APPLICATION FOR PERMIT- May 2010 Edition

10-058

# ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD APPLICATION FOR PERMIT

# RECEIVED

SECTION I. IDENTIFICATION, GENERAL INFORMATION, AND CERTIFICATION This Section must be completed for all projects.

SEP 0 2 2010

HEALTH FACILITIES & SERVICES REVIEW BOARD

| Facility/Project le   | dentification   | SERVICES REVIEW |
|---|---|-----------------|
| Facility Name:  | Cobblestone Dialysis *  |                 |
| Street Address:   | 836 Dundee Avenue   | -               |
|   | Elgin, Illinois 60120   |                 |
| County:   |   | 8               |
| Applicant /Co-Ap  | s Sherman Dialysis Center oplicant Identification (PARENT) co-applicant [refer to Part 1130.220].                                   |                 |
| Exact Legal Name:   | DaVita Inc.   |                 |
| Address:  | 601 Hawaii Street, El Segundo, California 90245   |                 |
| Name of Registered  |   |                 |
| Name of Chief Exec  |   |                 |
| CEO Address:  | 601 Hawaii Street, El Segundo, California 90245   |                 |
| Telephone Number  |   |                 |
| Type of Ownersh   | nip of Applicant/Co-Applicant   |                 |
| Non-profit (  | Corporation   |                 |
| For-profit C  | orporation Governmental   |                 |
|   | oility Company Sole Proprietorship  | Other           |
| each partne   | s must provide the name of the state in which organized and the name an er specifying whether each is a general or limited partner. |                 |
| APPEND DOCUMENTA<br>APPLICATION FORM.                                       | TION AS ATTACHMENT-1 IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE  | OF THE          |
| Primary Contact<br>[Person to receive a<br>Name:<br>Title:<br>Company Name: | Mary J. Anderson, R.N.  Group Director  DaVita Inc. – Star Gazers   |                 |
| Address:  | 1131 North Galena Avenue, Dixon, IL 61021   |                 |
| Telephone Number  | (815) 284-0595  |                 |
| E-mail Address:   | Mary.J.Anderson@davita.com  |                 |
| Fax Number:   | (866)594-1131   |                 |
| <b>Additional Conta</b>   | ct  |                 |
| [Person who is also   | authorized to discuss the application for permit]   |                 |
| Name:   | Delia M. Wozniak  |                 |
| Title:  | President   |                 |
| Company Name:   | DMW and Associates, Inc.  |                 |
| Address:  | 3716 N. Bernard Street, Chicago, Illinois 60618   |                 |
| Telephone Number  |   |                 |
| E-mail Address:   | deliawoz@comcast.net  |                 |
| Fax Number:   | (773) 279-0473  |                 |

# ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD APPLICATION FOR PERMIT

# SECTION I. IDENTIFICATION, GENERAL INFORMATION, AND CERTIFICATION This Section must be completed for all projects.

|                                 | MINN |
|---------------------------------|------|
| Facility/Project Identification |      |
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| Facility Name:     | Cobble   | stone Dialysis *    |   |                       |   |
|--------------------|----------|---------------------|---|-----------------------|---|
| Street Address:    | 836 Du   | ndee Avenue         |   |                       |   |
| City and Zip Code: | Elgin, I | llinois 60120       |   |                       |   |
| County:            | Kane     | Health Service Area | 8 | Health Planning Area: | 8 |

<sup>\*</sup>Formerly known as **Sherman Dialysis Center** 

| Applicant   | /Co-Applicant | Identification    | (OPERATING | <b>ENTITY</b> ) |
|-------------|---------------|-------------------|------------|-----------------|
| - ppilodiit | , oo whouse   | idelia il cattoli | 10         |                 |

[Provide for each co-applicant [refer to Part 1130.220].

| Exact Legal Name:                | Total Renal Care inc.                           |
|----------------------------------|---|
| Address:                         | 601 Hawaii Street, El Segundo, California 90245 |
| Name of Registered Agent:        | •   |
| Name of Chief Executive Officer: | Kent Thiry                                      |
| CEO Address:                     | 601 Hawaii Street, El Segundo, California 90245 |
| Telephone Number:                | (310) 792-2600 ext. 2100                        |

|   | Other |  |  |
|---|-------|--|--|
| <ul> <li>Corporations and limited liability companies must provide an Illinois certificate of good standing.</li> <li>Partnerships must provide the name of the state in which organized and the name and address of each partner specifying whether each is a general or limited partner.</li> </ul> |       |  |  |

#### **Primary Contact**

[Person to receive all correspondence or inquiries during the review period]

| Name:           | Mary J. Anderson, R.N.                    |
|-----------------|---|
| Title:          | Group Director                            |
| Company Name:   | DaVita Inc. – Star Gazers                 |
| Address:        | 1131 North Galena Avenue, Dixon, IL 61021 |
| Telephone Numbe | r: (815) 284-0595                         |
| E-mail Address: | Mary.J.Anderson@davita.com                |
| Fax Number:     | (866)594-1131                             |

#### **Additional Contact**

[Person who is also authorized to discuss the application for permit]

| Name:           | Delia M. Wozniak                                |
|-----------------|---|
| Title:          | President                                       |
| Company Name:   | DMW and Associates, Inc.                        |
| Address:        | 3716 N. Bernard Street, Chicago, Illinois 60618 |
| Telephone Numbe | r. (773) 279-0458                               |
| E-mail Address: | deliawoz@comcast.net                            |
| Fax Number:     | (773) 279-0473                                  |

Other

#### **Post Permit Contact**

[Person to receive all correspondence subsequent to permit issuance-THIS PERSON MUST BE EMPLOYED BY THE LICENSED HEALTH CARE FACILITY AS DEFINED AT 20 ILCS 3960

| Name:           | Mary J. Anderson, R.N.                    |
|-----------------|---|
| Title:          | Group Director                            |
| Company Name:   | DaVita Inc. – Star Gazers                 |
| Address:        | 1131 North Galena Avenue, Dixon, IL 61021 |
| Telephone Numbe | r: (815) 284- 0595                        |
| E-mail Address: | Mary.J.Anderson@davita.com                |
| Fax Number:     | (866) 594-1131                            |

| Site Ownershi   | ip  |
|---|---|
| [Provide this info  | ormation for each applicable site]  |
| Exact Legal Na  | ame of Site Owner:  |
| Address of Site   |   |
| Proof of ownersh<br>are property tax                      | s or Legal Description of Site: 836 Dundee Avenue, Elgin, IL 60120 hip or control of the site is to be provided as Attachment 2. Examples of proof of ownership statement, tax assessor's documentation, deed, notarized statement of the corporation   |
| attesting to owner  | ership, an option to lease, a letter of intent to lease or a lease.   |
|   | 1970年 - 1971年 - 1971年 - 1970年 -   |
| APPEND DOCUME APPLICATION FOR                             | NTATION AS <u>ATTACHMENT-2,</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE<br>RM.   |
| APPLICATION FOR   | NTATION AS <u>ATTACHMENT-2,</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE RM.  ntity/Licensee  |
| Operating Ide   | KM. And the state of the state |
| Operating Ide [Provide this info                          | ntity/Licensee  |
| Operating Ide [Provide this info                          | ntity/Licensee ormation for each applicable facility, and insert after this page.] ne: Total Renal Care Inc.  |
| Operating Ide [Provide this info Exact Legal Name         | ntity/Licensee ormation for each applicable facility, and insert after this page.]  |
| Operating Ide [Provide this info Exact Legal Nan Address: | ntity/Licensee ormation for each applicable facility, and insert after this page.] ne: Total Renal Care Inc.  |

Corporations and limited liability companies must provide an Illinois Certificate of Good Standing.
 Partnerships must provide the name of the state in which organized and the name and address of

Sole Proprietorship

each partner specifying whether each is a general or limited partner.

 Persons with 5 percent or greater interest in the licensee must be identified with the % of ownership.

APPEND DOCUMENTATION AS ATTACHMENT-3, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

**Organizational Relationships** 

Limited Liability Company

 $\Box$ 

Provide (for each co-applicant) an organizational chart containing the name and relationship of any person or entity who is related (as defined in Part 1130.140). If the related person or entity is participating in the development or funding of the project, describe the interest and the amount and type of any financial contribution.

APPEND DOCUMENTATION AS <u>ATTACHMENT-4</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

#### Flood Plain Requirements

[Refer to application instructions.]

Provide documentation that the project complies with the requirements of Illinois Executive Order #2005-5 pertaining to construction activities in special flood hazard areas. As part of the flood plain requirements please provide a map of the proposed project location showing any identified floodplain areas. Floodplain maps can be printed at <a href="www.FEMA.gov">www.FEMA.gov</a> or <a href="www.FEMA.gov">www.illinoisfloodmaps.org</a>. This map must be in a readable format. In addition please provide a statement attesting that the project complies with the requirements of Illinois Executive Order #2005-5 (http://www.hfsrb.illinois.gov).

APPEND DOCUMENTATION AS <u>ATTACHMENT -5.</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

#### **Historic Resources Preservation Act Requirements**

[Refer to application instructions.]

Provide documentation regarding compliance with the requirements of the Historic Resources Preservation Act.

APPEND DOCUMENTATION AS <u>ATTACHMENT-6</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

#### **DESCRIPTION OF PROJECT**

1. Project Classification

| [Check                    | [Check those applicable - refer to Part 1110.40 and Part 1120.20(b)] |  |  |  |  |
|---------------------------|--|--|--|--|--|
| Part 1110 Classification: |  | Part 1120 Applicability or Classification: [Check one only.] |  |  |  |
| Ø                         | Substantive (Re-establish facility on new site.)                     | ☐ Part 1120 Not Applicable ☐ Category A Project              |  |  |  |
|                           | Non-substantive  | ☑ Category B Project ☐ DHS or DVA Project                    |  |  |  |

#### 2. Narrative Description

Provide in the space below, a brief narrative description of the project. Explain WHAT is to be done in State Board defined terms, NOT WHY it is being done. If the project site does NOT have a street address, include a legal description of the site. Include the rationale regarding the project's classification as substantive or non-substantive.

DaVita Inc., the parent company, and Total Renal Care Inc., the operating entity, wish to discontinue Cobblestone Dialysis (formerly known as "Sherman Dialysis Center," located at 934 North Center Street in Elgin, IL (60120). The lease on the facility expires June 30, 2012.

The applicants wish to relocate the 14-station facility a few blocks away to 836 Dundee Street in Elgin, IL (60120). The applicants would lease a newly built commercial office building containing approximately 6,606 gross square feet (gsf). The project is in the schematic stage of design. See Attachment 14(1) for schematics. Construction is expected to take six months, May 1 - November 1, 2011. The first patient treatment is anticipated to be on January 1, 2012.

The facility anticipates certification within nine (9) months after construction is complete, by August 1, 2012. The project completion date is December 31, 2012.

The estimated total project cost is \$1,181,734, excluding the fair market value (FMV) of leased space of \$1,375,000.

The applicant has signed a letter of intent (LOI) to lease the space (see Attachment 2.) The lease will be for twelve (12) years, with two (2) five-year options to renew. The initial base lease is expected to be \$29.00/gsf triple net. Option year rents may increase at 2% per annum.

Project costs will be funded entirely from cash and securities by DaVita Inc., the parent company. DaVita Inc. will also fund all working capital estimated to be three to four months' operating expenses and the initial operating deficit.

The project is considered Substantive, per Section 1110.40(b), as the project establishes a new facility on a new site.

#### **Project Costs and Sources of Funds**

Complete the following table listing all costs (refer to Part 1120.110) associated with the project. When a project or any component of a project is to be accomplished by lease, donation, gift, or other means, the fair market or dollar value (refer to Part 1130.140) of the component must be included in the estimated project cost. If the project contains non-reviewable components that are not related to the provision of health care, complete the second column of the table below. Note, the use and sources of funds must equal.

| Project Costs  | and Sources of Funds | -           |                 |
|--|----------------------|-------------|-----------------|
| USE OF FUNDS   | CLINICAL             | NONCLINICAL | TOTAL           |
| Preplanning Costs (IDPH Review Fee estimate)               | \$6,000              | •           | \$6,000         |
| Site Survey and Soil Investigation                         | -                    | -           | -               |
| Site Preparation   | -                    | •           |                 |
| Off Site Work  | -                    | -           | •               |
| New Construction Contracts                                 | -                    | -           |                 |
| Modernization Contracts                                    | \$434,500            | -           | \$434,500       |
| Contingencies (13.0%)                                      | \$65,102             | •           | \$65,102        |
| Architectural/Engineering Fees                             | \$48,000             | -           | \$48,000        |
| Consulting and Other Fees                                  | \$64,500             | -           | \$64,500        |
| Movable or Other Equipment (not in construction contracts) | \$537,632            | -           | \$537,632       |
| Bond Issuance Expense (project related)                    | -                    | -           | -               |
| Net Interest Expense During Construction (project related) | -                    |             | -               |
| Fair Market Value of Leased Space *                        | FMV \$1,375,000      | •           | FMV \$1,375,000 |
| Other Costs To Be Capitalized                              | \$21,000             | •           | \$21,000        |
| Acquisition of Building or Other Property (excluding land) | -                    | •           | •               |
| TOTAL USES OF FUNDS  | \$2,556,734          | •           | \$2,556,734     |
| SOURCE OF FUNDS  | CLINICAL             | NONCLINICAL | TOTAL           |
| Cash and Securities  | \$1,181,734          | -           | \$1,181,734     |
| Pledges  | •                    | -           | -               |
| Gifts and Bequests   | •                    | -           |                 |
| Bond Issues (project related)                              | -                    |             | _               |
| Mortgages  | -                    | _           | <u> </u>        |
| Leases (fair market value) *                               | FMV \$1,375,000      | -           | FMV \$1,375,000 |
| Governmental Appropriations                                | •                    | -           | <u>-</u>        |
| Grants   | •                    | -           |                 |
| Other Funds and Sources                                    | -                    | -           | _               |
| TOTAL SOURCES OF FUNDS                                     | \$2,556,734          | <u>-</u>    | \$2,556,734     |

NOTE: ITEMIZATION OF EACH LINE ITEM MUST BE PROVIDED AT ATTACHMENT-7, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

The fair market value (FMV) of the lease is \$208.14/gsf, the building's development cost of \$1,375,000 excluding land for 6,606 gross square feet (gsf). See Attachment 7B.



Provide the following information, as applicable, with respect to any land related to the project that will be or has been acquired during the last two calendar years:

| Land acquisition is related to project ☑ Yes ☐ No Purchase Price: \$ <u>400,000</u> Fair Market Value:   |
|--|
| Tall Market Value.   |
| The project involves the establishment of a new facility or a new category of service  Yes  No   |
| If yes, provide the dollar amount of all <b>non-capitalized</b> operating start-up costs (including operating deficits) through the first full fiscal year when the project achieves or exceeds the target utilization specified in Part 1100.   |
| Estimated start-up costs and operating deficit cost is \$761,757, four month's operating expenses.   |
| D. 1. 1.04.4 and Campulation Cabadula -  |
| Project Status and Completion Schedules  |
| Indicate the stage of the project's architectural drawings:  |
| ☐ None or not applicable ☐ Preliminary   |
| ☑ Schematics ☐ Final Working   |
| Anticipated project completion date (refer to Part 1130.140): December 31, 2012  |
| Indicate the following with respect to project expenditures or to obligation (refer to Part 1130.140):   |
| <ul> <li>□ Purchase orders, leases or contracts pertaining to the project have been executed.</li> <li>□ Project obligation is contingent upon permit issuance. Provide a copy of the contingent "certification of obligation" document, highlighting any language related to CON Contingencies</li> <li>☑ Project obligation will occur after permit issuance.</li> </ul> |
|  |
| APPEND DOCUMENTATION AS <u>ATTACHMENT-8,</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.  |
| State Agency Submittals  |
| Are the following submittals up to date as applicable:   |
| Cancer Registry  |
| ☐ APORS  |
| All formal document requests such as IDPH Questionnaires and Annual Bed Reports been submitted   |
| ☑ All reports regarding outstanding permits (See following pages.)   |
| Failure to be up to date with these requirements will result in the application for permit being deemed incomplete.  |
|  |
|  |

7

# DaVita Inc. Fire Regio. Chicago Metropolitan Area Compliance Checklist 2nd Quarter 2010

| CON<br>PROJECT<br>TRC Inc. d/b/a<br>Big Oaks Dialysis<br>RLL Inc. d/b/a<br>Beverly Dialysis<br>West Lawn Dialysis<br>TRC Inc. d/b/a<br>TRC Inc. d/b/a | PERMIT/<br>DATE<br>#08-066<br>11/5/08<br>#08-100<br>3/10/09<br>#09-036<br>1/12/10 | PERMIT<br>AMOUNT<br>\$2,812,212<br>\$2,738,465<br>\$1,888,441<br>\$1,888,441 | OBLIGATION Upon Permit Issuance Upon Permit Issuance Obligated 5/29/09 State rec'd 6/23/09 By July 12, 2011 | ANNUAL PROG. REPORTS Sent 11/10/09 and in compliance Sent 11/10/09 and in compliance Sent March 31, 2010 Due Feb. 10 – April 10 Dec. 12- February 12 | PROJECT<br>COMPLETION<br>1/15/2011<br>1/15/2011<br>6/30/11 |
|---|---|--|---|--|--|
| TRC Inc. d/b/a<br>Palos Park Dialysis   | #09-055<br>1/12/10  | \$2,657,248  | By July 12, 2011  | Dec. 12- February 12   | 8/31/11  |
| TRC Inc. d/b/a<br>Grand Crossing Dialysis   | #10-004<br>6/8/10   | \$2,169,191  | By Dec. 8, 2011   | May 9 – July 8   | 12/31/11   |

# Comments:

First patient was treated December 7, 2009. However, facility is still awaiting certification. Follow-up on certification will be bi-weekly. Beverly Dialysis: The project is under budget. Final realized project costs to be assembled before the end of the 3rd Quarter 2010. Big Oaks Dialysis: The project is complete and under budget. Project Completion & Final Realized Costs sent to State Agency. Final realized project costs to be assembled before the end of the 3rd Quarter 2010.

West Lawn Dialysis: The project is under budget. First patient was treated on March 8, 2010. Facility is awaiting certification. Follow-up Barrington Creek: Foreclosure issues are holding up lease negotiations. If Project Completion goes beyond June 30, 2011 we will need a Permit Renewal no later than 45 days before the permit expiration date of June 30, 2011, preferably by April 10th to be safe. on certification will be bi-weekly. Final realized project costs to be assembled before the end of the 3rd Quarter 2010. Palos Park: Project has been obligated. Obligation Letter sent 6/30/10.

Grand Crossing: Working drawings are being finalized.

## **Projects Outside Chicago Area**

| CON Project                 | Permit Date | Permit<br>Amt. | Obligation | Annual Progress Reports | Project Completion  |
|-----------------------------|-------------|----------------|------------|-------------------------|---|
| Robinson<br>Dialysis 07-154 | 5/20/08     | \$1,694,954    | 5/09       | 5/09                    | Clinic opened 2/10. Pending CMS approval. CON permit extension granted 11/09. Life Safety Code changes completed. Survey requested in early August 2010 and expected within 90 days. Another Renewal may be required. |

#### **Cost Space Requirements**

Provide in the following format, the department/area DGSF or the building/area BGSF and cost. The type of gross square footage either DGSF or BGSF must be identified. The sum of the department costs MUST equal the total estimated project costs. Indicate if any space is being reallocated for a different purpose. Include outside wall measurements plus the department's or area's portion of the surrounding circulation space. Explain the use of any vacated space.

|                         |      | Gross Square Feet Amount of Proposed Total Gross Square Feet That Is: |          |               | Square Feet |       |                  |
|-------------------------|------|---|----------|---------------|-------------|-------|------------------|
| Dept. / Area            | Cost | Existing  | Proposed | New<br>Const. | Modernized  | As Is | Vacated<br>Space |
| REVIEWABLE              |      |   |          |               |             |       |                  |
| Medical Surgical        |      |   |          |               |             |       |                  |
| Intensive Care          |      |   | !        |               |             |       |                  |
| Diagnostic<br>Radiology |      |   |          |               |             |       |                  |
| MRI                     |      |   |          |               |             |       |                  |
| Total Clinical          |      | _   |          |               |             |       |                  |
| NON<br>REVIEWABLE       |      |   |          |               |             |       |                  |
| Administrative          |      |   |          |               |             |       |                  |
| Parking                 |      |   |          |               |             |       |                  |
| Gift Shop               |      |   |          |               |             |       |                  |
| Total Non-clinical      |      |   |          |               |             |       |                  |
| TOTAL                   |      |   |          |               |             |       |                  |

APPEND DOCUMENTATION AS <u>ATTACHMENT-9</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

#### Facility Bed Capacity and Utilization NOT APPLICABLE: FACILITY IS NOT A HOSPITAL.

Complete the following chart, as applicable. Complete a separate chart for each facility that is a part of the project and insert following this page. Provide the existing bed capacity and utilization data for the latest Calendar Year for which the data are available. Include observation days in the patient day totals for each bed service. Any bed capacity discrepancy from the Inventory will result in the application being deemed incomplete.

| FACILITY NAME:                        |                    | C        | ITY:    |            |                |                  |  |
|---------------------------------------|--------------------|----------|---------|------------|----------------|------------------|--|
| REPORTING PERIOD DATES: From:         |                    |          | n: to:  |            |                |                  |  |
| Category of Service                   | Authorized<br>Beds | Admissio | ons Par | tient Days | Bed<br>Changes | Proposed<br>Beds |  |
| Medical/Surgical                      |                    |          |         |            |                |                  |  |
| Obstetrics                            |                    | ļ        |         |            |                |                  |  |
| Pediatrics                            |                    |          |         |            | -              |                  |  |
| Intensive Care                        |                    |          |         |            |                |                  |  |
| Comprehensive Physical Rehabilitation |                    |          |         |            |                |                  |  |
| Acute/Chronic Mental Illness          |                    |          |         |            |                |                  |  |
| Neonatal Intensive Care               |                    |          |         |            |                |                  |  |
| General Long Term Care                |                    |          |         |            |                |                  |  |
| Specialized Long Term Care            |                    |          |         |            |                |                  |  |
| Long Term Acute Care                  |                    |          |         |            |                |                  |  |
| Other ((identify)                     |                    |          |         |            |                |                  |  |
| TOTALS:                               |                    |          |         |            |                |                  |  |

#### **CERTIFICATION**

The application must be signed by the authorized representative(s) of the applicant entity. The authorized representative(s) are:

- o in the case of a corporation, any two of its officers or members of its Board of Directors;
- in the case of a limited liability company, any two of its managers or members (or the sole manger or member when two or more managers or members do not exist);
- o in the case of a partnership, two of its general partners (or the sole general partner, when two or more general partners do not exist);
- o in the case of estates and trusts, two of its beneficiaries (or the sole beneficiary when two or more beneficiaries do not exist); and
- o in the case of a sole proprietor, the individual that is the proprietor.

| •  |   |
|--|---|
| The undersigned certifies that he or she has permit on behalf of the applicant entity. The information provided herein, and appended | rocedures of the Illinois Health Facilities Planning Act.<br>s the authority to execute and file this application for<br>e undersigned further certifies that the data and<br>hereto, are complete and correct to the best of his or<br>also certifies that the permit application fee required |
| A) IL  |   |
| SIGNATURE () 0  Kent J. Thiry  | Dennis L. Kogod   |
| Chairman & CEO   | Chief Operating Officer   |
| Notarization: Subscribed and sworn to before me this 9th day of A1905t, 2010.  Signature of Notary                                   | Notarization: Subscribed and sworn to before me this 911 day of August, 7010.  Signature of Notary  |
| Seal KAYLA M RYAN  | Seal KAYLA M RYAN   |
| NOTARY PUBLIC  | NOTARY PUBLIC   |

STATE OF COLORADO

COMMISSION EXPIRES 5/23/2012

\*Insert EXACT legal name of the applicant

#### **CERTIFICATION**

The application must be signed by the authorized representative(s) of the applicant entity. The authorized representative(s) are:

- o in the case of a corporation, any two of its officers or members of its Board of Directors;
- o in the case of a limited liability company, any two of its managers or members (or the sole manger or member when two or more managers or members do not exist);
- o in the case of a partnership, two of its general partners (or the sole general partner, when two or more general partners do not exist);
- o in the case of estates and trusts, two of its beneficiaries (or the sole beneficiary when two or more beneficiaries do not exist); and
- o in the case of a sole proprietor, the individual that is the proprietor.

| This Application for Permit is filed on the behalf of      | Total Renal Care Inc.*                       |
|--|--|
| in accordance with the requirements and procedures of      | the Illinois Health Facilities Planning Act. |
| The undersigned certifies that he or she has the authori   | ty to execute and file this application for  |
| permit on behalf of the applicant entity. The undersigne   |  |
| information provided herein, and appended hereto, are o    |  |
| her knowledge and belief. The undersigned also certifie    | s that the permit application fee required   |
| for this application is sent herewith or will be paid upon | request.                                     |

| $\mathbb{Z}$  | $\star$ | 24 |  |
|---------------|---------|----|--|
| SIGNATURE     | U       | 0  |  |
| Kent J. Thirv |         |    |  |

Kent J. Thiry
PRINTED NAME

\_\_Chairman & CEO PRINTED TITLE

Notarization:

Subscribed and sworn to before me this 410 day of 41005 2010

Signature of Notary

Seal

KAYLA M RYAN
NOTARY PUBLIC
STATE OF COLORADO
MY COMMISSION EXPIRES 5/23/2012

SIGNATHRE

Dennis L. Rogod PRINTED NAME

Chief Operating Officer
PRINTED TITLE

Notarization:

Subscribed and sworn to before me this 4th day of HIMDS+ 2010

Signature of Notary

Seal

KAYLA M RYAN
NOTARY PUBLIC
STATE OF COLORADO
MY COMMISSION EXPIRES 5/23/2012

\*Insert EXACT legal name of the applicant

#### SECTION II. DISCONTINUATION

This Section is applicable to any project that involves discontinuation of a health care facility or a category of service. **NOTE**: If the project is solely for discontinuation and if there is no project cost, the remaining Sections of the application are not applicable.

#### Criterion 1110.130 - Discontinuation

READ THE REVIEW CRITERION and provide the following information:

#### **GENERAL INFORMATION REQUIREMENTS**

- 1. Identify the categories of service and the number of beds, if any that is to be discontinued.
- 2. Identify all of the other clinical services that are to be discontinued.
- 3. Provide the anticipated date of discontinuation for each identified service or for the entire facility.
- 4. Provide the anticipated use of the physical plant and equipment after the discontinuation occurs.
- 5. Provide the anticipated disposition and location of all medical records pertaining to the services being discontinued, and the length of time the records will be maintained.
- 6. For applications involving the discontinuation of an entire facility, certification by an authorized representative that all questionnaires and data required by HFSRB or DPH (e.g., annual questionnaires, capital expenditures surveys, etc.) will be provided through the date of discontinuation, and that the required information will be submitted no later than 60 days following the date of discontinuation.

#### REASONS FOR DISCONTINUATION

The applicant shall state the reasons for discontinuation and provide data that verifies the need for the proposed action. See criterion 1110.130(b) for examples.

#### **IMPACT ON ACCESS**

- 1. Document that the discontinuation of each service or of the entire facility will not have an adverse effect upon access to care for residents of the facility's market area.
- Document that a written request for an impact statement was received by all existing or approved health care facilities (that provide the same services as those being discontinued) located within 45 minutes travel time of the applicant facility.
- 3. Provide copies of impact statements received from other resources or health care facilities located within 45 minutes travel time, that indicate the extent to which the applicant's workload will be absorbed without conditions, limitations or discrimination.

APPEND DOCUMENTATION AS <u>ATTACHMENT-10</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

# SECTION III – BACKGROUND, PURPOSE OF THE PROJECT, AND ALTERNATIVES - INFORMATION REQUIREMENTS

This Section is applicable to all projects except those that are solely for discontinuation with no project costs.

#### Criterion 1110.230 - Background, Purpose of the Project, and Alternatives

READ THE REVIEW CRITERION and provide the following required information:

#### **BACKGROUND OF APPLICANT**

- 1. A listing of all health care facilities owned or operated by the applicant, including licensing, and certification if applicable.
- 2. A certified listing of any adverse action taken against any facility owned and/or operated by the applicant during the three years prior to the filing of the application.
- 3. Authorization permitting HFSRB and DPH access to any documents necessary to verify the information submitted, including, but not limited to: official records of DPH or other State agencies; the licensing or certification records of other states, when applicable; and the records of nationally recognized accreditation organizations. Failure to provide such authorization shall constitute an abandonment or withdrawal of the application without any further action by HFSRB.
- 4. If, during a given calendar year, an applicant submits more than one application for permit, the documentation provided with the prior applications may be utilized to fulfill the information requirements of this criterion. In such instances, the applicant shall attest the information has been previously provided, cite the project number of the prior application, and certify that no changes have occurred regarding the information that has been previously provided. The applicant is able to submit amendments to previously submitted information, as needed, to update and/or clarify data.

APPEND DOCUMENTATION AS <u>ATTACHMENT-11</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM. EACH ITEM (1-4) MUST BE IDENTIFIED IN ATTACHMENT 11.

#### PURPOSE OF PROJECT

- Document that the project will provide health services that improve the health care or well-being of the market area population to be served.
- 2. Define the planning area or market area, or other, per the applicant's definition.
- 3. Identify the existing problems or issues that need to be addressed, as applicable and appropriate for the project. [See 1110.230(b) for examples of documentation.]
- 4. Cite the sources of the information provided as documentation.
- 5. Detail how the project will address or improve the previously referenced issues, as well as the population's health status and well-being.
- 6. Provide goals with quantified and measurable objectives, with specific timeframes that relate to achieving the stated goals as appropriate.

For projects involving modernization, describe the conditions being upgraded if any. For facility projects, include statements of age and condition and regulatory citations if any. For equipment being replaced, include repair and maintenance records.

NOTE: Information regarding the "Purpose of the Project" will be included in the State Agency Report.

APPEND DOCUMENTATION AS <u>ATTACHMENT-12</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM. EACH ITEM (1-6) MUST BE IDENTIFIED IN ATTACHMENT 12.

#### **ALTERNATIVES**

1) Identify ALL of the alternatives to the proposed project:

Alternative options must include:

- A) Proposing a project of greater or lesser scope and cost;
- B) Pursuing a joint venture or similar arrangement with one or more providers or entities to meet all or a portion of the project's intended purposes; developing alternative settings to meet all or a portion of the project's intended purposes;
- C) Utilizing other health care resources that are available to serve all or a portion of the population proposed to be served by the project; and
- D) Provide the reasons why the chosen alternative was selected.
- Documentation shall consist of a comparison of the project to alternative options. The comparison shall address issues of total costs, patient access, quality and financial benefits in both the short term (within one to three years after project completion) and long term. This may vary by project or situation. FOR EVERY ALTERNATIVE IDENTIFIED THE TOTAL PROJECT COST AND THE REASONS WHY THE ALTERNATIVE WAS REJECTED MUST BE PROVIDED.
- 3) The applicant shall provide empirical evidence, including quantified outcome data that verifies improved quality of care, as available.

APPEND DOCUMENTATION AS <u>ATTACHMENT-13</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

#### SECTION IV - PROJECT SCOPE, UTILIZATION, AND UNFINISHED/SHELL SPACE

#### Criterion 1110.234 - Project Scope, Utilization, and Unfinished/Shell Space

READ THE REVIEW CRITERION and provide the following information:

#### SIZE OF PROJECT:

- 1. Document that the amount of physical space proposed for the proposed project is necessary and not excessive. This must be a narrative.
- 2. If the gross square footage exceeds the BGSF/DGSF standards in Appendix B, justify the discrepancy by documenting one of the following::
  - a. Additional space is needed due to the scope of services provided, justified by clinical or operational needs, as supported by published data or studies;
  - b. The existing facility's physical configuration has constraints or impediments and requires an architectural design that results in a size exceeding the standards of Appendix B;
  - c. The project involves the conversion of existing space that results in excess square footage.

Provide a narrative for any discrepancies from the State Standard. A table must be provided in the following format with Attachment 14.

|   | SIZE OF PROJECT    |                       |                   |            |                  |  |  |  |
|---|--------------------|-----------------------|-------------------|------------|------------------|--|--|--|
|   | DEPARTMENT/SERVICE | PROPOSED<br>BGSF/DGSF | STATE<br>STANDARD | DIFFERENCE | MET<br>STANDARD? |  |  |  |
| i |                    |                       |                   |            |                  |  |  |  |
|   |                    |                       |                   |            |                  |  |  |  |

APPEND DOCUMENTATION AS <u>ATTACHMENT-14,</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

#### PROJECT SERVICES UTILIZATION:

This criterion is applicable only to projects or portions of projects that involve services, functions or equipment for which HFSRB <u>has established</u> utilization standards or occupancy targets in 77 III. Adm. Code 1100.

Document that in the second year of operation, the annual utilization of the service or equipment shall meet or exceed the utilization standards specified in 1110.Appendix B. A narrative of the rationale that supports the projections must be provided.

A table must be provided in the following format with Attachment 15.

| UTILIZATION |                   |   |                          |                   |                  |  |  |  |
|-------------|-------------------|---|--------------------------|-------------------|------------------|--|--|--|
|             | DEPT./<br>SERVICE | HISTORICAL UTILIZATION (PATIENT DAYS) (TREATMENTS) ETC. | PROJECTED<br>UTILIZATION | STATE<br>STANDARD | MET<br>STANDARD? |  |  |  |
| YEAR 1      |                   |   |                          |                   |                  |  |  |  |
| YEAR 2      |                   |   |                          |                   |                  |  |  |  |

APPEND DOCUMENTATION AS <u>ATTACHMENT-15</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE. APPLICATION FORM.

#### **UNFINISHED OR SHELL SPACE:**

Provide the following information:

- Total gross square footage of the proposed shell space;
- 2. The anticipated use of the shell space, specifying the proposed GSF tot be allocated to each department, area or function;
- 3. Evidence that the shell space is being constructed due to
  - a. Requirements of governmental or certification agencies; or
  - b. Experienced increases in the historical occupancy or utilization of those areas proposed to occupy the shell space.

#### 4. Provide:

- a. Historical utilization for the area for the latest five-year period for which data are available; and
- b. Based upon the average annual percentage increase for that period, projections of future utilization of the area through the anticipated date when the shell space will be placed into operation.

APPEND DOCUMENTATION AS <u>ATTACHMENT-16</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

#### **ASSURANCES:**

Submit the following:

- Verification that the applicant will submit to HFSRB a CON application to develop and utilize the shell space, regardless of the capital thresholds in effect at the time or the categories of service involved.
- 2. The estimated date by which the subsequent CON application (to develop and utilize the subject shell space) will be submitted; and
- 3. The anticipated date when the shell space will be completed and placed into operation.

APPEND DOCUMENTATION AS <u>ATTACHMENT-17</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

#### G. Criterion 1110.1430 - In-Center Hemodialysis

- 1. Applicants proposing to establish, expand and/or modernize in-Center Hemodialysis must submit the following information:
- Indicate station capacity changes by Service: Indicate # of stations changed by action(s):

| Category of Service      | # Existing<br>Stations | # Proposed<br>Stations |
|--------------------------|------------------------|------------------------|
| ☑ In-Center Hemodialysis | 14                     | 14                     |

3. READ the applicable review criteria outlined below and submit the required documentation for the criteria:

| APPLICABLE REVIEW CRITERIA                                      | Establish | Expand | Modernize |
|---|-----------|--------|-----------|
| 1110.1430(b)(1) - Planning Area Need - 77 III. Adm. Code 1100   | Х         |        |           |
| (formula calculation)   |           |        |           |
| 1110.1430(b)(2) - Planning Area Need - Service to Planning Area | X         | X      |           |
| Residents   |           |        |           |
| 1110.1430(b)(3) - Planning Area Need - Service Demand -         | Х         |        |           |
| Establishment of Category of Service                            |           |        |           |
| 1110.1430(b)(4) - Planning Area Need - Service Demand -         |           | X      |           |
| Expansion of Existing Category of Service                       |           |        | j         |
| 1110.1430(b)(5) - Planning Area Need - Service Accessibility    | Х         |        |           |
| 1110.1430(c)(1) - Unnecessary Duplication of Services           | X         |        | <u></u>   |
| 1110.1430(c)(2) - Maldistribution                               | X         |        |           |
| 1110.1430(c)(2) - Waldistribution                               |           |        |           |
| 1110.1430(c)(3) - Impact of Project on Other Area Providers     | X         |        |           |
| 1110.1430(d)(1) - Deteriorated Facilities                       |           |        | Х         |
| 1110.1430(d)(2) - Documentation                                 |           |        | Х         |
| 1110.1430(d)(3) - Documentation Related to Cited Problems       |           |        | Х         |
| 1110.1430(e) - Staffing Availability                            | х         | Х      |           |
| 1110.1430(f) - Support Services                                 | X         | X      | X         |
| 1110.1430(g) - Minimum Number of Stations                       | Х         |        |           |
| 1110.1430(h) - Continuity of Care                               | X         |        |           |
| 1110.1430(j) - Assurances                                       | X         | х      | X         |
|   |           | L      | <u> </u>  |

APPEND DOCUMENTATION AS <u>ATTACHMENT-26</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

4. Projects for relocation of a facility from one location in a planning area to another in the same planning area must address the requirements listed in subsection (a)(1) for the "Establishment of Services or Facilities", as well as the requirements in Section 1110.130 - "Discontinuation" and subsection 1110.1430(i) - "Relocation of Facilities".

The following Sections <u>DO NOT</u> need to be addressed by the applicants or co-applicants responsible for funding or guaranteeing the funding of the project if the applicant has a bond rating of A- or better from Fitch's or Standard and Poor's rating agencies, or A3 or better from Moody's (the rating shall be affirmed within the latest 18 month period prior to the submittal of the application):

- Section 1120.120 Availability of Funds 

  Review Criteria
- Section 1120.130 Financial Viability □ Review Criteria
- Section 1120.140 Economic Feasibility D Review Criteria, subsection (a)

#### VIII. - 1120.120 - Availability of Funds

The applicant shall document that financial resources shall be available and be equal to or exceed the estimated total project cost plus any related project costs by providing evidence of sufficient financial resources from the following sources, as applicable: Indicate the dollar amount to be provided from the following sources:

| <u>\$1,181,734</u>                       | a) Cash and Securities  statements (e.g., audited financial statements, letters from financial institutions, board resolutions) as to:   |
|--|--|
|  | the amount of cash and securities available for the project, including the identification of any security, its value and availability of such funds; and   |
|  | <ol> <li>interest to be earned on depreciation account funds or to be earned on any asset from<br/>the date of applicant's submission through project completion;</li> </ol>   |
|  | b) Pledges I for anticipated pledges, a summary of the anticipated pledges showing anticipated receipts and discounted value, estimated time table of gross receipts and related fundraising expenses, and a discussion of past fundraising experience.  |
|  | c) Gifts and Bequests (I) verification of the dollar amount, identification of any conditions of use, and the estimated time table of receipts;  |
| FMV of Lease<br>\$1,375,000              | d) Debt □ a statement of the estimated terms and conditions (including the debt time period, variable or permanent interest rates over the debt time period, and the anticipated repayment schedule) for any interim and for the permanent financing proposed to fund the project, including:  |
| Ψ1,575,000                               | 1) For general obligation bonds, proof of passage of the required referendum or evidence that the governmental unit has the authority to issue the bonds and evidence of the dollar amount of the issue, including any discounting anticipated;  |
|  | <ol> <li>For revenue bonds, proof of the feasibility of securing the specified amount and interest<br/>rate;</li> </ol>  |
|  | 3) For mortgages, a letter from the prospective lender attesting to the expectation of<br>making the loan in the amount and time indicated, including the anticipated interest rate<br>and any conditions associated with the mortgage, such as, but not limited to, adjustable<br>interest rates, balloon payments, etc.;             |
|  | For any lease, a copy of the lease, including all the terms and conditions, including any<br>purchase options, any capital improvements to the property and provision of capital<br>equipment;   |
|  | 5) For any option to lease, a copy of the option, including all terms and conditions.  |
|  | e) Governmental Appropriations II a copy of the appropriation Act or ordinance accompanied by a statement of funding availability from an official of the governmental unit. If funds are to be made available from subsequent fiscal years, a copy of a resolution or other action of the governmental unit attesting to this intent; |
|  | f) Grants   a letter from the granting agency as to the availability of funds in terms of the amount and time of receipt;  |
|  | g) All Other Funds and Sources D verification of the amount and type of any other funds that will be used for the project.   |
| \$2,777,372                              | TOTAL FUNDS AVAILABLE  |
| e en | APPEND DOCUMENTATION AS <u>ATTACHMENT-39</u> , IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.  |

#### IX. 1120.130 - Financial Viability

All the applicants and co-applicants shall be identified, specifying their roles in the project funding or quaranteeing the funding (sole responsibility or shared) and percentage of participation in that funding.

#### Financial Viability Waiver

The applicant is not required to submit financial viability ratios if:

- 1. All of the projects capital expenditures are completely funded through internal sources
- 2. The applicant's current debt financing or projected debt financing is insured or anticipated to be insured by MBIA (Municipal Bond Insurance Association Inc.) or equivalent
- The applicant provides a third party surety bond or performance bond letter of credit from an A rated guarantor.

See Section 1120.130 Financial Waiver for information to be provided

APPEND DOCUMENTATION AS <u>ATTACHMENT-40</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

The applicant or co-applicant that is responsible for funding or guaranteeing funding of the project shall provide viability ratios for the latest three years for which audited financial statements are available and for the first full fiscal year at target utilization, but no more than two years following project completion. When the applicant's facility does not have facility specific financial statements and the facility is a member of a health care system that has combined or consolidated financial statements, the system's viability ratios shall be provided. If the health care system includes one or more hospitals, the system's viability ratios shall be evaluated for conformance with the applicable hospital standards.

| Provide Data for Projects Classified as:    | Category A or Category B (last three years) | Category B<br>(Projected) |  |
|---|---|---------------------------|--|
| Enter Historical and/or Projected<br>Years: |   |                           |  |
| Current Ratio                               |   |                           |  |
| Net Margin Percentage                       |   |                           |  |
| Percent Debt to Total Capitalization        |   |                           |  |
| Projected Debt Service Coverage             |   |                           |  |
| Days Cash on Hand                           |   |                           |  |
| Cushion Ratio                               |   |                           |  |

Provide the methodology and worksheets utilized in determining the ratios detailing the calculation and applicable line item amounts from the financial statements. Complete a separate table for each co-applicant and provide worksheets for each.

#### 2. Variance

Applicants not in compliance with any of the viability ratios shall document that another organization, public or private, shall assume the legal responsibility to meet the debt obligations should the applicant default.

APPEND DOCUMENTATION AS <u>ATTACHMENT 41</u>, IN NUMERICAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

#### X. 1120.140 - Economic Feasibility

This section is applicable to all projects subject to Part 1120.

#### A. Reasonableness of Financing Arrangements

The applicant shall document the reasonableness of financing arrangements by submitting a notarized statement signed by an authorized representative that attests to one of the following:

- That the total estimated project costs and related costs will be funded in total with cash and equivalents, including investment securities, unrestricted funds, received pledge receipts and funded depreciation; or
- 2) That the total estimated project costs and related costs will be funded in total or in part by borrowing because:
  - A) A portion or all of the cash and equivalents must be retained in the balance sheet asset accounts in order to maintain a current ratio of at least 2.0 times for hospitals and 1.5 times for all other facilities; or
  - B) Borrowing is less costly than the liquidation of existing investments, and the existing investments being retained may be converted to cash or used to retire debt within a 60-day period.

#### B. Conditions of Debt Financing

This criterion is applicable only to projects that involve debt financing. The applicant shall document that the conditions of debt financing are reasonable by submitting a notarized statement signed by an authorized representative that attests to the following, as applicable:

- That the selected form of debt financing for the project will be at the lowest net cost available;
- That the selected form of debt financing will not be at the lowest net cost available, but is more advantageous due to such terms as prepayment privileges, no required mortgage, access to additional indebtedness, term (years), financing costs and other factors;
- 3) That the project involves (in total or in part) the leasing of equipment or facilities and that the expenses incurred with leasing a facility or equipment are less costly than constructing a new facility or purchasing new equipment.

#### C. Reasonableness of Project and Related Costs

Read the criterion and provide the following:

1. Identify each department or area impacted by the proposed project and provide a cost and square footage allocation for new construction and/or modernization using the following format (insert after this page).

| cos             | T AND GR         | oss squ   | ARE FEE  | T BY DEP   | ARTMEN  | IT OR SERV  | ICE   |  |  |
|-----------------|------------------|---|--|--|---|---|---|--|--|
| Α               | В                | С   | D  | E  | F   | G   | Н   | T-4-1 C4   |  |
| Cost/Squ<br>New | are Foot<br>Mod. | Gross S<br>New                                  | Sq. Ft.<br>Circ.*  | Gross S<br>Mod.  | Sq. Ft.<br>Circ.*   | Const. \$<br>(A x C)  | Mod. \$<br>(B x E)  | Total Cost<br>(G + H)  |  |
| -               | \$65.77          | -   | -  | 6,606  | -   | -   | \$434,500   | \$434,500  |  |
| -               | \$9.85           | 1   |  |  | -   | -   | \$65,102  | \$65,102   |  |
| -               | \$75.63          | •   | •  | 6,606  | -   | _   | \$499,602   | \$499,602  |  |
|                 | A<br>Cost/Squ    | A B  Cost/Square Foot Mod.  - \$65.77  - \$9.85 | A B C  Cost/Square Foot New Mod. New  - \$65.77 \$9.85 - | A B C D  Cost/Square Foot New Mod. Gross Sq. Ft. New Circ.*  - \$65.77  - \$9.85 | A B C D E  Cost/Square Foot New Mod. Sept. Sq. Ft. New Circ.* Mod.  - \$65.77 6,606  - \$9.85 | A         B         C         D         E         F           Cost/Square Foot New         Gross Sq. Ft. New         Gross Sq. Ft. Mod. Circ.*         Gross Sq. Ft. Mod. Circ.*         Ft. Mod. Circ.*           -         \$65.77         -         -         6,606         -           -         \$9.85         -         -         -         - | A         B         C         D         E         F         G           Cost/Square Foot New         Gross Sq. Ft. New         Gross Sq. Ft. Mod. Circ.*         Const. \$ (A x C)           -         \$65.77         -         -         6,606         -         -           -         \$9.85         -         -         -         -         -         - | Cost/Square Foot New         Gross Sq. Ft. New         Gross Sq. Ft. Odd.         Circ.*         Circ.*         Circ.*         Const. \$ (A x C)         Mod. \$ (B x E)           -         \$65.77         -         -         6,606         -         -         \$434,500           -         \$9.85         -         -         -         -         \$65,102 |  |

#### D. Projected Operating Costs

The applicant shall provide the projected direct annual operating costs (in current dollars per equivalent patient day or unit of service) for the first full fiscal year at target utilization but no more than two years following project completion. Direct cost means the fully allocated costs of salaries, benefits and supplies for the service.

#### E. Total Effect of the Project on Capital Costs

The applicant shall provide the total projected annual capital costs (in current dollars per equivalent patient day) for the first full fiscal year at target utilization but no more than two years following project completion.

APPEND DOCUMENTATION AS <u>ATTACHMENT -42</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

#### XI. Safety Net Impact Statement

SAFETY NET IMPACT STATEMENT that describes all of the following must be submitted for <u>ALL SUBSTANTIVE AND</u> DISCONTINUATION PROJECTS:

- 1. The project's material impact, if any, on essential safety net services in the community, to the extent that it is feasible for an applicant to have such knowledge.
- 2. The project's impact on the ability of another provider or health care system to cross-subsidize safety net services, if reasonably known to the applicant.
- 3. How the discontinuation of a facility or service might impact the remaining safety net providers in a given community, if reasonably known by the applicant.

Safety Net Impact Statements shall also include all of the following:

- 1. For the 3 fiscal years prior to the application, a certification describing the amount of charity care provided by the applicant. The amount calculated by hospital applicants shall be in accordance with the reporting requirements for charity care reporting in the Illinois Community Benefits Act. Non-hospital applicants shall report charity care, at cost, in accordance with an appropriate methodology specified by the Board.
- 2. For the 3 fiscal years prior to the application, a certification of the amount of care provided to Medicaid patients. Hospital and non-hospital applicants shall provide Medicaid information in a manner consistent with the information reported each year to the Illinois Department of Public Health regarding "Inpatients and Outpatients Served by Payor Source" and "Inpatient and Outpatient Net Revenue by Payor Source" as required by the Board under Section 13 of this Act and published in the Annual Hospital Profile.
- 3. Any information the applicant believes is directly relevant to safety net services, including information regarding teaching, research, and any other service.

A table in the following format must be provided as part of Attachment 43. SEE ATTACHMENT 43.

| Safety Ne                 | t Information pe | r PA 96-0031 |      |
|---------------------------|------------------|--------------|------|
|                           | CHARITY CAR      | E            |      |
| Charity (# of patients)   | Year             | Year         | Year |
| Inpatient                 |                  |              |      |
| Outpatient                |                  |              |      |
| Total                     |                  |              |      |
| Charity (cost In dollars) |                  |              |      |
| Inpatient                 |                  |              |      |
| Outpatient                |                  |              |      |
| Total                     |                  |              |      |
|                           | MEDICAID         |              |      |
| Medicaid (# of patients)  | Year             | Year         | Year |
| Inpatient                 |                  |              |      |
| Outpatient                |                  |              |      |
| Total                     |                  |              |      |

| Medicaid (revenue) |  |
|--------------------|--|
| Inpatient          |  |
| Outpatient         |  |
| Total              |  |

APPEND DOCUMENTATION AS <u>ATTACHMENT 43 IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.</u>

#### XII. Charity Care Information

Charity Care information MUST be furnished for ALL projects.

- All applicants and co-applicants shall indicate the amount of charity care for the latest three <u>audited</u> fiscal years, the cost of charity care and the ratio of that charity care cost to net patient revenue.
- 2. If the applicant owns or operates one or more facilities, the reporting shall be for each individual facility located in Illinois. If charity care costs are reported on a consolidated basis, the applicant shall provide documentation as to the cost of charity care; the ratio of that charity care to the net patient revenue for the consolidated financial statement; the allocation of charity care costs; and the ratio of charity care cost to net patient revenue for the facility under review.
- 3. If the applicant is not an existing facility, it shall submit the facility's projected patient mix by payer source, anticipated charity care expense and projected ratio of charity care to net patient revenue by the end of its second year of operation.

Charity care" means care provided by a health care facility for which the provider does not expect to receive payment from the patient or a third-party payer. (20 ILCS 3960/3) Charity Care must be provided at cost.

A table in the following format must be provided for all facilities as part of Attachment 44. See Attachment 44.

| (                                | CHARITY CARE |      |      |
|----------------------------------|--------------|------|------|
|                                  | Year         | Year | Year |
| Net Patient Revenue              |              |      |      |
| Amount of Charity Care (charges) |              |      |      |
| Cost of Charity Care             |              |      |      |

APPEND DOCUMENTATION AS <u>ATTACHMENT-44</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

| ATTACHMENT             |  |                        |
|------------------------|--|------------------------|
| NO.                    |  | PAGES                  |
| 1                      | Applicant/Co-applicant Identification Certificate of Good Standing                                     | 26 - 29                |
| 2                      | Site Ownership   | 30 - 40                |
| 3                      | Persons with 5 percent or greater interest in the licensee must be                                     | 41                     |
|                        | identified with the % of ownership.  |                        |
| 4                      | Organizational Relationships (Organizational Chart) Certificate of                                     | 42 - 48                |
|                        | Good Standing Etc.   |                        |
|                        | Flood Plain Requirements Project involves no new construction.   | 49 - 50                |
| 6                      | Historic Preservation Act Requirements   | 51                     |
| 7                      | Project and Sources of Funds Itemization   | 52 - 59                |
| 8                      | Obligation Document if required No Obligations Documents   | N/A                    |
| 9                      | Cost Space Requirements  | 60                     |
| 10                     | Discontinuation  | 61 - 74                |
| 11                     | Background of the Applicant  | 75 - 70                |
|                        | Purpose of the Project   | 80 - 98                |
|                        | Alternatives to the Project  | 99 - 108               |
|                        | Size of the Project  | 109 - 111<br>112 - 115 |
|                        | Project Service Utilization  | 112-115                |
|                        | Unfinished or Shell Space  | -                      |
|                        | Assurances for Unfinished/Shell Space  Master Design Project   | <del></del>            |
| 18                     | Mergers, Consolidations and Acquisitions   | <del>_</del>           |
| - 19                   | Mergers, Consolidations and Acquisitions   |                        |
|                        | Service Specific:  |                        |
| 20                     | Medical Surgical Pediatrics, Obstetrics, ICU   |                        |
| 21                     | Comprehensive Physical Rehabilitation  | -                      |
| 22                     | Acute Mental Illness   |                        |
| 23                     | Neonatal Intensive Care  | _                      |
| 24                     | Open Heart Surgery   | -                      |
|                        | Cardiac Catheterization  | -                      |
|                        | In-Center Hemodialysis   | 116 - 212              |
| 27                     | Non-Hospital Based Ambulatory Surgery  | -                      |
|                        | General Long Term Care   | -                      |
| 29                     | Specialized Long Term Care   |                        |
| 30                     | Selected Organ Transplantation   |                        |
|                        | Kidney Transplantation   | <u>-</u>               |
| 32                     | Sub-acute Care Hospital Model  |                        |
|                        | Post Surgical Recovery Care Center   | -                      |
| 34                     | Children's Community-Based Health Care Center  |                        |
| 35                     | Community-Based Residential Rehabilitation Center  |                        |
| 36                     | Long Term Acute Care Hospital  | -                      |
| 37                     | Clinical Service Areas Other than Categories of Service  | -                      |
| 38                     | Freestanding Emergency Center Medical Services   | -                      |
|                        | Financial and Formania Formitish.  |                        |
|                        | Financial and Economic Feasibility:  | 213 220                |
| 39                     | Availability of Funds  | 213 - 220<br>221       |
| 40                     | Financial Waiver  Financial Vicibility The project qualifies for a financial waiver                    | N/A                    |
| 41                     | Financial Viability The project qualifies for a financial waiver.                                      | 222 - 237              |
| 42                     | Economic Feasibility Seferty Not Impact Statement  | 238 - 242              |
| 43                     | Safety Net Impact Statement  | 243                    |
| 44                     | Charity Care Information   |                        |
| PPENDIX 1              | Map Quest documentation of facilities within 45 minutes of current site                                | 244 - 314              |
| PPENDIX 2              | Request for impact statement documentation   | 315 - 364<br>365 - 370 |
| PPENDIX 3<br>PPENDIX 4 | Physician Credentials and Licenses DaVita list of facilities with Medicare & Medicaid Provider Numbers | 371 - 384              |
|                        |  |                        |

#### ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD APPLICATION FOR PERMIT

#### SECTION I. IDENTIFICATION, GENERAL INFORMATION, AND CERTIFICATION This Section must be completed for all projects.

| Facility/Project Identifica | tion |
|-----------------------------|------|
|-----------------------------|------|

| Facility Name:     | Cobbles    | stone Dialysis *    |   |                         |   |
|--------------------|------------|---------------------|---|-------------------------|---|
| Street Address:    | 836 Dur    | idee Avenue         |   |                         |   |
| City and Zip Code: | Elgin, Ill | linois 60120        |   |                         |   |
| County:            | Kane       | Health Service Area | 8 | Health Planning Area: 8 | 3 |

<sup>\*</sup>Formerly known as **Sherman Dialysis Center** 

| <b>Applicar</b> | nt /Co-Applicant   | Identification   | (PARENT)     |
|-----------------|--------------------|------------------|--------------|
| (Provide )      | for each co-annlic | ant Irefer to Pa | rt 1130 2201 |

| Triovide for each co-applicant fr | eier to rait 1100:220].                         |  |
|-----------------------------------|---|--|
| Frank Land Name                   | Dallita Inc                                     |  |
| Exact Legal Name:                 | DaVita Inc.                                     |  |
| Address:                          | 601 Hawaii Street, El Segundo, California 90245 |  |
| Name of Registered Agent:         | •   |  |
| Name of Chief Executive Officer:  | Kent Thiry                                      |  |
| CEO Address:                      | 601 Hawaii Street, El Segundo, California 90245 |  |
| Telephone Number                  | (310) 792-2600 ext. 2100                        |  |

|           | Non-profit Corporation   |             | Partnership                    |              |             |
|-----------|--|-------------|--------------------------------|--------------|-------------|
| <b></b> ✓ | For-profit Corporation   |             | Governmental                   |              |             |
|           | Limited Liability Company  |             | Sole Proprietorship            |              | Other       |
| 0         | Corporations and limited liability of                            | companies m | ust provide an Illinois certif | icate of goo | d standing. |
| 0         | Partnerships must provide the na each partner specifying whether |             |                                | e name and   | address of  |

#### **Primary Contact**

[Person to receive all correspondence or inquiries during the review period]

| Name:            | Mary J. Anderson, R.N.                    |
|------------------|---|
| Title:           | Group Director                            |
| Company Name:    | DaVita Inc. – Star Gazers                 |
| Address:         | 1131 North Galena Avenue, Dixon, IL 61021 |
| Telephone Number | :(815) 284-0595                           |
| E-mail Address:  | Mary.J.Anderson@davita.com                |
| Fax Number:      | (866)594-1131                             |

#### **Additional Contact**

[Person who is also authorized to discuss the application for permit]

| Name:           | Delia M. Wozniak                                |
|-----------------|---|
| Title:          | President                                       |
| Company Name:   | DMW and Associates, Inc.                        |
| Address:        | 3716 N. Bernard Street, Chicago, Illinois 60618 |
| Telephone Numbe | r: (773) 279-0458                               |
| E-mail Address: | deliawoz@comcast.net                            |
| Fax Number:     | (773) 279-0473                                  |

# ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD APPLICATION FOR PERMIT

# SECTION I. IDENTIFICATION, GENERAL INFORMATION, AND CERTIFICATION This Section must be completed for all projects.

| Facility | //Pro | ject | Identification |
|----------|-------|------|----------------|
|----------|-------|------|----------------|

| Facility Name:     | Cobble   | stone Dialysis *    |   |                       |   |  |
|--------------------|----------|---------------------|---|-----------------------|---|--|
| Street Address:    | 836 Du   | ndee Avenue         |   |                       |   |  |
| City and Zip Code: | Elgin, I | llinois 60120       |   |                       |   |  |
| County:            | Kane     | Health Service Area | 8 | Health Planning Area: | 8 |  |

<sup>\*</sup>Formerly known as **Sherman Dialysis Center** 

| Applicant /Co-Applicant Identification (OPERATING EN     | ITITY) |
|--|--------|
| [Provide for each co-applicant [refer to Part 1130,220]. |        |

| Exact Legal Name:                | Total Renal Care Inc.                           |
|----------------------------------|---|
| Address:                         | 601 Hawaii Street, El Segundo, California 90245 |
| Name of Registered Agent:        | -   |
| Name of Chief Executive Officer: | Kent Thiry                                      |
| CEO Address:                     | 601 Hawaii Street, El Segundo, California 90245 |
| Telephone Number:                | (310) 792-2600 ext. 2100                        |

|     | Non-profit Corporation   | Partnership         |            |            |
|-----|--|---------------------|------------|------------|
| all | For-profit Corporation   | Governmental        |            |            |
|     | Limited Liability Company  | Sole Proprietorship |            | Other      |
| 0   | Corporations and limited liability of                            |                     |            |            |
| 0   | Partnerships must provide the na each partner specifying whether |                     | e name and | address of |

#### **Primary Contact**

[Person to receive all correspondence or inquiries during the review period]

| Name:           | Mary J. Anderson, R.N.                    |
|-----------------|---|
| Title:          | Group Director                            |
| Company Name:   | DaVita Inc. – Star Gazers                 |
| Address:        | 1131 North Galena Avenue, Dixon, IL 61021 |
| Telephone Numbe | r: (815) 284-0595                         |
| E-mail Address: | Mary.J.Anderson@davita.com                |
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|-----------------|---|--|
| Title:          | President                                       |  |
| Company Name:   | DMW and Associates, Inc.                        |  |
| Address:        | 3716 N. Bernard Street, Chicago, Illinois 60618 |  |
| Telephone Numbe | r: (773) 279-0458                               |  |
| E-mail Address: | deliawoz@comcast.net                            |  |
| Fax Number:     | (773) 279-0473                                  |  |



## To all to whom these Presents Shall Come, Greeting:

I, Jesse White, Secretary of State of the State of Illinois, do hereby certify that

TOTAL RENAL CARE, INC., INCORPORATED IN CALIFORNIA AND LICENSED TO TRANSACT BUSINESS IN THIS STATE ON MARCH 10, 1995, APPEARS TO HAVE COMPLIED WITH ALL THE PROVISIONS OF THE BUSINESS CORPORATION ACT OF THIS STATE RELATING TO THE PAYMENT OF FRANCHISE TAXES, AND AS OF THIS DATE, IS A FOREIGN CORPORATION IN GOOD STANDING AND AUTHORIZED TO TRANSACT BUSINESS IN THE STATE OF ILLINOIS.



Authentication #: 1004202498

Authenticate at: http://www.cyberdriveillinois.com

In Testimony Whereof, I hereto set

my hand and cause to be affixed the Great Seal of the State of Illinois, this 11TH

day of FEE

**FEBRUARY** 

A.D.

esse White

2010

SECRETARY OF STATE

28

ATTACHMENT 1 Page 3 of 4

# Delaware

PACE 1

### The First State

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF

DELAWARE, DO HEREBY CERTIFY "DAVITA INC." IS DULY INCORPORATED

UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING

AND HAS A LEGAL CORPORATE EXISTENCE SO FAR AS THE RECORDS OF

THIS OFFICE SHOW, AS OF THE FIFTEENTH DAY OF FEBRUARY, A.D.

2010.

2391269 8300

100141076

You may verify this cortificate online at corp.deleware.gov/authver.shtml

jeffrey W. Bullock, Secretary of State

AUTHENTYCATION: 7811432

DATE: 02-15-10



August 13, 2010

Mr. James Burke Project Manager DaVita, Inc 601 Hawaii Avenue El Segundo, CA 90245

Re:

Proposed Dialysis Facility

836 Dundee Avenue

Elgin, IL

Dear Jim:

On behalf of Palestra Real Estate Partners, Inc. we are pleased to submit the following proposal for a build to suit transaction at the above referenced location:

LOCATION:

836 Dundee Avenue

Elgin, IL

TENANT:

"Total Renal Care, Inc. or related entity to be named".

LANDLORD:

Palestra Real Estate Partners, Inc., its assigns or nominces

INITIAL SPACE:

6,606 SF to be built in accordance with the attached MBBI document

PRIMARY TERM:

Twelve years

POSSESSION AND COMMENCEMENT:

Lease Execution

9/15/2010

Ground Closing

2/15/2015

Lease Commencement

7/15/2011

Rent Commencement-

7/15/2011

LEASE FORM:

The tenant will provide its standard lease form subject to review by the landlord.

USE:

The use is for a Dialysis Clinic, related medical, office and distribution of

pharmaceuticals.

**OPTION TO RENEW:** 

Tenant will have two (2) five (5) year options to renew. Option rent shall be at 95% of fair market rent, but, not less than the rent during the prior rent escalated by increases. Option years shall have a 2% increase annually.

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RIGHT OF FIRST REFUSAL ON

ADJACENT SPACE:

Tenant will have the right of first offer on any adjacent space that may become

available during the initial term of the lease and any extension thereof.

ANNUAL RENT:

\$29.00/square foot

Rate reflects \$40/square foot in Tenant Improvements (\$5.20/s.f. in rent) and extra ground to accommodate local parking requirements (\$2/s.f. in rent). In addition, the cost of doing a build to suit drives the rent up by 20-25% on average. We have not found any existing space to house this requirement.

HOLDING OVER:

110% of then current rate

PARKING:

To be built in accordance with local zoning and regulations.

COMMON AREA
EXPENSES AND REAL

ESTATE TAXES

Tenant will be responsible for all building expenses.

SIGNAGE:

Tenant will have the right to install building signage at the premises, subject to the Landlord's approval and city codes. A proportionate area of the monument sign will be available.

**BUILDING HOURS:** 

The unit will have access 24/7. HVAC will be individually controlled by the tenant.

SUBLEASE ASSIGNMENT

Tenant will have the right at any time to sublease or assign it's interest in the lease to any majority owned subsidiaries or related entities of DaVita Inc. without consent of the Landlord. Consent would be required for any other company.

GOVERNMENTAL COMPLIANCE:

The building and parking facilities shall be in full compliance with any governmental laws, ordinances, regulation or orders relating to, but, not limited to, compliance with the ADA, and environmental conditions relating to the existence of asbestos and/or other hazardous materials, or soil and ground water conditions.

**ROOF RIGHTS:** 

If the building does not have cable available, then tenant shall have the right to place a satellite dish on the roof subject to landlords approval of location and city codes. Tenant is responsible to maintain the roof's integrity

**SECURITY DEPOSIT:** 

No security deposit required

CORPORATE GUARANTEE:

Full corporate guarantee required from DaVita, Inc.



CONTIGENCIES:

Tenant will apply for a CON for this location. If Tenant does not get the certificate by February 1, 2011 the Lease will be null and void. If they do get the CON, then they will go forward with the Lease based on satisfying the other contingencies that are in their standard Lease document. Said lease document form and content will be subject to Landlord's legal review and approval.

**EXIBIT A** 

Attached

| oreed to  | hae c  | accented | thie | Dayof | June2010 |
|-----------|--------|----------|------|-------|----------|
| iziocu ii | J allu | account  | uns  | DAV O | Junezum  |

Agreed to and accepted this Day of June 2010

Palestra Real Estate Partners, Inc.

("Landlord")

On behalf of Davita, Inc. a wholly owned subsidiary of Davita, Inc. ("Tenant")

Encl.

It should be understood that this letter is subject to the terms of Exhibit A attached hereto.

Thank you for your time and cooperation in this matter.

Very truly yours

Vincent Curran, Jr.

President

Palestra Real Estate Partners, Inc.

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**CONTIGENCIES:** 

Tenant will apply for a CON for this location. If Tenant does not get the certificate by February 1, 2011 the Lease will be null and void. If they do get the CON, then they will go forward with the Lease based on satisfying the other contingencies that are in their standard Lease document. Said lease document form and content will be subject to Landlord's legal review and approval.

**EXIBIT A** 

Attached

| Agreed to and accepted this I                    | Day of June2010 | Agreed to and accept | ed this | Day of June 2010                   |
|--|-----------------|----------------------|---------|------------------------------------|
| BUTTE  |                 | Bv:                  | 1/A     | 1.1C:                              |
| Palestra Real Estate Partners, Inc. ("Landlord") |                 | On behalf o          |         | c. a wholly owned<br>c. ("Tenant") |

Encl.

It should be understood that this letter is subject to the terms of Exhibit A attached hereto.

Thank you for your time and cooperation in this matter.

Very truly yourse

Vincent Curran, Jr.

President

Palestra Real Estate Partners, Inc.



#### **EXHIBIT A**

#### **NON-BINDING NOTICE**

NOTICE: THE PROVISONS CONTAINED IN THIS LETTER OF INTENT ARE AN EXPRESSION OF THE PARTIES' INTEREST ONLY. SAID PROVISIONS TAKEN TOGETHER OR SEPERATELY ARE NEITHER AN OFFER WHICH BY AN "ACCEPTANCE" CAN BECOME A CONTRACT, NOR A CONTRACT. BY ISSUING THIS LETTER OF INTENT NEITHER TENANT NOR LANDLORD (OR USI) SHALL BE BOUND TO ENTER INTO ANY (GOOD FAITH OR OTHERWISE) NEGOTIATIONS OF ANY KIND TENANT RESERVES THE RIGHT TO NEGOTIATE WITH OTHER WHATSOEVER. PARTIES. NEITHER TENANT, LANDLORD OR USI INTENDS ON THE PROVISIONS CONTAINED IN THIS LETTER OF INTENT TO BE BINDING IN ANY MANNER, AS THE ANALYSIS FOR AN ACCEPTABLE TRANSACTION WILL INVOLVE ADDITIONAL MATTERS NOT ADDRESSED IN THIS LETTER, INCLUDING, WITHOUT LIMITATION, THE TERMS OF ANY COMPETING PROJECTS, OVERALL ECONOMIC AND LIABILITY PROVISIONS CONTAINED IN ANY LEASE DOCUMENT AND INTERNAL APPROVAL PROCESSES AND PROCEDURES. THE PARTIES UNDERSTAND AND AGREE THAT A CONTRACT WITH RESPECT TO THE PROVISIONS IN THIS LETTER OF INTENT WILL NOT EXIST UNLESS AND UNTIL THE PARTIES HAVE EXECUTED A FORMAL, WRITTEN LEASE AGREEMENT APPROVED IN WRITING BY THEIR RESPECTIVE COUNSEL USI IS ACTING SOLELY IN THE CAPACITY OF SOLICITING, PROVIDING AND RECEIVING INFORMATION AND PROPOSALS AND NEGOTIATING THE SAME ON BEHALF OF OUR UNDER NO CIRCUMSTANCES WHATSOEVER DOES USI HAVE ANY AUTHORITY TO BIND OUR CLIENTS TO ANY ITEM, TERM OR COMBINATION OF TERMS CONTAINED HEREIN. THIS LETTER OF INTENT IS SUBMITTED SUBJECT TO ERRORS, OMISSIONS, CHANGE OF PRICE, RENTAL OR OTHER TERMS; ANY SPECIAL CONDITIONS IMPOSED BY OUR CLIENTS; AND WITHDRAWAL WITHOUT NOTICE. WE RESERVE THE RIGHT TO CONTINUE SIMULTANEOUS NEGOTIATIONS WITH OTHER PARTIES ON BEHALF OF OUR CLIENT. NO PARTY SHALL HAVE ANY LEGAL RIGHTS OR OBLIGATIONS WITH RESPECT TO ANY OTHER PARTY, AND NO PARTY SHOULD TAKE ANY ACTION OR FAIL TO TAKE ANY ACTION IN DETRIMENTAL RELIANCE ON THIS OR ANY OTHER DOCUMENT OR COMMUNICATION UNTIL AND UNLESS A DEFINITIVE WRITTEN LEASE AGREEMENT IS PREPARED AND SIGNED BY TENANT AND LANDLORD





#### New Building MBBI

At a minimum, Base Building and Site Development Improvements shall be constructed in accordance with DaVita's Building and Site Development specifications.

Building Codes & Design – All Minimum Base Building Improvements (MBBI) and Site Development are to be performed in accordance with all current local, state, and federal building codes including any related amendments, fire and life safety codes, ADA regulations, State Department of Public Health, and other applicable and codes. All Lessor's work will have Governmental Authorities Having Jurisdiction ("GAHJ") approved architectural and engineering (Mechanical, Plumbing, Electrical, Structural, Civil, Environmental) plans and specifications prepared by a licensed architect and engineer and must be coordinated with the Lessee Improvement plans and specifications. (Insert for California and other states/jurisdictions requiring I 1.2 standards: Building to comply with all state and/or local fire department requirements in regards with an occupancy criteria for I - 1.2 building rating in regard to set-backs, life safety systems, emergency egress or other applicable requirements adhering to occupancy standards.)

**Zoning & Permitting** — Building and premises must be zoned to perform services as a dialysis clinic. Lessor to provide all permitting related to the base building and site improvements.

Common Areas – All common areas that Lessee will need to have access to such as Restrooms, Stairwells, and Elevators must be code compliant (Life Safety, ADA, etc.).

**Foundation and Floor** - The foundation and floor of the building shall be in accordance with local code requirements. The foundation and concrete slab shall be designed by the Lessor's engineer to accommodate site-specific soil conditions and recommendations per Lessor's soil engineering and exploration report (To be reviewed and approved by Lessee's engineer).

Foundation to consist of formed concrete spread footing with horizontal reinforcing sized per geotechnical engineering report. Foundation wall to consist of formed and poured concrete with reinforcing bars or a running bond masonry block, sized with proper horizontal and vertical reinforcing within courses and cells. Internal masonry cells to be concrete filled full depth entire building perimeter. Foundation wall to receive poly board R-10 insulation on interior side of wall entire building perimeter (if required by code). Provide proper foundation drainage.

The floor shall be concrete slab on grad and shall be a minimum five-inch (5") thick with minimum concrete strength of 4,000-psi and proper wire mesh, fiber mesh, and/or rebar reinforcement over vapor barrier. Finish floor elevation to be a minimum of 8" above finish grade. Include proper expansion control joints. Floor shall be level, smooth, broom clean with no adhesive residues, in a condition that is acceptable to install floor coverings in accordance with the flooring manufacturer's specifications. Concrete floor shall be constructed so that no more than 3-lbs.of moisture per 1000sf/24 hours is emitted per completed calcium chloride testing results after 28 day cure time. Means and methods to achieve this level will be responsibility of the Lessor. Under slab plumbing shall be installed, inspected by municipality and Lessee for approval prior to pouring the building slab.

**Structural** – Structural systems shall be designed to provide a minimum 13'-0" clearance to underside of structural beams and meet building steel erection requirements, standards and codes. Structural design

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#### Page 6 of 12

to allow for 10' ceiling heights above finish floor while accommodating all Mechanical, Plumbing, Electrical above ceiling. Structure to include all necessary columns, beams, joists, load bearing walls, and demising walls. Provide necessary bridging, bracing, and reinforcing supports to accommodate all Mechanical systems (Typical for flat roofs - minimum of four (4) HVAC roof top openings, one (1) roof hatch opening, and two (2) exhaust fans openings).

The Floor and roof structure shall be fireproofed as needed to meet local building code requirements.

#### Exterior walls and Demising walls

All exterior and demising walls shall be fire rated as required by code requirements and finished with 5/8" gypsum board and a level 4 finish in Lessee space. Walls to be fire caulked in accordance with UL standards at floor and roof deck. All exterior walls to have vapor barriers and insulation that meets or exceeds the local and national energy codes. Demising walls will have sound attenuation batts from floor to underside of deck.

Roof Covering — The roof system shall have a minimum of a fifteen (15) year life span with full manufacturer's warrantee against leakage due to ordinary wear and tear. Roof system to include minimum of R-30 insulation. Ice control measures mechanically or electrically controlled to be considered. Downspouts to be connected into controlled underground discharge for the rain leaders into the storm system for the site or properly discharged away from the building, sidewalks, and pavement. Roof and all related systems to be maintained by the Lessor for the duration of the lease. Lessor to provide Lessee copy of material and labor warranty for record.

**Façade** – Lessor to provide specifications for building façade for lessee review and approval. Some options include, but not limited to:

4" Face brick Veneer on 6" 16 or 18ga metal studs (or wood equal), R- 19 or higher batt wall insulation, on Tyvek (commercial grade).

ОГ

2" EIFS on 6" 16 or 18ga metal studs (or wood equal), R- 19 or higher batt wall insulation, on required sheathing

or

8" Split faced block with 3-1/2" 20ga metal stud furring (or wood equal), R- 13 batt wall insulation

Canopy – Covered drop off canopy at Lessee's front entry door. Approximate size to be 16' width by 21' length with 10'-9" minimum clearance to structure with full drive thru capacity. Canopy to accommodate patient drop off with a level grade transition to the finish floor elevation. Canopy roof to be an extension of the main building with blending rooflines. Controlled storm water drainage requirements of gutters with downspouts connected to site storm sewer system or properly discharged away from the building, sidewalks, and pavement. Canopy structural system to consist of a reinforced concrete footing, structural columns and beam frame, joists, decking and matching roof covering. Canopy columns clad with cementitious board and masonry veneer piers, matching masonry to main building. Steel bollards at column locations.

**Windows** – Energy efficient windows and storefront systems to be 1" tinted insulated glass with thermally broken insulated aluminum mullions. Window size and locations to be determined by Lessee's architectural floor plan.

**Thermal Insulation** – All exterior walls to have vapor barriers and insulation that meets or exceeds the local and national energy codes. The R value to be determined by the size of the stud cavity and should



extend from finish floor to bottom of floor or ceiling deck. Roof deck to have a minimum R-30 insulation mechanically fastened.

Exterior Doors - All doors to have weather-stripping and commercial grade hardware (equal to Schlage L Series or better). Doors shall meet Accessibility codes, and State Department of Health requirements. Lessor shall change the keys (reset tumblers) on all doors with locks after construction, but prior to commencement of the Lease, and shall provide Lessee with three (3) sets of keys. Final location of doors to be approved by Lessee.

Patient Entry Doors: Provide Storefront with insulated glass doors and Alum framing to be 42" width including push paddle hardware, continuous hinge and thumb turn lock mechanism. Door to be prepped to accept power assist opener provided by Lessee.

Service Doors: Provide 72" wide double door (Alternates for approval by DaVita Project Manager to include: 48" wide single door or double door with 36" and 24" doors) with 20 gauge insulated hollow metal (double doors), Flush bolts, T astragal, Heavy Duty Aluminum threshold, continuous hinge each leaf, prepped for panic bar hardware (as required by code), and painted with rust inhibiting paint. Door to have a 10" square vision panel cut out with insulated glass installed if requested by Lessee.

Teammate & Other Fire Egress Doors: Provide 36" wide door with 20 gauge insulated hollow metal door with panic bar hardware and painted with rust inhibiting paint. Door to have a 10" square vision panel cut out with insulated glass installed if requested by Lessee.

**Utilities** – All utilities to be provided at designated utility entrance points into the building at locations approved by the Lessee. Lessor is responsible for all tap/connection and impact fees for all utilities.

**Plumbing** – Dedicated 2" water line (not tied-in to any other lessees, fire suppression systems, or irrigation systems) with a shut off valve, 2 (two) 2" back flow preventors (with floor drain under BFP) in parallel, and 2" meter (1 1/2" meter under special circumstances which must be approved by Lessee) to provide a continuous minimum 50 psi, with a minimum flow rate of 30 gallons per minute. Lessor to provide Lessee with the most recent water flow and pressure test results (gallons per minute and psi) for approval. Lessor shall stub the dedicated water line into the building per location coordinated by Lessee. Lessor to provide and pay for all tap fees related to new sanitary sewer and water services in accordance with local building and regulatory agencies.

Exterior anti-freeze hose bibs (minimum of 2) in locations approved by Lessee.

Sanitary sewer line to be minimum of four-inch (4") and shall be stubbed into the building per location coordinated by Lessee at finished floor elevation with a cleanout structure at sufficient depth to continuously waste 30 gallons per minute. Invert level of new 4" sanitary line will be a minimum of 4'-6" below finished floor at the agreed upon entry location to the space.

Sanitary sampling manhole to be installed by Lessor if required by local municipality.

Fire Suppression System – Lessor shall design and install a complete turnkey sprinkler system that meets all local building and life safety codes if:

- Building is 2 stories or more and structure is unprotected
- Square footage is greater than 10,000

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This system will be on a dedicated water line independent of Lessee's water line requirements, including municipal approved shop drawings, service drops and sprinkler heads at heights per Lessee's reflective ceiling plan, flow control switches wired and tested, alarms including wiring and an electrically/telephonically controlled fire alarm control panel connected to a monitoring systems for emergency dispatch.

Lessor to provide main Fire Alarm panel that serves the Lessee space and will have the capacity to accommodate devices in Lessee space based on final approved Fire Alarm system approved by local Building or Fire Department.

Electrical – Provide underground service with a dedicated meter via a new CT cabinet. Service size to be determined by Lessee's engineer dependant on facility size and gas availability (400amp, 600amp, 800amp) 120/208 volt, 3 phase, 4 wire to a load center in the Lessee's utility room (location to be per Code and coordinated with Lessee) for Lessee's exclusive use in powering equipment, appliances, lighting, heating, cooling and miscellaneous use. Transformer coordination with utility company, transformer pad, and underground conduit sized for service, circuit termination cabinet, grounding rod, main panel with breaker, conduit and wire inclusive of excavation, trenching and restoration. Lessee's engineer shall have the final approval on the electrical service size and location.

Lessor will allow Lessee to have installed, at Lessee cost, Transfer Switch for temporary generator hook-up, or permanent generator.

Gas - Natural gas service, at a minimum, will be rated to have 6" water column pressure and supply 800,000-BTU's. Natural gas pipeline shall be stubbed into the building per location coordinated with Lessee and shall be individually metered and sized per demand. Additional electrical service capacity will be required if natural gas service is not available to the building.

Mechanical /Heating Ventilation Air Conditioning – Lessor to furnish Lessee a financial credit for the HVAC system in accordance with the following parameters: Equipment to be Carrier, Trane, or Equal. Equipment will be new and come with a full warranty on parts including labor. Supply air shall be provided to the Premises sufficient for cooling at the rate of 300 square feet per ton. Ductwork shall be extended to the space for supply and return air. System to be a ducted return air design. Work to include, but not limited to, the purchase of the units, installation, roof framing, mechanical curbs, flashings, gas & electrical hook-up, thermostats and start-up. Anticipate minimum up to five (5) zones, programmable thermostat controlled, with rated low voltage wiring to units and installation of same. Lessee's engineer shall have the final approval on the sizes, tonnages, zoning, location and number of HVAC units.

