wichigan Avenue Market Summary

Building	% Occupancy	Largest Contiguous Block Available	Gross Rent	Rent Quoted in Gross or Net	Operating Expenses (2011 Est.)	Real Estate Taxes (2011 Est.)	TI Offered (10 Year Term)	Lease to Physicians?
142 E. Ontarlo	85%	7,510 SF						Yes
150 E. Huron	83%	5.024 SF						Yes
211 E. Chicago	100%	26,526 SF (sublease)						Yes
625 N. Michlgan	75%	26,632 SF			217	11-1		Yes
645 N. Michlgan	84%	10,174 SF		- 1 (· · · · · · · · · · · · · · · · · ·				Yes
680 N. Lake Shore	92%	95,000 SF (sublease)	1.		-			Yes
737 N. Michigan	87%	12,440 SF			_			Yes
444 N. Michigan	85%	31,064 SF						Yes - but no existing infrostructure (i.e. plumbing)
500 N. Michigan	87%	3,694 \$F						Yes - small practices only
Medical Options	Rent and TI Averages	4 1 1 1		The state of the	The state of the s		100	

^{*}Sublease Space - No direct space available

Building	Gross Rent	TI Offered (10 Year Term)	TI Offered Above / \$40 PSF; Amortized Over 10 Years @ 8%	Equalized Gross Rent (Subtract Amortized II from Gross Rent)
142 E. Ontario				
150 E. Huron				
211 E. Chlcago				
625 N. Mlchigan				
645 N. Michlgon		1.7		
680 N. Lake Shore		Jan - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -		
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^{&#}x27;Sublease Space - No direct space available

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Building Information

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Rentable Square Feet:

Owner: American Osteopathic Association

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Year Bullt / Renovaled: 1986

Number of Floors: 18

Average Floor Plata: 7,510

Porking: Na

Major Tenonts: AOA

Amenties: Retail, Suffe Bolconles

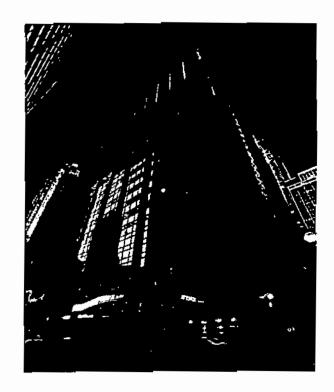
Physicians Accepted?: Yes



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8.552	Closs:	B
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6 ,086	Porking:	Yes-Volet Only
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Available Building Information

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Year Built / Ronovaled:

1966/1992

Number of Floors:

23

Average Floor Plate:

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Parking:

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Major Tenants:

ADA

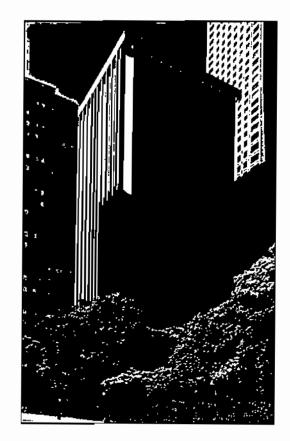
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Physicians Accepted?:

Yes



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Building Information

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Quoted Rent.

Owner. Berwind Property Group/Golub & Co

Closs: 8

Year Bull: / Renovated 1970/2000

Number of Floors: 76 (no 13th floor)

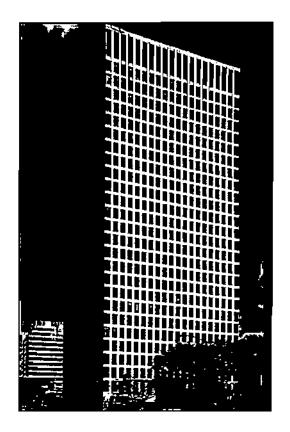
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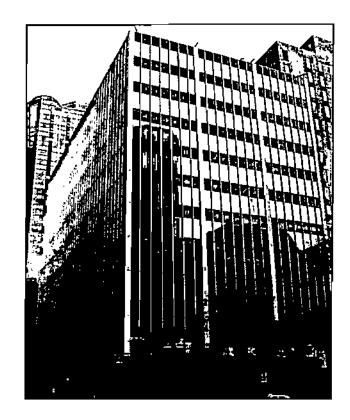
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	Closs:	В
	Year Built / Renovated:	1962
1,408	Number of Floors:	11
3.461	Average Floor Plate:	18,500
6.935	Parking:	No
5.964	Major Tenants:	Northwestern University
	Amenilles:	Retall, Renovated Lobby
	Physicians Accepted?:	Yes



680 North Loke Share Drive

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Building Information

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Management / Leasing:

Golub & Co.

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Year Bulli / Renovated:

1923/1989

Number of Roors:

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Average Floor Plata:

50,000

Parking:

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Food Service

Physicians Accepted?

Yes



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<u>Avalloble</u> Building Information

> 335,000 (Office Only) Rentable Square Feet:

Quoted Rant:

UBS Owner:

U.S. Equities Realty Management / Leasing:

1985/2008 Year Built / Renovated:

Number of Floors: 63 (18 for Office Space)

Average Floor Plate: 16,500

Porking¹ Yes- 435 Spaces Underground

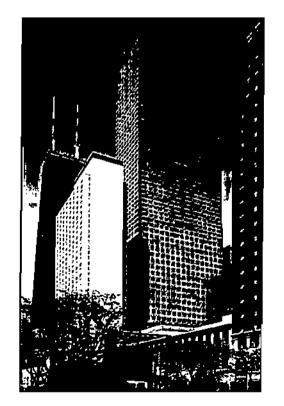
Consulate General of Japan Major lenants:

Henderson Global Investors

Amenities: 24/7 Building Access.

Conference Center, Food Service

Physicians Accepted?:



will wild with the same

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Building Information

Rentabla Square Feet: 506,883

Quoted Rent:

Owner: GLL Read Estata Partners

Class: B

Year Bull / Renovated: 1975 / 2000

Number of Floors: 36 (with no 13th floor)

Average Roor Plate: 15,500
Portring. No

Major Tenants: 1MP Worldwide

Shored Marketing Services

Amenities: Restaurant

Physicians Accepted?: Yes - but due to no existing infrastructure usually too costly to

accommodate a physicion



500 North Mitentoen

Avallable (Direct) Floor 23 Avoil 1,832 st 1,832 22 21 20 19 17 Available 1,731 sf The second 13 Avail. 2639 d 2,098 Aval. 2310 r 3.013 Avoltable 14225 d 14,225

Building Information

Rentable Square Feet: 322,443

Quoted Ront:

Owner:

Zoller Rapity Group

Closs:

Year Built / Renovated:

Number of Floors: Average Floor Plate: 23

14.275

1968 / 1990

Parking:

Yos

Major Tenants:

C&R Rosparch

Amenities:

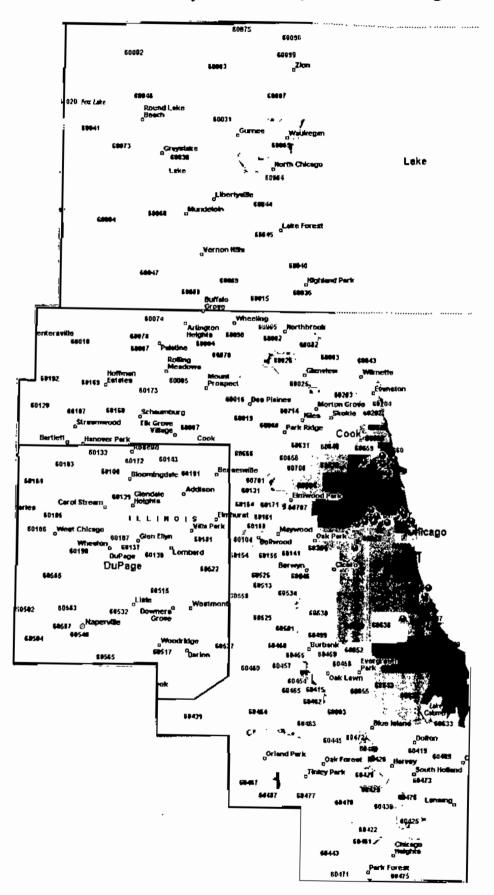
Topel Forman Restauron!

Physicians Accepted?:

Yes



FY11 NMH Charity Care Cook, Lake & DuPage Counties



- 500-999
- **100-499**
- 50-99
- 1-49
- NPMH
- Partner Sites

	ATTACHMENT 3
	Community Meetings
April 26, 2011	Preliminary Informational meeting with Residents of 230 East Ontario (adjacent property) o Concerns raised: Property value Pool deck Suggestion that NMH consider purchasing 230 East Ontario building
July 22, 2011	Project Review Committee meeting with Greater North Michigan Avenue Association (GNMAA)
July 26, 2011	Informational meeting with NMH Faculty, Staff, Volunteers
July 26, 2011	Informational meeting with Residents of 680 North Lake Shore Drive
July 26, 2011	2 nd Informational meeting with Residents of 230 East Ontario (adjacent property)
July 27, 2011	Community Meeting with Streeterville Organization of Active Residents (SOAR)
August 9, 2011	Informational meeting with Residents of 233 East Erie (the other adjacent property)
August 9, 2011	Project Review Committee Follow-up meeting with GNMAA
September 12, 2011	Information meeting with Residents of 600 North Fairbanks
September 13, 2011	1 st Community Meeting sponsored by Alderman Brendan Reilly (42 nd Ward) and SOAR (City of Chicago Ordinance requires notification to property owners within 250 feet of the proposed site. NMH notified all property owners within 500 feet. This equated to approximately 15,000 letters).
October 18, 2011	2 nd Community Meeting sponsored by Alderman Brendan Reilly and SOAR (approximately 15,000 additional letters were mailed).
November 15, 2011	Meeting with Alderman Reilly and 230 East Ontario to discuss: o Views/light o 15 foot setback on Ontario Street
November 17, 2011	City of Chicago Plan Commission meeting o Residents of 230 East Ontario spoke in opposition to the project due views/light issues o SOAR and three neighborhood residents spoke in support of the project o Project was unanimously approved

December 13, 2011	City of Chicago Committee on Zoning, Landmarks, and Building Standards meeting o No opposition o Project was unanimously approved
December 14, 2011	City Council meeting o No opposition o Project was unanimously approved
January 3, 2012	Follow-up meeting with Condo Board and Committee of 230 East Ontario to discuss: o Installation of vibration monitor during demolition and construction o West-side wall of OCP regarding reflective light o South-side (Ontario) set back

LO VERDE Reporting Service

CITY COUNCIL OF CHICAGO
COMMITTEE ON ZONING
LANDMARKS and BUILDING STANDARDS

PRESENT:

ALDERMAN DANIEL S. SOLIS, CHAIRMAN
ALDERMAN ROBERT W. FIORETTI
ALDERMAN MICHELLE HARRIS
ALDERMAN EDWARD M. BURKE
ALDERMAN RAY SUAREZ
ALDERMAN RICHARD F. MELL
ALDERMAN REY COLON
ALDERMAN TIMOTHY M. CULLERTON
ALDERMAN MARGARET LAURINO
ALDERMAN BRENDAN REILLY
ALDERMAN THOMAS TUNNEY

ALSO PRESENT:

MS. PATRICIA SCUDIERO
Zoning Administrator
Department of Zoning and Land Use Planning

MR. STEVEN VALENZIANO
Coordinating Planner I
Department of Zoning and Land Use Planning

DECEMBER 13, 2011 10:00 A.M. COUNCIL CHAMBERS CITY HALL

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Ţ
      that I'm very interested in, and that is
  2
      Application 17318 in the 42nd Ward. The ordinance
  3
     was referred 7-28-11. The common address is 237-259
     East Erie Street; 628-648 North Fairbanks Court;
 4
     238-258 East Ontario Street; and Institutional
 5
     Planned Development No. 3, as amended.
 6
 7
     the Change request is an Institutional Planned
     Development No. 3 and DX-12 Downtown Mixed Use
 9
     District to Institutional Planned Development No. 3,
10
     as amended.
                   Counselor, are you ready?
11
              MS. STUBBLEFIELD: We are, Mr. Chairman.
12
13
              CHAIRMAN SOLIS: All right. Thank you.
14
              MS. STUBBLEFIELD: We are setting up our
15
     boards here, but I'll get started.
16
                   Good morning. For the record, Carol
17
     Stubblefield with Neal and Lercy with offices at 203
     North LaSalle. I'm here today on behalf of the
10
19
     developer Northwestern Memorial Hospital, which I'll
20
     refer to as NMH.
                  To my right, my immediate right, is Mr.
21
22
    Mladucky, the director of planning and design with
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NMH. To his right Rob Christie, vice president external affairs NMH. To his right is our traffic consultant with traffic analysis and design is Peter Lennon. And to Peter's right is Sarah Burke, director of external affairs from NMH.

1.0

NMH is seeking to rezone the property commonly known as 259 East Erie and 240 East Ontario from its current zoning of DX-12 Downtown Mixed Use District to Institutional Planned Development No. 3, and then amend the boundaries of IPD No. 3 to add the approximately 46,000 square foot site and establish a new sub area within the planned development.

This matter was heard and unanimously approved at the November 17th Chicago Plan Commission. And we ask that the findings and conclusions of the Plan Commission and all documents given to the Department of Housing and Economic Development be adopted into today's record.

ALDERMAN REILLY: So move.

CHAIRMAN SOLIS: Do I hear a motion to incorporate the records?