Lessor to furnish steel framing members, roof curbs and flashing to support. Lessee exhaust fans (minimum of 2) to be located by Lessee's architect.

**Telephone** - Lessor shall provide a single 2" PVC underground conduit entrance into Lessee's utility room to serve as chase way for new telephone service. Entrance conduit location shall be coordinated with Lessee.

Cable TV – Lessor shall provide a single 2" PVC underground conduit entrance into Lessee utility room to serve as chase way for new cable television service. Entrance conduit location shall be coordinated with Lessee. Cable television to be provided from pedestal to building, direct bunal and fed thru to Lessee's utility entrance. Lessor to coordinate with utility provider to arrange for service, should it not be immediately available. If cable is not available, Lessor must allow accommodates for a satellite dish.





Handicap Accessibility - Full compliance with ADA and all local jurisdictions' handicap requirements. Lessor shall comply with all ADA regulations affecting the Building and entrance to Lessee space including, but not limited to, the elevator, exterior and interior doors, concrete curb cuts, ramps and walk approaches to / from the parking lot, parking lot striping for four (4) dedicated handicap stalls for a unit up to 20 station clinic and six (6) HC stalls for units over 20 stations handicap stalls inclusive of pavement markings and stall signs with current local provisions for handicap parking stalls, delivery areas and walkways.

Finish floor elevation is to be determined per Lessee's architectural plan in conjunction with Lessor's civil engineering and grading plans. If required, Lessor to construct concrete ramp of minimum 6' width, provide safety rails if needed, provide a gradual transitions from overhead canopy and parking lot grade to finish floor elevation. Concrete surface to be troweled for slip resistant finish condition.

**Exiting** – Lessor shall provide all common areas with interior & exterior lighting and exit signage with battery backup in accordance with applicable building codes, local fire codes and other applicable regulations, ordinances and codes.

**Site Development Scope of Requirements** - Lessor to provide Lessee with a site boundary and topographic ALTA survey, civil engineering and grading plans prepared by a registered professional engineer. Civil engineering plan is to include necessary details to comply with municipal standards. Site development is to include the following:

- · Utility extensions, service entrance locations, inspection manholes;
- · Parking lot design, stall sizes per municipal standard in conformance to zoning requirement;
- Site grading with Storm water management control measures (detention / retention / restrictions);
- Refuse enclosure location & construction details;
- Handicap stall location, minimum of four (4) stalls required;
- Side walk placement for patron access, delivery via service entrance;
- Concrete curbing for greenbelt management;
- Site lighting;
- Conduits for Lessee signage;
- Site and parking to accommodate tractor trailer 18 wheel truck delivery access to service entrance:
- Ramps and curb depressions.
- Landscaping shrub and turf as required per municipality;
- Irrigation system if Lessor so desires;
- Construction details, specifications / standards of installation and legends

Refuse Enclosure – Lessor to provide a minimum 6" thick reinforced concrete pad and apron way to accommodate dumpster vehicle weight. Enclosure to be provided as required by local codes.

**Generator** – Lessor to allow a generator to be installed onsite if required by code or Lessee chooses to provide one.

**Site Lighting** — Lessor to provide adequate lighting per code and to illuminate all parking, pathways, and building access points readied for connection into Lessee power panel. Location of pole fixtures per Lessor civil plan to maximize illumination coverage across site. Parking lot lighting to include timer (to be programmed per Lessee hours of operation) or a photocell.

Exterior Building Lighting – Lessor to provide adequate lighting per code and to illuminate the building main and service entrance with related sidewalks.

808 Montparnasse Place Newtown Square, PA 19073 610-639-3937(p) 610-643-3354 (f)



Page 10 of 12

Parking Lot - Provide adequate amount of handicap and standard parking stalls in accordance with dialysis use and overall building uses. Stalls to receive striping, lot to receive traffic directional arrows and concrete parking bumpers. Bumpers to be firmly spike anchored in place onto the asphalt per stall alignment.

Asphalt parking lot will be required to be surfaced with a minimum of:

- 2-1/2" wearing course over a 3-1/2" binder course over 6" of crushed stone Parking Areas
- 2-1/2" wearing course over a 5-3/4" binder course over 6" of crushed stone Drives and truck delivery Areas

Asphalt to be graded gradual to meet handicap and civil site slope standards, graded into & out of new patient drop off canopy and provide positive drainage to in place storm catch basins leaving surface free of standing water, bird baths or ice build up potential.

**Site Signage** – Lessor to allow for a site sign. Monument and/or pylon structure to be provided by Lessor to allow for Lessee signage.



# To all to whom these Presents Shall Come, Greeting:

I, Jesse White, Secretary of State of the State of Illinois, do hereby certify that

TOTAL RENAL CARE, INC., INCORPORATED IN CALIFORNIA AND LICENSED TO TRANSACT BUSINESS IN THIS STATE ON MARCH 10, 1995, APPEARS TO HAVE COMPLIED WITH ALL THE PROVISIONS OF THE BUSINESS CORPORATION ACT OF THIS STATE RELATING TO THE PAYMENT OF FRANCHISE TAXES, AND AS OF THIS DATE, IS A FOREIGN CORPORATION IN GOOD STANDING AND AUTHORIZED TO TRANSACT BUSINESS IN THE STATE OF ILLINOIS.



Authentication #: 1004202498

Authenticate at: http://www.cyberdriveillinois.com

In Testimony Whereof, I hereto set

my hand and cause to be affixed the Great Seal of the State of Illinois, this 11TH

day of

FEBRUARY

A.D.

2010

SECRETARY OF STATE

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ATTACHMENT 3

# <u>DaVita Inc. (Parent)</u> <u>and</u> <u>Total Renal Care Inc. (Operating Entity)</u>

#### ORGANIZATIONAL STRUCTURE

DaVita Inc. owns 100% of the following entities:

Renal Life Link Inc.;
Physician Dialysis Inc.;
DVA Renal Healthcare Inc. (formerly Gambro);
Renal Treatment Centers Inc.;
Total Renal Care Inc.;
The DaVita Collection Inc.; and
DaVita Village Health Inc.

Please see Attachment 4A for major subsidiaries of these entities. Please see Attachment 4B for organizational chart for Illinois facilities.

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ATTACHMENT 4A
Page 1 of 4
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: \_-- Davis - West, LLC (Renal Treatment Centers, Inc. - 100%)
- \_--- Davis - West, LLC (Renal Treatment Centers - Southeast, LP (Renal Treatment Centers, Inc. - 1% Davis - West, LLC- 99%)

Renaissance Dialysis, LLC (Renai Treatment Centers - Southeast, LP- 100%) T = - RTC Holdings, Inc. (RTC TN, Inc. - 100%)

2- Renal Treatment Centers - Calfornia, Inc. (Renal Treatment Centers, Inc. - 100%)

2- Compon Springs Oblives, LLC (Renal Treatment Centers - Calfornia, In- 100%) | we' weston Diahysis Center, LLC (Cleveland Clinic Ri | Per Renalissance Diahysis, LLC (Renal Treatment Cen | Series ATC TN, Inc. (Renal Treatment Centers, Inc.- 100%)

Inc. (Barbira J. Exum. -5208% Joseph W. Boyd- -5208% Mary Ann Cope- 10.4157% Davita Inc.- 85.625% Kathy F. Puglise- 2.9167%)

Davids (nc. (Pu)

The Davita Collection, Inc. (Davita Inc.- 100%)

L.C. Columbus AlM-Cavida, L.C. (DVA Renal Healthrane, Inc. - 60% AND Olsh-ras Ventures, LLC. - 42%).

- Volv Healthcare Programment Services, Inc. (DVA Renal Healthcare, Inc. - 102%).

- Volv Healthcare Programment Services, Inc. (DVA Renal Healthcare, Inc. - 102%). 

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— "East IL Landerdels, LLC (Albert Casterto, H.D. - 40% Renal Treatment Centers - Southeast, IP-60%)

Weston Dialysis Center, LLC (Cleveland Clinic Florida: 20% Renal Treatment Centers - Southeast, LP. 80%) F + Md-City New Orhans Dialysp Center, LLC (Renal Treatment Centers - Southeast, LP- 100%)

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- Elk Crove Dialysis Center, ЦС (Jane Obsposs/Green Koelng, м.О. 33% Rainay Nallamothu, м.О. 16% Renal Treatment Centers - Califorma, In- 51%)

- Davita-Riverside II, LLC (NAMS Dialysis Ventures II, LLC- 40% Renal Treatment Centers - California, In- 60%) , LLC (NAME Dialysis Verrunts III, LLC- 40% Renal Treatment Centers - California, In- 50%)

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- East End Dahys's Center, Inc. (Total Renal Care, Inc. - 100%) - 사고 MD Investments, LLC (Mchael Douglas- 49.9% East End Diahyss Center, Inc. - 50.1%) Carroll County Disiysis Facility, Inc. (Total Renal Care, Inc.- 100%)

L.g.- Total Renal Support Services of North Caralina, U.C. (Neil Realty, Inc. - 15% Xidney Care Rz, Inc. - 85%) p. RMS Lifeline Inc. (Total Renal Care, Inc. - 89.59% Minority Stockholders - 10.41%) in TRC - Peterburg, LLC (East End Oblysis Center, Inc. 60% Sandy Glason, M.D., 20%)

-12- Open Access Lifeline, LLC (RMS Lifeline Inc.- 100%) TRC of New York, Inc. (Total Renal Care, Inc.- 100%)

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# DaVita Inc.-Illinois Organization Chart

| Village Health DM, LLC | Total Renal Care, Inc.                     | RMS Lifeline Inc.     | טעא Kenal Healthcere,<br>וחכ | Renal Treatment Centers-<br>Illinois, Inc. | Renal Life Link, Inc.   | Lincoln Park Dialysis<br>Services, Inc. | Dialysis of Northern<br>Illinois, LLC | Chicago Heights Dialysis,<br>LLC | Total Nephrology Care Network Medical   Associates, PC   Kk | Kidney Care Services, LLC |
|------------------------|--|-----------------------|------------------------------|--|-------------------------|---|---------------------------------------|----------------------------------|---|---------------------------|
|                        | Archway Acutes                             | Lifeline - Alsip - IL | Alton Dialysis               | Churchview Dialysis                        | Benton Dialysis         | Great Lakes Acute                       | Rock River Acutes                     | Chicago Heights Distysis         |   |                           |
|                        | DNP Regional Office                        | :                     | One in this state of         |  | _                       |   |                                       | :                                |   |                           |
|                        | L BBJ                                      | Ureline - MP          | Calling milions Actudes      | Lixon Mariey Center                        |                         | Kennedy Home Dialysis                   | Koxbury At Home                       | Chicago Heights PD               |   |                           |
| , ,                    | ONVO-Peoria HHO/PD                         |                       | Decatur East Wood at         | CNVC-Lake Villa PO - IL                    | Centrelia Dialysis      | At nome                                 | Roxbury Dialysis                      |                                  |   |                           |
| David Vilageneam       | ! :  | Liretine - Kockrora - |                              | rieghori Caryara                           | Allinu V Inclinia       |   | Sycamore at nome                      |                                  |   |                           |
| DAYS Disease           | DIAVO-Vandalla<br>Dialysis - II            | I ifallaa Delkaa      | Decatur East Wood            | Gramite City At nome                       | Mater Fact &t Home      | Lincoln Park Dialysis fka               | Sycamore Dialysis ( aka               |                                  |   |                           |
| Managament             |  | _                     | Filiotham At Home            | Grante City Dialysis                       | Malro Faet Diatueie     | Circuit Park (Neprirology               | Devaip                                |                                  |   |                           |
|                        | Heartland (NC) Region                      |                       | Effingham Dialysis           |  | Mount Momor At          | (Re Lincoln Park PD)                    |                                       |                                  |   |                           |
| _                      | Great Phos & Skyline                       | _                     | Illini 4t Homa               | Kankakoa County Olahysis                   | Home                    |   |                                       |                                  |   |                           |
|                        | Region)                                    |                       | Wini Renal Dialysis          | - in tella variation of                    |                         |   |                                       |                                  |   |                           |
|                        | Barrington Creek                           | Moodódos . Il faka    | Jacksonville Dialysis        | Nationares County Districts                | Nount vemon             |   |                                       |                                  |   |                           |
|                        | Dielysis                                   | DuPage A)             | Lincoln Dialvais             | l ake Villa at Home                        | and in                  |   |                                       |                                  |   |                           |
| _                      | Big Oaks Dialysis                          |                       | Litchfleid Dialysis          | Lake Villa Dialysis                        | Olney Dialysis Center   |   |                                       |                                  |   |                           |
|                        | 100000000000000000000000000000000000000    | Office                | Macon County Dialysis        | Lide Village at Home                       | Hospital)               |   |                                       |                                  |   |                           |
|                        | Crysta: Lake Diarysis<br>Center            |                       | Mattoon Olalysis             | (Chicago)                                  |                         |   |                                       |                                  |   |                           |
|                        |  |                       | Rushville Diatysis           | Little Village Clalysis                    | Southern Illinois Acute |   |                                       |                                  |   |                           |
|                        | Emerald Dialysis (Rea                      |                       | Central                      | (Chicago)                                  | Stony Creek Dialysis    |   |                                       |                                  |   |                           |
|                        | Hyde Park Kldney                           |                       | -                            |  |                         |   |                                       |                                  |   |                           |
|                        | Centar                                     |                       | Springfield Central at       | Little Village PD                          |                         |   |                                       |                                  |   |                           |
| j                      | Emerald Dialysis PD                        |                       | Home                         | Maryville At Home                          |                         |   |                                       |                                  |   |                           |
| 4                      |  |                       |                              | Maryville Dialysis                         |                         |   |                                       |                                  |   |                           |
| ,                      | Grand Crossing Dialysis                    | 10                    | Springfield Montvale         | Maryvillo Dialysis PD                      |                         |   |                                       |                                  |   |                           |
| -                      |  |                       | Clarysis                     | Ur Greenwood y U                           |                         |   |                                       |                                  |   |                           |
| 7                      | Lake County Dialysis                       |                       | Star Catchers Region 02      | Mt. Greenwood At Home                      |                         |   |                                       |                                  |   |                           |
| •                      | and Salay and                              |                       | 3                            | Mit, Greenwood District                    |                         |   |                                       |                                  |   |                           |
|                        | I onen Soupre Diakele                      |                       | Star Catchers Region 04      | Rockford Dialysis                          |                         |   |                                       |                                  |   |                           |
|                        | Manifest District                          |                       | Tavlorville Dialvsis         | Sauget Dialysis (fka East                  |                         |   |                                       |                                  |   |                           |
|                        | Center Cake Retmont                        |                       |                              | Or rough College                           |                         |   |                                       |                                  |   |                           |
|                        | Ave)                                       |                       |                              | Whiteside Diglysis                         |                         |   |                                       |                                  |   |                           |
|                        | Olympia Fields At Home                     | n:                    |                              |  | _                       |   |                                       |                                  |   |                           |
|                        | Olympia Fields Dialysis                    |                       |                              |  |                         |   |                                       |                                  |   |                           |
|                        | Olympia Fields PD                          |                       |                              |  |                         |   |                                       |                                  |   |                           |
|                        | Palos Park Dialysis                        |                       |                              |  |                         |   |                                       |                                  |   |                           |
|                        | West Lawn Dialysis                         |                       |                              |  |                         |   |                                       |                                  |   |                           |
|                        | Star Catchers Region                       |                       |                              |  |                         |   |                                       |                                  |   |                           |
|                        | 08 - Rock River                            |                       |                              |  |                         |   |                                       |                                  |   |                           |
|                        |  |                       |                              |  |                         |   |                                       |                                  |   |                           |
|                        | TRC Children's Dialysis                    |                       |                              |  |                         |   |                                       |                                  |   |                           |
|                        | Center aka Children's<br>Chicago/Childrens |                       |                              |  |                         |   |                                       |                                  |   |                           |
|                        | Memorial Hospital                          |                       |                              |  |                         |   |                                       |                                  |   |                           |
| ΓA                     | Wayne County Dialysis                      |                       |                              |  |                         |   |                                       |                                  |   |                           |
|                        | Sherman Dialvsis                           |                       |                              |  |                         |   |                                       |                                  |   |                           |
|                        | Center - Elgin                             |                       |                              |  |                         |   |                                       |                                  |   |                           |
|                        |  | •                     |                              |  |                         |   |                                       |                                  |   |                           |

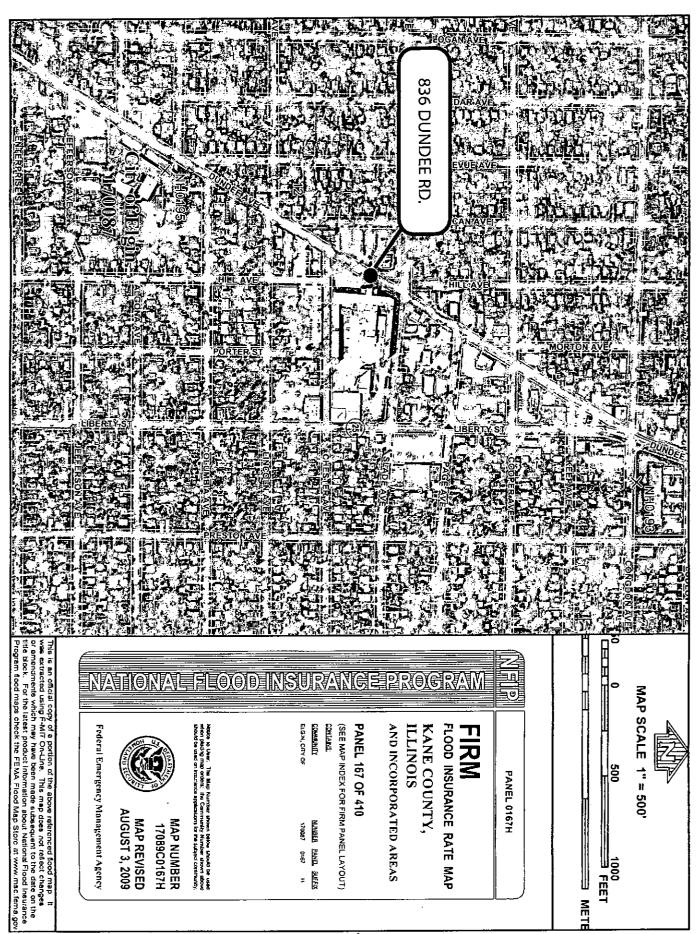
ATTACHMENT 4B Page 1 of 2

| DaVita IncIllinois Organization Chart |  |
|---------------------------------------|--|
|                                       |  |

Robinson Dialysis, LLC Lifeline Vascular Access Network, LLC Davita Nephrology Medical Associates of lilinios, P.C. Davita Rx, LLC DVA Healthcare Renal Care, Inc. Joliet Dialysis, LLC

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ATTACHMENT 4B Page 2 of 2



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ATTACHMENT 5 Page 1 of 2 From: Kevin Carrier [mailto:k.carrier@mcclureengineering.com]

Sent: Thursday, August 26, 2010 11:33 AM

**To:** Craig Meadows **Cc:** Nikki Bridges

Subject: RE: Flood Plain documentation for 836 Dundee

#### Craig,

Per the attached FEMA Map for the proposed site, the site is located in Zone X which are "areas determined to be outside the 0.2% annual chance floodplain".

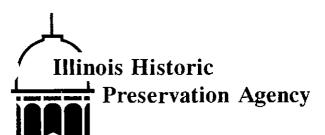
Simply put, the site is located outside of the 500 year floodplain.

Please let me know if you need anything else.

Sincerely,
Kevin J. Carrier, P.E.
Project Manager
McClure Engineering Associates, Inc.
2728 Grand Avenue
Waukegan, IL 60085
p: (847) 336-7100
f: (847) 336-7155



ATTACHMENT 5
Page 2 of 2



FAX (217) 782-8161

1 Old State Capitol Plaza • Springfield, Illinois 62701-1512 • www.illinois-history.gov

Kane County Elgin

> CON - Relocation of Cobblestone Dialysis Existing - 934 N. Center St., Proposed - 836 Dundee Ave. IHPA Log #017081110

August 25, 2010

Delia M. Wozniak DMW and Associates, Inc. 3716 N. Bernard St. Chicago, IL 60618

Dear Ms. Wozniak:

This letter is to inform you that we have reviewed the information provided concerning the referenced project.

Our review of the records indicates that no historic, architectural or haeological sites exist within the project area.

Please retain this letter in your files as evidence of compliance with Section 4 of the Illinois State Agency Historic Resources Preservation Act (20 ILCS 3420/1 et. seq.). This clearance remains in effect for two years from date of issuance. It does not pertain to any discovery during construction, nor is it a clearance for purposes of the Illinois Human Skeletal Remains Protection Act (20 ILCS 3440).

If you have any further questions, please contact me at 217/785-5027.

Sincerely,

Anne E. Haaker

Deputy State Historic

Preservation Officer

ATTACHMENT 6

#### **Project Costs and Sources of Funds**

Complete the following table listing all costs (refer to Part 1120.110) associated with the project. When a project or any component of a project is to be accomplished by lease, donation, gift, or other means, the fair market or dollar value (refer to Part 1130.140) of the component must be included in the estimated project cost. If the project contains non-reviewable components that are not related to the provision of health care, complete the second column of the table below. Note, the use and sources of funds must equal.

|  | and Sources of Funds |             |                 |
|--|----------------------|-------------|-----------------|
| USE OF FUNDS   | CLINICAL             | NONCLINICAL | TOTAL           |
| Preplanning Costs (IDPH Review Fee estimate)               | \$6,000              | •           | \$6,000         |
| Site Survey and Soil Investigation                         | •                    | -           | -               |
| Site Preparation   | -                    | <u> </u>    | _               |
| Off Site Work  | -                    | -           | <u> </u>        |
| New Construction Contracts                                 | •                    | -           | -               |
| Modernization Contracts                                    | \$434,500            |             | \$434,500       |
| Contingencies (13.0%)                                      | \$65,102             | -           | \$65,102        |
| Architectural/Engineering Fees                             | \$48,000             | <u>-</u>    | \$48,000        |
| Consulting and Other Fees                                  | \$64,500             | -           | \$64,500        |
| Movable or Other Equipment (not in construction contracts) | \$537,632            |             | \$537,632       |
| Bond Issuance Expense (project related)                    | -                    | -           |                 |
| Net Interest Expense During Construction (project related) | -                    | •           | -               |
| Fair Market Value of Leased Space *                        | FMV \$1,375,000      | •           | FMV \$1,375,000 |
| Other Costs To Be Capitalized                              | \$21,000             | -           | \$21,000        |
| Acquisition of Building or Other Property (excluding land) | •                    | -           | -               |
| TOTAL USES OF FUNDS  | \$2,556,734          | •           | \$2,556,734     |
| SOURCE OF FUNDS  | CLINICAL             | NONCLINICAL | TOTAL           |
| Cash and Securities  | \$1,181,734          | -           | \$1,181,734     |
| Pledges  |                      | -           | -               |
| Gifts and Bequests   | •                    |             | -               |
| Bond Issues (project related)                              | •                    | -           | •               |
| Mortgages  | •                    | -           | -               |
| Leases (fair market value) *                               | FMV \$1,375,000      | -           | FMV \$1,375,000 |
| Governmental Appropriations                                | -                    | -           | -               |
| Grants   | •                    | -           | -               |
| Other Funds and Sources                                    | -                    | -           | -               |
| TOTAL SOURCES OF FUNDS                                     | \$2,556,734          | -           | \$2,556,734     |

NOTE: TEMIZATION OF EACH LINE ITEM MUST BE PROVIDED AT ATTACHMENT: 7, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM

The fair market value (FMV) of the lease is \$208.14/gsf, the building's development cost of \$1,375,000 excluding land for 6,606 gross square feet (gsf). See Attachment 7B.

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ATTACHMENT 7A Page 1 of 6

Page 5

## **COBBLESTONE DIALYSIS**

# PROJECT COSTS

| <u>Area</u>              | <b>Amount</b>   | <b>Basis for Estimate</b>                            |
|--------------------------|-----------------|--|
| PREPLANNING              |                 |  |
| CON Fee                  | \$6,000         | Regulation   |
| ARCHITECT/               |                 |  |
| ENGINEERING FEES         | \$53,000        | DaVita Estimate                                      |
| CONSULTING &             |                 |  |
| OTHER FEES               |                 |  |
| CON Consulting           | \$45,500        | Agreement  |
| Legal                    | \$4,000         | DaVita Estimate                                      |
| Movers                   | \$10,000        | DaVita Estimate                                      |
| Reimbursables            | \$5,000         | DaVita Estimate                                      |
| Total Fees               | \$64,500        |  |
| NEW EQUIPMENT            | \$537,632       | DaVita Estimate                                      |
|                          | ·               | See following pages for Summary & Full Itemized List |
| OTHER COSTS TO BE        |                 | Y OF ROME DE   |
| CAPITALIZED              |                 |  |
| Utility Hook-ups:        |                 |  |
| Permit Fees              | \$8,500         | DaVita Estimate                                      |
| Water – Tap              | \$0             | DaVita Estimate                                      |
| Sewer                    | \$0             | DaVita Estimate                                      |
| Gas                      | \$0             | DaVita Estimate                                      |
| Cable                    | \$0             | DaVita Estimate                                      |
|                          | \$8,500         |  |
| Signage                  | <u>\$12,500</u> | DaVita Estimate                                      |
| <b>Total Other Costs</b> | \$21,000        |  |

#### **COBBLESTONE DIALYSIS**

#### SUMMARY EQUIPMENT AND FURNISHINGS COST

| Communications                  | \$76,435  |             |
|---------------------------------|-----------|-------------|
| Water Treatment                 | \$116,480 |             |
| Bio-Medical                     | \$10,885  |             |
| Re-use Equipment/Fixtures       | \$0       |             |
| Clinical Equipment              | 255,244   |             |
| Clinical Furniture/Fixtures     | \$17,515  |             |
| Lounge Furniture/Fixtures       | \$2,815   |             |
| Storage Fixtures/Equipment      | \$6,533   |             |
| <b>Business Office Fixtures</b> | \$26,725  |             |
| General Furniture/Fixtures      | \$25,000  |             |
| Total Equipment/Furnishings     | \$537,632 |             |
| For Twelve (14) Stations        | /         |             |
| Total Equipment Cost / Station  | \$38,402  | per station |

Cobblestone Dialysis anticipates serving its first patient in January 2012. The facility will reach 80% occupancy in the 24<sup>th</sup> month of operation, February 2014.

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ATTACHMENT 7A
Page 3 of 6

| DEVELOPMENT COSTING WORKSHEET - AT STARTUP: |             | Cobi | lestone (Acquired . | July 2010) |
|---|-------------|------|---------------------|------------|
|   | Incremental | Tota |                     |            |
| Saurre Ecotage:                             |             | 1253 | 6.606               | 4128       |

 Square Footage:
 1253
 6,606
 412.875

 Number of Hemo Stations (at Startup);
 0
 14
 350

 Number of PD Training Rooms
 0
 0
 0

 Number of Home Training Stations:
 0
 0
 0

| Mover   10.00   |                     |                                   | Task Numl# |    | Cost/Unit          | Total Cost | Per Total Sq. Ft. | Comments/BDP            |
|---|---------------------|-----------------------------------|------------|----|--------------------|------------|-------------------|-------------------------|
| Mover   01.05   10.00   31.51   1.52   1.52   1.52   1.55   1.52   1.55   1.5  | Services/Fees       | Architecture and Eng. Costs       | 01.04      |    |                    | 53,000     | \$8.02            |                         |
| Legal Fees  |                     | <del>-</del>                      |            |    |                    |            | \$1.51            |                         |
| Construction   Gross Interiors (parmit included)   Construction   Gross Melbil (permit included)   Co.01   700,842   \$107.00   \$4.70   \$110,000   \$4.70   \$1   |                     |                                   |            |    |                    |            |                   |                         |
| Construction   Gross Interiors (permit included)   O2.01   708,842   \$107.00   \$3.78   \$407.00   \$3.78   \$407.00   \$3.78   \$407.00   \$3.78   \$407.00   \$3.78   \$407.00   \$3.78   \$407.00   \$3.78   \$407.00   \$3.78   \$407.00   \$3.78   \$407.00   \$3.78   \$407.00   \$3.78   \$407.00   \$3.78   \$407.00   \$3.78   \$407.00   \$3.70   \$407.00   \$40   |                     |                                   |            |    |                    | -          |                   |                         |
| Gross MBBI (permit includer)   Alarm, Fire, Life Sately Systems   Leasehold Improvem. Credits   Q2.07   783,342   794,240   783,342   794,240   783,642   784,642   |                     | OOT EXPONE                        |            |    |                    |            |                   |                         |
| Gross MBBI (permit includer)   Alarm, Fire, Life Sately Systems   Leasehold Improvem. Credits   Q2.07   783,342   794,240   783,342   794,240   783,642   784,642   | Construction        | Gross Interiors (permit included) | 02.01      |    |                    | 706.842    | \$107.00          |                         |
| Alarim, Fire, Life Safety Systems   Q2.03   32,000   54.84  | Conotraction        |                                   |            |    |                    |            |                   |                         |
| Leashold Improvemit. Credits   02.07  |                     |                                   |            |    |                    |            |                   |                         |
| Leasehold Improvemit, Credits   02.07     -264.240   499,6902   |                     | Admi, Fire, Ello Galety Gystems   | 02.00      |    |                    |            |                   |                         |
| Description   Communications   Communi  |                     | Lessehold Improvemt Credits       | 02.07      |    |                    |            | \$0.00            | \$ 40 Ti per I Oi       |
| Permit fees   |                     | Constitute improveme ordano       | 02.07      |    |                    |            |                   | ,                       |
| Gas   03.03   0   \$0.00   0   \$0.00   | Utilities (hook-up) | Electric                          | 03.01      | 0  | \$0.00             | 0          | \$0.00            |                         |
| Water (tap fee)   | , ,,                | Permit Fees                       | 03.02      | 1  | \$8,500,00         | 8,500      | \$1.29            |                         |
| Sewer (mpact fee)   |                     |                                   | 03.03      | 0  | \$0.00             | 0          | \$0,00            |                         |
| Sewer (mpact fee)   |                     |                                   |            | _  |                    |            |                   |                         |
| Cable   03,08   |                     |                                   |            | _  |                    | _          |                   |                         |
| Communications   Telephone System   O4.01   1   \$9,500.00   9,500   \$1,44   |                     |                                   |            | -  |                    |            | •                 |                         |
| Network Cabling   |                     | ****                              |            | -  | 30.00              |            | , 3 <b>2.</b> 1-1 |                         |
| Emergency Caff System   04.03   1   \$0.00   2.00   \$0.00     Security System   04.04   1   \$2,500.00   2.500   \$0.38     TV System   (wt VCR)   04.05   18   \$1,195.00   2.1510   \$3.26     DSS System   04.06   1   \$8,935.00   8,925.50   \$3.25     Chairside Shappy - Server   04.08   2   \$7,000.00   14,000   \$5.12   3ddf \$7K for HHD     Chairside Shappy - Marchine   04.09   1   \$7,000.00   7,000   \$1.06     Total System   05.01   1   \$90,000   90,000   \$1.06     Station Boxes and Fittings   05.02   18   \$400.00   7,200   \$1.09     Dry Acid System   05.03   1   \$4,160.00   4,180   \$0.63     Dry Acid System   05.03   1   \$4,160.00   4,180   \$0.63     Concentrate Tanks   05.04   2   \$1,550.00   3,100   \$0.47     Concentrate Pumps   05.06   2   \$3600.00   10,000   \$0.24     Drum Dolly   05.06   1   \$200.00   200   \$0.03     Central Bi-carb System   05.07   1   \$10,000   0   \$0.04     Bi-carb Mixer   05.08   1   \$0.00   0   \$0.00     Bi-carb Drigh Racks   05.09   0   \$250.00   0   \$0.00     Bi-carb Mixer   06.01   \$10,000   \$0.00     Bi-carb Mixer   06.01   \$10,000   \$0.00     Bi-carb Mixer   06.03   1   \$2,000.00   \$0.00   \$0.00     Bi-carb Mixer   06.03   1   \$2,000.00   \$0.00     Bi-carb Mixer   06.04   1   \$2,000.00   \$0.00     Bi-carb Mixer   06.03   1   \$2,000.00   \$0.00     Bi-carb Mixer   06.04   1   \$2,000.00   \$0.00     Bi-carb Mixer   06.05   1   \$350.00   \$0.00     Bi-carb Mixer   06.05   1   \$350.00   \$0.00     Air Test Kil   06.05   1   \$3250.00   \$0.00     Air Test Kil   06.05   1   \$300.00   \$0.00     Air Test Kil   06.06   1   \$2,000.00   \$0.00     Air Test Kil   06.06   1   \$300.00   \$0.00     Air Self Respirator   06.01   1   \$300.00   \$0.00     Air Self Respirator   06.01   1   \$300.00   \$0.00     Air Self Respirator   06.01   1   \$300.00   \$0.00     Air Test Kil   06.05   0   \$0.00     Air Test Kil   06.06   0   0   0   0     Air Self Respirator   0   | Communications      | Telephone System                  | 04.01      | 1  |                    |            |                   |                         |
| Security System   |                     |                                   |            |    |                    |            |                   |                         |
| TV System (wt VCR)  |                     | Emergency Call System             | 04.03      | 1  |                    |            |                   |                         |
| DSS System  |                     | Security System                   |            |    | \$2,500.00         |            |                   |                         |
| Chairside Snappy - Server   |                     | TV System (w/ VCR)                | 04.05      | 18 | \$1,195.00         | 21,510     | \$3.26            |                         |
| Chairside Snappy - Marchine   |                     | DSS System                        | 04.06      |    |                    |            |                   |                         |
| Water Treatment   R/O System   05.01   1   \$90,000   090,000   \$13.62   |                     |                                   |            | 2  | · ·                |            |                   | add'i \$7K for HHD      |
| Water Treatment   R/O System   05.01   1   \$90,000   07,200   \$13.62   \$13610   \$0xes and Fittings   05.02   18   \$400,00   7,200   \$1.09   \$0.00   \$0.00   \$10.00   |                     | Chairside Snappy - Machine        | 04.09      | 1  | \$7,000.00         |            | \$1.06            |                         |
| Station Boxes and Fittings   05.02   18   \$400.00   7.200   \$1.08   RO boxes thal meet IDPH   |                     |                                   |            |    |                    | 76,435     |                   |                         |
| Dry Acid System   | Water Treatment     | •                                 |            |    |                    |            |                   |                         |
| Concentrate Tanks   05.04   2   \$1,550.00   3,100   \$0.47   |                     | Station Boxes and Fittings        | 05.02      | 18 | \$400.00           |            |                   | RO boxes that meet IDPH |
| Concentrate Pumps   05.05   2   \$800.00   1,600   \$0.24     Drum Dolly   05.06   1   \$200.00   200   \$0.03     Central Bi-carb System   05.07   1   \$10,200.00   10,200   \$1.54     Bi-carb Drying Racks   05.09   0   \$250.00   0   \$0.00     Bi-carb Drying Racks   05.09   0   \$250.00   0   \$0.00     Electrical Analyzer/Tester   06.01  |                     | Dry Acid System                   | 05,03      |    | <b>\$4,</b> 180.00 | 4,180      |                   |                         |
| Drum Dolly  |                     | Concentrate Tanks                 | 05.04      |    | <b>\$1,</b> 550.00 |            |                   |                         |
| Central Bi-carb System   05.07   1   \$10,200.00   10,200   \$1.54     Bi-carb Mixer   05.08   1   \$0.00   0   \$0.00     Bi-carb Drying Racks   05.09   0   \$250.00   0   \$0.00     Electrical Analyzer/Tester   06.01  |                     | Concentrate Pumps                 | 05.05      |    | \$800.00           |            |                   |                         |
| Bi-carb Mixer   05.08   |                     | Drum Dolly                        | 05.06      | 1  | \$200.00           |            |                   |                         |
| Bi-carb Drying Racks   Driangle Park   |                     |                                   |            |    | •                  |            |                   |                         |
| Electrical Ánalyzer/Tester  |                     |                                   |            |    |                    | -          |                   |                         |
| 116,480   |                     | Bi-carb Drying Racks              |            | 0  | \$250.00           | 0          | \$0.00            |                         |
| Sio-Medical   Conductivity Meter   06.02   1   \$2,000.00   2,000   \$0.30  |                     | Electrical Analyzer/Tester        | 06.01      |    |                    | 116 480    |                   |                         |
| Dialysate Meter   06.03   1   \$2,200.00   2,200   \$0.33   \$0.08   \$0.08   \$0.08   \$0.08   \$0.06   \$0.05   1   \$385.00   385   \$0.06   \$0.06   \$0.06   \$0.06   \$0.06   \$0.06   \$0.06   \$0.06   \$0.06   \$0.06   \$0.06   \$0.06   \$0.06   \$0.06   \$0.06   \$0.06   \$0.07   \$0.01   \$0.01   \$0.02   \$0.01   \$0.01   \$0.02   \$0.01   \$0.02   \$0.01   \$0.02   \$0.01   \$0.02  | Dio Medical         | Conductivity Motor                | 06.02      | ,  | \$2 ANA AA         |            | ເດ ລດ             |                         |
| R/O TDS Water Meter   06.04   1   \$500.00   500   \$0.08     Air Test Kil   06.05   1   \$385.00   385   \$0.06     Water Analysis Test Kil   06.06   1   \$50.00   50   \$0.01     Heat Block   06.07   Spill Kil   06.08     Respirator   06.09   Tool Chest - Portable   06.10   1   \$250.00   250   \$0.04     Parls Storage Carl   06.11   1   \$300.00   300   \$0.05     Miscellaneous Technical Tools   06.12   1   \$2.000.00   2.000   \$0.30     Miscellaneous Fittings, Tubing   06.13   1   \$3.200.00   3.200   \$0.48     Reuse Equipment/ DRS4   07.01     Fixtures   Manual Reuse Station   07.02     Renatron   07.03   0   \$19,675.00   0   \$0.00     Renaclear   Diatyzer Racks   07.05   0   \$64.00   0   \$0.00     Reuse Rofrigerator   07.06   0   \$550.00   0   \$0.00     Reuse Rofrigerator   07.06   0  |                     | -                                 |            |    |                    | ,          |                   |                         |
| Air Test Kit 06.05 1 \$385.00 385 \$0.06 Water Analysis Test Kit 06.06 1 \$50.00 50 \$0.01 Heat Block 06.07 Spill Kit 06.08 Respirator 06.09 Tool Chest - Portable 06.10 1 \$250.00 300 \$0.05 Miscellaneous Technical Tools 06.12 1 \$2,000.00 2,000 \$0.30 Miscellaneous Fittings, Tubing 06.13 1 \$3,200.00 30.00 \$0.48 Tixtures Manual Reuse Station 07.02 Renatron 07.03 0 \$19,675.00 0 \$0.00 | Edmbilleut          |                                   |            |    |                    |            |                   |                         |
| Water Analysis Test Kilt   06.06   1   \$50.00   50   \$0.01     Heat Block   06.07   Spill Kit   06.08   Respirator   06.09     Tool Chest - Portable   05.10   1   \$250.00   250   \$0.04     Parts Storage Cart   05.11   1   \$300.00   300   \$0.05     Miscellaneous Technical Tools   06.12   1   \$2,000.00   2,000   \$0.30     Miscellaneous Fittings, Tubing   06.13   1   \$3,200.00   3,200   \$0.48     Tixtures   Manual Reuse Station   07.02     Renatron   07.03   0   \$19,675.00   0   \$0.00     Renaclear   07.04     Dialyzer Racks   07.05   0   \$64.00   0   \$0.00     Reuse Refrigerator   07.06   0   \$550.00   0   \$0.00     Reuse   |                     | =                                 |            |    |                    |            |                   |                         |
| Heat Block   06.07   Spill Kit   06.08   Respirator   06.09   Tool Chest - Portable   05.10   1   \$250.00   250   \$0.04   Parts Storage Cart   06.11   1   \$300.00   300   \$0.05   Miscellaneous Technical Tools   06.12   1   \$2,000.00   2,000   \$0.30   Miscellaneous Fittings, Tubing   06.13   1   \$3,200.00   3,200   \$0.48   \$10,885   |                     |                                   |            |    |                    |            |                   |                         |
| Spill Kit   O6.08   Respirator   O6.09  |                     |                                   |            | ı  | \$30,00            | 50         | <b>3</b> 0.01     |                         |
| Respirator   O6.09   Tool Chest - Portable   O6.10   1   \$250.00   250   \$0.04     Parls Storage Cart   O6.11   1   \$300.00   300   \$0.05     Miscellaneous Technical Tools   O6.12   1   \$2,000.00   2,000   \$0.30     Miscellaneous Fittings, Tubing   O6.13   1   \$3,200.00   3,200   \$0.48     Reuse Equipment/ DRS4   O7.01     Fixtures   |                     |                                   |            |    |                    |            |                   |                         |
| Tool Chest - Portable   06.10   1   \$250.00   250   \$0.04     Parls Storage Cart   06.11   1   \$300.00   300   \$0.05     Miscellaneous Technical Tools   06.12   1   \$2,000.00   2,000   \$0.30     Miscellaneous Fittings, Tubing   06.13   1   \$3,200.00   3,200   \$0.48     Reuse Equipment/   DRS4   07.01     Fixtures   Manual Reuse Station   07.02     Renatron   07.03   0   \$19,675.00   0   \$0.00     Renaclear   07.04     Dialyzer Racks   07.05   0   \$64.00   0   \$0.00     Reuse Refrigerator   07.06   0   \$550.00   0   \$0.00     Reuse R  |                     |                                   |            |    |                    |            |                   |                         |
| Parts Storage Cart   06.11   1   \$300.00   300   \$0.05     Miscellaneous Technical Tools   06.12   1   \$2,000.00   2,000   \$0.30     Miscellaneous Fittings, Tubing   06.13   1   \$3,200.00   3,200     Tixtures   |                     | -                                 |            | 4  | 6350.00            | 250        | £0.04             |                         |
| Miscellaneous Technical Tools   06.12   1   \$2,000.00   2,000   \$0.30       Miscellaneous Fittings, Tubing   06.13   1   \$3,200.00   3,200   50.48     Tixtures   Manual Reuse Station   07.02       Renatron   07.03   0   \$19,675.00   0   \$0.00     Renaclear   07.04   0   10   10     Dialyzer Racks   07.05   0   \$64.00   0   \$0.00     Reuse Refrigerator   07.06   0   \$550.00   0   \$0.00     Reuse   |                     |                                   |            |    |                    |            |                   |                         |
| Miscellaneous Fittings, Tubing  |                     |                                   |            |    |                    |            |                   |                         |
| 10,885     10,885   |                     |                                   |            |    |                    |            |                   |                         |
| Fixtures         Manual Reuse Station         07.02           Renatron         07.03         0         \$19,675.00         0         \$0.00           Renaclear         07.04         0         \$64.00         0         \$0.00           Dialyzer Racks         07.05         0         \$64.00         0         \$0.00           Reuse Refrigerator         07.06         0         \$550.00         0         \$0.00   |                     | Miscellaneous Entirigs, Tubling   | VU.13      | •  | 33,200.00          |            | 30.40             |                         |
| Fixtures         Manual Reuse Station         07.02           Renatron         07.03         0         \$19,675.00         0         \$0.00           Renaclear         07.04         0         \$64.00         0         \$0.00           Dialyzer Racks         07.05         0         \$64.00         0         \$0.00           Reuse Refrigerator         07.06         0         \$550.00         0         \$0.00   | Reuse Equipment     | DR\$4                             | 07.01      |    |                    |            |                   |                         |
| Renatron     07.03     0     \$19,675.00     0     \$0.00       Renaclear     07.04     0     \$64.00     0     \$0.00       Dialyzer Racks     07.05     0     \$64.00     0     \$0.00       Reuse Rofrigerator     07.06     0     \$550.00     0     \$0.00   | Fixtures            |                                   |            |    |                    |            |                   |                         |
| Renaclear       07.04         Dialyzer Racks       07.05       0       \$64.00       0       \$0.00         Reuse Refrigerator       07.06       0       \$550.00       0       \$0.00  |                     |                                   |            | G  | \$19,675.00        | 0          | \$0.00            |                         |
| Dialyzer Racks         07.05         0         \$64.00         0         \$0.00           Reuse Refrigerator         07.06         0         \$550.00         0         \$0.00  |                     |                                   |            |    |                    |            |                   |                         |
| Reuse Refrigerator 07.06 0 \$550.00 0 \$0.00  |                     |                                   |            | 0  | \$64.00            | 0          | \$0.00            |                         |
|   |                     | •                                 |            |    |                    | 0          |                   |                         |
|   |                     | •                                 |            |    |                    |            |                   |                         |

#5551

| DEVELOPMENT COSTING WORKSHEET - AT STARTUP: |             | Cobble | stone (Acquired | July 2010) | <b>#5551</b> |
|---|-------------|--------|-----------------|------------|--------------|
|   | Incremental | Total  |                 |            |              |
| Square Footage:                             | 12          | 253    | 6,606           | 412.879    | 1            |
| Number of Hemo Stations (at Startup):       |             | 0      | 14              | 350        | l            |
| Number of PD Training Rooms                 |             | 0      | Ō               |            |              |
| Number of Home Training Stations:           |             | 0      | 0               |            |              |

|                     |                            | Task Numl#    |    | Cost/Unit        | Total Cost     | Per Total Sq. Ft. | Comments/BDP |
|---------------------|----------------------------|---------------|----|------------------|----------------|-------------------|--------------|
| Clinical            | Dialysis Machine           | 06.01         | 18 | \$13,025.00      | 234,450        | \$35.49           |              |
| Equipment           | Refrigerator Thermometer   | 08.34         |    |                  |                |                   |              |
|                     | Patient Lift               | 06.02         | 1  | <b>\$64</b> 5.00 | 645            | \$0.10            |              |
|                     | Scale (tx)                 | 08.03         | 1  | \$4,825.00       | 4,825          | \$0.73            |              |
|                     | Scale (PD)                 | 08.04         | 1  | \$3,157.90       | 3,158          | \$0.48            |              |
|                     | Lab Refrigerator           | 08.05         | 1  | \$435.00         | 435            | \$0.07            |              |
|                     | Lab Freezer                | 08,06         | 1  | \$550,00         | 550            | \$0.08            |              |
|                     | Meds Refrigerator (bx)     | 08.07         | 1  | \$480.00         | 480            | \$0.07            |              |
|                     | EPO Refrigerator (tx)      | 08.08         | Ó  |                  |                |                   |              |
|                     | Meds Refrigerator (PD)     | 08.09         | 0  |                  | 0              | \$0.00            |              |
|                     | Microwave (PD)             | 08.10         | 0  |                  | 0              |                   |              |
|                     | Ice Machine                | 08.11         | 0  |                  | 0              |                   |              |
|                     | Crash Carl                 | 08.12         | 1  | \$1,245.00       | 1,245          |                   |              |
|                     |                            | 08.13         | Ö  |                  | 0              |                   |              |
|                     | Medication Cart            |               | 1  | \$2,263.00       | 2,263          |                   |              |
|                     | Defibrillator              | 08.14         | Ö  |                  | 2,203          |                   |              |
|                     | EKG                        | 08.15         |    |                  |                |                   |              |
|                     | Ambubag                    | 08.16         | 2  |                  | 22             |                   |              |
|                     | Suction Machine            | 08.17         | 1  |                  | 310            |                   |              |
|                     | Oxygen Equipment           | 08.18         | 2  |                  | 1,030          |                   |              |
|                     | Infusion Pump              | 08.19         | 3  | •                | 3,105          |                   |              |
|                     | IV Pole                    | 08,20         | 2  |                  | 132            | \$0.02            |              |
|                     | ACT Tester                 | 0B. <b>21</b> |    | No Need          |                |                   |              |
|                     | Glucometer                 | 08.22         |    | No Need          |                |                   |              |
|                     | Thermometer                | 08.23         | В  |                  | 37             |                   |              |
|                     | Stethescope                | 08.24         | 8  | \$3.70           | 30             | \$0,00            |              |
|                     | Laryngoscope               | 08.25         |    |                  |                |                   |              |
|                     | Opthalmoscope              | 08.26         |    |                  |                |                   |              |
|                     | Centrifuge                 | 08.27         |    |                  |                |                   |              |
|                     | Incubator                  | 08.28         |    |                  |                |                   |              |
|                     | Ultrsonic Mini Ooppler     | 08.29         |    |                  |                |                   |              |
|                     | Mobile BP Module(s)        | 08.30         | 1  | \$278.00         | 278            | \$0.04            |              |
|                     | Infectious Waste Hampers   | 08.31         |    | \$0.00           |                |                   |              |
|                     | Emergency Evacuation Kit   | 08.32         | 1  |                  | 250            | \$0.04            |              |
|                     | Miscellaneous Clinical     | 08.33         | 1  |                  | 2,000          |                   |              |
|                     |                            | *****         |    | ,                | 255,244        |                   |              |
| Clinical Furniture/ | Dialysis Chair - regular   | 09.01         | 13 | \$970.00         | 12,610         | \$1.91            | ,            |
| Fixtures            | Dialysis Chair - oversized | 09.02         | 1  | \$1,235.00       | 1,235          |                   |              |
| TAIGICS             | Task Stool                 | 09.03         | 4  |                  | 284            |                   |              |
|                     | Privacy Screen             | 09.04         | 2  |                  | 196            |                   |              |
|                     | Exam Table                 | 09,05         | 1  |                  | 620            |                   |              |
|                     |                            | 09.06         | •  | 3020.00          | 02,0           | <b>90.00</b>      |              |
|                     | Training Table             | 09.07         |    |                  |                |                   |              |
|                     | Exam Light                 |               | 2  | \$880,00         | 1,760          | \$0.27            |              |
|                     | Charl Rack                 | 09.08         | 2  |                  |                |                   |              |
|                     | Wheelchair                 | 09.09         | 2  | \$405.00         | 810<br>17,515  |                   |              |
|                     |                            |               |    | ****             |                |                   |              |
| Lounge Furniture/   | Refrigerator (lounge)      | 10.01         | 1  | \$960.00         | 950            |                   |              |
| Fixtures            | Microwave (lounge)         | 10.02         | 1  | \$130.00         | 130            | \$0.02            |              |
|                     | Dishwasher                 | 10.03         |    |                  | _              |                   |              |
|                     | Coffee Machine (lounge)    | 10.04         | 1  | \$0.00           | 0              |                   |              |
|                     | Toaster Oven (lounge)      | 10.05         | 1  | \$125.00         | 125            |                   |              |
|                     | Lockers                    | 10.06         | 1  | \$1,600.00       | 1,600<br>2,815 |                   |              |
|                     |                            |               |    |                  |                |                   |              |
| Storage Fixtures/   | Supply Cart                | 11.01         | 1  | \$135.71         | 137            |                   |              |
| Equipment           | Shelving                   | 11.02         | 1  | \$5,000.00       | 5,000          |                   |              |
|                     | Hand Dolly                 | 11.03         | 1  |                  | 100            |                   |              |
|                     | Flatbed Truck (hand)       | 11.04         | 1  | \$200.00         | 200            |                   |              |
|                     | Utility Cart               | 11.05         | 4  | \$174.09         | 696            |                   |              |
|                     | Floor Palates              | 11.05         | 4  | \$100.00         | 400            | \$0.06            |              |
|                     | Linen Cart                 | 11.07         |    |                  |                |                   |              |
|                     |                            |               |    |                  | 6,533          |                   |              |
|                     |                            |               |    |                  |                |                   |              |

| DEVELOPMENT | COSTING WORKSHEET | . AT STARTHP |
|-------------|-------------------|--------------|

| DEVELOPMENT COSTING WORKSHEET - AT STARTUP: | Incremental |      | Cobblestone (Acquired<br>Total | July 2010) | #5551 |
|---|-------------|------|--------------------------------|------------|-------|
| Square Footage:                             |             | 1253 | 6,608                          | 412,87     | 5     |
| Number of Hemo Stations (at Startup):       |             | 0    | 14                             | 35         | 0     |
| Number of PD Training Rooms                 |             | 0    | 0                              |            |       |
| Number of Home Training Stations:           |             | 0    | 0                              |            |       |
|   |             |      |                                |            |       |

|                    |                        | Task Numl#      | Co      | st/Unit       | Total Cost  | Per Total Sq. Ft. | Comments/BDP         |
|--------------------|------------------------|-----------------|---------|---------------|-------------|-------------------|----------------------|
| Business Office    | Copier                 | 13,01           | 1       | \$1,420.00    | 1,420       | \$0.21            |                      |
| Fixtures           | Facsimlie              | 13.02           | 2       | \$600,00      | 1,200       | \$0.18            | 1 for HHD            |
|                    | Timeclock              | 13,03           | 1       | \$905.00      | 905         | \$0.14            |                      |
|                    | Compuler System        | 13.04           | 1       | \$23,200.00   | 23,200      | \$3.51            | add'l \$1200 for HHD |
|                    | Imprinter              | 13.07           |         | . ,           | ·           |                   |                      |
|                    |                        |                 |         |               | 26,725      | -                 |                      |
| General Furniturel | Office Furniture       | 14.01           | 1       | \$19,000.00   | 19,000      | \$2.88            |                      |
| Fixtures           | Artwork/Plants         | 14.02           | 1       | \$3,000.00    | 3,000       | \$0.45            |                      |
|                    | Window Blinds/Curtains | 14,04           | 1       | \$3,000.00    | 3,000       | \$0,45            |                      |
|                    |                        |                 |         |               | 25,000      |                   |                      |
| Signage            | Interior               | 15.01           | 1       | \$2,500.00    | 2,500       | \$0.38            |                      |
|                    | Exterior               | 15.02           | 1       | \$10,000.00   | 10,000      |                   |                      |
|                    |                        |                 |         |               | 12,500      |                   |                      |
|                    |                        | C               |         |               | 700.040     | E445.C2           |                      |
|                    |                        | Gross Leaseho   |         |               | 763,842     | \$115.63          |                      |
|                    |                        |                 |         | Contribution  | -264,240    | (\$40.00)         |                      |
|                    |                        | Leasehold Imp   | rovem   | ents (otal    | 499,602     | \$75.63           |                      |
|                    |                        | Fees/Services   | Total   |               | 132,000     | \$19,98           |                      |
|                    |                        | Furniture/Fixtu | ires/Eq | uipment Total | 550,132     | \$83.28           | -                    |
|                    |                        | TOTAL           |         |               | \$1,181,734 | \$178.89          |                      |



August 13, 2010

Mr. James Burke Project Manager DaVita, Inc 601 Hawaii Avenue El Segundo, CA 90245

Re:

Proposed Dialysis Facility 836 Dundee Avenue

Elgin, IL

Dear Mr. Burke,

The estimated cost to develop the proposed facility to be located at 836 Dundee Avenue, Elgin, IL, is approximately \$1,375,000 or \$208.14/gsf.

This estimated cost includes our construction hard costs for the building and site work, and all other project costs such as architectural & engineering fees, permitting and expediting cost, water & sanitary taps & impact fees, etc.

Please feel free to contact me with any additional questions.

Very truly yours

Vincent Curran, Jr.

President /

Palestra Real Estate Partners, Inc.

808 Montparnasse Place Newtown Square, PA 19073 610-639-3937(p) 610-643-3354 (f)



Page 6 of 6

August 5, 2010

Mr. James Burke Project Manager DaVita, Inc 601 Hawaii Avenue El Segundo, CA 90245

Re:

Proposed Dialysis Facility

836 Dundee Avenue

Elgin, IL

Dear Mr. Burke,

The estimated cost of the ground for the proposed facility to be located at 836 Dundee Avenue, Elgin, IL, is approximately \$400,000 or approximately \$63.50/square foot. This includes closing costs associated with the acquisition of the two parcels.

Please feel free to contact me with any additional questions.

Very truly yours,

Vincent Curran, Jr.

President

Palestra Real Estate Partners, Inc.

#### COST/SPACE REQUIREMENTS

#### Total Renal Care Inc. d/b/a Cobblestone Dialysis

|              |       | <b>Gross Square Feet</b> |          | Amount of Proposed Total GSF That Is: |            |           |       |               |
|--------------|-------|--------------------------|----------|---------------------------------------|------------|-----------|-------|---------------|
| Department/A | rea   | Cost                     | Existing | Proposed                              | New Const. | Remodeled | As Is | Vacated Space |
| ESRD         | \$2,5 | 56,734*                  | 5,353**  | 6,606**                               |            | 6,606     | 0     | 5,353**       |

- \* The estimated total project cost includes the fair market value (FMV) of the leased space estimated at \$208.14/gsf, \$1,375,000 for 6,606 gross square feet (gsf.)
- \*\* The project relocates a 14-station facility which has 5,353 gsf or 382 gsf/station.

The new facility is only 0.66 miles and 2 minutes due east of the existing facility.

**ATTACHMENT 9** 

#### DISCONTINUATION

The applicants need to discontinue Cobblestone Center's 14-station facility at 934 N. Center Street in Elgin (60120) (previously known as Sherman Hospital Dialysis) since the landlord, Sherman Hospital, will not renew the lease which expires June 30, 2012. Please refer to Attachment 10(1) for Sherman Hospital letter and lease excerpts documenting a two-year non-renewable lease for the current site.

#### **Information Requirements**

- 1-3. DaVita Inc. and Total Renal Care, Inc. would discontinue the 14-station in-center hemodialysis center previously known as Sherman Hospital Dialysis. No other services are provided on the site. The 14-station facility would be discontinued when the new facility is operational, no later than June 30, 2012.
- 4. Sherman Hospital intends to demolish that area of the building which houses the dialysis facility as it is expensive to operate and only houses the dialysis facility. The building is located on the old hospital campus. The hospital has other strategic plans for the site.
- 5. All medical records will be transferred to the patients' new dialysis facility.
- 6. See Attachment 10(2) for certification that all required information will be submitted no later than 60 days following the discontinuation.

#### Reasons for the Discontinuation

The facility will be discontinued as the lease expires within two years and will not be renewed by the landlord. DaVita herein proposes to relocate the facility. The relocation ensures continued, timely access to modern, high-quality in-center hemodialysis services.

#### Impact on Access

The proposed discontinuation will not negatively affect access to care as DaVita Inc. and Total Renal Care, Inc. would relocate the facility and maintain the 14 stations.

Please refer to Appendices 1 and 2 for documentation that DaVita sent requests for an impact statement to all in-center hemodialysis facilities within 45 minutes adjusted travel time between July 23rd and July 30, 2010. All facilities received this request between July 24<sup>th</sup> and August 2, 2010.

See Attachment 10(3) for a copy of our request for an impact statement; the list of facilities within 45 minutes travel time; and facilities' responses to our request for an impact statement received to date.



July 12, 2010

Re: 934 Center Street, Elgin, Illinois

To Whom It May Concern:

I am Administrative Director of Property and Project Management for Sherman Hospital. Sherman Hospital is the property owner and lessor of the real estate located at 934 Center Street in Elgin, Illinois where Total Renal Care, Inc. operates Cobblestone Dialysis. This location is the former location of Sherman Hospital's inpatient facility which has been relocated to 1425 Randall Road. The dialysis facility is located in one of the older parts of the physical plant of the former hospital. The older portion of the building is scheduled for demolition so that a redevelopment of the campus can proceed. In the meantime, the operating expenses relating to utilities are costly based on the configuration of the building and the costs cannot be meaningfully reduced notwithstanding the use of only a very small portion of the building. Therefore, Sherman Hospital is unwilling to renew the lease beyond the initial two year term provided in the initial lease.

Very truly yours,

R. Keith Golden

Administrative Director

Property & Project Management

R. Keith Joeda

# **LEASE AGREEMENT**

# 934 Center Street, Suite A Elgin, Illinois

## Between

Total Renal Care, Inc., a California corporation

(LESSEE)

and

Sherman Hospital, an Illinois not-for-profit corporation (LESSOR)

#### LEASE AGREEMENT

THIS LEASE AGREEMENT (the "Lease"), is made and entered into as of this 1<sup>st</sup> day of July, 2010, by and between Sherman Hospital, an Illinois not-for profit corporation (hereinafter called "Lessor"), and Total Renal Care, Inc., a California corporation (hereinafter called "Lessee").

#### WITNESSETH:

WHEREAS, Lessor desires to demise, lease and rent unto Lessee, and the said Lessee desires to rent and lease from Lessor the Premises, as more particularly defined below;

NOW, THEREFORE, for and in consideration of the mutual covenants, promises and agreements herein contained, Lessor does hereby demise, lease and rent unto the said Lessee and Lessee does hereby rent and lease from Lessor the Premises, under and pursuant to the following terms and conditions:

#### SECTION ONE **DEFINITION AND TERMS**

As used in this Lease, the following terms shall have the following meanings:

A. Lessor: Sherman Hospital, an Illinois not-for profit corporation.

Address: 1425 Randall Road, Elgin, IL 60123

В. Lessee: Total Renal Care, Inc., a California corporation.

Address: c/o DaVita, Inc., 601 Hawaii Street, El Segundo, CA 90245-4814

(for billing purposes) Same as above.

(for notice purposes) Same address as above. Attention: General Counsel.

With a copy to: Total Renal Care, Inc.

c/o DaVita Inc. 2611 N. Halsted

Chicago, Illinois 60614

Attention: Steve Lieb, Group General Counsel

C. Date of this Lease: July 1, 2010.

D. Commencement Date: July 1, 2010.

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ATTACHMENT 10(1) Page 3 of 9

- E. Expiration Date: As set forth in Section Two.
- F. Term: Subject to the terms hereof, two (2) years beginning on the Commencement Date and ending as set forth in Section Two.
- G. Building: The Medical Office Building together with the land and any appurtenances necessary thereto known as the Ambulatory Care Medical Office Building at 934 Center Street, Elgin, Illinois 60120.
- H. Suite Number 934A.
- I. Permitted Use: Lessee may exclusively occupy and use the Premises during the Term for purposes of the operation of an outpatient renal dialysis clinic, renal dialysis home training, aphaeresis services and similar blood separation and cell collection procedures (collectively, the "Dialysis Services"), including general medical office use relating to the Dialysis Services, and the provision of pharmaceutical and lab services relating to the Dialysis Services for Lessee's patients, and all incidental, related, and necessary elements and functions of other recognized dialysis disciplines which may be necessary or desirable to render a complete program of treatment to patients of Lessee (the "Permitted Use").
- J. Annual Base Rent: \$111,610.05 (as increased by Escalation in Base Rent as set forth on Exhibit B).
- K. Monthly Base Rent: \$9,300.84 (as increased by Escalation in Base Rent as set forth on Exhibit B).
- L. Security Deposit: None.
- M. Premises: 5,353 useable square feet in the Building as described in Exhibit A attached to this Lease, known as Suite Number 934A.
- N. Pro Rata Share: 1.57%, based on Premises of 5,353 square feet and Building of 341,600 square feet.
- O. Public Liability Insurance Limits: \$1,000,000 combined single limit.
- P. Guarantor: None.
- Q. The following Exhibits attached to this Lease are incorporated herein by this reference:
  - A. Lessee Floor Plan
  - B. Escalation of Base Rent
  - C. Rules and Regulations
  - D. Referral Source Provisions

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ATTACHMENT 10(1) Page 4 of 9

#### SECTION TWO TERM OF LEASE

- A. This Lease shall begin on the Commencement Date, and, subject to the provisions below, shall be for a term of two (2) years from the Commencement Date.
- B. Notwithstanding the foregoing, the parties understand and agree that it is the intent of Lessee to relocate the dialysis facility upon receiving approval to initiate dialysis services at a new location within the vicinity. In connection with such intent to relocate, Lessee agrees that it will file its Certificate of Need permit application ("CON Application") with the Illinois Health Facilities and Services Review Board as soon as reasonably possible after the Commencement Date, and will prosecute the CON Application in good faith and with due diligence in order to obtain approval for relocation. Lessee shall give Lessor thirty (30) days written notice of the date that it intends to relocate and terminate this Lease. Upon Lessee's relocating and vacating the Premises, the Lease shall terminate.
- C. Prior to the Commencement Date, Lessee shall submit to Lessor the required certificates of insurance as required under Section Twenty hereof.
- D. Lessee shall surrender the Premises to Lessor immediately on termination of the Lease.
- E. If this Lease is terminated for any reason before the first (1st) anniversary of the Commencement Date, then Lessor and Lessee agree not to enter into any similar agreement with each other for the Premises before the first (1st) anniversary of the Commencement Date.

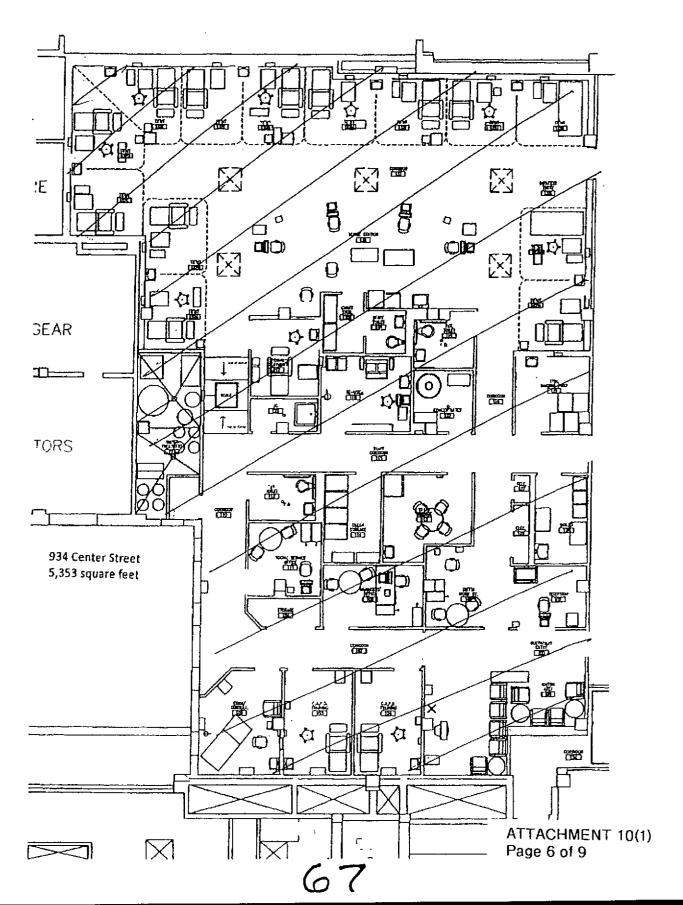
#### SECTION THREE DELIVERY OF POSSESSION

Lessor shall deliver possession of the Premises on the Commencement Date. Lessor shall not be required to perform any work to prepare the Premises for Lessee's occupancy. The occupancy of the Premises by Lessee shall be deemed an acceptance by Lessee of the Premises "As Is" without warranty or representation, except as may be specifically provided herein, and Lessee shall be deemed to have agreed that the Premises are in a condition suitable for the use authorized under this Lease.

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ATTACHMENT 10(1) Page 5 of 9

Sherman Center
Diagram of Leased Premises



IN TESTIMONY WHEREOF, Lessor and Lessee have caused this Lease to be executed as of the day and year indicated above.

| LESSEE:   | LESSOR:   |
|---|---|
| Total Renal Care, Inc.  | Sherman Hospital  |
| By:   | By:  R. Keith Golden, Administrative Director Property Management |
| Date:   | Date:   |
| FOR LESSEE'S INTERNAL PURPOSES OF<br>APPROVAL BY DAVITA INC. AS TO FORM |   |
| By: Print: Steve Lieb Its: Group General Counsel                        |   |

ATTACHMENT 10(1) Page 7 of 9



IN TESTIMONY WHEREOF, Lessor and Lessee have caused this Lease to be executed as of the day and year indicated above.

| LESSEE:  | LESSOR:   |
|--|---|
| Total Renal Care, Inc.   | Sherman Hospital  |
| By:  | R. Keith Golden, Administrative Director<br>Property Management |
| Date: FOR LESSEE'S INTERNAL PURPOSES OF APPROVAL BY DAVITA INC. AS TO FORM |   |
| By:  |   |

Signature Page to Eigin Lease

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ATTACHMENT 10(1) Page 8 of 9 IN TESTIMONY WHEREOF, Lessor and Lessee have caused this Lease to be executed as of the day and year indicated above.

| LESSEE:   | LESSOR:          |  |  |  |  |
|---|------------------|--|--|--|--|
| Total Renal Care, Inc.  | Sherman Hospital |  |  |  |  |
| By: David Finn, Vice President                                    | By:              |  |  |  |  |
| Date:   | Date:            |  |  |  |  |
| FOR LESSEE'S INTERNAL PURPOSES<br>APPROVAL BY DAVITA INC. AS TO F |                  |  |  |  |  |

Print: Steve Lieb

Its: Group General Counsel



DaVita Dixon Kidney Center 1131 North Galena Ave. Dixon, IL 61021 Tel: 815.284.0595 | Fax: 815.284.0547 www.davita.com

July 22, 2010

Dale Galassie Chairman Health Facilities and Services Review Board 525 W. Jefferson Street Springfield, Illinois 62761

Dear Mr. Galassie:

This letter is in regards to the discontinuation of Cobblestone Dialysis at 934 N. Center Street in Elgin, Illinois (60120). I hereby certify that all required information will be submitted no later than 60 days following the discontinuation.

Sincerely,

Mary J. Anderson, R.N.
Group Operations Director

DaVita Inc.

 $\widehat{Da}$ vita.

July 23, 2010

Resurrection Medical Center 7435 W Talcott Ave Chicago, IL 60631

Dear Facility Manager:

DaVita Inc. and Total Renal Care Inc. are in the process of developing a Certificate of Need (CON) application to discontinue the 14-station dialysis facility located at 934 N. Center Street in Elgin, Illinois (60120.) The facility was formerly known as "Sherman Hospital Dialysis Center." In conjunction with the facility's discontinuation we propose relocating the facility as close as possible to the current location. We are reviewing the suitability of a site that is within only a few blocks from our current facility.

The project does not involve a change in the number of stations.

The estimated date for the discontinuation and relocation is no later than June 30, 2012.

Over the last two years the facility has served (55-65) chronic renal dialysis patients. We expect all current patients to transfer to the new location. We do not expect our plans to have any adverse impact upon access to care for patients in the area or on other providers.

The rules of the Illinois Health Facilities and Services Review Board require us to inform you of these plans and ask you for an impact statement on your facility. Your response must be submitted to us with 15 days of receipt of this letter. You are not required to respond. However, no response will constitute an assumption on our part that the discontinuation will not have an adverse impact on your facility.

Thank you for consideration of this matter. If you have any questions or concerns please contact me or our consultant, Delia Wozniak, who can be reached at 773/279-0458.

Sincerely,

Mary J. Anderson
Group Director

DaVita Inc.

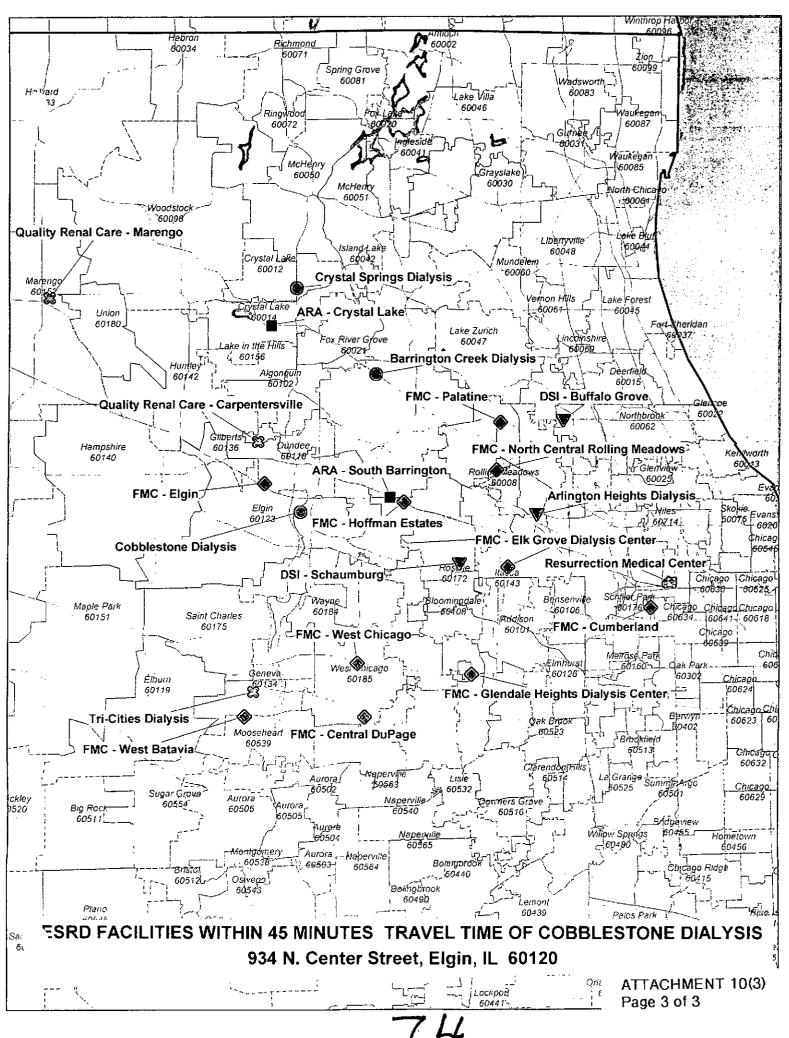
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ATTACHMENT 10(3) Page 1 of 3

| ESRD FACILITIES WITHIN 45 MINUTES TRAVEL TIME OF COBBLESTO 934 N. Center Street, Elgin, IL 60120 |
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|               | , <del>d</del>            | Quality Renal Care-Carpentersville          | 2203 Randall Rd                       | Caroantersvilla           | ! <u>-</u> | 60110    | , a     | 5 <del>(</del> 2 | 18.4          |
|               | · un                      | FMC - WEST CHICAGO                          | 1855 N. Nethor Blvd                   | West Chicago              | ! =        | 60185    | 14.33   | 2 5              | 26.45         |
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|               | 7                         | FMCNA - Rolling Meadows                     | 4180 Winnetka Avenue                  | Rolling Meadows           | ! =        | 60008    | 17.19   | : %              | 200           |
|               | 60                        | Tri-Cities Dialysis                         | 306 Randall Rd                        | Geneva                    | ! =        | 60134    | 16.2    | 3 52             | 566           |
|               | 6                         | FMC-Etk Grove Village                       | 901 Biesterfield Rd                   | Elk Grove Village         | یے!        | 60007    | 17.8    | 2                | 31.05         |
|               | 10                        | DSt - Arlington Heights                     | 17 W. Golf Road                       | Adinaton Heights          | ! ==       | 60005    | 18.17   | 24               | 31.05         |
|               | F                         | DVA - Barrington Creek                      | 28214 W. Northwest HWY                | Lake Barrington           | <u>-</u>   | 60010    | 15.65   | 58<br>78         | 32.2          |
|               | 12                        | ARA-Crystal Lake                            | 6298 Northwest HWY                    | Crystal Lake              | _          | 60014    | 17.17   | <b>5</b> 8       | 32.2          |
|               | 13                        | FMC - Palatine                              | 691 E Dundee Rd                       | Palatine                  | _          | 60074    | 16.82   | 78               | 32.2          |
| _             | 4                         | Crystal Springs                             | 4900 South IL RTE 31                  | Crystal Lake              | ب          | 60102    | 16.07   | 53               | 33,35         |
|               | 15                        | FMC - DuPage West                           | 450 E Roosevelt Rd                    | West Chicago              | _          | 60185    | 18.58   | 30               | 34.5          |
| _             | 5                         | DSt - Buffalo Grove                         | 1291 West Dundee Road                 | Buffalo Grove             | _          | 68009    | 21.3    | <u>ب</u>         | 35,65         |
|               | 17                        | FMC - West Batavia                          | Fabyan Park'y & Branson Dr.           | Batavia                   | _          | 60510    | 19,19   | 32               | 36.8          |
| _             | 18                        | Quality Renal Care-Marengo                  | 910 Greenlee St                       | Marengo                   | _          | 60152    | 25.19   | 35               | 40,25         |
| •             | <del>0</del> ,            | FMC-Glandale Heights                        | 520 E North Ave                       | Chicago                   | <b>=</b>   | 60139    | 22.48   | 35               | 40.25         |
|               | 20                        | FMC-Norridge                                | 4701 N Cumberland Ave                 | Nondge                    | _          | 90209    | 26.31   | 38               | 42.55         |
| $\overline{}$ | 21                        | Resurrection Medical Center                 | 7435 W Talcott Ave                    | Chicago                   | ب          | 60631    | 27.37   | 39               | 44.85         |
|               |                           |   |                                       |                           |            |          |         |                  |               |
|               | 22                        | FMC-McHanry                                 | 4312 W Elm St                         | McHenry                   | _          | 60050    | 22.63   | 40               | 46            |
|               | 23                        | FMC-Glenview Dialysis                       | 4248 Commercial Way                   | Glenview                  | _          | 60025    | 27.7    | 42               | 48.3          |
|               | 24                        | FMC-Naperville North                        | 516 W 5th Ave                         | Naperville                | _          | 60563    | 26.68   | 54               | 49.45         |
|               | 25                        | FMC - Deerfield                             | 405 Lake Cook Road                    | Deerfield                 | _          | 60015    | 27.31   | 43               | 49.45         |
|               | 56                        | FMC-Lombard                                 | 1960 Springer Dr                      | Lombard                   | _          | 60148    | 29.39   | 44               | 50.6          |
| -             | 27                        | DVA - Sycamore Dialysis                     | 2200 Galeway Dr                       | Sycamore                  | ي          | 60178    | 29.74   | 44               | 50.6          |
|               | <b>58</b>                 | FMC-Nies                                    | 8565 W Dempster St                    | Niles                     | ب          | 60714    | 30.03   | 4                | 50.6          |
| _             | 58                        | FMC-Downer's Grove                          | 3825 Highland Ave                     | Downer's Grove            | يـ         | 60515    | 31.89   | 46               | 52.9          |
|               | 30                        | FMC - Round Lake                            | 401 W. Nippersink Road                | Round Lake Heights        |            | 60073    | 29.72   | 47               | 54.05         |
|               | 31                        | OVA - Big Oaks                              | 5623 W Touhy Ave                      | Niles                     | _          | 60714    | 31.27   | 47               | 54.05         |
| _             | 32                        | Fox Valley Dialysis                         | 1300 Waterford Dr                     | Aurora                    | _          | 60504    | 29.58   | 47               | 54.05         |
| _             | 33                        | FMC-Naperville                              | 100 Spalding Dr                       | Naperville                | ب          | 60540    | 28.56   | 48               | 55.2          |
| _             | 34                        | DVA - Lake County Dialysis Services         | 918 S. Milwaukee Avenue               | Libertyville              | _          | 80048    | 29.9    | 49               | 56.35         |
|               | 32                        | DVA - Lake Villa                            | 37809 N. Route 59                     | Lake Ville                | _          | 60046    | 36.65   | 90               | 69            |
|               |                           |   |                                       |                           |            |          |         |                  |               |
| <del>"</del>  | Source:                   | Map Quest. See documentation in Appendix 1. | ion in Appendix 1.                    |                           |            |          |         |                  |               |
| _             | Note:                     | Denotes Facilities in Excess                | of 45 minutes adjusted travel time.   | ravel time.               |            |          |         |                  |               |
|               | ;<br>•                    |   |                                       |                           |            |          |         |                  |               |

Page 1



### BACKGROUND OF APPLICANT

1 & 2. DaVita Inc. and Total Renal Care Inc. d/b/a Cobblestone Dialysis are fit, willing and able and have the qualifications background and character to adequately provide a proper standard of care.

The four (4) physicians supporting the project with patient referrals are as follows:

Ravi Damaraju, M.D. (Medical Director) Nasir J. Ahmad, M.D. Mohammed Zahid, M.D. Devendra Shah, M. D.

Sec Appendix 3 for credentials of the medical director, Dr. Ravi Damaraju.

Refer to Appendix 4 for all facilities owned or operated by DaVita Inc. and its operating entities in January 2010. The list includes the Medicare and Medicaid provider numbers for each of these facilities. Illinois facilities are listed in Attachment 11(1.)

Please refer to Attachment 11(2) for information on Cobblestone Dialysis Center Medicare and Medicaid provider numbers.

- 3. No adverse action has been taken against DaVita or Total Renal Care within three years preceding the filing of this Certificate of Need application. Refer to Attachment 11(3).
- 4. Attachment 11(3) also authorizes the State Board and its Agencies access to information in order to verify any documentation or information necessary and pertinent to this subsection.

**ATTACHMENT 11** 

DAVITA INC. Olatyska Facilities in littnets

January 2010

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From: Amy Every

Sent: Tue 6/22/2010 1:38 PM

To: Margaret Enger

Subject: RE: Question about Medicare & Medicaid Provider #'s for Crystal

Springs Dialysis #5550 - Sherman Acq

Good afternoon,

The Medicare and Medicaid provider numbers will not be assigned until I apply for them. That will not happen until the deal closes. We are acquiring the hospital's Medicare number, but it will change because this facility is classified as a hospital based satellite ESRD facility. CMS will assign a new provider # to us, because we will be a free-standing ESRD facility. For the Medicaid #, we will not acquire that #, because Sherman Hospital uses their Medicaid # for services billed. Therefore, I cannot apply for a new Medicaid # until CMS assigns our new Medicare #. Hope this makes sense. If you have any further questions, please feel free to contact me anytime.

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ATTACHMENT 11(2)



Casa Nueva 1551 Wewatta Street Denver, CO 80202-6173 Tel: 303-405-2100 www.davita.com

July 22, 2010

Dale Galassie Chairman Illinois Health Facilities & Services Review Board 525 West Jefferson Street, 2nd Floor Springfield, Illinois 62761

Dear Mr. Galassie:

### RE: Certificate Of Need to Expand and Relocate Cobblestonc Dialysis

With regard to the above, this is to affirm that no "adverse action" has been taken against the co-applicant, DaVita Inc., within three (3) years preceding the filing of this Certificate of Need (CON). "Adverse Action" means any final action by any governmental agency or nationally recognized accredited body which is adverse to the co-applicant, DaVita Inc. These actions include, but are not limited to, any criminal conviction; any supervision, probation, suspension, revocation, termination or denial of a license or certificate or registration; in position of a conditional license; termination or suspension from participation in any program involving payment authorized under title XVIII "Medicare".

I also wish to indicate that the co-applicant, DaVita Inc., is fit, willing, and able and has the qualifications, background and character to adequately provide a proper standard of health care service for the community. Further, this letter authorizes the State Board and Agency access to information in order to verify any documentation or information submitted with respect to the above Certificate of Need.

Sincerely.

Kent Thiry

Chairman and CEO

DaVita Inc.



Casa Nueva 1551 Wewatta Street Denver, CO 80202-6173 Tel: 303-405-2100 www.davita.com

July 22, 2010

Dalc Galassie Chairman Illinois Health Facilities & Services Review Board 525 West Jefferson Street, 2nd Floor Springfield, Illinois 62761

Dear Mr. Galassie:

### RE: Certificate Of Need to Relocate Cobblestone Dialysis

With regard to the above, this is to affirm that no "adverse action" has been taken against the co-applicant, Total Renal Care Inc., within three (3) years preceding the filing of this Certificate of Need (CON). "Adverse Action" means any final action by any governmental agency or nationally recognized accredited body which is adverse to the co-applicant, Total Renal Care Inc. These actions include, but are not limited to, any criminal conviction; any supervision, probation, suspension, revocation, termination or denial of a license or certificate or registration; in position of a conditional license; termination or suspension from participation in any program involving payment authorized under title XVIII "Medicare".

I also wish to indicate that the co-applicant, Total Renal Care Inc., is fit, willing, and able and has the qualifications, background and character to adequately provide a proper standard of health care service for the community. Further, this letter authorizes the State Board and Agency access to information in order to verify any documentation or information submitted with respect to the above Certificate of Necd.

Sincerely,

Kent Thiry

Chairman and CEO

TRC Inc.

### PURPOSE OF THE PROJECT

DaVita Inc. and Total Renal Care Inc. (TRC) need to discontinue Cobblestone Dialysis' 14-station facility located at 934 N. Center Street in Elgin (60120) as the lease expires June 30, 2012 and the landlord, Sherman Hospital, is demolishing the building (see Attachment 10, "Discontinuation.") The applicants propose to relocate the facility to a nearby site which is only two minutes away, 836 Dundee Avenue, Elgin (60120).

The purpose of the project is to provide modern, high-quality in-center hemodialysis services to Cobblestone's large current and proposed patient population. In addition, the project improves the distribution of dialysis services in the planning area.

### Cobblestone has a large current and proposed patient population

Cobblestone serves 57 patients (July 23, 2010) and has another 36 patients on its waiting list. See Attachments 12(1) for historical utilization and 26C(1A) for the waiting list. In addition four (4) physicians identify 69 patient referrals (see discussion below.)

The facility anticipates serving 105 proposed patients.

### Substantial physician support and patients referrals

Drs. Damaraju, Ahmad, Zahid, and Shah identify 69 patient referrals to support Cobblestone Dialysis. The 69 patient referrals include 52 transfer patients and 17 pre-renal patients. The 52 patient transfers are 50 transfers from Cobblestone Dialysis and two (2) patient transfers from QRC-Carpentersville, which operates at 97% utilization. The 17 pre-renal patients are identified by initials and zip eodes of residence. Pre-renal patients' lab results are a basis for projecting the patients need for dialysis when the facility opens. Based on the large current and proposed patients, Cobblestone Dialysis projects to serve 68 patients by the end of the second year reaching 80% occupancy (refer to Attachment 12(2) for projected utilization.) Projections are conservative since physicians referred 25 new patients per year in 2009 alone. Projected utilization is further discounted 14% per year for patient mortality and transplantation (see Page 2 of Attachment 12(2).)

### The relocation ensures continued, timely access to high-quality care

The following evidence shows that the community needs this relocation to ensure timely access to high-quality dialysis services:

- (1) Cobblestone serves a growing dialysis population in Kane-Lake-McHenry Counties;
- (2) Other facilities in the area eurrently operate at a high (77%) utilization;
- (3) Cobblestone's market area has a high ratio of population per dialysis station;
- (4) Cobblestone's relocation has a low impact on other facilities in the market area; and
- (5) DaVita provides a high quality of care.

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ATTACHMENT 12
Page 1 of 3

### High occupancy of dialysis stations operating in the market area

The market area, the population living within 30 minutes travel time of Cobblestone Dialysis, contains over 1,312,154 people. Ten (10) other facilities currently serve the market area. These ten (10) facilities served 764 patients in 203 stations, a 78% average occupancy (see Attachment 12(3) for population data and The Renal Network data and a map of facility locations.) Three (3) new, 12-station facilities will serve the market area (FMC – Elgin and DaVita's Barrington Creek Dialysis) and ARA – Barrington will add 3 stations this year. However, these facilities are each supported by separate and distinct referrals! Cobblestone's four (4) referring physicians verify that patient referrals have not been used to support other pending or approved CONs (see letters of referral in Attachment 26C(1).)

Cobblestone serves a growing dialysis population in KLM Counties, Planning Area 8
Cobblestone will continue to serve the population of the planning area. Attachment 12(4) indicates that 94% of all current and proposed patients reside in the planning area. Of the 105 proposed patients 99 patients live in Planning Area 8, Kane-Lake-McHenry (KLM) Counties (see also the map of proposed patient origin in Attachment 12(4).)

The use of dialysis services in the market area grows each year (see Attachment 12(5).) Between January 2007 and June 2010 the number of dialysis patients increased 17% from 702 to 821 patients. Therefore, the dialysis population in the market area grew 6.8% per year on average between 2007 and June 2010.

Cobblestone Dialysis: Market Area

Annual Growth in In-Center Hemodialysis Patients

|                           | 2007           | 2008 | 2009 | 2010* |
|---------------------------|----------------|------|------|-------|
| <b>Number of Patients</b> | <del>702</del> | 332  | 352  | 367   |
| Percentage Increase       |                |      |      | 17.0% |
| Average Annual % Inci     | rease          |      |      | 6.8%  |
| SOURCE: The Renal N       | Network        |      |      |       |

### High ratio of population per dialysis station in the market area

Data on the ratio of people per dialysis station emphasize the need to retain all 14 stations to ensure timely access to care (see Attachment 12(6).) The market area will have 217 stations when all stations are operational. These 217 stations will serve a population of 1,312,154 (2000 U.S. Census data), a ratio of 6,047 people per station. The market area has 73% more people per station than Illinois with a ratio of only 3,486 people per station and 18% more people per station than Planning Area 8 which has a ratio of 5,137 people per station. The project maintains stations in the community to ensure proper distribution of services.

### Low impact of the project on other facilities in the market area

Cobblestone Dialysis will not impact other facilities. Drs. Damaraju, Ahmad, Zahid, and Shah identify 69 patient referrals to support Cobblestone Dialysis. The 69 patient referrals include 52 transfer patients and 17 pre-renal patients. The 52 patient transfers are 50 transfers from Cobblestone Dialysis and two (2) patient transfers from QRC-Carpentersville, which operates at 97% utilization (see physicians' letters of referral in Attachment 26C(1).)

### DaVita provides a high quality of care

DaVita will continue to provide a high quality of care. Its patient outcomes significantly exceed HFSRB standards. See Attachment 12(7) for recent patient outcomes in DaVita's 15 Chicagoarea facilities which document DaVita's high quality of care as follows:

91.64% of DaVita's patients had URRs of 65% or higher vs. the HFSRB standard of at least 85% & 94.98% of DaVita's patients had a Kt/V Dauridgas II.1.2 vs. the HFSRB standard of 85%.

Mortality and transplantation data for DaVita's Chicago-area facilities are in Attachment 12(8.) The data, by facility, show an average mortality of 12.0% in 2009. Recent transplantation rates averaged between 3.3% and 3.8% in 2008 and 2009 versus the national transplant rate of 4.5%.

In conclusion the relocation of Cobblestone Dialysis enables DaVita to provide current and proposed patients with high-quality care in a modern facility. The project also ensures timely access to needed in-center hemodialysis services, as follows:

- (1) Cobblestone Dialysis serves a large current and proposed patient population;
- (2) Cobblestone Dialysis serves a market area with a growing number of dialysis patients;
- (3) Cobblestone Dialysis would reach 80% utilization within the first 24 months; and
- (4) Cobblestone Dialysis improves the distribution of stations in the planning area.

The relocation of Cobblestone Dialysis does not impact other dialysis facilities.

### **COBBLESTON DIALYSIS**

### **ANNUAL HISTORIC UTILIZATION**

|             | Chronic Hen       | <u>nodialysis</u> |
|-------------|-------------------|-------------------|
| <u>Year</u> | <b>Treatments</b> | <b>Patients</b>   |
| 2007        | 9570              | 67                |
| 2008        | 9562              | 63                |
| 2009        | 9585              | 65                |

### MOST RECENT MONTHLY UTILIZATION July 1, 2009 – June 30, 2010

### <u>Chronic Hemodialysis</u> <u>Treatments</u> <u>Patients</u>

| July      | 859  | 66 |
|-----------|------|----|
| August    | 786  | 65 |
| September | 800  | 65 |
| October   | 831  | 65 |
| November  | 759  | 65 |
| December  | 823  | 65 |
| January   | 780  | 64 |
| February  | 721  | 63 |
| March     | 766  | 59 |
| April     | 721  | 57 |
| May       | 689  | 57 |
| June      | 733  | 59 |
| Total     | 9268 | 59 |

**SOURCES:** Cobblestone Dialysis

NOTES: Number of patients is for the last day of the reporting period.

### **COBBLESTONE DIALYSIS**

### PROJECTED ANNUAL UTILIZATION 2012 - 2014

|             |                 | Chronic Hei       | <u>modialysis</u> |
|-------------|-----------------|-------------------|-------------------|
| <u>Year</u> | <b>Stations</b> | <b>Treatments</b> | Patients*         |
| 2012        | 14              | 9,217             | 66                |
| 2013        | 14              | 9,628             | 68                |
| 2014        | 14              | 9,915             | 70                |

SOURCES: See notarized Letters of Referral in Attachment 26C (1) & (1A).

See Financial Feasibility Study in Attachment 42(4).

NOTES: \* Number of patients is for the last day of the reporting period.

|                         | <b>&gt;</b>    | Year 1     |          | Year 2            | , V             | Year 3            | ×        | Year 4     | Ye       | Year 5     |
|-------------------------|----------------|------------|----------|-------------------|-----------------|-------------------|----------|------------|----------|------------|
| Month                   | Patients<br>62 | Treatments | Patients | Treatments        | Patients        | Treatments        | Patients | Treatments | Patients | Treatments |
| 1                       | 62             | 754        | 99       | 791               | 89              | 815               | 70       | 839        | 72       | 863        |
| 2                       | 63             | 749        | 99       | 793               | 89              | 817               | 02       | 841        | 72       | 865        |
| m                       | 63             | 753        | 67       | 795               | 69              | 819               | 71       | 843        | 73       | 867        |
| 4                       | 63             | 757        | 29       | 767               | 69              | 821               | 71       | 845        | 73       | 869        |
| S                       | 64             | 761        | 29       | 799               | 69              | 823               | 71       | 847        | 73       | 871        |
| 9                       | 64             | 292        | 29       | 801               | 69              | 825               | 71       | 849        | 73       | 873        |
| 7                       | 64             | 692        | 29       | 803               | 69              | 827               | 7.1      | 851        | 73       | 875        |
| <b>∞</b>                | 65             | 773        | 29       | 805               | 69              | 829               | 7.1      | 853        | 73       | 877        |
| თ                       | 65             | 777        | 89       | 807               | 70              | 831               | 72       | 855        | 74       | 879        |
| 10                      | 65             | 781        | 99       | 809               | 20              | 833               | 72       | 857        | 74       | 881        |
| 11                      | 99             | 785        | 89       | 811               | 70              | 835               | 72       | 859        | 74       | 883        |
| 12                      | 99             | 789        | 89       | 813               | 70              | 837               | 72       | 861        | 74       | 885        |
| Total                   |                | 9,217      |          | 9,628             |                 | 9,915             |          | 10,202     |          | 10,489     |
| HOME                    |                |            |          |                   |                 |                   |          |            |          |            |
|                         | >              | Year 1     | ,        | Year 2            |                 | Year 3            | >        | Year 4     | ¥        | Year 5     |
| Month                   | Patients       | Treatments | Patients | <u>Treatments</u> | <u>Patients</u> | <u>Treatments</u> | Patients | Treatments | Patients | Treatments |
| Ħ                       | 0              | 0          | 0        | 0                 | 0               | 0                 | 0        | 0          | 0        | 0          |
| 2                       |                |            |          |                   |                 |                   |          |            |          |            |
| m ·                     |                |            |          |                   |                 |                   |          |            |          |            |
| 4 п                     |                |            |          |                   |                 |                   |          |            |          |            |
| nω                      |                |            |          |                   |                 |                   |          |            |          |            |
| 7                       |                |            |          |                   |                 |                   |          |            |          |            |
| 80                      |                |            |          |                   |                 |                   |          |            |          |            |
| 6                       |                |            |          |                   |                 |                   |          |            |          |            |
| 10                      |                |            |          |                   |                 |                   |          |            |          |            |
| 11                      |                |            |          |                   |                 |                   |          |            |          |            |
| 12                      |                |            |          |                   |                 |                   |          |            |          |            |
| Total                   |                |            |          |                   |                 | •                 |          | ·          |          |            |
|                         |                |            |          |                   |                 |                   |          |            |          |            |
| New Patients on Service | Service        |            |          |                   |                 |                   |          |            |          |            |
|                         | ,              | ;          |          | ;                 |                 | ;                 |          | i          |          |            |
| Beginning Patients      | its            | 79         |          | 99                |                 | 89                |          | 70         |          | 72         |
| Less 14.0% Mortality    | ality          | <b>Б</b>   |          | on 6              |                 | 10                |          | 9 6        |          | 10         |
| בווסוווא ופניכווני      |                | 00         |          | 00                |                 | 2                 |          | 7/         |          | 4/         |
| Net New Patients        | ន              | 13         |          | 11                |                 | 12                |          | 12         |          | 12         |
|                         |                |            |          |                   |                 |                   |          |            |          |            |

ATTACHMENT 12(2) Page 2 of 2

### POPULATION WITHIN 30 MINUTES TRAVEL TIME OF COBBLESTONE DIALYSIS

| SO120 ELGIN   IL KANE  | ZIP City                | <u>State</u> | County  | <u>Population</u> | <u>Distance</u> |
|--|-------------------------|--------------|---------|-------------------|-----------------|
| 60177 SOUTH ELGIN IL KANE 16,941 4.1 60118 DUNDEE IL KANE 14,739 4.2 60107 STREAMWOOD IL COOK 35,638 4.6 6010 CARPENTERSVILLE IL KANE 32,145 5.5 60103 BARTLETT IL COOK 75,585 5.6 60184 WAYNE IL DUPAGE 698 6.3 60192 HOFFMAN ESTATES IL COOK 1,775 6.7 60136 GILBERTS IL KANE 1,459 6.8 60194 SCHALUMBURG IL COOK 41,366 7.4 60174 SCHALUMBURG IL COOK 41,366 7.4 60174 SCHALUMBURG IL COOK 41,366 7.4 60102 ALGONQUIN IL KANE 31,513 8.4 60102 ALGONQUIN IL KANE 31,513 8.7 60193 SCHALUMBURG IL COOK 29,924 9.6 60195 SCHALUMBURG IL COOK 29,924 9.6 60175 SCHALUMBURG IL COOK 29,924 9.0 60175 SCHALUMBURG IL COOK 29,924 1.6 60175 COOK 29,924 9.9 60175 SCHALUMBURG IL COOK 29,924 1.6 60175 COOK 29,924 9.9 60175 SCHALUMBURG IL COOK 29,924 1.6 60180 BARTINGTON IL LAKE 39,819 10.7 60108 BARTINGTON IL LAKE 39,819 10.7 60108 BLOOMINGDALE IL DUPAGE 21,960 10.9 60021 FOX RIVER GROVE IL MCHENRY 5,877 11 60173 SCHALUMBURG IL COOK 12,046 11 60181 CAROL STREAM IL DUPAGE 43,730 11.1 60134 GENEVA IL KANE 21,497 11.3 60134 GENEVA IL KANE 21,497 11.3 60134 GENEVA IL KANE 21,497 11.3 60135 MEDINAH IL COOK 50,825 11.6 60013 CARY IL KANE 7,891 12.3 60130 ARRY IL MCHENRY 7,891 12.3 6014 CHENRY 7,891 12.3 60150 BATAVIA IL MCHENRY 14,468 13.4 6016008 ROLLING MEADOWS IL COOK 23,318 12.6 60130 BATAVIA IL MCHENRY 14,468 13.4 60190 WINFIELD IL DUPAGE 10,021 13.1 60190 WINFIELD IL LOWAGE 10,021 13.1 60191 WINFIELD IL LOWAGE 10,021 13.1 60191 WINFIELD IL COOK 23,963 14 60190 WINFIELD IL COOK 23,963 14 60190 WINFIELD IL COOK 23,963 14 60190 WINFIELD IL COOK 55,655 13.6 60191 WOOD DALE IL COOK 56,625 16.6 60151 MAPLE PARK IL KANE 7,705 15 60060 ROUNT PROSPECT IL COOK 56,625 16.6 60151 MAPLE PARK IL KANE 3,554 18.1                     | 60120 ELGIN             | lL           | KANE    | 48,581            | 0               |
| 60118 DUNDEE   | 60123 ELGIN             | IL           | KANE    | 55,201            | 2,4             |
| 60107 STREAMWOOD IIL COOK 33,638 4.6 60110 CARPENTERSVILLE IIL KANE 32,145 5.5 60103 BARTLETT IIL COOK 75,585 5.6 60184 WAYNE IIL DUPAGE 698 6.3 60192 HOFFMAN ESTATES IIL COOK 1,775 6.7 60136 GILBERTS IIL KANE 1,459 6.8 60194 SCHAUMBURG IIL COOK 41,366 7.4 60174 SAINT CHARLES IIL KANE 31,513 8.4 60102 ALGONQUIN IIL MCHENRY 47,985 8.7 60193 SCHAUMBURG IIL COOK 41,099 8.7 60195 SCHAUMBURG IIL COOK 29,924 9 60175 SAINT CHARLES IIL KANE 17,953 9.1 60172 ROSELLE IIL DUPAGE 25,349 9.9 60187 SAINT CHARLES IIL KANE 39,819 10.7 60180 BLOOMINGDALE IIL DUPAGE 32,936 10.6 60100 BARRINGTON IIL LAKE 39,819 10.7 60108 BLOOMINGDALE IIL DUPAGE 31,960 10.9 60021 FOX RIVER GROVE IIL MCHENRY 5,877 11 60173 SCHAUMBURG IIL COOK 12,046 11 60184 CAROL STREAM IIL DUPAGE 43,730 11.1 60186 CAROL STREAM IIL DUPAGE 43,730 11.1 60186 CAROL STREAM IIL DUPAGE 21,1407 11.3 60187 MEDINAH IIL DUPAGE 2,1111 11.5 60167 PALATINE IIL COOK 50,825 11.6 60014 CARPY IIL MCHENRY 7,891 12.3 60140 HAMPSHIRE IIL KANE 7,315 12.4 60030 CARY IIL MCHENRY 7,891 12.3 60140 HAMPSHIRE IIL COOK 23,318 12.6 60130 CENDALE HEIGHTS IIL DUPAGE 11,005 11.2 60140 HAMPSHIRE IIL KANE 7,315 12.4 60030 ROLLING MEADOWS IIL MCHENRY 7,891 12.3 60140 HAMPSHIRE IIL KANE 7,315 12.4 60030 ROLLING MEADOWS IIL MCHENRY 7,891 12.3 60140 HAMPSHIRE IIL KANE 7,315 12.4 60030 ROLLING MEADOWS IIL MCHENRY 1,891 12.3 60140 HAMPSHIRE IIL KANE 7,315 12.4 60000 ROLLING MEADOWS IIL MCHENRY 1,891 12.3 60140 HAMPSHIRE IIL COOK 23,318 12.6 60030 ROLLING MEADOWS IIL MCHENRY 1,891 12.3 60140 HAMPSHIRE IIL COOK 23,318 12.6 60030 ROLLING MEADOWS IIL MCHENRY 1,7891 12.3 60190 WINFIELD IIL DUPAGE 11,005 12,99 60141 HUNTLEY IIL MCHENRY 1,4468 13.4 60160 HAMPSHIRE IIL COOK 23,795 14.6 60070 ELK GROVE VILLAGE IIL MCHENRY 1,743 18.2 60150 BATAVIA IIL KANE 7,705 15 60060 MOUNT PROSPECT IIL COOK 22,950 19.3   | 60177 SOUTH ELGIN       | IL           | KANE    | 16,941            | 4.1             |
| 60110 CARPENTERSVILLE 60103 BARTLETT 61 COOK 75,585 5.6 60184 WAYNE 60192 MOFFMAN ESTATES IL COOK 1,775 6.7 60136 GILBERTS IL KANE 1,459 6.8 60194 SCHAUMBURG IL COOK 41,366 7.4 60174 SCHAUMBURG IL COOK 41,366 7.4 60174 SAINT CHARLES IL KANE 31,513 8.4 60102 ALGONQUIN IL MCHENRY 47,985 8.7 60193 SCHAUMBURG IL COOK 41,099 8.7 60193 SCHAUMBURG IL COOK 29,924 9 60195 SCHAUMBURG IL COOK 29,924 9 60175 SAINT CHARLES IL KANE 17,953 9.1 60175 SAINT CHARLES IL KANE 17,953 9.1 60175 SAINT CHARLES IL KANE 17,953 9.1 60175 SAINT CHARLES IL LAKE 39,819 60175 SOHAUMBURG IL DUPAGE 25,349 9.9 60185 WEST CHICAGO IL DUPAGE 32,936 10.6 60108 BARRINGTON IL LAKE 39,819 10.7 60108 BLOOMINGDALE IL DUPAGE 21,960 60021 FOX RIVER GROVE IL MCHENRY 5,877 11 60173 SCHAUMBURG IL COOK 12,046 11 60186 CAROL STREAM IL DUPAGE 43,730 11.1 60187 MEDINAH IL DUPAGE 2,111 11.5 60157 MEDINAH IL DUPAGE 2,111 11.5 60067 PALATINE IL COOK 50,825 11.6 60013 CARY IL KANE 7,315 12.4 60140 HAMPSHIRE IL KANE 7,315 12.4 60160 HAMPSHIRE IL COOK 23,318 12.6 60190 WINFIELD IL DUPAGE 11,065 12.9 60140 HAMPSHIRE IL COOK 23,318 12.6 60190 WINFIELD IL DUPAGE 11,065 12.9 60140 HAMPSHIRE IL KANE 7,315 12.4 60160 ROLLING MEADOWS IL COOK 23,318 12.6 60190 WINFIELD IL DUPAGE 11,065 12.9 60140 HAMPSHIRE IL COOK 23,318 12.6 60160 ROLLING MEADOWS IL COOK 29,183 14.4 60180 BURLINGTON IL KANE 7,705 15 60160 ROUNT PROSPECT IL KANE 7,705 15 60060 AGLINGTON HEIGHTS IL COOK 56,625 16.6 60151 MAPLE PARK IL KANE 3,554 18.1  | 60118 DUNDEE            | <b>IL</b>    | KANE    | 14,739            | 4.2             |
| 60103 BARTLETT IL COOK 75,585 5.6 60184 WAYNE IL DUPAGE 698 6.3 60192 HOFFMAN ESTATES IL COOK 1,775 6.7 60184 WAYNE IL COOK 1,775 6.7 60136 GIBERTS IL KANE 1,459 6.8 60194 SCHAUMBURG IL COOK 41,366 7.4 60174 SAINT CHARLES IL KANE 31,513 8.4 60102 ALGONQUIN IL MCHENRY 47,985 8.7 60193 SCHAUMBURG IL COOK 41,099 8.7 60193 SCHAUMBURG IL COOK 41,099 8.7 60195 SCHAUMBURG IL COOK 29,924 9 60175 SAINT CHARLES IL KANE 17,953 9.1 60175 SAINT CHARLES IL KANE 17,953 9.1 60176 ROSCHAUMBURG IL COOK 29,924 9 60175 SAINT CHARLES IL KANE 17,953 9.1 60177 ROSELLE IL DUPAGE 25,349 9.9 60185 WEST CHICAGO IL DUPAGE 25,349 10.7 60108 BLOOMINGDALE IL DUPAGE 32,936 10.6 60010 BARRINGTON IL LAKE 39,819 10.7 60108 BLOOMINGDALE IL DUPAGE 21,960 10.9 60021 FOX RIVER GROVE IL MCHENRY 5,877 11 60173 SCHAUMBURG IL COOK 12,046 11 60184 CAROL STREAM IL DUPAGE 43,730 11.1 60134 GENEVA IL KANE 21,497 11.3 60136 GARV IL KANE 21,497 11.3 60137 MEDINAH IL DUPAGE 2,1111 11.5 60067 PALATINE IL COOK 50,825 11.6 60013 CARY IL MCHENRY 7,891 12.3 60140 HAMPSHIRE IL KANE 7,315 12.4 60141 ITASCA IL DUPAGE 11,065 12.9 60141 ITASCA IL DUPAGE 11,065 12.9 60141 ITASCA IL MCHENRY 14,468 13.4 60510 BATAVIA IL KANE 26,565 13.6 60137 GLENDALE HEIGHTS IL COOK 23,318 12.6 60190 WINFIELD IL DUPAGE 11,065 12.9 60141 ITASCA IL MCHENRY 14,468 13.4 60150 BATAVIA IL KANE 158 14.7 6016007 FALATINE IL COOK 23,318 12.6 60190 WINFIELD IL COOK 25,735 15.3 60191 WOOD DALE IL COOK 56,625 16.6 60151 MAPLE PARK IL KANE 3,554 18.1 601010 BURLINGTON IL KANE 3,554 18.1 601010 BURLINGTON IL KANE 3,554 18.1 601010 BORLINGTON IL KANE 3,554 18.1  | 60107 STREAMWOOD        | IL           | COOK    | 35,638            | 4.6             |
| 60184 WAYNE IL DUPAGE 698 6.3 60192 HOFFMAN ESTATES IL COOK 1,775 6.7 60136 GILBERTS IL KANE 1,459 6.8 60194 SCHAUMBURG IL COOK 41,366 7.4 60174 SCHAUMBURG IL KANE 31,513 8.4 60102 ALGONQUIN IL MCHENRY 47,985 8.7 60193 SCHAUMBURG IL COOK 41,099 8.7 60195 SCHAUMBURG IL COOK 41,099 8.7 60195 SCHAUMBURG IL COOK 29,924 9 60175 SCHAUMBURG IL KANE 17,953 9.1 60172 ROSELLE IL DUPAGE 25,349 9.9 60185 WEST CHICAGO IL DUPAGE 32,936 10.6 60100 BARRINGTON IL LAKE 39,819 10.7 60108 BLOOMINGDALE IL DUPAGE 21,960 10.9 60021 FOX RIVER GROVE IL MCHENRY 5,877 11 60173 SCHAUMBURG IL COOK 12,046 11 60188 CAROL STREMA IL COOK 12,046 11 60184 GENEVA IL KANE 21,497 11.3 60157 MEDINAH IL DUPAGE 2,1111 11.5 60067 PALATINE IL COOK 50,825 11.6 60013 CARY IL MCHENRY 7,891 12.3 60164 HUNTLEY IL MCHENRY 7,891 12.3 60164 HUNTLEY IL KANE 7,315 12.4 60008 ROLLING MEADOWS IL COOK 23,318 12.6 60139 GLENDALE HEIGHTS IL DUPAGE 12,065 12.9 60140 HAMPSHIRE IL KANE 7,315 12.4 60008 ROLLING MEADOWS IL COOK 23,318 12.6 60139 GLENDALE HEIGHTS IL DUPAGE 12,065 12.9 60143 ITASCA IL DUPAGE 12,065 12.9 60140 HAMPSHIRE IL KANE 7,315 12.4 60018 DATAVIA IL KANE 26,565 13.6 60190 WINFIELD IL DUPAGE 12,065 12.9 60143 ITASCA IL DUPAGE 12,065 13.4 60017 ELK GROVE VILLAGE IL COOK 23,963 14 60017 ELK GROVE VILLAGE IL COOK 23,963 14 60017 ELK GROVE VILLAGE IL COOK 23,963 14 60018 DES PLAINES IL COOK 56,625 16.6 60151 MAPLE PROSPECT IL KANE 7,705 15 60191 WOOD DALE IL KANE 7,705 15 60191 WOOD DALE IL KANE 7,705 15 60191 WOOD DALE IL KANE 3,554 18.1 60180 UNION IL KANE 3,554 18.1  | 60110 CARPENTERSVILLE   | IL           | KANE    | 32,145            | 5.5             |
| 60192 HOFFMAN ESTATES IL COOK 1,775 6.7 60136 GILBERTS IL KANE 1,459 6.8 60194 SCHAUMBURG IL COOK 41,366 7.4 60104 SCHAUMBURG IL COOK 41,366 7.4 60102 ALGONQUIN IL MCHENRY 47,985 8.7 60193 SCHAUMBURG IL COOK 41,099 8.7 60193 SCHAUMBURG IL COOK 29,924 9 60175 SAINT CHARLES IL KANE 17,953 9.1 60195 SCHAUMBURG IL COOK 29,924 9 60175 SAINT CHARLES IL KANE 17,953 9.1 60172 ROSELLE IL DUPAGE 25,349 9.9 60185 WEST CHICAGO IL DUPAGE 32,936 10.6 60108 BLOOMINGDALE IL DUPAGE 21,960 10.9 60108 BLOOMINGDALE IL DUPAGE 21,960 10.9 60173 SCHAUMBURG IL COOK 12,046 11 60188 CAROL STREAM IL COOK 12,046 11 60188 CAROL STREAM IL DUPAGE 43,730 11.1 60134 GENEVA IL KANE 21,497 11.3 60157 MEDINAH IL DUPAGE 2,111 11.5 60067 PALATINE IL COOK 50,825 11.6 60013 CARY IL MCHENRY 24,226 12.2 60142 HUNTLEY IL MCHENRY 7,891 12.3 60140 HAMPSHIRE IL COOK 23,318 12.6 60139 GLENDALE HEIGHTS IL DUPAGE 32,303 12.7 60109 WINFIELD IL DUPAGE 10,021 13.1 60044 CRYSTAL LAKE IL MCHENRY 44,468 13.4 60510 BATAVIA IL DUPAGE 10,021 13.1 60077 ELK GROVE VILLAGE IL COOK 23,318 12.6 60107 STLAVIA IL KANE 16,565 13.6 60130 GLENDALE HEIGHTS IL COOK 23,963 14 60074 PALATINE IL COOK 23,963 14 60075 MEDINAH IL DUPAGE 11,205 13.6 60190 WINFIELD IL KANE 7,705 15 60191 WOOD DALE IL KANE 7,705 15 60191 WOOD DALE IL KANE 7,705 15 60191 WOOD DALE IL COOK 56,625 16.6 60151 MAPLE PARK IL KANE 3,554 18.1 60008 BOS PLAINES IL COOK 56,625 16.6 60151 MAPLE PARK IL KANE 3,554 18.1 60018 DES PLAINES IL COOK 59,950 19.3  | 60103 BARTLETT          | ₹L           | COOK    | 75,585            | 5.6             |
| COURT   COUR | 60184 WAYNE             | IL           | DUPAGE  | 698               | 6.3             |
| COOK   | 60192 HOFFMAN ESTATES   | IL           | COOK    | 1,775             | 6.7             |
| CO174 SAINT CHARLES  | 60136 GILBERTS          | IL           | KANE    | 1,459             | 6.8             |
| 60102 ALGONQUIN  | 60194 SCHAUMBURG        | IL           | соок    | 41,366            | 7.4             |
| COOK   41,099   8.7  | 60174 SAINT CHARLES     | 1L           | KANE    | 31,513            | 8.4             |
| COOK   29,924   9  | 60102 ALGONQUIN         | IL           | MCHENRY | 47,985            | 8.7             |
| 60175 SAINT CHARLES IIL KANE 17,953 9.1 60172 ROSELLE IIL DUPAGE 25,349 9.9 60185 WEST CHICAGO IIL DUPAGE 32,936 10.6 60010 BARRINGTON IIL LAKE 39,819 10.7 60108 BLOOMINGDALE IIL DUPAGE 21,960 10.9 60021 FOX RIVER GROVE IIL MCHENRY 5,877 11 60133 CHAUMBURG IIL COOK 12,046 11 60188 CAROL STREAM IIL DUPAGE 43,730 11.1 60134 GENEVA IIL KANE 21,497 11.3 60137 MEDINAH IIL DUPAGE 2,111 11.5 60067 PALATINE IIL COOK 50,825 11.6 60013 CARY IIL MCHENRY 7,891 12.3 60140 HAMPSHIRE IIL KANE 7,315 12.4 60108 ROLLING MEADOWS IIL COOK 23,318 12.6 60139 GLENDALE HEIGHTS IIL DUPAGE 32,303 12.7 60190 WINFIELD IIL DUPAGE 12,065 13.6 60131 TASCA IIL DUPAGE 10,021 13.1 60014 CRYSTAL LAKE IIL MCHENRY 44,468 13.4 60510 BATAVIA IIL KANE 26,565 13.6 60007 ELK GROVE VILLAGE IIL COOK 23,963 14 60007 ELK GROVE VILLAGE IIL COOK 29,983 14.4 60018 WINFIELD IIL COOK 29,983 14.6 60187 WHEATON IIL BUPAGE 16,481 14.1 60005 ARLINGTON HEIGHTS IIL COOK 29,983 14.6 60187 WHEATON IIL KANE 7,705 15 60004 ARLINGTON HEIGHTS IIL COOK 29,183 14.4 60119 ELBURN IIL KANE 7,705 15 60004 ARLINGTON HEIGHTS IIL COOK 52,735 15.3 60191 WOOD DALE IIL COOK 56,625 16.6 60056 MOUNT PROSPECT IIL COOK 56,625 16.6 60151 MAPLE PARK IIL KANE 3,554 18.1 60180 DINION IIL MCHENRY 1,743 18.2   | 60193 SCHAUMBURG        | ₹L           | соок    | 41,099            | 8.7             |
| FOURTH   F | 60195 SCHAUMBURG        | IL           | COOK    | 29,924            | 9               |
| 60185 WEST CHICAGO         IL         DUPAGE         32,936         10.6           60010 BARRINGTON         IL         LAKE         39,819         10.7           60108 BLOOMINGDALE         IL         DUPAGE         21,960         10.9           60021 FOX RIVER GROVE         IL         MCHENRY         5,877         11           60173 SCHAUMBURG         IL         COOK         12,046         11           60188 CAROL STREAM         IL         DUPAGE         43,730         11.1           60134 GENEVA         IL         KANE         21,497         11.3           60157 MEDINAH         IL         DUPAGE         2,111         11.5           60067 PALATINE         IL         COOK         50,825         11.6           60013 CARY         IL         MCHENRY         24,226         12.2           60142 HUNTLEY         IL         MCHENRY         7,891         12.3           60143 HAMPSHIRE         IL         KANE         7,315         12.4           60139 GLENDALE HEIGHTS         IL         DUPAGE         32,303         12.7           60190 WINFIELD         IL         DUPAGE         10,021         13.1           60143 ITASCA         IL   | 60175 SAINT CHARLES     | IL           | KANE    | 17,953            | 9.1             |
| 60010 BARRINGTON         IL         LAKE         39,819         10.7           60108 BLOOMINGDALE         IL         DUPAGE         21,960         10.9           60021 FOX RIVER GROVE         IL         MCHENRY         5,877         11           60173 SCHAUMBURG         IL         COOK         12,046         11           60188 CAROL STREAM         IL         DUPAGE         43,730         11.1           60134 GENEVA         IL         KANE         21,497         11.3           60157 MEDINAH         IL         DUPAGE         2,111         11.5           60067 PALATINE         IL         COOK         50,825         11.6           60013 CARY         IL         MCHENRY         24,226         12.2           60142 HUNTLEY         IL         MCHENRY         7,891         12.3           60140 HAMPSHIRE         IL         KANE         7,315         12.4           60008 ROLLING MEADOWS         IL         COOK         23,318         12.6           60139 GLENDALE HEIGHTS         IL         DUPAGE         32,303         12.7           60139 GLENDALE HEIGHTS         IL         DUPAGE         10,021         13.1           600143 ITASCA  | 60172 ROSELLE           | ÌĻ           | DUPAGE  | 25,349            | 9.9             |
| 60108 BLOOMINGDALE         IL         DUPAGE         21,960         10.9           60021 FOX RIVER GROVE         IL         MCHENRY         5,877         11           60173 SCHAUMBURG         IL         COOK         12,046         11           60188 CAROL STREAM         IL         DUPAGE         43,730         11.1           60134 GENEVA         IL         KANE         21,497         11.3           60157 MEDINAH         IL         DUPAGE         2,111         11.5           60067 PALATINE         IL         COOK         50,825         11.6           60132 CARY         IL         MCHENRY         24,226         12.2           60142 HUNTLEY         IL         MCHENRY         7,891         12.3           60140 HAMPSHIRE         IL         KANE         7,315         12.4           60008 ROLLING MEADOWS         IL         COOK         23,318         12.6           60139 GLENDALE HEIGHTS         IL         DUPAGE         32,303         12.7           60190 WINFIELD         IL         DUPAGE         10,021         13.1           60191 WINFIELD         IL         DUPAGE         10,021         13.1           60014 CRYSTAL LAKE         IL<   | 60185 WEST CHICAGO      | IL           | DUPAGE  | 32,936            | 10.6            |
| FOX RIVER GROVE   IL MCHENRY   5,877   11  | 60010 BARRINGTON        | IL           | LAKE    | 39,819            | 10.7            |
| 60173 SCHAUMBURG IL COOK 12,046 11 60188 CAROL STREAM IL DUPAGE 43,730 11.1 60134 GENEVA IL KANE 21,497 11.3 60157 MEDINAH IL DUPAGE 2,111 11.5 60067 PALATINE IL COOK 50,825 11.6 60013 CARY IIL MCHENRY 24,226 12.2 60142 HUNTLEY IL MCHENRY 7,891 12.3 60140 HAMPSHIRE IL KANE 7,315 12.4 60008 ROLLING MEADOWS IL COOK 23,318 12.6 60139 GLENDALE HEIGHTS IL DUPAGE 32,303 12.7 60190 WINFIELD IL DUPAGE 12,065 12.9 60143 ITASCA IL DUPAGE 10,021 13.1 60014 CRYSTAL LAKE IL MCHENRY 44,468 13.4 60510 BATAVIA IL KANE 26,565 13.6 60007 ELK GROVE VILLAGE IL COOK 23,963 14 60074 PALATINE IL COOK 23,963 14 60074 PALATINE IL COOK 23,963 14 60087 WHEATON IL DUPAGE 61,481 14.1 60085 ARLINGTON HEIGHTS IL COOK 29,183 14.4 60189 BURLINGTON HEIGHTS IL COOK 52,735 15.3 60191 WOOD DALE IL OUPAGE 14,360 15.5 60006 MOUNT PROSPECT IL COOK 56,625 16.6 60151 MAPLE PARK IL KANE 3,554 18.1 60180 UNION IL MCHENRY 1,743 18.2 60018 DES PLAINES IL KANE 3,554 18.1   | 60108 BLOOMINGDALE      | IL           | DUPAGE  | 21,960            | 10.9            |
| DUPAGE   43,730   11.1   | 60021 FOX RIVER GROVE   | iL           | MCHENRY | 5,877             | 11              |
| COUNTY   C | 60173 SCHAUMBURG        | IL           | соок    | 12,046            | 11              |
| 60157 MEDINAH         IIL         DUPAGE         2,111         11.5           60067 PALATINE         IIL         COOK         50,825         11.6           60013 CARY         IIL         MCHENRY         24,226         12.2           60142 HUNTLEY         IIL         MCHENRY         7,891         12.3           60140 HAMPSHIRE         IIL         KANE         7,315         12.4           60008 ROLLING MEADOWS         IIL         COOK         23,318         12.6           60139 GLENDALE HEIGHTS         IIL         DUPAGE         32,303         12.7           60190 WINFIELD         IIL         DUPAGE         12,065         12.9           60143 ITASCA         IIL         DUPAGE         10,021         13.1           60014 CRYSTAL LAKE         IIL         MCHENRY         44,468         13.4           60510 BATAVIA         IIL         KANE         26,565         13.6           60007 ELK GROVE VILLAGE         IIL         COOK         35,162         14           60187 WHEATON         IIL         COOK         23,963         14           60187 WHEATON         IIL         COOK         29,183         14.4           60109 BURLINGTON         I   | 60188 CAROL STREAM      | IL           | DUPAGE  | 43,730            | 11.1            |
| 60067 PALATINE  iL COOK 50,825 11.6 60013 CARY  iIL MCHENRY 24,226 12.2 60142 HUNTLEY  iIL MCHENRY 7,891 12.3 60140 HAMPSHIRE  iIL KANE 7,315 12.4 60008 ROLLING MEADOWS  iIL COOK 23,318 12.6 60139 GLENDALE HEIGHTS  iIL DUPAGE 32,303 12.7 60190 WINFIELD  iIL DUPAGE 12,065 12.9 60143 ITASCA  iIL DUPAGE 10,021 13.1 60014 CRYSTAL LAKE  iIL MCHENRY 44,468 13.4 60510 BATAVIA  iIL KANE 26,565 13.6 60007 ELK GROVE VILLAGE  iIL COOK 35,162 14 60074 PALATINE  iIL COOK 23,963 14 60187 WHEATON  iIL DUPAGE 61,481 14.1 60005 ARLINGTON HEIGHTS  iIL COOK 29,183 14.4 60109 BURLINGTON IIL KANE 158 14.7 60119 ELBURN  iIL KANE 7,705 15 60004 ARLINGTON HEIGHTS  iIL COOK 52,735 15.3 60191 WOOD DALE  iIL OUPAGE 14,360 15.5 60056 MOUNT PROSPECT  iIL COOK 56,625 16.6 60151 MAPLE PARK  iIL KANE 3,554 18.1 60180 UNION  iIL KANE 3,554 18.1  | 60134 GENEVA            | IL           | KANE    | 21,497            | 11.3            |
| 12.2   | 60157 MEDINAH           | IL           | DUPAGE  | 2,111             | 11.5            |
| 60142 HUNTLEY IL MCHENRY 7,891 12.3 60140 HAMPSHIRE IL KANE 7,315 12.4 60008 ROLLING MEADOWS IL COOK 23,318 12.6 60139 GLENDALE HEIGHTS IL DUPAGE 32,303 12.7 60190 WINFIELD IL DUPAGE 12,065 12.9 60143 ITASCA IL DUPAGE 10,021 13.1 60014 CRYSTAL LAKE IL MCHENRY 44,468 13.4 60510 BATAVIA IL KANE 26,565 13.6 60007 ELK GROVE VILLAGE IL COOK 35,162 14 60074 PALATINE IL COOK 23,963 14 60187 WHEATON IL DUPAGE 61,481 14.1 60199 BURLINGTON HEIGHTS IL COOK 29,183 14.4 60109 BURLINGTON HEIGHTS IL COOK 52,735 15.3 60191 WOOD DALE IL COOK 52,735 15.3 60191 WOOD DALE IL COOK 56,625 16.6 60151 MAPLE PARK IL KANE 3,554 18.1 60180 UNION IL MCHENRY 1,743 18.2 60018 DES PLAINES IL COOK 29,950 19.3   | 60067 PALATINE          | iL           | соок    | 50,825            | 11.6            |
| 60140 HAMPSHIRE 60140 HAMPSHIRE 6008 ROLLING MEADOWS IL 6008 ROLLING MEADOWS IL 60139 GLENDALE HEIGHTS IL DUPAGE 32,303 12.7 60190 WINFIELD IL DUPAGE 12,065 12.9 60143 ITASCA IL DUPAGE 10,021 13.1 60014 CRYSTAL LAKE IL MCHENRY 44,468 13.4 60510 BATAVIA IL KANE 26,565 13.6 60007 ELK GROVE VILLAGE IL 60074 PALATINE IL 60187 WHEATON IL 60187 WHEATON IL 60199 BURLINGTON HEIGHTS IL 60199 BURLINGTON HEIGHTS IL 60199 BURLINGTON HEIGHTS IL 60004 ARLINGTON HEIGHTS IL 60004 ARLINGTON HEIGHTS IL 60005 MOUNT PROSPECT IL 60006 60151 MAPLE PARK IL 60180 UNION IL 60180 UNION IL 60180 ES PLAINES IL 60018 DES PLAINES  | 60013 CARY              | IL           | MCHENRY | 24,226            | 12.2            |
| 60008 ROLLING MEADOWS         IL         COOK         23,318         12.6           60139 GLENDALE HEIGHTS         IL         DUPAGE         32,303         12.7           60190 WINFIELD         IL         DUPAGE         12,065         12.9           60143 ITASCA         IL         DUPAGE         10,021         13.1           60014 CRYSTAL LAKE         IL         MCHENRY         44,468         13.4           60510 BATAVIA         IL         KANE         26,565         13.6           60007 ELK GROVE VILLAGE         IL         COOK         35,162         14           60074 PALATINE         IL         COOK         23,963         14           60187 WHEATON         IL         DUPAGE         61,481         14.1           60054 ARLINGTON HEIGHTS         IL         COOK         29,183         14.4           60199 BURLINGTON HEIGHTS         IL         KANE         7,705         15           60004 ARLINGTON HEIGHTS         IL         COOK         52,735         15.3           60191 WOOD DALE         IL         OUPAGE         14,360         15.5           60056 MOUNT PROSPECT         IL         COOK         56,625         16.6           60151 MAPLE   | 60142 HUNTLEY           | IL           | MCHENRY | 7,891             | 12.3            |
| 60139 GLENDALE HEIGHTS         IL         DUPAGE         32,303         12.7           60190 WINFIELD         IL         DUPAGE         12,065         12.9           60143 ITASCA         IL         DUPAGE         10,021         13.1           60014 CRYSTAL LAKE         IL         MCHENRY         44,468         13.4           60510 BATAVIA         IL         KANE         26,565         13.6           60007 ELK GROVE VILLAGE         IL         COOK         35,162         14           60074 PALATINE         IL         COOK         23,963         14           60187 WHEATON         IL         DUPAGE         61,481         14.1           60005 ARLINGTON HEIGHTS         IL         COOK         29,183         14.4           60109 BURLINGTON         IL         KANE         158         14.7           60119 ELBURN         IL         KANE         7,705         15           60004 ARLINGTON HEIGHTS         IL         COOK         52,735         15.3           60191 WOOD DALE         IL         OUPAGE         14,360         15.5           60056 MOUNT PROSPECT         IL         COOK         56,625         16.6           60151 MAPLE PARK <t< td=""><td>60140 HAMPSHIRE</td><td>IL</td><td>KANE</td><td>7,315</td><td>12.4</td></t<>   | 60140 HAMPSHIRE         | IL           | KANE    | 7,315             | 12.4            |
| 60190 WINFIELD IL DUPAGE 12,065 12.9 60143 ITASCA IL DUPAGE 10,021 13.1 60014 CRYSTAL LAKE IL MCHENRY 44,468 13.4 60510 BATAVIA IL KANE 26,565 13.6 60007 ELK GROVE VILLAGE IL COOK 35,162 14 60074 PALATINE IL COOK 23,963 14 60187 WHEATON IL DUPAGE 61,481 14.1 60005 ARLINGTON HEIGHTS IL COOK 29,183 14.4 60109 BURLINGTON IL KANE 158 14.7 60119 ELBURN IL KANE 158 14.7 60119 ELBURN IL COOK 52,735 15.3 60191 WOOD DALE IL COOK 52,735 15.3 60191 WOOD DALE IL COOK 56,625 16.6 60151 MAPLE PARK IL KANE 3,554 18.1 60180 UNION IL KANE 3,554 18.1 60018 DES PLAINES IL COOK 29,950 19.3   | 60008 ROLLING MEADOWS   | IL           | соок    | 23,318            | 12.6            |
| 60143 ITASCA IL DUPAGE 10,021 13.1 60014 CRYSTAL LAKE IL MCHENRY 44,468 13.4 60510 BATAVIA IL KANE 26,565 13.6 60007 ELK GROVE VILLAGE IL COOK 35,162 14 60074 PALATINE IL COOK 23,963 14 60187 WHEATON IL DUPAGE 61,481 14.1 60005 ARLINGTON HEIGHTS IL COOK 29,183 14.4 60109 BURLINGTON IL KANE 158 14.7 60119 ELBURN IL KANE 158 14.7 60119 ELBURN IL KANE 7,705 15 60004 ARLINGTON HEIGHTS IL COOK 52,735 15.3 60191 WOOD DALE IL COOK 52,735 15.3 60191 WOOD DALE IL COOK 56,625 16.6 60151 MAPLE PARK IL KANE 3,554 18.1 60180 UNION IL MCHENRY 1,743 18.2 60018 DES PLAINES IL COOK 29,950 19.3  | 60139 GLENDALE HEIGHTS  | IL           | DUPAGE  | 32,303            | 12.7            |
| 60014 CRYSTAL LAKE         IL         MCHENRY         44,468         13.4           60510 BATAVIA         IL         KANE         26,565         13.6           60007 ELK GROVE VILLAGE         IL         COOK         35,162         14           60074 PALATINE         IL         COOK         23,963         14           60187 WHEATON         IL         DUPAGE         61,481         14.1           60005 ARLINGTON HEIGHTS         IL         COOK         29,183         14.4           60109 BURLINGTON         IL         KANE         158         14.7           60119 ELBURN         IL         KANE         7,705         15           60004 ARLINGTON HEIGHTS         IL         COOK         52,735         15.3           60191 WOOD DALE         IL         OUPAGE         14,360         15.5           60056 MOUNT PROSPECT         IL         COOK         56,625         16.6           60151 MAPLE PARK         IL         KANE         3,554         18.1           60180 UNION         IL         MCHENRY         1,743         18.2           60018 DES PLAINES         IL         COOK         29,950         19.3  | 60190 WINFIELD          | IL           | DUPAGE  | 12,065            | 12.9            |
| 60510 BATAVIA 60510 BATAVIA 60007 ELK GROVE VILLAGE IL 60074 PALATINE IL 60074 PALATINE IL 60084 60187 WHEATON IL 60095 ARLINGTON HEIGHTS IL 60199 BURLINGTON IL 60199 ELBURN IL 60199 ELBURN IL 60004 ARLINGTON HEIGHTS IL 60004 ARLINGTON HEIGHTS IL 60004 ARLINGTON HEIGHTS IL 60005 ARLINGTON HEIGHTS IL 60006 MOUNT PROSPECT IL 60074 PALATING 60191 WOOD DALE IL 60075 MOUNT PROSPECT IL 60075 MOUNT PROSPECT IL 60151 MAPLE PARK IL 60180 UNION IL 60018 DES PLAINES IL 60018 DES PLAINES IL 60018 COOK 126,565 13.6 13.6 13.6 13.6 13.6 13.6 13.6 13.6   | 60143 ITASCA            | IL           | DUPAGE  | 10,021            | 13.1            |
| 60007 ELK GROVE VILLAGE  IL COOK 35,162 14 60074 PALATINE  IL COOK 23,963 14 60187 WHEATON  IL DUPAGE 61,481 14.1 60005 ARLINGTON HEIGHTS  IL COOK 29,183 14.4 60109 BURLINGTON  IL KANE 158 14.7 60119 ELBURN  IL KANE 7,705 15 60004 ARLINGTON HEIGHTS  IL COOK 52,735 15.3 60191 WOOD DALE  IL OUPAGE 14,360 15.5 60056 MOUNT PROSPECT  IL COOK 56,625 16.6 60151 MAPLE PARK  IL KANE 3,554 18.1 60180 UNION  IL MCHENRY 1,743 18.2 60018 DES PLAINES  IL COOK 29,950 19.3  | 60014 CRYSTAL LAKE      | IL.          | MCHENRY | 44,468            | 13.4            |
| 60074 PALATINE         IL         COOK         23,963         14           60187 WHEATON         IL         DUPAGE         61,481         14.1           60005 ARLINGTON HEIGHTS         IL         COOK         29,183         14.4           60109 BURLINGTON         IL         KANE         158         14.7           60119 ELBURN         IL         KANE         7,705         15           60004 ARLINGTON HEIGHTS         IL         COOK         52,735         15.3           60191 WOOD DALE         IL         OUPAGE         14,360         15.5           60056 MOUNT PROSPECT         IL         COOK         56,625         16.6           60151 MAPLE PARK         IL         KANE         3,554         18.1           60180 UNION         IL         MCHENRY         1,743         18.2           60018 DES PLAINES         IL         COOK         29,950         19.3  | 60510 BATAVIA           | 1L           | KANE    | 26,565            | 13.6            |
| 60187 WHEATON         IL         DUPAGE         61,481         14.1           60005 ARLINGTON HEIGHTS         IL         COOK         29,183         14.4           60109 BURLINGTON         IL         KANE         158         14.7           60119 ELBURN         IL         KANE         7,705         15           60004 ARLINGTON HEIGHTS         IL         COOK         52,735         15.3           60191 WOOD DALE         IL         OUPAGE         14,360         15.5           60056 MOUNT PROSPECT         IL         COOK         56,625         16.6           60151 MAPLE PARK         IL         KANE         3,554         18.1           60180 UNION         IL         MCHENRY         1,743         18.2           60018 DES PLAINES         IL         COOK         29,950         19.3   | 60007 ELK GROVE VILLAGE | IL           | СООК    | 35,162            | 14              |
| 60005 ARLINGTON HEIGHTS       IL       COOK       29,183       14.4         60109 BURLINGTON       IL       KANE       158       14.7         60119 ELBURN       IL       KANE       7,705       15         60004 ARLINGTON HEIGHTS       IL       COOK       52,735       15.3         60191 WOOD DALE       IL       OUPAGE       14,360       15.5         60056 MOUNT PROSPECT       IL       COOK       56,625       16.6         60151 MAPLE PARK       IL       KANE       3,554       18.1         60180 UNION       IL       MCHENRY       1,743       18.2         60018 DES PLAINES       IL       COOK       29,950       19.3   | 60074 PALATINE          | IL           | СООК    | 23,963            | 14              |
| 60109 BURLINGTON         IL         KANE         158         14.7           60119 ELBURN         IL         KANE         7,705         15           60004 ARLINGTON HEIGHTS         IL         COOK         52,735         15.3           60191 WOOD DALE         IL         OUPAGE         14,360         15.5           60056 MOUNT PROSPECT         IL         COOK         56,625         16.6           60151 MAPLE PARK         IL         KANE         3,554         18.1           60180 UNION         IL         MCHENRY         1,743         18.2           60018 DES PLAINES         IL         COOK         29,950         19.3   | 60187 WHEATON           | \$L          | DUPAGE  | 61,481            | 14.1            |
| 60119 ELBURN         IL         KANE         7,705         15           60004 ARLINGTON HEIGHTS         IL         COOK         52,735         15.3           60191 WOOD DALE         IL         OUPAGE         14,360         15.5           60056 MOUNT PROSPECT         IL         COOK         56,625         16.6           60151 MAPLE PARK         IL         KANE         3,554         18.1           60180 UNION         IL         MCHENRY         1,743         18.2           60018 DES PLAINES         IL         COOK         29,950         19.3   | 60005 ARLINGTON HEIGHTS | IL           | COOK    | 29,183            | 14.4            |
| 60004 ARLINGTON HEIGHTS         IL         COOK         52,735         15.3           60191 WOOD DALE         IL         OUPAGE         14,360         15.5           60056 MOUNT PROSPECT         IL         COOK         56,625         16.6           60151 MAPLE PARK         IL         KANE         3,554         18.1           60180 UNION         IL         MCHENRY         1,743         18.2           60018 DES PLAINES         IL         COOK         29,950         19.3   | 60109 BURLINGTON        | 1L           |         | 158               | 14.7            |
| 60191 WOOD DALE         IL         OUPAGE         14,360         15.5           60056 MOUNT PROSPECT         IL         COOK         56,625         16.6           60151 MAPLE PARK         IL         KANE         3,554         18.1           60180 UNION         IL         MCHENRY         1,743         18.2           60018 DES PLAINES         IL         COOK         29,950         19.3   | 60119 ELBURN            | IL           | KANE    | 7,705             | 15              |
| 60056 MOUNT PROSPECT         IL         COOK         56,625         16.6           60151 MAPLE PARK         IL         KANE         3,554         18.1           60180 UNION         IL         MCHENRY         1,743         18.2           60018 DES PLAINES         IL         COOK         29,950         19.3   | 60004 ARLINGTON HEIGHTS |              | COOK    | 52,735            |                 |
| 60151 MAPLE PARK         IL         KANE         3,554         18.1           60180 UNION         IL         MCHENRY         1,743         18.2           60018 DES PLAINES         IL         COOK         29,950         19.3  | 60191 WOOD DALE         |              | OUPAGE  |                   |                 |
| 60180 UNION         IL         MCHENRY         1,743         18.2           60018 DES PLAINES         IL         COOK         29,950         19.3  | 60056 MOUNT PROSPECT    | IL           | соок    | 56,625            | 16.6            |
| 60018 DES PLAINES IL COOK 29,950 19.3  | 60151 MAPLE PARK        | IL           | KANE    | 3,554             |                 |
|  | 60180 UNION             | 1L           | MCHENRY |                   |                 |
| 60016 DES PLAINES IL COOK 58,611 19.3  | 60018 DES PLAINES       | 1L           |         |                   |                 |
|  | 60016 DES PLAINES       | IL           | соок    | 58,611            | 19.3            |

Population within 30 minutes travel time = 1,312,154

SOURCE: Population is from the 2000 U.S. Census of Population NOTE: Travel time is adjusted (1.15) MapQuest data.



## ESRD FACILITIES WITHIN 30 MINUTES ADJUSTED TRAVEL TIME OF

### COBBLESTONE DIALYSIS 836 Dundee Ave, Eigin, IL 60120

Utilization - 2nd Quarter 2010

| Mapquest          | Mapquest Eacility Name                     | Address                                | City              | ZipCods | Mileage | Drive Time | Adjustment (1.15) |              |            | 6/30/2010 | 6/30/2010   |
|-------------------|--|--|-------------------|---------|---------|------------|-------------------|--------------|------------|-----------|-------------|
| Reference No.     | ā  |  |                   |         |         |            | MapQuest Time     | Capacity     | Stations   | Patients  | Utilization |
| -                 | FMC-Elgin                                  | 580 Tollgare Rd                        | Elgin             | 60123   | 3.97    | 6          | 10.35             | 72           | 13         | 0         | 0.00%       |
| 7                 | ARA-South Barrington                       | 33 W Higgins Rd                        | South Barringrton | 60010   | 6.65    | =          | 12.65             | ¥            | 14         | 51        | 60.71%      |
| £                 | FMC-Hoffman Estates                        |  | Hoffman Estates   | 69109   | 7.14    | 11         | 14.95             | 102          | 11         | 112       | 109.80%     |
| च                 | Quality Renal Care-Carpentersville         |  | Carpentersville   | 60110   | 89.8    | 14         | 16.1              | 78           | ព          | 26        | 97.44%      |
| S                 | FMC-West Chicago                           |  | West Chicago      | 60185   | 13.92   | 22         | 25.3              | 72           | 12         | 28        | 38.89%      |
| 9                 | DSI - Schaumburg                           |  | Schaumburg        | 60193   | 13.21   | ដ          | 26.45             | 2            | 14         | 29        | 73.81%      |
| 7                 | FMCNA - Rolling Meadows                    |  | Rolling Meadows   | 80009   | 16.69   | 8          | 27.6              | <del>1</del> | 3          | 107       | 74.31%      |
| æ                 | FMC-Elk Grove Village                      |  | Elk Grove Village | 60007   | 17.3    | 22         | 28.75             | 168          | 58         | 151       | 89.88%      |
| 6                 | DSI - Arlington Heights                    | 17 W. Golf Road                        | Arlington Heights | 60009   | 17.67   | 23         | 28.75             | 108          | 18         | 57        | 52.78%      |
| 10                | Tri-Cities Dialysis                        | 306 Randall Rd                         | Geneva            | 60134   | 16.2    | 92         | 29.9              | 108          | 18         | 69        | 63.89%      |
| 11                | DVA - Barrington Creek                     | 28214 W. Northwest HWY Lake Barrington | Lake Barrington   | 60010   | 15.14   | 92         | 29.9              | 72           | 12         | 0         | 0.00%       |
| 12                | ARA-Crystal Lake                           | 6298 Northwest HWY                     | Crystal Lake      | 60014   | 14      | 56         | 29.9              | 54           | ٥          | 51        | 94.44%      |
| 13                | FMC - Palatine                             | 691 E Dundee Rd                        | Palatine          | 60074   | 16.32   | 56         | 29,9              | 72           | 12         | 0         | 0,00%       |
|                   |  |  |                   |         |         |            |                   |              |            |           |             |
| Average Occupancy | pancy                                      |  |                   |         |         |            |                   | 1218         | 203        | 764       | 62.73%      |
| Average Occu      | Average Occupancy of Stations in Operation |  |                   |         |         |            |                   | 984          | <b>3</b> 5 | 764       | 77.64%      |

Stations: IHFSRB Inventory, Updated, 8/18/10.

Patients: The Renal Network, Inc., 2010, 2nd Quarter data released July 2010.

SOURCES:

Mileage and Travel Times: Map Quest. See Appendix 5 for documentation.

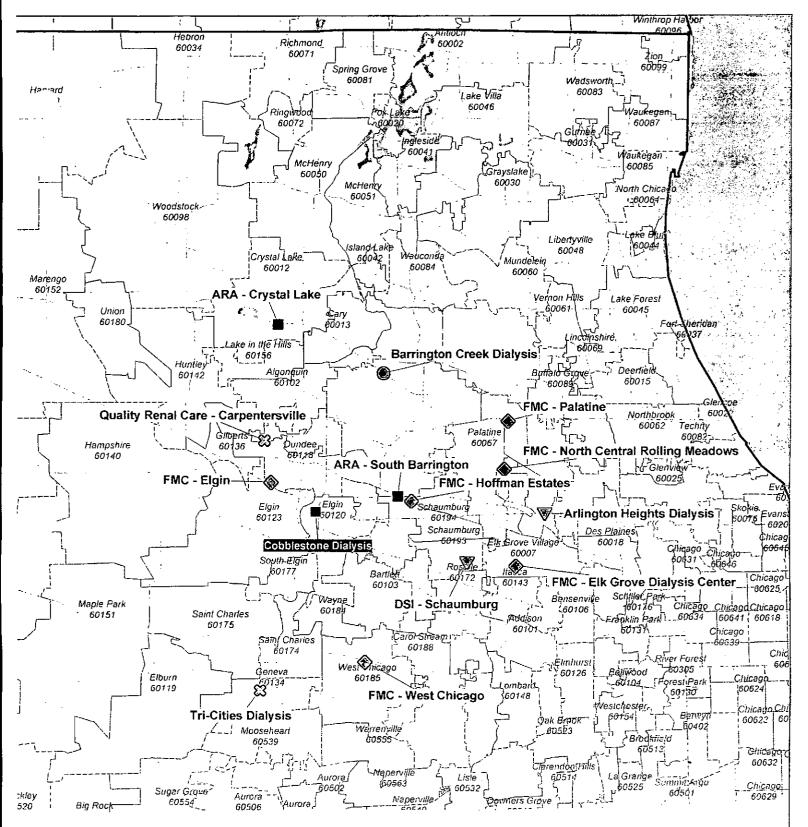
NOTES: Occupancy rates are calculated based on the IHFSRB standard of shifts per day and 6 days per week.

In 2010 39 stations 30 minutes from Cobblestone Dialysis were not in operation: Three, new 12-station facilities (Barrington Creek, FMC-Elgin and FMC-Palatine) and 3 stations at

ARA-Barrington.

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ATTACHMENT 12(3) Page 2 of 3



FACILITIES WITHIN 30 MINUTES ADJUSTED TRAVEL TIME OF

COBBLESTONE DIALYSIS

ATTACHMENT 12(3) Page 3 of 3

### **COBBLESTONE DIALYSIS**

### PATIENT ORIGIN

### **Current Patients**

### **JULY 23, 2010**

| Town            | Zip Code | Number of Patients | Percentage of Patients* |
|-----------------|----------|--------------------|-------------------------|
| Elgin           | 60120    | 21                 | 36.8                    |
| Elgin           | 60123    | 18                 | 31.6                    |
| Elgin           | 60124    | 1                  | 1.8                     |
| Genoa *         | 60135    | 1                  | 1.8                     |
| Streamwood *    | 60107    | 1                  | 1.8                     |
| South Elgin     | 60177    | 3                  | 5                       |
| West Dundee     | 60118    | 2                  | 3.5                     |
| Carpentersville | 60110    | 5                  | 8.8                     |
| Algonquin       | 60102    | 2                  | 3.5                     |
| Lake Barrington | 60010    | 1                  | 1.8                     |
| Huntley         | 60142    | 1                  | 1.8                     |
| Hanover Park *  | 60133    | <u>1</u>           | <u>1.8</u>              |
| Total           |          | 57                 | 100%                    |

Source: Cobblestone Dialysis

Note: \* These three patients live outside the planning area. Therefore, the 54 current patients who live in Planning Area 8, Kane-Lake-McHenry Counties, represent 94.7% of all patients.

ATTACHMENT 12(4) Page 1 of 3

### **COBBLESTONE DIALYSIS**

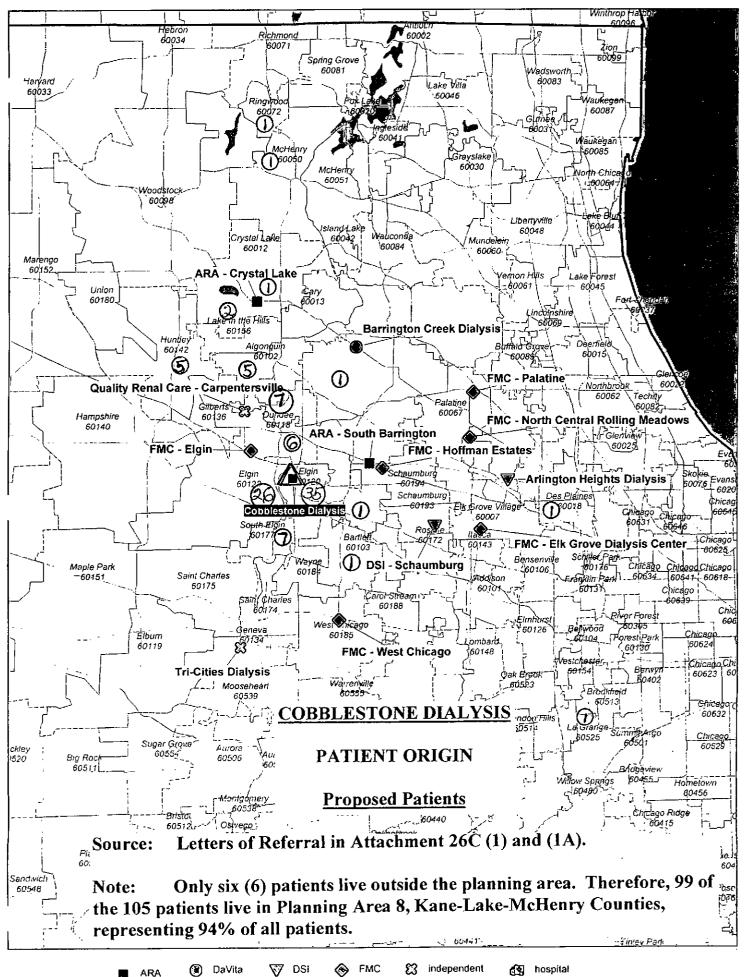
### **PATIENT ORIGIN**

### **Proposed Patients**

|                   |          | <u>Number</u> | Percentage of |
|-------------------|----------|---------------|---------------|
| Town              | Zip Code | of Patients   | Patients*     |
| Barrington        | 60010    | 1             | 1%            |
| Crystal Lake      | 60014    | 1             | 1%            |
| Des Plaines*      | 60018    | 1             | 1%            |
| McHenry           | 60050    | 1             | 1%            |
| Ringwood          | 60072    | 1             | 1%            |
| Algonquin         | 60102    | 5             | 5%            |
| Bartlett          | 60103    | 1             | 1%            |
| Streamwood *      | 60107    | 1             | 1%            |
| Carpentersville   | 60110    | 7             | 7%            |
| West Dundee       | 60118    | 6             | 6%            |
| Elgin             | 60120    | 35            | 33%           |
| Elgin             | 60123    | 26            | 25%           |
| Huntley           | 60142    | 5             | 5%            |
| Lake in the Hills | 60156    | 2             | 2%            |
| South Elgin       | 60177    | 7             | 7%            |
| Markham*          | 60428    | 1             | 1%            |
| LaGrange*         | 60525    | 1             | 1%            |
| Chicago*          | 60657    | <u>2</u>      | <u>2%</u>     |
| Total             |          | 105           | 100%          |

Source: Cobblestone Dialysis

Note: \* These six (6) patients live outside the planning area. Therefore, 99 of the 105 patients live in Planning Area 8, Kane-Lake-McHenry Counties, representing 94% of all patients.



### UTILIZATION TRENDS

# ESRD FACILITIES WITHIN 30 MINUTES ADJUSTED TRAVEL TIME OF COBBLESTONE DIALYSIS

836 Dundee Ave, Elgin, IL 60120

### 2007 - 2010

| Мардиев        | Facility Name  | Address                | City              |          | 2002       | 2008     | 2002     | 0102/08/9 |
|----------------|--|------------------------|-------------------|----------|------------|----------|----------|-----------|
| Reference No.  | <u>Q.</u>  |                        |                   | Stations | Patients   | Patients | Patients | Patients  |
| 1              | FMC-Blgin  | 580 Tollgate Rd        | Elgin             | 12       | 0          | 0        | 0        | 0         |
| 2              | ARA-South Barrington                                 | 33 W Higgins Rd        | South Barringrton | 7.       | 31         | 36       | 46       | 51        |
| 33             | FMC-Hoffman Estutes                                  | 3150 W Higgins Rd      | Hoffman Estates   | 17       | 82         | 94       | 109      | 112       |
| 4              | Quality Renal Care-Carpentersville                   | 2203 Randali Rd        | Carpentersville   | 13       | 89         | 92       | 77       | 92        |
| ιŋ             | FMC-West Chicago                                     | 1859 Neltnor Blvd      | West Chicago      | 12       | 0          | 0        | 6        | 28        |
| 9              | DSI - Schaumburg                                     | 1156 S. Roselle Road   | Schaumburg        | 14       | 55         | 63       | 70       | 62        |
| _              | FMCNA - Rolling Meadows                              | 4180 Winnetka Avenue   | Rolling Meadows   | \$       | %          | 87       | 66       | 107       |
| <b>∞</b>       | FMC-Elk Grove Village                                | 901 Bicsterfield Rd    | Elk Grove Village | 87       | 128        | 138      | 158      | 151       |
| 6              | DSI - Arlington Heights                              | 17 W. Golf Road        | Arlington Heights | 81       | 59         | 53       | 52       | 57        |
| 10             | Tri-Citics Dialysis                                  | 306 Randall Rd         | Geneva            | 81       | 7.1        | 81       | 79       | 69        |
| 11             | DVA - Barrington Creek                               | 28214 W. Northwest HWY | Lake Barrington   | 12       | 0          | ٥        | 0        | 0         |
| 12             | ARA-Crystal Lake                                     | 6298 Northwest HWY     | Crystal Lake      | 6        | 45         | 42       | 52       | 51        |
| ន              | FMC - Palatine                                       | 691 E Dundee Rd        | Palatine          | 12       | 0          | 0        | 0        | 0         |
| 14             | DVA - Cobblestone                                    | 934 N. Center Street   | Elgin             | 14       | <i>L</i> 9 | 63       | 99       | 57        |
| Total Patients | 22   |                        |                   | 217      | 702        | 733      | 816      | 821       |
| Total Percen   | Total Percentage Increase, 2007 - June 2010          |                        |                   |          |            |          |          | 16.95%    |
| Average Ann    | Average Annual Percentage Increase, 2007 - June 2010 |                        |                   |          |            |          |          | 6.78%     |

SOURCES: Patients: The Renal Network, Inc. Data are for the last day of the reporting period.

Stations: IHFSRB Inventory, Updated, 8/18/10.

Mileage and Travel Times: Map Quest. See Appendix 5 for documentation.

In 2010 the following 39 stations 30 minutes from Cobblestone Dialysis were not in operation: Three, new 12-station facilities (Barrington Creek, FMC-Elgin and FMC-Palatine) and 3 stations at ARA Barrington. NOTES

### RATIO OF POPULATION TO STATIONS COBBLESTONE DIALYSIS

| Geographic Area  | Year 2005<br>Population | Existing/<br>Approved<br>Stations | Ratio of Population/Station |
|--|-------------------------|-----------------------------------|-----------------------------|
| Illinois   | 12,763,900              | 3,486                             | 3,661 people/station        |
| Planning Area 8 (KLM)<br>Kane, Lake & McHenry<br>Counties                      | 1,500,000               | 292                               | 5,137 people/station        |
| Zip Codes within 30 Minutes<br>Adjusted Travel Time of<br>Cobblestone Dialysis | Year 2000<br>Population |                                   |                             |
| Copplessons Many 516   | 1,312,154               | 217                               | 6,047 people/station        |

SOURCES: (1) 2005 population data for Illinois and Planning Area 8 are from IHFSRB Inventory, October 1, 2008 Edition, Page A-4.

2000 population data for the target area within 30 minutes adjusted travel time of Cobblestone Dialysis are from the U.S. Bureau of the Census, 2000. See Attachment 12(3).

(2) Number of stations is from IHFSRB Inventory, Updated 8/18/10.

### DaVita Chicago Area Facilities Clinical Outcomes Review April 2009 to March 2010

### Adequacy of Dialysis

This facility will be able to demonstrate the ability to provide adequate dialysis with Urea Reduction Ration (URR) greater than 65% in at least 85% of patients. This data is a compilation of clinical outcomes data from 15 facilities in the Chicago area. They are Logan Square Dialysis, Lake County Dialysis, Lincoln Park Dialysis, Children's Dialysis, Emerald Kidney Center, Olympia Fields Dialysis Center, Chicago Heights Renal Care, Stony Creek Dialysis, Beverly Dialysis, Montclare Dialysis, Mt. Greenwood Dialysis, Lake Villa Dialysis, Little Village Dialysis, Kankakee County Dialysis and Big Oaks Dialysis (partial year report – Dec 2009 through March 2010).

|                | Percent of patients with | Percent of patients with |
|----------------|--------------------------|--------------------------|
| Month          | URR>65%                  | KT/V Daugirdas II.1.2    |
| April 2009     | 90.93%                   | 93.74%                   |
| May 2009       | 92.42%                   | 95.46%                   |
| June 2009      | 92.65%                   | 95.39%                   |
| July 2009      | 91.62%                   | 94.66%                   |
| August 2009    | 91.79%                   | 95.31%                   |
| September 2009 | 92.77%                   | 95.61%                   |
| October 2009   | 92.42%                   | 95.30%                   |
| November 2009  | 91.52%                   | 95.03%                   |
| December 2009  | 90.54%                   | 94.46%                   |
| January 2010   | 89.09%                   | 93.28%                   |
| February 2010  | 91.93%                   | 95.56%                   |
| March 2010     | 91.99%                   | 95.96%                   |
| Average        | 91.64%                   | 94.98%                   |

Davita - Chicago Region Mortality Rate, By Facility

| Facility Name/Number     | Pts Beg Year | Started 1st Time | Restarted | Transferred In | Ret'd After Transplant | Total Pts                               | Deaths                                  | Mortality %      |
|--------------------------|--------------|------------------|-----------|----------------|------------------------|---|---|------------------|
| Logan Square - 311       | 110          | 26               | 0         | 12             |                        | 0 148                                   | 5                                       | 10,14%           |
| Lake County - 312        | 63           | 56               | -         | 23             |                        | 114                                     | 16                                      | 14.04%           |
| Lincoln Park - 314       | 113          | 22               | -         | 25             |                        | 1 162                                   | 20.                                     | 12.35%           |
| Children's - 319         | 11           | <del>-</del>     | 0         | -              |                        | 1 30                                    | 0                                       | %00.0            |
| Emerald - 321            | 122          | 20               | 0         | 20             |                        | 1 163                                   | 1                                       | 8.59%            |
| Olympia Fields - 322     | 108          | 28               | _         | 11             |                        | 1 149                                   | 21                                      | 14.09%           |
| Chicago Heights - 1608 · | 94           | 15               | 2         | 12             |                        | 1 124                                   | 22                                      | 17.74%           |
| Stony Creek - 1784       | 61           | 23               | က         | 14             |                        | 102                                     | 5                                       | 14.71%           |
| Beverly - 1785           | 29           | 10               | _         | <b>o</b>       |                        | 1 80                                    | 4                                       | 5.00%            |
| Montclare - 2030         | 72           | 18               | 0         | 16             |                        | 2 108                                   | 10                                      | 9.26%            |
| Mt. Greenwood - 2118     | 02           | 25               | •         | 14             | •                      | ======================================= | 13                                      | 11.71%           |
| Lake Villa - 2119        | 30           | 12               | 0         | 9              |                        | 0 48                                    | 60                                      | 16.67%           |
| Little Village - 2133    | 7.1          | 28               | 0         | 13             |                        | 0 112                                   | ======================================= | 9.82%            |
| Kankakee County - 2147   | 56           | 14               | 0         | 2              |                        | 1 43                                    | 1                                       | 23.26%           |
| Big Oaks - 4362          |              |                  |           |                |                        | 0                                       | _                                       | #DIV/0! Not Open |
|                          |              |                  |           |                |                        |   |   |                  |
| TOTAL                    | 1016         | 278              | 10        | 178            | •                      | 1494                                    | 179                                     | 11.98%           |

DaVita - Chicago Region Transplantation, By Facility

|                        | Patients Beginning | Started 1st | Restarted | Transferred in | Retired After | Total    | Received    | Transniant % |          |
|------------------------|--------------------|-------------|-----------|----------------|---------------|----------|-------------|--------------|----------|
| Facility Name/Number   | Year               | Time        |           |                | Transplant    | Patients | Transplant  | o/ 1111112   |          |
| ogan Square - 311      | 101                | 56          | 0         |                | 0             | 150      | æ           | 5.33%        |          |
| ake County - 312       | 62                 | 50          | 0         |                | 0             | 66       | ဖ           | 6.06%        |          |
| incoln Park - 314      | 114                | 21          | -         |                | 0             | 155      | ന           | 1.94%        |          |
| Children's - 319       | =                  | 6           | 0         | 7              | 7             | 59       | o           | 31.03%       |          |
| Emeraid - 321          |                    | સ           | 0         | 18             | 0             | 163      | · (17)      | 1.84%        |          |
| Olympia Fields - 322   | 102                | 29          | ന         | 56             | -             | 161      | က           | 1.86%        |          |
| hicago Heights - 1608  |                    | 22          | 0         | 21             | -             | 134      | හ           | 5.97%        |          |
| stony Creek - 1784     |                    | 21          | -         | =              |               | 95       | ന           | 3.16%        |          |
| Jeverly - 1785         |                    | =           | 0         | 7              |               | 11       | ന           | 3.90%        |          |
| Montclare - 2030       | 68                 | 50          | 0         | 16             | 2             | 106      | 4           | 3.77%        |          |
| 1t. Greenwood - 2118   | 89                 | 18          | •-        | 4              | -             | 102      | က           | 2.94%        |          |
| Lake Villa - 2119      | 32                 | 80          | 0         | 7              | 0             | 47       | 0           | 0.00%        |          |
| ittle Viltage - 2133   | 68                 | 12          | -         | ဆ              | 0             | 68       | <b>,-</b> - | 1.12%        |          |
| Kankakee County - 2147 | 14                 | 19          | 0         | 7              | 0             | 35       | -           | 2.86%        |          |
| Big Oaks - 4362        |                    |             |           |                |               | 0        |             | n/a No       | lot Open |
| TOTAL                  | 696                | 267         | 7         | 185            | 4             | 1442     | 55          | 3.81%        |          |
| SOURCE: DaVita Inc.    |                    |             |           |                |               |          |             |              |          |

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DaVita - Chicago Region Transplantation, By Facility

|                        | Patients<br>Beginning | Started 1st | Restarted | Transferred In | Retired After | Total    | Received   | Transplant |          |
|------------------------|-----------------------|-------------|-----------|----------------|---------------|----------|------------|------------|----------|
| Facility Name/Number   | Year                  | E E         |           |                | ransplant     | Patients | Iransplant | %          |          |
| Logan Square - 311     | 110                   | 26          | 0         | 12             | 0             | 148      | 5          | 3.38%      |          |
| Lake County - 312      | 63                    | 56          | _         | 23             | -             | 114      | ဖ          | 5.26%      |          |
| Lincoln Park - 314     | 113                   | 22          | -         | 25             | -             | 162      | 2          | 3.09%      |          |
| Children's - 319       | 17                    | 1           | 0         | ~              | _             | 30       | S.         | 16.67%     |          |
| Emerald - 321          | 122                   | 20          | 7         | 20             | <b>-</b>      | 165      | ო          | 1.82%      |          |
| Olympia Fields - 322   |                       | 28          | _         | 7              | -             | 149      | 9          | 4.03%      |          |
| Chicago Heights - 1608 |                       | 15          | 7         | 12             | -             | 124      | က          | 2.42%      |          |
| Stony Creek - 1784     |                       | 23          | ო         | 14             | •             | 102      | τ-         | 0.98%      |          |
| Beverly - 1785         |                       | 9           | -         | တ              | _             | 80       | 4          | 5.00%      |          |
| Montclare - 2030       | 72                    | 18          | 0         | 16             | 2             | 108      | 2          | 1.85%      |          |
| Mt. Greenwood - 2118   | 70                    | 25          | -         | 14             | <b>-</b>      | 111      | 5          | 4.50%      |          |
| Lake Villa - 2119      | 30                    | 12          | 0         | 9              | 0             | 48       | 0          | 0.00%      |          |
| Little Village - 2133  | 71                    | 28          | 0         | 13             | 0             | 112      | 4          | 3.57%      |          |
| Kankakee County - 2147 | 26                    | 4           | 0         | 2              | _             | 43       | -          | 2.33%      |          |
| Big Oaks - 4362        | 0                     | 0           | 0         | <del>-</del>   | 0             | -        | 0          | n/a        | Not Open |
|                        |                       |             |           |                |               |          |            |            |          |
| TOTAL                  | 1016                  | 278         | 12        | 179            | 12            | 1497     | 20         | 3.34%      |          |
|                        |                       |             |           |                |               |          |            |            |          |

Source: DaVita Inc.