ALDERMAN REILLY: So move.

CHAIRMAN SOLIS: Alderman Reilly moves to incorporate the records. All those in favor signify by saying age.

(Chorus of ayes.)

CHAIRMAN SOLIS: All those opposed.

(No audible response.)

CHAIRMAN SOLIS: The records are incorporated. Alderman Reilly.

ALDERMAN REILLY: Thank you, Mr. Chairman.

Good afternoon. I wanted to just briefly speak to
this project. I can tell you a tremendous amount of
hard work has gone into making this, what I think is
a wonderful proposal for the neighborhood. As my
colleagues know, most of the major zoning items we
review downtown are particularly massive and have
large, institutional footprints. And this is no
different.

But I wanted to compliment the applicant for making a good faith effort to regularly engage with impacted neighborhoods and the neighborhood organization of record, SOAR, to address concerns related to the functionality of the site, traffic

circulation, loading, the aesthetics of the building,
the number of pedestrian bridges. The list was
rather long.

And we've heard a lot about zoning process and community process here today,

Mr. Chairman. I can tell you the process we have been administering downtown has been wholly transparent and we have multiple community meetings to make sure we nail down these issues so that when a project is built, it's a success and a great story for everyone involved. I'm very proud of the work that's gone into this.

changes that were made to this proposal that ultimately won support from the neighborhood association of record. There was a tremendous amount of concern about how the loading would be handled for this site. As you know, this is going to be a busy site. It's in the middle of the medical campus. And in response to neighborhood concerns, which I felt were legitimate, at substantial expense, the institution agreed to submerge all loading to below

grade, allowing for all of the required turning movements to occur within the property so that there isn't any dangerous or disruptive backing in and pulling out of large trucks to serve the facility.

We also, through the process, determined it would be best to eliminate one of the originally three proposed pedestrian bridges for the purpose of providing some additional light and air in the area. Again, we were able to accomplish that working with the institution so that the functionality of their site is not compromised, but neighborhood aesthetic standards are upheld.

Further, the height of the structure was reduced from 25 stories to 24.

Also in working with the adjacent neighbors at 230 East Ontario, a tremendous amount of care has been taken to try and provide the lightest shade of building material on that elevation that they share with their neighbors to allow for some sun reflection on their pool deck, etc.

The applicant is also contributing pedestrian countdown signals at some dangerous

intersections in the area. And there will also be -There are commitments to improve an undeveloped lot
nearby to make it more aesthetically pleasing for the
neighbors, some open green space, and to address some
safety concerns about the vacant lot.

In sum, the applicant I think has demonstrated a strong interest in being a good neighbor in Streeterville. I think that's why at the end of this open process, many of the folks had very favorable remarks about the new revised proposal.

And invariably in the downtown development process, Mr. Chairman, we found that the initial proposal that we first vet and review with the neighbors, changes by the end of that process, and almost always for the better, and unusually embraced by both the institution and the neighborhood.

So, that said, I fully support the project. I want to thank the neighborhood residents and the neighborhood association in Streeterville for being such an active partner in getting this right.

And, of course, my extreme thanks to Northwestern

Memorial Hospital for all of their flexibility and

their good faith effort in being a good neighbor downtown. Thank you.

1.5

CHAIRMAN SOLIS: Alderman Laurino.

ALDERMAN LAURINO: Thank you, Mr. Chairman. I wanted to commend my colleague Alderman Reilly on this. I understand in a highly congested area it's very difficult to bring forth a program such as -- a project such as this. But certainly Northwestern works very well with you and your office. And I'm looking forward to this moving fairly smoothly.

Okay. Thank you very much.

Well wishes on this project. I think Northwestern is a fantastic institution. These types of projects always warm my hearts because it means that we are in an economic upturn, if these things — if these projects are going to succeed. I really welcome everything that come with this, and especially the very thoughtful way that Alderman Reilly has been able to negotiate with you and his constituents.

Congratulations, Alderman Reilly, on Northwestern University.

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               ALDERMAN REILLY: Thank you, Mr. Chairman.
  2
               CHAIRMAN SOLIS: Is there any other
  3
      questions by the committee?
  4
                             (No audible response.)
  5
               CHAIRMAN SOLIS: Do I hear a motion?
  6
               ALDERMAN REILLY: Move do pass.
  7
               CHAIRMAN SOLIS: Alderman Reilly moves do
  8
     pass. All those in favor signify by saying aye.
 9
                             (Chorus of ayes.)
10
               CHAIRMAN SOLIS: All those opposed.
                             (No audible response.)
11
12
              CHAIRMAN SOLIS: Motion is passed as
13
     amended.
14
              MS. STUBBLEFIELD:
                                  Thank you, Mr. Chairman.
              CHAIRMAN SOLIS: Congratulations, sir.
15
16
              ALDERMAN REILLY: Thank you.
17
              CHAIRMAN SOLIS: Back to the regular order
     of business, on Page 6, Application 17371 in the 12th
18
19
     Ward. Ordinance was referred 11-2-11. The common
     address is 1725 West 43rd Street. The change request
20
21
     is an RS3 Residential Single Unit (Detached House)
     District to RT4 Residential Two-Flat, Townhouse and
22
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CHICAGO PLAN COMMISSION MEETING
121 North LaSalle Street
Room 201A - City Hall
Chicago, Illinois
November 17, 2011
1:07 p.m.

EXCERPT TRANSCRIPT OF PROCEEDINGS

PRESENT:

COMMISSIONER LINDA SEARL, Chairperson
COMMISSIONER BURNETT
COMMISSIONER LAURINO
COMMISSIONER MOONEY
COMMISSIONER PACNER
COMMISSIONER SCUDIERO
COMMISSIONER SHAH
COMMISSIONER SLAUGHTER
COMMISSIONER TUNNEY

ALSO PRESENT:

MS. LISA MISHER, Legal Counsel.

on behalf of Northwestern Memorial Hospital, Is 2 seeking an amendment to the existing institutional 3 Planned Development No. 3 to expand the boundaries 4 of the Planned Development in order to permit construction of an outpatient care facility. 6 The expension of the Planned Development 7 boundaries require a mandatory Planned Development Ω amendment. The existing Planned Development No. 3 9 consists of six subareas. The last amendment to 10 Institutional Planned Development No. 3 was in 11 February 6, 2008. The proposed planned development 12 amendment would add a new subarea and edd en 13 approximate 46,000 square foot parcel located 14 between East Eire Street and East Onterlo Street. 15 The proposed amendment would increase the size of 16 the Planned Development by just over one ecre. 17 I will now turn over the presentation to 18 Carol Stubblefield, the attorney representing 19 Northwestern Memorial Hospital. 20 MS, CAROL STUBBLEFIELD: Thank you, Fernando. 21 Good afternoon, Commissioners. For the 22 record, Carol Stubblefield with Neal & Lerby. 23