From: Rick Coffin (mailto:rcoffin@nw10.esrd.net)

Sent: Thu 4/22/2010 9:31 AM

To: Margaret Enger

Subject: RE: Q4 2009 Occupancy Data

Hi Margaret,

I apologize for not getting back to you sooner. I have been out sick for over a week and am playing catch up. The updates you sent should have been completed by now.

As far as National data is concerned we receive a national summary report that shows the total number of patients on dialysis at year end and the number who were transplanted in a given year. We have not received the 2009 report yet but here are the 2007 and 2008 numbers:

2007 - 358,132 on dialysis - 17,354 transplanted

2008 - 371,315 on dialysis - 17,028 transplanted

4.8% 4.6%

Rick

From: Rick Coffin

[mailto:rcoffin@nw10.esrd.net]
Sent: Thu 7/15/2010 9:48 AM

To: Margaret Enger

Subject: RE: Q2 2010 Occupancy Data & 2009

Transplantation Information

2009 - 386,940 on dialysis - 17,418 =4.5 % transplanted

7/15/2010 10:22 PM

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ATTACHMENT 12(8)
Page 4 of 4

### **ALTERNATIVES**

DaVita Inc. and Total Renal Care need to discontinue Cobblestone Dialysis (formerly known as Sherman Dialysis Center) located at 934 North Center Street in Elgin, IL (60120). The lease on the facility expires June 30, 2012 and the current lessor will not renew. The applicants propose to relocate the facility a few blocks east to 836 Dundec Street in Elgin, IL (60120). The proposed facility will have the same capacity as the existing facility, 14 stations.

### **GENERAL ALTERNATIVES**

### Proposing a project of greater or lesser scope and cost

DaVita considered an alternative of lesser scope that was to establish a new facility replicating the size as the existing facility to be discontinued. This is the difference between 5,353 building gross square feet (BGSF) versus the proposed 6,606 BGSF. This alternative saves approximately \$94,764 in construction costs (1,253 fewer BGSF times construction costs of \$75.63 per BGSF.) However, upon examination of the functional configurations it was determined that while the existing facility meets minimal standards, it is the applicants' objective to provide optimal settings for its clinical care. In fact, the existing space of 382 BGSF per station falls well short of Board's guidelines of 450 to 650 BGSF per station. We are therefore proposing the 472 BGSF per patient station as a reasonably optimal setting and well within the Board's standard.

### <u>Pursing a joint venture or other collaborative venture and developing alternative settings to</u> meet all or a portion of the project's intended purposes

DaVita is open to Joint Venture relationships and has developed joint ventures with physicians in the past. This option was not selected as a partner was not readily available and the project has significant time constraints. Additionally, joint venture participation was discussed with Sherman Hospital (the facility's previous owner.) Sherman Hospital chose to sell the facility to DaVita.

### Utilizing other healthcare facilities in the area

Cobblestone Dialysis has a large current and proposed patient population. Therefore, the alternative of using other facilities was determined to be infeasible. Currently Cobblestone has 57 current patients (July 23, 2010) and 36 patients on a waiting list (refer to Attachment 12(1) for historical utilization and Attachment 26C(1A) for the waiting list.) Proposed patients include 69 patient referrals and the 36 patients on the waiting list, for a total of 105 patients. The 69 patient referrals are from the following four (4) physicians: Drs. Damaraju, Ahmad, Zahid, and Shah (refer to Attachment 26C(1) for physician letters of referrals.) These 69 patients include 52 patient transfer and 17 pre-renal patients. The 52 patient transfers include 50 Cobblestone patients and two patients from QRC - Carpentersville with 97% utilization.

Cobblestone's large patient population cannot be coherently accommodated in nearby facilities that already operate at 77% utilization. Refer back to Attachment 12 (3) which shows that ten (10) other facilities currently serve the area's large population. These facilities were 77% utilized in June 2010, serving 764 patients in 164 stations. An additional 39 stations are not yet in operation, three (3) new, 12-station facilities (FMC – Elgin, FMC – Palatine and Barrington Creek Dialysis) and ARA – Barrington's three (3) additional stations. However, these facilities

are each supported with separate and distinct patient referrals! Cobblestone's four (4) referring physicians verify that patient referrals have not been used to support any other pending or approved CON application (see letters of referral in Attachment 26C(1).)

### Leasing an alternative site

DaVita considered nine (9) alternative sites for Cobblestone's relocation (see Attachment 13(1) for a list of these sites and a map of their locations.) All the sites except Site #1 were either too far from patients or too close to a competitor facility. See Attachment 13(2) for a comparative analysis of these nine (9) sites. While Site #1 at 609 Dundee Avenue was located close enough to the existing facility to allow convenient travel times for existing patients, its size was misrepresented. It was too small for the proposed relocation.

The chose site at 836 Dundee Avenue was only two minutes and 0.66 miles away from the current facility (see Attachment 13(3) for Map Quest data.) The site is properly zoned (see Attachment 13(4).) The facility will be built to suit (see LOI to lease in Attachment 2.)

### Measurable patient outcomes

DaVita will continue to provide a high quality of care. Its patient outcomes significantly exceed HFSRB standards. Refer back to Attachment 12(7) for recent patient outcomes in DaVita's 15 Chicago-area facilities. The data document DaVita's high quality of care as follows:

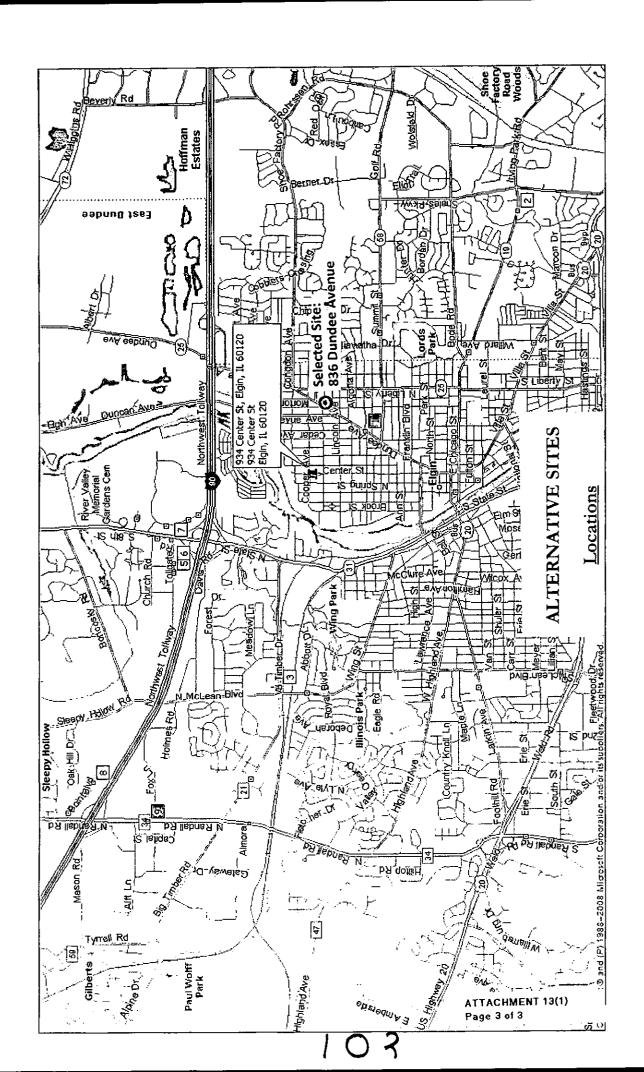
- 91.64% of DaVita's patients had URRs of 65% or higher vs. the standard of at least 85%
- 94.98% of DaVita's patients had a Kt/V Dauridgas II.1.2 vs. the HFSRB standard of 85%.

Refer back to Attachment 12(8) for mortality and transplantation data for DaVita's Chicagoarea facilities. The data show an average mortality of 12.0% in 2009. Transplantation rates averaged between 3.3% and 3.8% in 2008 and 2009 compared to the national transplant rate of 4.5% in 2009.

Please refer to Attachment 13(5) for a comparison of alternatives' cost, patient access, quality and financial benefits.

| AVA<br>Map# | ILABLE OFFICE/RETAL Building/Land Address | Photo           | Square Feet              | Asking Rate                             | Comments   |
|-------------|---|-----------------|--------------------------|---|--|
| †'          | 609-611 Dundee Ave<br>Elgin, IL           | ,               | 7,500 SF                 | \$13.00/SF NNN<br>\$2.56/SF; Taxes,     | Zoning: Medical Acceptable Built: 1990 Water: 1" Sewer: 6"   |
|             | Eigni, iE                                 |                 |                          | Insurance, and CAM                      | Tracker/Trailer access: Yes Parking: Ample Ceiling Height: 14' Power: None                           |
|             |   |                 |                          | Tenant pays their own utilities.        | HVAC: 20 Tons TIA: None  |
| #2          | High Point Plaza<br>1350 E Chicago St     |                 | 7,000 SF                 | \$17.00/SF NNN                          | Zoning: Medical Acceptable<br>Built: 2009<br>Water: 2"   |
|             | Elgin, IL                                 |                 |                          | \$6.30/SF; Taxes,<br>Insurance, and CAM | Sewer: 8" Tracker/Trailer access: Yes Parking: 5.75/1000 SF Ceiling Height: 9' Power: LL determining |
|             |   |                 |                          | Tenant pays their own utilities.        | HVAC: 5 Ton/1,000 SF   |
| #3          | 2-80 Tyler Creek Plaza<br>Elgin, IL       |                 | 8,450 SF                 | \$6.00/SF NNN                           | Zoning: TBD Built: 1970 Water: LL determining  |
|             |   |                 |                          | \$3.14/SF; Taxes,<br>Insurance, and CAM | Sewer: LL determining Tracker/Trailer access: Yes Parking: Ample Ceiling Height: TBD                 |
|             |   |                 |                          | Tenant pays their own utilities.        | Power: LL determining TIA: None  |
| #4          | Leslic Oaks Business<br>Center            | e english ten a | 7,687 SF                 | \$10.00/SF NNN                          | Zoning: Medical Acceptable<br>Built: 1989<br>Water: LL determining                                   |
|             | 725 Tollgate Rd<br>Elgin, IL              |                 |                          | \$3.01/SF; Taxes,<br>Insurance, and CAM | Sewer: LL determining Tracker/Trailer access: Yes Parking: 4/1000 SF                                 |
|             |   |                 |                          | Tenant pays their own utilities         | Ceiling Height: 12'6" Power: LL determining T1A: \$20.00/SF  |
| #5          | Leslie Oaks Business                      | `               | 14.354 SF<br>(Divisible) | \$10.00/SF Gross                        | Zoning: Medical Acceptable<br>Built: 1989<br>Water: LL determining                                   |
|             | Center<br>735 Tollgate Rd<br>Elgin, IL    |                 | ,                        | \$2.93/SF; Taxes,<br>Insurance, and CAM | Sewer: LL determining Tracker/Trailer access: Yes Parking: 4/1000 SF                                 |
|             |   |                 |                          | Tenant pays their own utilities         | Ceiling Height: 12'6" Power: LL determining TIA: \$20.00/SF  |

| #6 | Leslie Oaks Business<br>Center<br>685-695 Tollgate Rd<br>Elgin, IL | 11,501 SF<br>(Divisible)          | \$10.00/SF NNN \$3.28/SF; Taxes, Insurance, and CAM  Tenant pays their own utilities. | Zoning: Medical Acceptable Built: 1989 Water: LL determining Sewer: LL determining Tracker/Trailer access: Yes Parking: 4/1000 SF Ceiling Height: 12'6" Power: LL determining TIA: \$20.00/SF                                |
|----|--|-----------------------------------|---|--|
| #7 | Leslie Oaks Business<br>Center<br>580-590 Tollgate Rd<br>Elgin, IL | 30,912 SF<br>(Divisible)          | \$11.00/SF NNN \$3.09/SF; Taxes, Insurance, and CAM  Tenant pays their own utilities. | Zoning: Medical Acceptable Built: 1997 Water: LL determining Sewer: LL determining Tracker/Trailer access: Yes Parking: 4/1000 SF Ceiling Height: 12'6" Power: LL determining TIA: \$20.00/SF                                |
| #8 | 2130 Point Blvd<br>Elgin, IL                                       | 9,443 SF<br>(Divisible)           | \$17.00/SF Gross  Tenant pays their own utilities.                                    | *Fresenius signs located in parking lot of this building Zoning: Medical Acceptable Built: 2005 Water: 3" Sewer: 4" Tracker/Trailer access: Yes Parking: 4/1000 SF Ceiling Height: 16' Power: LL determining TIA: \$45.00/SF |
| #9 | 1600 N Randall<br>Elgin, IL  | 7,800 SF<br>1 <sup>st</sup> Floor | \$22.00/SF NNN \$9.00/SF; Taxes, Insurance, and CAM  Tenant pays their own utilities. | Zoning: Medical Acceptable Built: 2010 Water: 4" Sewer: 8" Tracker/Trailer access: Yes Parking: 5/1000 SF Ceiling Height: 9' Power: LL determining HVAC: Ample TIA: \$65.00/SF   |



### COMPARISON OF ALTERNATIVES

| Alternative<br>Site #1 | Patient Access<br>Busy main street with no stop light at building             | Quality<br>Incorrect size listed. Not large enough             |
|------------------------|---|--|
| Site #2                | Too far from existing center  | Nice area. Extended travel time for patients on busy streets   |
| Site #3                | Too far from existing center  | Extended travel time for patient<br>Located in busy strip mall |
| Site #4                | Too close to FMC Clinic. Would under serve patients on other side of town     | Nice location. Extended travel for patients.                   |
| Site #5                | Too close to FMC Clinic. Would under serve patients on other side of town     | Nice location. Extended travel<br>for patients                 |
| Site #6                | Too close to FMC clinic. Would under serve patients on the other side of town | Nice location. Extended travel<br>for patients                 |
| Site #7                | Too close to FMC Clinic. Would under serve patients on the other side of town | Nice location. Extended travel<br>for patients                 |
| Site #8                | In same complex as FMC. Would under serve patients on the other side of town  | Nice location. Extended travel<br>for patients                 |
| Site #9                | Too close to FMC Clinic. Would underserve patients on the other side of town  | Nice location. Extended travel<br>for patients                 |

### MAPQUEST.

### Trip to 836 Dundee Ave

Elgin, IL 60120-3068 0.66 miles - about 2 minutes

### Notes

**COBBLESTONE DIALYSIS** 

Distance and travel time between current and proposed sites.



### 934 Center St, Elgin, IL 60120-2125

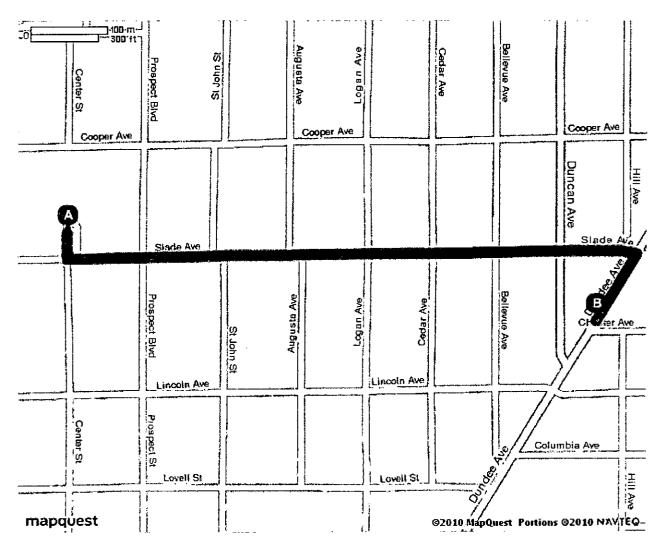
| 37487      | <ol> <li>Start out going SOUTH on CENTER ST toward SLADE<br/>AVE.</li> </ol> |            | go 0.0 mi |
|------------|--|------------|-----------|
| <b>(h)</b> | 2. Turn LEFT onto SLADE AVE.   |            | go 0.6 mi |
| <b>®</b>   | 3. Turn RIGHT onto DUNDEE AVE.   |            | go 0.1 mi |
| EMD        | 4. 836 DUNDEE AVE is on the RIGHT.   | <u>Map</u> | go 0.0 mi |



836 Dundee Ave, Elgin, IL 60120-3068

Total Travel Estimate: 0.66 miles - about 2 minutes

Route Map Hide



All rights reserved. Use subject to License/Copyright | Map Legend

Directions and maps are informational only. We make no warranties on the accuracy of their content, road conditions or route usability or expeditiousness. You assume all risk of use. MapQuest and its suppliers shall not be liable to you for any loss or delay resulting from your use of MapQuest. Your use of MapQuest means you agree to our <u>Terms of Use</u>



August 18, 2010

Studio-GC

Attn: Ms. Nikki Bridges 1600 Golf Road, Suite 1000 Rolling Meadows, IL. 60008

RE:

REAL PROPERTY:

836 Dundee Avenue Elgin, Illinois 60120

Kane County Dialysis facility

Dear Ms Bridges:

This letter confirms that 836 Dundee Avenue is zoned an NB Neighborhood Business District.

Within an NB Neighborhood Business District, a dialysis facility is classified under Ordinance Section 19.35.330: Land Use: C. similar uses: miscellaneous health and allied services not elsewhere classified (SIC 809.) According to the Municipal Code, a similar use shall be subject to classification as a permitted use or as a conditional use. The City will permit the outpatient dialysis facility with medical and business offices.

A site plan should be submitted to the Community Development Department showing the layout for the dialysis facility at 836 Dundee Avenue. Final approval can only be granted following a determination on the site plan's compliance with the requirements of the NB District site design standards.

Please do not hesitate to contact me at (847) 931-5908.

Sincerely,

Lydia Treganza
Associate Planner

Community Development

Lydin Tregary

City of Elgin

101

ATTACHMENT 13(4)

Mayor Ed Schock

City Council
Richard Dunne
Robert Gilliam
David Kaptain
John Prigge

F. John Steffen Mike Warren

City Manager Sean R. Stegall

## COMPARISON OF ALTERNATIVES

| Alternative        | Total Cost          | Patient Access     | Quality              | Financial Benefits    |
|--------------------|---------------------|--------------------|----------------------|-----------------------|
| Replicate Existing | \$404,838           | Same               | Size of replicated   | Project savings of    |
| Facility           | construction costs  |                    | facility determined  | \$94,764 or 4% of the |
|                    |                     |                    | to be sub standard   | Project Cost          |
|                    |                     |                    | by contemporary      |                       |
|                    |                     |                    | standards and        |                       |
|                    |                     |                    | Board criteria.      |                       |
| Joint Venture      | \$2,556,734 Project | Same as Project    | Same as project      | No difference for     |
|                    | Cost                |                    |                      | patients              |
|                    |                     |                    |                      | DaVita would incur    |
|                    |                     |                    |                      | less capital cost but |
|                    |                     |                    |                      | would maintain        |
|                    |                     |                    |                      | control & financial   |
|                    |                     |                    |                      | responsibility        |
| Utilize Other Area | 0\$                 | Poor access due to | Loss of continuity   | DaVita would incur    |
| Facilities         |                     | large current and  | of care due to large | no capital cost but   |
|                    |                     | projected          | current and          | patients would have   |
|                    |                     | population and     | proposed patient     | high travel           |
|                    |                     | high current       | population and       | expenses.             |
|                    |                     | occupancies        | high current         | Cost of treatments    |
|                    |                     |                    | occupancies          | would not change.     |

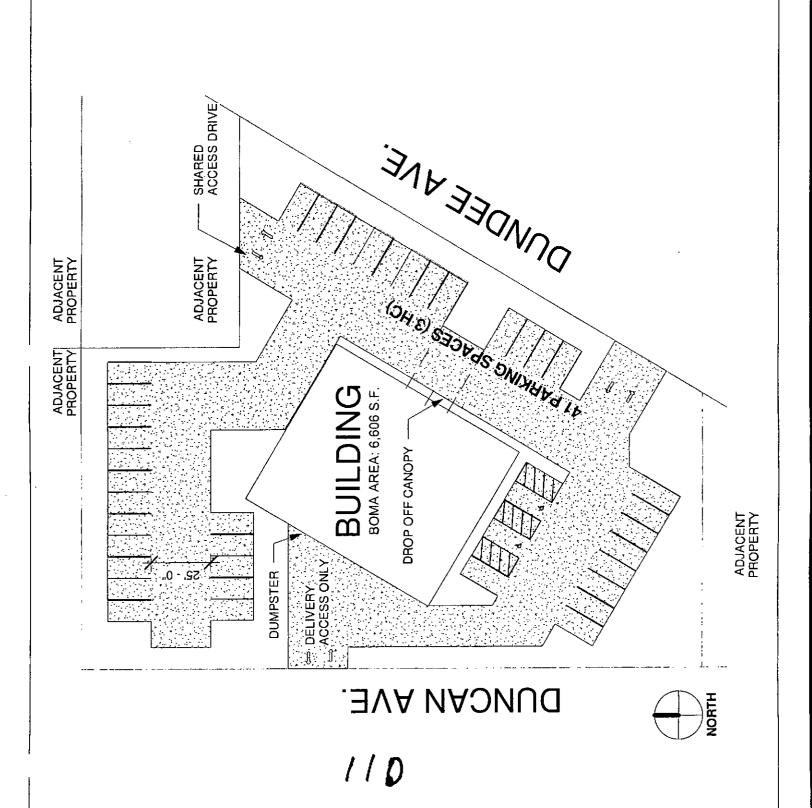
#### SIZE OF PROJECT

Total Renal Care Inc. d/b/a Cobblestone Dialysis proposes to relocate its 14-station freestanding in-center hemodialysis facility. The facility would contain a total of approximately 6,606 gross square feet.

Please see schematics in Attachment 14(1.)

Therefore, the proposed 14-station hemodialysis service conforms to the IHFSRB guideline as follows:

| <b>Number of Stations</b> | Proposed GSF | GSF/Station     | IHFSRB Standard  |
|---------------------------|--------------|-----------------|------------------|
| 14                        | 6,606        | 472 gsf/station | 520 dgsf/station |



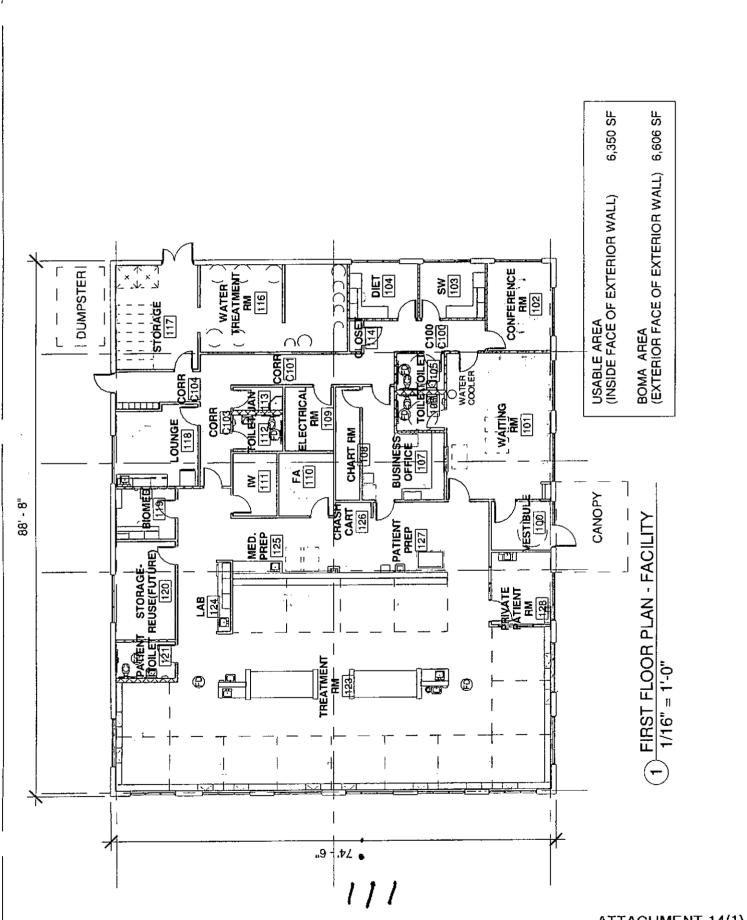


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Project

ATTACHMENT 14(1) Page 2 of 2

#### PROJECT UTILIZATION

DaVita Inc. and Total Renal Care Inc. (TRC) need to discontinue Cobblestone Dialysis' 14-station facility located at 934 N. Center Street in Elgin (60120) as the lease expires June 30, 2012 and the landlord, Sherman Hospital, is demolishing the building (see Attachment 10, "Discontinuation.") The applicants need to relocate the facility. The project relocates the facility to a nearby site only two minutes away, 836 Dundee Avenue, Elgin (60120).

#### Historical and projected referrals

Cobblestone Dialysis has a large current and projected patient population. In June 2010 Cobblestone served 59 patients (see Attachment 15(1).) Cobblestone has another 36 patients on its waiting list (see Attachment 26C(1A) for the waiting list.) Four (4) physicians, Drs. Damaraju, Ahmad, Zahid, and Shah, identify 69 patient referrals to support Cobblestone Dialysis (see physician letters of referral in Attachment 26C(1).)

The 69 physician referrals include 52 transfer patients and another 17 pre-renal patients. The 52 transfers include 50 patients from Cobblestone Dialysis and two (2) patient transfers from QRC-Carpentersville, which operates at 97% utilization. The 17 pre-renal patients are identified by initials and zip codes of residence. Pre-renal patients' lab results are a basis for projecting the patients need for dialysis when the facility opens.

Based on the large current and proposed number of patients, Cobblestone Dialysis projects to serve 68 patients by the end of the second year reaching 80% occupancy (see Attachment 15(2) for projected utilization.) Projections are conservative since physicians referred 25 new patients per year in 2009 alone. Projected utilization is further discounted 14% per year for patient mortality and transplantation (see Page 2 of Attachment 26C(3).)

Please refer to Attachment 26C "Establishment" for additional evidence of the need to reestablish Cobblestone Dialysis and supporting documentation that the facility will achieve the IHFSRB standard of 80% utilization by the end of the second year of operation.

#### Low impact of the project on other facilities in the market area

Cobblestone Dialysis will not impact other facilities. Drs. Damaraju, Ahmad, Zahid, and Shah identify 69 patient referrals to support Cobblestone Dialysis. The 69 patient referrals include 52 transfer patients and 17 pre-renal patients. The 52 patient transfers are 50 transfers from Cobblestone Dialysis and two (2) patient transfers from QRC-Carpentersville, which operates at 97% utilization (see physicians' letters of referral in Attachment 26C(1).) Therefore, Cobblestone Dialysis will not impact other facilities.

The evidence indicates that Cobblestone Dialysis will serve a large, increasing number of patients, achieving 80% occupancy by the end of the second year of operation in late 2013.

**ATTACHMENT 15** 

#### **ANNUAL HISTORIC UTILIZATION**

|             | Chronic Hemodialysis |                 |  |  |  |
|-------------|----------------------|-----------------|--|--|--|
| <u>Year</u> | <b>Treatments</b>    | <b>Patients</b> |  |  |  |
| 2007        | 9570                 | 67              |  |  |  |
| 2008        | 9562                 | 63              |  |  |  |
| 2009        | 9585                 | 65              |  |  |  |

# MOST RECENT MONTHLY UTILIZATION July 1, 2009 – June 30, 2010

# Chronic Hemodialysis Treatments Patients

| July      | 859        | 66        |
|-----------|------------|-----------|
| August    | 786        | 65        |
| September | 800        | 65        |
| October   | 831        | 65        |
| November  | 759        | 65        |
| December  | 823        | 65        |
| January   | 780        | 64        |
| February  | <b>721</b> | 63        |
| March     | 766        | 59        |
| April     | 721        | <b>57</b> |
| May       | 689        | 57        |
| June      | <u>733</u> | 59        |
| Total     | 9268       | 59        |

**SOURCES:** Cobblestone Dialysis

NOTES: Number of patients is for the last day of the reporting period.

ATTACHMENT 15(1)

COBBLESTONE DIALYSIS

# PROJECTED ANNUAL UTILIZATION 2012 - 2014

| SRB Standard                                | N <sub>0</sub> | Yes   | Yes   |
|---|----------------|-------|-------|
| IHFSRB  1** Standard                        | %08            | %08   | %08   |
| Percent * Utilization**                     | 78.6%          | 81.0% | 83.3% |
| Chronic Hemodialysis<br>Freatments Patients | 99             | 89    | 92    |
| Chronic<br>Treatme                          | 9,217          | 9,628 | 9,915 |
| Stations                                    | 14             | 14    | 14    |
| Year  | 2012           | 2013  | 2014  |

See notarized Letters of Referral in Attachment 26C (1) & (1A). See Financial Feasibility Study in Attachment 42(4). SOURCES:

\* Number of patients is for the last day of the reporting period. NOTES:

\*\* Percent utilization is based on the IHFSRB standard: 3 patient shifts per day, 6 days per week.

|                         | >              | Year 1     | 76       | Year 2     | Υ.       | Year 3     | <del>,</del> | Year 4     | Ye       | Year 5     |
|-------------------------|----------------|------------|----------|------------|----------|------------|--------------|------------|----------|------------|
| Month                   | Patients<br>62 | Treatments | Patients | Treatments | Patients | Treatments | Patients     | Treatments | Patients | Treatments |
| 1                       | 62             | 754        | 99       | 791        | 89       | 815        | 20           | 839        | 72       | 863        |
| 2                       | 63             | 749        | 99       | 793        | 89       | 817        | 70           | 841        | 72       | 865        |
| m                       | 63             | 753        | 29       | 795        | 69       | 819        | 17           | 843        | 73       | 867        |
| 4                       | 63             | 757        | 29       | 797        | 69       | 821        | 71           | 845        | 73       | 698        |
| S                       | 64             | 761        | 29       | 799        | 69       | 823        | 71           | 847        | 73       | 871        |
| 9                       | 64             | 765        | 29       | 801        | 69       | 825        | 71           | 849        | 73       | 873        |
| 7                       | <b>64</b>      | 692        | 29       | 803        | 69       | 827        | 7.1          | 851        | 73       | 875        |
| <b>00</b>               | 65             | 773        | 29       | 805        | 69       | 829        | 71           | 853        | 73       | 877        |
| თ                       | 92             | 777        | 89       | 807        | 70       | 831        | 72           | 855        | 74       | 879        |
| 10                      | 65             | 781        | 89       | 809        | 70       | 833        | 72           | 857        | 74       | 881        |
| 11                      | 99             | 785        | 89       | 811        | 70       | 835        | 72           | 829        | 74       | 883        |
| 12                      | 99             | 789        | 89       | 813        | 70       | 837        | 72           | 861        | 74       | 885        |
| Total                   |                | 9,217      |          | 9,628      |          | 9,915      |              | 10,202     |          | 10,489     |
| HOME                    | :              | ,          | :        | I          |          |            |              |            |          |            |
| 4                       |                | Year 1     | ×        | Year 2     |          | Year 3     | >            | Year 4     | , Ye     | Year 5     |
| MONTO                   | ratients       | reatments  | Patients | Ireatments | Patients | Treatments | Patients     | Treatments | Patients | Treatments |
| 1                       | 0              | 0          | 0        | 0          | 0        | 0          | 0            | 0          | 0        | 0          |
| 2                       |                |            |          |            |          |            |              |            |          |            |
| m s                     |                |            |          |            |          |            |              |            |          |            |
| 4 v                     |                |            |          |            |          |            |              |            |          |            |
| n ve                    |                |            |          |            |          |            |              |            |          |            |
| 7                       |                |            |          |            |          |            |              |            |          |            |
| · 00                    |                |            |          |            |          |            |              |            |          |            |
| σ                       |                |            |          |            |          |            |              |            |          |            |
| ) [                     |                |            |          |            |          |            |              |            |          |            |
| 11                      |                |            |          |            |          |            |              |            |          |            |
| 12                      |                |            |          |            |          |            |              |            |          |            |
| Total                   |                |            |          | ,          |          |            |              |            |          | ,          |
|                         |                |            |          |            |          | B          |              |            |          |            |
| New Patients on Service | n Service      |            |          |            |          |            |              |            |          |            |
|                         |                |            |          |            |          |            |              |            |          |            |
| Beginning Patients      | ints           | 9          |          | 99         |          | 89         |              | 70         |          | 72         |
| Less 14.0% Mortality    | tallty         | o A        |          | 5 0        |          | 10         |              | 10         |          | 10         |
| chinig ranems           |                | 00         |          | 8          |          | 0/         |              | 7/         |          | /4         |
| Net New Patients        | ıts            | 13         |          | 11         |          | 12         |              | 12         |          | 12         |
|                         |                |            |          |            |          |            |              |            |          |            |

#### PLANNING AREA NEED

#### Formula Need Calculation

1-3. DaVita Inc. and Total Renal Care Inc. (TRC) need to discontinue Cobblestone Dialysis' 14-station facility located at 934 N. Center Street in Elgin (60120) as the lease expires June 30, 2012 and the landlord, Sherman Hospital, is demolishing the building (see Attachment 10, "Discontinuation.") The applicants need to relocate the facility. The project relocates the facility to a nearby site only two minutes away, 836 Dundee Avenue, Elgin (60120).

Current need methodology indicates a need for 3 stations in Planning Area 8, as follows:

#### Planning Area Health Service Area 8 - Kane-Lake-McHenry (KLM) Counties

| Category of Service    | No. of Additional | HFPB Inventory  | Part 1100             |
|------------------------|-------------------|-----------------|-----------------------|
|                        | Stations          | Need            | Occupancy/Utilization |
| •                      | Requested         | 2010 Population | Standard              |
| In-Center Hemodialysis | 0 stations        | 3 Stations      | 80% use rate          |

The current need methodology is based on 2005 – 2010 population data. As the facility anticipates reaching 80% occupancy by the end of the second year of operation in late 2013, more recent Board-adopted population data for 2015 indicate a need for 25 stations in Planning Area 8, as follows:

| Category of Service    | No. of Additional | HFPB Inventory  | Part 1100             |
|------------------------|-------------------|-----------------|-----------------------|
|                        | Stations          | Need or Excess  | Occupancy/Utilization |
|                        | Requested         | 2015 Population | Standard              |
| In-Center Hemodialysis | 0 stations        | 25 Stations     | 80% use rate          |

4. Total Renal Care Inc. d/b/a Cobblestone Dialysis will meet and exceed the utilization standard of 80% by the 24<sup>th</sup> month of operation as required in Section 1100.630(c.) Based on documented physician referrals in Attachment 26C(1), Cobblestone Dialysis anticipates serving 68 patients by the end of the second full year of operation, reaching 80% occupancy, as follows:

68 proposed patients 84 patient-eapacity\*

= 80%

\* The proposed occupancy complies with Section 1100.630(e) and assumes that stations operate three patient shifts per day, six days per week. At full capacity each station can serves six patients. Therefore, fourteen (14) stations can serve 84 patients.

#### Historical and projected referrals

Cobblestone Dialysis has a large current and projected patient population. In June 2010 Cobblestone served 59 patients (see Attachment 26E(1).) Cobblestone has another 36 patients on its waiting list (see Attachment 26C(1A) for the waiting list.) Four (4) physicians, Drs. Damaraju, Ahmad, Zahid, and Shah, identify 69 patient referrals to support Cobblestone Dialysis (see physician letters of referral in Attachment 26C(1).)

The 69 physician referrals include 52 transfer patients and another 17 pre-renal patients. The 52 patient transfers include 50 transfers from Cobblestone Dialysis and two (2) patient transfers from QRC-Carpentersville, which operates at 97% utilization. The 17 pre-renal patients are identified by initials and zip codes of residence. Pre-renal patients' lab results are a basis for projecting the patients need for dialysis when the facility opens.

Based on the large current and proposed number of patients, Cobblestone Dialysis projects to serve 68 patients by the end of the second year reaching 80% occupancy (see Attachment 26A(1) for projected utilization.) Projections are conservative since physicians referred 25 new patients per year in 2009 alone.

Projected utilization is further discounted 14% per year for patient mortality and transplantation (see Page 2 of Attachment 26A(1).)

ATTACHMENT 26A Page 2 of 2

## PROJECTED ANNUAL UTILIZATION 2012 - 2014

|             |                 | Chronic Hemodialysis |           |  |  |  |
|-------------|-----------------|----------------------|-----------|--|--|--|
| <u>Year</u> | <b>Stations</b> | <b>Treatments</b>    | Patients* |  |  |  |
| 2012        | 14              | 9,217                | 66        |  |  |  |
| 2013        | 14              | 9,628                | 68        |  |  |  |
| 2014        | 14              | 9,915                | 70        |  |  |  |

SOURCES: See notarized Letters of Referral in Attachment 26C (1) & (1A).

See Financial Feasibility Study in Attachment 42(4).

NOTES: \* Number of patients is for the last day of the reporting period.

|            | Treatments     | 863 | 865 | 867 | 869 | 871 | 873 | 875 | 877 | 879 | 881 | 883 | 885         | 10,489   |      | ar 5<br><u>Treatments</u> | 0 |   |                         | 72<br>10<br>74  | 12               |
|------------|----------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------------|----------|------|---------------------------|---|---|-------------------------|---|------------------|
| Year 5     | Patients Tre   | Ę,  | 72  | ξū  | ξū  | ĒŪ  | ຼັຕ | Ęņ  | 'n  | 74  | 4   | 4   | 4           |          |      | Year 5<br>Patients Tre    | 0 |   |                         |   |                  |
|            | 1              |     |     |     |     |     |     |     |     |     |     |     |             | . 11     |      |                           |   | I <b>I</b> I  |                         | انتہے   |                  |
| Year 4     | Treatments     | 839 | 841 | 843 | 845 | 847 | 849 | 851 | 853 | 855 | 857 | 859 | 861         | 10,00    |      | Year 4<br>Treatments      | 0 |   |                         | 70 10 72  | 12               |
| >          | Patients       | 70  | 70  | 71  | 71  | 71  | 71  | 7.1 | 71  | 72  | 72  | 72  | 72          |          |      | Patlents                  | 0 |   |                         |   |                  |
| m.         | Treatments     | 815 | 817 | 819 | 821 | 823 | 825 | 827 | 829 | 831 | 833 | 835 | 837         | 5,915    |      | er 3<br>Treatments        | 0 |   |                         | 68<br>10<br>70  | 12               |
| Year 3     | Patients T     | 89  | 68  | 69  | 69  | 69  | 69  | 69  | 69  | 70  | 70  | 70  | 5           | II       |      | Year 3<br>Patients Tree   | 0 | 1 [1  | - Linearity             | 1   |                  |
| Year 2     | Treatments     | 791 | 793 | 795 | 797 | 799 | 801 | 803 | 802 | 807 | 809 | 811 | 813         | 2,020    |      | Year 2<br>Treatments      | 0 |   |                         | 99  | =                |
| Yea        | Patients       | 99  | 99  | 29  | 29  | 67  | 29  | 29  | 29  | 89  | 89  | 68  | 89          |          |      | Yes<br>Patients           | 0 | 1 4   |                         | i   |                  |
| Year 1     | Treatments     | 754 | 749 | 753 | 757 | 761 | 765 | 692 | 773 | 777 | 781 | 785 | 789         | 7,217    |      | Year 1<br>Treatments      | 0 |   |                         | 69  | ~                |
| Yes        | Patients<br>62 | 62  | 63  | 63  | 63  | 64  | 64  | 64  | 65  | 9   | 9   | 99  | 99          | U        |      | Yes<br>Patients           | 0 | 1 11  | Service                 | its<br>ality  | ķ                |
| US FRIENCE | Month          | 1   | 2   | m   | 4   | Ŋ   | 9   | 7   | œ   | 6   | 10  | 11  | 12<br>Total | <u> </u> | HOME | Month                     | П | 2<br>3<br>4<br>4<br>7<br>7<br>10<br>10<br>11<br>12<br>Totał | New Patients on Service | Beginning Patients<br>Less 14.0% Mortality<br>Ending Patients | Net New Patients |

#### SERVICE TO PLANNING AREA RESIDENTS

The project will continue to provide needed in-center hemodialysis services to residents of Planning Area 8, Kane-Lake-McHenry Counties. Please refer to patient origin data in Attachment 26B(1). Over 94% of all current patients live in the planning area, 54 of the current 57 patients.

See Attachment 26B(2) for a table and map which display the patient origin of the 105 initial patient referrals to Cobblestone Dialysis. The data indicate that 94% (99 of the 105) of the initial 105 patients live in Planning Area 8 where the facility will be located.

#### **PATIENT ORIGIN**

#### **Current Patients**

#### **JULY 23, 2010**

| Town            | Zip Code | Number of Patients | Percentage of Patients* |
|-----------------|----------|--------------------|-------------------------|
| Elgin           | 60120    | 21                 | 36.8                    |
| Elgin           | 60123    | 18                 | 31.6                    |
| Elgin           | 60124    | 1                  | 1.8                     |
| Genoa *         | 60135    | 1                  | 1.8                     |
| Streamwood *    | 60107    | 1                  | 1.8                     |
| South Elgin     | 60177    | 3                  | 5                       |
| West Dundee     | 60118    | 2                  | 3.5                     |
| Carpentersville | 60110    | 5                  | 8.8                     |
| Algonquin       | 60102    | 2                  | 3.5                     |
| Lake Barrington | 60010    | 1                  | 1.8                     |
| Huntley         | 60142    | 1                  | 1.8                     |
| Hanover Park *  | 60133    | <u>1</u>           | <u>1.8</u>              |
| Total           |          | 57                 | 100%                    |

Source: Cobblestone Dialysis

Note: \* These three patients live outside the planning area. Therefore, 54 of the 57 current patients live in Planning Area 8, Kane-Lake-McHenry Counties, representing 94.7% of all patients.

ATTACHMENT 26B (1)

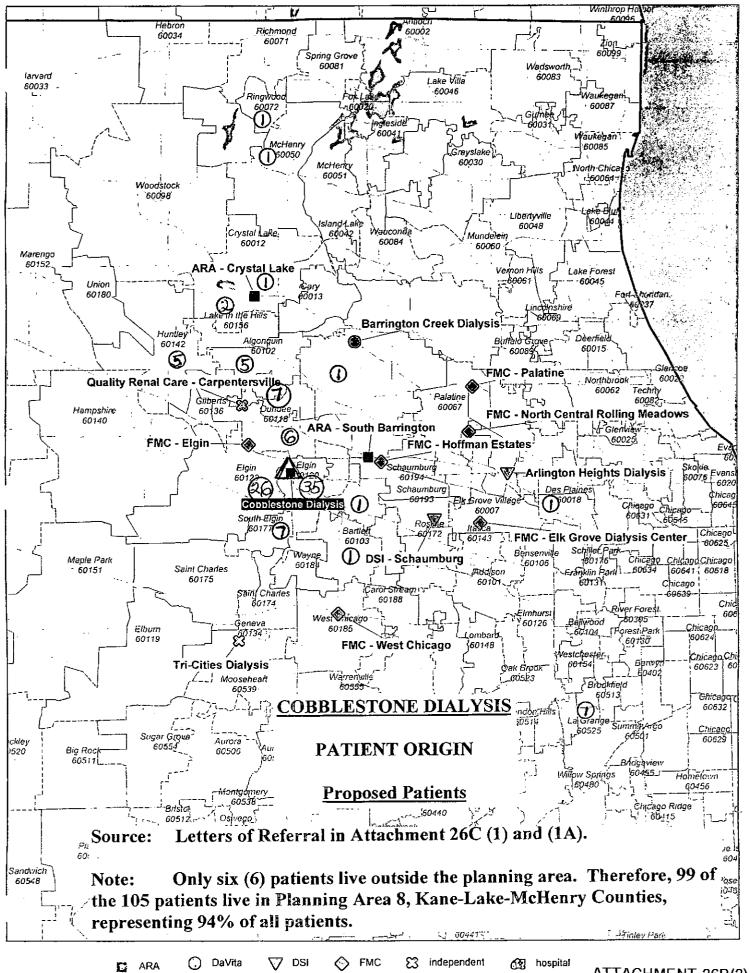
#### **PATIENT ORIGIN**

#### **Proposed Patients**

|                   |          | <u>Number</u> | Percentage of |
|-------------------|----------|---------------|---------------|
| Town              | Zip Code | of Patients   | Patients*     |
| Barrington        | 60010    | 1             | 1%            |
| Crystal Lake      | 60014    | 1             | 1%            |
| Des Plaines*      | 60018    | 1             | 1%            |
| McHenry           | 60050    | 1             | 1%            |
| Ringwood          | 60072    | 1             | 1%            |
| Algonquin         | 60102    | 5             | 5%            |
| Bartlett          | 60103    | 1             | 1%            |
| Streamwood *      | 60107    | 1             | 1%            |
| Carpentersville   | 60110    | 7             | 7%            |
| West Dundee       | 60118    | 6             | 6%            |
| Elgin             | 60120    | 35            | 33%           |
| Elgin             | 60123    | 26            | 25%           |
| Huntley           | 60142    | 5             | 5%            |
| Lake in the Hills | 60156    | 2             | 2%            |
| South Elgin       | 60177    | 7             | 7%            |
| Markham*          | 60428    | 1             | 1%            |
| LaGrange*         | 60525    | 1             | 1%            |
| Chicago*          | 60657    | <u>2</u>      | <u>2%</u>     |
| Total             |          | 105           | 100%          |

**Source: Cobblestone Dialysis** 

Note: \* These six (6) patients live outside the planning area. Therefore, 99 of the 105 patients live in Planning Area 8, Kane-Lake-McHenry Counties, representing 94% of all patients.



#### SERVICE DEMAND: ESTABLISH A NEW SERVICE

DaVita Inc. and Total Renal Care Inc. (TRC) need to discontinue Cobblestone Dialysis' 14-station facility located at 934 N. Center Street in Elgin (60120) as the lease expires June 30, 2012 and the landlord, Sherman Hospital, is demolishing the building (see Attachment 10, "Discontinuation.") The applicants need to relocate the facility. The project relocates the facility to a nearby site only two minutes away, 836 Dundee Avenue, Elgin (60120).

#### Historical and projected referrals

Cobblestone Dialysis has a large current and projected patient population. In June 2010 Cobblestone served 59 patients (see Attachment 26E(1).) Cobblestone has another 36 patients on its waiting list (see Attachment 26C(1A) for the waiting list.) Four (4) physicians, Drs. Damaraju, Ahmad, Zahid, and Shah, identify 69 patient referrals to support Cobblestone Dialysis (see physician letters of referral in Attachment 26C(1).)

The 69 physician referrals include 52 transfer patients and another 17 pre-renal patients. The 52 patient transfers include 50 transfers from Cobblestone Dialysis and two (2) patient transfers from QRC-Carpentersville, which operates at 97% utilization. The 17 pre-renal patients are identified by initials and zip codes of residence. Pre-renal patients' lab results are a basis for projecting the patients need for dialysis when the facility opens.

Based on the large current and proposed number of patients, Cobblestone Dialysis projects to serve 68 patients by the end of the second year reaching 80% occupancy (see Attachment 26C(3) for projected utilization.) Projections are conservative since physicians referred 25 new patients per year in 2009 alone. Projected utilization is further discounted 14% per year for patient mortality and transplantation (see Page 2 of Attachment 26C(3).)

#### Other cyidence of the need to re-establish through relocation

Further evidence of the need to re-establish the facility is as follows:

- (1) High (77%) occupancy of dialysis stations currently operating in the market area;
- (2) Growing patient population in the market area;
- (3) High ratio of population per dialysis station in the market area; and
- (4) Low impact on other facilities in the market area.

#### High utilization of dialysis Stations operating in the market area

Cobblestone's market area, within 30 minutes of its facility, contains over 1,312,154 people. Ten (10) other facilities currently serve this large population. These ten (10) facilities served 764 patients in 203 stations, a 78% average occupancy (see Attachment 12(3) for population and facility documentation.) Three (3) new, 12-station facilities will serve the market area (FMC – Elgin and DaVita's Barrington Creek Dialysis) and ARA – Barrington will add 3 stations this year. However these facilities are each supported by different physicians with separate and distinct referrals! Cobblestone's four (4) referring physicians verify that patient referrals have not been used to support other pending or approved CONs (see letters of referral in Attachment 26C(1).)

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ATTACHMENT 26C Page 1 of 2 Cobblestone serves a growing population in KLM Counties, Planning Area 8

For proposed patient origin please refer to Attachment 26C(2). Of the 105 proposed patients 99 patients live in Planning Area 8, Kane-Lake-McHenry (KLM) Counties. This number represents 94% of all patients. Data from The Renal Network indicate that the use of dialysis services in the market area grows each year (see Attachment 12(5).) Between January 2007 and June 2010 patients increased 17% from 702 to 821 patients. Therefore, the dialysis population in the market area grew 6.8% per year on average between 2007 and June 2001, as follows:

### Cobblestone Dialysis: Market Area Annual Growth in In-Center Hemodialysis Patients

|                       | <b>2007</b> | <b>2008</b> | <u> 2009</u> | <u>2010*</u> |
|-----------------------|-------------|-------------|--------------|--------------|
| Number of Patients    | 702         | 332         | 352          | 367          |
| Percentage Increase   |             |             |              | 17.0%        |
| Average Annual % Inci | rease       |             |              | 6.8%         |

**SOURCE:** The Renal Network

#### High ratio of population per dialysis station in the market area

The ratio of people per dialysis station emphasizes the need to retain all 14 stations to ensure timely access to care (see Attachment 12(6).) The market area will have 217 stations when all stations are operational. These 217 stations will serve a population of 1,312,154 (2000 U.S. Census data), a ratio of 6,047 people per station. Data indicate that the market area has 73% more people per station than Illinois with a ratio of only 3,486 people per station and 18% more people per station than Planning Area 8 which has a ratio of 5,137 people per station. These ratios further support the need for Cobblestone Dialysis to reestablish it 14-station facility by relocating its 14 stations to ensure timely access to care.

#### Low impact of the project on other facilities in the market area

Cobblestone Dialysis will not impact other facilities. Drs. Damaraju, Ahmad, Zahid, and Shah identify 69 patient referrals to support Cobblestone Dialysis. The 69 patient referrals include 52 transfer patients and 17 pre-renal patients. The 52 patient transfers are 50 transfers from Cobblestone Dialysis and two (2) patient transfers from QRC-Carpentersville, which operates at 97% utilization (see physicians' letters of referral in Attachment 26C(1).) Therefore, Cobblestone Dialysis will not impact other facilities.

The evidence indicates that Cobblestone Dialysis will serve a large, increasing number of patients, achieving 80% occupancy by the end of the second year of operation in late 2013.

ATTACHMENT 26C Page 2 of 2

#### Northwest Kidney Consultants, S.C. Ravi Damaraju, M.D. 1710 N. Randall Road Suite 330

Elgin, IL. 60123

August 2, 2010

Mary J. Anderson, R. N. Group Director DaVita – Star Catchers 1131 North Galena Avenue Dixon, IL 61021

Dear Ms. Anderson:

I am pleased to support the relocation of Cobblestone Dialysis. The new fourteen (14) – station chronic renal dialysis facility, located at 836 Dundee Avenue in Elgin, IL (60120) will provide us with the space we need to provide the services needed for today's standard of care. Therefore, I am excited by the enhancement in patient care which the facility offers my patients.

Between 2008 and 2009 my practice in the area grew extensively from zero in-center hemodialysis patients to 17 patients. In 2009 alone I referred a total of 12 new in-center hemodialysis patients to facilities in the area. Please refer to the attached Historical Caseload of my recent practice in the area.

Due to this growth in my practice I am in full support of your plans. I have discussed the project with my patients and when your facility opens next year I would refer 19 patients plus nine (9) from Cobblestone for a total of 28 patients. Please see the attached list which summarizes patients who desire dialysis care in your new facility. Patients seeking care at your new facility in Elgin include two (2) plus nine (9) from Cobblestone =11 current patients who wish to transfer to the new facility and 17 patients with renal insufficiency.

I verify that these patient referrals have not been used to support another pending or approved renal dialysis CON application.

I attest that the information submitted in this letter is true and correct to the best of my knowledge.

Sincerely,

Ravi Damaraju, M.D.

Nephrologist

Notarization:

Subscribed and sworn before me this

Signature of Notary (seal)

OFFICIAL SEAL ELIZABETH SCHAAF NOTARY PUBLIC - STATE OF ILLINOIS MY COMMISSION EXPIRES:08/14/11 126

ATTACHMENT 26C(1) Page 1 of 25

#### Physician Referrals

| Pre-Renal Patients    | Number                |                       |                  |                           |
|-----------------------|-----------------------|-----------------------|------------------|---------------------------|
|                       | <u>of</u><br>Patients | Zip Code of Residence | Patient Initials | <u>eGFR</u>               |
|                       | 1                     | 60123                 | KS               | 15                        |
|                       | 2                     | 60156                 | ĹK               | 18                        |
|                       | 3                     | 60014                 | DF               | 22                        |
|                       | 4                     | 60156                 | HJ               | 28                        |
|                       | 5                     | 60123                 | CV               | 25                        |
|                       | 6                     | 60072                 | ĹV               | 22                        |
|                       | 7                     | 60177                 | SL               | 19                        |
|                       | 8                     | 60110                 | PP               | 22                        |
|                       | 9                     | 60177                 | MA               | 19                        |
|                       | 10                    | 60110                 | RP               | 26                        |
|                       | 11                    | 60120                 | DG               | 17                        |
|                       | 12                    | 60142                 | PK               | 16                        |
|                       | 13                    | 60118                 | DT               | 25                        |
|                       | 14                    | 60142                 | DM               | 11                        |
|                       | 15                    | 60142                 | EF.              | 13                        |
|                       | 16                    | 60050                 | MD               | 9                         |
|                       | 17                    | 60123                 | FB               | 12                        |
| Transfer Patients     |                       |                       |                  | Current Dialysis Facility |
| Cobblestone Dialysis  |                       |                       |                  |                           |
| Cubblestone Dialysis  | 1                     | 60123                 | SA               | Cobblestone Dialysis      |
|                       | 2                     | 60123                 | RG               | Cobblestone Dialysis      |
|                       | 3                     | 60123                 | HK               | Cobblestone Dialysis      |
|                       | 4                     | 60120                 | CM               | Cobblestone Dialysis      |
|                       | 5                     | 60123                 | OR OR            | Cobblestone Dialysis      |
|                       | 6                     | 60110                 | BS               | Cobblestone Dialysis      |
|                       | 7                     | 60120                 | AT               | Cobblestone Dialysis      |
|                       | 8                     | 60110                 | mo               | Cobblestone Dialysis      |
|                       | 9                     | 60120                 | ٦V               | Cobblestone Dialysis      |
| QRC - Carpentersville | _                     |                       |                  | ŕ                         |
|                       | 1                     | 60118                 | LC               | QRC-Carpentersville       |
|                       | 2                     | 60120                 | TC               | QRC-Carpentersville       |
| TOTALS                | 28                    |                       |                  |                           |

I certify that the above information is true and correct to the best of my knowledge.

Physician Name: Dr. Ravi Damaraju

| Ţ                          | _                                 | j                                     |                                   | _     | -     | Г     | Т     | 1     | ī     | 1     | ī |   | ı | ī | 1 | T |
|----------------------------|-----------------------------------|---------------------------------------|-----------------------------------|-------|-------|-------|-------|-------|-------|-------|---|---|---|---|---|---|
|                            | ļ                                 |                                       | Totale                            | -     |       | -     | -     | -     | -     | -     | 0 | 7 |   |   |   |   |
|                            |                                   | ISO                                   | Schaimbing                        | N.    |       |       |       |       |       |       |   | ٥ |   |   |   |   |
|                            |                                   | Davita                                | Sveamore                          |       |       |       |       |       |       |       |   | 0 |   |   |   |   |
|                            |                                   | Quality Renal Care                    | C'VIII                            |       |       |       |       |       |       |       |   | 1 |   |   |   |   |
| VE MONTHS                  |                                   | Quality Renal Care Quality Renal Care | Marendo                           |       |       |       | -     |       |       |       |   | 1 |   |   |   |   |
| FOR THE PAST TWELVE MONTHS | er 31, 2009                       | FMCNA - Neomedica                     | Hoffman Estates                   |       |       |       |       |       |       |       |   | 0 |   |   |   |   |
|                            | January 1, 2009-December 31, 2009 | ARA - South Barrington                | Dialysis Center                   |       |       |       |       |       |       |       |   | 0 |   |   |   |   |
| NEW REFERRALS OF DR.       |                                   | FMC of                                | McHenry                           |       |       | -     |       |       |       |       |   | - |   |   |   |   |
| NEW REFE                   |                                   | Sherman (C.L.) ARA - Crystal Lake     | Dialysis Center                   | -     | +     |       |       |       |       |       |   | 2 |   |   |   |   |
|                            |                                   | <u> </u>                              | (DVACobblestone) DVA Crystal Lake |       |       |       |       |       |       |       |   | 0 |   |   |   |   |
|                            |                                   | Sherman Hospital                      | (DVACobblestone)                  |       |       |       |       |       | -     | -     |   | 2 |   |   |   |   |
|                            |                                   | Patient                               | Zip Code                          | 60142 | 60014 | 26009 | 60135 | 60120 | 60124 | 60123 |   |   |   | 1 |   |   |

|                                 |   | -                           |                     |                  |       |       |         |       |       |       |    |  |  |
|---------------------------------|---|-----------------------------|---------------------|------------------|-------|-------|---------|-------|-------|-------|----|--|--|
| LIST OF PATIENTS OF DR.Damaraju | BY FACILITY AND ZIP CODE<br><u>2007</u> | RECIPIENT DIALYSIS FACILITY | t Sherman - Elgin   | DVA -Cobblestone | ထ     | 5     |         | -     | •     | 8     | 19 |  |  |
| LIST OF PATIENT                 | BY FACILITY,                            | RECIPIENT DIA               | Zip Code of Patient | Residence        | 60120 | 60123 | 1 60177 | 60118 | 60102 | 60110 |    |  |  |
|                                 |   | _                           |                     |                  |       |       |         |       |       |       |    |  |  |
|                                 |   | _                           |                     |                  |       |       |         |       |       |       |    |  |  |

|                                  |                          |      |  | TOTALS          | -0    | -    | - 4   | 3     | -     | 13     |  |  |
|----------------------------------|--------------------------|------|--|-----------------|-------|------|-------|-------|-------|--------|--|--|
|                                  |                          |      | SO   | Schaumburg      |       |      |       |       |       | 0      |  |  |
|                                  |                          |      | Davita                                     | Sycamore        |       |      |       |       |       | 0      |  |  |
|                                  |                          |      | Quality Renal Care                         | Carpentersville |       |      |       |       |       | -      |  |  |
|                                  |                          |      | Quality Renal Care Quality Renal Care      | Marengo         |       |      |       |       |       | 0      |  |  |
| LIST OF PATIENTS OF DR. Damaraju | BY FACILITY AND ZIP CODE | 2008 | RECIPIENT FACILITY ngton FMCNA - Neomedica | Hoffman Estates |       |      |       |       |       | 0      |  |  |
| LIST OF PATIENT                  | BY FACILITY              | Z    | RECIPIEN ARA - South Barrington            | Dialysis Center |       |      |       |       |       | 0      |  |  |
|                                  |                          |      | FMC of                                     | McHenry         | -     |      |       |       |       | -      |  |  |
|                                  |                          |      | Crystal Lake ARA - Crystal Lake            | Dialysla Center |       |      |       |       |       |        |  |  |
|                                  |                          |      | Crystal Lake                               | Dialysis        |       | 1    | 8     |       | -     | 01     |  |  |
|                                  |                          |      |  | ZIP Code        | 60055 | 8008 | 60118 | 60123 | 60110 | TOTALS |  |  |

|  |                    | _               | Π     | i     | i     | Ī     | ı     | Γ.    | i     | ı     | Г     | Ī     | ŀ | j            |
|--|--------------------|-----------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---|--------------|
|  |                    | TOTALS          | -     | -     | -     | -     | -     | 0     | æ     | _     | 3     | -     | 0 | 18           |
|  | Quality Renal Care | Carpentersyllie |       |       |       |       | -     |       | -     |       |       |       |   | <sup>C</sup> |
|  | Quality Renal Care | Магеляо         |       |       |       |       |       |       |       | -     |       |       |   | <del>-</del> |
| OF OR. Damaraju<br>ND ZIP CODE<br>19                                 | FMC of             | McHenry         |       | _     | -     |       |       |       |       |       |       |       |   | 8            |
| LIST OF PATIENTS OF OR. Damaraju<br>BY FACILITY AND ZIP CODE<br>2009 | ARA - Crystal Lake | Dialysis Center | -     |       |       | 1     |       |       |       |       |       |       |   | 2            |
|  | Sherman Hospital   | DVA Cobblestone |       |       |       |       |       |       | 7     |       | 3     | 1-    |   | <del>-</del> |
|  |                    | Zip Code        | 60014 | 60051 | 60097 | 60098 | 60118 | 60119 | 60120 | 60135 | 60123 | 60110 |   | TOTALS       |

| г             | т                                       | Τ | Τ  | Т                | 10   | 2     | 2     | -     | -     | Ī     | ile   | n].   | -ī    | <del></del> | -   | -     | ī     | ΠŒ | 22 |
|---------------|---|---|--|------------------|--|-------|-------|-------|-------|-------|-------|-------|-------|-------------|-----|-------|-------|----|----|
|               |   |   |  | Totale           | 0.000  |       |       |       |       |       |       |       |       | į           |     |       |       |    | 2  |
|               |   |   | Quality Renal Care   | Camenetereville  |  |       |       |       |       |       |       |       |       |             | -   | -     |       |    | 2  |
|               |   | - | Quality Renal Care   | Marando          | A Principal Control of the Control o | ,     | ,     |       |       |       |       |       |       | ١           |     |       |       |    | 3  |
|               |   |   | FMCNA - Neomedica  | Hoffman Estates  |  |       |       |       |       |       |       | -     | -     | }           |     |       |       |    | 1  |
| END Q2 2010   | ŀ                                       |   | ARA - South Barrington   FMCNA - Neomedica   Quality Renal Care   Quality Renal Care | Dialysis Center  |  |       |       |       |       |       | 2     |       |       |             |     |       |       |    | 2  |
| raju          | ITY AND ZIP COL                         |   | FMC of   | McHenry          | -  |       |       |       | -     | 7     |       |       |       |             |     |       |       |    | 4  |
| NTS OF DRDama | BY FACILITY AND ZIP CODE                |   | Crystal Lake   DaVita - Barrington   | Creek Dialysis   |  |       |       |       |       |       |       |       |       |             |     |       |       |    | 0  |
| PATIE         |   |   | ARA - Crystal Lake   | Dialysis Center  | -  |       | -     |       |       |       | 1     |       |       |             |     |       |       |    | 3  |
|               |   |   | Sherman - C.L.   | DVA - Crystal L. | -  |       |       |       |       |       |       |       |       |             |     | :     |       |    | -  |
|               | : |   | Sherman - Elgin  | DVA Cobblestone  |  |       |       |       | -     |       | _     |       |       |             |     |       | 7     | ,  | 6  |
|               |   |   | Patient  | Zip Code         | 60014  | 60142 | 86009 | 60051 | 10000 | 76000 | 60123 | 60177 | 60135 | 20110       | 2 8 | 07170 | 60124 |    |    |

|   |          | Total Number   | f Patients Who Sto | Total Number of Patients Who Stopped In-Center Hemodialysis Due to a Change in Health Status | Halvais Due to a C | Health State | <u></u> |
|---|----------|----------------|--------------------|--|--------------------|--------------|---------|
|   |          |                |                    |  |                    |              | 51      |
|   | Year     | # Expired      | # Transplanted     | # Other Modality   | #Transferred       |              |         |
| 2   | 2002     |                |                    |  |                    |              |         |
| 2   | 2008     | 3              | 2                  |  | 3                  |              |         |
| 2   | 2009     | 4              | 2                  |  | 3                  |              |         |
|   |          |                |                    |  |                    |              |         |
| Average within the last 5 years   | ears     |                |                    |  |                    |              |         |
|   |          |                |                    |  |                    |              |         |
|   |          |                |                    |  |                    |              |         |
|   |          |                |                    |  |                    |              |         |
|   |          |                |                    |  |                    |              |         |
|   |          |                |                    |  |                    |              |         |
|   |          |                |                    |  |                    |              |         |
|   |          |                |                    |  |                    |              |         |
|   |          |                |                    |  |                    |              |         |
| certify that the above information is true to the best of my knowledge. | on is tr | ue to the best | of my knowledge.   |  |                    |              |         |
|   | -        |                |                    |  |                    |              |         |
| Ravi K. Damaraju MD   |          |                |                    |  |                    |              |         |
|   |          |                |                    |  |                    |              |         |
|   |          |                |                    |  |                    |              |         |
| 6-Aug-10  | g-10     |                |                    |  |                    |              |         |
| 400   |          |                |                    |  |                    |              |         |

# **ENA**

# Elgin Nephrology Assoc., S.C.

' Nasir J. Ahmad, M.D.

\* IRUM SHAHAB, M.D.

' AAMIR A, MEMON, M.D.

JESSICA HAISLEY, PA-C

CARRIE KOPALA, PA-C

296 W. Spring Street South Elgin, IL 60177 (847) 697-2692

2201 Randall Road Carpentersville, IL 60110 (847) 428-2100

18 State Street Hampshire, IL 60140 (847) 683-3661 August 13, 2010

Mary J. Anderson, R.N. Group Director DaVita-Total Renal Care, Inc. 1131 North Galena Avenue Dixon, IL 61021

Dear Ms. Anderson:

I am pleased to support the relocation of Cobblestone Dialysis. The new fourteen (14) station chronic renal dialysis facility located at 836 Dundee Avenue in Elgin, IL (60120) will provide us with the space we need to provide the services needed for today' standard of care. Therefore, I am excited by the enhancement in patient care which the facility offers my patients.

Between 2007 and 2009, my practice in the area grew 25%. In 2009 alone I referred a total of 30+ new in-center patients to facilities in the area.

Due to this growth in my practice I am in full support of your plans. I have discussed the project with my patients and when your facility opens next year I would refer 19 patients. Please see the attached list which summarizes patients who desire dialysis care in your new facility. Patients seeking care at your new facility in Elgin include both current patients who wish to transfer to the new facility and patients with renal insufficiency.

I verify that these patient referrals have not been used to support another pending or approved renal dialysis CON application.

I attest that the information submitted in this letter is true and correct to the best of my knowledge.

Sincerely,

17805/1

Nasir I Ahmad M.D.

Notarization:

Subscribed and sworn before me this

Mu Hostsarker seas

My Commission Expires Dec 11, 2011

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ATTACHMENT 26C(1) Page 8 of 25

# Physician Referrals

Total

|   |                   |                           | ė,  |
|---|-------------------|---------------------------|---|
| SOER<br>FINAL PROPERTY OF THE PRO |                   | Current Dialysis Facility | 60123 RA Cobblestone Dialysis 60107 NB Cobblestone Dialysis 60118 DC Cobblestone Dialysis 60120 ME Cobblestone Dialysis 60120 RF Cobblestone Dialysis 60120 BF Cobblestone Dialysis 60120 SG Cobblestone Dialysis 60120 BF Cobblestone Dialysis 60120 BF Cobblestone Dialysis 60120 BM Cobblestone Dialysis 60120 BM Cobblestone Dialysis 60120 BM Cobblestone Dialysis 60120 AP Cobblestone Dialysis 60120 AP Cobblestone Dialysis 60120 BM Cobblestone Dialysis 60120 CS Cobblestone Dialysis 60120 GS Cobblestone Dialysis |
| Patient Initials  |                   | Patjent Initials          | RA NB NB NB NB NC   |
| Pre-Renal Patients Zip Code of Residence Totals   | Transfer Patients | Zip Code of Residence     | 60123<br>60107<br>60128<br>60120<br>60120<br>60120<br>60120<br>60120<br>60123<br>60123<br>60123<br>60120<br>60120<br>60120<br>60120<br>60120<br>60120   |
| Number Pre-Re  Of Patients Zip Co  2  3  4  7  11  11  12  13  17  Totals   | Transi            | Zip Cc<br>10<br>11        | 10 - 10 - 10 - 10 - 10 - 10 - 10 - 10 -   |
| <b>)</b> :  | 2                 |                           |   |

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ATTACHMENT 26C(1) Page 9 of 25

Ahmad

Physician Name: Dr.

| NEW REFERRALS OF DR. Ahmad FOR THE PAST TWELVE MONTHS | January 1, 2009-December 31, 2009 |  | Zip Code (DVACobblestone) | _ | 60120 2 | 8 |   |
|---|-----------------------------------|--|---------------------------|---|---------|---|---|
| NEW   |                                   |  |                           |   |         |   | _ |
|   |                                   |  |                           |   |         |   |   |

|                             | ш                        |      |                    |                  |                 |       |       |       |       |          |       |       |       |       |       |   |    |  |   |
|-----------------------------|--------------------------|------|--------------------|------------------|-----------------|-------|-------|-------|-------|----------|-------|-------|-------|-------|-------|---|----|--|---|
| LIST OF PATIENTS OF DRAhmad | BY FACILITY AND ZIP CODE | 2008 | RECIPIENT FACILITY | Sherman Hospital | DVA Cobblestone | 8     | 1     | 8     | 9     | <u> </u> | •     | 2     | •     | 1     | 1     |   | 52 |  |   |
| LIST OF P                   |                          |      |                    |                  | ZID Code        | 60123 | 60107 | 60124 | 60120 | 60110    | 60010 | 60177 | 60118 | 80102 | 60142 | 1 |    |  |   |
|                             |                          |      |                    |                  |                 |       |       |       |       |          |       |       |       |       |       |   |    |  |   |
|                             |                          |      |                    |                  |                 |       |       |       |       |          |       |       |       |       |       |   |    |  |   |
|                             |                          |      |                    |                  |                 |       |       |       |       |          | ı     |       |       |       |       | • | 3  |  | 7 |

| LIST OF PATIENTS OF DR. Ahmad | BY FACILITY AND ZIP CODE | 8002 | Sherman Hospital | ZIp Code Cobbiestone | 60123 | 60107 | 60120 8 | 60177 | 60118 | 60110 | 60010 | 60142 | 60124 | 52 |  |  |
|-------------------------------|--------------------------|------|------------------|----------------------|-------|-------|---------|-------|-------|-------|-------|-------|-------|----|--|--|
|                               |                          |      |                  |                      |       |       |         |       |       |       |       |       |       |    |  |  |

ATTACHMENT 26C(1) Page 12 of 25

### The Eigin Clinic, LTD

#### MOHAMMAD ZAHID, M.D., F.A.C.P., F.A.C.N.

Diplomate, American Board of Internal Medicine and Nephrology

August 2, 2010

Mary J. Anderson, R. N. Group Director DaVita-Total Renal Care, Inc. 1131 North Galena Avenue Dixon, IL 61021

Dear Ms. Anderson:

I am pleased to support the relocation of Cobblestone Dialysis.

As you are aware, the number of patients under my care at your Elgin facility varies, and I currently have 19 patients at that facility.

I would imagine that a majority of my Elgin facility patients will elect to use the proposed facility, once the existing facility is closed.

To a great extent, I leave the choice of a dialysis facility up to my patients, and to the extent that future patients desire to be treated at Cobblestone Dialysis, I would be happy to accommodate their desire, assuming a treatment slot is available.

OFFICIAL SEAL
LANA MIRZA
NOTARY PUBLIC - STATE OF ELIMOIS
MY COMMISSION EXPIRES/01/29/12

|   | The Etgin Clinic, Ltd.,<br>1530 N. Randall Road, |
|---|--|
| ш | 1530 N. Randall Road,                            |
|   | Suite-200, Elgin, IL 60123                       |
|   | (847) 697-6464                                   |

| Fox Glen Condominiums,<br>102-B Fox Glen Drive, |
|---|
| Barrington, IL 60010                            |
| (847) 697-6464                                  |

ATTACHMENT 26C(1)
Page 13 of 25

| Capital Court Commons                                |
|--|
| <br>Capital Court Commons<br>719-B Ridge View Drive, |
| McHenry, IL 60050                                    |
| (847) 697-6464                                       |

#### Physician Referrals

#### Transfer Patients

|    | Zip Code of Residence | Patient Initials | Current Dialysis Facility |
|----|-----------------------|------------------|---------------------------|
|    |                       |                  |                           |
| 1  | 60120                 | WA               | Cobblestone Dialysis      |
| 2  | 60123                 | GD               | Cobblestone Dialysis      |
| 3  | 60123                 | JG               | Cobblestone Dialysis      |
| 4  | 60123                 | RH               | Cobblestone Dialysis      |
| 5  | 60120                 | LU .             | Cobblestone Dialysis      |
| 6  | 60120                 | HL               | Cobblestone Dialysis      |
| 7  | 60123                 | RM               | Cobblesione Dialysis      |
| 8  | 60102                 | AM               | Cobblestone Dialysis      |
| 9  | 60116                 | MO               | Cobblestone Dialysis      |
| 10 | 60120                 | MP               | Cobblestone Dialysis      |
| 11 | 60120                 | EP               | Cobblestone Dialysis      |
| 12 | 60177                 | KP               | Cobblestone Dialysis      |
| 13 | 60110                 | LQ               | Cobblestone Dialysis      |
| 14 | 60110                 | JR               | Cobblestone Dialysis      |
| 15 | 60120                 | SR               | Cobblestone Dialysis      |
| 16 | 60133                 | PT               | Cobblestone Dialysis      |
| 17 | 601 <i>2</i> 0        | JWL I            | Cobblestone Dialysis      |
| 18 | 60110                 | GE               | Cobblestone Diatysis      |
| 19 | 60123                 | KN               | Cobblestone Dialysis      |
|    |                       |                  |                           |

I certifiy that the above information is true and correct to the best of my knowledge.

Physician Name:

Dr. M. Zahid

| and the second s |                  |                  |       |       |       |       |       |    |  |  |
|--|------------------|------------------|-------|-------|-------|-------|-------|----|--|--|
| . Zahid FOR THE PAST TWELVE MONTHS<br>January 1, 2009-December 31, 2009  | Sherman Hospital | (DVACobblestone) | 9     | 2     | -     | 1     | 1     | 11 |  |  |
| FERRALS OF DR. Zahid<br>January 1, 2009-Decemb   | Patlent          | Zlp Code         | 60120 | 60123 | 60124 | 60118 | 60110 |    |  |  |
| NEW REFERRAL   |                  |                  |       |       |       |       |       |    |  |  |
|  |                  |                  |       |       |       |       |       |    |  |  |
|  |                  |                  |       |       |       |       |       |    |  |  |

|                               |                                  | _                           |                 |                  |       |       |       |       |       |       |       |   |    |
|-------------------------------|----------------------------------|-----------------------------|-----------------|------------------|-------|-------|-------|-------|-------|-------|-------|---|----|
|                               |                                  |                             |                 |                  |       |       |       |       |       |       |       |   |    |
| OF DR. Zahid                  | BY FACILITY AND ZIP CODE<br>2007 | SIS FACILITY                |                 |                  |       |       |       |       |       |       |       |   |    |
| LIST OF PATIENTS OF DR. Zahid |                                  | RECIPIENT DIALYSIS FACILITY |                 |                  |       |       |       |       |       |       |       | - |    |
|                               |                                  |                             | Sherman - Elgin | DVA -Cobblestone | 7     | 7     | 3     | 2     | 2     | 2     | 1     |   | 24 |
|                               |                                  |                             | Zip Code of     | Patient          | 60120 | 60123 | 60124 | 72109 | 60102 | 60110 | 60113 |   |    |

| LIST OF PATIENTS OF DR. Zahid | BY FACILITY AND ZIP CODE | 2008 | RECIPIENT FACILITY |                  |                          |         |         |       |       |       |       |       |  |  |
|-------------------------------|--------------------------|------|--------------------|------------------|--------------------------|---------|---------|-------|-------|-------|-------|-------|--|--|
| SIT                           |                          |      |                    | Sherman Hospital | ZID Code DVA Cobblestone | 60120 5 | 60123 4 | 60124 | 60102 | 60177 | 60110 | 60133 |  |  |

| $\overline{}$                  | 1           | _    | , — | 1 | _                |          | ī       | ī     | ì     | i     | ī     | ì     | ī     | ī     | ī | <del>-</del> |
|--------------------------------|-------------|------|-----|---|------------------|----------|---------|-------|-------|-------|-------|-------|-------|-------|---|--------------|
|                                |             |      |     | į |                  |          |         |       |       |       |       |       |       |       |   |              |
|                                |             |      |     |   |                  |          |         |       |       | -     |       |       |       |       | - | -            |
|                                |             |      | _   |   |                  |          |         | _     |       |       |       |       |       |       | _ | _            |
|                                |             |      |     |   |                  |          |         |       |       |       |       |       |       |       |   |              |
|                                | . :         |      |     | - | _                |          |         |       |       |       |       |       |       |       |   | _            |
|                                |             |      |     |   |                  |          |         |       |       |       |       |       | -     |       |   |              |
|                                |             |      | . : |   |                  |          |         |       |       |       |       |       |       |       |   |              |
|                                | IP CODE     |      |     |   |                  |          |         |       |       |       |       | _     |       |       |   |              |
| LIST OF PATIENTS OF DR. Zahid. | ILITY AND 2 | 2009 |     |   |                  |          |         |       |       |       |       |       |       |       |   |              |
| TIENTS OF                      | BY FAC      |      |     |   |                  |          |         | _     |       |       |       |       | _     |       |   |              |
| LIST OF PA                     |             |      |     |   |                  |          |         |       |       |       |       |       |       |       |   |              |
|                                |             |      |     |   |                  |          |         |       |       |       |       |       |       |       |   |              |
|                                |             |      |     |   |                  |          |         |       |       |       |       |       |       |       |   |              |
|                                |             |      |     |   |                  |          |         |       |       |       |       |       |       |       |   |              |
|                                |             |      |     |   | Hospital         | blestone | 5       | 7     | -     | 7     | 2     | 2     | 2     | 1     |   | 22           |
|                                |             |      |     |   | Sherman Hospital | DVA Cobi | 60120 5 | -     |       |       |       |       | H     | -     |   |              |
|                                |             |      |     | i |                  | Zip Code | 60120   | 60124 | 60118 | 60123 | 60102 | 60177 | 60110 | 60133 |   |              |

# PATIENTS OF Dr. Zahld BY FACILITY AND ZIP CODE 2010 2nd Quarter Petlent Sherman - Elgin Zip Code DVA Cobblestone 60120 6 60123 6 60102 2 60118 1 60177 1 60110 1 60133 1

Shah Medical Center 484 Summit Street Elgin, IL 60120 847-742-5S30

August 2, 2010

Mary J. Anderson, R. N. Group Director DaVita-Total Renal Care, Inc. 1131 North Galena Avenue Dixon. IL 61021

Dear Ms. Anderson:

I am pleased to support the relocation of Cobblestone Dialysis. The new fourteen (14)-station chronic renal dialysis facility, located at 836 Dundee Avenue in Elgin, IL (60120) will provide us with the space we need to provide the services needed for today's standard of care. Therefore, I am excited by the enhancement in patient care which the facility offers my patients.