The applicant, Northwestern University,

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COMMISSIONER SEARL: Good afternoon, Everyone. 1 2 I would like to call the Chicago Plan Commission to order of November 17, 2011. 3 (WHEREUPON, certain proceedings were 4 stenographically reported which ere 5 not herein trenscribed.) 6 COMMISSIONER SEARL: Item D, matters submitted 7 in accordance with the Lake Michigan and Chicago 8 Lakefront Protection Ordinance and/or the Chicago 9 Zoning Ordinance. 10 11 Item No. 1, a proposed amendment to 12 Institutional Planned Development No. 3 submitted by 13 Northwestern University for the property generally located at 237-259 East Eire Street. The applicant 14 15 is proposing to emend the boundaries of 16 Institutional Pranned Development No. 3 to edd e 17 property currently zoned DX-12, Downtown Mixed-Use 18 District, to construct a new hospital fedility in the 42nd Werd. 19 And we've been joined by Commissioner 20 21 Laurino. MR. FERNANDO ESPINOZA: For the record, 22 Femando Espinoza with the Department of Housing and 23

Hospital, which I will refer to as NMH. 2 Allow me to begin by introducing the 3 development teem. To my left is Jim Mladucky, director of Planning and Design with NMH. Behind me 5 le Rob Christie, Vice President of External Affairs 6 of NMH. To his left is our traffic consultant, Peter Lemmon, with Traffic Analysis & Design. To his left, Mike Yoshimura, erchitect with OWP/P Cannon Design. 10 At this point I'd like to turn to the 11 development that is being proposed by NMH and begin 12 with a brief explanation about its purpose, followed 13 14 by a brief summary of some project details. First, the purpose. At present there is 15 no evailable medical office space in the 16 Streeterville neighborhood. This is due to part to 17 healthcare reform, aging baby boomers, and en 18 increase in the population of the 42nd Ward. As a 19 20 result, NMH has designed the Outpatient Cere Pavilion to address this pressing need. The OCP 21 will provide diagnostic and therapeutic services, 22

Including physician medical offices and exam sultes,

MRI and x-ray, and ambutatory surgery and labs.

offices at located at 203 North LaSalle, here today

on behalf of the developer, Northwestern Memorial



Economic Development.

24

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Suite 1200 311 West Monroe Street Chicago, IL 60606 www.esquiresolutions.com

Next, the project details. NMH proposes 1 to construct the OCP on property commonly known as 2 259 East Erie and 240 East Ontario. The property is 3 currently zoned DX-12, Downtown Mixed-Use District. The building will be 25 stories with approximately 5 641,000 square feet of floor area. It will have 575 6 accessory parking spaces, and 523,000 square feet of 7 office space which will be develed primarily to 8 medical services and outpatient surgary. There will 9 elso be retail spece on the first and second floors. 10 11

Turning next to the project schedule. Demolition is currently underway and the goal is to start construction in April 2012 and obtain a certificate of occupancy by the fall of 2014.

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14 Finetly, I'd like to touch upon the 15 community process. NMH presented the proposed 16 project at two area-wide community meetings hosted 17 by Alderman Reilly and the Straetervilla 18

Organization of Active Residenta. They also 19 conducted a number of individual meetings with 20

condominium boards and residents, including four 21

meetings with the immediate adjacent neighbor. 22

230 East Ontario. In response to community input 23 24

and feedback, NMH has made a number of dasign

It also shows the urban context, which is obviously 1

danse neighborhood. Approximately one ecre is the 2

size of this site. Again, we are respecting the

current setbecks that are along Fairbanks, which is

15 feet off the property line. Along Ontario and

Erie we are building to the property line, and on 6

our west we are keeping a distance of three foot 7

three inches in order to get at that property side

and to do any repairs in the future so that a swing 9

stage can get in. 10

19

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19

The height of the building is 383 feet 11 10 inches, that's the top of the parapet. It's 12 consistent with the buildings in the area. If you 13 look on this map, to the west our immediate 14 neighbor, 230 East Ontario, is 247 feet, and 15 233 East Eire is 264 fact. In the area, again, they 16 range in size from 570 feet to 288 feet for 17 Feinberg/Galter. 18

The context of the neighborhood is vary important to us, as it is to our neighbors. The top photograph is looking east along - I'm sorry,

21 22 looking west along Eire. The next center photograph

23 is looking north up Fairbanks. The bottom

photograph is Ontario looking east. That east 24

changes, some of which include the relocation of loading docks to below grade, the elimination of a

10th floor pedestrian bridge across East Elre 3 4

Street, and the addition of architectural detail and interest to the west elevation. 5 6

The project has the full support of the Greater North Michigan Avenue Association and Alderman Reilly.

I'd now like to turn the presentation over to Jim Mladucky, who will take you through the presentation slides.

MR. JIM MLADUCKY: Thank you, Carol.

As Carol said, I'm Jim Mladucky. I'm the Director of Planning and Construction at Northwestern Memorial Hospital. I want to take you through a brief description of the design of the OCP and where it is located.

The map that you have in front of you is tha existing zoning map. The area that is colored red is our sita, the proparty that we're proposing to add to PD 3. This diagram shows that as Subarea G.

This diagram shows an aerial view of 23 that property. The property here is shown in green.

vision of Ontario Street, the revitalization is 1

ongoing end we feel that our project will, in fact,

enhance that. We're looking to put at that corner

of Ontario and Fairbanks a retail space of 4

approximately 6,400 square feet that is going to be 5

a rastaurent, and we're hoping to also have some 6

cafe tables outside as wall during nice weather. 7

Again, consistent with the look along Fairbanks, our architecture style is anchored in

Academic Gothle, as Is the University's and Feinberg 10

and Galter. The size end stature along Fairbanks is 11

consistent with our building as you're looking west 12

from across the street on Fairbanks In this drawing. 13

As far as the streetscape and landscape, it will be consistent with the current DP 3 planning and davalopment that we have in place. This also shows some very deliberate thought about where our cut-through on that ground floor plate should be for our drop-off. We kept that as far west off of Fairbanks as we could, and it allows for both in and

20 out which should limit the congestion on Fairbanks 21

22 end both Erie and Ontario.

Wa do have bridges. We'ra looking to 23 have a bridge that connects to the parking deck to 24



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12

the east of Fairbanks, it is an existing parking deck today. Again, what you see here in red is our

3 building. Then we also have a bridge that goes to

the north end connects to Feinberg. This is on the 4

second floor. Again, these bridges are all 5

trensparent, so glass sides, glass roof to keep thet 6

visual presence of these bridges to a minimum.

В Bridges ere Important to our patienta.

9 It makes it very convenient to move through the

buildings for our staff and enebles them e much more 10

11 efficient flow from one building to the other. And 12 it ectually can be a benefit during inclement

13 weather to even the public, so these are open,

14 public bridges, people can welk through those.

15 Our green roof and sustalnebility. We

16 have over 27,000 square feet of green roof in this

erea. And this will be a LEED Silver building, so 17

18 we will be certified Silver, that's what we're

19 looking to do.

24

1 2

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2

Looking at the erchitecture of the 20

21 building what you see here ere the elevations, both

the north end the east elevations. Again, 22

23 consistent with the meterials and the erticulation

that we have in the existing buildings, we'll be

going to maintain the address of 259 East Erie. 1

This is where the drive-thru is, the drop-off for

our patients, and this is how we also access in that

drop-off the parking deck that's on the first eight 4

5

9

A retail restaurant erea on the comer 6

of Feirbanks and Ontario. Again, we're looking to 7

have an outdoor cate. We are looking and talking Α

with white tablecloth restaurants here. The 9

interior should have over 20 feet of cleer space so 10

the volume should be very appealing to 11

restauranteurs. 12

MR. FERNANDO ESPINOZA: Again, for the record, 13

Fernando Espinoza with the Department of Housing and 14

15 Economic Development.

16 The Department of Housing and Economic

Development has reviewed the project materials 17

submitted by the eppticant and has concluded the 16

proposed development would be appropriate for the 19

site for the following reasons: 20

Although the overell net site area of 21

the Plenned Development would change to raflect the

23 Impact of the percel to be incorporated, in this

case Suberea G, the development parameters of 24

using precast Ilmostone, aluminum and glass.

I want to point out the next set of

elevations. The west elevation in particular, the dotted line that you see there is the condominium

4 directly to the west of us, 230 Eest Ontario. We've

had much discussion about articulation along that 6

wall. We have a sheer wall, a concrete sheer wall 7

8 for structural reasons there. Letent benefit would

9 be that there is no glass or windows and fimiting -

10 or helping with some privacy. But to give that wall

articulation, we did put in some additional aluminum 11

fins that will go the length of the wall that you 12

13 see. Also, some atuminum panels to eccent the pilasters. That aluminum aliver color and the light 14

color of the wall will help with reflectents and 15

limit - or it should help enhance the light that 16

will be in that alley end courtyard. 17

> Looking at the renderings, then, the one to the leff of the scene is an evening shot along

19 20 Fairbenks and Ontario looking north, and the one to

21 the right of the screen is on the comer of Erie end

22 Fairbanks looking to the southwest.

23 This is the main entry off of Ene

24 Street. That will be where the eddress is. We're 10 maximum FAR height end land coverage ere not 1

> exceeded and would not be negatively impacted by the 2

3 overall plan of the development.

Two, the public infrastructure

5 facilities and City services will be adequate to

serve the proposed development at the time of 6

7 occupancy.

22

4

24

8 Three, the proposed Planned Development

amendment has been reviewed by the Chicago 9

Depertment of Trensportation end all requested 10

changes have been meda. 11

12 Four, copies of this application have

been circulated to other City departments and 13

agencies and all comments that heve been received 14

have been addressed. The project will comply with 15

16

the requirements for access in case of fire and 17

other emergencies. 18

Five, the applicant has agreed to meet

the requirements of the City of Chicago Landscape 19

Ordinance. The project will meet the requirements 20

of the City of Chicago Sustainable Matrix by 21

22 achieving LEED Silver cartification and include a

23 50 percent green roof over the net roof area.

Please refer to my staff report for



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COMMISSIONER TUNNEY: So you will have exterior lighting poles and such? MR. JIM MLADUCKY: Yes, COMMISSIONER TUNNEY: But underneath that is no recessed lighting in the boltom of the bridge over the street? MR. JIM MLADUCKY: There wasn't planned for that at this point COMMISSIONER TUNNEY: Thank you. COMMISSIONER SEARL: Are there any other questions? Alderman Reilly, would you like to speak? ALDERMAN REILLY: Sure. Good afternoon. For the record, Brendan Reilly, Alderman of the 42nd Ward. As was mentioned by the applicant, we've administered, I think, a pretty robust community process on this particular project. We hosted en initial community meeting, which was very well attended. And to be frank, the overall input we 21 received at that meeting was not all that positive. 22 What we did is we took that meeting as an 23 opportunity to create a punch list of issues and 24

we've been joined by Commissionar Pacher and 2 Commissioner Burnett. 3 Other questions? Commissioner Tunney. 4

amendment to the overell boundary and the inclusion

COMMISSIONER SEARL: Let the record reflect

of thie 46,000 square foot percel.

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COMMISSIONER TUNNEY: Just a quick question about the pedestrian bridge, if we go back to what one would call the main entrance. So I understand it is mostly glazing on

9 the pedestrian bridge, but that looks pretty ominous for being a main entrance. Is there some lighting 10 11 that we're doing under there for streettighting or something to make that entrance look - it could be 13 just the angle of the photo but -MR. JIM MLADUCKY: Jim Mladucky with 14

Northwestern Mamorial Hospital, for the record. There will be lighting, there will elso

16 17 be - in the area streetlighting will be in the 18 erea. We know what the requirements are for the emount of light on the street and we will absolutely 19 meal that. There will - agein, I think it is the 20 angle of this because that is up about 27 feet off 21 the ground, and I have a feeling that this - just 22 the way the slida is coming out on the screen is distorting what it really looks like.

concerns we had to address to make sure this project 1

was a good lit for the vary dense Streaterville 2

3 neighborhood, and I think that this procese has

worked. SOAR, the neighborhood association of

record, as well as many of the naighboring

condominium associations, have had numerous meetings

with the applicant and my office to work through 7

₿ some of these concerns.

14

The initial concerns were related to 10 traffic circulation, as you can imagine. Also, how

the institution was planning on handling its 11

loading. The initial proposal would have hed a 12

loading schame that would require trucks to be 13

14 backing into loeding bays on a very, very busy

street, raising concerns for pedestrian safety and 15

treffic circulation. In response to that, 16

Northwestern Memoriel agreed, at considerable 17

expense, to build a full loading bay subterranean, 18

within the structure, that would allow trucks to do 19

20 all of their turning motions within the structure of

the building. They also made a commitment to 21

improve the aesthetics of the ectual loading bay 22

23 itself and hiding it using some of the other

building materials that you would find on the facade 24



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to hide the bay.

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As was mentioned, the ingress-egress for 2 the drop-off is moved as fer away from the 3 intersection as possible. And there was also some 4 work that we had to negotiate related to 230 East Ontario's concerns.

Obviously, when you're doing a big project like this It is absolutely impossible to satisfy everybody within the neighborhood, but I do think we made a lot of progress in getting to where we are today.

SOAR and the residential neighbors will continue to be a part of the traffic management plan and its routine updates, which I think is very important. There will be an additional countdown pedestrian signal installed at St. Clair and Ontario at the institution's expense.