Between 2007 and 2009 my practice in the area grew 5% from 4 in-center hemodialysis patients to 6 patients. In 2009 alone I referred a total of 6 new in-center hemodialysis patients to facilities in the area.

Due to this growth in my practice I am in full support of your plans. I have discussed the project with my patients and when your facility opens next year. I would refer 3 patients. Please see the attached list which summarizes patients who desire dialysis care in your new facility. Patients seeking care at your facility in Elgin include both current patients who wish to transfer to the new facility and patients with renal insufficiency.

I verify these patients referrals have not been used to support another pending or approved renal dialysis CON application.

I attest that the information submitted in this letter is true and correct to the best of my knowledge.

5incerely,

Devendra Shah, M.D.

Nephrologist

Notarization:

Subscribed and sworn before me this

day of (4) 3.016

Signature of Notary (seal)

OFFICIAL SEAL BONNIE FREDERICKSON Notary Public - State of Illinois My Commission Expires Oct 23, 2010

### Physician Referrals

Tota

I certify that the above information is true and correct to the best of my knowledge. Current Dialysis Facility Cobblestone Dialysis Cobblestone Dialysis Cobblestone Dialysis **BGFR** Patient Initials Patient Initials აგ. გ 60177 60120 60120 Date 8 11 | [1 Physician Name: Dr. Number Pre-Renal Patients
of
Patients Zip Code of Residence Zip Code of Residence Physician Signature: Transfer Patients Totals 8 6 2 1 2 2 4 5 9 7

| NEW REFERRALS OF DR. Shah FOR THE PAST TWELVE MONTHS | January 1, 2009-December 31, 2009 |  | Zip Code (DVACobblestone) | 60120 |  |
|--|-----------------------------------|--|---------------------------|-------|--|
|  |                                   |  |                           |       |  |

ATTACHMENT 26C(1) Page 22 of 25

| LIST OF PATIENTS OF DR. Shah | BY FACILITY AND ZIP CODE | 2008 | RECIPIENT FACILITY | DVA Cobblestone | 60120 |  |  |  |
|------------------------------|--------------------------|------|--------------------|-----------------|-------|--|--|--|
|                              |                          |      | _                  |                 |       |  |  |  |

| LIST OF PATIENTS OF DR. Shah | BY FACILITY AND ZIP CODE | 2009 | Sherman Hospital | Cobblestone | 2     |       | 8 |   |  |
|------------------------------|--------------------------|------|------------------|-------------|-------|-------|---|---|--|
| LIST OF PATI                 |                          |      |                  | ZIp Code    | 60120 | 60177 |   |   |  |
|                              |                          |      |                  |             |       |       |   |   |  |
|                              |                          |      |                  |             |       |       |   | i |  |



DaVita Dixon Kidney Center 1131 North Galena Ave. Dixon, IL 61021 Tel: 815.284.0595 | Fax: 815.284.0547 www.davita.com

August 26, 2010

Delia Wozniak DMW and Associates, Inc. 3716 N. Bernard Street Chicago, Illinois 60618

Dear Ms. Wozniak:

We currently have 36 patients on our waiting list. These patients had not been admitted to the facility previously due to lack of a Renal Dietitian and Social Worker.

Please refer to the attached document for the initials and zip codes of residence of the patients on our waiting

I verify that the patient referrals have not been used to support another pending or approved CON application for the subject services.

I attest that the information submitted in this letter is true and correct to the best of my knowledge.

Sincerely,

Mary J. Anderson.

Regional Operations Director

LEE CO

Notarization:

Subscribed and sworn before me this

day of

Signature of Notary (seal)

(sear)

OFFICIAL SEAL W. DAVID AMES, JR.

NOTARY PUBLIC, STATE OF ILLINOIS MY COMMISSION EXPIRES 01-29-2012

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ATTACHMENT 26C(1A)
Page 1 of 3

## Patient Waiting List

| Patient Initials             | SS  |
|------------------------------|---|
| Zip Code of <u>Residence</u> | 60123<br>60120<br>60120<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123<br>60123 |
|                              | - 1 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2   |

I certify that the above information is true and correct to the best of my knowledge.

Signature:

Date; August 26, 2010

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ATTACHMENT 26C(1A) Page 2 of 3



DaVita Dixon Kidney Center
1131 North Galena Ave.
Dixon, IL 61021
Tel: 815.284.0595 | Fax: 815.284.0547

الماشيد وأرد ويدريها

August 31, 2010

Delia Wozniak

DMW and Associates, Inc.

3716 N. Bernard Street

Chicago, Illinois 60618

Dear Ms. Wozniak:

We currently have 36 patients on our waiting list. These patients are from the following referral sources:

Case Manager Northwestern - 3 patients

Case Manager Sherman Hospital - 8 patients

Case Manager St Joe's Hospital - 2 patients

Dr Rosner - 4 patients

Dr Pavithran - 2 patients

Dr Damaraju - 4 patients

Dr Shahab - 1 patient

Dr DiSilvestro - 1 patient

Social Worker DSI - 3 patients

Social Worker FMC - 2 patients

Social Worker QRC - 3 patients

Social Worker ARA - 3 patients

For the past 12 months, patient admissions have been from the following referral sources:

Case Manager Northwestern - 1 patient

Case Manager Sherman Hospital - 7 patients

Case Manager St Joe's Hospital - 1 patient

Dr Damaraju - 2 patients

Social Worker - ARA 2 patients

Social Worker - QRC 1 patient

I verify that the patient referrals have not been used to support another pending or approved CON application for the subject services.

I attest that the information submitted in this letter is true and correct to the best of my knowledge.

Sincerely.

Mary J. Anderson.

Regional Operations Director

/\$3

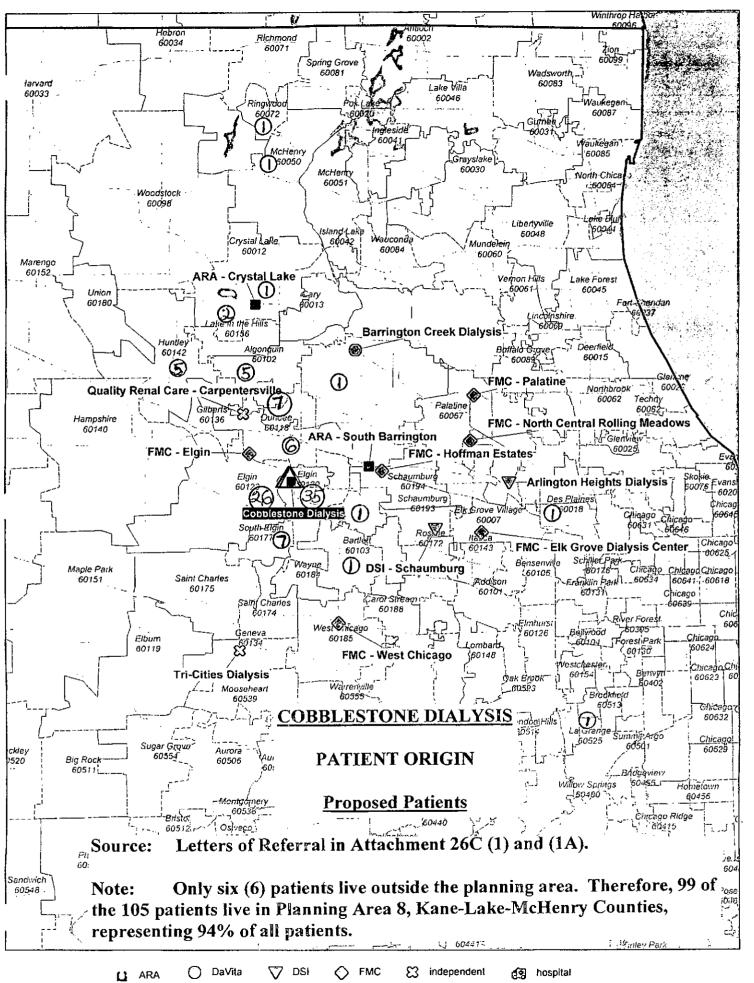
### **PATIENT ORIGIN**

### **Proposed Patients**

|                   |          | Number      | Percentage of |
|-------------------|----------|-------------|---------------|
| Town              | Zip Code | of Patients | Patients*     |
| Barrington        | 60010    | 1           | 1%            |
| Crystal Lake      | 60014    | 1           | 1%            |
| Des Plaines*      | 60018    | 1           | 1%            |
| McHenry           | 60050    | 1           | 1%            |
| Ringwood          | 60072    | 1           | 1%            |
| Algonquin         | 60102    | 5           | 5%            |
| Bartlett          | 60103    | 1           | 1%            |
| Streamwood *      | 60107    | 1           | 1%            |
| Carpentersville   | 60110    | 7           | 7%            |
| West Dundee       | 60118    | 6           | 6%            |
| Elgin             | 60120    | 35          | 33%           |
| Elgin             | 60123    | 26          | 25%           |
| Huntley           | 60142    | 5           | 5%            |
| Lake in the Hills | 60156    | 2           | 2%            |
| South Elgin       | 60177    | 7           | 7%            |
| Markham*          | 60428    | 1           | 1%            |
| LaGrange*         | 60525    | 1           | 1%            |
| Chicago*          | 60657    | <u>2</u>    | <u>2%</u>     |
| Total             |          | 105         | 100%          |

Source: Cobblestone Dialysis

Note: \* These six (6) patients live outside the planning area. Therefore, 99 of the 105 patients live in Planning Area 8, Kane-Lake-McHenry Counties, representing 94% of all patients.



### PROJECTED ANNUAL UTILIZATION 2012 - 2014

|             |                 | Chronic Her       | modialysis |
|-------------|-----------------|-------------------|------------|
| <u>Year</u> | <b>Stations</b> | <b>Treatments</b> | Patients*  |
| 2012        | 14              | 9,217             | 66         |
| 2013        | 14              | 9,628             | 68         |
| 2014        | 14              | 9,915             | 70         |

SOURCES: See notarized Letters of Referral in Attachment 26C (1) & (1A).

See Financial Feasibility Study in Attachment 42(4).

NOTES: \* Number of patients is for the last day of the reporting period.

ATTACHMENT 26C(3)
Page 1 of 2

|                         | >              | Year 1   | ×        | Year 2       | ,        | Year 3     | ×        | Vear 4     | Α,       | Year 5     |
|-------------------------|----------------|--|----------|--------------|----------|------------|----------|------------|----------|------------|
| Month                   | Patients<br>62 | Treatments   | Patients | Treatments   | Patients | Treatments | Patients | Treatments | Patients | Treatments |
|                         | 7 79           | 754  | 99       | 791          | 89       | 815        | 70       | 839        | 72       | 863        |
| 2                       | 63             | 749  | 99       | 793          | 89       | 817        | 70       | 841        | 72       | 865        |
| 6                       | 63             | 753  | 29       | 795          | 69       | 819        | 71       | 843        | 73       | 867        |
| 4                       | 63             | 757  | 29       | 797          | 69       | 821        | 11       | 845        | 73       | 869        |
| 5                       | 49             | 761  | 29       | 799          | 69       | 823        | 71       | 847        | 73       | 871        |
| 9                       | 64             | 765  | 67       | 801          | 69       | 825        | 71       | 849        | 73       | 873        |
| 7                       | 64             | 692  | 67       | 803          | 69       | 827        | 71       | 851        | 73       | 875        |
| ∞                       | 65             | 773  | 29       | 802          | 69       | 829        | 71       | 853        | 73       | 877        |
| б                       | 65             | 777  | 99       | 807          | 70       | 831        | 7.2      | 855        | 74       | 879        |
| 10                      | 65             | 781  | 68       | 808          | 70       | 833        | 72       | 857        | 74       | 881        |
| 11                      | 99             | 785  | 89       | 811          | 70       | 835        | 72       | 829        | 74       | 883        |
| 12                      | 99             | 789  | 89       | 813          | 70       | 837        | 72       | 861        | 74       | 885        |
| Total                   |                | 9,217  |          | 9,628        |          | 9,915      |          | 10,202     |          | 10,489     |
| HOME                    | >              | **************************************   | 3        | ,            | ;        | ŗ          | >        | Ţ          |          | £ .        |
| Adont                   |                | Year 1   | Patronte | Year 2       |          | Year 3     |          | Year 4     | Pe       | Year 5     |
|                         | Sillanga       | Summer of the sum of t | ratients | I red (ments | ratients | Treatments | ratients | Sumureal   | ranents  | siuaureau  |
| ᠳ '                     | 0              | 0  | 0        | 0            | 0        | 0          | 0        | 0          | 0        | 0          |
| 7 6                     |                |  |          |              |          |            |          |            |          |            |
| m s                     |                |  |          |              |          |            |          |            |          |            |
| 'n                      |                |  |          |              |          |            |          |            |          |            |
| 9                       |                |  |          |              |          |            |          |            |          |            |
| 7                       |                |  |          |              |          |            |          |            |          |            |
| œ                       |                |  |          |              |          |            |          |            |          |            |
| 6                       |                |  |          |              |          |            |          |            |          |            |
| 10                      |                |  |          |              |          |            |          |            |          |            |
| # 1                     |                |  |          |              |          |            |          |            |          |            |
| 12                      |                |  |          |              |          |            |          |            |          |            |
| lotai                   |                | 1  |          | •            |          | ,          |          | 4          |          | •          |
|                         |                |  |          |              |          |            |          |            |          |            |
| New Patients on Service | Service        |  |          |              |          |            |          |            |          |            |
| Beginning Patients      | ıts            | 62   |          | 99           |          | 89         |          | 70         |          | 72         |
| Less 14.0% Mortality    | ality          | 6  |          | σ            |          | 10         |          | 10         |          | 01         |
| Ending Patients         |                | 99   |          | 89           |          | 70         |          | 72         |          | 74         |
| Net New Patients        | 23             | 13   |          | 11           |          | 12         |          | 12         |          | 12         |
|                         |                |  |          |              |          |            |          |            |          |            |
|                         |                |  |          |              |          |            |          |            |          |            |

ATTACHMENT 26C(3) Page 2 of 2 1110.1430 (b) (4) Planning Area Need -- Service Demand - Expansion of Existing Category of Service

NOT APPLICABLE

ATTACHMENT 26 D

### **ACCESS**

DaVita Inc. and Total Renal Care Inc. (TRC) need to discontinue Cobblestone Dialysis' 14-station facility located at 934 N. Center Street in Elgin (60120) as the lease expires June 30, 2012 and the landlord, Sherman Hospital, is demolishing the building (see Attachment 10, "Discontinuation.") The applicants need to relocate the facility. The project relocates the facility to a nearby site only two minutes away, 836 Dundee Avenue, Elgin (60120).

### Historic Utilization

While Cobblestone's utilization has slipped in recent years, from 67 to 59 patients between 2007 and 2010, the modest decline is due to the following two (2) factors: a small, obsolete physical plant and loss of staff due to the recent change of ownership. See Attachment 26E(1) for historical utilization. Cobblestone Dialysis currently has only 5,353 gross square feet (gsf) which is inadequate to support a 14-station facility. Based on the State Board standard of 470 gsf per station, the facility is 20% undersized with only 382 gsf per station. As larger and modern facilities have been established in the area in recent years, the facility has lost utilization. In addition, the recent change of ownership (June 2010) also affected utilization. With news of an impending change of ownership, the facility lost its dietician and social worker and patients had to be placed on a waiting list. Cobblestone's waiting list currently has 36 patients. The forced relocation gives Cobblestone Dialysis an opportunity to provide a larger and more modern facility to serve the area's growing patient population.

### The Need to Relocate

The following evidence shows that the community needs this relocation to ensure timely access to dialysis services:

- (1) Cobblestone serves many (59) patients and has 36 patients on its waiting list.
- (2) Cobblestone has substantial physician/patient support with 69 proposed referrals;
- (3) Cobblestone's patients arc separate and distinct from patient referrals to other projects in the area;
- (4) Other facilities in the area currently operate at a high (77%) occupancy;
- (5) Cobblestone serves a large, growing population in Kane-Lake-McHenry Counties;
- (6) Cobblestone's market area has a high ratio of population per dialysis station; and
- (7) Cobblestone's relocation has a low impact on other facilities in the market area.

ATTACHMENT 26E Page 1 of 3

### Cobblestone has a large current and proposed patient population

Cobblestone serves 59 patients (6/30/10) and has another 36 patients on its waiting list. Refer to Attachments 26E(1) for historical utilization and 26C(1A) for the waiting list. In addition four (4) physicians identify 69 patient referrals (see discussion below under "Substantial Physician Support".) The facility anticipates serving 105 proposed patients.

### High occupancy of dialysis stations operating in the market area

Cobblestone's market area, within 30 minutes of its facility, contains over 1,312,154 people (see Attachment 26E(2) for zip code and 2000 population data.) Ten (10) other facilities currently serve this large population. These ten (10) facilities served 764 patients in 203 stations, a 78% average occupancy (see Attachment 26E(3) for The Renal Network data and a map of facility locations.) Three (3) new, 12-station facilities will serve the market area (FMC – Elgin and DaVita's Barrington Creek Dialysis) and ARA – Barrington will add 3 stations this year. However these facilities are each supported by different physicians with separate and distinct referrals! Cobblestone's four (4) referring physicians verify that patient referrals have not been used to support other pending or approved CONs.

### Substantial physician support and patients referrals

Drs. Damaraju, Ahmad, Zahid, and Shah identify 69 patient referrals to support Cobblestone Dialysis. The 69 patient referrals include 52 transfer patients and 17 pre-renal patients. The 52 patient transfers are 50 transfers from Cobblestone Dialysis and two (2) patient transfers from QRC-Carpentersville, which operates at 97% utilization. The 17 pre-renal patients are identified by initials and zip codes of residence. Pre-renal patients' lab results are a basis for projecting the patients need for dialysis when the facility opens. Based on the large current and proposed patients, Cobblestone Dialysis projects to serve 68 patients by the end of the second year reaching 80% occupancy (see Attachment 26E(4) for projected utilization.) Projections are conservative since physicians referred 25 new patients per year in 2009 alone. Projected utilization is further discounted 14% per year for patient mortality and transplantation (see Page 2 of Attachment 26E(4).)

Cobblestone serves a growing population in KLM Counties, Planning Area 8
Of the 105 proposed patients 99 patients live in Planning Area 8, Kane-Lake-McHenry (KLM)
Counties. This number represents 94% of all patients (see Attachment 26E(5).)
The use of dialysis services in the market area grows each year (see Attachment 26E(6).)
Between January 2007 and June 2010 patients increased 17% from 702 to 821 patients.

### Cobblestone Dialysis: Market Area Annual Growth in In-Center Hemodialysis Patients

|                       | <u> 2007</u> | <u>2008</u> | <u>2009</u> | <u>2010*</u> |
|-----------------------|--------------|-------------|-------------|--------------|
| Number of Patients    | 702          | 332         | 352         | 367          |
| Percentage Increase   |              |             |             | 17.0%        |
| Average Annual % Inci | rease        |             |             | 6.8%         |
| SOURCE: The Renal N   | Vetwork      |             |             |              |

ATTACHMENT 26E Page 2 of 3

### High ratio of population per dialysis station in the market area

The ratio of people per dialysis station emphasizes the need to retain all 14 stations to ensure timely access to care (see Attachment 26E(7).) The market area will have 217 stations when all stations are operational. These 217 stations will serve a population of 1,312,154 (2000 U.S. Census data), a ratio of 6,047 people per station. The market area has 73% more people per station than Illinois with a ratio of only 3,486 people per station and 18% more people per station than Planning Area 8 which has a ratio of 5,137 people per station. These ratios further support the need for Cobblestone Dialysis to relocate all of its 14 stations to ensure timely access to care.

### Low impact of the project on other facilities in the market area

Cobblestone Dialysis will not impact other facilities. Drs. Damaraju, Ahmad, Zahid, and Shah identify 69 patient referrals to support Cobblestone Dialysis. The 69 patient referrals include 52 transfer patients and 17 pre-renal patients. The 52 patient transfers are 50 transfers from Cobblestone Dialysis and two (2) patient transfers from QRC-Carpentersville, which operates at 97% utilization (see physicians' letters of referral in Attachment 26C(1).)

In conclusion relocation of Cobblestone Dialysis would ensure timely access to needed incenter hemodialysis services by serving a large and growing number of patients. In addition the project would be appropriately utilized; serves a large number of planning area residents; does not impact other dialysis facilities; and improves the distribution of services in the planning area.

ATTACHMENT 26E Page 3 of 3

### **ANNUAL HISTORIC UTILIZATION**

|             | Chronic Hen       | <u>aodialysis</u> |
|-------------|-------------------|-------------------|
| <u>Year</u> | <b>Treatments</b> | <b>Patients</b>   |
| 2007        | 9570              | 67                |
| 2008        | 9562              | 63                |
| 2009        | 9585              | 65                |

### MOST RECENT MONTHLY UTILIZATION July 1, 2009 – June 30, 2010

### Chronic Hemodialysis Treatments Patients aly 859 66 786 65

| July      | 859          | 66         |
|-----------|--------------|------------|
| August    | 786          | 65         |
| September | 800          | 65         |
| October   | <b>831</b> . | 65         |
| November  | 759          | 65         |
| December  | 823          | 65         |
| January   | 780          | 64         |
| February  | 721          | 63         |
| March     | 766          | 59         |
| April     | 721          | 57         |
| May       | 689          | <b>5</b> 7 |
| June      | <u>733</u>   | 59         |
| Total     | 9268         | 59         |

SOURCES: Cobblestone Dialysis

NOTES: Number of patients is for the last day of the reporting period.

ATTACHMENT 26E (1)

### POPULATION WITHIN 30 MINUTES TRAVEL TIME OF COBBLESTONE DIALYSIS

| ZIP City                | State      | County  | <u>Population</u> | Distance     |
|-------------------------|------------|---------|-------------------|--------------|
| 60120 ELGIN             | IL         | KANE    | 48,581            | 0            |
| 60123 ELGIN             | iL         | KANE    | 55,201            | 2.4          |
| 60177 SOUTH ELGIN       | <b>IL</b>  | KANE    | 16,941            | 4.1          |
| 60118 DUNDEE            | <b>I</b> L | KANE    | 14,739            | 4.2          |
| 60107 STREAMWOOD        | iL         | COOK    | 35,638            | 4.6          |
| 60110 CARPENTERSVILLE   | 1L         | KANE    | 32,145            | 5.5          |
| 60103 BARTLETT          | 1L         | COOK    | 75,585            | <b>,</b> 5.6 |
| 60184 WAYNE             | IL         | DUPAGE  | 698               | 6.3          |
| 60192 HOFFMAN ESTATES   | IL         | COOK    | 1,775             | 6.7          |
| 60136 GILBERTS          | IL         | KANE    | 1,459             | 6.8          |
| 60194 SCHAUMBURG        | IL         | соок    | 41,366            | 7.4          |
| 60174 SAINT CHARLES     | IL         | KANE    | 31,513            | 8.4          |
| 60102 ALGONQUIN         | IL         | MCHENRY | 47,985            | 8.7          |
| 60193 SCHAUMBURG        | IL         | соок    | 41,099            | 8.7          |
| 60195 SCHAUMBURG        | IL         | СООК    | 29,924            | 9            |
| 60175 SAINT CHARLES     | 1L         | KANE    | 17,953            | 9.1          |
| 60172 ROSELLE           | IL         | DUPAGE  | 25,349            | 9.9          |
| 60185 WEST CHICAGO      | IL         | DUPAGE  | 32,936            | 10.6         |
| 60010 BARRINGTON        | IL         | LAKE    | 39,819            | 10.7         |
| 60108 BLOOMINGDALE      | IL         | DUPAGE  | 21,960            | 10.9         |
| 60021 FOX RIVER GROVE   | IL         | MCHENRY | 5,877             | 11           |
| 60173 SCHAUMBURG        | IL         | соок    | 12,046            | 11           |
| 60188 CAROL STREAM      | IL         | DUPAGE  | 43,730            |              |
| 60134 GENEVA            | (L         | KANE    | 21,497            | 11.3         |
| 60157 MEDINAH           | IL         | DUPAGE  | 2,111             | 11.5         |
| 60067 PALATINE          | 1L         | COOK    | 50,825            | 11.6         |
| 60013 CARY              | 1L         | MCHENRY | <b>Z</b> 4,226    | 12.2         |
| 60142 HUNTLEY           | 1L         | MCHENRY | 7,891             | 12.3         |
| 60140 HAMPSHIRE         | ۱L         | KANE    | 7,315             | 12.4         |
| 60008 ROLLING MEADOWS   | IL         | соок    | 23,318            | 12.6         |
| 60139 GLENDALE HEIGHTS  | IL         | DUPAGE  | 32,303            | 12.7         |
| 60190 WINFIELD          | IL         | DUPAGE  | 12,065            | 12.9         |
| 60143 ITASCA            | IL         | DUPAGE  | 10,021            | 13.1         |
| 60014 CRYSTAL LAKE      | IL         | MCHENRY | 44,468            | 13.4         |
| 60510 BATAVIA           | IL         | KANE    | 26,565            | 13.6         |
| 60007 ELK GROVE VILLAGE | IL         | COOK    | 35,162            | 14           |
| 60074 PALATINE          | IL         | COOK    | 23,963            | 14           |
| 60187 WHEATON           | řL.        | DUPAGE  | 61,481            | 14.1         |
| 60005 ARLINGTON HEIGHTS | IL.        | СООК    | 29,183            | 14.4         |
| 60109 BURLINGTON        | IL<br>     | KANE    | 158               | 14.7         |
| 60119 ELBURN            | łL         | KANE    | 7,705             |              |
| 60004 ARLINGTON HEIGHTS | iL<br>     | COOK    | 52,735            | 15.3         |
| 60191 WOOD DALE         | IL<br>"    | DUPAGE  | 14,360            | 15.5         |
| 60056 MOUNT PROSPECT    | IL<br>II   | COOK    | 56,625            | 16.6<br>18.1 |
| 60151 MAPLE PARK        | IL<br>II   | KANE    | 3,554<br>1,743    | 18.2         |
| 60180 UNION             | IL<br>''   | MCHENRY | 1,743<br>29,950   | 19.3         |
| 60018 DES PLAINES       | IL<br>II   | COOK    |                   | 19.3         |
| 60016 DES PLAINES       | IL         | COOK    | 58,611            | 17.3         |

Population within 30 minutes travel time =

1,312,154

SOURCE: Population is from the 2000 U.S. Census of Population

NOTE: Travel time is adjusted (1.15) MapQuest data.

ATTACHMENT 26E(2)

ESRD FACILITIES WITHIN 30 MINUTES ADJUSTED TRAVEL TIME OF

COBBLESTONE DIALYSIS 836 Dundee Ave, Elgin, IL 60120

### Utilization - 2nd Quarter 2010

| Mapquest          | Facility Name                              | Address                                | City              | ZipCode | Mileage | Drive Time | Adjustment (1.15) |              |            | 6/30/2010 | 6/30/2010   |
|-------------------|--|--|-------------------|---------|---------|------------|-------------------|--------------|------------|-----------|-------------|
| Reference No.     | ה  |  |                   |         |         |            | MapQuest Time     | Capacity     | Stations   | Patients  | Utilization |
| 1                 | FMC-Elgin                                  | 580 Tollgate Rd                        | Elgin             | 60123   | 3.97    | 6          | 10.35             | 72           | 23         | 0         | 0.00%       |
| 2                 | ARA-South Barrington                       | 33 W Higgins Rd                        | South Barringrton | 60010   | 6.65    | 11         | 12.65             | 88           | 17         | 51        | 60.71%      |
| m                 | FMC-Hoffman Estates                        | 3150 W Higgins Rd                      | Hoffman Estates   | 60169   | 7.14    | ១          | 14.95             | 102          | 11         | 112       | 109.80%     |
| 4                 | Quality Renal Care-Carpentersville         |  | Carpentersville   | 60110   | 89.8    | 14         | 16.1              | 78           | ១          | 92        | 97.44%      |
| ď                 | FMC.West Chicago                           | 1859 Neltnor Blvd                      | West Chicago      | 60185   | 13.92   | 22         | 25,3              | 72           | 12         | 28        | 38.89%      |
| 9                 | DSI - Schaumburg                           |  | Schaumburg        | 60193   | 13.21   | 23         | 26.45             | . 28         | 14         | 62        | 73.81%      |
| 7                 | FMCNA · Rolling Meadows                    |  | Rolling Meadows   | 80009   | 16.69   | 53         | 27.6              | <del>1</del> | 24         | 107       | 74.31%      |
| <b>9</b> 0        | FMC-Elk Grove Village                      |  | Elk Grove Village | 60007   | 17.3    | ដ          | 28.75             | 168          | 28         | 151       | 88.88%      |
| 6                 | DSI - Artington Heights                    |  | Arlington Heights | 60003   | 17.67   | 23         | 28.75             | 109          | 18         | 53        | 52.78%      |
| . 01              | Tri-Cities Dialysis                        | 306 Randall Rd                         | Geneva            | 60134   | 16.2    | 26         | 29.9              | 108          | 18         | 69        | 63.89%      |
| 11                | DVA - Barringron Creek                     | 28214 W. Northwest HWY Lake Barrington | Lake Barrington   | 60010   | 15.14   | ×          | 29.9              | 72           | 23         | 0         | 0.00%       |
| 12                | ARA-Crystal Lake                           | 6298 Northwest HWY                     | Crystal Lake      | 60014   | ¥       | Я          | 29.9              | <u>15</u>    | 6          | 51        | 94.44%      |
| 13                | FMC - Palatine                             | 691 E Dundee Rd                        | Palatine          | 60074   | 16.32   | 26         | 29.9              | 72           | 77         | 0         | %00.0       |
|                   |  |  |                   |         |         |            |                   |              |            |           |             |
| Average Occupancy | pancy                                      |  |                   |         |         |            |                   | 1218         | 203        | 75        | 62.73%      |
| Average Occı      | Average Occupancy of Stations in Operation |  |                   |         |         |            |                   | 984          | <u> 25</u> | 764       | 77.64%      |

Stations: IHFSRB Inventory, Updated, 8/18/10.

Patients:

SOURCES:

The Renal Network, Inc., 2010, 2nd Quarter data released July 2010.

Mileage and Travel Times: Map Quest. See Appendix 5 for documentation.

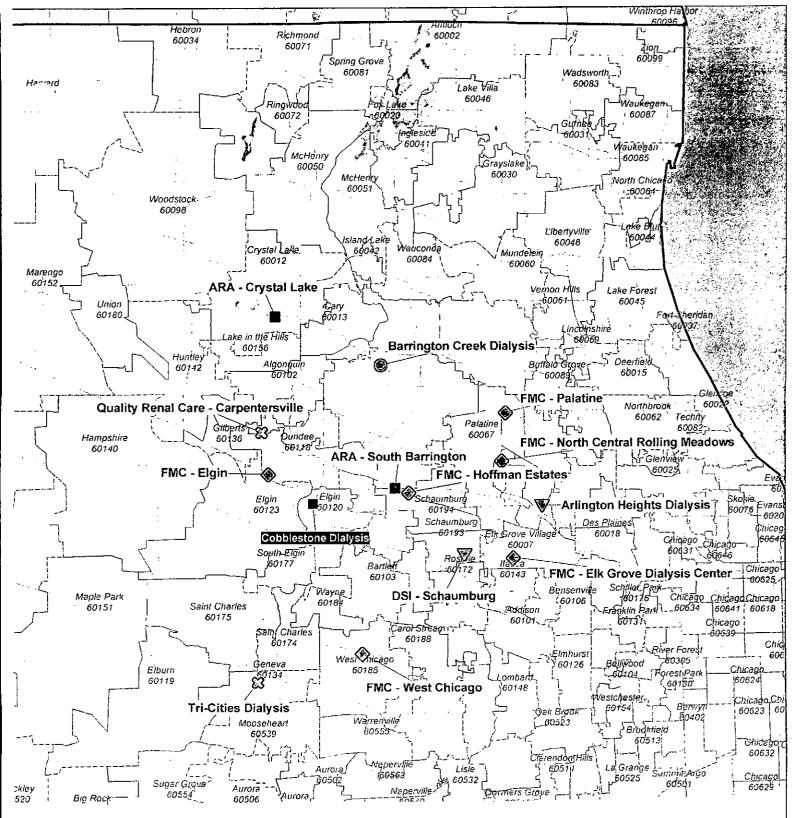
NOTES: Occupancy rates are calculated based on the IHFSRB standard of shifts per day and 6 days per week.

In 2010 39 stations 30 minutes from Cobblestone Dialysis were not in operation: Three, new 12-station facilities (Barrington Creek, FMC-Elgin and FMC-Palatine) and 3 stations at

ARA-Barrington.

ATTACHMENT 26E(3)

Page 1 of 2



FACILITIES WITHIN 30 MINUTES ADJUSTED TRAVEL TIME OF
COBBLESTONE DIALYSIS

ATTACHMENT 26E(3)

Page 2 of 2

### PROJECTED ANNUAL UTILIZATION 2012 - 2014

|             |                 | Chronic Her       | <u>modialysis</u> |
|-------------|-----------------|-------------------|-------------------|
| <u>Year</u> | <b>Stations</b> | <b>Treatments</b> | Patients*         |
| 2012        | 14              | 9,217             | 66                |
| 2013        | 14              | 9,628             | 68                |
| 2014        | 14              | 9,915             | 70                |

SOURCES: See notarized Letters of Referral in Attachment 26C (1) & (1A).

See Financial Feasibility Study in Attachment 42(4).

NOTES: \* Number of patients is for the last day of the reporting period.

| THE STATES              | >         | Vear 1     | γ,       | Year 2     | γ        | Yeara      | >           | Year 4            | Ϋ́       | Year S     |
|-------------------------|-----------|------------|----------|------------|----------|------------|-------------|-------------------|----------|------------|
| Month                   | 뜀         | Treatments | Patients | Treatments | Patients | Treatments | Patients    | Treatments        | Patients | Treatments |
| -                       | 62        | 754        | 99       | 791        | 89       | 815        | 20          | 839               | 72       | 863        |
|                         | 3 6       | 749        | 99       | 793        | 9 60     | 817        | 2 02        | 841               | 72       | 865        |
| ım                      | 8 8       | 753        | 67       | 795        | 69       | 819        | 77          | 843               | 73       | 867        |
| 4                       | 63        | 757        | 67       | 797        | 69       | 821        | 71          | 845               | 73       | 698        |
| 2                       | 64        | 761        | 67       | 799        | 69       | 823        | 71          | 847               | 73       | 871        |
| 9                       | 64        | 765        | 29       | 801        | 69       | 825        | 71          | 849               | 73       | 873        |
| 7                       | 64        | 169        | 67       | 803        | 69       | 827        | 71          | 851               | 73       | 875        |
| ∞                       | 65        | 773        | 29       | 805        | 69       | 829        | 71          | 853               | 73       | 877        |
| 6                       | 65        | 777        | 89       | 807        | 70       | 831        | 72          | 855               | 74       | 879        |
| 10                      | 65        | 781        | 89       | 808        | 70       | 833        | 72          | 857               | 74       | 881        |
| 11                      | 99        | 785        | 89       | 811        | 70       | 832        | 72          | 859               | 74       | 883        |
| 12                      | 99        | 789        | 89       | 813        | 70       | 837        | 7.2         | 861               | 74       | 885        |
| Total                   |           | 9,217      |          | 9,628      |          | 9,915      |             | 10,202            |          | 10,489     |
| HOME                    |           |            |          |            |          |            |             |                   | ,        | 1          |
|                         |           | Year 1     | ×        | Year 2     |          | Year 3     | <b>&gt;</b> | Year 4            | ¥        | Year 5     |
| Month                   | Patients  | Treatments | Patients | Treatments | Patients | Treatments | Patients    | <u>Treatments</u> | Patients | Treatments |
| 1                       | 0         | 0          | 0        | 0          | 0        | 0          | 0           | 0                 | 0        | 0          |
| 2                       |           |            |          |            |          |            |             |                   |          |            |
| m                       |           |            |          |            |          |            |             |                   |          |            |
| 4 г                     |           |            |          |            |          |            |             |                   |          |            |
| nω                      |           |            |          |            |          |            |             |                   |          |            |
| 7                       |           |            |          |            |          |            |             |                   |          |            |
| ∞                       |           |            |          |            |          |            |             |                   |          |            |
| 6                       |           |            |          |            |          |            |             |                   |          |            |
| 10                      |           |            |          |            |          |            |             |                   |          |            |
| 11                      |           |            |          |            |          |            |             |                   |          |            |
| 12                      |           |            |          |            |          |            |             |                   |          |            |
| Total                   |           | •          |          |            |          | •          |             |                   |          |            |
|                         |           |            |          |            |          |            |             |                   |          |            |
| New Patients on Service | 1 Service |            |          |            |          |            |             |                   |          |            |
|                         |           |            |          |            |          |            |             |                   |          |            |
| Beginning Patients      | ıts       | 62         |          | 99         |          | 89         |             | 70                |          | 72         |
| Less 14.0% Mortality    | ality     | <b>თ</b> ¦ |          | <b>o</b>   |          | 10         |             | 10                |          | 10         |
| Ending Patients         |           | 99         |          | 89         |          | 70         |             | 72                |          | 74         |
| Net New Patients        | ts        | 13         |          | 11         |          | 12         |             | 12                |          | 12         |
|                         |           |            |          |            |          |            |             |                   |          |            |
|                         |           |            |          |            |          |            |             |                   |          |            |

ATTACHMENT 26E(4) Page 2 of 2

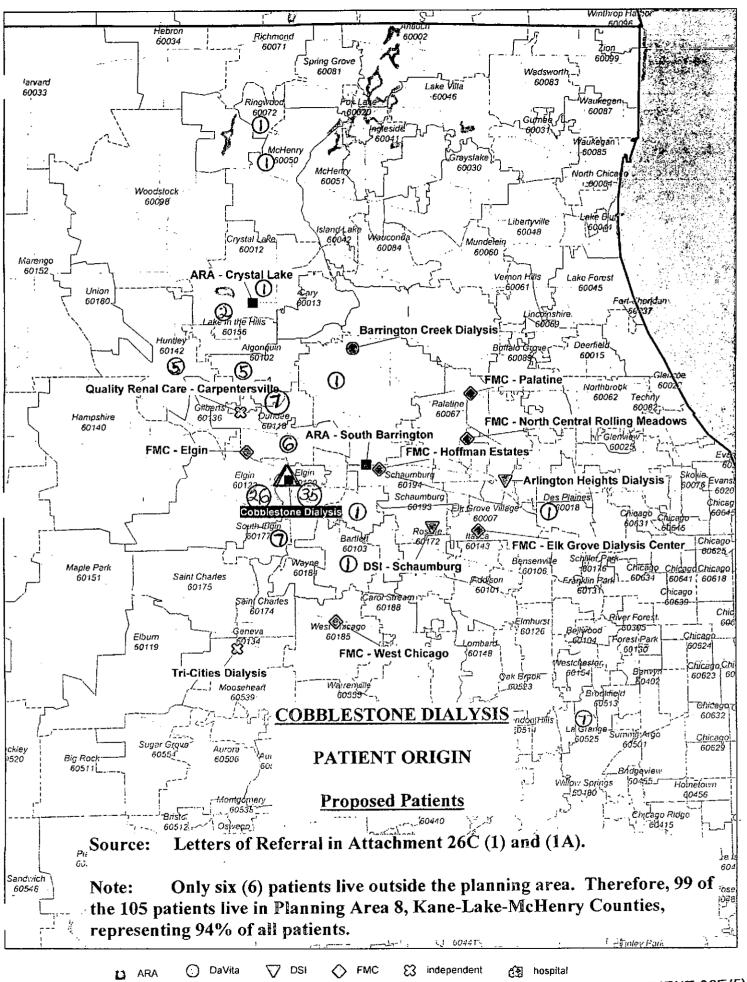
### **PATIENT ORIGIN**

### **Proposed Patients**

|                   |          | <u>Number</u> | Percentage of |
|-------------------|----------|---------------|---------------|
| Town              | Zip Code | of Patients   | Patients*     |
| Barrington        | 60010    | 1             | 1%            |
| Crystal Lake      | 60014    | 1             | 1%            |
| Des Plaines*      | 60018    | 1             | 1%            |
| McHenry           | 60050    | 1             | 1%            |
| Ringwood          | 60072    | 1             | 1%            |
| Algonquin         | 60102    | 5             | 5%            |
| Bartlett          | 60103    | 1             | 1%            |
| Streamwood *      | 60107    | 1             | 1%            |
| Carpentersville   | 60110    | 7             | 7%            |
| West Dundee       | 60118    | 6             | 6%            |
| Elgin             | 60120    | 35            | 33%           |
| Elgin             | 60123    | 26            | 25%           |
| Huntley           | 60142    | 5             | 5%            |
| Lake in the Hills | 60156    | 2             | 2%            |
| South Elgin       | 60177    | 7             | 7%            |
| Markham*          | 60428    | 1             | 1%            |
| LaGrange*         | 60525    | 1             | 1%            |
| Chicago*          | 60657    | <u>2</u>      | <u>2%</u>     |
| Total             |          | 105           | 100%          |

Source: Cobblestone Dialysis

Note: \* These six (6) patients live outside the planning area. Therefore, 99 of the 105 patients live in Planning Area 8, Kane-Lake-McHenry Counties, representing 94% of all patients.



UTILIZATION TRENDS

## ESRD FACILITIES WITHIN 30 MINUTES ADJUSTED TRAVEL TIME OF COBBLESTONE DIALYSIS

836 Dundee Ave, Elgin, IL 60120

2007 - 2010

| Mapquest       | Facility Name                               | Address                | City              |          | 2002     | 2008     | 2002     | 0102/08/9 |
|----------------|---|------------------------|-------------------|----------|----------|----------|----------|-----------|
| Reference No.  | <u>19.</u>                                  |                        |                   | Stations | Patients | Parients | Patients | Patients  |
| 1              | FMC-Elgin                                   | 580 Tollgate Rd        | Elgin             | 12       | 0        | 0        | 0        | 0         |
| 7              | ARA-South Barrington                        | 33 W Higgins Rd        | South Barringrton | 4        | 31       | 36       | 46       | 51        |
| E              | FMC-Hoffman Estates                         | 3150 W Higgins Rd      | Hoffman Estates   | 11       | 83       | 94       | 109      | 112       |
| 4              | Quality Renal Care-Carpentersville          | 2203 Randall Rd        | Carpentersville   | ដ        | 89       | 92       | 77       | 92        |
| S.             | FMC-West Chicago                            | 1859 Nelmor Blvd       | West Chicago      | 77       | 0        | 0        | 6        | 28        |
| 9              | DSI - Schaumburg                            | 1156 S. Roselle Road   | Schaumburg        | 14       | 55       | 83       | 70       | 62        |
| 7              | FMCNA - Rolling Meadows                     | 4180 Winnetha Avenue   | Rolling Meadows   | 24       | 96       | 87       | 66       | 107       |
| <b>6</b> 0     | FMC-Elk Grove Village                       | 901 Biesterfield Rd    | Elk Grove Village | 78       | 128      | 138      | 158      | 151       |
| 6              | DSI - Arlington Heights                     | 17 W. Golf Road        | Arlington Heights | 18       | 59       | 53       | 52       | 57        |
| O?             | Tri-Citica Dialysis                         | 306 Randall Rd         | Geneva            | 18       | 7.1      | 81       | 79       | 69        |
| 11             | DVA - Barrington Creek                      | 28214 W. Northwest HWY | Lake Barrington   | 12       | 0        | 0        | 0        | 0         |
| . 21           | ARA-Crystal Lake                            | 6298 Northwest HWY     | Crystal Lake      | 6        | 45       | 42       | 52       | 51        |
| 13             | FMC - Palatine                              | 691 E Dundee Rd        | Palatine          | 73       | 0        | 0        | 0        | 0         |
| 14             | DVA - Cobblestone                           | 934 N. Center Street   | Elgin             | 14       | 29       | 63       | 59       | 57        |
| Total Patients | £3  |                        |                   | 217      | 702      | 733      | 816      | 821       |
| Total Percen   | Total Percentage Increase, 2007 - June 2010 |                        |                   |          |          |          |          | 16.95%    |
| •              |   |                        |                   |          |          |          |          |           |

Average Annual Percentage Increase, 2007 - June 2010

6.78%

Patients: The Renal Network, Inc. Data are for the last day of the reporting period. SOURCES:

IHFSRB Inventory, Updated, 8/18/10. Stations:

Mileage and Travel Times: Map Quest. See Appendix 5 for documentation.

In 2010 the following 39 stations 30 mitutes from Cobblestone Dialysis were not in operation: Three, new 12-station facilities (Barrington Creek, FMC-Elgin and FMC-Palatine) and 3 stations at ARA Barrington. NOTES

### RATIO OF POPULATION TO STATIONS COBBLESTONE DIALYSIS

| Geographic Arca  | Year 2005<br>Population | Existing/<br>Approved<br>Stations | Ratio of Population/Station |
|--|-------------------------|-----------------------------------|-----------------------------|
| Illinois   | 12,763,900              | 3,486                             | 3,661 people/station        |
| Planning Area 8 (KLM)<br>Kane, Lake & McHenry<br>Counties                      | 1,500,000               | 292                               | 5,137 people/station        |
| Zip Codes within 30 Minutes<br>Adjusted Travel Time of<br>Cobblestone Dialysis | Year 2000<br>Population |                                   |                             |
| CONDICIONE DIANJOIC  | 1,312,154               | 217                               | 6,047 people/station        |

SOURCES: (1) 2005 population data for Illinois and Planning Area 8 are from IHFSRB Inventory, Oetober 1, 2008 Edition, Page A-4.

2000 population data for the target area within 30 minutes adjusted travel time of Cobblestone Dialysis are from the U.S. Bureau of the Census, 2000. See Attachment 12(3).

(2) Number of stations is from IHFSRB <u>Inventory</u>, Updated 8/18/10.

**ATTACHMENT 26E(7)** 

### UNNECESSARY DUPLICATION/MALDISTRIBUTION

DaVita Inc. and Total Renal Care Inc. (TRC) need to discontinue Cobblestone Dialysis' 14-station facility located at 934 N. Center Street in Elgin (60120) as the lease expires June 30, 2012 and the landlord, Sherman Hospital, is demolishing the building (see Attachment 10, "Discontinuation.")

The applicants propose to relocate the facility to a nearby site which is only two minutes away, 836 Dundee Avenue, Elgin (60120). Cobblestone Dialysis is necessary to serve the large current and proposed patient population and to improve the distribution of dialysis services in the planning area. The project is not a duplication of services based on the following evidence:

### Cobblestone has a large current and proposed patient population

Cobblestone serves 57 patients (July 23, 2010) and has another 36 patients on its waiting list. See Attachments 26E(1) for historical utilization and 26C(1A) for the waiting list. In addition four (4) physicians identify 69 patient referrals (see discussion below.)

The facility anticipates serving 105 proposed patients.

### Substantial physician support and patients referrals

Drs. Damaraju, Ahmad, Zahid, and Shah identify 69 patient referrals to support Cobblestone Dialysis. The 69 patient referrals include 52 transfer patients and 17 pre-renal patients. The 52 patient transfers are 50 transfers from Cobblestone Dialysis and two (2) patient transfers from QRC-Carpentersville, which operates at 97% utilization. The 17 pre-renal patients are identified by initials and zip codes of residence. Pre-renal patients' lab results are a basis for projecting the patients need for dialysis when the facility opens. Based on the large current and proposed patients, Cobblestone Dialysis projects to serve 68 patients by the end of the second year reaching 80% occupancy (refer to Attachment 26E(4) for projected utilization.) Projections are conservative since physicians referred 25 new patients per year in 2009 alone. Projected utilization is further discounted 14% per year for patient mortality and transplantation (see Page 2 of Attachment 26E(4).)

### The relocation ensures continued, timely access to care

The following evidence shows that the community needs this relocation to ensure timely access to dialysis services:

- (1) Cobblestone serves a growing dialysis population in Kane-Lake-McHenry Counties;
- (2) Other facilities in the area currently operate at a high (77%) utilization;
- (3) Cobblestone's market area has a high ratio of population per dialysis station; and
- (4) Cobblestone's relocation has a low impact on other facilities in the market area.

ATTACHMENT 26F Page 1 of 3

### High occupancy of dialysis stations operating in the market area

The market area contains over 1,312,154 people (see Attachment 26F(1) for 2000 population data.) Ten (10) other facilities currently serve the market area within 30 minutes of Cobblestone. These ten (10) facilities served 764 patients in 203 stations, a 78% average occupancy (see Attachment 26F(2) for The Renal Network data and a map of facility locations.) While three (3) new, 12-station facilities will serve the market area (FMC – Elgin and DaVita's Barrington Creek Dialysis) and ARA – Barrington will add 3 stations this year, these facilities are each supported by different physicians with separate and distinct referrals! Cobblestone's four (4) referring physicians verify that patient referrals have not been used to support other pending or approved CONs.

### Cobblestone serves a growing population in KLM Counties, Planning Area 8

Of the 105 proposed patients 99 patients live in Planning Area 8, Kane-Lake-McHenry (KLM) Counties. This number represents 94% of all patients (see Attachment 26E(5).) The use of dialysis services in the market area grows each year (see Attachment 26F(3).) Between January 2007 and June 2010 the number of dialysis patients increased 17% from 702 to 821 patients. Therefore, the dialysis population in the market area grew 6.8% per year on average between 2007 and June 2010.

### Cobblestone Dialysis: Market Area Annual Growth in In-Center Hemodialysis Patients

|                       | <u> 2007</u> | <b>2008</b> | <u> 2009</u> | <u>2010*</u> |
|-----------------------|--------------|-------------|--------------|--------------|
| Number of Patients    | 702          | 332         | 352          | 367          |
| Percentage Increase   |              |             |              | 17.0%        |
| Average Annual % Inci | rease        |             |              | 6.8%         |
| COLUMN TO IN          | T            |             |              |              |

**SOURCE: The Renal Network** 

### High ratio of population per dialysis station in the market area

The ratio of people per dialysis station emphasizes the need to retain all 14 stations to ensure timely access to care (see Attachment 26F(4).) The market area will have 217 stations when all stations are operational. These 217 stations will serve a population of 1,312,154 (2000 U.S. Census data), a ratio of 6,047 people per station. The market area has 73% more people per station than Illinois with a ratio of only 3,486 people per station and 18% more people per station than Planning Area 8 which has a ratio of 5,137 people per station. These ratios further support the need for Cobblestone Dialysis to relocate all of its 14 stations to ensure timely access to care.

### Low impact of the project on other facilities in the market area

Cobblestone Dialysis will not impact other facilities. Drs. Damaraju, Ahmad, Zahid, and Shah identify 69 patient referrals to support Cobblestone Dialysis. The 69 patient referrals include 52 transfer patients and 17 pre-renal patients. The 52 patient transfers are 50 transfers from Cobblestone Dialysis and two (2) patient transfers from QRC-Carpentersville, which operates at 97% utilization (see physicians' letters of referral in Attachment 26C(1).)

ATTACHMENT 26F Page 2 of 3 In conclusion the relocation of Cobblestone Dialysis is not a duplication of service as it ensures timely access to needed in-center hemodialysis services, as follows:

- (1) Cobblestone serves a large current and proposed patient population;
- (2) Cobblestone serves a market area with a growing number of dialysis patients;
- (3) Cobblestone would reach 80% utilization within the first 24 months;
- (4) Cobblestone improves the distribution of stations in the planning area; and
- (5) Cobblestone does not impact other dialysis facilities.

### POPULATION WITHIN 30 MINUTES TRAVEL TIME OF COBBLESTONE DIALYSIS

| ZIP City                | <u>State</u> | County  | <u>Population</u> | <u>Distance</u>  |
|-------------------------|--------------|---------|-------------------|------------------|
| 60120 ELGIN             | IL           | KANE    | 48,581            | 0                |
| 60123 ELGIN             | IL           | KANE    | 55,201            | 2.4              |
| 60177 SOUTH ELGIN       | ίL           | KANE    | 16,941            | 4.1              |
| 60118 DUNDEE            | IL           | KANE    | 14,739            | 4.2              |
| 60107 STREAMWOOD        | IL           | соок    | 35,638            | 4.6              |
| 60110 CARPENTERSVILLE   | IL           | KANE    | 32,145            | 5.5              |
| 60103 BARTLETT          | IL           | COOK    | 75,585            | 5.6              |
| 60184 WAYNE             | IL           | DUPAGE  | 698               | 6.3              |
| 60192 HOFFMAN ESTATES   | IL           | соок    | 1,775             | 6.7              |
| 60136 GILBERTS          | IL           | KANE    | 1,459             | 6.8              |
| 60194 SCHAUMBURG        | IL           | COOK    | 41,366            | 7.4              |
| 60174 SAINT CHARLES     | IL           | KANE    | 31,513            | 8.4              |
| 60102 ALGONQUIN         | IL           | MCHENRY | 47,985            | 8.7              |
| 60193 SCHAUMBURG        | IL           | COOK    | 41,099            | 8.7              |
| 60195 SCHAUMBURG        | IL           | соок    | 29,924            | 9                |
| 60175 SAINT CHARLES     | IL           | KANE    | 17,953            | 9.1              |
| 60172 ROSELLE           | IL           | DUPAGE  | 25,349            | 9.9              |
| 60185 WEST CHICAGO      | IL           | DUPAGE  | 32,936            | 10.6             |
| 60010 BARRINGTON        | IL           | LAKE    | 39,819            | 10.7             |
| 60108 BLOOMINGDALE      | IL           | DUPAGE  | 21,960            | 10.9             |
| 60021 FOX RIVER GROVE   | IL           | MCHENRY | 5,877             | 11               |
| 60173 SCHAUMBURG        | IL.          | соок    | 12,046            | 11               |
| 60188 CAROL STREAM      | IL           | DUPAGE  | 43,730            | 11,1             |
| 60134 GENEVA            | IL           | KANE    | 21,497            | 11,3             |
| 60157 MEDINAH           | IL           | DUPAGE  | 2,111             | 11.5             |
| 60067 PALATINE          | IL           | соок    | 50,825            | 11.6             |
| 60013 CARY              | IL           | MCHENRY | 24,226            | 12.2             |
| 60142 HUNTLEY           | IL           | MCHENRY | 7,891             | 12.3             |
| 60140 HAMPSHIRE         | 1L           | KANE    | 7,315             | 12.4             |
| 60008 ROLLING MEADOWS   | 1L           | соок    | 23,318            | 12.6             |
| 60139 GLENDALE HEIGHTS  | IL           | DUPAGE  | 32,303            | 12.7             |
| 60190 WINFIELD          | <b>IL</b>    | DUPAGE  | 12,065            | 12. <del>9</del> |
| 60143 ITASCA            | IL           | DUPAGE  | 10,021            | 13.1             |
| 60014 CRYSTAL LAKE      | IL           | MCHENRY | 44,468            | 13.4             |
| 60510 BATAVIA           | IL           | KANE    | 26,565            | 13.6             |
| 60007 ELK GROVE VILLAGE | IL           | соок    | 35,162            | 14               |
| 60074 PALATINE          | IL           | COOK    | 23,963            | 14               |
| 60187 WHEATON           | IL           | DUPAGE  | 61,481            | 14.1             |
| 60005 ARLINGTON HEIGHTS | ΙL           | соок    | 29,183            | 14.4             |
| 60109 BURLINGTON        | IL           | KANE    | 158               | 14.7             |
| 60119 ELBURN            | IL           | KANE    | 7,705             | 15               |
| 60004 ARLINGTON HEIGHTS | IL           | соок    | 52,735            | 15.3             |
| 60191 WOOD DALE         | ΙL           | DUPAGE  | 14,360            | 15.5             |
| 60056 MOUNT PROSPECT    | IL           | COOK    | 56,625            | 16.6             |
| 60151 MAPLE PARK        | IL           | KANE    | 3,554             | 18.1             |
| 60180 UNION             | IL           | MCHENRY | 1,743             | 18.2             |
| 60018 DES PLAINES       | IL<br>       | соок    | 29,950            | 19.3             |
| 60016 DES PLAINES       | IL           | соок    | 58,611            | 19.3             |

Population within 30 minutes travel time =

1,312,154

SOURCE: Population is from the 2000 U.S. Census of Population

NOTE: Travel time is adjusted (1.15) MapQuest data.

ATTACHMENT 26F(1)

ESRD FACILITIES WITHIN 30 MINUTES ADJUSTED TRAVEL TIME OF COBBLESTONE DIALYSIS
836 Dundee Ave, Elgin, IL 60120

## Utilization - 2nd Quarter 2010

| Mapquest Facil                             | Facility Name | Address                                | City              | ZipCode | Mileage | Drive Time | Adjustment (1.15) |          |          | 6/30/2010 | 6/30/2010   |
|--|---------------|--|-------------------|---------|---------|------------|-------------------|----------|----------|-----------|-------------|
|  |               |  |                   |         |         |            | MapQuest Time     | Capacity | Stations | Patients  | Utilization |
| FMC-Elgin                                  |               | 580 Tollgate Rd                        | Elgin             | 60123   | 3.97    | 6          | 10.35             | 72       | 12       | 0         | 0.00%       |
| ARA-South Barrington                       |               | 33 W Higgins Rd                        | South Barringrton | 60010   | 6.65    | n          | 12.65             | ¥        | 14       | 51        | 60.71%      |
| FMC-Hoffman Estates                        |               | 3150 W Higgins Rd                      | Hoffman Estates   | 69109   | 7.14    | ឡ          | 14.95             | 102      | 11       | 112       | 109.80%     |
| Quality Renal Care-Carpentersville         |               | 2203 Randall Rd                        | Carpentersville   | 60110   | 8.68    | 41         | 16.1              | 78       | 13       | 92        | 97.44%      |
| FMC-West Chicago                           |               | 1859 Neltnor Blvd                      | West Chicago      | 60185   | 13.92   | 22         | 25.3              | 72       | 21       | 82        | 38.89%      |
| DSI - Schaumburg                           |               | 1156 S. Roselle Road                   | Schaumburg        | 60103   | 13.21   | 23         | 26.45             | Ħ        | 14       | 62        | 73.81%      |
| FMCNA - Rolling Meadows                    |               | 4180 Winnetka Avenue                   | Rolling Meadows   | 80009   | 16.69   | 25         | 27.6              | 144      | 23       | 107       | 74.31%      |
| FMC-Elk Grove Village                      |               | 901 Biesterfield Rd                    | Elk Grove Village | 60007   | 17.3    | 25         | 28.75             | 168      | 83       | 151       | 88'68       |
| DSI - Arlington Heights                    |               | 17 W. Golf Road                        | Arlington Heights | 60009   | 17.67   | 55         | 28.75             | 108      | 18       | 57        | 52.78%      |
| Tri-Cities Dialysis                        |               | 306 Randall Rd                         | Geneva            | 60134   | 16.2    | 97         | 29.9              | 108      | 81       | 69        | 63.89%      |
| DVA - Barrington Creek                     |               | 28214 W. Northwest HWY Lake Barrington | Lake Barrington   | 60010   | 15.14   | %          | 29.9              | 72       | 12       | 0         | 0.00%       |
| ARA-Crystal Lake                           |               | 6298 Nonhwest HWY                      | Crystal Lake      | 60014   | 14      | 92         | 29.9              | 54       | ٥        | 51        | 94.44%      |
| FMC - Palatine                             |               | 691 E Dundee Rd                        | Palatine          | 60074   | 16.32   | 92         | 29.9              | 27       | 12       | 0         | 0.00%       |
| Average Occupancy                          |               |  |                   |         |         |            |                   | 1218     | 203      | 764       | 62.73%      |
| Average Occupancy of Stations in Operation | ion           |  |                   |         |         |            |                   | 984      | 164      | 764       | 77.64%      |
|  |               |  |                   |         |         |            |                   |          |          |           |             |

SOURCES: Patients: The Renal Network, Inc., 2010, 2nd Quarter data released July 2010.

Stations: IHFSRB Inventory, Updated, 8/18/10.

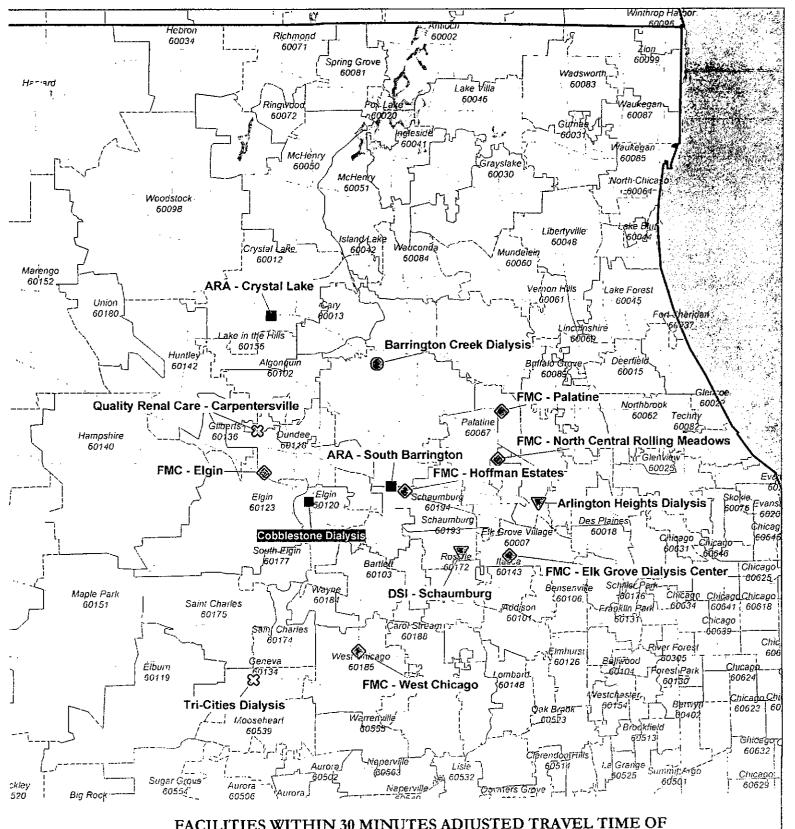
Mileage and Travel Times: Map Quest. See Appendix 5 for documentation.

In 2010 39 stations 30 minutes from Cobblestone Dialysis were not in operation: Three, new 12-station facilities (Barrington Cirek, FMC-Elgin and FMC-Palatine) and 3 stations at Occupancy rates are calculated based on the IHFSRB standard of shifts per day and 6 days per week,

ARA-Barrington.

NOTES

ATTACHMENT 26F(2) Page 1 of 2



FACILITIES WITHIN 30 MINUTES ADJUSTED TRAVEL TIME OF COBBLESTONE DIALYSIS

ATTACHMENT 26F(2) Page 2 of 2

UTILIZATION TRENDS

## ESRD FACILITIES WITHIN 30 MINUTES ADJUSTED TRAVEL TIME OF COBBLESTONE DIALYSIS

836 Dundee Ave, Elgin, IL 60120

### 2007 - 2010

| Mapquest       | Facility Name  | Address                | City              |          | 2002     | 2008     | 2002     | 6/30/2010 |
|----------------|--|------------------------|-------------------|----------|----------|----------|----------|-----------|
| Reference No.  | <u>'ō</u>  |                        |                   | Stations | Patients | Patients | Patients | Patients  |
| 1              | FMC-Elgin  | 580 Tollgate Rd        | Elgin             | 12       | 0        | 0        | 0        | 0         |
| 2              | ARA-South Barrington                                 | 33 W Higgins Rd        | South Barringrton | 14       | 31       | 36       | 46       | 51        |
| 33             | FMC-Hoffman Estates                                  | 3150 W Higgins Rd      | Hosiman Estates   | 11       | 83       | 94       | 109      | 112       |
| 4              | Quality Renal Care-Carpentersville                   | 2203 Randall Rd        | Carpentersville   | ន        | 89       | 76       | 77       | 92        |
| ហ              | FMC-West Chicago                                     | 1859 Netmor Blvd       | West Chicago      | 12       | 0        | 0        | 6        | 28        |
| 9              | DSI - Schaumburg                                     | 1156 S. Roselle Road   | Schaumburg        | 14       | 55       | 63       | 70       | 62        |
| 7              | FMCNA - Rolling Meadows                              | 4180 Winneda Avenue    | Rolling Meadows   | 24       | 96       | 87       | 66       | 107       |
| <b>5</b> 0     | FMC-Elk Grove Village                                | 901 Biesterfield Rd    | Elk Grove Village | 83       | 128      | 138      | 158      | 151       |
| 6              | DSI - Arlington Heights                              | 17 W. Golf Road        | Arlington Heights | 82       | 39       | 53       | 52       | 57        |
| 10             | Tri-Cities Dialysis                                  | 306 Randall Rd         | Geneva            | 88       | 11       | 81       | 79       | 69        |
| 11             | DVA - Barrington Creek                               | 28214 W. Northwest HWY | Lake Barrington   | 12       | 0        | 0        | 0        | 0         |
| 12             | ARA-Crystal Lake                                     | 6298 Northwest HWY     | Crystal Lake      | 6        | 45       | 42       | 52       | 51        |
| ន              | FMC - Palatine                                       | 691 E Dundee Rd        | Palatine          | 12       | 0        | 0        | 0        | 0         |
| #              | DVA - Cobblestone                                    | 934 N. Center Street   | Elgin             | 14       | 29       | 63       | 65       | 57        |
| Total Patients | ts   |                        |                   | 217      | 702      | 733      | 816      | 821       |
| Total Percen   | Total Percentage Increase, 2007 - June 2010          |                        |                   |          |          |          |          | 16.95%    |
| Average Ann    | Average Annual Percentage Increase, 2007 - June 2010 |                        |                   |          |          |          |          | 6.78%     |

The Renal Network, Inc. Data are for the last day of the reporting period. Patients: SOURCES:

IHFSRB Inventory, Updated, 8/18/10. Stations:

Mileage and Travel Times: Map Quest. See Appendix 5 for documentation.

In 2010 the following 39 stations 30 minutes from Cobblestone Dialysis were not in operation: Three, new 12-station facilities (Barrington Creek, FMC-Elgin and FMC-Palatine) and 3 stations at ARA Barrington. NOTES:

### RATIO OF POPULATION TO STATIONS COBBLESTONE DIALYSIS

| Geographic Area  | Year 2005<br>Population | Existing/<br>Approved<br>Stations | Ratio of Population/Station |
|--|-------------------------|-----------------------------------|-----------------------------|
| Illinois   | 12,763,900              | 3,486                             | 3,661 people/station        |
| Planning Area 8 (KLM)<br>Kane, Lake & McHenry<br>Counties                      | 1,500,000               | 292                               | 5,137 people/station        |
| Zip Codes within 30 Minutes<br>Adjusted Travel Time of<br>Cobblestone Dialysis | Year 2000<br>Population |                                   |                             |
| Commestant Dialysis  | 1,312,154               | 217                               | 6,047 people/station        |

SOURCES: (1) 2005 population data for Illinois and Planning Arca 8 are from IHFSRB <u>Inventory</u>, October 1, 2008 Edition, Page A-4.

2000 population data for the target area within 30 minutes adjusted travel time of Cobblestone Dialysis are from the U.S. Bureau of the Census, 2000. See Attachment 12(3).

(2) Number of stations is from IHFSRB <u>Inventory</u>, Updated 8/18/10.

### **IMPACT**

Cobblestone Dialysis will not impact other facilities. Physicians identify 69 patient referrals, 52 transfer patients and 17 pre-renal patients. The transfer patients include fifty (50) patients from the discontinued facility; and two (2) patients from QRC – Carpentersville, at 97% utilization in June 2010 (see physicians' letters of referral in Attachment 26C(1).)

In addition to these 69 physician referrals Cobblestonc Dialysis has a waiting list of 36 patients who could not be admitted to the facility as the facility did not have a Renal Dietician or a Social Worker (see Attachment 26C(1A).)

**ATTACHMENT 26G** 

### **COBBLESTONE DIALYSIS**

Davita purchased the facility in July 2010. At the time Cobblestone had a Dietitian position open. In addition, the Social Worker who worked at Cobblestone decided to stay with the Hospital. Therefore, upon the acquisition, DaVita immediately initiated the process of hiring both a Social Worker and Dietitian. In the meantime, DaVita utilized staff from other facilities to cover the patients until the new employees were oriented. Cobblestone now has the required staff to admit patients from its waiting list. There are 36 patients on it waiting list (see Attachment 26C(1A). See Staffing Plan below.

| Sta | ffin | $\sigma P$ | lan |
|-----|------|------------|-----|
|     |      |            | ш   |

|                      | <u>Full-Time l</u> | <u>Equivalents by</u> | Year End    |
|----------------------|--------------------|-----------------------|-------------|
| Staffing             | <u>2011</u>        | <u>2012</u>           | <u>2013</u> |
| Medical Director     | 1.0                | 1.0                   | 1.0         |
| Registered Nurse '   | 4.5                | 4.8                   | 4.8         |
| Dialysis Technicians | 6.3                | 6.5                   | 6.8         |
| Dietitian            | 0.5                | 0.5                   | 0.5         |
| Social Worker        | 0.5                | 0.5                   | 0.5         |

#### **Documentation of Qualifications**

The Medical Director is Ravi Damaraju, M.D. See Appendix 3 for his curriculum vitae. He is the current Medical Director at Cobblestone. He does not serve as medical director at any other in-center hemodialysis facility.

DaVita staffs all facilities with all necded, qualified staffing. Below is a narrative explanation of how DaVita will fill each position with qualified staffing:

- 1) DaVita makes an assessment of existing DaVita employees well before a new or expanded facility opens. DaVita transfers all available, qualified staff to the new or expanded facility.
- 2) Sixty (60) days before the facility opens DaVita posts positions on the internet.
- 3) Recruitment professionals pre screen all qualified candidates.
- 4) Facility administrators interview potential candidates.
- 5) Peer groups interview all candidates.
- 6) After this process DaVita selects needed, qualified employees.

# **Documentation of On-Going Training Program in Dialysis Techniques**

DaVita provides an on-going program of training in dialysis techniques for nurses and technicians. See attached description documenting this training program.

#### Documentation of Staffing Plan

As indicated in the above Staffing Plan, DaVita ensures that at least one RN will be on duty when the unit is in operation. The facility will maintain the appropriate ratio of direct patient care providers.

### **Open Medical Staff**

See attached documentation that the facility will maintain an open medical staff.

ATTACHMENT 26H Page 1 of 5

NEW HIRE TRAINING: Also found in the Star Tracker

|                            | ME                      |                   | NG: Also found in the Star Tracker                                   |
|----------------------------|-------------------------|-------------------|--|
| Required                   | When                    | Where's the       | Training & Post Test   |
| <u>Training</u>            | 1810                    | training?         | LANCE MANAGOR DOCT Management Country   DDD Tafe affect              |
| loodborne                  | 1 <sup>st</sup> 10 days | Health & Safety   | LMS - MAN1002-POST Mandatory Exposure Control BBP Infection          |
| <b>dathogen</b>            |                         | Training Manual   | Control New Teammate   |
| Regulations                |                         |                   |  |
| Medical Waste              | 1 <sup>st</sup> 10 days | Health & Safety   | MAN1005-POST Mandatory Medical Waste New Teammate                    |
| Management                 |                         | Training Manual   |  |
| Hazard                     | 1 <sup>st</sup> 30 days | Health & Safety   | MAN1004-POST Mandatory Hazardous Communication New Teammate          |
| Communication              |                         | Training Manual   | Sign Right to Know teammate acknowledgement post training            |
| Safety Needle              |                         | Health & Safety   | Complete prior to using safety needles                               |
| Program                    |                         | Training Manual   |  |
| Teammate                   |                         | Health & Safety   | In development   |
| Safety                     |                         | Training Manual   |  |
| Fire Safety                |                         | Health & Safety   | MAN1001-POST Mandatory Fire Safety New Teammate                      |
|                            |                         | Training Manual   | There is a power point presentation on the Health and Safety website |
| Disaster and               |                         | Health & Safety   | MAN1003-POST Mandatory Disaster and Emergency New Teammate           |
| Emergency                  | 1                       | Training Manual   | There is a power point presentation on the Health and Safety website |
| Preparedness               |                         |                   |  |
| Fire Drills                |                         | Facility specific |  |
| Medical                    |                         | Skills checklist  | Treatment section workbook skills checklist                          |
| Emergency                  | 1                       |                   |  |
| Procedures                 |                         |                   |  |
| (Direct Care-              |                         |                   |  |
| givers only)               | ,                       |                   |  |
| Body                       |                         | Health & Safety   | There is also a power point presentation on the Health and Safety    |
| Mechanics                  |                         | Training Manual   | website  |
| Electrical                 |                         |                   | Continue to use what is currently in facility                        |
| Safety-Related             |                         |                   |  |
| Work Practices             |                         | -, ,              |  |
| ompliance                  | 21 days                 | EDU               |  |
| <b>Training</b>            | (calendar)              |                   |  |
| People Services            | <u> </u>                | LMS               | MAN1000 Mandatory's for New DaVita Teammates                         |
|                            | 1 <sup>st</sup> 14 days | LMS               | PS1007 Teammate Guidelines   |
|                            | 1 <sup>st</sup> 21 days | LMS               | MAN2005 Mandatory - Violence in the Workplace                        |
| Water Courses<br>Nurse/PCT |                         | LMS               | CEC2014 A Water Review   |
|                            |                         | LMS               | CEC2014-POST A Water Review  |
|                            |                         | LMS               | CEC2036 Water Monitoring and Testing Conventional System             |
|                            |                         | LMS               | CEC2037 Water Monitoring and Testing of the Central Water Plant      |
| PCT                        | İ                       | LMS               | SPY2000P Snappy - Snappy PCT Advanced Certification                  |
| PCT & Nurse                | <del></del>             | LMS               | NET1001 Network I: Computer Fundamentals                             |
|                            | 1                       | LMS               | NET1002 Network II: Internet and Intranet Fundamentals               |
|                            |                         | LMS               | LMS1001 LMS: Intro to LMS for Teammates                              |
|                            |                         | LMS               | SPY1011A Snappy: Snappy/ ChairSide Snappy Process                    |
|                            | <u> </u>                | LMS               | SPY1011A-POST Snappy: Snappy/ ChairSide Snappy Process A Post        |
|                            |                         |                   | Test   |
| <del></del>                | Ť                       | LMS               | SPY1011A-PRE Snappy-Snappy/ ChairSide Snappy Process A Opt-Out       |
|                            | 1                       | LMS               | SPY1011B Snappy: Snappy/ ChairSide Snappy Process B                  |
|                            |                         | LMS               | SPY1011B-POST Snappy: Snappy/ ChairSide Snappy Process B Post        |
|                            |                         | LMS               | SPY1011B-PRE Snappy: Snappy/ ChairSide Snappy Process B Opt-Out      |
|                            |                         | LMS               | CLED4010 New Teammate Satisfaction Survey                            |
| Nurses Only                |                         | LMS               | OUT 1001 Outlook web Basics  |
|                            | 1 <sup>st</sup> 30 days | LMS               | SPY1000N Snappy – Certification for Hemo Nurses                      |
|                            | 1 <sup>st</sup> 30 days | LMS               | PYC1001A Payor Compliance for Laboratory Services Part 1             |
|                            | 1 <sup>st</sup> 30 days | LMS               | PYC1001B Payor Compliance for Laboratory Services Part 1             |
|                            | 1 Ju days               | LMS               | SPY3007 Snappy - Lab Training – New Nurse                            |
|                            |                         | LMS               | DPC9015 DaVita Prep Nurse Day Examination                            |
|                            | <del> </del>            | EDU               | Protocols and You  |
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DaVita Dixon Kidney Center
1131 North Galena Ave.
Dixon, IL 61021
Tel: 815.284.0595 | Fax: 815.284.0547
www.davita.com

July 22, 2010

Dale Galassie Chairman Illinois Health Facilities & Services Review Board 525 West Jefferson Street, 2nd Floor Springfield, Illinois 62761

Dear Mr. Galassie:

RE: Certificate of Need (CON) to Relocate Cobblestone Dialysis
Certification of Open Medical Staff and Necessary Support Services

DaVita Inc. certifies that the proposed facility will maintain an open medical staff.

DaVita Inc. also certifies the following regarding needed support services:

- (1) We participate in a dialysis data system;
- (2) The facility will have available all needed support services consisting of clinical laboratory service, blood bank, nutrition, rchabilitation, psychiatric and social services; and
- (3) Patients will have access to training for self-care dialysis, self-care instruction, home and home-assisted dialysis, and home training which will be provided either at the proposed facility or through a signed, written agreement for these services with another facility.

Thank you for your consideration of this matter.

Sincercly,

Mary J. Anderson, R.N.

**Group Operations Director** 

DaVita Inc.

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ATTACHMENT 26H Page 5 of 5

# **SUPPORT SERVICES**

DaVita Inc. and Total Renal Care Inc. d/b/a Cobblestone Dialysis will provide all necessary support services as indicated in letter on previous page.

ATTACHMENT 26I

# MINIMUM NUMBER OF STATIONS

DaVita Inc. and Total Renal Care Inc. d/b/a Cobblestone Dialysis propose to establish a 12-station facility which exceeds the required 8-station minimum number of stations for a metropolitan statistical area (MSA.)

# **CONTINUITY OF CARE**

Total Renal Care Inc. d/b/a Cobblestone Dialysis has a written patient transfer agreement with Sherman Hospital to guarantee access to needed acute care inpatient services and an agreement with Northwestern Memorial Hospital for Tissue Typing and Transplantation Services (see following pages for written agreements.)

ATTACHMENT 26K Page 1 of 11

Clinic #: 5550, 5551

#### PATIENT TRANSFER AGREEMENT

This PATIENT TRANSFER AGREEMENT (the "Agreement") is made as of the 24th day of June, 2010 (the "Effective Date"), by and between **Sherman Hospital** (hereinafter "Hospital") and **Total Renal Care, Inc.** a wholly owned corporation and subsidiary of DaVita Inc. ("Company").

#### RECITALS

WHEREAS, the parties hereto desire to enter into this Agreement governing the transfer of patients between Hospital and the following free-standing dialysis clinics owned and operated by Company:

Crystal Springs Dialysis 4900 S. Route 31 Crystal Springs, Illinois 60012

and

Cobblestone Dialysis 934 N. Center St. Elgin, Illinois 60120

(hereinafter the dialysis clinics shall be referred to individually as the "Dialysis Facility" or together as the "Dialysis Facilities")

WHEREAS, the parties hereto desire to enter into this Agreement in order to specify the rights and duties of each of the parties and to specify the procedure for ensuring the timely transfer of patients from the Dialysis Facilities to the Hospital;

WHEREAS, the parties wish to facilitate the continuity of care and the timely transfer of patients and records between the Hospital and the Dialysis Facilities.

**WHEREAS**, only a patient's attending physician (not Company or the Hospital) can refer such patient to Company for dialysis treatments.

NOW THEREFORE, in consideration of the premises herein contained and for other good and valuable consideration, the receipt and legal sufficiency of which are hereby acknowledged, the parties agree as follows:

- 1. <u>HOSPITAL OBLIGATIONS.</u> In accordance with the policies and procedures as hereinafter provided, and upon the recommendation of an attending physician, a patient of Company may be transferred to Hospital.
- (a) The Hospital agrees to accept transfers of dialysis patients from the Dialysis Facilities if beds, personnel, and appropriate services are available, if the transfer has been approved by the admitting physician, and if the transfer is consistent with current patient transfer laws. The Hospital and Dialysis Facilities recognize the privilege of an attending physician and the right of

the patient, or the patient through a relative or guardian, to request transfer to an alternate facility. With regard to patients who present with an emergency medical condition, Hospital agrees to comply with the provisions of the Emergency Medical Treatment and Active Labor Act ("EMTALA") and ensure the prompt admission of patients requiring admission, as necessary, and within the capacity and capabilities of the Hospital, Hospital agrees to accept and treat patients in emergency situations requiring transfer of a patient from Company to Hospital. All transfers between the facilities shall be made in accordance with applicable federal and state laws and regulations, the standards of the Joint Commission and any other applicable accrediting bodies, and reasonable policies and procedures of the facilities. Transfer record forms shall be completed in detail and signed by the physician or nurse in charge at the respective Dialysis Facility and must accompany the patient to the receiving institution.

- (b) Neither the decision to transfer a patient nor the decision to not accept a request to transfer a patient shall be predicated upon arbitrary, capricious or unreasonable discrimination or based upon the patient's inability to pay for services rendered by either the Hospital or the Dialysis Facilities.
- 2. <u>DIALYSIS FACILITIES OBLIGATIONS.</u> To the extent possible, Dialysis Facilities staff will stabilize patients prior to transfer and initiate treatment to ensure that the transfer will not, within reasonable medical probability, result in harm to the patient or jeopardize survival. If possible, the Dialysis Facilities shall obtain the patient's written consent for the transfer to the Hospital. The responsibility to arrange for transfer to the Hospital rests with the Dialysis Facilities in emergency situations. Should patient require transfer to Hospital upon request of patient's attending physician, the patient, or the patient through a relative or guardian shall be responsible for transportation.
  - (a) Upon transfer of a patient to Hospital, each Dialysis Facility agrees:
    - i. That it shall transfer any needed personal effects of the patient, and information relating to the same, and shall be responsible therefore until signed for by a representative of Hospital;
    - ii. Original medical records kept by each of the parties shall remain the property of that institution; and
    - iii. That transfer procedures shall be made known to the patient care personnel of each of the parties.
- (b) Dialysis Facilities agrees to transmit with each patient at the time of transfer, or in case of an emergency, as promptly as possible thereafter, an abstract of pertinent medical and other records necessary to continue the patient's treatment without interruption and to provide identifying and other information, to include:
  - i. current medical findings;
  - ii. diagnosis;

- iii. rehabilitation potential;
- iv. discharge summary;
- v. a brief summary of the course of treatment followed;
- vi. nursing and dietary information;
- vii. ambulating status; and
- viii. administrative and pertinent social information.
- (c) Dialysis Facilities agrees to readmit to its respective facility patients who have been transferred to Hospital for medical care as clinic capacity allows. Hospital will attempt to keep the administrator or designee of the Dialysis Facilities advised of the condition of the patients that will affect the anticipated date of transfer back to the respective Dialysis Facility and to provide as much notice of the transfer date as possible. Each Dialysis Facility shall assign readmission priority for its patients who have been treated at Hospital and who are ready to transfer back to the respective Dialysis Facility.
- 3. <u>BILLING, PAYMENT, AND FEES.</u> Hospital and Company each shall be responsible for billing the appropriate payor for the services it provides, respectively, hereunder. Company shall not act as guarantor for any charges incurred while the patient is a patient in Hospital.
- 4. <u>HIPAA.</u> Hospital and Company agree to comply with the provisions of the Health Insurance Portability and Accountability Act of 1996 ("HIPAA"). Hospital and Company acknowledge and agree that from time to time, HIPAA may require modification to this Agreement for compliance purposes. Hospital and Company further acknowledge and agree to comply with requests by the other party hereto related to HIPAA.
- 5. STATUS AS INDEPENDENT CONTRACTORS. The parties acknowledge and agree that their relationship is solely that of independent contractors. Governing bodies of Hospital and Company shall have exclusive control of the policies, management, assets, and affairs of their respective facilities. Nothing in this Agreement shall be construed as limiting the right of either to affiliate or contract with any other Hospital or facility on either a limited or general basis while this Agreement is in effect. Neither party shall use the name of the other in any promotional or advertising material unless review and approval of the intended use shall be obtained from the party whose name is to be used and its legal counsel.

#### 6. INSURANCE.

(a) <u>Hospital Insurance</u>. Hospital shall, at its expense, provide and maintain workers' compensation, professional liability and commercial general liability insurance or equivalent coverage for its employees who perform any work, duties or obligations in connection with this Agreement, and public liability and property damage insurance, during the term of this Agreement and thereafter, in amounts not less than One Million Dollars (\$1,000,000) per occurrence and Three Million Dollars (\$3,000,000) per annual aggregate. Hospital reserves the right to self-insure this coverage. Hospital shall deliver to Company certificate(s) of insurance

evidencing such insurance coverage upon execution of this Agreement, and annually thereafter upon the request of Company. Hospital's obligation under this Section 6(a) shall survive termination of this Agreement.

- (b) <u>Company Insurance</u>. Company shall, at its expense, provide and maintain workers' compensation, professional liability, public liability, and property damage insurance during the term of this Agreement and thereafter in amounts not less than One Million Dollars (\$1,000,000) per occurrence and Three Million Dollars (\$3,000,000) per annual aggregate. Company reserves the right to self-insure this coverage. Company shall deliver to Hospital certificate(s) of insurance evidencing such insurance coverage upon execution of this Agreement, and annually thereafter upon the request of Hospital. Company's obligation under this Section 6(b) shall survive termination of this Agreement.
- 7. <u>INDEMNIFICATION</u>. The parties agree to indemnify, defend, and hold one another, their shareholders, affiliates, directors, officers, agents and employees, harmless from and against any and all liability, loss, cost and expense, attorney's fees, cost of investigation, or claims for such liability, loss, expense, attorney's fees, or claims for injury or damages caused directly or indirectly by or as a result of any action or failure to act, or the negligent or intentional act or omission of the indemnifying party.

The indemnification obligations of the parties shall continue in full force and effect notwithstanding the expiration or termination of this Agreement with respect to any such expenses, costs, damages, claims and liabilities which arise out of or are attributable to the performance of this Agreement prior to its expiration or termination.

- 8. <u>DISPUTE RESOLUTION.</u> Any dispute which may arise under this Agreement shall first be discussed directly with representatives of the departments of the parties that are directly involved. If the dispute cannot be resolved at this level, it shall be referred to administrative representatives of the parties for discussion and resolution.
- (a) <u>Informal Resolution</u>. Should any dispute between the parties arise under this Agreement, written notice of such dispute shall be delivered from one party to the other party and thereafter, the parties, through appropriate representatives, shall first meet and attempt to resolve the dispute in face-to-face negotiations. This meeting shall occur within thirty (30) days of the date on which the written notice of such dispute is received by the other party.
- (b) Resolution Through Mediation. If no resolution is reached through informal resolution, pursuant to Section 8(a) above, the parties shall, within forty-five (45) days of the first meeting referred to in Section 8(a) above, attempt to settle the dispute by formal mediation. If the parties cannot otherwise agree upon a mediator and the place of the mediation within such forty-five (45) day period, the American Arbitration Association ("AAA") in the state of Illinois shall administer the mediation. Such mediation shall occur no later than ninety (90) days after the dispute arises. All findings of fact and results of such mediation shall be in written form prepared by such mediator and provided to each party to such mediation. In the event that the parties are unable to resolve the dispute through formal mediation pursuant to this Section 8(b), the parties shall be entitled to seek any and all available legal remedies.

- 9. TERM AND TERMINATION. This Agreement shall be effective for an initial period of one (1) year from the Effective Date and shall continue in effect indefinitely after such initial term, except that either party may terminate by giving at least sixty (60) days notice in writing to the other party of its intention to terminate this Agreement. If this Agreement is terminated for any reason within one (1) year of the Effective Date of this Agreement, and federal or state law prohibits the parties from entering into a similar agreement for the services covered hereunder before the first anniversary of the Effective Date, the parties hereto shall not enter into a similar agreement until the expiration of the initial one (1) year period. Termination shall be effective at the expiration of the sixty (60) day notice period. However, if either party shall have its license to operate its facility revoked by the State or become ineligible as a provider of service under Medicare or Medicaid laws, this Agreement shall automatically terminate on the date such revocation or ineligibility becomes effective.
- 10. <u>AMENDMENT.</u> This Agreement may be modified or amended from time to time by mutual written agreement of the parties, signed by authorized representatives thereof, and any such modification or amendment shall be attached to and become part of this Agreement. No oral agreement or modification shall be binding unless reduced to writing and signed by both parties.
- 11. <u>ENFORCEABILITY/SEVERABILITY</u>. The provisions of this Agreement are severable. The invalidity or unenforceability of any term or provisions hereto in any jurisdiction shall in no way affect the validity or enforceability of any other terms or provisions in that jurisdiction, or of this entire Agreement, in any other jurisdiction.
- 12. EXCLUDED PROVIDER. Each party represents that neither that party nor any entity owning or controlling that party has ever been excluded from any federal health care program including the Medicare/Medicaid program or from any state health care program. Each party further represents that it is eligible for Medicare/Medicaid participation. Each party agrees to disclose immediately any material federal, state, or local sanctions of any kind, imposed subsequent to the date of this Agreement, or any investigation which commences subsequent to the date of this Agreement, that would materially adversely impact Company's ability to perform its obligations hereunder.
- 13. NOTICES. All notices, requests, and other communications to any party hereto shall be in writing and shall be addressed to the receiving party's address set forth below or to any other address as a party may designate by notice hereunder, and shall either be (a) delivered by hand, (b) sent by recognized overnight courier, or (c) by certified mail, return receipt requested, postage prepaid.

If to Hospital:

Sherman Hospital 1425 N. Randall Road Elgin, Illinois 60123 Attention: CEO If to Company:

Crystal Springs DaVita, Inc. 4900 S. Route 31

Crystal Springs, Illinois 60012

Attention: Sandy Hall, Facility Administrator

Cobblestone DaVita, Inc.

934 N. Center Street Elgin, Illinois 60120

Attention: Facility Administrator

With copies to:

Total Renal Care, Inc.

c/o: TRC Children's Dialysis Center

DaVita Inc. 2611 N. Halsted

Chicago, Illinois 60614

Attention: Group General Counsel

DaVita Inc.

601 Hawaii Street

El Segundo, California 90245 Attention: General Counsel

All notices, requests, and other communication hereunder shall be deemed effective (a) if by hand, at the time of the delivery thereof to the receiving party at the address of such party set forth above, (b) if sent by overnight courier, on the next business day following the day such notice is delivered to the courier service, or (c) if sent by certified mail, five (5) business days following the day such mailing is made.

- 14. <u>ASSIGNMENT.</u> This Agreement shall not be assigned in whole or in part by either party hereto without the express written consent of the other party, except that Company may assign this Agreement to one of its affiliates or subsidiaries without the consent of Hospital.
- 15. <u>COUNTERPARTS.</u> This Agreement may be executed simultaneously in one or more counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument. Copies of signatures sent by facsimile shall be deemed to be originals.
- 16. <u>NON-DISCRIMINATION</u>. All services provided by Hospital hereunder shall be in compliance with all federal and state laws prohibiting discrimination on the basis of race, color religion, sex national origin, handicap, or veteran status.
- 17. <u>WAIVER</u>. The failure of any party to insist in any one or more instances upon performance of any terms or conditions of this Agreement shall not be construed as a waiver of

future performance of any such term, covenant, or condition, and the obligations of such party with respect thereto shall continue in full force and effect.

- 18. GOVERNING LAW. The laws of the state of state of Illinois shall govern this Agreement.
- 19. <u>HEADINGS</u>. The headings appearing in this Agreement are for convenience and reference only, and are not intended to, and shall not, define or limit the scope of the provisions to which they relate.
- 20. <u>ENTIRE AGREEMENT.</u> This Agreement constitutes the entire agreement between the parties with respect to the subject matter hereof and supersedes any and all other agreements, either oral or written, between the parties (including, without limitation, any prior agreement between Hospital and Company or any of its subsidiaries or affiliates) with respect to the subject matter hereof.
- 21. <u>APPROVAL BY DAVITA INC. ("DAVITA") AS TO FORM.</u> The parties acknowledge and agree that this Agreement shall take effect and be legally binding upon the parties only upon full execution hereof by the parties and upon approval by DaVita Inc. as to the form hereof.

[SIGNATURES APPEAR ON THE FOLLOWING PAGE.]

IN WITNESS WHEREOF, the parties hereto have executed this Agreement the day and year first above written.

Hospital:

Company:

Sherman Hospital

Total Renal Care, Inc.

Name: ERIC KRUBLER

Name: Kelly Ladd

Its: CFD

Its: Group Operations Director

By:

Name: Mary Angerson

its:

Regional Operations Director

APPROVED AS TO FORM ONLY:

By:

Name: Steven E. Lich

lıs:

Group General Counsel

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Shorman Hospital/Crystal Springs #MSD1/Cobblectuse #5551\_PTA

# M Northwestern Memorial® Hospital

August 19, 2010

Kovler Organ Transplantation Center

Ravi Damaraju, MD DaVita – Cobblestone Dialysis 836 Dundee Ave. Elgin, IL 60120

RE: Letter of Agreement for Transplantation Services

Dear Dr. Damaraju,

It is a pleasure to provide you with the following information about the scope of services provided by the Kovler Organ Transplantation Center at Northwestern Memorial Hospital (the Center) and how the Center works with dialysis centers to enhance communication and coordination of care.

The Center provides all necessary transplant-related services including evaluation of potential kidney and kidney/pancreas recipients, living donors and the on going assessment of the candidacy of patients on the deceased donor waiting list. The Center is also fully qualified to perform kidney, kidney/pancreas transplantation and living donor procedures. The Center will also provide post-operative follow-up and immunosuppression management, until the recipient is stable and referred back to their referring physician.

Basic tissue typing and routine HLA antibody levels for all transplant candidates are performed at the Northwestern University Immunology lab. Cross matching for live donor transplants are also done at the Northwestern University lab. The Center has a contractual relationship with the Gift of Hope Organ and Tissue Donor Bank for deceased donor immunology services.

The Center will notify your facility by letter whenever a patient referred from your facility is listed/delisted for transplant or fails to complete the initial/interval evaluation. Yearly, we will update your facility with the status of your patients on the waiting list including their panel reactive antibody level (PRA). Notification of a patient being transplanted will be made on the day of transplantation or the next business day.

Your facility should notify the Center of any "change in status," as that term is defined in the Centers for Medicare and Medicaid Services (CMS) Interpretive Guidance for the 2008 Conditions of Participation for dialysis units, of any patient from your facility who is listed with the Center by the next business day.

We have designated our transplant nurses Denae DeCrescenzo, Maria Hendricks, Doug Penrod, Judith Stein, Keith Wszolek, Emily Warren and social worker, Martha Escamilla-Arias, as the primary contacts at the Center to work with your facility's designated dialysis unit transplant coordinator.

Thank you for asking us to participate in the care and evaluation of your patients.

Sincerely,

Douglas R. Penrod, RN

Transplant Nurse Coordinator - Outreach Liaison

# M Northwestern Memorial® Hospital

Kovler Organ Transplantation Center

August 19, 2010

RE: Letters of Agreement to Provide Transplant Services

To Whom It May Concern:

Acting as Medical Director of Kidney Transplantation for Northwestern Memorial Hospital, I authorize Douglas Penrod, RN, to sign letters of agreement with dialysis centers to provide transplant services to their patients. Letters of agreement signed by Mr. Penrod under this authorization will remain in effect for their normal period, not to exceed one year, unless revoked in writing by Mr. Penrod or me (or my successor as medical director).

Sincerely,

Michael Abecassis, MD, MBA

Chief, Division of Organ Transplantation

Kovler Organ Transplantation Center

Northwestern Memorial Hospital



Casa Nueva 1551 Wewatta Street Denver, CO 80202-6173 Tel: 303-405-2100 www.dayita.com

July 22, 2010

Dale Galassie Chairman Illinois Health Facilities & Services Review Board 525 West Jefferson Street, 2nd Floor Springfield, Illinois 62761

Dear Mr. Galassie:

RE: Certificate of Need (CON) to Relocate Cobblestone Dialysis

Assurances

We attest to the following:

- (1) The proposed facility will achieve and maintain the utilization standard specified in 77 Ill. Adm. Code 1100 for in-center hemodialysis by the second year of operation after project completion. We understand that this standard represents 80% utilization by the 24<sup>th</sup> month of operation, based on three shifts per day, six days per week.
- (2) The proposed facility will achieve and maintain compliance with hemodialysis outcome measures as follows:

at least 85% of hemodialysis patients will achieve a urea reduction ratio (URR) of 65% or better and

at least 85% of hemodialysis patients will achieve Kt/V Daugirdas II.1.2.

Thank you for your consideration of this matter.

Sincerely.

Kent Thiry

Chairman and CEO

DaVita Inc.

Total Renal Care Inc.

ATTACHMENT 26L Page 1 of 8

# **COBBLESTON DIALYSIS**

# **ANNUAL HISTORIC UTILIZATION**

|             | Chronic Hen | <u>nodialysis</u> |
|-------------|-------------|-------------------|
| <u>Year</u> | Treatments  | <b>Patients</b>   |
| 2007        | 9570        | 67                |
| 2008        | 9562        | 63                |
| 2009        | 9585        | 65                |

# MOST RECENT MONTHLY UTILIZATION July 1, 2009 – June 30, 2010

# **Chronic Hemodialysis Treatments Patients**

| July      | 859        | 66 |
|-----------|------------|----|
| August    | 786        | 65 |
| September | 800        | 65 |
| October   | 83I        | 65 |
| November  | 759        | 65 |
| December  | 823        | 65 |
| January   | 780        | 64 |
| February  | <b>721</b> | 63 |
| March     | 766        | 59 |
| April     | 721        | 57 |
| May       | 689        | 57 |
| June      | 733        | 59 |
| Total     | 9268       | 59 |

**SOURCES:** Cobblestone Dialysis

NOTES: Number of patients is for the last day of the reporting period.

ATTACHMENT 26L Page 2 of 8

|             |                     | 16.5     |     |     | 17.1  |     |     | 17.2  |            |     | 17.9  |     |     |                 |       |             |                     |    |         |               |       |             |  |
|-------------|---------------------|----------|-----|-----|-------|-----|-----|-------|------------|-----|-------|-----|-----|-----------------|-------|-------------|---------------------|----|---------|---------------|-------|-------------|--|
|             |                     | 197.9    |     |     | 204.2 |     |     | 205.3 |            |     | 214.5 |     |     |                 |       |             |                     |    |         |               |       |             |  |
|             | yd ty               | 1 Q1     | 2   | ы   | 4 02  | ĸ   | æ   | 7 03  | <b>E</b> C | 5   | 10 Q4 | 11  | 12  | 78              |       |             |                     |    |         |               |       |             |  |
| Year 5      | Patients Treatments | 837      | 837 | 837 | 837   | 849 | 849 | 849   | 849        | 861 | 861   | 861 | 861 | 10,190          | •     | Year 5      | Patients Treatments | 0  |         |               |       |             |  |
| Υe          | Patients            | 20       | 20  | 20  | 2     | 7.  | 71  | 7.1   | 71         | 72  | 72    | 72  | 72  |                 | ;     | ۲           | Patients            | 0  |         |               |       |             |  |
| Year 4      | Patients Treatments | 801      | 801 | 801 | 813   | 813 | 813 | 825   | 825        | 825 | 837   | 837 | 837 | 9,831           | •     | Year 4      | Patients Treatments | 0  |         |               |       |             |  |
| ۶           | Patients            | 29       | 29  |     | 99    |     |     |       | 69         | 69  | 20    | 20  |     |                 |       | ۶           | Patients            | 0  |         |               |       |             |  |
| Year 3      | Treatments          | 206      | 718 | 718 | 730   | 742 | 742 | 753   | 292        | 765 | 777   | 789 | 801 | 9,006           | Ç     | Year 3      | Patients Treatments | 0  |         |               |       | 1           |  |
| >           | Patients            |          | 9   |     |       |     |     |       |            |     |       |     |     |                 | ,     | Α.          | Patients            | Ó  |         |               |       |             |  |
| Year 2      | Treatments          | 359      | 395 | 419 | 454   | 478 | 514 | 538   | 574        | 598 | 634   | 658 | 694 | 6,315<br>103.9% | Č     | Year 2      | Patients Treatments | 0  |         |               |       | 1           |  |
| ۶           | Patients            | 93       | 33  | 35  | 38    | 9   | 43  | 45    | 48         | 20  | 53    | 55  | 28  |                 | >     | ¥           | Patients            | 0  |         |               |       |             |  |
| Year 1      | Treatments          | 191      | 203 | 215 | 227   | 239 | 251 | 263   | 275        | 287 | 299   | 311 | 335 | 3,098           | \<br> | Year        | Patients Treatments | 0  |         |               |       |             |  |
| >           | Patients            | . £      | 17  | 18  | 19    | 20  | 21  | 22    | 23         | 24  | 25    | 56  | 28  |                 | >     | <b>&gt;</b> | Patients            | 0  |         |               |       |             |  |
| IN - CENTER | Month               | <b>←</b> | 2   | က   | 4     | z,  | 9   | 7     | æ          | თ   | 10    | 17  | 12  | Total           | HOME  |             | Wouth A             | 01 | ) 4 W O | <b>∼</b> 80 ′ | o 5 £ | 12<br>Total |  |

67 70 12

32 28

### **QUALITY OF CARE**

#### **HEMODIALYSIS**

Cobblestone Dialysis will provide a high standard of care. See the following page for a summary of recent patient outcomes for DaVita's fifteen (15) other Chicagoarea facilities. The data indicate that patient outcomes at DaVita facilities significantly exceed HFSRB standards, as follows:

91.64% of patients experienced urea reduction ratios (URRs) of 65% or higher compared to the State Board standard of at least 85% of patients and

94.98% of DaVita's patients in the Chicago area had a Kt/V Dauridgas II.1.2 compared to the HFSRB standard of 85% of patients.

### TRANPLANTATION RATES

In addition, DaVita patients in the Chicago area have transplantation at rates near the national average. Data on the following pages indicate that national transplantation rates in the U.S. for dialysis patients was 4.8% and 4.6% in 2007 and 2008 respectively. In 2008 and 2009 DaVita's Chicago area facilities experienced averaged transplantation rates of 3.81% and 3.34% respectively.

ATTACHMENT 26L Page 4 of 8

# DaVita Chicago Area Facilities Clinical Outcomes Review April 2009 to March 2010

### Adequacy of Dialysis

This facility will be able to demonstrate the ability to provide adequate dialysis with Urea Reduction Ration (URR) greater than 65% in at least 85% of patients. This data is a compilation of clinical outcomes data from 15 facilities in the Chicago area. They are Logan Square Dialysis, Lake County Dialysis, Lincoln Park Dialysis, Children's Dialysis, Emerald Kidney Center, Olympia Fields Dialysis Center, Chicago Heights Renal Care, Stony Creek Dialysis, Beverly Dialysis, Montclare Dialysis, Mt. Greenwood Dialysis, Lake Villa Dialysis, Little Village Dialysis, Kankakee County Dialysis and Big Oaks Dialysis (partial year report – Dec 2009 through March 2010).

| Month          | Percent of patients with URR>65% | Percent of patients with KT/V Daugirdas II.1.2 |
|----------------|----------------------------------|--|
| April 2009     | 90.93%                           | 93.74%   |
| May 2009       | 92.42%                           | 95.46%   |
| June 2009      | 92.65%                           | 95.39%   |
| July 2009      | 91.62%                           | 94.66%   |
| August 2009    | 91.79%                           | 95.31%   |
| September 2009 | 92.77%                           | 95.61%   |
| October 2009   | 92.42%                           | 95.30%   |
| November 2009  | 91.52%                           | 95.03%   |
| December 2009  | 90.54%                           | 94.46%   |
| January 2010   | 89.09%                           | 93.28%   |
| February 2010  | 91.93%                           | 95.56%   |
| March 2010     | 91.99%                           | 95.96%   |
| Average        | 91.64%                           | 94.98%   |

From: Rick Coffin [mailto:rcoffin@nw10.esrd.net]

Sent: Thu 4/22/2010 9:31 AM

To: Margaret Enger

Subject: RE: Q4 2009 Occupancy Data

Hi Margaret,

I apologize for not getting back to you sooner. I have been out sick for over a week and am playing catch up. The updates you sent should have been completed by now.

As far as National data is concerned we receive a national summary report that shows the total number of patients on dialysis at year end and the number who were transplanted in a given year. We have not received the 2009 report yet but here are the 2007 and 2008 numbers:

2007 - 358,132 on dialysis - 17,354 transplanted

: 2008 - 371,315 on dialysis - 17,028 transplanted

4.8%

Rick

From: Rick Coffin

{mailto:rcoffin@nw10.esrd.net}
Sent: Thu 7/15/2010 9:48 AM

To: Margaret Enger

Subject: RE: Q2 2010 Occupancy Data & 2009

Transplantation Information

2009 - 386,940 on dialysis - 17,418 =4.5 To transplanted

7/15/2010 10:22 PM

ATTACHMENT 26L Page 6 of 8

DaVita - Chicago Region Transplantation, By Facility

2009

|                        | Patients       | 1 7 7 7 7 7 7 |           |                |               |          |            |             |          |
|------------------------|----------------|---------------|-----------|----------------|---------------|----------|------------|-------------|----------|
|                        | Beginning      | Started 1St   | Restarted | Transferred in | Ketired After | lotal    | Keceived   | i ranspiant |          |
| Facility Name/Number   | Year           | e<br>E        |           |                | ransplant     | Patients | ıranspiant | %           |          |
| Logan Square - 311     | 110            | 26            | 0         | 12             | 0             | 148      | သ          | 3.38%       |          |
| Lake County - 312      | 63             | 26            | _         | 23             | _             | 114      | မ          | 5.26%       |          |
| Lincoln Park - 314     | 113            | 22            | <b>-</b>  | 25             | _             | 162      | 2          | 3.09%       |          |
| Children's - 319       | 17             | 7-            | 0         | •              | <b>-</b>      | 30       | S          | 16.67%      |          |
| Emerald - 321          | 122            | 20            | 2         | 20             | <del>-</del>  | 165      | ന          | 1.82%       |          |
| Olympia Fields - 322   | 108            | 28            | _         | +              | -             | 149      | တ          | 4.03%       |          |
| Chicago Heights - 1608 | 94             | 15            | 2         | 12             | -             | 124      | ო          | 2.42%       |          |
| Stony Creek - 1784     | 61             | 23            | ო         | 14             | -             | 102      | <b>Υ</b>   | 0.98%       |          |
| Beverly - 1785         | <del>2</del> 9 | 10            | -         | ത              | -             | 80       | 4          | 5.00%       |          |
| Montclare - 2030       | 72             | 18            | 0         | 16             | 2             | 108      | 2          | 1.85%       |          |
| Mt. Greenwood - 2118   | 70             | 25            | -         | 14             | •             | 111      | D.         | 4.50%       |          |
| Lake Villa - 2119      | 30             | 12            | 0         | 9              | 0             | 48       | 0          | 0.00%       |          |
| Little Village - 2133  | 7.1            | 28            | 0         | 13             | 0             | 112      | 4          | 3.57%       |          |
| Kankakee County - 2147 | , 26           | 4             | 0         | 2              | -             | 43       | ₩.         | 2.33%       |          |
| Big Oaks - 4362        | 0              | 0             | 0         | <b>-</b>       | 0             | -        | 0          | n/a         | Not Open |
|                        |                |               |           |                |               |          |            |             |          |
| TOTAL                  | 1016           | 278           | 12        | 179            | 12            | 1497     | 50         | 3.34%       |          |
| Source: DaVita Inc.    |                |               |           |                |               |          |            |             |          |

DaVita - Chicago Region Transplantation, By Facility

2008

|                        | Patients Beginning | Started 1st | i            |               | Retired After |           | Received    |              |  |
|------------------------|--------------------|-------------|--------------|---------------|---------------|-----------|-------------|--------------|--|
| Facility Name/Number   | Year               | Time        | Kestaned     | ransterred in | Transplant    | Patients  | Transplant  | ransplant %  |  |
| ogan Square - 311      | 107                | 26          | 0            | 17            | 0             |           | ထ           | 5.33%        |  |
| ake County - 312       | 62                 | 50          | 0            | 17            | 0             | 66        | 9           | 6.06%        |  |
| Lincoln Park - 314     | 114                | 21          |              | 19            | 0             | 155       | ო           | 1.94%        |  |
| Children's - 319       | =                  | თ           | 0            | 2             | 7             | 59        | o           | 31.03%       |  |
| emerald - 321          | 114                | 31          | 0            | 18            | 0             | 163       | m           | 1.84%        |  |
| - 322                  | 102                | 29          | က            | 26            | -             | 161       | ო           | 1.86%        |  |
| Chicago Heights - 1608 | 06                 | 22          | 0            | 21            | -             | 134<br>48 | œ           | 5.97%        |  |
| 784                    | 61                 | 21          |              | =             | -             | 92        | က           | 3.16%        |  |
| Beverly - 1785         | 99                 | =           | 0            | ~             | -             | 77        | ო           | 3.90%        |  |
| Montclare - 2030       | 89                 | 20          | 0            | 16            | 2             | 106       | 4           | 3.77%        |  |
| - 2118                 | 68                 | 18          | -            | 14            | _             | 102       | ო           | 2.94%        |  |
| Lake Villa - 2119      | 32                 | ဆ           | 0            | 7             | 0             | 47        | 0           | 0.00%        |  |
| ittle Village - 2133   | 89                 | 12          | <del>-</del> | <b>&amp;</b>  | 0             | 86        | <del></del> | 1.12%        |  |
| (ankakee County - 2147 | 14                 | 19          | 0            | 2             | 0             | 35        | -           | 2.86%        |  |
| Big Oaks - 4362        |                    |             |              |               |               | 0         |             | n/a Not Open |  |
|                        | 696                | 267         | 7            | 185           | 4             | 1442      | 55          | 3.81%        |  |

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SOURCE: DaVita Inc.

#### RELOCATION

DaVita Inc. and Total Renal Care Inc. (TRC) need to discontinue Cobblestone Dialysis' 14-station facility located at 934 N. Center Street in Elgin (60120) as the lease expires June 30, 2012 and the landlord, Sherman Hospital, is demolishing the building (see Attachment 10, "Discontinuation.") The applicants need to relocate the facility. The project relocates the facility to a nearby site which is only two minutes away, 836 Dundec Avenuc, Elgin (60120).

#### Historical Utilization

Refer to Attachment 26M(1) which indicates that Cobblestone's utilization slipped modestly in recent years, from 67 to 59 patients between 2007 and June 30, 2010. This slight decline is due to the following two (2) factors: (1) a small, obsolete physical plant and (2) a loss of staff due to the recent change of ownership.

Cobblestone Dialysis currently has only 5,353 gross square feet (gsf) which is inadequate to support a 14-station facility. Based on the State Board standard of 470 gsf per station, the facility is 20% undersized with only 382 gsf per station. As larger and modern facilities have been established in the area in recent years, the facility has lost utilization.

In addition, the recent change of ownership (June 2010) also affected utilization. With news of an impending change of ownership, the facility lost its dictician and social worker and patients had to be placed on a waiting list. Cobblestone's waiting list currently has 36 patients (see Attachment 26C(1A).) The forced relocation gives Cobblestone Dialysis an opportunity to provide a larger and more modern facility to serve the area's growing patient population.

### Substantial physician support and patients referrals

Drs. Damaraju, Ahmad, Zahid, and Shah identify 69 patient referrals to support Cobblestone Dialysis. The 69 patient referrals include 52 transfer patients and 17 pre-renal patients. The 52 patient transfers are 50 transfers from Cobblestone Dialysis and two (2) patient transfers from QRC-Carpentersville, which operates at 97% utilization. The 17 pre-renal patients are identified by initials and zip codes of residence. Pre-renal patients' lab results are a basis for projecting the patients need for dialysis when the facility opens. Based on the large current and proposed patients, Cobblestone Dialysis projects to serve 68 patients by the end of the second year reaching 80% occupancy (refer to Attachment 26M(2) for projected utilization.) Projections are conservative since physicians referred 25 new patients per year in 2009 alonc. Projected utilization is further discounted 14% per year for patient mortality and transplantation (see Page 2 of Attachment 26M(2).)

## Relocation Ensures Continued, Timely Access to Care in the Area

The following evidence shows that the community needs this relocation to ensure timely access to dialysis services:

ATTACHMENT 26M Page 1 of 3

- (1) Cobblestone currently has 57 patients and 36 patients on its waiting list;
- (2) Cobblestone has significant physician/patient support with 69 proposed referrals which are separate and distinct from patient referrals to other projects in the area;
- (3) Other facilities in the area currently operate at a high (77%) utilization;
- (4) Cobblestone serves a large, growing population in Kane-Lake-McHenry Counties;
- (5) Cobblestone's market area has a high ratio of population per dialysis station; and
- (6) Cobblestone's relocation has a low impact on other facilities in the market area.

## Cobblestone has a large current and proposed patient population

Cobblestone serves 57patients and has another 36 patients on its waiting list. Refer to Attachments 26M(1) for historical utilization and 26C(1A) for the waiting list. In addition four (4) physicians identify 69 patient referrals (see discussion above.) The facility anticipates serving 105 proposed patients.

## High occupancy of dialysis stations operating in the market area

Ten (10) other facilities currently serve the market area within 30 minutes of Cobblestone. This market area contains over 1,312,154 people (see Attachment 26E(2) for zip code and 2000 population data.) These ten (10) facilities served 764 patients in 203 stations, a 78% average occupancy (see Attachment 26E(3) for The Renal Network data and a map of facility locations.) While three (3) new, 12-station facilities will serve the market area (FMC – Elgin and DaVita's Barrington Creek Dialysis) and ARA – Barrington will add 3 stations this year, these facilities are each supported by different physicians with separate and distinct referrals! Cobblestone's four (4) referring physicians verify that patient referrals have not been used to support other pending or approved CONs.

# Cobblestone serves a growing population in KLM Counties, Planning Area 8

Of the 105 proposed patients 99 patients live in Planning Area 8, Kane-Lake-McHenry (KLM) Counties. This number represents 94% of all patients (see Attachment 26E(5).) The use of dialysis services in the market area grows each year (see Attachment 26E(6).) Between January 2007 and June 2010 patients increased 17% from 702 to 821 patients.

# Cobblestone Dialysis: Market Area Annual Growth in In-Center Hemodialysis Patients

|                       | <u> 2007</u> | <u>2008</u> | <u> 2009</u> | <u>2010*</u> |
|-----------------------|--------------|-------------|--------------|--------------|
| Number of Patients    | 702          | 332         | 352          | 367          |
| Percentage Increase   |              |             |              | 17.0%        |
| Average Annual % Inci | rease        |             |              | 6.8%         |
| SOURCE: The Renal N   | Vetwork      |             |              |              |

ATTACHMENT 26M Page 2 of 3

### High ratio of population per dialysis station in the market area

The ratio of people per dialysis station emphasizes the need to retain all 14 stations to ensure timely access to care (see Attachment 26E(7).) The market area will have 217 stations when all stations are operational. These 217 stations will serve a population of 1,312,154 (2000 U.S. Census data), a ratio of 6,047 people per station. The market area has 73% more people per station than Illinois with a ratio of only 3,486 people per station and 18% more people per station than Planning Area 8 which has a ratio of 5,137 people per station. These ratios further support the need for Cobblestone Dialysis to relocate all of its 14 stations to ensure timely access to care.

# Low impact of the project on other facilities in the market area

Cobblestone Dialysis will not impact other facilities. Drs. Damaraju, Ahmad, Zahid, and Shah identify 69 patient referrals to support Cobblestone Dialysis. The 69 patient referrals include 52 transfer patients and 17 pre-renal patients. The 52 patient transfers are 50 transfers from Cobblestone Dialysis and two (2) patient transfers from QRC-Carpentersville, which operates at 97% utilization (see physicians' letters of referral in Attachment 26C(1).)

In conclusion relocation of Cobblestone Dialysis would ensure timely access to needed incenter hemodialysis services by serving a large and growing number of patients. In addition the project would be appropriately utilized; serves a large number of planning area residents; does not impact other dialysis facilities; and improves the distribution of services in the planning area.

ATTACHMENT 26M Page 3 of 3

# **COBBLESTONE DIALYSIS**

# ANNUAL HISTORIC UTILIZATION

|             | Chronic Hen       | <u> 10dialysis</u> |
|-------------|-------------------|--------------------|
| <u>Year</u> | <b>Treatments</b> | <u>Patients</u>    |
| 2007        | 9570              | 67                 |
| 2008        | 9562              | 63                 |
| 2009        | 9585              | 65                 |

# MOST RECENT MONTHLY UTILIZATION July 1, 2009 – June 30, 2010

#### **Chronic Hemodialysis** Treatments Patients July 859 66 65 786 August September 800 65 65 831 October 759 65 November 65 December 823 **780** 64 January 721 63 **February** 766 59 March 721 57 **April** 689 57 May 59 733 June 9268 59 Total

**SOURCES:** Cobblestone Dialysis

NOTES: Number of patients is for the last day of the reporting period.

ATTACHMENT 26M (1)

# **COBBLESTONE DIALYSIS**

# PROJECTED ANNUAL UTILIZATION 2012 - 2014

|             |                 | <b>Chronic Hemodialysis</b> |           |
|-------------|-----------------|-----------------------------|-----------|
| <u>Year</u> | <b>Stations</b> | <b>Treatments</b>           | Patients* |
| 2012        | 14              | 9,217                       | 66        |
| 2013        | 14              | 9,628                       | 68        |
| 2014        | 14              | 9,915                       | 70        |

SOURCES: See notarized Letters of Referral in Attachment 26C (1) & (1A).

See Financial Feasibility Study in Attachment 42(4).

NOTES: \* Number of patients is for the last day of the reporting period.

| Month Patients 5 2 63 3 4 63 5 64 64  |                    |          |   | •        |            |          |             | ;        |              |
|---------------------------------------|--------------------|----------|---|----------|------------|----------|-------------|----------|--------------|
|                                       | Troatmonts         | Dationte | Tear 2<br>Troatmonts  | Dationte | Treatments | Dationte | Tear 4      | Pe       | Year 5       |
|                                       |                    | rations  | STILL | Latients | TEACHER IS | ratients | I rearments | ratients | וופמווובוווי |
|                                       | 754                | 99       | 791   | 89       | 815        | 20       | 839         | 72       | 863          |
|                                       | 749                | 99       | 793   | 89       | 817        | 70       | 841         | 72       | 865          |
|                                       | 753                | 67       | 795   | 69       | 819        | 71       | 843         | 73       | 867          |
|                                       | 757                | 29       | 797   | 69       | 821        | 7.1      | 845         | 73       | 869          |
|                                       | 761                | 29       | 799   | 69       | 823        | 71       | 847         | 73       | 871          |
|                                       | 765                | 29       | 801   | 69       | 825        | 71       | 849         | 73       | 873          |
| 7 64                                  | 692                | 29       | 803   | 69       | 827        | 7.1      | 851         | 73       | 875          |
|                                       | 773                | 29       | 805   | 69       | 829        | 71       | 853         | 73       | 877          |
|                                       | 777                | 89       | 807   | 02       | 831        | 72       | 855         | 74       | 879          |
| 10 65                                 | 781                | 89       | 808   | 70       | 833        | 72       | 857         | 74       | 881          |
|                                       | 785                | 89       | 811   | 70       | 835        | 72       | 859         | 74       | 883          |
| 12 66                                 | 789                | 89       | 813   | 70       | 837        | 7.2      | 861         | 74       | 885          |
| Total                                 | 9,217              |          | 9,628   |          | 9,915      |          | 10,202      |          | 10,489       |
| HOME                                  |                    |          |   |          |            |          |             |          |              |
|                                       | Year 1             | ¥        | Year 2  | Ye       | Year 3     | ×        | Year 4      | Ye       | Year 5       |
| Month Patients                        | <u> Treatments</u> | Patients | Treatments  | Patients | Treatments | Patients | Treatments  | Patients | Treatments   |
| 1 0                                   | 0                  | 0        | 0   | 0        | 0          | 0        | 0           | 0        | 0            |
| 7                                     |                    |          |   |          |            |          |             |          |              |
| m s                                   |                    |          |   |          |            |          |             |          |              |
| <b>1</b> N                            |                    |          |   |          |            |          |             |          |              |
| n 19                                  |                    |          |   |          |            |          |             |          |              |
| 7                                     |                    |          |   |          |            |          |             |          |              |
| <b>00</b>                             |                    |          |   |          |            |          |             |          |              |
| თ ;                                   |                    |          |   |          |            |          |             |          |              |
| 10                                    |                    |          |   |          |            |          |             |          |              |
| <b>=</b>                              |                    |          |   |          |            |          |             |          |              |
| 12<br>Total                           | ,                  |          |   |          | ,          |          |             |          |              |
|                                       |                    |          |   |          |            |          |             |          |              |
| New Patients on Service               |                    | i        |   |          |            |          |             |          |              |
|                                       |                    |          |   |          |            |          |             |          |              |
| Beginning Patients                    | 62                 |          | 99  |          | 68         |          | 70          |          | 72           |
| Less 14.0% Mortality Finding Patients | 6                  |          | ი დ   |          | 01 5       |          | 10<br>7     |          | 10           |
|                                       |                    |          | 3   |          | 2          |          | !           |          |              |
| Net New Patients                      | 13                 |          | 11  |          | 12         |          | 12          |          | 12           |
|                                       |                    |          |   |          |            |          |             | 3        |              |

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ATTACHMENT 26M(2) Page 2 of 2



August 20, 2010

Ms. Delia Wozniak DMW and Associates, Inc. 3716 N. Bernard Street Chicago, Illinois 60618

RE: DaVita Inc. and Total Renal Care Inc. d/b/a Cobblestone Dialysis

Documentation of Reasonableness of Financing Arrangements

Dear Ms. Wozniak:

Total Renal Care Inc. wishes to relocate Cobblestone Dialysis. The 14-station facility, located at 934 N. Center Street in Elgin, would be relocated to 836 Dundee in Elgin (60120.)

DaVita Inc. will provide equity financing for this project. The project consists of the modernization of approximately 6,606 gross square feet (gsf) of leased space and the acquisition of needed equipment. The estimated total project cost is \$1,181,734, excluding the fair market values (FMV) of the space to be leased.

In addition, DaVita Inc. will provide all necessary working capital to cover any initial operating deficit and start-up costs anticipated to be four month's operating expenses.

I have enclosed our 2009 audited financial statements to support our liquidity.

If you have any further questions, please contact me.

Sincerely.

hi By Luis Borgen

**CFO** 

Enclosures

NOTARY - See Attached

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ATTACHMENT 39 Page 1 of 8

| State of Colorado   |  |
|---|--|
| County of: Denver   |  |
| On 1 1 20, 20 personally appeared   | before me, Kayla M. Ryan, Notary Public,  (name(s) of signers)   |
| KAYLA M RYAN<br>NOTANY PUBLIC<br>STAYTE OF COLORADO<br>OMNOMINATION EXPERES 5/23/2012 | personally known to me provided to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledge to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.  WITNESS my hand and official seal |
| Place Notary Seal Above   | Signature of Notary Public  My commission expires: 5 23 2012   |
|   | ATTACHMENT 39<br>Page 1A of 8  |

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# **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **FORM 10-K**

For the Fiscal Year Ended

# **December 31, 2009**

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE **SECURITIES EXCHANGE ACT OF 1934** 

Commission File Number: 1-14106

# DAVITA INC.

601 Hawaii Street El Segundo, California 90245 Telephone number (310) 536-2400

Securities registered pursuant to Section 12(b) of the Act:

Delaware (State of incorporation)

90 days. Yes ⊠ No □

51-0354549 (I.R.S. Employer Identification No.)

Registered on:

#### Class of Security: New York Stock Exchange Common Stock, \$0.001 par value Common Stock Purchase Rights New York Stock Exchange Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Sccurities Act. Yes ⊠ No □ Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d)

of the Exchange Act. Yes No 🗵 Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes 🗵 No 🗌

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer 🗵 Accelerated filer 🗌 Non-accelerated filer 🔲 Smaller reporting company 🗍 (Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No 🖂

As of June 30, 2009, the number of shares of the Registrant's common stock outstanding was approximately 104.0 million shares and the aggregate market value of the common stock outstanding held by non-affiliates based upon the closing price of these shares on the New York Stock Exchange was approximately \$5.1 billion.

As of January 29, 2010, the number of shares of the Registrant's common stock outstanding was approximately 103.2 million shares and the aggregate market value of the common stock outstanding held by non-affiliates based upon the closing price of these shares on the New York Stock Exchange was approximately \$6.2 billion.

#### Documents incorporated by reference

Portions of the Registrant's proxy statement for its 2010 annual meeting of stockholders are incorporated by reference in Part III of this Form 10-K.

#### DAVITA INC.

#### MANAGEMENT'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

Management is responsible for establishing and maintaining an adequate system of internal control over financial reporting designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with U.S. generally accepted accounting principles and which includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with U.S. generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

During the last fiscal year, the Company conducted an evaluation, under the oversight of the Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's internal control over financial reporting. This evaluation was completed based on the criteria established in the report titled "Internal Control—Integrated Framework" issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

Based upon our evaluation under the COSO framework, we have concluded that the Company's internal control over financial reporting was effective as of December 31, 2009.

The Company's independent registered public accounting firm, KPMG LLP, has issued an attestation report on the Company's internal control over financial reporting, which report is included in this Annual Report.

#### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Board of Directors and Shareholders DaVita Inc.:

We have audited the accompanying consolidated balance sheets of DaVita Inc. and subsidiaries as of December 31, 2009 and 2008, and the related consolidated statements of income, equity and comprehensive income, and cash flows for each of the years in the three-year period ended December 31, 2009. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of DaVita Inc. and subsidiaries as of December 31, 2009 and 2008, and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2009, in conformity with U.S. generally accepted accounting principles.

As discussed in Note 1 to the consolidated financial statements, the Company adopted Financial Accounting Standards Board (FASB) Statement of Financial Accounting Standards No. 160, Noncontrolling Interests in Consolidated Financial Statements (included in FASB ASC Topic 810, Consolidation), on a prospective basis except for the presentation and disclosure requirements which were applied retrospectively for all periods presented effective January 1, 2009.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), DaVita Inc.'s internal control over financial reporting as of December 31, 2009, based on criteria established in *Internal Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO), and our report dated February 25, 2010 expressed an unqualified opinion on the effectiveness of the Company's internal control over financial reporting.

/s/ KPMG LLP

Scattle, Washington February 25, 2010

#### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Board of Directors and Shareholders DaVita Inc.:

We have audited DaVita Inc.'s internal control over financial reporting as of December 31, 2009, based on criteria established in *Internal Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). DaVita Inc.'s management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying "Management's Report on Internal Control Over Financial Reporting". Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audit also included performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, DaVita Inc. maintained, in all material respects, effective internal control over financial reporting as of December 31, 2009, based on criteria established in *Internal Control—Integrated Framework* issued by COSO.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of DaVita Inc. and subsidiaries as of December 31, 2009 and 2008, and the related consolidated statements of income, equity and comprehensive income, and cash flows for each of the years in the three-year period ended December 31, 2009, and our report dated February 25, 2010 expressed an unqualified opinion on those consolidated financial statements.

/s/ KPMG LLP

Seattle, Washington February 25, 2010

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# CONSOLIDATED STATEMENTS OF INCOME (dollars in thousands, except per share data)

|   | Year ended December 31, |            |    |            |           |            |               |
|---|-------------------------|------------|----|------------|-----------|------------|---------------|
|   |                         | 2009       |    | 2008       |           | 2007       |               |
| Nct operating revenues                                    | \$                      | 6,108,800  | \$ | 5,660,173  | \$        | 5,264,151  |               |
| Operating expenses and charges:                           |                         |            |    |            |           |            |               |
| Patient care costs  |                         | 4,248,668  |    | 3,920,487  |           | 3,590,344  |               |
| General and administrative                                |                         | 531,531    |    | 508,240    |           | 491,236    |               |
| Depreciation and amortization                             |                         | 228,986    |    | 216,917    |           | 193,470    | عرة م         |
| Provision for uncollectible accounts                      |                         | 161,786    |    | 146,229    |           | 136,682    | المتمويلة بعه |
| Equity investment income                                  |                         | (2,442)    |    | (796)      |           | (1,217)    | gr-           |
| Valuation gain on alliance and product supply agreement   |                         |            |    |            | _         | (55,275)   |               |
| Total operating expenses and charges                      |                         | 5,168,529  | _  | 4,791,077  | _         | 4,355,240  |               |
| Operating income  |                         | 940,271    |    | 869,096    |           | 908,911    |               |
| Debt expense  |                         | (185,755)  |    | (224,716)  |           | (257,147)  |               |
| Other income, net   | _                       | 3,708      | _  | 12,411     |           | 22,460     |               |
| Income before income taxes                                |                         | 758,224    |    | 656,791    |           | 674,224    |               |
| Income tax expense  |                         | 278,465    |    | 235,471    |           | 245,581    |               |
| Net income  |                         | 479,759    |    | 421,320    |           | 428,643    |               |
| Less: Net income attributable to noncontrolling interests |                         | (57,075)   |    | (47,160)   |           | (46,865)   |               |
| Net income attributable to DaVita Inc.                    | \$                      | 422,684    | \$ | 374,160    | \$        | 381,778    |               |
| Earnings per share:                                       |                         |            |    |            |           |            |               |
| Basic earnings per share attributable to DaVita Inc       | \$                      | 4.08       | \$ | 3.56       | \$        | 3.61       |               |
| Diluted earnings per share attributable to DaVita Inc     | \$                      | 4.06       | \$ | 3.53       | <u>\$</u> | 3.55       |               |
| Weighted average shares for earnings per share:           |                         |            |    |            |           |            |               |
| Basic   | _1                      | 03,603,885 | 1  | 05,149,448 | _1        | 05,893,052 |               |
| Diluted   | 1                       | 04,167,685 | 1  | 05,939,725 | 1         | 07,418,240 |               |

See notes to consolidated financial statements.

# CONSOLIDATED BALANCE SHEETS (dollars in thousands, except per share data)

|   | Decem       | her 31,     |  |
|---|-------------|-------------|--|
|   | 2009        | 2008        |  |
| ASSETS  |             |             |  |
| Cash and cash equivalents   | \$ 539,459  | \$ 410,881  |  |
| Short-term investments  | 26,475      | 35,532      |  |
| Accounts receivable, less allowance of \$229,317 and \$211,222                | 1,105,903   | 1,075,457   |  |
| Inventories   | 70,041      | 84,174      |  |
| Other receivables   | 263,456     | 239,165     |  |
| Other current assets  | 40,234      | 33,761      |  |
| Income tax receivable   |             | 32,130      |  |
| Deferred income taxes   | 256,953     | 217,196     |  |
| Total current assets  | 2,302,521   | 2,128,296   |  |
| Property and equipment, net   | 1,104,925   | 1,048,075   |  |
| Amortizable intangibles, net  | 136,732     | 160,521     |  |
| Equity investments  | 22,631      | 19,274      |  |
| Long-term investments   | 7,616       | 5,656       |  |
| Other long-term assets  | 32,615      | 47,330      |  |
| Goodwill  | 3,951,196   | 3,876,931   |  |
|   | \$7,558,236 | \$7,286,083 |  |
| LIABILITIES AND EQUITY  |             |             |  |
| Accounts payable  | \$ 176,657  | \$ 282,883  |  |
| Other liabilities   | 461,092     | 495,239     |  |
| Accrued compensation and benefits   | 286,121     | 312,216     |  |
| Current portion of long-term debt   | 100,007     | 72,725      |  |
| Income taxes payable  | 23,064      |             |  |
| Total current liabilities   | 1,046,941   | 1,163,063   |  |
| Long-term debt  | 3,532,217   | 3,622,421   |  |
| Other long-term liabilities   | 87,692      | 101,442     |  |
| Alliance and product supply agreement, net                                    | 30,647      | 35,977      |  |
| Deferred income taxes   | 334,855     | 244,884     |  |
| Total liabilities   | 5,032,352   | 5,167,787   |  |
| Commitments and contingencies   |             | -00-        |  |
| Noncontrolling interests subject to put provisions                            | 331,725     | 291,397     |  |
| Equity:   |             |             |  |
| Preferred stock (\$0.001 par value, 5,000,000 shares authorized; none issued) |             |             |  |
| Common stock (\$0.001 par value, 450,000,000 shares authorized; 134,862,283   | 135         | 135         |  |
| shares issued; 103,062,698 and 103,753,673 shares outstanding)                | 621,685     | 584,358     |  |
| Additional paid-in capital  | 2,312,134   | 1.889.450   |  |
| Retained earnings   | (793,340)   | (691,857)   |  |
| Accumulated other comprehensive loss  | (5,548)     | (14,339)    |  |
| Total DaVita Inc. sharcholders' equity  | 2,135,066   | 1,767,747   |  |
| Noncontrolling interests not subject to put provisions                        | 59,093      | 59,152      |  |
| Total equity  | 2,194,159   | 1,826,899   |  |
| · our oquity · · · · · · · · · · · · · · · · · · ·                            | \$7,558,236 | \$7,286,083 |  |
|   |             |             |  |

See notes to consolidated financial statements.

# CONSOLIDATED STATEMENTS OF CASH FLOW (dollars in thousands)

|  | Year ended December 31, |            |    |                        | 31, |                    |
|--|-------------------------|------------|----|------------------------|-----|--------------------|
|  | _                       | 2009       |    | 2008                   |     | 2007               |
| Cash flows from operating activities:  |                         |            |    |                        |     |                    |
| Net incomc.  | \$                      | 479,759    | \$ | 421,320                | \$  | 428,643            |
| Adjustments to reconcile net income to cash provided by operating activities:                |                         |            |    |                        |     |                    |
| Depreciation and amortization  |                         | 228,986    |    | 216,917                |     | 193,470            |
| Valuation gain on alliance and product supply agreement                                      |                         | _          |    | _                      |     | (55,275)           |
| Stock-based compensation expense   |                         | 44,422     |    | 41,235                 |     | 34,149             |
| Tax benefits from stock award exercises  |                         | 18,241     |    | 13,988                 |     | 32,788             |
| Excess tax benefits from stock award exercises   |                         | (6,950)    | )  | (8,013)                |     | (25,541)           |
| Deferred income taxes  |                         | 50,869     |    | 94,912                 |     | 18,601             |
| Equity investment income, net  |                         | (204)      | )  | (796)                  |     | (1,217)            |
| Loss (gain) on disposal of assets  |                         | 9,761      |    | 15,216                 |     | (2,825)            |
| Non-cash debt expense and non-cash rent charges  |                         | 11,184     |    | 11,794                 |     | 12,713             |
| Changes in operating assets and liabilities, net of effect of acquisitions and divestitures: |                         |            |    |                        |     |                    |
| Accounts receivable  |                         | (32,313)   | •  | (149,939)              |     | 15,911             |
| Inventorics  |                         | 15,115     |    | (2,715)                |     | 11,271             |
| Other receivables and other current assets   |                         | (35,104)   | )  | (40,960)               |     | (61,049)           |
| Other long-term assets   |                         | 7,288      |    | (11,929)               |     | (14,528)           |
| Accounts payable   |                         | (104,879)  | )  | 57,422                 |     | (9,216)            |
| Accrued compensation and benefits  |                         | (9,138)    | )  | (31,602)               |     | 9,691              |
| Other current liabilities  |                         | (43,543)   |    | 8,871                  |     | 657                |
| Income taxes   |                         | 44,578     |    | (30,087)               |     | (12,942)           |
| Other long-term liabilities  |                         | (11,362)   | ŀ  | 8,067                  |     | 5,764              |
| Net cash provided by operating activities  | _                       | 666,710    | _  | 613,701                | _   | 581,065            |
| • • • •  | _                       |            | -  |                        |     | <del></del>        |
| Cash flows from investing activities:  |                         | (274 605)  |    | (217.062)              |     | (272,212)          |
| Additions of property and equipment  |                         | (274,605)  |    | (317,962)<br>(101,959) |     | (127,094)          |
| Acquisitions   |                         | (87,617)   | ,  | 530                    |     | 12,289             |
| Proceeds from asset sales  |                         | 7,697      |    | (2,009)                |     | (52,085)           |
| Purchase of investments available-for-sale   |                         | (2,062)    |    |                        |     |                    |
| Purchase of investments held-to-maturity   |                         | (22,664)   | ,  | (21,048)               |     | (23,061)<br>32,274 |
| Proceeds from the sale of investments available-for-sale                                     |                         | 16,693     |    | 21,291                 |     |                    |
| Proceeds from maturities of investments held-to-maturity                                     |                         | 16,380     |    | 21,355                 |     | 4,795              |
| Purchase of equity investments   |                         | (2,100)    | ,  | 908                    |     | (17,550)<br>1,134  |
| Distributions received on equity investments   |                         | 2,547      |    |                        |     |                    |
| Purchase of intangible assets  |                         | (329)      | ,  | (65)                   |     | (2,291)            |
| Other investment activity  | _                       |            | _  | 1,220                  |     | (2,942)            |
| Net cash used in investing activities  |                         | (346,060)  | _  | (397,739)              |     | (446,743)          |
| Cash flows from financing activities:  |                         |            |    |                        |     |                    |
| Borrowings   | 1                       | 8,767,592  |    | 17,089,018             |     | 3,113,640          |
| Payments on long-term debt   | (1                      | 8,828,824) | (  | 17,102,569)            | (1  | 3,160,942)         |
| Deferred financing costs   |                         | (42)       |    | (130)                  |     | (4,511)            |
| Purchase of treasury stock   |                         | (153,495)  | )  | (232,715)              |     | (6,350)            |
| Excess tax benefits from stock award exercises   |                         | 6,950      |    | 8,013                  |     | 25,541             |
| Stock award exercises and other share issuances, net   |                         | 67,908     |    | 40,247                 |     | 62,902             |
| Distributions to noncontrolling interests  |                         | (67,748)   | l  | (59,357)               |     | (48,029)           |
| Contributions from noncontrolling interests  |                         | 13,071     |    | 19,074                 |     | 14,735             |
| Proceeds from sales of additional noncontrolling interests                                   |                         | 9,375      |    | 10,701                 |     | 5,536              |
| Purchases from noncontrolling interests  | _                       | (6,859)    | _  | (24,409)               | _   |                    |
| Net cash (used in) provided by financing activities  |                         | (192,072)  |    | (252,127)              |     | 2,522              |
| Net increase (decrease) in cash and cash equivalents   |                         | 128,578    |    | (36,165)               |     | 136,844            |
| Cash and cash equivalents at beginning of year   |                         | 410,881    |    | 447,046                |     | 310,202            |
| Cash and cash equivalents at end of year   | \$                      | 539,459    | \$ | 410,881                | \$  | 447,046            |

See notes to consolidated financial statements.

### **FINANCIAL WAIVER**

The project is funded by cash and securities and meets the requirements for securing a financial waiver (refer back to Attachment 39 for the equity letter of financing and selected documentation from the 2009 audited financial statement.)

Please refer to CON application #10-004, Grand Crossing Dialysis, permit granted June 8, 2010, for three (3) years of audited financial statements if these documents are still required.

**ATTACHMENT 40** 

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August 20, 2010

Ms. Delia Wozniak DMW and Associates, Inc. 3716 N. Bernard Street Chicago, Illinois 60618

RE: DaVita Inc. and Total Renal Care Inc. d/b/a Cobblestone Dialysis

Documentation of Reasonableness of Financing Arrangements

Dear Ms. Wozniak:

Total Renal Care Inc. wishes to relocate Cobblestone Dialysis. The 14-station facility, located at 934 N. Center Street in Elgin, would be relocated to 836 Dundee in Elgin (60120.)

DaVita Inc. will provide equity financing for this project. The project consists of the modernization of approximately 6,606 gross square feet (gsf) of leased space and the acquisition of needed equipment. The estimated total project cost is \$1,181,734, excluding the fair market values (FMV) of the space to be leased.

In addition, DaVita Inc. will provide all necessary working capital to cover any initial operating deficit and start-up costs anticipated to be four month's operating expenses.

I have enclosed our 2009 audited financial statements to support our liquidity.

If you have any further questions, please contact me.

Sincerely,

Luis Borgen

hei By

CFO

Enclosures!

NOTARY See Attached

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ATTACHMENT 42 Page 1 of 2

| State of Colorado                            |  |
|--|--|
| County of: Denver                            |  |
| On   | before me, Kayla M. Ryan, Notary Public,  LING PROVID  (name(s) of signers)  |
| KAYLA M RYAN NOTANY PUBLIC STATE OF COLORADO | personally known to me provided to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledge to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.  WITNESS my hand and official seal |
| Place Notary Seal Above                      | Signature of Notary Public  My commission expires:5 23 2012  |

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ATTACHMENT 42 Page 2 of 2



Casa Nueva 1551 Wewatta Street Denver, CO 80202-6173 Tel: 303-405-2100 www.davita.com

August 13, 2010

Ms. Delia Wozniak DMW and Associates, Inc. 3716 N. Bernard Street Chicago, Illinois 60618

# RE: DaVita Inc. and Total Renal Care Inc. d/b/a Cobblestone Dialysis Conditions of the Space Lease

Dear Ms. Wozniak:

Total Renal Care Inc. wishes to relocate Cobblestone Dialysis. The facility would be relocated from 934 N. Center Street to 836 Dundee Avenue both in Elgin, IL (60120.) Total Renal Care Inc. would lease and modernize approximately 6,606 gross square feet (gsf) to house the 14-station dialysis facility.

The lease will be for twelve (12) years, with two (2) five-year options to renew. The initial base lease rate would be \$29.00 per square foot triple net and increase 2% per year.

The terms of the lease appear reasonable based on a comparison to similar rents in the area (see attached analysis.) Also, lease expenses are less costly than constructing a new facility.

Sincerely,

Kent J. Thiry

Chairman and Chief Executive Officer

NOTARY

Sec attached

ATTACHMENT 42(1) Page 1 of 4



State of Colorado County of: Denver On <u>33rd day of August, Zoio</u>, before me, Kayla M. Ryan, Notary Public, personally appeared <u>Vent J. Thiky</u> (name(s) of signers) personally known to me provided to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledge to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument. WITNESS my hand and official seal Signature of Notary Public Place Notary Seal Above My commission expires: 5/23/2012

> ATTACHMENT 42(1) Page 2 of 4



### USI Real Estate Brokerage Services, Inc. Broker Opinion of Value August 10, 2010

GOAL:

Determine fair market rent for similar type properties in the Elgin

market

**SUBJECT** 

PROPERTY:

836 Dundee Ave, Elgin, IL

SUBJECT **PROPERTY** 

RENT:

\$.00/SF NNN

CURRENT COMPS: See following page

MARKET

RANGE:

Current market rents for properties comparable to the subject property range from \$15.29/SF - \$19.00/SF NNN ("Comparable Properties"). Supply was tight in the search area. There are a number of medical buildings in the area but most are 100% leased

or have small spaces available.

CONCLUSION:

Based on a comparison of the characteristics (as described above) of the Subject Property to the Comparable Properties, the Fair Market Rental Range for Existing Buildings in Elgin, 1L between \$15.29/SF to \$19.00/SF NNN. The subject property is a "build to suit", using the tenant's specifications and standards the rental rates will be 20% higher than the existing building market base rental rates provided above.

PREPARED BY:

Matthew Fetter

ATTACHMENT 42(1) Page 3 of 4

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#### Comparables Properties



#### 2175 Point Blvd

Elgin, IL 60123 Building Class / Type: B Total Building Size: 86,894 SF

Year Built: 2006

Completed: 8/2/10 Square Footage: 5,395 SF

Rental Rate: \$17.37/SF NNN



#### 1020-1050 Summit St

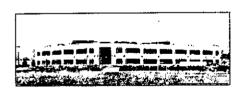
Elgin, IL 60120 Building Class/Type: B

Total Building Size: 102,643 SF

Year Built: 1993

Completed: 7/21/10 Square Footage: 2,080 SF

Rental Rate: \$19.00/SF NNN



#### 2205 Point Blvd

Elgin, IL 60123

Building Class/Type: B

Total Building Size: 59,392 SF

Year Built: 2001

Completed: 8/2/10 Square Footage: 1,856 SF

Rental Rate: \$15.29/SF NNN

#### Market Summary

Although rental rates vary above, based on the existing building type and class, the expected range of market rental rates for existing buildings is between \$15.29/SF and \$19.00/SF NNN. The market rates for a "build to Suit" will be an additional 20% of the base rental rates.

ATTACHMENT 42(1) Page 4 of 4

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### **COBBLESTONE DIALYSIS**

### PROJECT COSTS

| Area              | <u>Amount</u>   | Basis for Estimate                                   |
|-------------------|-----------------|--|
| PREPLANNING       |                 |  |
| CON Fee           | \$6,000         | Regulation   |
| ARCHITECT/        |                 |  |
| ENGINEERING FEES  | \$53,000        | DaVita Estimate                                      |
| CONSULTING &      |                 |  |
| OTHER FEES        | •               |  |
| CON Consulting    | \$45,500        | Agreement  |
| Legal             | \$4,000         | DaVita Estimate                                      |
| Movers            | \$10,000        | DaVita Estimate                                      |
| Reimbursables     | \$5,000         | DaVita Estimate                                      |
| Total Fees        | \$64,500        |  |
| NEW EQUIPMENT     | \$537,632       | DaVita Estimate                                      |
|                   | ,               | See following pages for Summary & Full Itemized List |
| OTHER COSTS TO BE |                 | Tun tomizod bist                                     |
| CAPITALIZED       |                 |  |
| Utility Hook-ups: |                 |  |
| Permit Fees       | \$8,500         | DaVita Estimate                                      |
| Water - Tap       | \$0,500<br>\$0  | DaVita Estimate                                      |
| Sewer             | \$0<br>\$0      | DaVita Estimate                                      |
| Gas               | \$0<br>\$0      | DaVita Estimate                                      |
| Cable             | <b>\$0</b>      | DaVita Estimate                                      |
| Cable             | \$8,500         | Davina Albaniaco                                     |
|                   | <b>,</b>        |  |
| Signage           | <u>\$12,500</u> | DaVita Estimate                                      |
| Total Other Costs | \$21,000        |  |

ATTACHMENT 42(2) Page 1 of 5

#### **COBBLESTONE DIALYSIS**

### SUMMARY EQUIPMENT AND FURNISHINGS COST

| Communications  | \$76,435  |             |
|---|-----------|-------------|
| Water Treatment   | \$116,480 |             |
| Bio-Medical   | \$10,885  |             |
| Re-use Equipment/Fixtures                               | \$0       |             |
| Clinical Equipment                                      | 255,244   |             |
| Clinical Furniture/Fixtures                             | \$17,515  |             |
| Lounge Furniture/Fixtures                               | \$2,815   |             |
| Storage Fixtures/Equipment                              | \$6,533   |             |
| Business Office Fixtures                                | \$26,725  |             |
| General Furniture/Fixtures                              | \$25,000  |             |
| Total Equipment/Furnishings                             | \$537,632 | 1           |
| For Twelve (14) Stations Total Equipment Cost / Station | \$38,402  | per station |

Cobblestone Dialysis anticipates serving its first patient in January 2012. The facility will reach 80% occupancy in the 24<sup>th</sup> month of operation, February 2014.

| DEVELOPMENT CO      | OSTING WORKSHEET - AT START       | UP:           | 1  | ncremental  | Cobblestone (Acq    | uired July 2010 | ) #5551                 |
|---------------------|-----------------------------------|---------------|----|-------------|---------------------|-----------------|-------------------------|
| Square Footage:     |                                   |               |    | 1253        | 6,606               | 412.875         |                         |
|                     | tations (at Startup):             |               |    | 0           | 14                  | 350             | 1                       |
| Number of PD Train  |                                   |               |    | 0           | 0                   |                 |                         |
| Number of Home T    |                                   |               |    | 0           | 0                   |                 |                         |
|                     | •                                 |               |    |             |                     |                 |                         |
|                     |                                   | Task Numl#    | (  | Cost/Unit   | Total Cost          | Per Total \$q.  | l Comments/BDP          |
| Services/Fees       | Architecture and Eng. Costs       | 01.04         |    |             | 53,000              | \$8.02          |                         |
|                     | Mover                             | 01.05         |    |             | 10,000              | \$1.51          |                         |
|                     | Legal Fees                        | 01.06         |    |             | 4,000               | \$0.61          |                         |
|                     | CON Expense                       | 01.07         |    |             | 56,500              | \$8.55          |                         |
|                     |                                   |               |    |             | 123,500             |                 |                         |
|                     |                                   |               |    |             | 700 040             | 6407.00         |                         |
| Construction        | Gross Interiors (permit included) | 02.01         |    |             | 706,842             | \$107.00        |                         |
|                     | Gross MBBI (permit included)      | 02.02         |    |             | 25,000              | \$3,78          |                         |
|                     | Alarm, Fire, Life Safety Systems  | 02.03         |    |             | 32,000              | \$4,84          |                         |
|                     | h h . dath                        | 00.07         |    |             | 763,842             | <b>*</b> 0.00   | \$ 40 Tl per LOI        |
|                     | Leasehold Improvemt. Credits      | U2.U7         |    |             | -264,240<br>499,602 | \$0.00          | \$ 40 Ti per LOI        |
|                     |                                   |               |    |             | 455,002             |                 |                         |
| Utilities (hook-up) | Electric                          | 03.01         | 0  | \$0.00      | 0                   | \$0.00          |                         |
|                     | Permit Fees                       | 03.02         | 1  | \$8,500.00  | 8,500               | \$1,29          |                         |
|                     | Gas                               | 03.03         | 0  | \$0.00      | 0                   | \$0,00          |                         |
|                     | Water (lap fee)                   | 03.04         | 0  | \$0.00      | 0                   | \$0.00          |                         |
|                     | Sewer (impact fee)                | 03.05         | 0  | \$0.00      | 0                   | \$0.00          |                         |
|                     | Cable                             | 03.06         | 0  | \$0.00      | 0                   | \$0.00          |                         |
|                     |                                   |               |    |             | 8,500               |                 |                         |
| 0                   | Telephone Centers                 | 04.01         | 1  | \$9,500.00  | 9,500               | \$1.44          |                         |
| Communications      | Telephone System Network Cabling  | 04.02         | 1  | \$13,000.00 | 13,000              | \$1.97          |                         |
|                     | •                                 | 04.03         | 1  | \$0.00      | 15,000              | \$0.00          |                         |
|                     | Emergency Call System             | 04.04         | 1  | \$2,500.00  | 2,500               | \$0.38          |                         |
|                     | Security System                   | 04.05         | 18 | \$1,195.00  | 21,510              | \$3.26          |                         |
|                     | TV System (w/ VCR) DSS System     | 04.06         | 1  | \$8,925.00  | 8,925               | \$1.35          |                         |
|                     | Chairside Snappy - Server         | 04.08         | 2  | \$7,000.00  | 14,000              |                 | add'i \$7K for HHD      |
|                     | Chairside Snappy - Machine        | 04.09         | î  | \$7,000.00  | 7,000               | \$1.06          |                         |
|                     | Change Chappy Machine             | <b>5</b> 7.55 |    | 0.,000.00   | 76,435              |                 |                         |
| Water Treatment     | R/O System                        | 05.01         | 1  | \$90,000.00 | 90,000              | \$13.62         |                         |
| Traces Treatment    | Station Boxes and Fittings        | 05.02         | 18 | \$400.00    | 7,200               |                 | RO boxes that meet IDPH |
|                     | Dry Acid System                   | 05.03         | 1  | \$4,180.00  | 4,180               | \$0.63          |                         |
|                     | Concentrate Tanks                 | 05.04         | 2  | \$1,550.00  | 3,100               | \$0.47          |                         |
|                     | Concentrate Pumps                 | 05.05         | 2  | \$800.00    | 1,600               | \$0.24          |                         |
|                     | Drum Dolly                        | 05.06         | 1  | \$200.00    | 200                 | \$0.03          |                         |
|                     | Central Bi-carb System            | 05,07         | 1  | \$10,200.00 | 10,200              | \$1.54          |                         |
|                     | Bi-carb Mixer                     | 05.08         | 1  | \$0.00      | 0                   | \$0.00          |                         |
|                     | Bi-carb Drying Racks              | 05,09         | 0  | \$250.00    | 0                   | \$0,00          |                         |
|                     | Electrical Analyzer/Tester        | 06.01         |    |             |                     |                 |                         |
|                     |                                   |               |    |             | 116,480             |                 |                         |
| Bio-Medical         | Conductivity Meter                | 06.02         | 1  | \$2,000.00  | 2,000               | \$0.30          |                         |
| Equipment           | Dialysate Meter                   | 06.03         | 1  | \$2,200.00  | 2,200               | \$0.33          |                         |
| Equipmont           | R/O TDS Water Meter               | 06.04         | 1  | \$500.00    | 500                 | \$0.08          |                         |
|                     | Air Test Kit                      | 06.05         | 1  | \$385.00    | 385                 | \$0.06          |                         |
|                     | Water Analysis Test Kit           | 06.06         | 1  | \$50.00     | 50                  | \$0.01          |                         |
|                     | Heat Block                        | 06.07         |    |             |                     |                 |                         |
|                     | Spill Kit                         | 06.08         |    |             |                     |                 |                         |
|                     | Respirator                        | 06.09         |    |             |                     |                 |                         |
|                     | Tool Chest - Portable             | 06.10         | 1  | \$250.00    | 250                 | \$0.04          |                         |
|                     | Parts Storage Cart                | 06.11         | 1  | \$300.00    | 300                 | \$0.05          | •                       |
|                     | Miscellaneous Technical Tools     | 06.12         | 1  | \$2,000.00  | 2,000               | \$0,30          |                         |
|                     | Miscellaneous Fittings, Tubing    | 06.13         | 1  | \$3,200.00  | 3,200               | \$0.48          |                         |
|                     |                                   |               |    |             | 10,885              |                 |                         |
| Reuse Equipment/    | DRS4                              | 07.01         |    |             |                     |                 |                         |
| Fixtures            | Manual Reuse Station              | 07.02         |    |             |                     |                 |                         |
| · IAIUI GO          | Renatron                          | 07.03         | 0  | \$19,675.00 | 0                   | \$0.00          |                         |
|                     | Renadear                          | 07.04         | •  |             | _                   |                 |                         |
|                     | Dialyzer Racks                    | 07.05         | 0  | \$64.00     | 0                   | \$0.00          |                         |
|                     | Reuse Refrigerator                | 07.06         | 0  | \$550.00    | 0                   | \$0.00          |                         |
|                     | -                                 |               |    |             | 0                   |                 |                         |

| DEVELOPMENT COSTING WORKSHEET - AT STARTUP: |             | Cobblestone (Acqui | red July 2010 #5551 |
|---|-------------|--------------------|---------------------|
|   | incremental | Total              |                     |
| Square Footage:                             | 1253        | 6,606              | 412.875             |
| Number of Hemo Stations (at Startup):       | 0           | 14                 | 350                 |
| Number of PD Training Rooms                 | 0           | 0                  |                     |
| Number of Home Training Stations:           | 0           | 0                  |                     |

| Number of Home T    | raining Stations:                                    |                |        | 0                          | 0                     |                              |
|---------------------|--|----------------|--------|----------------------------|-----------------------|------------------------------|
|                     |  | Task Numl#     | (      | Cost/Unit                  | Total Cost            | Per Total Sq. I Comments/BDP |
| Clinical            | Dialysis Machine                                     | 08.01          | 18     | \$13,025.00                | 234,450               | \$35.49                      |
| Equipment           | Refrigerator Thermometer                             | 08.34          |        |                            |                       |                              |
|                     | Patient Lift   | 08.02          | 1      | \$645.00                   | 645                   | \$0.10                       |
|                     | Scale (bx)   | 08.03          | 1      | \$4,825.00                 | 4,825                 | \$0.73                       |
|                     | Scale (PD)   | 08.04          | 1      | \$3,157.90                 | 3,158                 | \$0.48                       |
|                     | Lab Refrigerator                                     | 08.05          | 1      | \$435.00                   | 435                   | \$0.07                       |
|                     | Lab Freezer  | 08.06          | 1      | \$550.00                   | 550                   | \$0.08                       |
|                     | Meds Refrigerator (bx)                               | 08.07          | 1<br>0 | \$480.00                   | 480                   | \$0.07                       |
|                     | EPO Refrigerator (tx) Meds Refrigerator (PD)         | 80.80          | 0      | \$480.00                   | 0                     | \$0.00                       |
|                     | Microwave (PD)                                       | 08.09<br>08.10 | 0      | \$250.00                   | 0                     | \$0.00                       |
|                     | Ice Machine  | 08.11          | 0      | \$3,590.00                 | Ö                     | \$0.00                       |
|                     | Crash Cart   | 08.12          | 1      | \$1,245.00                 | 1,245                 | \$0.19                       |
|                     | Medication Cart                                      | 08.13          | 0      | \$1,321.23                 | 0                     | \$0.00                       |
|                     | Defibrillator  | 08.14          | 1      | \$2,263.00                 | 2,263                 | \$0.34                       |
|                     | EKG  | 08.15          | 0      | \$1,600.00                 | . 0                   | \$0.00                       |
|                     | Ambubag  | 08,16          | 2      | \$11.00                    | 22                    | \$0.00                       |
|                     | Suction Machine                                      | 08.17          | 1      | \$310.00                   | 310                   | \$0.05                       |
|                     | Oxygen Equipment                                     | 08,18          | 2      | \$515.00                   | 1,030                 | \$0.16                       |
|                     | Infusion Pump  | 08.19          | 3      | \$1,035.00                 | 3,105                 | \$0.47                       |
|                     | IV Pole  | 08.20          | 2      | \$66,00                    | 132                   | \$0.02                       |
|                     | ACT Tester   | 08.21          |        | No Need                    |                       |                              |
|                     | Glucometer   | 08.22          |        | No Need                    |                       |                              |
|                     | Thermometer  | 08.23          | 8      | \$4.60                     | 37                    | \$0.01                       |
|                     | Stethescope  | 08.24          | 8      | \$3.70                     | 30                    | \$0.00                       |
|                     | Laryngoscope   | 08.25          |        |                            |                       |                              |
|                     | Opthalmoscope  | 08.26          |        |                            |                       |                              |
|                     | Centrifuge   | 08.27          |        |                            |                       |                              |
|                     | Incubator  | 08.28          |        |                            |                       |                              |
|                     | Ultrsonic Mini Doppler                               | 08.29          | 4      | የጋንዐ ለለ                    | 278                   | \$0.04                       |
|                     | Mobile BP Module(s)                                  | 08.30<br>08.31 | 1      | \$278.00<br><b>\$0</b> .00 | 210                   | \$0.04                       |
|                     | Infectious Waste Hampers<br>Emergency Evacuation Kit | 08.32          | 1      | \$250.00                   | 250                   | \$0.04                       |
|                     | Miscellaneous Clinical                               | 08,33          | 1      | \$2,000.00                 | 2,000                 | \$0.30                       |
|                     | missellations of the                                 | 00,00          | ·      | 42,000.00                  | 255,244               | •                            |
| Clinical Furniture/ | Dialysis Chair - regular                             | 09.01          | 13     | \$970,00                   | 12,610                | \$1.91                       |
| Fixtures            | Dialysis Chair - oversized                           | 09.02          | 1      | \$1,235.00                 | 1,235                 | \$0.19                       |
|                     | Task Stool   | 09.03          | 4      | \$71.00                    | 284                   | \$0.04                       |
|                     | Privacy Screen                                       | 09.04          | 2      | \$98.00                    | 196                   | \$0.03                       |
|                     | Exam Table   | 09.05          | 1      | \$620.00                   | 620                   | \$0.09                       |
|                     | Training Table                                       | 09.06          |        |                            |                       |                              |
|                     | Exam Light   | 09.07          |        | 6000.00                    | 1 760                 | en 27                        |
|                     | Chart Rack   | 09.08<br>09.09 | 2      | \$880.00<br>\$405.00       | 1,760<br>8 <b>1</b> 0 | \$0.27<br>\$0.12             |
|                     | Wheelchair   | 05.05          | 4      | \$405.00                   | 17,515                | 50.12                        |
|                     |  |                |        |                            | 11,010                |                              |
| Lounge Furniture/   | Refrigerator (lounge)                                | 10.01          | 1      | \$960.00                   | 960                   | \$0.15                       |
| Fixtures            | Microwave (lounge)                                   | 10.02          | 1      | \$130.00                   | 130                   | \$0.02                       |
|                     | Dishwasher   | 10.03          |        |                            |                       |                              |
|                     | Coffee Machine (lounge)                              | 10.04          | 1      | \$0.00                     | 0                     | \$0,00                       |
|                     | Toaster Oven (lounge)                                | 10.05          | 1      | \$125.00                   | 125                   | \$0,02                       |
|                     | Lockers  | 10.06          | 1      | \$1,600.00                 | 1,600                 | \$0.24                       |
|                     |  |                |        |                            | 2,815                 |                              |
| Storage Fixtures/   | Supply Cart  | 11.01          | 1      | \$136.71                   | 137                   | \$0.02                       |
| Equipment           | Shelving   | 11.02          | 1      | \$5,000.00                 | 5,000                 | \$0.76                       |
|                     | Hand Dolly   | 11.03          | 1      | \$100.00                   | 100                   | \$0.02                       |
|                     | Flatbed Truck (hand)                                 | 11.04          | 1      | \$200.00                   | 200                   | \$0.03                       |
|                     | Utility Cart   | 11.05          | 4      | \$174.09                   | 696                   | \$0.11                       |
|                     | Floor Palates  | 11.06          | 4      | \$100.00                   | 400                   | \$0.06                       |
|                     | Linen Cart   | 11.07          |        |                            |                       |                              |
|                     |  |                |        |                            | 6,533                 |                              |
|                     |  |                |        |                            |                       |                              |

| DEVELOPMENT CO     | STING WORKSHEET - AT ST | ARTUP:          |       |                | Cobblestone (Acq | quired July 2010 | #5551                |
|--------------------|-------------------------|-----------------|-------|----------------|------------------|------------------|----------------------|
|                    |                         |                 | 1     | ncremental     | Total            |                  |                      |
| Square Footage:    |                         |                 |       | 1253           | 6,606            | 412.875          |                      |
| Number of Hemo St  | tations (at Startup):   |                 |       | 0              | 14               | 350              |                      |
| Number of PD Treir | ning Rooms              |                 |       | 0              | 0                |                  |                      |
| Number of Home T   | reining Stations:       |                 |       | 0              | 0                |                  |                      |
|                    |                         | Task Numl#      | (     | Cost/Unit      | Total Cost       | Per Total Sq.    | Comments/BDP         |
| Business Office    | Copier                  | 13.01           | 1     | \$1,420.00     | 1,420            | \$0.21           |                      |
| Fixtures           | Facsimlie               | 13.02           | 2     | \$600.00       | 1,200            | \$0.18           | 1 for HHD            |
|                    | Timeclock               | 13.03           | 1     | \$905.00       | 905              | \$0.14           |                      |
|                    | Computer System         | 13.04           | 1     | \$23,200.00    | 23,200           | \$3.51           | add'l \$1200 for HHD |
|                    | Imprinter               | 13.07           |       |                |                  |                  |                      |
|                    | •                       |                 |       |                | 26,725           | -                |                      |
| General Furniture/ | Office Furniture        | 14.01           | 1     | \$19,000.00    | 19,000           | \$2.88           |                      |
| Fixtures           | Artwork/Plants          | 14.02           | 1     | \$3,000.00     | 3,000            | \$0.45           |                      |
|                    | Window Blinds/Curtains  | 14.04           | 1     | \$3,000.00     | 3,000            | \$0.45           |                      |
|                    |                         |                 |       |                | 25,000           | -                |                      |
| Signage            | Interior                | 15.01           | 1     | \$2,500.00     | 2,500            | \$0,38           |                      |
|                    | Exterior                | 15,02           | 1     | \$10,000.00    | 10,000           | \$1.51           |                      |
|                    |                         |                 |       |                | 12,500           | -                |                      |
|                    |                         | Gross Leaseho   | ld In | provements     | 763,842          | \$115.63         |                      |
|                    |                         | Less: Lan       | dlon  | d Contribution | -264,240         | (\$40.00)        |                      |
|                    |                         | Leasehold imp   | rove  | ments Total    | 499,602          | \$75.63          |                      |
|                    |                         | Fees/Services   | Fotal |                | 132,000          | \$19.98          |                      |
|                    |                         | Furniture/Fixtu |       |                | •                |                  |                      |
|                    |                         | TOTAL           |       |                | \$1,181,734      | \$178.89         |                      |

Shipping & Taxes

assumed w/in \$

## Total Renal Care Inc. d/b/a Cobblestone Dialysis

### **Projected Operating Costs**

### Year 2014

| Salaries and Benefits (39%)         | \$885,128        |
|-------------------------------------|------------------|
| Medical Supplies (Excluding Epogen) | <u>\$247,875</u> |
| TOTAL                               | \$1,133,003      |
| Number of Treatments                | 9,915            |
| Cost per Treatment                  | <u>\$114.27</u>  |

SOURCE: Feasibility Study in Attachment 42(4).