Some other key changes that occurred since the initial meeting. The height of the overell building is actually going down from 25 stories to 24.

And there was some concern about - the neighbors had concerns about a derk corner canyon

effect that could be created by the proposed west

that elevation was too dark in color end it was

institution. These changes that they've made come 1

at no small expense, and I don't want to give a 2 specific dollar amount but tens of millions of 3

dollars has been added to the cost of this project

to specifically address concerns raised by the

neighborhood association and the neighbors. I know 6

that that is a difficult thing for the institution 7

to do, especially in this tough economy, but it goes 8

a long, long way end it is much appreciated. 9

So that said, I know that not evaryone 10 in Streatarville is unanimously supporting the 11

project, but I think avaryone would agree we've made 12 tremendous prograss here and gone a long way to 13

address what I thought were very valid neighborhood 14 15

concerns.

I am happy to take any questions. 16 COMMISSIONER SEARL: Thank you. 17

Are there any questions for Alderman

Railly? 19

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(No response.)

ALDERMAN REILLY: Thank you. 21

COMMISSIONER SEARL: Thank you. 22

I had a couple of other questions for 23 24

the applicant, which I kind of forgot about.

18

wall. The feadback from neighbors was that the

precast concrete that was initially contemplated for

What's the time frame for construction 1

and how will the streets be monitored during that 2 time? And then ere there any future traffic changes 3

4 that will be made in terms of crosswalks and lights

and things like that? 5

MR. JIM MLADUCKY: Jim Mladucky, again, 6

Northwestern Memorial Hospital, for the record. 7

Construction is going to begin - well, a

demolition has begun, damolition of the existing 9 properties. Those will be complete in February and 10

wa're looking to start construction in May. We want 11

first patient in November of 2014, so construction 12

will go through September of 2014. 13

14 During that time we will contain the construction to the site. We do have our barriers 15

in place now and have been working with Mike Simon 16 and his group to make sure that we limit the amount 17

of interference that we have on the street. We are 18

continuing those discussions but we don't anticipate 19

closing any lanes, or if there will be lane closures 20

they will be limited to short durations. 21 Lighting. We will again use the 22

existing lighting that we - during construction? 23

I'm sorry, do you mean during construction?

monolithic, no real visuel interest. And the neighborhood, I thought rightly so, asked for the 5 institution to address their concerns about the 6 7 light. В Of course, there is no perfect solution 9 to this issue, but what was negotiated is that the 10 precast will be changed to the lightest possible 11 color that has the most reflectiveness. They're 12 going to be incorporating aluminum, or reflective 13 material as vertical elements down the west wall.

And the redesign of the west wall introduces some articulation with those vertical elements creating that visual interest and breaking up that massive concrete expanse that was in the original proposal. So I do think that's progress, and I think it will

I want to thank SOAR for all of their help in edministering the public process and for all of their feedback and advice on getting this project to where we are today. I also want to thank the

have a better impact on the rooftop deck that the



neighbors enjoy.

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COMMISSIONER SEARL: I was really esking about 1 2 traffic lights. Will any treffic lights be added

before or efter this or any new crosswalks, 3

pedestrian crosswalks that are not there now? 4

MR. JIM MLADUCKY: As far as crosswalks go,

no, but there is e traffic light. And I'm going to

7 introduce Peter Lemmon right now.

COMMISSIONER SEARL: I'm asking this because I

remember for the last Northwestern project I think 9

we even had extre people at street corners helping 10

direct treffic and some things like that. 11

MR. PETER LEMMON: For the record, my name is 12

Peter Lemmon with TADI. 13

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There are a couple of things I guess releted to improvements. The Alderman covered some

of them in terms of the access location and 16

17 flexibility and exiting off both Erie and Ontario.

One of the things I think Jim mentioned 18

eartier is the setback of the building, 15 feet off 19 the property line. One of the things that that 20

allows us to do is actually widen Fairbanks a little 21

bit, up to ten feet in one portion, to get some 22

being used adjacent to the site.

wider lane widths, more comfortable land widths. 23

The idea there is to increase some of the lane 24

In terms of traffic signels. All the

be funded at Ontario and St. Clair to the west.

signalized. A new pedestrian countdown signal will

In terms of the traffic control aides.

Northwestern Memorial Hospital and the campus

institutions currently fund traffic control aides in

the area. As of I believe it is June of next year

11 when Lurie Children's opens, the campus obligation

COMMISSIONER SEARL: Thank you.

on this matter. If you could step forward in the

order that I call your name. I mey not be able to

Mary Rothe I believe it is, 512 North

McClurg Court; Michael Mathew, 401 East Ontario;

If you are associated with the hospitel,

Brian Kittle, Northwestern University.

control aides, so we'll be working with CDOT and

OMEC to identity which locations make the best sense

I have severel people signed up to speak

is to increase funding for additional treffic

to expand that coverage.

read all these perfectly.

comers adjacent to the site are currently

I just want to make sure that we understand that. 1

We don't want too many conflicts of interest. 2

Brian Hopkins, from SOAR. 3

And these people are ell in favor. 4

And Nancy Habiutzel.

Those are for the proposal. 6

Could we start with Mary.

MS. MARY ROTHE: For the record, my name is

Mary Rothe, and I've lived in Streeterville for 19 9

years. And I chose Streeterville because it is a 10

great place to live. I'm here to support 11

Northwestern Memorial's new project. 12

The project will bring thousands of jobs 13

to our area, also. And, I mean, we use all the 14

doctors in the area, and a lot of them are even 15

using the condominiums as their offices and this 16

would be a great office spot for the doctors that wa 17

need in the area. It is a beautiful building and it 18

will bring a lot to the Streeterville area. 19

COMMISSIONER SEARL: Thank you. 20

MR. MICHAEL MATHEW: Good afternoon. For the 21

record, my name is Mike Mathew. I'm a resident of 22

23 Streeterville. I've lived there for 12 years.

I have zero affiliation with

utilization to make sure that all the lenes are

22 Northwestern, but I wanted to speak to how I've 1

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observed them as a neighborhood over the last 2

12 years. To that extent, they've been a phenomenal 3

neighbor. I live at 401 East Onlarlo. They heve a 4

project next door where they're building e parking 5

garege, and the way they've handled it - obviously 6

when you have construction there is noise, there is

8 some stuff going on, but under that context they've

always hendled it in a very professional manner. 9

I've noticed extra security there. As an 10

11 institution they've been very responsive to the

needs of - I know I can hear from people in my 12

building. And so to that extent to eddress how they 13

are, what I've observed in the lest 12 years, 14

they've been a graat neighbor, and I would expect 15

16 that they would continue that with this particular

17 project.

18 I also own a heafthcare, a home

19 healthcere company located in Streeterville as well.