#### Cobblestone

| START-UP COSTS           |             |      | Annual       |
|--------------------------|-------------|------|--------------|
|                          | Cost        | Life | Depreciation |
| Construction/Contingency | \$763,842   | 39   | \$19,586     |
| Gross site improvements  | \$0         | 39   | \$0          |
| Pre-opening              | \$0         | 0    | \$0          |
| Equipment/Furniture      | \$550,132   | 7    | \$78,590     |
| Fces/services            | \$132,000   | 39   | \$3,385      |
| Shipping/taxes           | \$0         | 0    | \$0          |
| Total                    | \$1,445,974 | _    | \$101,561    |
| Facility                 |             |      |              |
| Square feet of space     | 6,606       |      |              |
| Cost per square foot     | \$115.63    |      |              |
| Hemo stations            | 14          |      |              |

| ESTIMATED CAPITAL | Year 1   | Үеаг 2   | Year 3   | Year 4   | Year 5   |
|-------------------|----------|----------|----------|----------|----------|
| EXPENDITURES      | \$32,000 | \$32,960 | \$33,949 | \$34,967 | \$36,016 |

| INCOME STATEMENT         |       |                 | Pı              | ro Fo | orma Projecte | d  |             |                   |
|--------------------------|-------|-----------------|-----------------|-------|---------------|----|-------------|-------------------|
|                          |       | <br>Year 1      | <br>Year 2      |       | Year 3        |    | Year 4      | <br><b>Уеаг</b> 5 |
| Treatments               |       |                 |                 |       |               |    |             |                   |
| Chronic                  |       | 9,209           | 9,628           |       | 9,915         |    | 10,202      | 10,489            |
| Home                     |       | <br>0           | <br>0           |       | 0             |    | 0           | <br>0             |
| Total Treatments         |       | 9,209           | 9,628           |       | 9,915         |    | 10,202      | 10,489            |
| Growth                   |       |                 | 4.5%            |       | 3.0%          |    | 2.9%        | 2.8%              |
| Net Revenue              |       | \$<br>3,223,730 | \$<br>3,302,858 | \$    | 3,465,954     | \$ | 3,634,055   | \$<br>3,807,292   |
| Net Revenue/Tx           |       | \$350           | <i>\$343</i>    |       | \$350         |    | \$356       | \$363             |
| SW&B                     |       | \$909,586       | \$859,348       |       | \$885,128     |    | \$911,682   | \$939,032         |
| Other Expenses           |       | <br>\$1,375,684 | \$1,479,894     |       | \$1,546,846   |    | \$1,616,133 | \$1,687,831       |
| Total Expenses           |       | \$2,285,270     | \$2,339,242     |       | \$2,431,974   |    | \$2,527,815 | \$2,626,863       |
| EBITDA                   |       | <br>\$938,460   | \$963,616       |       | \$1,033,980   |    | \$1,106,240 | \$1,180,429       |
| EBITDA/Tx                |       | \$101.9I        | \$100.08        |       | \$104.28      |    | \$108.43    | \$112.54          |
| EBITDA as a % of Revenue |       | <br>29.1%       | 29.2%           |       | 29.8%         |    | 30.4%       | <br>31.0%         |
| Depr & Amort             |       | \$174,525       | \$179,233       |       | \$184,083     |    | \$189,078   | \$194,223         |
| EBIT                     |       | \$763,935       | \$784,383       |       | \$849,897     |    | \$917,162   | \$986,206         |
| Interest Expense         | 0.0%  | \$0             | \$0             |       | \$0           |    | \$0         | \$0               |
| Pre-Tax Income           |       | \$763,935       | \$784,383       |       | \$849,897     |    | \$917,162   | \$986,206         |
| Income Taxes             | 39.2% | \$299,463       | \$307,478       |       | \$333,160     |    | \$359,528   | \$386,593         |
| Net Income               |       | \$464,472       | \$476,905       |       | \$516,737     |    | \$557,634   | \$599,613         |
| hares Outstanding        |       | 102,600,000     | 102,600,000     |       | 102,600,000   |    | 102,600,000 | 102,600,000       |
| Incremental EPS          |       | \$0.005         | \$0.005         |       | \$0.005       |    | \$0.005     | \$0.006           |

|                            | I JRA I     |             |                    | Trait       |             |
|----------------------------|-------------|-------------|--------------------|-------------|-------------|
| Treatments                 | ,           |             |                    |             |             |
| Chronic<br>PD              | 9,209<br>0  | 9,628       | 9,915              | 10,202      | 10,489      |
| Total Treatments           | 9.200       | 9678        | 9 0 1 5            | 10.200      | 10.480      |
| Growth                     |             | 4.5%        | 3.0%               | 2.9%        | 2.8%        |
| REVENUES:                  |             |             |                    |             |             |
| In Center                  | \$2,210,740 | 52,311,174  | \$2,379,600        | \$2,450,623 | \$2,622,035 |
| Ноте                       | 20          | 8           | os .               | S0          | 20          |
| Epogen                     | \$736,720   | 5712,472    | 5793,200           | \$877,372   | \$839,120   |
| Other Ancillary            | 5276,270    | \$279,212   | 5297,450           | \$306,060   | \$346,137   |
| Gross Revenue              | \$3,223,730 | \$3,302,858 | 53,465,954         | \$3,634,055 | \$3,807,292 |
| Less:                      |             |             |                    |             |             |
| Contractual Allowances     | 20          | 20          | 80                 | 20          | 05          |
| Epogen Allowance           | 08          | SO SO       | S                  | 8           | 80          |
| Net Revenue                | 53,223,730  | \$3,302,858 | \$3,465,954        | \$3,634,055 | \$3,807,292 |
| Net Rovenue/Tx             | \$350       | \$343       | 8350               | 9356        | \$363       |
| EXPENSES:                  |             |             |                    |             |             |
| SW&B - Chronic             | 5909,586    | 5859,348    | \$885,128          | \$911,682   | \$939,032   |
| SW&В - Ноте                | 20          | 20          | OS                 | S           | 80          |
| Medical Supplies - Chronic | S202,598    | \$254,179   | \$247,875          | \$272,904   | \$284,776   |
| Medical Supplies - Home    | DS SE       | 0S 57       | 2 2                | 08          | 20          |
| Pharmach                   | \$13,614    | 314,442     | 014'0/5<br>814 618 | 515,003     | 46,4618     |
| Lab                        | \$27,627    | 528.884     | 529,745            | \$30.606    | 531.467     |
| Epogen                     | \$276,270   | \$290,980   | 5345,983           | \$353,272   | \$364,604   |
| Provision for Bad Debts    | \$83,817    | \$85,874    | \$1115             | 594,485     | 898,990     |
| Utilities and Telephone    | \$46,045    | \$48,140    | \$42,635           | \$51,010    | \$52,445    |
| Maintenance and Repair     | 536,836     | 538,512     | 541,147            | \$40,808    | \$42,480    |
| Taxes and Licenses         | \$27,627    | 528.884     | 529,745            | \$30,606    | 531,467     |
| Other Supplies             | \$73,672    | 577,024     | 579,320            | 581,616     | \$94,401    |
| Other Expenses             | 262,161     | 857,768     | 556,697            | S61,212     | \$62,934    |
| Physician Fees             | \$70,000    | \$70,000    | S70,000            | 210,000     | \$70,000    |
| Rent                       | 8517,998    | \$222,358   | \$226,805          | 5231,341    | \$235,968   |
| Cotal Expenses             | \$2,451,036 | \$175,011   | 207,615,236        | 5191,090    | 5199,090    |
| EBITDA                     | \$772,694   | \$788,005   | \$850,718          | \$915,150   | \$981,339   |
| EBITDATA                   | \$83.91     | \$81.85     | \$85.80            | \$89.70     | \$93.56     |
| EBITDA as a % of Revenue   | 24.0%       | 23.9%       | 24.5%              | 25.2%       | 25.8%       |
| Depr & Amort               | \$174,525   | \$179,233   | S184,083           | \$189,078   | \$194,223   |
| EBIT                       | 691'8658    | \$608,772   | \$666,635          | \$726,072   | 5787,116    |
| CASH FLOW:                 |             |             |                    |             |             |
| Net Income                 | 5464,472    | \$476,905   | \$516,737          | \$557,634   | \$599,613   |
| Cenited Expenditures       | 575,81.16   | 51,673      | \$184,083          | \$189,078   | \$194,223   |
|                            |             |             |                    |             |             |

| IN - CENTER             | -              | Year 1     | λ        | Year 2     | ×        | Year 3     | >        | Year 4     | Ye       | Year 5     |
|-------------------------|----------------|------------|----------|------------|----------|------------|----------|------------|----------|------------|
| Month                   | Patients<br>62 | Treatments | Patients | Treatments | Patients | Treatments | Patients | Treatments | Patients | Treatments |
| H                       | 62             | 754        | 99       | 791        | 89       | 815        | 20       | 839        | 72       | 863        |
| 2                       | 63             | 749        | 99       | 793        | 89       | 817        | 70       | 841        | 72       | 865        |
| m                       | 63             | 753        | 67       | 795        | 69       | 819        | 71       | 843        | 73       | 867        |
| 4                       | 63             | 757        | 67       | 797        | 69       | 821        | 71       | 845        | 73       | 869        |
| ις                      | 64             | 761        | 29       | 799        | 69       | 823        | 71       | 847        | 73       | 871        |
| φ                       | 64             | 292        | 29       | 801        | 69       | 825        | 71       | 849        | 73       | 873        |
| 7                       | 64             | 692        | 29       | 803        | 69       | 827        | 71       | 851        | 73       | 875        |
| ∞0                      | 65             | 773        | 29       | 802        | 69       | 829        | 7.1      | 853        | 73       | 877        |
| თ                       | 65             | 777        | 68       | 807        | 70       | 831        | 72       | 855        | 74       | 879        |
| 10                      | 92             | 781        | 68       | 808        | 70       | 833        | 72       | 857        | 74       | 881        |
| 11                      | 99             | 785        | 68       | 811        | 20       | 835        | 72       | 829        | 74       | 883        |
| 12                      | 99             | 789        | 68       | 813        | 70       | 837        | 72       | 861        | 74       | 885        |
| Total                   |                | 9,217      |          | 9,628      |          | 9,915      |          | 10,202     |          | 10,489     |
| HOME                    | ,              | 7 7 2 2    | >        | , v.o., v  | >        | 5 2 2 2    | >        | <b>V</b>   | >        | L.         |
| Month                   | Patients       | Treatments | Patients | Treatments | Patients | Treatments | Patients | Treatments | Patients | Tedi 3     |
|                         |                |            |          |            |          |            |          |            |          |            |
| 120                     | 0              | 0          | 0        | 0          | 0        | 0          | 0        | 0          | 0        | 0          |
| n 4                     |                |            |          |            |          |            |          |            |          |            |
| 5                       |                |            |          |            |          |            |          |            |          |            |
| vo i                    |                |            |          |            |          |            |          |            |          |            |
| /                       |                |            |          |            |          |            |          |            |          |            |
| o on                    |                |            |          |            |          |            |          |            |          |            |
| 10                      |                |            |          |            |          |            |          |            |          |            |
| 11                      |                |            |          |            |          |            |          |            |          |            |
| 12                      |                |            |          |            |          |            |          |            |          |            |
| Total                   |                | -          |          |            |          |            |          | ,          |          | *          |
|                         |                |            |          |            |          |            |          |            |          |            |
| New Patients on Service | n Service      |            |          |            |          |            |          |            |          |            |
| Beginning Patients      | nts            | 62         |          | 99         |          | 89         |          | 70         |          | 72         |
| Less 14.0% Mortality    | tality         | σ (        |          | თც         |          | 9 6        |          | 10         |          | 01         |
| Ending ratients         |                | 00         |          | 98         |          | 0          |          | 7/         |          | /4         |
| Net New Patients        | ŦĴ             | 13         |          | 11         |          | 12         |          | 12         |          | 12         |
|                         |                |            |          |            |          |            |          |            |          |            |

Cobblestone

Assumptions for Denovo:

\$550,132 \$763,842 \$132,000 \$1,445,974 Construction/Contingency Gross site improvements Equipment & Furniture Pre. Opening Fees/services Expansion Costs: Total Based on financial data for existing facility at Cobblestone

Revenues & Expenses:

Based on 2.6% of net revenue.

Bad Debt:

Proposed Staffing:

Patient Census:

Based on S99(including benefits) first year actual per treatment. Benefits portion of SWBs is approximately 39%

Year one average census of 64 (9,209 treatments per year) for year 1 with an annual growth rate of 4.5% (2nd. Year), 3.0(3rd. Year), 2.9% (4th. Year), 2.8% (5th. Year).

Assumes A/R @ 120 days first year and 70 days year 2,3,4 and 5 Assumes A/P @ 24 days Provided by :DAVITA and Net Income

S Working Capital:

### Total Renal Care Inc. d/b/a Cobblestone Dialysis

### **Projected Capital Costs**

### Year 2014

| Depreciation/Amortization             | \$184,083      |
|---------------------------------------|----------------|
| Interest                              | 0              |
| TOTAL                                 | \$184,083      |
| Number of Treatments                  | 9,915          |
| Capital Cost per Treatment            | <u>\$18.57</u> |
| SOURCE: Feasibility Study in Attachme | ent 42(4).     |

#### Safety Net Impact Statement

The project has no impact on "Safety Net Service" providers as defined in Public Act 96-031. Hemodialysis is a unique health care service which is covered by Medicare regardless of patient age. The rare patient who may ultimately be denied Medicare coverage due to lack of citizenship receives coverage through the State of Illinois' Medicaid program. Sec the following pages for three (3) years' data on revenues, costs, patients and treatments by payer for DaVita's Illinois and Chicago facilities.

DaVita facilities will provide any member of the community with dialysis services prescribed by a licensed physician. DaVita accepts and dialyzes patients with renal failure needing a regular course of dialysis without regard to race, color, national origin, gender, sexual orientation, age, religion, or disability. In addition, DaVita provides service to persons with barriers to mainstream health care due to lack of insurance, inability to pay, or geographic isolation.

Below is the process whereby DaVita ensures that patients receive care. DaVita first verifies Medicare or Medicaid eligibility and/or private insurance coverage. Patients who lack insurance are authorized to receive treatment at the facility level with necessary written approval while they complete necessary applications for Medicare or Medicaid. Medicaid under Illinois law will provide treatment back to the first date of treatment. Medicare has a waiting period of 90 days after starting an ongoing course of dialysis. In any case, DaVita treats the patient with ongoing dialysis whether the service is ever covered or not.

Persons, who are not eligible for medical benefits because they do not meet citizenship/immigration requirements, may qualify for medical emergency care under Illinois law. Hemodialysis is considered an emergency medical condition and as long as the patient needs hemodialysis services they are covered. If there is a gap in coverage or eligibility for coverage at any time and in any case, DaVita provides care to those in any of those eircumstances.

DaVita offers monthly pre-ESRD teaching to any patient who would like to attend at community based centers near its dialysis centers. Classes consist of the following different curricula: Making Healthy Choices, Taking Control and Treatment Choices including transplant services from local programs. The classes offer patients tips on how to maintain healthy living and the pro and cons of the options available for treating end stage renal disease (ESRD) along with the process to receive a transplant.

DaVita also has a website (DaVita.com) that offers an education section with topics such as kidney disease, dialysis, home dialysis, transplant and diet & nutrition. The DaVita website contains multiple sources for services available, recipes for patients with ESRD, other tools provided by DaVita and videos about multiple topics.

DaVita Clinical Research (DCR) is a renal Phase I-IV clinical trial site and site management organization. It offers the following services: Phase I-IV, Pharmacokinetics, and Pharmacodynamics. Our specialty patient population includes Renal, Renal Transplants and Peritoneal Dialysis. DCR is committed to the success of our customers' studies in providing the highest quality, professional services. It is unique, with Phase I-IV clinical trial capabilities, quick local or central institutional review board (IRB) approval, rapid enrollment of patients and board-certified physicians committed to managing all protocol-related activities. It has been conducting clinical trials for over 15 years and has worked with over 65 drug and device sponsors, to provide quality, timely and cost effective clinical trials.

ATTACHMENT 43
Page 1 of 5

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#### Illinois Chronic Hemodialysis

### Safety Net Information

| CHARITY CARE                     | <u>2007</u> | <u>2008</u> | 2009        |
|----------------------------------|-------------|-------------|-------------|
| Charity (# of Self-Pay Patients) | 8           | 10          | 19          |
| Charity (Self-Pay Cost)          | \$244,745   | \$321,510   | \$597,263   |
| MEDICAID                         |             |             |             |
| Medicaid (Patients)              | 204         | 214         | 220         |
| Medicaid (Revenue)               | \$8,929,985 | \$9,073,985 | \$9,212,781 |

SOURCE: DaVita Inc.

NOTE: Illinois includes Heartland Regions 1 and 2 + Star Catchers

Regions 2, 4, and 8.

### DaVita Inc.

## Revenues and Treatments, By Payer

|                        | <u>2007</u>   | 2008          | 2009                                  |
|------------------------|---------------|---------------|---------------------------------------|
| ILLINOIS REVENUES      |               |               | · · · · · · · · · · · · · · · · · · · |
| Medicare               | \$79,229,775  | \$82,651,051  | \$88,220,128                          |
| Blue Cross/Blue Shield | \$24,022,742  | \$20,454,198  | \$23,668,861                          |
| Medicaid               | \$8,929,985   | \$9,073,985   | \$9,212,781                           |
| Self Pay               | \$250,518     | \$297,508     | \$575,803                             |
| Commercial/all other   | \$51,532,023  | \$44,746,861  | \$44,895,814                          |
| Total                  | \$163,965,043 | \$157,223,604 | \$166,573,387                         |
| CHICAGO REVENUES       |               |               |                                       |
| Medicare               | \$28,149,305  | \$30,390,842  | \$32,127,717                          |
| Blue Cross/Blue Shield | \$12,541,341  | \$10,815,424  | \$11,415,959                          |
| Medicaid               | \$5,366,104   | \$5,497,429   | \$5,550,862                           |
| Self Pay               | \$150,073     | \$155,138     | \$376,585                             |
| Commercial/all other   | \$17,100,684  | \$14,432,920  | \$14,509,169                          |
| Total                  | \$63,307,508  | \$61,291,753  | \$63,980,292                          |
| Illinois Treatments    |               |               |                                       |
| Medicare               | 337,187       | 355,978       | 372,720                               |
| Blue Cross/Blue Shield | 22,341        | 24,120        | 26,829                                |
| Medicaid               | 30,242        | 30,615        | 31,392                                |
| Self Pay               | 1,129         | 1,478         | 2,723                                 |
| Commercial/all other   | 47,034        | 48,985        | 48,791                                |
| Total                  | 437,932       | 461,176       | 482,455                               |
| Chicago Treatments     |               |               |                                       |
| Medicare               | 111,579       | 122,087       | 127,472                               |
| Blue Cross/Blue Shield | 10,864        | 12,663        | 13,048                                |
| Medicaid               | 17,964        | 18,357        | 18,655                                |
| Self Pay               | 634           | 736           | 1,722                                 |
| Commercial/all other   | 11,521        | 11,156        | 11,936                                |
| Total                  | 152,561       | 164,999       | 172,833                               |

### DaVita Inc.

### Patients, By Payer

|  | 2007  | 2008                 | <u> 2009</u> |
|--|-------|----------------------|--------------|
| 1  |       | LINOIS PATIENT COUNT | (Estimaté)   |
| Medicare   | 2,275 | 2,494                | 2,606        |
| Blue Cross/Blue Shield of IL   | 151   | 169                  | 188          |
| Medicaid   | 204   | 214                  | 220          |
| Self Pay   | 8     | 10                   | 19           |
| Commercial/all other   | 317   | 343                  | 341          |
| Total  | 2,954 | 3,230                | 3,374        |
|  | 148.2 | 142.8                | 143.0        |
| (2) The state of t | CI-   | IICAGO PATIENT COUNT | (Estimate)   |
| Medicare   | 780   | 855                  | 880          |
| Blue Cross/Blue Shield of IL   | 76    | 89                   | 90           |
| Medicaid   | 126   | 129                  | 129          |
| Self Pay   | 4     | 5                    | 12           |
| Commercial/all other   | 81    | 78                   | 82           |
| Total  | 1,067 | 1,156                | 1,193        |
|  | 143.0 | 142.7                | 144.9        |

Methodology:

Tx/Pt

Tx / Pt

Chicago includes Heartland Regions 1 and 2

Illinois includes Heartland Regions 1 and 2 + Star Catchers Regions 2, 4, and 8

Pulled historical Treatments and Patient count from essbase

### DaVita Inc.

### **Cost per Treatment**

|                            |         | <u> 2007</u> |          | 2008   |    | <u>2009</u>   |
|----------------------------|---------|--------------|----------|--------|----|---------------|
| ILLINOIS Cost per Treatmer | nt      |              |          | -      |    |               |
| Salary Wage & Benefit      | \$      | 76.30        | \$       | 78.12  | \$ | 77.10         |
| Medical Supplies           | \$      | 89.11        | \$       | 87.17  | \$ | 89.20         |
| Other Controllable Expense | \$      | 19.46        | \$       | 19.81  | \$ | 19.35         |
| Other Operating Expense    | \$      | 31.90        | \$       | 32.43  | \$ | 33.68         |
| Pre G&A Expense per Tx     | \$      | 216.78       | \$       | 217.53 | \$ | 219.34        |
| CHICAGO Cost per Treatme   | <br>ent |              |          |        |    |               |
| Salary Wage & Benefit      | \$      | 87.04        | \$       | 89.65  | \$ | 87.5 <b>7</b> |
| Medical Supplies           | \$      | 95.48        | \$       | 93.66  | \$ | 93.23         |
| Other Controllable Expense | \$      | 21.68        | \$       | 21.60  | \$ | 20.82         |
| Other Operating Expense    | \$      | 37.08        | \$       | 36.69  | \$ | 37.99         |
| Pre G&A Expense per Tx     | \$      | 241.28       | \$       | 241.60 | \$ | 239.61        |
|                            |         |              | <u> </u> |        | L  |               |

#### **CHARITY CARE\***

#### DaVita Inc.

#### Illinois Facilities

| <u>CH.</u>                                      | ARITY CARE/SELI | F PAY*        |               |
|---|-----------------|---------------|---------------|
|   | 2007            | 2008          | 2009          |
| Net Patient Revenue                             | \$163,965,043   | \$157,223,604 | \$166,573,387 |
| Amount of Charity Care (Self Pay)<br>(revenues) | \$250,518       | \$297,508     | \$575,803     |
| Cost of Charity Care                            | \$244,745       | \$321,510     | \$597,263     |

SOURCE: DaVita Inc.

NOTES: Illinois facilities include Heartland Regions 1 and 2 and

Star Catcher's Regions 2, 4, and 8.

In-center hemodialysis is a unique health service covered by Medicare regardless of patient age. The rare patient who may be denied Medicare coverage due to lack of citizenship receives coverage through Illinois' Medicaid program. Therefore, DaVita does not have charity care to report that meets the State of Illinois definition.

DaVita provides any member of the community with dialysis services prescribed by a licensed physician. DaVita accepts and dialyzes patients with renal failure needing a regular course of dialysis without regard to race, color, national origin, gender, sexual orientation, age, religion, or disability. In addition, DaVita provides service to persons with barriers to mainstream health care due to lack of insurance, inability to pay, or geographic isolation.

While "Self-pay" patients are billed for services their care is largely discounted and written off as bad debt upon approval of the Regional Operations Director.

### **APPENDIX 1**

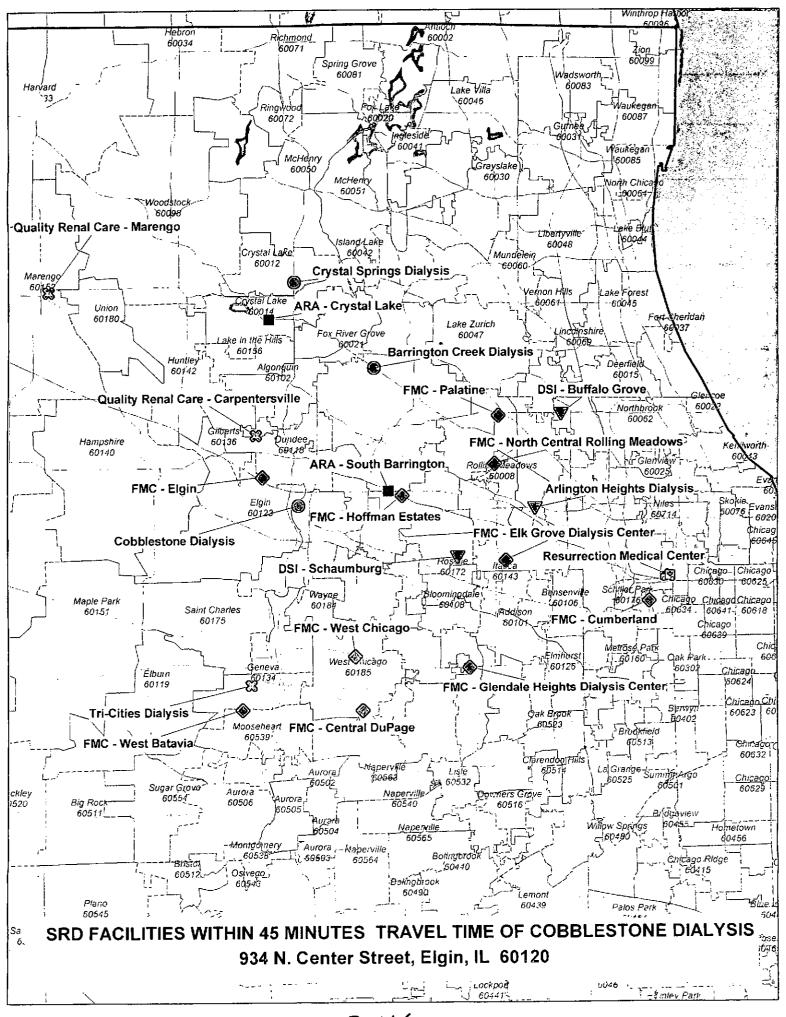
### **Documentation**

List of Facilities within 45 minutes of Current Location of Cobblestone Dialysis

Previously Known as Sherman Dialysis Center

| Manguest      | Facility Name                       | Address                             | Ş                  | State Zi | ZipCode | Mileage | Drive Time | Adjustment (1.15) |
|---------------|-------------------------------------|-------------------------------------|--------------------|----------|---------|---------|------------|-------------------|
| Reference No. | •                                   |                                     |                    |          |         |         |            | MapQuest Time     |
| +             | FMC-Elain                           | 580 Tollgate Rd                     | Elgin              | ڀ        | 60123   | 3.9     | თ          | 10.35             |
| ~ ~           | ARA-South Barrington                | 33 W Higgins Rd                     | South Barringrton  | _        | 60010   | 7.16    | 5          | 14.95             |
| · п           | FMC-Hoffman Estates                 | 3150 W Higgins Rd                   | Hoffman Estates    | <b>=</b> | 60169   | 9.11    | 5          | 17.25             |
| 4             | Quality Renal Care-Camentersville   | 2203 Randail Rd                     | Carpentersville    | ï.       | 60110   | B.76    | 16         | 18.4              |
| 'n            | FMC - WEST CHICAGO                  | 1855 N. Neltnor Blvd                | West Chicago       | _        | 60185   | 14.33   | 23         | 26.45             |
| ω             | DSI - Scheumburg                    | 1156 S. Roselle Road                | Schaumburg         | _        | 60193   | 13.62   | 54         | 27.6              |
| _             | FMCNA - Rolling Meadows             | 4180 Winnetka Avenue                | Rolling Meadows    | 7        | 80009   | 17,19   | 56         | 29.9              |
| 80            | Tri-Cities Dialysis                 | 306 Randall Rd                      | Geneva             | _        | 60134   | 16.2    | 56         | 29.9              |
| m             | FMC-Elk Grove Village               | 901 Biesterfield Rd                 | Elk Grove Village  | یے       | 60007   | 17.8    | 27         | 31.05             |
| <b>P</b>      | DSI - Arlington Heights             | 17 W. Golf Road                     | Arlington Heights  | _        | 60005   | 18.17   | 27         | 31.05             |
| =             | DVA - Barrington Creek              | 28214 W. Northwest HWY              | Lake Barrington    | ي        | 60010   | 15.65   | 28         | 32.2              |
| 12            | ARA-Crystal Lake                    | 6298 Northwest HWY                  | Crystal Lake       | _        | 60014   | 17.17   | 28         | 32.2              |
| t.            | FMC - Palatine                      | 691 E Dundee Rd                     | Palatine           | _        | 60074   | 16.82   | 28         | 32.2              |
| 44            | Crystal Springs                     | 4900 South JL RTE 31                | Crystal Lake       | <b>=</b> | 60102   | 16.07   | 53         | 33.35             |
| 5             | FMC - DuPage West                   | 450 E Roosevell Rd                  | West Chicago       | _        | 60185   | 18.58   | 30         | 34.5              |
| 9             | DSI - Buffalo Grove                 | 1291 West Dundee Road               | Buffalo Grove      | 1        | 68009   | 21.3    | 3          | 35.65             |
| 1             | FMC - West Batavia                  | Fabyan Park'y & Branson Dr.         | Batavia            | _        | 60510   | 19.19   | 32         | 36.B              |
| - 59          | Quality Renal Care-Marengo          | 910 Greenlee St                     | Marengo            | 긭        | 60152   | 25,19   | 35         | 40.25             |
| 6             | FMC-Glendale Heights                | 520 E North Ave                     | Chicago            | <b>=</b> | 60139   | 22,48   | 35         | 40,25             |
| 70            | FMC-Norridge                        | 4701 N Cumberland Ave               | Norndge            | 7        | 60706   | 26.31   | 88         | 42.55             |
| 21            | Resurrection Medical Center         | 7435 W Talcott Ave                  | Chicago            | يـ       | 60831   | 27.37   | 39         | 44.85             |
|               |                                     |                                     |                    |          |         |         |            |                   |
| 22            | FMC-Modern                          | 4312 W Elm St                       | McHenry            | یے       | 60050   | 22.63   | 40         | 46                |
| 2             | FMC-Glenview Dialvsis               | 4248 Commercial Way                 | Glenview           | _        | 60025   | 27.7    | 42         | 48.3              |
| 7.            | FMC-Naperville North                | 516 W 5th Ave                       | Neperville         | 닐        | 60563   | 28.68   | 43         | 49.45             |
| 52            | FMC - Deerfield                     | 405 Lake Cook Road                  | Deerfield          | 긛        | 60015   | 27.31   | 43         | 49.45             |
| 58            | FMC-Lombard                         | 1960 Springer Dr                    | Lombard            | _1       | 60148   | 29.39   | 44         | 50.6              |
| 52            | DVA - Sycamore Dialysis             | 2200 Gateway Dr                     | Sycamore           | ا        | 60178   | 29.74   | 44         | 50.6              |
| 28            | FMC-Niles                           | 8565 W Dempster St                  | Niles              |          | 60714   | 30.03   | 44         | 50.6              |
| 59            | FMC-Oowner's Grove                  | 3825 Highland Ave                   | Downer's Grove     | ڀ        | 60515   | 31.89   | 46         | 52.9              |
| 30            | FMC - Round Lake                    | 401 W. Nippersink Road              | Round Lake Heights | _        | 60073   | 29.72   | 47         | 54,05             |
| 31            | DVA - Big Oaks                      | 5623 W Touhy Ava                    | Nies               | <b>=</b> | 60714   | 31.27   | 47         | 54.05             |
| 32            | Fox Valley Dialysis                 | 1300 Waterford Dr                   | Aurora             | <b>=</b> | 60504   | 29.58   | 47         | 54,05             |
| 33            | FMC-Naperville                      | 100 Spalding Dr                     | Naperville         | _        | 60540   | 28.56   | 48         | 55.2              |
| 33            | DVA - Lake County Dialysis Services | 918 S. Milwaukee Avenue             | Libertyville       | <u></u>  | 60048   | 29.9    | 49         | 56.35             |
| 35            | DVA - Lake Villa                    | 37809 N. Route 59                   | Lake Ville         | 긛        | 60046   | 36.65   | 90         | 69                |
|               |                                     |                                     |                    |          |         |         |            |                   |
| Source:       | Map Quest. See documentat           | tion in Appendix 1.                 |                    |          |         |         |            |                   |
| Note:         | Denotes Facilities in Excess        | of 45 minutes adjusted travel time. | travel time.       |          |         |         |            |                   |
|               |                                     |                                     |                    |          |         |         |            |                   |

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MAPQUEST.

Notes

FMC-Elgin

\_[

Trip to 580 Tollgate Rd

Elgin, IL 60123-9320 3.90 miles - about 9 minutes



4

934 Center St, Elgin, IL 60120-2125

1. Start out going SOUTH on CENTER ST toward SLADE AVE.

go 0.8 mi

2. Turn RIGHT onto KIMBALL ST.

go 0.5 mi



31

3. Turn RIGHT onto N STATE ST / IL-31.

go 2.3 mi



4. Turn LEFT onto TOLLGATE RD.

go 0.2 mi



5. 580 TOLLGATE RD is on the RIGHT.

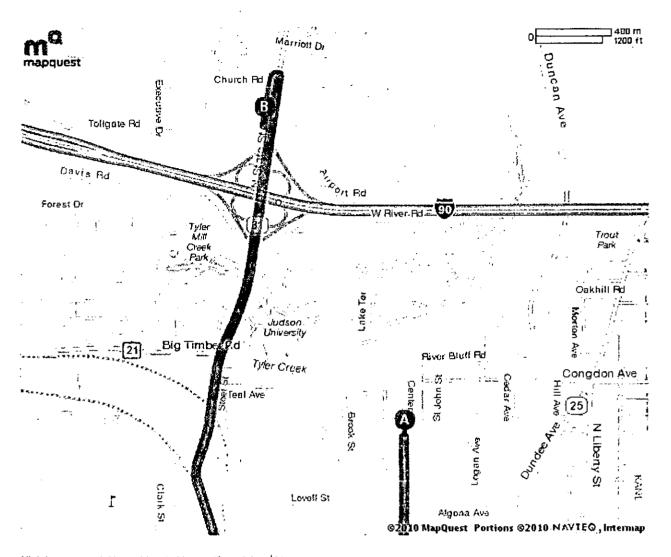
go 0.0 mi



580 Tollgate Rd, Elgin, IL 60123-9320

Total Travel Estimate: 3.90 miles - about 9 minutes

Route Map Hide



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## MAPQUEST.

Notes

ARA-South Barrington

ائد

Trip to 33 W Higgins Rd

South Barrington, IL 60010-9115 7.16 miles - about 13 minutes #2

ك



### 934 Center St, Elgin, IL 60120-2125

| START      | 1. Start out going SOUTH on CENTER ST toward SLADE AVE. | go 0.0 mi         |
|------------|---|-------------------|
| <b>①</b>   | 2. Turn LEFT onto SLADE AVE.                            | go 0.6 mi         |
| <b>(5)</b> | 3. Turn LEFT onto DUNDEE AVE.                           | go 0.0 mi         |
| <b>⊕</b> 🗺 | 4. Turn RIGHT onto PAGE AVE / IL-25 S.                  | go 0.0 mi         |
| <b>(3)</b> | 5. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N.        | go 0.2 mi         |
| <b>€</b>   | 6. Turn RIGHT onto CONGDON AVE.                         | go 1.1 mi         |
| <b>(</b> ) | 7. CONGDON AVE becomes SHOE FACTORY RD.                 | go 2.9 mi         |
| (S9)       | 8. Turn LEFT onto IL-59 N / SUTTON RD / NEW SUTTON RD.  | <b>g</b> o 0.9 mi |
| <b>₹</b>   | 9. Turn SLIGHT RIGHT onto IL-72 E / W HIGGINS RD.       | go 1.3 mi         |
| EHD        | 10. <b>33 W HIGGINS RD</b> .                            | go 0.0 mi         |

Û

33 W Higgins Rd, South Barrington, IL 60010-9115

#### Total Travel Estimate: 7.16 miles - about 13 minutes

## Route Map Hide mapquest Paletine Rd West Dundee Lake Farest Preserva EMain ST W Higgins Ad [21] Summit St W Golf Rd . 0 Vaia. Eliving Park Po Olivia Country Club @2010 MapQuest Portigns @2010 NAVTEO, Intermap

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Notes

FMC-Hoffman Estates

Trip to 3150 W Higgins Rd Hoffman Estates, IL 60169-7237 9.11 miles - about 15 minutes

#3



# 934 Center St, Elgin, IL 60120-2125

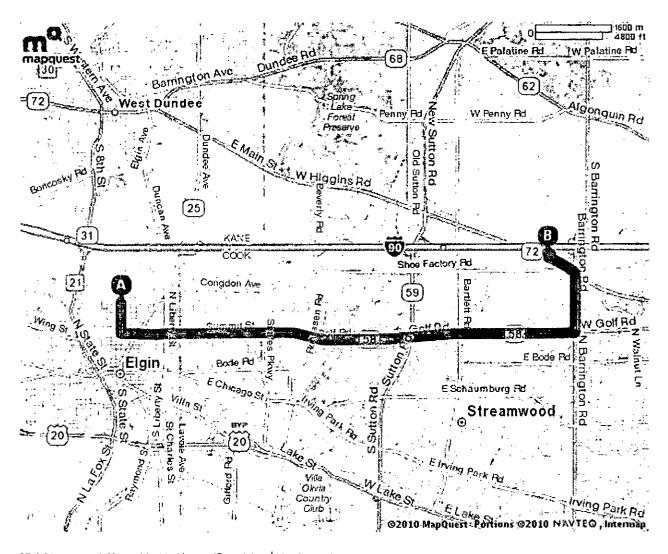
| START      | Start out going SOUTH on CENTER ST toward SLADE     AVE. | go 0.5 mi |
|------------|--|-----------|
| <b>ⓑ</b>   | 2. Turn LEFT onto SUMMIT ST.                             | go 2.4 mi |
| ⊕ 🐷        | 3. SUMMIT ST becomes IL-58 / GOLF RD.                    | go 4.7 mi |
| <b>③</b>   | 4. Turn LEFT onto BARRINGTON RD.                         | go 1.0 mi |
| <b>© 7</b> | 5. Turn LEFT onto W HIGGINS RD / IL-72 W.                | go 0.5 mí |
| ***        | 6. Turn RIGHT onto GREENSPOINT PKWY.                     | go 0.0 mi |
| <b>(1)</b> | 7. Turn LEFT onto W HIGGINS RD.                          | go 0.0 mí |
| END        | 8. 3150 W HIGGINS RD is on the RIGHT.                    | go 0.0 mi |

3150 W Higgins Rd, Hoffman Estates, IL 60169-7237

Total Travel Estimate: 9.11 miles - about 15 minutes

Route Map Hide

251



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Notes

Quality Renal Care-Carpentersville

آم

Trip to 2203 Randall Rd

Carpentersville, IL 60110-3355 8.76 miles - about 16 minutes



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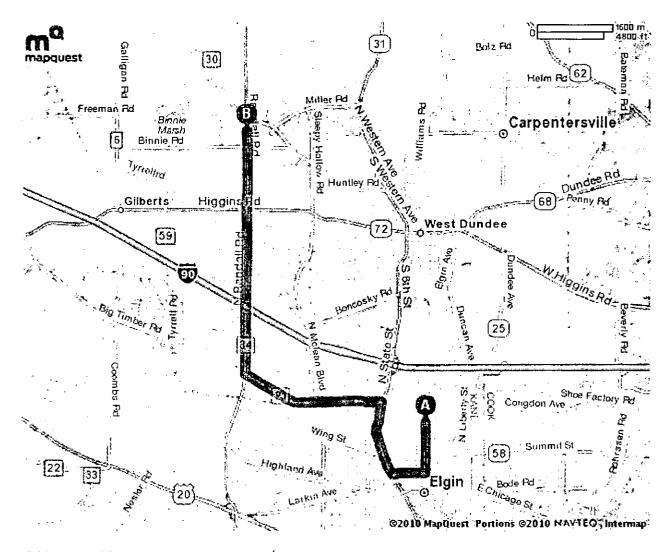
### 934 Center St, Elgin, IL 60120-2125

| START         | Start out going SOUTH on CENTER ST toward SLADE  AVE. | go 0.8 mi |
|---------------|---|-----------|
| <b>②</b>      | 2. Turn RIGHT onto KIMBALL ST.                        | go 0.5 mi |
| <b>(7)</b> 31 | 3. Turn RIGHT onto N STATE ST / IL-31.                | go 1.2 mi |
| <b>①</b>      | 4. Turn LEFT onto CR-21 / BIG TIMBER RD.              | go 2.3 mi |
| <b>@</b>      | 5. Turn RIGHT onto N RANDALL RD / CR-34 N.            | go 3.9 mi |
| END           | 6. 2203 RANDALL RD is on the RIGHT.                   | go 0.0 mi |



2203 Randall Rd, Carpentersville, IL 60110-3355

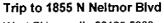
Total Travel Estimate: 8.76 miles - about 16 minutes



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Notes

FMC - WEST CHICAGO



West Chicago, IL 60185-5900 14.33 miles - about 23 minutes





#### 934 Center St, Elgin, IL 60120-2125

| START        | Start out going SOUTH on CENTER ST toward SLADE AVE.            |     | go 0.5 mi |
|--------------|---|-----|-----------|
| ூ            | 2. Tum LEFT onto SUMMIT ST.                                     |     | go 2.4 mi |
| <b>(†)</b> 😡 | 3. SUMMIT ST becomes IL-58 / GOLF RD.                           | Мар | go 2.1 mi |
| € 😡          | 4. Turn RIGHT onto iL-59 / SUTTON RD. Continue to follow IL-59. |     | go 9.3 mi |
| LND          | 5. 1855 N NELTNOR BLVD.   |     | go 0.0 mi |

#### 1855 N Neltnor Blvd, West Chicago, IL 60185-5900

Total Travel Estimate: 14.33 miles - about 23 minutes

#### Route Map Hide South Barrington 21 22 Plato Center 17 Barıllıtt<sub>⊙</sub> Hanover Park South Elain W take St 80 Roselle N Ε Ontarioville [5] Bloominadale [2] Wayne Wasco [19] St. Charles (81, Glendale Heights Lincoln Hury (38) Geneva o∵− West Chicago (7) 41 Wheaton alohtsons Mound @2010 MapQuest Portions @2010 WAVTEO, Intermap

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Notes

DSI - Schaumburg ...

Trip to 1156 S Roselle Rd Schaumburg, IL 60193-4072 13.62 miles - about 24 minutes

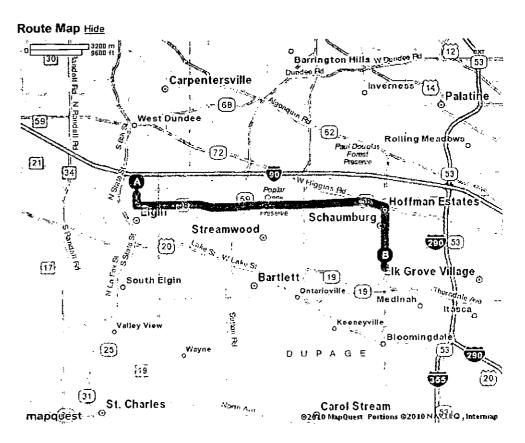


#### 934 Center St, Elgin, IL 60120-2125

| START          | Start out going SOUTH on CENTER ST toward SLADE AVE. |     | go 0.5 mi |
|----------------|--|-----|-----------|
| <b>①</b>       | 2. Turn LEFT onto SUMMIT ST.                         |     | go 2.4 mi |
| <b>(†) (5)</b> | 3. SUMMIT ST becomes IL-58 E / GOLF RD.              | Мар | go 7.2 mi |
| <b>⊕ ®</b>     | 4. Turn SLIGHT RIGHT onto W HIGGINS RD / IL-72 E.    |     | go 0.9 mi |
| <b>@</b>       | 5. Turn RIGHT onto N ROSELLE RD.                     |     | go 2.7 mi |
| EMD            | 6. 1156 S ROSELLE RD is on the RIGHT.                |     | go 0.0 mi |

### 1156 S Roselle Rd, Schaumburg, IL 60193-4072

Total Travel Estimate: 13.62 miles - about 24 minutes



Notes

FMCNA -Rolling Meadows

Trip to 4180 Winnetka Ave

Rolling Meadows, IL 60008-1375 17.19 miles - about 26 minutes



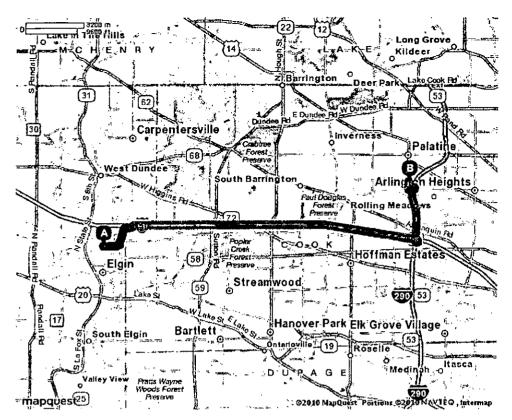


### 934 Center St, Elgin, IL 60120-2125

| Bute                | Start out going SOUTH on CENTER ST toward SLADE AVE.                                |            | go 0.0 mi  |
|---------------------|---|------------|------------|
| <b>③</b>            | 2. Turn LEFT onto SLADE AVE.  |            | go 0.6 mi  |
| <b>(b)</b>          | 3. Turn LEFT onto DUNDEE AVE.   |            | go 0.1 mi  |
| <b>@</b>            | 4. Tum RIGHT onto PAGE AVE / IL-25 S.   | <u>Map</u> | go 0.1 mi  |
| (5) (25)            | 5. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N.        |            | go 0.8 mi  |
| <b>⊕</b> 🐷          | 6. Merge onto I-90 E / JANE ADDAMS MEMORIAL TOLLWAY toward CHICAGO (Portions toll). |            | go 11.6 mi |
| <i>Ŷ</i> } <b>3</b> | 7. Merge onto IL-53 N toward NORTHWEST SUBURBS.                                     |            | go 3.3 mi  |
| <b>(</b>            | 8. Merge onto W EUCLID AVE.   |            | go 0.5 mi  |
| ÷                   | 9. Turn RIGHT onto HICKS RD.  |            | go 0.3 mi  |
| r <sup>i</sup>      | 10. Turn RIGHT onto WINNETKA AVE.   |            | go 0.0 mi  |
| EMO                 | 11. 4180 WINNETKA AVE is on the LEFT.   |            | go 0.0 mi  |

4180 Winnetka Ave, Rolling Meadows, IL 60008-1375

Total Travel Estimate: 17.19 miles - about 26 minutes



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Notes

TRI-CITIES DIALYSIS

Trip to 306 Randall Rd

Geneva, IL 60134-4200 16.20 miles - about 26 minutes



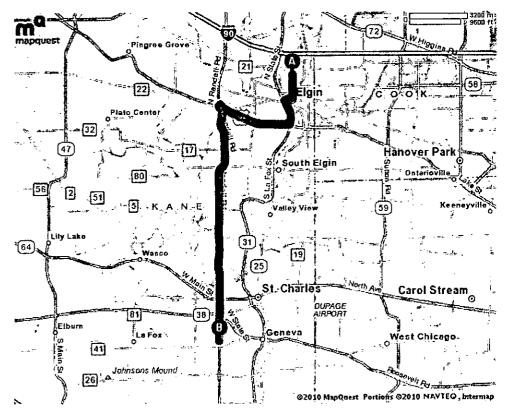


### 934 Center St, Elgin, IL 60120-2125

| डाम्मा          | <ol> <li>Start out going SOUTH on CENTER ST toward SLADE<br/>AVE.</li> </ol> |            | go 1.1 mi        |
|-----------------|--|------------|------------------|
| <b>@</b>        | 2. Turn RIGHT onto E HIGHLAND AVE.   |            | go 0.4 mi        |
| <b>(4) (31)</b> | 3. Turn LEFT onto N STATE ST / IL-31.  | <u>Map</u> | go 1.1 mi        |
| (1) (20)        | 4. Merge onto US-20 W / ULYSSES S GRANT MEMORIAL HWY toward ROCKFORD.        |            | go 3.1 mi        |
| RAMP.           | 5. Take the RANDALL RD ramp.   |            | go 0.2 mi        |
| <b>ॐ</b>        | 6. Turn RIGHT onto N RANDALL RD / CR-34 S.                                   |            | go 10.4 mi       |
| ENO             | 7. 306 RANDALL RD is on the RIGHT.   |            | go <b>0.0</b> mi |

306 Randall Rd, Geneva, IL 60134-4200

Total Travel Estimate: 16.20 miles - about 26 minutes



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Notes

ELK GROVE VILLAGE

#### Trip to 901 Biesterfield Rd

Elk Grove Village, IL 60007-3392 17.80 miles - about 27 minutes



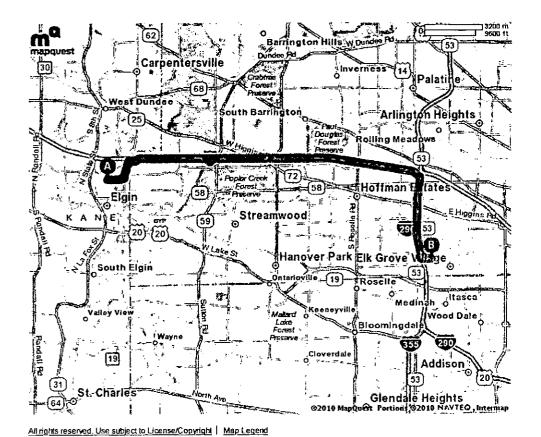


### 934 Center St, Elgin, IL 60120-2125

| PIAIR           | Start out going SOUTH on CENTER ST toward SLADE AVE.                             |            | go 0.0 mi  |
|-----------------|--|------------|------------|
| <b>③</b>        | 2. Turn LEFT onto SLADE AVE.   |            | go 0.6 mi  |
| <b>®</b>        | 3. Tum LEFT onto DUNDEE AVE.   | <u>Мар</u> | go 0.1 mi  |
| <b>⊕ ™</b>      | 4, Turn RIGHT onto PAGE AVE / IL-25 S.   |            | go 0.1 mi  |
| <b>(7) (37)</b> | 5. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N.     |            | go 0.8 mi  |
| (4) <b>(8)</b>  | Merge onto I-90 E / JANE ADDAMS MEMORIAL TOLLWAY toward CHICAGO (Portions toll). |            | go 11.6 mi |
| (d) (s)         | 7. Merge onto I-290 E / IL-53 S toward CHICAGO / WEST SUBURBS.                   |            | go 4,1 mi  |
|                 | 8. Take the IL-53 S / BIESTERFIELD RD exit, EXIT 4.                              |            | go 0.2 mi  |
| <b>→</b> >      | 9. Turn LEFT onto BIESTERFIELD RD.   |            | go 0.4 mi  |
| LHD             | 10, 901 BIESTERFIELD RD is on the RIGHT.   |            | go 0.0 mi  |

901 Biesterfield Rd, Elk Grove Village, IL 60007-3392

Total Travel Estimate: 17.80 miles - about 27 minutes



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Notes

DSI - Arlington Heights

Trip to 17 W Golf Rd

Arlington Heights, IL 60005-3905 18.17 miles - about 27 minutes

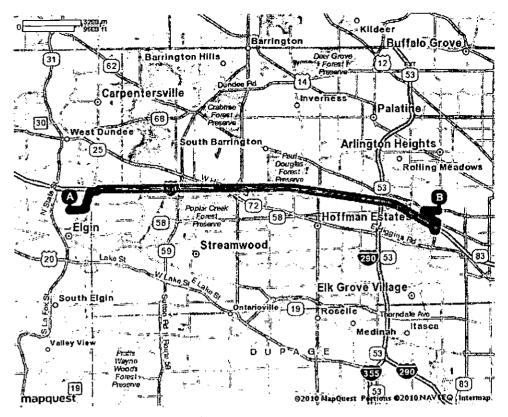


### 934 Center St, Elgin, IL 60120-2125

| START       | Start out going SOUTH on CENTER ST toward SLADE AVE.                             |            | go 0.0 mi  |
|-------------|--|------------|------------|
| <b>®</b>    | 2. Tum LEFT onto SLADE AVE.  |            | go 0.6 mì  |
| <b>③</b>    | 3. Tum LEFT onto DUNDEE AVE.   |            | go 0.1 mi  |
| <b>⊕</b> 📆  | 4. Turn RIGHT onto PAGE AVE / IL-25 S.   | <u>Мар</u> | go 0.1 mi  |
| <b>(1)</b>  | 5. Tum SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N.      |            | go 0.8 mi  |
| ♠ ■         | Merge onto I-90 E / JANE ADDAMS MEMORIAL TOLLWAY toward CHICAGO (Portions toll). |            | go 14.5 mi |
| EXÍÎ<br>X   | 7. Take the ARLINGTON HTS ROAD exit.   |            | go 0.4 mi  |
| RAM?        | 8. Take the ramp toward ARLINGTON HTS.   |            | go 0.0 mi  |
| <b>(4</b> ) | 9. Turn LEFT onto N ARLINGTON HEIGHTS RD.  |            | go 0.4 mi  |
| †) 🙃        | 10. Tum LEFT onto W ALGONQUIN RD / IL-62.  |            | go 0.8 mi  |
| <₽ 58       | 11. Turn SHARP RIGHT onto W GOLF RD / IL-58.                                     |            | go 0.6 mi  |
| END         | 12. 17 W GOLF RD is on the RIGHT.  |            | go 0.0 mi  |

17 W Golf Rd, Arlington Heights, IL 60005-3905

Total Travel Estimate: 18.17 miles - about 27 minutes



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Notes

DVA-Barrington Creek Dialysis (DeNovo)

### Trip to 28214 W Northwest Hwy

Lake Barrington, IL 60010-2324 15.65 miles - about 28 minutes





### 934 Center St, Elgin, IL 60120-2125

| START      | Start out going SOUTH on CENTER ST toward SLADE     AVE.                     | go 0.0 mi |
|------------|--|-----------|
| <b>①</b>   | 2. Turn LEFT onto SLADE AVE.   | go 0.6 mi |
| <b>①</b>   | 3. Turn LEFT onto DUNDEE AVE.  | go 0.0 mí |
|            | 4. Turn RIGHT onto PAGE AVE / IL-25 S.                                       | go 0.0 mi |
| S SORTH    | 5. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N. | go 3.6 mi |
| <a>₱</a>   | 6. Turn RIGHT onto IL-68.  | go 4.3 mi |
| <b>4</b> 🗓 | 7. Turn LEFT onto IL-59 / IL-68 / NEW SUTTON RD. Continue to follow IL-59.   | go 4.2 mi |
| 1 13       | 8. Turn LEFT onto W NORTHWEST HWY / US-14 W.                                 | go 2.9 mi |
| END        | 9. 28214 W NORTHWEST HWY is on the RIGHT.                                    | go 0.0 mi |

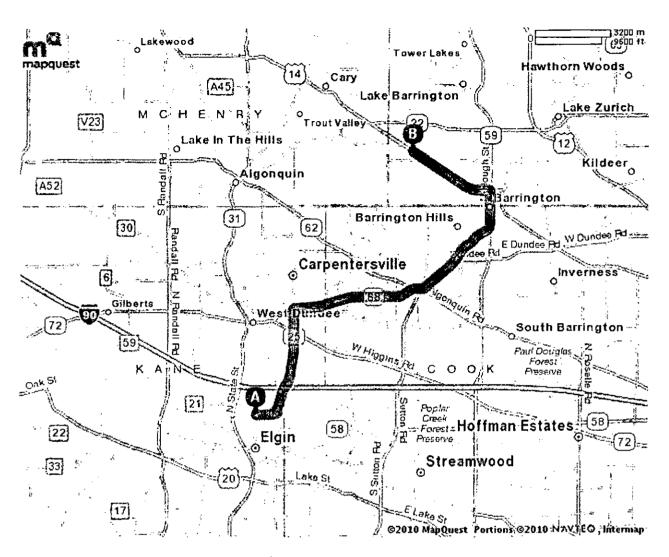


28214 W Northwest Hwy, Lake Barrington, IL 60010-2324

Total Travel Estimate: 15.65 miles - about 28 minutes

Route Map Hide

245



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Notes

ARA- Crystal Lake

Trip to 6298 Northwest Hwy

Crystal Lake, IL 60014-7933 17.17 miles - about 28 minutes





# 934 Center St, Elgin, IL 60120-2125

| START        | <ol> <li>Start out going SOUTH on CENTER ST toward SLADE<br/>AVE.</li> </ol> | go 0.8 mi |
|--------------|--|-----------|
| <b>@</b>     | 2. Turn RIGHT onto KIMBALL ST.   | go 0.5 mi |
| <b>⊕</b> 🗓   | 3. Turn RIGHT onto N STATE ST / IL-31.                                       | go 1.2 mi |
| <b>③</b>     | 4. Turn LEFT onto CR-21 / BIG TIMBER RD.                                     | go 2.3 mi |
| <b>@</b>     | 5. Turn RIGHT onto N RANDALL RD / CR-34 N. Continue to follow N RANDALL RD.  | go 9.8 mi |
| 1            | 6. N RANDALL RD becomes JAMES R RAKOW RD.                                    | go 1.2 mi |
| <b>₹</b> \$  | 7. Turn LEFT onto PYOTT RD / CR-V32. Continue to follow CR-V32.              | go 1.0 mi |
| (†) <b>(</b> | 8. Turn LEFT onto NORTHWEST HWY / US-14.                                     | go 0.2 mi |
| END          | 9. 6298 NORTHWEST HWY is on the RIGHT.                                       | go 0.0 mi |

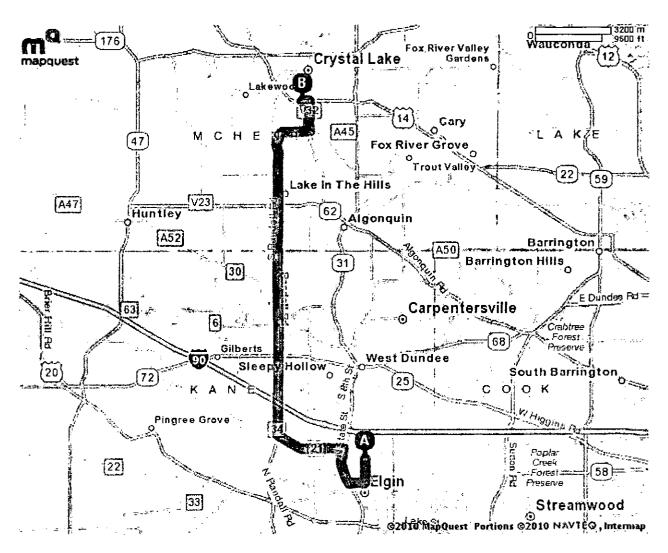


6298 Northwest Hwy, Crystal Lake, IL 60014-7933

Total Travel Estimate: 17.17 miles - about 28 minutes

Route Map Hide

267



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Notes

FMC - PALATINE

Trip to 691 E Dundee Rd

Palatine, IL 60074-2817 16.82 miles - about 28 minutes

|    |   | _ |
|----|---|---|
|    | • | , |
| ٦, |   | ŀ |
|    |   |   |

### 934 Center St, Elgin, IL 60120-2125

| STAIT       | Start out going SOUTH on CENTER ST toward SLADE AVE                          |            | go 0.0 mi |
|-------------|--|------------|-----------|
| <b>①</b>    | 2. Tum LEFT onto SLADE AVE.  |            | go 0.6 mi |
| <b>①</b>    | 3. Turn LEFT onto DUNDEE AVE.  | <u>Map</u> | go 0.1 mi |
| <b>@</b>    | 4. Turn RIGHT onto PAGE AVE / IL-25 S.                                       |            | go 0,1 mi |
| <b>⑤</b>    | 5. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N. |            | go 3.6 mi |
| <b>⊕</b> 🙃  | 6. Turn RIGHT onto IL-68.  |            | go 4.3 mi |
| <b>Ŷ</b> 🗩  | 7. Turn LEFT onto IL-59 / IL-68 / NEW SUTTON RD.                             |            | go 1.4 mi |
| <b>⊕</b> 68 | 8. Turn SLIGHT RIGHT onto DUNDEE RD / IL-68.                                 |            | go 6.9 mi |
| END         | 9. 691 E DUNDEE RD is on the RIGHT.  |            | go 0.0 mi |

691 E Dundee Rd, Palatine, IL 60074-2817

Total Travel Estimate: 16.82 miles - about 28 minutes

Notes

**DVA Crystal Springs Dialysis** 

Trip to 4900 S II Route 31

Crystal Lake, IL 60012-3784 16.07 miles - about 29 minutes



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# 934 Center St, Elgin, IL 60120-2125

| START      | Start out going SOUTH on CENTER ST toward SLADE     AVE.                     | go 0.0 mi |
|------------|--|-----------|
| <b>①</b>   | 2. Turn LEFT onto SLADE AVE.   | go 0.6 mi |
| <b>③</b>   | 3. Turn LEFT onto DUNDEE AVE.  | go 0.0 mi |
| <b>P</b>   | 4. Turn RIGHT onto PAGE AVE / IL-25 S.                                       | go 0.0 mi |
| (i)        | 5. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N. | go 6.8 mi |
| <b>(4)</b> | 6. Turn LEFT onto E ALGONQUIN RD / IL-62.                                    | go 2.1 mi |
|            | 7. Turn RIGHT onto N MAIN ST / IL-31. Continue to follow IL-31 N.            | go 6.4 mi |
| ено        | 8. 4900 S IL ROUTE 31.   | go 0.0 mi |

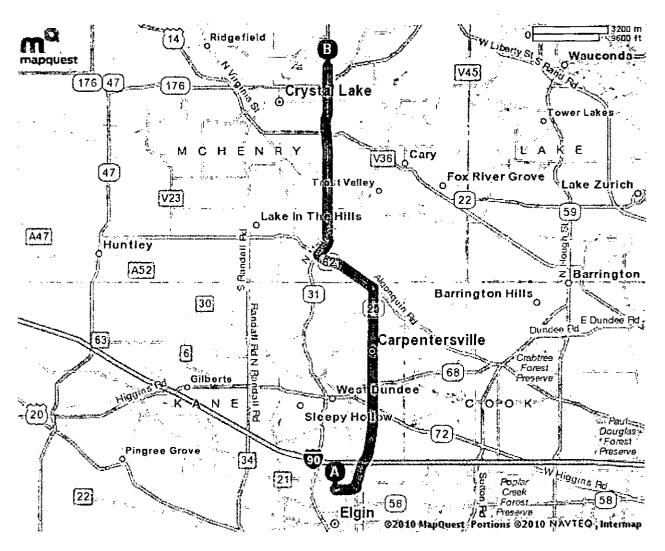
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4900 S II Route 31, Crystal Lake, IL 60012-3784

Total Travel Estimate: 16.07 miles - about 29 minutes

Route Map Hide

271



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Notes

FMC - DUPAGE WEST

Trip to 450 E Roosevelt Rd West Chicago, IL 60185-3905 18.58 miles - about 30 minutes

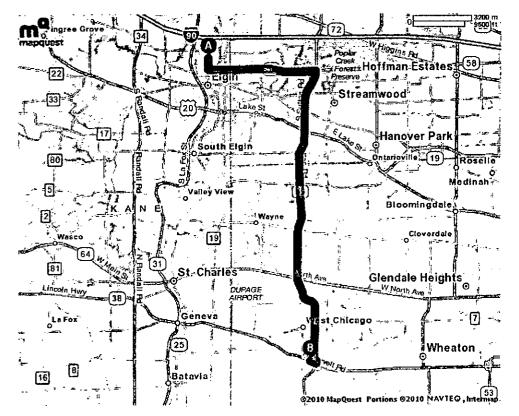


### 934 Center St, Elgin, IL 60120-2125

| डाम्प         | <ol> <li>Start out going SOUTH on CENTER ST toward SLADE<br/>AVE.</li> </ol> |            | go 0.5 mi  |
|---------------|--|------------|------------|
| <b>(b)</b>    | 2. Turn LEFT onto SUMMIT ST.   |            | go 2.4 mi  |
| ◈ 🐷           | 3. SUMMIT ST becomes IL-58 / GOLF RD.  | <u>Map</u> | go 2.1 mi  |
| ⊕ 😡           | 4. Turn RIGHT onto IL-59 / SUTTON RD. Continue to follow IL-59.              |            | go 13.1 mi |
| <b>①</b>      | 5. Turn LEFT onto OAYTON AVE.  |            | go 0.1 mi  |
| <b>③</b>      | 6. Tum SLIGHT RIGHT onto SARANA AVE.   |            | go 0.2 mi  |
| <b>(P)</b> 38 | 7. Turn RIGHT onto E ROOSEVELT RD / IL-38.                                   |            | go 0.3 mi  |
| EIIO          | 8. 450 E ROOSEVELT RD is on the LEFT.  |            | go 0.0 mi  |

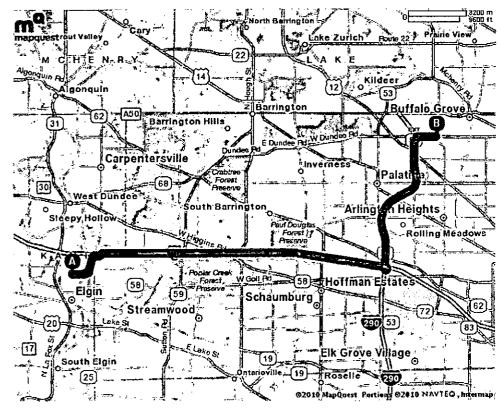
450 E Roosevelt Rd, West Chicago, IL 60185-3905

Total Travel Estimate: 18.58 miles - about 30 minutes



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Notes

FMC - West Batavia

Trip to [36w501-36w515] Fabyan Pkwy

Batavia, IL 60510

19.19 miles - about 32 minutes



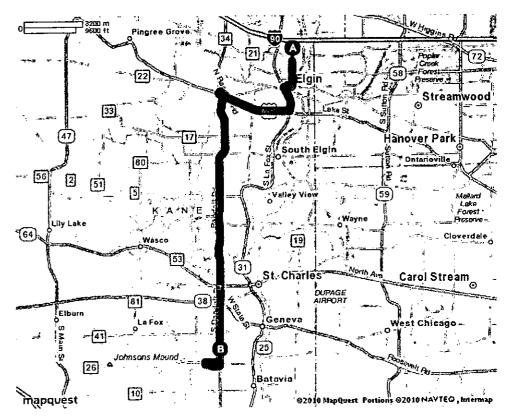
| 4 | _  |
|---|----|
| 4 | A. |
|   | _  |

### 934 Center St, Elgin, IL 60120-2125

| TRATE        | Start out going SOUTH on CENTER ST toward SLADE AVE.                  |     | go 1.1 mì  |
|--------------|---|-----|------------|
| <b>@</b>     | 2. Turn RIGHT onto E HIGHLAND AVE.                                    |     | go 0.4 mi  |
| <b>(1)</b>   | 3. Tum LEFT onto NSTATE ST / IL-31.                                   | Мар | go 1.1 mi  |
| (1) M        | 4. Merge onto US-20 W / ULYSSES S GRANT MEMORIAL HWY toward ROCKFORD. |     | go 3.1 mi  |
| RAMP         | 5. Take the RANDALL RD ramp.  |     | go 0.2 mi  |
| ❤            | 6. Turn RIGHT onto N RANDALL RD / CR-34 S.                            |     | go 12.1 mi |
| <b>(*)</b>   | 7. Turn RIGHT onto SOUTH DR.  |     | go 0.6 mi  |
| (છે)         | 8. Turn RIGHT onto BRANSON DR.  |     | go 0.1 mi  |
| ( <b>P</b> ) | 9, Turn RIGHT onto FABYAN PKWY / CR-8 E.                              |     | go 0.6 mí  |
| CMU CMU      | 10. [36W501-36W515] FABYAN PKWY.                                      |     | go 0.0 mi  |

(36w501-36w515) Fabyan Pkwy, Batavia, IL 60510

Total Travel Estimate: 19.19 miles - about 32 minutes



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Notes

Quality Renal Care-Marengo

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Trip to 910 Greenlee St

Marengo, IL 60152-8200 25.19 miles - about 35 minutes #18

-1



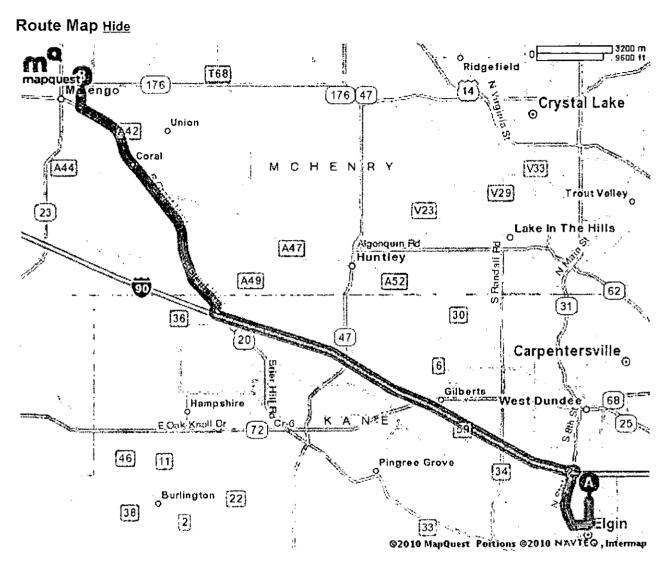
# 934 Center St, Elgin, IL 60120-2125

| START        | Start out going SOUTH on CENTER ST toward SLADE AVE.                                  | go 0.8 mi  |
|--------------|---|------------|
| •            | 2. Turn RIGHT onto KIMBALL ST.  | go 0.5 mi  |
| <b>(*)</b>   | 3. Turn RIGHT onto N STATE ST / IL-31.  | go 1.9 mi  |
| <b>** **</b> | 4. Merge onto I-90 W / JANE ADDAMS MEMORIAL TOLLWAY toward WISCONSIN (Portions toll). | go 12.8 mi |
| EXIII<br>X   | 5. Take the US-20 exit toward HAMPSHIRE / MARENGO.                                    | go 0.4 mi  |
| RAMP         | 6. Take the ramp toward MARENGO / UNION / ILL 23.                                     | go 0.0 mi  |
| <b>⊕</b> 20  | 7. Turn LEFT onto US-20 / ULYSSES S GRANT MEMORIAL HWY.                               | go 8.2 mi  |
| •            | 8. Turn RIGHT onto S PROSPECT ST.   | go 0.5 mì  |
| Ļ            | 9. Turn RIGHT onto GREENLEE ST.   | go 0.0 mi  |
| END:         | 10. 910 GREENLEE ST is on the RIGHT.  | go 0.0 mi  |

**(**I

910 Greenlee St, Marengo, IL 60152-8200

#### Total Travel Estimate: 25.19 miles - about 35 minutes



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Notes

FMC - GLENDALE HEIGHTS

Trip to 520 North Ave

Glendale Heights, IL 60139-3119 22.48 miles - about 35 minutes

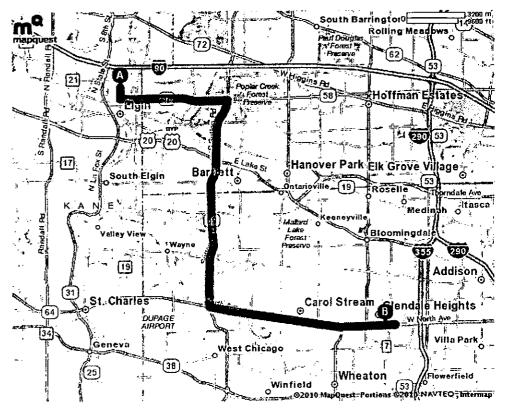


#### 934 Center St, Elgin, IL 60120-2125

| STAIR      | Start out going SOUTH on CENTER ST toward SLADE AVE.            |     | go 0.5 mi |
|------------|---|-----|-----------|
| •          | 2. Turn LEFT onto SUMMIT ST.                                    |     | go 2.4 mi |
| ◈ 😡        | 3. SUMMIT ST becomes IL-58 / GOLF RD.                           | Мар | go 2.1 mi |
| ◈ 😡        | 4, Turn RIGHT onto IL-59 / SUTTON RD. Continue to follow IL-59. |     | go 9.2 mi |
| <b>(4)</b> | 5. Turn LEFT onto W NORTH AVE / IL-64 E.                        |     | go 7.8 mi |
| <b>(4)</b> | 6. Make a U-TURN at GOODRICH AVE onto NORTH AVE / IL-64 W.      |     | go 0.4 mi |
| I,ND       | 7. 520 NORTH AVE is on the RIGHT.                               |     | go 0.0 mi |

520 North Ave, Glendale Heights, IL 60139-3119

Total Travel Estimate: 22.48 miles - about 35 minutes



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Notes

FMC - NORRIDGE

Trip to 4701 N Cumberland Ave

Norridge, IL 60706-2905 26.31 miles - about 38 minutes





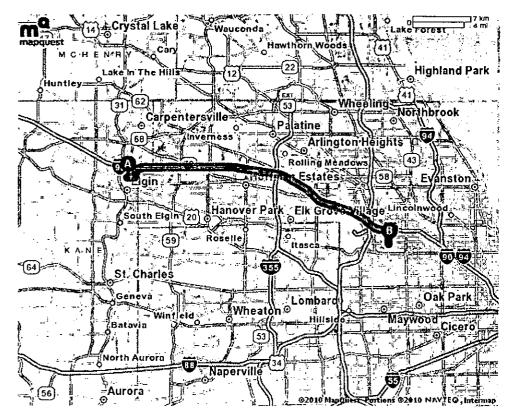
### 934 Center St, Elgin, IL 60120-2125

| STARI        | <ol> <li>Start out going SOUTH on CENTER ST toward SLADE<br/>AVE.</li> </ol>         |            | go 0.0 mi  |
|--------------|--|------------|------------|
| <b>③</b>     | 2. Turn LEFT onto SLADE AVE.   |            | go 0.6 mi  |
| <b>①</b>     | 3. Turn LEFT onto DUNDEE AVE.  | <u>Мар</u> | go 0.1 mi  |
| <b>⊕</b> 📆   | 4. Turn RIGHT onto PAGE AVE / IL-25 S.   |            | go 0.1 mi  |
| <b>(3)</b>   | 5. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N.         |            | go 0.8 mi  |
| <b>夢 雷</b>   | Merge onto I-90 E / JANE ADDAMS MEMORIAL     TOLLWAY toward CHICAGO (Portions toll). |            | go 22.1 mi |
| <b>*</b>     | 7. Keep RIGHT at the fork to go on I-90 E (Portions toll).                           |            | go 1.2 mi  |
| THE STATE OF | 8. Merge onto N CUMBERLAND AVE / IL-171 S via EXIT 79A.                              |            | go 1.5 mi  |
| <b>ெ</b>     | 9. Make a U-TURN at W LELAND AVE onto N<br>CUMBERLAND AVE / IL-171 N.                |            | go 0.0 mi  |
| END          | 10. 4701 N CUMBERLAND AVE is on the RIGHT.   |            | go 0.0 mi  |



4701 N Cumberland Ave, Norridge, IL 60706-2905

Total Travel Estimate: 26.31 miles - about 38 minutes



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Notes

RESURRECTION MEDICAL CENTER - DIALYSIS

Trip to 7435 W Talcott Ave Chicago, IL 60631-3707 27.37 miles - about 39 minutes

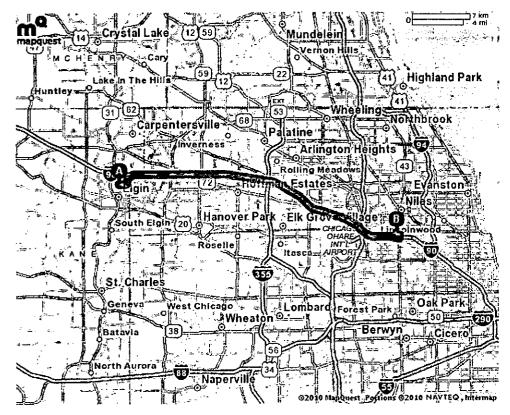


### 934 Center St, Elgin, IL 60120-2125

| <b>ऽ</b> 1थत     | Start out going SOUTH on CENTER ST toward SLADE AVE.                                 |     | go 0.0 mi  |
|------------------|--|-----|------------|
| •                | 2. Turn LEFT onto SLADE AVE.   |     | go 0.6 mi  |
| (4)              | 3. Tum LEFT onto DUNDEE AVE.   | Мар | go 0.1 mi  |
| <b>⊕</b> 📆       | 4. Tum RIGHT onto PAGE AVE / IL-25 S.  |     | go 0.1 mi  |
| <b>⊕</b>         | 5. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N.         |     | go 0.8 mi  |
| 才 蜀              | Merge onto I-90 E / JANE ADDAMS MEMORIAL     TOLLWAY toward CHICAGO (Portions toll). |     | go 22,1 mi |
| (4) <b>(3)</b>   | 7. Keep RIGHT at the fork to go on I-90 E (Portions toll).                           |     | go 2.7 mi  |
| STR<br>FENT<br>A | 8. Take EXIT 81A toward IL-43 / HARLEM AVE.  |     | go 0.2 mi  |
| <b>†</b> / 📆     | 9. Stay STRAIGHT to go onto W HIGGINS AVE / IL-72 E.                                 |     | go 0.2 mi  |
| <b>†</b> 43      | 10. Turn LEFT onto N HARLEM AVE / IL-43,   |     | go 0.3 mi  |
| <b>₹</b>         | 11. Turn LEFT onto W TALCOTT AVE.  |     | go 0.4 mi  |
| ENO              | 12, 7435 W TALCOTT AVE is on the LEFT.   |     | go 0.0 mi  |

**4** 7435 W Talcott Ave, Chicago, IL 60631-3707

Total Travel Estimate: 27.37 miles - about 39 minutes



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Notes

FMC-McHenry

اد

Trip to 4312 W Elm St

McHenry, IL 60050-4003 22.63 miles - about 40 minutes #22

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# 934 Center St, Elgin, IL 60120-2125

| START        | Start out going SOUTH on CENTER ST toward SLADE AVE.                         | go 0.0 mi  |
|--------------|--|------------|
| <b>①</b>     | 2. Turn LEFT onto SLADE AVE.   | go 0.6 mi  |
| <b>(b)</b>   | 3. Turn LEFT onto DUNDEE AVE.  | go 0.0 mi  |
| POPE STATE   | 4. Turn RIGHT onto PAGE AVE / IL-25 S.                                       | go 0.0 mi  |
| SORTH<br>25  | 5. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N. | go 6.8 mi  |
| <b>†</b>     | 6. Turn LEFT onto E ALGONQUIN RD / IL-62.                                    | go 2.1 mi  |
| SID SID      | 7. Turn RIGHT onto N MAIN ST / IL-31. Continue to follow IL-31 N.            | go 12.5 mi |
| <b>†</b> ) 😡 | 8. Turn LEFT onto W ELM ST / IL-120.   | go 0.4 mi  |

4312 W Elm St, McHenry, IL 60050-4003

Total Travel Estimate: 22.63 miles - about 40 minutes

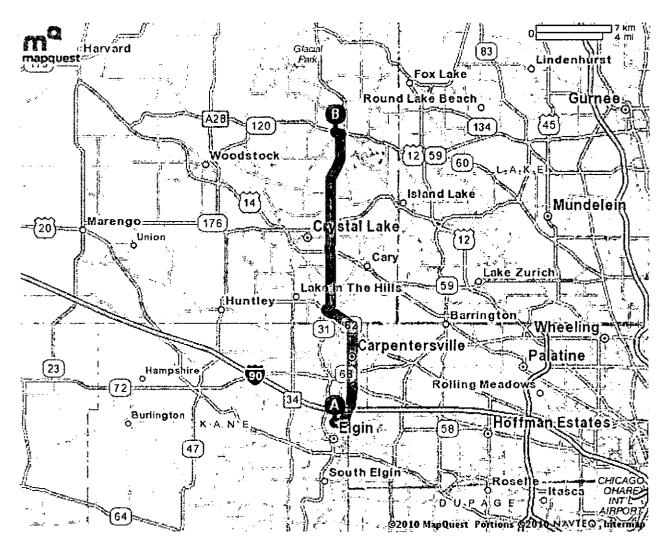
9. 4312 W ELM ST is on the RIGHT.