20 Again, no affiliation with Northwestern. But I can

21 tell you from my vantage point in terms of the

22 increased demands on healthcare facilities, I can

see it is going to be more and more enhanced and 23

increased, and the fact that Northwestern I think is 24



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taking steps to indulge in some foresight impresses 1 2 So thank you very much for your time. 3 COMMISSIONER SEARL: Thenk you. 4 Are there any questions for Mr. Methew? 5 (No response.) 6 THE COURT: Thank you. 7 Brian Kittle. 8 MR. BRIAN KITTLE: I have no comment. 9 COMMISSIONER SEARL: Okay. Thenk you. I'll 10 just say that you didn't went to speak. 11 Brien Hopkins. 12 MR. BRIAN HOPKINS: Thank you. I'm Brian 13 Hopkins, president of SOAR, and we are pleased to 14

offer our support for this project, the applicant's 15 proposed amandment to Planned Oevelopment No. 3. 16 We did not arrive lightly at this 17 support. It was at the conclusion of a very lengthy 18

review process that involved two vary large, 19 well-attended community meetings, as Alderman Reilly 20 referenced. In eddition to that, it involved a 21 great deet of smaller meetings, numbering at least a 22

dozen, between the applicant and the neighboring 23 structures. We continue to have some concarns over 24

for meximum light and openness, as Alderman Tunney mentioned, we also request that the remaining 2

overheed pedestrien bridges be constructed with the 3

tergest amount of gless possibly without 4

compromising the integrity of the structure. We

believe eny structures that span the public way in 6 7

this manner should be designed to be as unobtrusive

as possible to prevent further canyonization. 8

In the area of traffic we observed that 9 most of the intersections surrounding the new 10

Outpetient Care Pavilion ere already at failure 11

reles, particularly in the Ontario corridor. 12

Residents in Streeterville can no longer accept the 13 unconditional addition of major institutional 14

developments such as this unless creative and 15

innovative measures to mitigate congestion are 16

offered in conjunction. We request a comprehensive 17

revision to the area's treffic management plan with 18

an eye toward pilot programs that have worked in 19

other jurisdictions, such as enti-gridlock 20

intersections commonly known as "Don't Block the 21

Box.* Together with Increased enforcement and 22

ewareness campaigns, severe congestion in 23

Streeterville can be addressed within the limits of 24

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the applicant's long-renge plans for various other 1 sites within Streeterville, but if this open and extensive process for reaching a compromise on this particular project is any indication, we believe a continued productive dialogue is possible moving

forward. 6 On our areas of concern that remain, 7 I'll deal briefly with just two. Firet, the westam 8 elevation where we did ask for a redesign of the 9 site plan for more space and light between this side 10 of the structure and neighboring buildings on Eire 11 and Ontario. This was not done, but the applicant 12 did agree to incorporate lighter material in the 13 precast concrete that will promote light reflection 14

and decrease the shadowy darkening effect from the 15 canyon-like walls. Further, additional 16

omamentation features will be incorporated to 17 provide visual interest and more reflectivity. We 18

understand some of the residents of the adjacent 19

20 structures are not satisfied with this compromise, but short of actually moving the building, which 21

isn't possible on this site, we believe this is the 22

bast possible solution. 23

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In the continued interest of allowing

the existing infrastructure.

We commend Alderman Reilly for his 2 willingness to consider these and other measures and

for his fair and evenhanded approach to soliciting

and considering input from all stakeholders involved S

in the review process for this project. 6

We also give our thanks to Northwestern. particularly Vice President Rob Christie, Sareh

9 Burke, their staffs, and the entire design team for

their willingness to implement a number of major 10 design changes to the project, which, as Alderman 11

Railly mentioned, did come with a price tag. So we 12

13 thank you for that. Finally, we thank the neighbors end 14

members of SOAR for their thoughtful involvement end 15 suggestions, proving once agein that a collaborative 16 and open process will almost always result in e 17

better community for all involved. 18

Thank you.

COMMISSIONER SEARL: Thank you.

Are there any questions for Mr. Hopkins?

(No response.) 22

COMMISSIONER SEARL: Thank you. 23

Nancy - would you mind, let me call the



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two other names I have before we start.

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1 Beth Padera and Georgius Georgiou. I 2 3 think it is. If you would come forward.

Let the record raffect we've been joined 4 by Commissioner Shah. 5

MS. NANCY HABLUTZEL: Thank you. My nama is 6 Nancy Hablutzel, and I'm speaking on behalf of the

7 project. θ I have been a member - a resident of 9 Streetarville since 1971. I am actually a founding 10

member of SOAR, it was started in my living room, 11 and as such I've been active ever since that time.

12

I serve on the SOAR Reel Estate Review Committee and 13 the 680 North Lake Shore Oriva Neighborhood

14 Committee, but I em not here speaking for them, I am 15

speaking for mysalf only. 16 Wa live in the 680 North Leke Shore 17 18 Drive building, so we are one block from this new development. We face Eire Street and we don't like 19 eir conditioning, so we sleep with our windows open 20

end we heer construction when it is occurring, end it 21 would have to second what I just heard about the 22

considerations Northwestern has given to limiting 23 24

their construction, because it certainly doesn't

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wake us up. Their hours have been very, very reasonable.

I've been to all of the public meetings 3 that were held, and I think what's amazing to me is that the changes that Northwestern has been willing to make at great expense, but to respond to what 6 7 came up at the meetings.

And I would have to second everything our amazing Alderman said. The meetings were terrific and they were responsive. It was at great expense. We set through a lot of comments that we're not even appropriate to the meetings, and not from these people, but from people who came in for other reasons who were not involved in the project.

I think that that being sald, this has just been an amazing response. I go past this site, and have for years depending on the day, two, four, six or eight times a day. The buildings that ere coming down I'm delighted to see go, it has been time for them to go. This new addition is going to

21 be beautiful and I cannot wait to see it every day

22 as I go past. But what I particularly like is the accessibility for the doctor's offices for the 23

outpatient surgery, which currently is scattered all

over, and which obviously is something that we are 1 moving towards in medical care. Hike that we can 2 do this. I think it is e huge improvement. 3

And I'd like to stress that whataver Northwestern has built in the last 10, 15 years they 5 have maintained perfectly and they have landscaped ĸ beautifully, so that as we in the neighborhood walk 7

past or go past, they're just beautifully taken care

of. And I really respect what they have done with this project in terms of responding and saying this 10 one is going to look good too. 11

So I urge you to support it. 12 COMMISSIONER SEARL: Thank you. 13

Are there any questions for 14

Ms. Hablutzel? 15

(No response.) 16 THE COURT: Thank you. 17

Beth Pedere against the proposal. 18

MS. BETH PADERA: For the record, my name is 19 Beth Padera. I live at 230 East Onterio, and I'm 20 speaking on the building's behaff. 21

I'd like to thank Aldarman Reilly, SOAR. 22 and the applicant for meeting with us over the past 23 few months regarding this project. I'm speeking to 24

30 you today in opposition of this project. Our 1

building is the closest neighbor to this project,

located three and a half feet to the west.

And as we've heard today, we have and continue to have an issue on the west side concrete

wall facing. We have asked for revisions of the

plan and received this revision 24 hours ago, so we

haven't had full time to vet this with our residents

and building leadership. At first reaction we have ٩

noticed aesthelic improvement to it; however, we're 10

still unclear as to whather or not this will 11

actually result in improved light to those units 12

facing north. So we ask that - you know, light can 13

be measured so we're tooking for concrete numbers to 14

help us analyze the options before us. So that's 15

16 one thing. The second issue is on the south side of

17 the building our units on the southeast side will be 18

located three and a half feat from the proposed 19 enclosed amergancy stairwell, and this will be made

20 of glass and so we have potential issues if the

21 stairwell, per Chicago Municipal Code, will be 22

lighted, that will create light pollution into those 23

units that will be three and a half feet away. We



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elso potentially have a privacy issue. If people 1 get into the stairwell accidentally they'll be able to peer into the windows. 3 So we appreciate what has been done; however, we still feel like there is a ways to go, 5 end we haven't been given revisions in arough time to fully yet them. So we esk the Plan Commission to please grant us more time to work out these details. We feel like we have made progress but there is some 9 distance to go. 10 11 Thank you. COMMISSIONER SEARL: Thank you. 12 Are there any questions for Ms. Pedera? 13 (No response.) 14 COMMISSIONER SEARL: Thenk you. 15 Georgius Georgiou. 16 MR. GEORGIUS GEORGIOU: Actually, Beth covered

17 18 all the points. COMMISSIONER SEARL: All right. Thank you. 19

All right. I have no one who wishes to 20 speak on this matter, no one else. 21

22 Do I have a motion on the proposed emendment to thetitutional Planned Development No. 3 23

for the property generally located at 237-259 East

the amount of light that's blocked that gets into

their southern units. When we did that, when we put

in the light, obviously, a stairwell exit stair has 3

to be lit during the evenings in order to get 4

5 exiting. We are exploring if there could be some

relief from the Building Code to allow that to be on

a motion sensor. We haven't had a chance to do that 7

just yet, so that the lights could be off in the

evening. But that we were not sure about.

So that's what we have attempted to do. 10 is give them the light, and in doing so we opened up 11

that comer with glass, and then that means that 12

13 someone might be in that stairwell, although the

windows to their east - or they do not have windows 14

15 on their east face of the building.

Does that clear it up or do you have 16 17 other questions?

COMMISSIONER SEARL: Is it possible that 18

light - that glass could be translucent rather than 19

clear, is that something that the hospital would 20

look at? 21

Q

22 MR. JIM MLADUCKY: Absolutely. It will cut

down on the amount of natural light that comes 23

through during the day. 24

Erie Street finding that it meets the qualifications

2 for Planned Development approval?

COMMISSIONER SLAUGHTER: So moved. 3

COMMISSIONER TUNNEY: Second.

COMMISSIONER SEARL: Moved by Commissioner 5

Sleughter, seconded by Commissioner Tunney. 6

7 Is there any discussion on the motion?

COMMISSIONER TUNNEY: Medam Chairman.

COMMISSIONER SEARL: Yes, Commissioner 9

10 Tunney.

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COMMISSIONER TUNNEY: Just for the neighbors 11

12 that are opposed to it, from the design team is the

reality about the lighting of the staircase, could 13

someona respond to the applicant's concern? 14

15 MR. JIM MLADUCKY: For the record, Jim

16 Mladucky, Northwestern Memorial Hospital.

17 The exit steir that has been referred to is about three and a half feet away, it is true.

19 The east face of their building has no windows, so

20 It is just the south face of their building, those

21 Windows. Our stelrcase does come out to the 22

property line, their building is set back from that south property line. We made that a glass steirwell 23

so that we can allow light to come through and limit

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COMMISSIONER SEARL: It is sort of a give and

lake on that one?

3 MR. JIM MLADUCKY: Exactly.

COMMISSIONER SEARL: Commissioner Sleughter.

COMMISSIONER SLAUGHTER: Question. The 5

staircase in question, is that an emergency 6

staircase?

MR. JIM MLADUCKY: It is. 8

COMMISSIONER SLAUGHTER: So, then, the idea le 9

that there will only be people in the 10

staircese during -11

12 MR. JIM MLADUCKY: During a fire or during

some sort of emergency, that is correct. 13

COMMISSIONER SLAUGHTER: Fair enough. 14

COMMISSIONER SEARL: So it will not be used

16 tor just moving between floors?

17 MR. JIM MLADUCKY: It will not.

18 COMMISSIONER SEARL: Okay.

Any other questions, comments,

20 discussion?

21 (No response.)

COMMISSIONER SEARL: Okay. Roll cell vote. 22

Commissioner Leurino.

COMMISSIONER LAURINO: Aye. 24



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November 17, 2011 Excerpt Transcript of Proceedings COMMISSIONER SEARL: Commissioner Mooney. 1 COMMISSIONER MOONEY: Aye. 2 COMMISSIONER SEARL: Commissioner Nelson. 3 COMMISSIONER NELSON: Yes. COMMISSIONER SEARL: Commissioner Pacher. 5 COMMISSIONER PACHER: Yes. 6 COMMISSIONER SEARL: Commissioner Scudiero. COMMISSIONER SCUDIERO: Yes. θ COMMISSIONER SEARL: Commissioner Shah. q COMMISSIONER SHAH: Yes. 10 COMMISSIONER SEARL: Commissioner Staughter. 11 12 COMMISSIONER SLAUGHTER: Yes. COMMISSIONER SEARL: Commissioner Tunney. 13 COMMISSIONER TUNNEY: Yes. 14 COMMISSIONER SEARL: Commissioner Searl, yes. 15 16 Commissioner Burnett stopped out. I'll 17 find out his vote. But motion passes. Thank you very much. 10 (WHEREUPON, certain proceedings were 19 stenographically reported which are 20 not herein transcribed.) 21 22 23 24 38 STATE OF ILLINOIS) 1) \$\$: 2 COUNTY OF COOK) 3 I, ANNE E. FOGARTY, a Certified 4 Shorthand Reporter of the State of Illinoie, CSR No. 5 84-3870, do heraby certify that I reported in 6 5 shorthand the proceedings had at the meeting eforesaid, and that the foregoing is a true, 9 complete and correct excerpt transcript of the 10 proceedings of said meeting as appears from my stanographic notes so laken and transcribed under my 11 parsonal direction. 12 13 IN WITNESS WHEREOF, I do haraunto set my 14 hand at Chicago, Illinois, this 7th day of February. 15 16 17 18 Cartified Shorthand Reporter 19 CSR Certificate No. 84-3870. 20 21 22 23 24



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