Route Map Hide

END

287

go 0.0 mi



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Notes

FMC - GLENVIEW DIALYSIS CENTER

Trip to 4248 Commercial Way Glenview, IL 60025-3573 27.69 miles - about 42 minutes



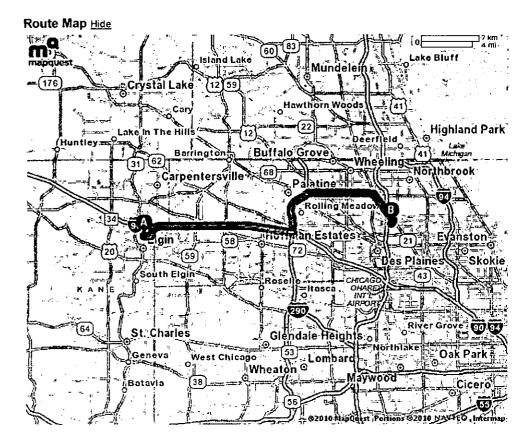
### 934 Center St, Elgin, IL 60120-2125

| START         | Start out going SOUTH on CENTER ST toward SLADE AVE.  |            | go 0.0 mi        |
|---------------|---|------------|------------------|
| <b>3</b>      | 2. Turn LEFT onto SLADE AVE.  |            | go 0.6 mi        |
| <b>(4)</b>    | 3. Turn LEFT onto DUNDEE AVE.   | <u>Мар</u> | go 0.1 mi        |
| <b>⊕ ®</b>    | 4. Turn RIGHT onto PAGE AVE / IL-25 S.  |            | go 0.1 mi        |
| <b>ॐ</b> 🐯    | 5. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N.                    |            | go 0.8 mi        |
| 排電            | 6. Merge onto I-90 E / JANE ADDAMS MEMORIAL TOLLWAY toward CHICAGO (Portions toll).             |            | go 11.6 mi       |
| <b>1</b> 3    | 7. Merge onto IL-53 N toward NORTHWEST SUBURBS.   |            | go 5.2 mi        |
| îixa<br>K     | 8. Take the EAST PALATINE RD exit.  |            | go 0.3 mi        |
| 神             | 9. Merge onto <b>W PALATINE RD</b> .  |            | go 1.4 mi        |
| <b>†</b> .    | 10. Stay STRAIGHT to go onto PALATINE RD EXPRESS LN.  |            | go 3.6 mi        |
| <b>ДАМР</b> . | 11. Take the ramp toward IL-21 / MILWAUKEE AVE / US-45.   |            | go 0.1 mi        |
| <b>.</b>      | 12. Stay STRAIGHT to go onto E PALATINE RD.   |            | go 0.6 mi        |
| r 21          | 13. Tum RIGHT onto N MILWAUKEE AVE / US-45 / IL-21, Continue to follow N MILWAUKEE AVE / IL-21. |            | go 3.0 mi        |
| r÷            | 14. Tum RIGHT onto DEARLOVE RD.   |            | go <b>0.3</b> mi |
| r÷            | 15. Turn RIGHT onto COMMERCIAL WAY.   |            | go 0.1 mi        |
| ENO           | 16. 4248 COMMERCIAL WAY is on the LEFT.   |            | go 0.0 mi        |

289

#### 4248 Commercial Way, Glenview, IL 60025-3573

Total Travel Estimate: 27.69 miles - about 42 minutes



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FMC - NAPERVILLE NORTH

Trip to 516 W 5th Ave

Naperville, IL 60563-2901 26.67 miles - about 43 minutes

| $\sim$ $\lambda$ | , |
|------------------|---|
| 70               | b |

#### 934 Center St, Elgin, IL 60120-2125

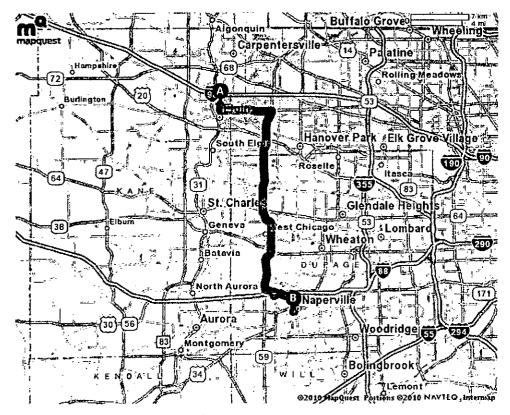
| HATZ         | Start out going SOUTH on CENTER ST toward SLADE AVE.                   |            | go 0.5 mi  |
|--------------|--|------------|------------|
| <b>®</b>     | 2. Turn LEFT onto SUMMIT ST.   |            | go 2.4 mi  |
| <b>(1)</b>   | 3. SUMMIT ST becomes IL-58 / GOLF RD.                                  | <u>Map</u> | go 2.1 mi  |
| <b>(*)</b> 😡 | 4. Turn RIGHT onto IL-59 / SUTTON RD. Continue to follow IL-59.        |            | go 17.0 mi |
| <b>(4</b> )  | 5. Tum LEFT onto W FERRY RD / CR-3.                                    |            | go 0.8 mi  |
| •            | 6. Turn RIGHT onto RAYMOND DR / CR-13.                                 |            | go 0.4 mi  |
| •            | 7. Turn LEFT onto W DIEHL RD / CR-53 E. Continue to follow W DIEHL RD. |            | go 1.9 mi  |
| <b>₩</b>     | 8. Turn RIGHT onto N MILL ST / CR-32. Continue to follow N MILL ST.    |            | go 1.4 mi  |
| <b>P</b> >   | 9. Turn RIGHT onto W 5TH AVE.  |            | go 0.1 mi  |
| CND          | 10. 516 W 5TH AVE is on the LEFT.                                      |            | go 0.0 mi  |

516 W 5th Ave, Naperville, IL 60563-2901

Total Travel Estimate: 26.67 miles - about 43 minutes

Route Map Hide

29/



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Notes

FMC - Deerfield

Trip to 405 Lake Cook Rd

Deerfield, IL 60015-4993 27.31 miles - about 43 minutes

#### 934 Center St, Elgin, IL 60120-2125

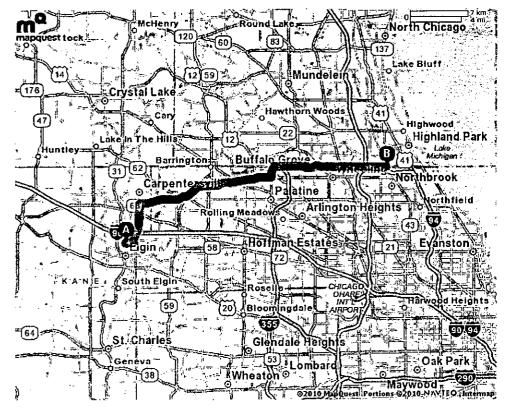
| 97A4I      | Start out going SOUTH on CENTER ST toward SLADE AVE.                         |     | go 0.0 mi |
|------------|--|-----|-----------|
| <b>(b)</b> | 2. Turn LEFT onto SLADE AVE.   |     | go 0.6 mi |
| <b>(b)</b> | 3. Turn LEFT onto DUNDEE AVE.  | Мар | go 0.1 mi |
| <b>⊕</b> 📆 | 4. Tum RIGHT onto PAGE AVE / IL-25 S.  |     | go 0,1 mi |
| <b>③</b>   | 5. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N. |     | go 3.6 mi |
| <u> </u>   | 6. Turn RIGHT onto IL-68.  |     | go 4.3 mi |
| <b>⑤</b> 🐷 | 7. Turn LEFT onto IL-59 / IL-68 / NEW SUTTON RD.                             |     | go 1.4 mi |
| <b>(7)</b> | 8. Turn SLIGHT RIGHT onto DUNDEE RD / IL-68.                                 |     | go 6.5 mi |
| •          | 9. Turn LEFT onto N HICKS RD.  |     | go 1.1 mi |
| <b>.</b>   | 10. Turn RIGHT onto LAKE COOK RD.  |     | go 9.8 mi |
| C NO       | 11. 405 LAKE COOK RD is on the RIGHT.  |     | go 0.0 mi |

405 Lake Cook Rd, Deerfield, IL 60015-4993

Total Travel Estimate: 27.31 miles - about 43 minutes

Route Map Hide

293



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Notes

FMC - LOMBARD

Trip to 1940 Springer Dr Lombard, IL 60148-6419 29.39 miles - about 44 minutes #26



### 934 Center St, Elgin, IL 60120-2125

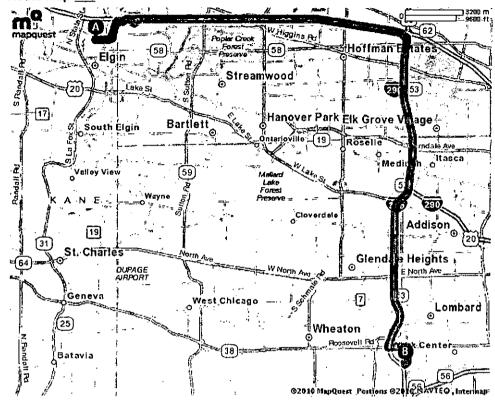
| STAITI               | 1. Start out going SOUTH on CENTER ST toward SLADE AVE.                                |            | go 0.0 mì        |
|----------------------|--|------------|------------------|
| <b>③</b>             | 2. Tum LEFT onto SLADE AVE.  |            | go 0.6 mi        |
| <b>(5</b> )          | 3. Turn LEFT onto DUNDEE AVE.  | <u>Мар</u> | go 0.1 mi        |
| <b>&amp;</b>         | 4. Tum RIGHT onto PAGE AVE / IL-25 S.  |            | <b>go</b> 0.1 mi |
| <b>√</b> > <b>®</b>  | 5. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N.           |            | go 0.8 mi        |
| 有 電                  | Merge onto I-90 E / JANE ADDAMS MEMORIAL     TOLLWAY toward CHICAGO (Portions toll).   |            | go 11.6 mi       |
| ·梦/ <b>5</b>         | 7. Merge onto I-290 E toward CHICAGO / WEST SUBURBS.                                   |            | go 6.5 mi        |
|                      | 8. Keep LEFT to take I-355 S via EXIT 7 toward JOLIET.                                 |            | go 3.1 mi        |
| Y 133                | 9. Keep LEFT at the fork to go on I-355 S / VETERANS MEMORIAL TOLLWAY (Portions toll). |            | go 4.6 mi        |
| EXIT<br>A            | 10. Take the IL-38 / ROOSEVELT RD exit.  |            | go 0.3 mi        |
| RAMP                 | 11. Turn SLIGHT LEFT to take the ramp toward LOMBARD.                                  |            | go 0.1 mi        |
| <b>1</b> (A) (B) (B) | 12. Tum LEFT onto ROOSEVELT RD / IL-38 E.  |            | go ().8 mi       |
| r <del>)</del>       | 13. Turn RIGHT onto S FINLEY RD.   |            | go 0.7 mí        |
| r <del>)</del>       | 14. Turn RIGHT onto OAK CREEK DR.  |            | go 0,1 mì        |
| 4                    | 15. Tum LEFT onto SPRINGER DR.   |            | go 0.1 mi        |
| EAD                  | 16. 1940 SPRINGER DR is on the RIGHT.  |            | go 0.0 mi        |



### 1940 Springer Dr, Lombard, IL 60148-6419

Total Travel Estimate: 29.39 miles - about 44 minutes

#### Route Map Hide



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Notes

**DVA Sycamore** 

Trip to 2200 Gateway Dr Sycamore, IL 60178-3113 29.74 miles - about 44 minutes

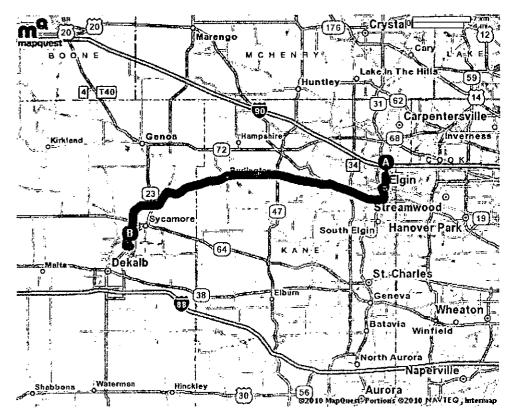


### 934 Center St, Elgin, IL 60120-2125

| 51441          | Start out going SOUTH on CENTER ST toward SLADE AVE.                  |            | go 1.1 mi |
|----------------|---|------------|-----------|
| <b>③</b>       | 2. Turn RIGHT onto E HIGHLAND AVE.                                    |            | go 0.4 mi |
| <b>(4) (3)</b> | 3. Tum LEFT onto N STATE ST / IL-31.                                  | <u>Мар</u> | go 1.1 mi |
| (1) (1)        | 4. Merge onto US-20 W / ULYSSES S GRANT MEMORIAL HWY toward ROCKFORD. |            | go 5.1 mi |
| •              | 5. Turn LEFT onto CR-22 / PLANK RD.                                   |            | go 9.0 mi |
| <b>₩</b>       | 6. Turn RIGHT onto CR-11 / N MAIN ST.                                 |            | go 0.0 mi |
| <b>(</b>       | 7. Tum LEFT onto PLANK RD / CR-38. Continue to follow PLANK RD.       |            | go 7.6 mi |
| <b>(†</b> /    | 8. PLANK RD becomes PEACE RD.   |            | go 3.7 mi |
| <b>,</b> 23    | 9. Tum RIGHT onto DEKALB AVE / IL-23.                                 |            | go 1.5 mi |
| •              | 10. Turn LEFT onto GATEWAY DR.  |            | go 0.3 mi |
| END            | 11. 2200 GATEWAY DR   |            | go 0.0 mi |

**2200** Gateway Dr, Sycamore, IL 60178-3113

Total Travel Estimate: 29.74 miles - about 44 minutes



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Notes

FMC - NILES

Trip to 9371 N Milwaukee Ave

Niles, IL 60714-1303

30.03 miles - about 44 minutes

#28

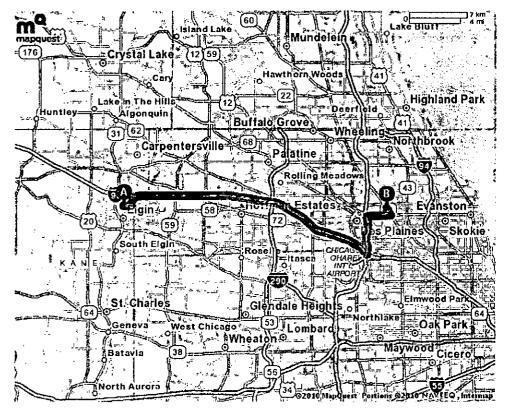


### 934 Center St, Elgin, IL 60120-2125

| START        | Start out going SOUTH on CENTER ST toward SLADE AVE.                                 |            | go 0.0 mi  |
|--------------|--|------------|------------|
| •            | 2. Turn LEFT onto SLADE AVE.   |            | go 0.6 mi  |
| <b>(b)</b>   | 3. Turn LEFT onto DUNDEE AVE.  | <u>Мар</u> | go 0.1 mi  |
| <b>⊕</b> 📆   | 4, Turn RIGHT onto PAGE AVE / IL-25 S.   |            | go 0.1 mi  |
| <b>⑥</b> 🖫   | 5. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N.         |            | go 0.8 mi  |
| कुं <b>क</b> | Merge onto I-90 E / JANE ADDAMS MEMORIAL     TOLLWAY toward CHICAGO (Portions toll). |            | go 21.9 mi |
| (d) 🐻        | 7. Merge onto I-294 N toward MILWAUKEE (Portions toll).                              |            | go 3.5 mi  |
| H W          | 8. Merge onto <b>DEMPSTER ST / US-14 E</b> .   |            | go 2.0 mi  |
| <b>₹</b> }   | 9. Turn SLIGHT RIGHT onto WIDEMPSTER ST / DEMPSTER ST.                               |            | go 0.2 mi  |
| <b>1</b> 20  | 10. Tum LEFT onto IL-21 / N MILWAUKEE AVE.   |            | go 0.8 mi  |
| END          | 11. 9371 N MILWAUKEE AVE is on the RIGHT.  |            | go 0.0 mi  |

9371 N Milwaukee Ave, Niles, IL 60714-1303

Total Travel Estimate: 30.03 miles - about 44 minutes



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Notes

FMC - DOWNERS GROVE

Trip to 3825 Highland Ave Downers Grove, IL 60515-1552 31.89 miles - about 46 minutes #29



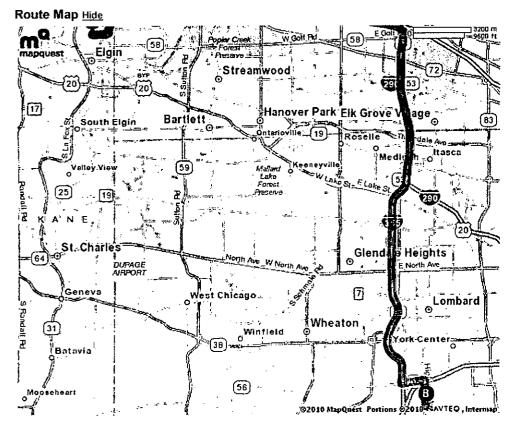
### 934 Center St, Elgin, IL 60120-2125

| START        | Start out going SOUTH on CENTER ST toward SLADE AVE.                                   |     | <b>g</b> o <b>0</b> .0 mi |
|--------------|--|-----|---------------------------|
| <b>①</b>     | 2. Turn LEFT onto SLADE AVE.   |     | go 0.6 mi                 |
| <b>(b)</b>   | 3. Turn LEFT onto DUNDEE AVE.  | Мар | go 0.1 mi                 |
| ◈ 🐨          | 4. Turn RIGHT onto PAGE AVE / IL-25 S.   |     | go 0.1 mi                 |
| <b>♦</b>     | 5. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N.           |     | go 0.8 mi                 |
| 李 蜀          | 6. Merge onto I-90 E / JANE ADDAMS MEMORIAL TOLLWAY toward CHICAGO (Portions toll).    |     | go 11.6 mi                |
| (A) (B)      | 7. Merge onto I-290 E toward CHICAGO / WEST SUBURBS.                                   |     | go 6.5 mi                 |
|              | 8. Keep LEFT to take I-355 S via EXIT 7 toward JOLIET.                                 |     | go 3.1 mi                 |
| <b>*</b>     | 9. Keep LEFT at the fork to go on I-355 S / VETERANS MEMORIAL TOLLWAY (Portions toll). |     | go 6.4 mi                 |
| EXIT         | 10. Take the I-88 / E-W TOLLWAY / IL-56 / BUTTERFIELD RD exit toward CHICAGO / AURORA. |     | go 0.3 mi                 |
| exfi<br>X    | 11. Take the IL-56 exit toward BUTTERFIELD RD.   |     | go 0.3 mi                 |
| RAMP         | 12. Take the ramp toward OAK BROOK.  |     | go 0.0 mi                 |
| ተ 🖫          | 13. Turn LEFT onto IL-56 E / BUTTERFIELD RD.   |     | go 0.7 mì                 |
| <b>МАМ</b> Ф | 14. Take the HIGHLAND AVE ramp.  |     | go 0.3 mi                 |
| ዮ            | 15. Keep RIGHT at the fork to go on HIGHLAND AVE / CR-9 S.                             |     | go 1.2 mi                 |
| END          | 16. 3825 HIGHLAND AVE is on the LEFT.  |     | go 0.0 mi                 |

301

### 3825 Highland Ave, Downers Grove, IL 60515-1552

Total Travel Estimate: 31.89 miles - about 46 minutes



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Notes

FMC - Round Lake

Trip to 401 W Nippersink Rd Round Lake Heights, IL 60073-3280 29.72 miles - about 47 minutes

#30



#### 934 Center St, Elgin, IL 60120-2125

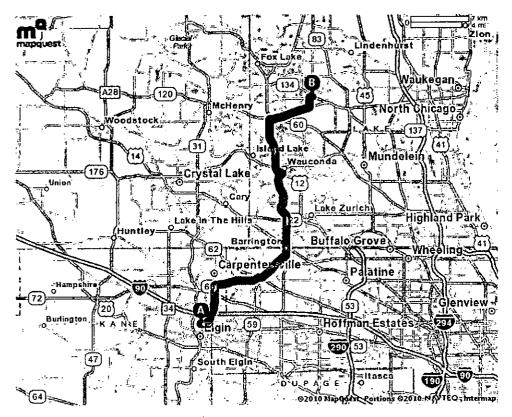
| STARI         | Start out going SOUTH on CENTER ST toward SLADE AVE.                        |     | go 0.0 mi  |
|---------------|---|-----|------------|
| <b>③</b>      | 2. Tum LEFT onto SLADE AVE.   |     | go 0.6 mi  |
| •             | 3. Tum LEFT onto DUNDEE AVE.  | Мар | go 0.1 mi  |
| <b>⊕</b> 📆    | 4. Tum RIGHT onto PAGE AVE / IL-25 S.                                       |     | go 0.1 mi  |
| <b>♣</b> 📆    | 5. Tum SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N. |     | go 3.6 mi  |
| <b>(*)</b>    | 6. Tum RIGHT onto IL-68.  |     | go 4.3 mi  |
| <b>(†</b> / 🔙 | 7. Tum LEFT onto IL-59 / IL-68 / NEW SUTTON RD. Continue to follow IL-59.   |     | go 10.9 mi |
| y 🖫           | 8, Merge onto US-12 W / IL-59 N.  |     | go 5.5 mì  |
| 120           | 9. Turn RIGHT onto IL-120 / BELVIDERE RD.                                   |     | go 3.6 mi  |
| 4             | 10. Turn LEFT onto S CEDAR LAKE RD / CR-28 / CR-V63.                        |     | go 0.9 mi  |
| ·¥            | 11. Keep RIGHT at the fork to go on CR-28 / CR-V63.                         |     | go 0.2 mi  |
| Ť             | 12. Stay STRAIGHT to go onto NIPPERSINK AVE / CR-28 / CR-V63.               |     | ga 0.0 mi  |
| EHO           | 13. 401 W NIPPERSINK RD.  |     | go 0.0 mi  |

401 W Nippersink Rd, Round Lake Heights, IL 60073-3280

Total Travel Estimate: 29.72 miles - about 47 minutes

Route Map Hide

303



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Trip to 5623 W Touhy Ave Niles, IL 60714-4019 31.27 miles - about 47 minutes Notes

DVA - BIG OAKS

#31

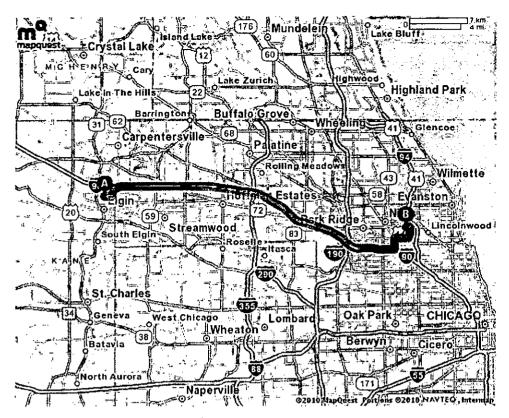


#### 934 Center St, Elgin, IL 60120-2125

| <b>डरम्स</b> । | Start out going SOUTH on CENTER ST toward SLADE AVE.                                |     | go 0.0 mi  |
|----------------|---|-----|------------|
| <b>(b)</b>     | 2. Turn LEFT onto SLADE AVE.  |     | go 0.6 mi  |
| •              | 3. Turn LEFT onto DUNDEE AVE.   | Мар | go 0.1 mi  |
| <b>⊕</b> ∰     | 4. Turn RIGHT onto PAGE AVE / IL-25 S.  |     | go 0.1 mi  |
| (5) <b>233</b> | 5. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N.<br>Continue to follow IL-25 N.     |     | go 0.8 mi  |
| <b>4 3</b>     | 6. Merge onto I-90 E / JANE ADDAMS MEMORIAL TOLLWAY toward CHICAGO (Portions toll). |     | go 22.1 mi |
| (4) (2)        | 7. Keep RIGHT at the fork to go on I-90 E (Portions toll).                          |     | go 3.8 mi  |
| GZA<br>Z       | 8. Take EXIT 82A toward NAGLE AVE.  |     | go 0.2 mi  |
| 5.             | 9. Turn SLIGHT LEFT onto W GREGORY ST.  |     | go 0.0 mi  |
| 43             | 10. Turn LEFT onto N NAGLE AVE.   |     | go 1.1 mi  |
| <b>i</b>       | 11. Turn RIGHT onto W DEVON AVE.  |     | go 1.2 mi  |
| Ħ              | 12. Turn LEFT onto N CENTRAL AVE.   |     | go 0.8 mi  |
| Ť              | 13, N CENTRAL AVE becomes CARPENTER RD.   |     | go 0.2 mi  |
| 4              | 14. Turn LEFT onto TOUHY AVE.   |     | go 0.3 mi  |
| END            | 15. 5623 W TOUHY AVE is on the LEFT.  |     | go 0.0 mi  |

5623 W Touhy Ave, Niles, IL 60714-4019

Total Travel Estimate: 31.27 miles - about 47 minutes



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Notes

FOX VALLEY DIALYSIS

Trip to 1300 Waterford Dr

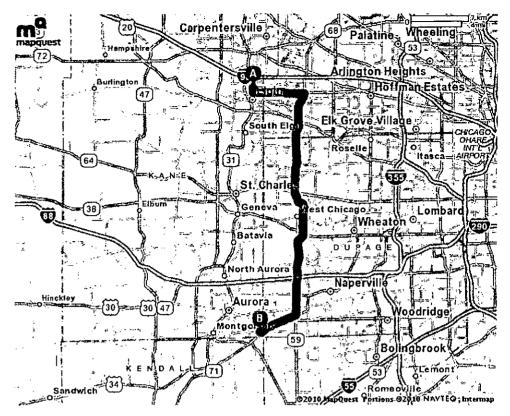
Aurora, IL 60504-5502 29.58 miles - about 47 minutes #32

### 934 Center St, Elgin, IL 60120-2125

| जम्म         | Start out going SOUTH on CENTER ST toward SLADE AVE.              |            | go 0.5 mi  |
|--------------|---|------------|------------|
| •            | 2. Turn LEFT ordo SUMMIT ST.                                      |            | go 2.4 mi  |
| <b>(†)</b> 😡 | 3. SUMMIT ST becomes IL-58 / GOLF RD.                             |            | go 2.1 mi  |
| <b>@</b>     | 4. Turn RIGHT onto IL-59 / SUTTON RD. Continue to follow IL-59 S. | <u>Мар</u> | go 20.9 mi |
|              | 5. Turn RIGHT onto OGDEN AVE / US-34 W.                           |            | go 3.5 mi  |
| ( <b>G</b> ) | 6. Turn RIGHT onto RIDGE AVE.                                     |            | go 0.1 mi  |
| <b>(</b>     | 7. RIDGE AVE becomes WATERFORD DR.                                |            | go 0.1 mí  |
| END          | 8. 1300 WATERFORD DR is on the RIGHT.                             |            | ga 0.0 mi  |

1300 Waterford Dr, Aurora, IL 60504-5502

Total Travel Estimate: 29.58 miles - about 47 minutes



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Notes

FMC - NAPERVILLE

Trip to 100 Spalding Dr Naperville, IL 60540-6550 28.56 miles - about 48 minutes #33

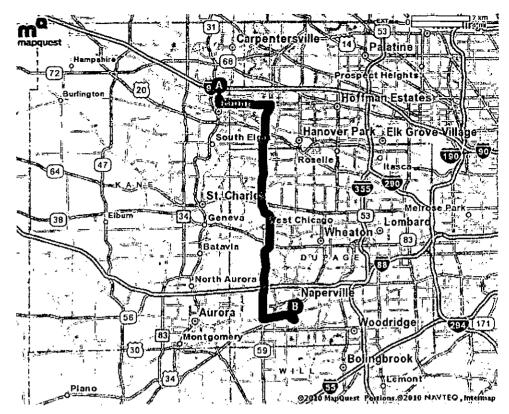


### 934 Center St, Elgin, IL 60120-2125

| STARI        | Start out going SOUTH on CENTER ST toward SLADE AVE.                          |     | go 0.5 mi  |
|--------------|---|-----|------------|
| ◈            | 2. Turn LEFT onto SUMMIT ST.  |     | go 2.4 mì  |
| <b>(†)</b> 🐷 | 3. SUMMIT ST becomes IL-58 / GOLF RD.   | Мар | go 2.1 mi  |
| <b>⊕</b> 🗺   | 4. Tum RIGHT onto IL-59 / SUTTON RD. Continue to follow IL-59 S.              |     | go 20.3 mi |
| •            | 5. Tum LEFT onto AURORA AVE.  |     | go 2.5 mi  |
| <b>⊕</b>     | 6. Turn RIGHT onto S WEST ST.   |     | go 0.4 mi  |
| •            | 7. Turn LEFT onto W MARTIN AVE / MARTIN AVE. Continue to follow W MARTIN AVE. |     | go 0.2 mi  |
| <b>(P</b> )  | 8. Tum RIGHT onto BROM DR.  |     | go 0.1 mi  |
| <b>♦</b>     | 9. Turn LEFT onto SPALDING DR.  |     | go 0.1 mi  |
| END          | 10. 100 SPALDING DR is on the LEFT.   |     | go 0.0 mi  |

100 Spalding Dr, Naperville, IL 60540-6550

Total Travel Estimate: 28.56 miles - about 48 minutes



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Notes

DVA - Lake County Dialysis Services

Trip to 918 S Milwaukee Ave

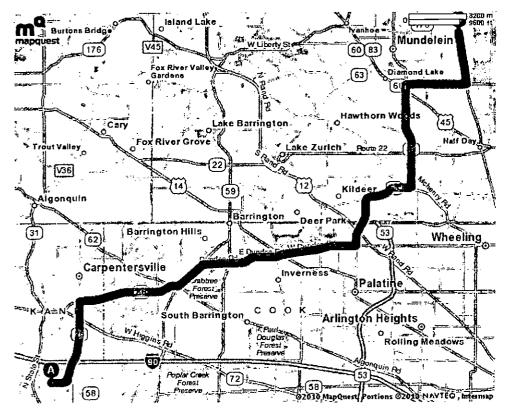
Libertyville, IL 60048-3229 29.90 miles - about 49 minutes #34

#### 934 Center St, Elgin, IL 60120-2125

| START              | Slart out going SOUTH on CENTER ST toward SLADE AVE.                           |            | go 0.0 mi |  |
|--------------------|--|------------|-----------|--|
| <b>(b)</b>         | 2. Tum LEFT onto SLADE AVE.  |            | go 0.6 mi |  |
| <b>ⓑ</b>           | 3. Turn LEFT onto DUNDEE AVE.  | <u>Мар</u> | go 0,1 mi |  |
| <b>⊕</b> 55        | 4. Tum RIGHT onto PAGE AVE / IL-25 S.  |            | go 0.1 mi |  |
| <b>ॐ ®</b>         | 5. Tum SLIGHT LEFT onto N LIBERTY ST / IL-25 N.<br>Continue to follow IL-25 N. |            |           |  |
| (†) <b>(</b>       | 6. Turn RIGHT onto IL-68.  |            |           |  |
| ◈ 😡                | 7. Turn LEFT onto IL-59 / IL-68 / NEW SUTTON RD.                               |            | go 1.4 mì |  |
| <i>ひ</i> 🐷         | 8. Tum SLIGHT RIGHT onto DUNDEE RD / IL-68.                                    |            |           |  |
| 4)                 | 9. Turn LEFT onto N HICKS RD.  |            | go 2.2 mi |  |
| 1 😡                | 10. N HICKS RD becomes IL-53.  |            |           |  |
| ካ <sup>መመ</sup> 83 | 11. Turn LEFT onto IL-83 N.  |            |           |  |
| † (45)             | 12. Stay STRAIGHT to go onto S LAKE ST / US-45.                                |            | go 0.3 mi |  |
| r 60               | 13. Tum RIGHT onto TOWNLINE RD / IL-60.  |            | go 2.5 mi |  |
| ካ [2]              | 14. Tum LEFT onto N MILWAUKEE AVE / IL-21.                                     |            |           |  |
| END                | 15. 918 S MILWAUKEE AVE.   |            | go 0.0 mi |  |

918 S Milwaukee Ave, Libertyville, IL 60048-3229

Total Travel Estimate: 29.90 miles - about 49 minutes



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Notes

DVA Lake Villa Dialysis

Trip to Lake Villa, IL

60046

36.65 miles - about 1 hour



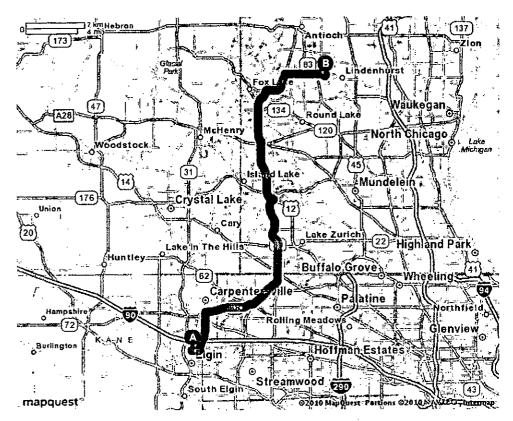


#### 934 Center St, Elgin, IL 60120-2125

| THATE                  | Start out going SOUTH on CENTER ST toward SLADE AVE.                            |     | go 0.0 mi  |
|------------------------|---|-----|------------|
| <b>③</b>               | 2. Turn LEFT onto SLADE AVE.  |     | go 0.6 mi  |
| •                      | 3. Turn LEFT onto DUNDEE AVE.   | Мар | go 0.1 mi  |
| <b>(7)</b>             | 4. Turn RIGHT onto PAGE AVE / IL-25 S.  |     | go 0.1 mi  |
| <b>(</b> ) <b>(33)</b> | 5. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N.    |     | go 3.6 mi  |
| <b>⊕</b> 68            | 6. Tum RIGHT onto IL-68.  |     | go 4.3 mi  |
| <b>3</b>               | 7, Turn LEFT onto IL-59 / IL-68 / NEW SUTTON RD.<br>Continue to follow IL-59 N. |     | go 24.3 mi |
| <b>ℯ՚</b> 😡            | 8. Turn RIGHT onto W GRAND AVE / IL-132.  |     | go 3.6 mi  |
| <b>(</b>               | 9. Turn RIGHT onto E VICTORY DR.  |     | go 0.3 mi  |
| END                    | 10. Welcome to LAKE VILLA, IL 60046.  |     | go 0.0 mi  |

### Lake Villa, IL 60046

Total Travel Estimate: 36.65 miles - about 1 hour



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### **APPENDIX 2**

### **Documentation**

Letter of Impact on Discontinuation and Relocation of Cobblestone Dialysis

Previously Known As Sherman Hospital Dialysis - Elgin

Sent by DaVita between July 23 – July 30, 2010 Received by Area Facilities between July 24 – August 2, 2010  $\widehat{Da}$ víta.

July 23, 2010

Resurrection Medical Center 7435 W Talcott Ave Chicago, IL 60631

Dear Facility Manager:

DaVita Inc. and Total Renal Care Inc. are in the process of developing a Certificate of Need (CON) application to discontinue the 14-station dialysis facility located at 934 N. Center Street in Elgin, Illinois (60120.) The facility was formerly known as "Sherman Hospital Dialysis Center." In conjunction with the facility's discontinuation we propose relocating the facility as close as possible to the current location. We are reviewing the suitability of a site that is within only a few blocks from our current facility.

The project does not involve a change in the number of stations.

The estimated date for the discontinuation and relocation is no later than June 30, 2012.

Over the last two years the facility has served (55-65) chronic renal dialysis patients. We expect all current patients to transfer to the new location. We do not expect our plans to have any adverse impact upon access to care for patients in the area or on other providers.

The rules of the Illinois Health Facilities and Services Review Board require us to inform you of these plans and ask you for an impact statement on your facility. Your response must be submitted to us with 15 days of receipt of this letter. You are not required to respond. However, no response will constitute an assumption on our part that the discontinuation will not have an adverse impact on your facility.

Thank you for consideration of this matter. If you have any questions or concerns please contact me or our consultant, Delia Wozniak, who can be reached at 773/279-0458.

Sincerely,

Mary J/Anderson Group Director

ary J. Anderson

DaVita Inc.

PS Form 3811, February 2004 102595-02-M-1540 Domestic Return Receipt EDEE 809S EDOD 0620 OTOL (Transfer from service label, 2. Article Number səy 🗀 4. Restricted Delivery? (Extra Fee) lisM benuani 🗀 .d.o.o. 🗆 3. Service Type Certified Mail Hegistered Return Receipt for Merchandise lisM eaerqx3 🗖 if YES, enter delivery address below: on 🗀 1. Article Addressed to: D. Is delivery address different from item 1? or on the front if space permits. Attach this card to the back of the mailpiece, C. Date of Delivery B. Received by (Printed Name) so that we can return the card to you. eesserbbA 🗆 Print your name and address on the reverse JnegA □ item 4 if Restricted Delivery is deslied. apprengis A ■ Crimplete items 1, 2, and 3. Also complete SENDER: COMPLETE THIS SECTION COMPLETE THIS SECTION ON DELIVERY

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 $\widehat{Da}$ vita.

July 23, 2010

Fresenius Medical Center-Norridge 4701 N Cumberland Ave Norridge, IL 60706

Dear Facility Manager:

DaVita Inc. and Total Renal Care Inc. are in the process of developing a Certificate of Need (CON) application to discontinue the 14-station dialysis facility located at 934 N. Center Street in Elgin, Illinois (60120.) The facility was formerly known as "Sherman Hospital Dialysis Center." In conjunction with the facility's discontinuation we propose relocating the facility as close as possible to the current location. We are reviewing the suitability of a site that is within only a few blocks from our current facility.

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Thank you for consideration of this matter. If you have any questions or concerns please contact me or our consultant, Delia Wozniak, who can be reached at 773/279-0458.

Sincerely,

Mary J. Anderson
Group Director

DaVita Inc.

318

U.S. Postal Service m CERTIFIED MAIL RECEIPT 3115 (Domestic Mail Only; No Insurance Coverage Provided) HARHOUD HEIGHTS 12 607063 5508 \$0.44 0421 \$ Postage \$2.80 03 Certified Fee E000 Postmark Return Receipt Fee (Endorsement Required) \$2.30 Here Restricted Delivery Fee (Endorsoment Required) \$0.00 0520 \$5.54 07/23/2010 Total Postage & Fees \$ 7010 Street, Apt. No.; or PO Box No. See Reverse for Instructions

| SENDER: COMPLETE THIS SECTION  | COMPLETE THIS SECTION ON DELIVERY                      |  |  |
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| Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.  Print your name and address on the reverse so that we can return the card to you.  Attach this card to the back of the mailpiece, or on the front if space permits.  1. Article Addressed to:  FMC - Norridge  17-c1 No. Cumpland Re  Norridge, IC 1007 No. | A Signature  X   |  |  |
| Normage, 12 100+06   | ☐ Registered ☐ Return Receipt for Merchandise ☐ C.O.D. |  |  |
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| 2. Article Number (Transfer from service label) 7010 0290  | 0003 5608 3775   |  |  |
| PS Form 3811, February 2004 Domestic Return Receipt 102595-02-M-1540   |  |  |  |

 $\widehat{Da/ita}$ .

July 23, 2010

Fresenius Medical Center-Hoffman Estates 3150 W Higgins Rd Hoffman Estates, IL 60169

Dear Facility Manager:

DaVita Inc. and Total Renal Care Inc. are in the process of developing a Certificate of Need (CON) application to discontinue the 14-station dialysis facility located at 934 N. Center Street in Elgin, Illinois (60120.) The facility was formerly known as "Sherman Hospital Dialysis Center." In conjunction with the facility's discontinuation we propose relocating the facility as close as possible to the current location. We are reviewing the suitability of a site that is within only a few blocks from our current facility.

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Sincerely,

Mary J. Anderson
Group Director

DaVita Inc.

| SENDER: COMPLETE THIS SECTION  | COMPLETE THIS SECTION ON DELIVERY  |
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| Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.  Print your name and address on the reverse so that we can return the card to you.  Attach this card to the back of the mailpiece, or on the front if space permits.  1. Article Addressed to:  The Complete items 1, 2, and 3. Also complete items 1, 2, and 3. Also complete items 2, and 3. Also complete items 2, and 3. Also complete items 4, and 3. Also complete items 5, and 3. Also complete items 5, and 3. Also complete items 6, an | A Signature  X   |
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Da√ita.

July 23, 2010

Fresenius Medical Center 901 Biesterfield Rd Elk Grove Village, IL 60007

Dear Facility Manager:

DaVita Inc. and Total Renal Care Inc. are in the process of developing a Certificate of Need (CON) application to discontinue the 14-station dialysis facility located at 934 N. Center Street in Elgin, Illinois (60120.) The facility was formerly known as "Sherman Hospital Dialysis Center." In conjunction with the facility's discontinuation we propose relocating the facility as close as possible to the current location. We are reviewing the suitability of a site that is within only a few blocks from our current facility.

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Sincerely,

Mary J. Anderson
Group Director

DaVita Inc.

#### COMPLETE THIS SECTION ON DELIVERY SENDER: COMPLETE THIS SECTION ■ Complete items 1, 2, and 3. Also complete □ Agent item 4 if Restricted Delivery is desired. ☐ Addressee ■ Print your name and address on the reverse C. Date of Delivery so that we can return the card to you. Attach this card to the back of the mailpiece, 7-24 or on the front if space permits. ☐ Yes D. Is delivery address different from item 1? 1. Article Addressed to: □ No If YES, enter delivery address below: 3. Service Type Certified Mail ☐ Express Mail ☐ Return Receipt for Merchandiso Registered Insured Mail ☐ C.O.D. 4. Restricted Delivery? (Extra Fee) Yes 7010 0290 0003 5608 3099 2. Article Number (Transfer from service labs 102595-02-M-1540 PS Form 3811, February 2004 Domestic Return Receipt

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 $\widehat{Da/ita}$ .

July 23, 2010

Quality Renal Care 2203 Randall Rd Carpentersville, IL 60110

Dear Facility Manager:

DaVita Inc. and Total Renal Care Inc. are in the process of developing a Certificate of Need (CON) application to discontinue the 14-station dialysis facility located at 934 N. Center Street in Elgin, Illinois (60120.) The facility was formerly known as "Sherman Hospital Dialysis Center." In conjunction with the facility's discontinuation we propose relocating the facility as close as possible to the current location. We are reviewing the suitability of a site that is within only a few blocks from our current facility.

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Sincerely,

Mary J/Anderson Group Director

Pary J. Anderson

DaVita Inc.

| SENDER: COMPLETE THIS SECTION   | COMPLETE THIS SECTION ON DELIVERY   |
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| ■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.  ■ Print your name and address on the reverse so that we can return the card to you.  ■ Attach this card to the back of the mailpiece, or on the front if space permits.  1. Article Addressed to:  □ Walty Reval Case  → → → → → → → → → → → → → → → → → → → | A. Signature  X. J. Louis Courty   Agent   Addressee  B. Received by (Printed Name)   C. Date of Delivery Iteresa.   Reufina   7/24/10  D. Is delivery address different from item 1?   Yes  If YES, onter delivery address below:   No |
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July 23, 2010

Quality Renal Care 910 Greenlee St Marengo, IL 60152

Dear Facility Manager:

DaVita Inc. and Total Renal Care Inc. are in the process of developing a Certificate of Need (CON) application to discontinue the 14-station dialysis facility located at 934 N. Center Street in Elgin, Illinois (60120.) The facility was formerly known as "Sherman Hospital Dialysis Center." In conjunction with the facility's discontinuation we propose relocating the facility as close as possible to the current location. We are reviewing the suitability of a site that is within only a few blocks from our current facility.

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Thank you for consideration of this matter. If you have any questions or concerns please contact me or our consultant, Delia Wozniak, who can be reached at 773/279-0458.

Sincerely,

Mary J. Anderson
Group Director

| SENDER: COMPLETE THIS SECTION  | COMPLETE THIS SECTION ON DELIVERY                          |
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| ■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.  ■ Print your name and address on the reverse so that we can return the card to you.  ■ Attach this card to the back of the mailpiece, or on the front if space permits.  1. Article Addressed to:  □ UALLY PLANCO | A. Signature  X. J. L. |
| majergo, 12 60152  | 3. Service Type Certifled Mall                             |
|  | 4. Restricted Delivery? (Extra Fee) ☐ Yes                  |
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| m    | Certified Fee  |                  | \$2.80               | 03                            |
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| 029  | Total Postage & Fees   | \$               | <b>\$5.54</b>        | 07/23/2010                    |
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|      | PS Form appo, Augustra   |                  |                      | See Heverse for Instructional |

July 23, 2010

ARA South Barrington 33 W Higgins Rd South Barrington, IL 60010

Dear Facility Manager:

DaVita Inc. and Total Renal Care Inc. are in the process of developing a Certificate of Need (CON) application to discontinue the 14-station dialysis facility located at 934 N. Center Street in Elgin, Illinois (60120.) The facility was formerly known as "Sherman Hospital Dialysis Center." In conjunction with the facility's discontinuation we propose relocating the facility as close as possible to the current location. We are reviewing the suitability of a site that is within only a few blocks from our current facility.

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Sincerely,

Mary J. Apderson
Group Director
DaVita Inc.

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| SENDER: COMPLETE THIS SECTION  | COMPLETE THIS SECTION ON DELIVERY |
| <ul> <li>■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</li> <li>■ Print your name and address on the reverse so that we can return the card to you.</li> <li>■ Attach this card to the back of the mailpiece, or on the front if space permits.</li> <li>1. Article Addressed to:</li> <li>ARA SOWA Barringer</li> <li>33 W HISING PARTINGEN</li> </ul>  | A. Signature  X                   |
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Domestic Return Receipt

102595-02-M-1540

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PS Form 3811, February 2004

July 23, 2010

ARA Crystal Lake 6298 Northwest Hwy Crystal Lake, IL 60014

Dear Facility Manager:

DaVita Inc. and Total Renal Care Inc. are in the process of developing a Certificate of Need (CON) application to discontinue the 14-station dialysis facility located at 934 N. Center Street in Elgin, Illinois (60120.) The facility was formerly known as "Sherman Hospital Dialysis Center." In conjunction with the facility's discontinuation we propose relocating the facility as close as possible to the current location. We are reviewing the suitability of a site that is within only a few blocks from our current facility.

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Mary J. Anderson
Group Director

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Registered ☐ Express Mail ☐ Return Receipt for Merchandise ☐ Insured Mall ☐ C.O.D. Restricted Delivery? (Extra Fee) ☐ Yes 7010 0290 0003 5608 3143 2. Article Number (Transfer from service label) 102595-02-M-1540 Domestic Return Receipt PS Form 3811, February 2004

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 $\widehat{DaVita}$ .

July 23, 2010

Fresenius Medical Center 520 East North Ave Chicago, IL 60139

Dear Facility Manager:

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Mary J. Anderson Group Director DaVita Inc.

Mary J. anderson

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| <ul> <li>Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</li> <li>Print your name and address on the reverse so that we can return the card to you.</li> <li>Attach this card to the back of the mailpiece, or on the front if space permits.</li> </ul> | A Signature  X   |
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July 23, 2010

Fresenius Medical Center-West Chicago 1859 Neltnor Blvd West Chicago, IL 60185

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Jary J. anderson

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Davita.

July 25, 2010

Tri-Cities Dialysis 306 Randall Rd Geneva, IL 60134

Dear Facility Manager:

DaVita Inc. and Total Renal Care Inc. are in the process of developing a Certificate of Need (CON) application to discontinue the 14-station dialysis facility located at 934 N. Center Street in Elgin, Illinois (60120.) The facility was formerly known as "Sherman Hospital Dialysis Center." In conjunction with the facility's discontinuation we propose relocating the facility as close as possible to the current location. We are reviewing the suitability of a site that is within only a few blocks from our current facility.

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Group Director

| SENDER: COMPLETE THIS SECTION  Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.  Print your name and address on the reverse so that we can return the card to you.  Attach this card to the back of the mailpiece, or on the front if space permits.  Article Addressed to:  Th - Cottles Dialysis  Bola Rawlall Rd.  Genera IL (60134) | A. Signature    Agent   Addressee     B. Received by (Printed Name)   C. Date of Delivery     M. M. M. M. M. M.     D. Is delivery address different from item 1?   Yes     If YES, enter delivery address below:   D. No |
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PS Form 3811, February 2004

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### **Detailed Results**

Notifications

Tracking no.: 868215131991

E-mail notifications
Select time format:

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# **Delivered**



Initiated Picked up In transit Delivered

**Delivered** 

Signed for by:

J.SHEPERT

**Shipment Dates** 

Ship date ②

Jul 30, 2010

Delivery date ③

Jul 31, 2010 10:37 AM

Destination

AURORA, IL

Signature Proof of Delivery ?

**Shipment Facts** 

Help

Service type

Priority Envelope

Weight

0.5 lbs/.2 kg

Delivered to

Receptionist/Front Desk

July 30, 2010

DSI Buffalo Grove 1291 West Dundee Rd. Buffalo Grove, IL 60089

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#### **Detailed Results**

**Notifications** 

Tracking no.: 868215131969

E-mail notifications
Select time format:

<u>12H</u>

<u>24H</u>

## **Delivered**



Initiated Picked up In transit Delivered

#### Delivered

Signed for by:

**D.PERCOSA** 

**Shipment Dates** 

Ship date ②

Jul 30, 2010

Delivery date 3

Jul 31, 2010 11:29 AM

Destination

NORTHBROOK, IL

Signature Proof of Delivery 2

**Shipment Facts** 

<u>Help</u>

Service type

Priority Envelope

Weight

0.5 lbs/.2 kg

Delivered to

Receptionist/Front Desk

Davita.

July 30, 2010

DSI Schaumburg 1156 South Roselle Rd. Schaumburg, IL 60193

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### **Detailed Results**

Notifications

Tracking no.: 868215131980

E-mail notifications
Select time format:

<u>12H</u>

<u>24H</u>

# **Delivered**



Initiated Picked up In transit Delivered

#### Delivered

Signed for by:

Signature not required

Shipment Dates

Ship date ②

Jul 30, 2010

Delivery date @

Jul 31, 2010 8:41 AM

Destination

SCHAUMBURG, IL Proof of Delivery (2)

# **Shipment Facts**

Help

Service type Priority Envelope

Weight 0.5 lbs/.2 kg

Delivered to Residence

Status

345

Davita.

July 30, 2010

DSI Arlington Heights 17 West Golf Rd. Arlington Heights, IL 60005

Dear Facility Manager:

DaVita Inc. and Total Renal Care Inc. are in the process of developing a Certificate of Need (CON) application to discontinue the 14-station dialysis facility located at 934 N. Center Street in Elgin, Illinois (60120.) The facility was formerly known as "Sherman Hospital Dialysis Center." In conjunction with the facility's discontinuation we propose relocating the facility as close as possible to the current location. We are reviewing the suitability of a site that is within only a few blocks from our current facility.

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The rules of the Illinois Health Facilities and Services Review Board require us to inform you of these plans and ask you for an impact statement on your facility. Your response must be submitted to us with 15 days of receipt of this letter. You are not required to respond. However, no response will constitute an assumption on our part that the discontinuation will not have an adverse impact on your facility.

Thank you for consideration of this matter. If you have any questions or concerns please contact me or our consultant, Delia Wozniak, who can be reached at 773/279-0458.

Sincerely,

Mary J. Anderson Group Director

Mary anderson

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#### **Detailed Results**

Notifications

Tracking no.: 868215131970

E-mail notifications
Select time format:

<u>12H</u>

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# Delivered



Initiated Picked up In transit Delivered

#### Delivered

Signed for by:

I.BURNSTEIN

**Shipment Dates** 

Ship date ②

Jul 30, 2010

Delivery date ②

Jul 31, 2010 8:42 AM

Destination

SCHAUMBURG, IL Signature Proof of Delivery ②

**Shipment Facts** 

Help Service type Priority Envelope

Weight 0.5 lbs/.2 kg

Delivered to Receptionist/Front Desk

Status

Davita.

July 30, 2010

Fresenius Medical Center North Central Rolling Meadows 4180 Winnetka Ave.
Rolling Meadows, IL 60008

Dear Facility Manager:

DaVita Inc. and Total Renal Care Inc. are in the process of developing a Certificate of Need (CON) application to discontinue the 14-station dialysis facility located at 934 N. Center Street in Elgin, Illinois (60120.) The facility was formerly known as "Sherman Hospital Dialysis Center." In conjunction with the facility's discontinuation we propose relocating the facility as close as possible to the current location. We are reviewing the suitability of a site that is within only a few blocks from our current facility.

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Thank you for consideration of this matter. If you have any questions or concerns please contact me or our consultant, Delia Wozniak, who can be reached at 773/279-0458.

Sincerely,

Mary J Anderson

Mary anderson

Group Director

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### **Detailed Results**

Notifications

Tracking no.: 868215131958

E-mail notifications
Select time format:

<u>12H</u>

24<u>H</u>

# **Delivered**



Initiated Picked up In transit Delivered

#### Delivered

Signed for by:

Signature release on file

**Shipment Dates** 

Ship date @

Jul 30, 2010

Delivery date ③

Jul 31, 2010 9:25 AM

Destination

SCHAUMBURG, IL Proof of Delivery 2

Shipment Facts Help

Service type Priority Envelope

Weight 0.5 lbs/.2 kg

 $\widehat{DaVita}$ .

July 23, 2010

DaVita Crystal Springs Dialysis Sandy Hall, Facility Administrator 4900 South IL Rte 31 Crystal Lake, IL 60102

Dear Ms Hall:

DaVita Inc. and Total Renal Care Inc. are in the process of developing a Certificate of Need (CON) application to discontinue the 14-station dialysis facility located at 934 N. Center Street in Elgin, Illinois (60120.) The facility was formerly known as "Sherman Hospital Dialysis Center." In conjunction with the facility's discontinuation we propose relocating the facility as close as possible to the current location. We are reviewing the suitability of a site that is within only a few blocks from our current facility.

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Thank you for consideration of this matter. If you have any questions or concerns please contact me or our consultant, Delia Wozniak, who can be reached at 773/279-0458.

Sincerely,

Mary (f. Anderson Group Director

Pary J. Anderson

DaVita Inc.

352

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### **Detailed Results**

Notifications

Tracking no.: 868215132016

E-mail notifications
Select time format:

<u>12H</u>

24H

# **Delivered**



Initiated Picked up In transit Delivered

Delivered

Signed for by:

R.HILL

**Shipment Dates** 

Ship date ®

Jul 30, 2010

Delivery date @

Jul 31, 2010 9:49 AM

Destination

CARY, IL

Signature Proof of Delivery 2

Shipment Facts

<u>Help</u>

Service type

Priority Envelope

Weight

0.5 lbs/.2 kg

Delivered to

Receptionist/Front Desk

Status

**Shipment Travel History** 

<u>Help</u>

Select time zone:

Local Scan Time

July 23, 2010

Fresenius Medical Center Lori Wright One Westbrook Corporate Center Tower 1, Suite 1000 Westchester, IL 60154

Dear Ms Wright:

DaVita Inc. and Total Renal Care Inc. are in the process of developing a Certificate of Need (CON) application to discontinue the 14-station dialysis facility located at 934 N. Center Street in Elgin, Illinois (60120.) The facility was formerly known as "Sherman Hospital Dialysis Center." In conjunction with the facility's discontinuation we propose relocating the facility as close as possible to the current location. We are reviewing the suitability of a site that is within only a few blocks from our current facility.

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Thank you for consideration of this matter. If you have any questions or concerns please contact me or our consultant, Delia Wozniak, who can be reached at 773/279-0458.

Sincerely,

Mary Manderson
Group Director

Mary anderson

DaVita Inc.

355

| SENDER: COMPLETE THIS SECTION  | COMPLETE THIS SECTION ON DELIVERY  |
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| Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.  Print your name and address on the reverse so that we can return the card to you.  Attach this card to the back of the mailpiece, or on the front if space permits. | B. Regeivertoby (Printed Name)  D. Is delivery address different from item 1)  If YES, enter delivery address below: |
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July 23, 2010

Fresenius Medical Center-Elgin 580 Tollgate Rd Elgin, IL 60123

Dear Facility Manager:

DaVita Inc. and Total Renal Care Inc. are in the process of developing a Certificate of Need (CON) application to discontinue the 14-station dialysis facility located at 934 N. Center Street in Elgin, Illinois (60120.) The facility was formerly known as "Sherman Hospital Dialysis Center." In conjunction with the facility's discontinuation we propose relocating the facility as close as possible to the current location. We are reviewing the suitability of a site that is within only a few blocks from our current facility.

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Thank you for consideration of this matter. If you have any questions or concerns please contact me or our consultant, Delia Wozniak, who can be reached at 773/279-0458.

Sincerely,

Mary J/Anderson Group Director

Yary J. anderson

July 23, 2010

Fresenius Medical Center-Palatine 691 E Dundee Rd Palatine, IL 60074

Dear Facility Manager:

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Sincerely,

Mary J/Anderson Group Director

Mary J. anderson

 $\widehat{Da}$  ita.

July 30, 2010

Fresenius Medical Center West Batavia 1-295 W. Fabyan Parkway West Batavia, IL 60510

Dear Facility Manager:

DaVita Inc. and Total Renal Care Inc. are in the process of developing a Certificate of Need (CON) application to discontinue the 14-station dialysis facility located at 934 N. Center Street in Elgin, Illinois (60120.) The facility was formerly known as "Sherman Hospital Dialysis Center." In conjunction with the facility's discontinuation we propose relocating the facility as close as possible to the current location. We are reviewing the suitability of a site that is within only a few blocks from our current facility.

The project does not involve a change in the number of stations.

The estimated date for the discontinuation and relocation is no later than June 30, 2012.

Over the last two years the facility has served (55-65) chronic renal dialysis patients. We expect all current patients to transfer to the new location. We do not expect our plans to have any adverse impact upon access to care for patients in the area or on other providers.

The rules of the Illinois Health Facilities and Services Review Board require us to inform you of these plans and ask you for an impact statement on your facility. Your response must be submitted to us with 15 days of receipt of this letter. You are not required to respond. However, no response will constitute an assumption on our part that the discontinuation will not have an adverse impact on your facility.

Thank you for consideration of this matter. If you have any questions or concerns please contact me or our consultant, Delia Wozniak, who can be reached at 773/279-0458.

Sincercly, Mary Anderson

Mary J/Anderson
Group Director

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Signed for by:

A.ORIHUELA

**Shipment Dates** 

Ship date ②

Jul 30, 2010

Delivery date ③

Aug 2, 2010 9:32 AM

Destination

Signature Proof of Delivery 2

### **Shipment Facts**

Help

Service type

Priority Envelope

Weight

0.5 lbs/.2 kg

Delivered to

Receptionist/Front Desk

 $\widehat{Da}$ víta.

July 23, 2010

Barrington Creek Dialysis 28314 W Northwest Hwy Lake Barrington, IL 60010

Dear Facility Manager:

DaVita Inc. and Total Renal Care Inc. are in the process of developing a Certificate of Need (CON) application to discontinue the 14-station dialysis facility located at 934 N. Center Street in Elgin, Illinois (60120.) The facility was formerly known as "Sherman Hospital Dialysis Center." In conjunction with the facility's discontinuation we propose relocating the facility as close as possible to the current location. We are reviewing the suitability of a site that is within only a few blocks from our current facility.

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Thank you for consideration of this matter. If you have any questions or concerns please contact me or our consultant, Delia Wozniak, who can be reached at 773/279-0458.

Sincerely,

Mary I/Anderson Group Director

Pary J. Anderson

DaVita Inc.

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### **Detailed Results**

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Signed for by: M.MARNOTES

**Shipment Dates** 

Destination

Ship date Aug 9, 2010

Delivery date Aug 10, 2010 10:50 AM

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Service type Weight Standard Envelope 0.5 lbs/.2 kg

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| Aug 9, 2010 3:55 PM   | Picked up                     | PERU, IL         |         |
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### APPENDIX 3

### **Documentation**

Physician Credentials & Licenses

Ravi K. Damaralu

1328 W. Barry Ave. Apartment # 2 Chicago, IL 60617

Home: (773) 032-4118 Work: (312) 096-7000, pg. 1162 E-กลที: rdomaraju@hotmoii.com

Oblactive: To obtain a full-time position as a Nephrologist

Current positions

University of Winols at Chicago Second year fallow in Nephrology
fractional of University of Winols at Chicago Hospital, West Side

Educations 1995-1998

1991-1995

University of lithols at Chicago Residency in Internal Medicine
University of Illinois at Chicago <u>College of Medicine</u>
University of Illinois at Urbana-Champaign <u>College of Liberal Arts and</u>
Sciences, Rechalor of Science in Biology 1087-1891

Accreditation:

Diplomate in Internal Medicine, ABIM 1988 Minois permanent medical ticense

Research and Wurt Experience: 10/89 University of Illinois at Chicogo

07/00

Damareju R, Espiritu D, Nobos O, Bornardo A, Arruda J. Goz and Ne\*/HCO\* Colransporter (NBC1) Interaction mediates PTH Inhibition of

NIIC in human proximal tubule calls Presented poster at the American Society of Nophrology 2000 meeting

Article to be submitted for publication

09/BB Locum Tenone

07/09 Worked as an internist for various practices in filling and Wisconsin

08/92-08/93

University of Illihatis at Onivago <u>Collego of Medicina</u>
Research Assistant, Department of Neurosurgery
Shidy of neuropsychlatric sequelae of carebral eneurysm neurosurgery Poster procentation given at the annual meeting in 1893:

Designed protocols for follow-up of epilopsy and protury an patients

06/80-07/80

Superior Ambulance Company (Ekrituret, IL) Emergoncy Medical Technician serving the Chicagolard area

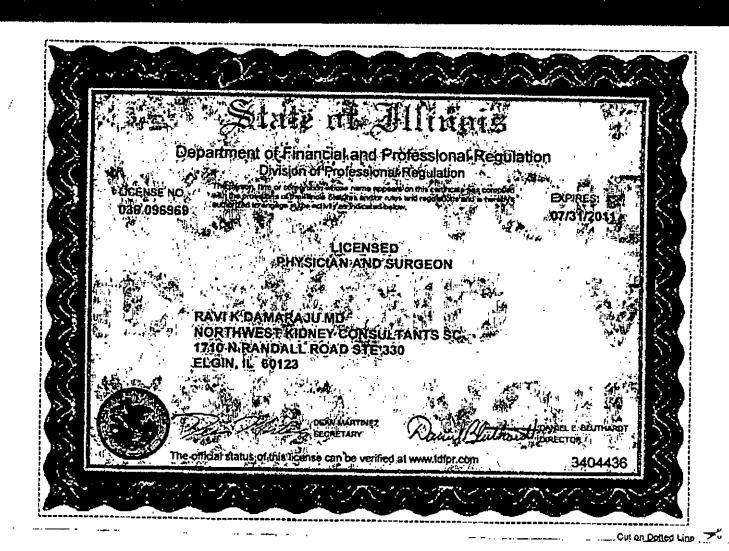
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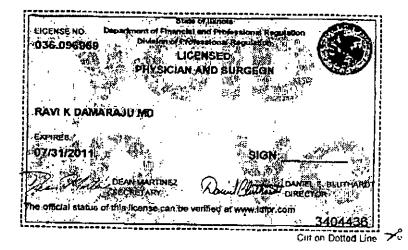
Cum Laude Graduale, UIUC 1980 Sortery of Distinguished Collegisms

The LeaderShape Institute Scholarchio

Extracordicular Activities:
1992-1993 Tresourer, American Modical Association, UtC Chapter
Student Representative, Chicago Madical Socialy, UtC Chapter
1992-1993 Volunteer, Signes Cooperation for AIDS Related Education
Volunteer, Service Group for Disabled Children Boy Scort Troop
1991-1992 Volunteer, Service Group for Disabled Children Boy Scort Troop
1991-1992 Volunteer, Service Group for Disabled Children Boy Scort Troop Governor, ittinois-Eestern kwa, Collogiste Kwanis Internstional Volunteer Emergency Medical Technician, tilm Emergency Medical Services 1090-1891

18 CONFIDENTIAL









DAMARAJU, RAVI KISHORE MD 296 W SPRING STREET SOUTH ELGIN, IL 60177-0000-000

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| 1296 W SPRI        | RAVI KISHORE MD<br>NG STREET<br>SIN, IL 60177-0000 |             |

CONTROLLED SUBSTANCE REGISTRATION CERTIFICATE UNITED STATES DEPARTMENT OF JUSTICE DRUG ENFORCEMENT ADMINISTRATION WASHINGTON D.C. 20537

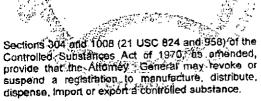
Sections 304 and 1008 (21 USC 824 and 958) of the Controlled Substances Act of 1970, as amended, provide that the Attorney General may revoke or suspend a registration to manufacture, distribute, dispense, import or export a controlled substance.

THIS CERTIFICATE IS NOT TRANSFERABLE ON CHANGE OF OWNERSHIP, CONTROL, LOCATION, OR BUSINESS ACTIVITY, AND IT IS NOT VALID AFTER THE EXPIRATION DATE.

### CONTROLLED SUBSTANCE REGISTRATION CERTIFICATE UNITED STATES DEPARTMENT OF JUSTICE DRUG ENFORCEMENT ADMINISTRATION WASHINGTON D.C. 20537

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DAMARAJU, RAVI KISHORE MD 296 W SPRING STREET SOUTH ELGIN, IL 60177-0000



THIS CEPTIFICATE IS NOT TRANSFERABLE ON CHANGE OF OWNERSHIP, CONTROL, LOCATION, OR BUSINESS ACTIVITY.

# AMERICAN BOARD OF INTERNAL MFN.

## Adui Kishore Damaraju

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### NEPHROLOGY



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Ravi Kishore Damaraju (ABMSUID - 596730)

Viewed:6/23/2009 1:10:29 PM CST

DOB:

05/05/1970

Status:

Alive

Certification

American Board of Internal Medicine

Internal Medicine - General

Expired T

Time-Limited Initial Certification

Status: Not Certifled

08/26/1998 - 12/31/2008

Nephrology - Subspecialty

Active

Time-Limited

Initial Certification

Status: Certified

11/07/2001 - 12/31/2011

**Education** 

1995 MD (Doctor of Medicine)

Location

Private

West Dundee, IL 60118-9020 (United States)





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The information as presented by this service is approved for business use and is valid to meet the primary source verification requirements for credentialing as set by JCAHO, NCQA, URAC and other accrediting agencies.

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### **APPENDIX 4**

DaVita Inc.

LIST OF FACILITIES
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| Gulf Stroma Dustrate Center 3<br>Talladopa Usalysis  | 216 GRACELAND OR  | DOTHAN   | Ät.                     | 36305-7346   | 01-2505   | 1215900501  |
|  | 3947 GULF SHORES PKWY   | GULF SHORES<br>TALLADEGA   | AL                      | 36542-2737<br>35160-2583   | 01-2631<br>01-2622  | 111496  |
|  | 776 BATTLE STE<br>27890 N MAIN ST   | DAPHNE   | ĀL                      | 36526-7060   | 01-2627   | 107341  |
|  | 7340 PEPPERELL PKWY   | OPEUKA   | ĀL                      | 35801-5240   | 01-2628   | 1992983385  |
| Wiregrass Kidney Contar 1  | 450 ROSS CLARX CIR  | DOTHAN<br>DEMOPOLIS  | ᄮ                       | 36301-4765<br>36732-2235   | 01-2530<br>01-2543  | 1003070265  |
|  |   | GADSDEN  | -ÂL                     | 35901-5358   | 01-2501   | 1215000444  |
| POs-Montgomery 1   | IOON FOREST AVE   | MONTGOMERY   | AL.                     | 36106-1181<br>36092-1626   | 01-2505   | 1760446199<br>1063478489  |
| PDI-Elmore County 13   | 515 HOSPITAL DR<br>150 W PEACHTREE AVE  | WETUMPKA<br>FOLEY  | ÂL                      | 30535-2244   | 01-2586   | 1720043714  |
| DOLD-MAN   | IB15 GLYNWOOD DR  | PRATTVILLE   | AL                      | 30098-5584   | 01-2536   | 1902660331  |
| Athens Dalysin 1   | ISSS ATHENS LIMESTONE DR  | ATHENS<br>SHEFFIELD  | AL.                     | 35613-2214<br>35660-5777   | 01-2517<br>01-2561  | 19422772414<br>1009449032   |
| Russelville Circlesia  | 14897 HIGHWAY 43  | RUSSFLIVILLE   | _AL                     | 35053-1954   | 012602  | 1518930635  |
| Eurado Diekysia  | 220 S ORANGE AVE  | EUFAULA  | -AL                     | 36027-1612<br>36360-2036   | 01-2609<br>012544   | 1679546634<br>1013960747  |
| Ozark Distysin 2<br>Tuscalosas University Distysis   | 214 HOSPITAL AVE  | OZARK<br>TUSČALOGSA  | -AL                     | 35401  | 01-2902   | 1003880171  |
| Tuecalones Dialysis  | SOS OLD MILL SY   | TUSCALOGSA   | _AL                     | 35401-7132   | 01-2545   | 1932172095<br>1336112596  |
| Northport Diskysis   |   | NORTHPORT  | 7 7                     | 35476-3392<br>\$5295-2500  | 01-2570<br>01-2506  | 1508738080  |
| Reinbred City Diebysis   | 2000 RAINSOW DR   | RAINBOW CITY   | Α                       | 35235-2560<br>35006-5811   | 012542  | 1013950135  |
| PDI-Earl Montportery   | SESO WINTON BLOUNT BLVD   | MONTGOMERY   | AL                      | 36117-3518   | 01-2567   | 1932163359<br>1003870445  |
| Phantz City Distysia Conter  | SALLIS HIGHWAY 43   | PHEMIX CITY<br>EUTAW   | AL                      | 35857-3640<br>35462-4017   | 01-2523<br>01-2550  | 1336112143  |
| North Little Rock Dialysis Center 4  | 4505 E MCCAIN RLVD  | NORTH LITTLE ROCK  | AR                      | 72117-2902   | 04-2548   | 168425134   |
| Jacksonville Central Dialysis Center 4   | OU T P WHITE ON   | JACKSONVILLE<br>FAYETTEVILLE   | AR AR                   | 72076-3297<br>72703-4862   | 04-2563<br>04-2538  | 157213134<br>158261134  |
|  | 509 E MILLSAP RD<br>708 QUANDT AVE  | SPRINGDALE   | AR                      | 72764-5309   | 04-2568   | 168250134   |
| Silvern Springs Dielysis   | SOO S MOUNT OLIVE ST  | SILOAM SPRINGS   | AR                      | 72761-3602   | 04-2549<br>04-2540  | 168260134<br>168262134  |
| Bentorwille Distysia   | 1104 SE 30TH ST   | FORREST CITY   | AR AR                   | 72712-4290<br>72335-2152   | 042585  | -   |
| Mena Dialysis Center   | 200 CRESTWOOD CIRCLE  | MENA   | AR                      | 71053-5516   | 04-2582   | 167685134   |
| Central Little Rock Dailysis   | 5800 W 10TH ST<br>PO BOX 217  | UTTLE ROCK<br>KAYENTA  | AR                      | 72204-1780<br>86033-0217   | 04-2571   | 150329734<br>472956   |
| Kayenta Dialysis Phoenis Dialysis Center   | 337 E CORONADO RO   | PHOENIX  | AZ                      | 85004-1582   | 03-2611   | 361281  |
| Desert Mountain Dietvols Center 5  | 9220 E MOUNTAIN VIEW RD   | SCOTTSDALE   | . AZ                    | 85258-5134   | 03-2525<br>03-2518  | 062919<br>472621  |
|  | US HWY 191<br>7321 E OSBORN DR  | CHINLE<br>SCOTTSDALE   | AZ<br>AZ                | 86503-0679<br>80251-6418   | 03-2504   | 080757  |
| Terroe Dialysis Center   | 2149 E WARNER RD  | TEMPE  | AZ.                     | 85284-3498   | 03-2509   | 361398  |
| Appended Lakes Diolysis Center2  |   | GLLINDALE<br>NESA  | X X                     | 85308-4625<br>85209-3317   | 03-2604   | 345499<br>1265015934  |
| Mountain Vista Disysla Center of Artrona 1<br>Gilbert Distysts Center 5  |   | GILBERT  | ÃŽ                      | 85234-2983   | 03-2606   | 361364  |
| Estrella Diolysia Certier 8  | MATO WITHOMAS RD  | PHOENIX  | AZ                      | 86037-3356   | 03-2612   | 361325<br>481882  |
| Brookwood Distrats Center  | 5010 N 43RD AVE<br>1231 W TARGET RANGE RO   | GLENDALE<br>NOGALES  | AZ<br>AZ                | 85302-5340<br>85621-2417   | 03-2690   | 130047  |
| Raven Dishrais Center  | 540 É RASELINÉ RO   | PHOENIX  | AZ.                     | 85042-9628   | 03-2625   | 425841  |
| Rim Country Disaysin   | 909 W LONGHORN RD   | PAYSON   | AZ<br>AZ                | 86541-4280<br>85834-3030   | 03-2615<br>03-2513  | 396857<br>109527  |
| Sells Distyels  Grand Home Distyels  1   | 14674 W MOUNTAIN VIEW BLVD  | SELLS<br>SURPRISE  | ₹                       | 86374-2708   | 03-2520   | 367584  |
| Desart Ridge Ostysla   | 8573 É PRINCESS DR  | SCOTTSDALE   | AZ                      | 85205-7823<br>85203-8048   | 03-2606<br>03-2624  | 959182<br>410131  |
| Central Mesa Distysts Center   | 1134 E. UNIVERSITY DR   | MESA<br>PHOENIX  | AZ<br>AZ                | 85008-4636   | 03-2553   | 181876  |
| Northwest Tucson Dishesia  | 2945 W INA RD   | TUCSON   | AZ .                    | 65741-2306   | 03-2618   | 344496  |
| Westbrook Distysis   | 13907 W CAMINO DEL SOL  | SUN CITY WEST  | AZ.                     | 85375-4405<br>85718-2717   | 03-2621<br>03-7677  | 361802<br>445902  |
| Tucsor Central Darvils South Yurna Darvils   | 2901 E GRANT RO<br>7173 E 31ST PLACE  | YUMA   | AZ -                    | 85365-8392   | 03-2556   | 197865  |
| Tube City Diatysis   | 500 EDGEWATER DR  | TUBA CITY  | AZ .                    | 85045-2905   | 03-2506   | 472963<br>106535  |
| Sierra Viste Distysia  | 629 N HIGHWAY 80<br>PO BOX 954  | SIERRA VISTA<br>POLACCA  | AZ AZ                   | 86635-2257   | 03-2520<br>03-2592  | 631152  |
| Palm Brook Dulysis Center  | 14554 N DEL WEBS BLVD   | SUN C:TY   | AZ                      | 85351-2137   | 03-2001   | 841313  |
| Scottsdale Distysia Center   | 6725 N SCOTTSDALE RD  | SCOTTSDALE   | A7                      | 85251-7621<br>85713-6001   | 03-2600<br>03-2557  | 919487<br>358780  |
| Tucson South Dailyals Pascus Yequi Tribe Dialyals  | 3662 S 16TH AVE<br>7490 S CAM:NO DE DESTE   | TUCSON   | AZ AZ                   | 05748-9308   | 03-2573   | 395908  |
| I Yucson West Districts  | 1780 W ANKLAM RD  | TUCSON   | AZ.                     | 65745-2632   | 03-2500   | 100519<br>633546  |
| Tucson South Central Disksin   | 2024 E PRVINGTON RD   | TUCSON<br>YUMA   | AZ -                    | 85714-1825<br>85364-8172   | 03-2589   | 061218  |
| Yume Onlysis Tucson East Distysis  | 2130 W 24TH ST<br>54ZU E BROADWAY BLVD  | TUCSON   | AZ                      | 85710-3612   | 03-2501   | 106543  |
| ACO-SSSA-CA  | 253 MARCH ST  | SANTA PAULA  | CA                      | 93060-2511<br>93065-1210   |   | <del></del>   |
| ACCIONALCA   | 2950 SYCAMORE DRISTE 100<br>2438 N PONDEROSA DRISTE C101  | SIMI VALLEY<br>CAMARILLO   | CA_                     | 03010-2465   |   |   |
| ACD-8632-CA  | 375 ROLLING OAKS DR 5 E 100   | THOUSAND DAKS  | CA                      | 91361-1024   | No. feet to   | CDC026211   |
| Bran Diniyata Center   | 595 TÁMÁRACK AVE<br>1759 W AVENUE J   | BREA<br>LANCASTER  | CA<br>CA                | 92621-3125<br>93534-2703   | 05-2521<br>05-2521  | 1083898001  |
| Control Carbo la Cardon of Montabello  | 1721 W WHITTIER BLVD  | MONTEBELLO   | CA                      | 90640-4004   | 05-2785<br>05-2593  | COC027850<br>CDC02569G  |
| Beverly Hitta Distysis Center  | 50 N LA CIENEGA BLVD<br>17815 VENTURA BLVD  | BEVERLY HILLS  | 33                      | 90211-2205   | 05-2744   | CDC02744G   |
| Mission Vielo Distysis   | 27640 MARGUERITE PKWY   | MISSION VIEJO  | . ČÁ                    | 92692-3604   | 05-2597   | C0C025977   |
| United Distrata Center   | 3111 LONG BEACH BLVD<br>1061 N INDIAN CANYON DR   | LONG BEACH   | CA<br>CA                | 90807-5015<br>92262-4854   | 05-2671<br>05-2541  | CDC70053H<br>ZZT11902J  |
| Humberghan Beach Deshain   | 16892 BOLSA CHICA ST  | PALM SPRINGS<br>HUNTINGTON BEACH                                       | CA                      | 92649-3671   | 05-2641   | CDC025411   |
| Eaton Carrago Diolysis   | 2551 E WASHINGTON BLVD  | PABADENA   | CA                      | 91107-1446   | 05-2613<br>05-2730  | CDC02613G<br>CDC02730G  |
| Murrieta Diahsis   | 25100 HANCOCK AVE<br>1107 W LA PALMA AVE  | ANAHEM<br>ANAHEM   | CA<br>CA                | 92562-5973<br>92801-2804   | 05-2730<br>05-2734  | C/DC07Z34H  |
| Imperial Care Dialysis Center  | 4345 É ÎMPERIAL HWY   | LYNWOOD  | CA.                     | 90252-2318   | 05-2844   | CDC02844G   |
| Monterey Park Distysts Center  | 2560 CORPORATÉ PL   | MONTEREY PARK  | 20                      | 91754-7612<br>93550-4847   | 05-2700   | CDC02700G<br>1578242542   |
| Usilias View Dishopia Center   | 1643 E PALMOALE BLVD<br>28900 CACTUS AVE  | MORENO VALLEY  | CA                      | 92555-3912   | 05-2807   | CDC02907G   |
| North Glendale Distysts  | 1505 WILSON TER STE 190   | GLENDALE   | CA                      | 91206-4015<br>90723-4403   | 56-2589<br>05-2652  | CDC02852G   |
| Paramouni Diahata Center   | 8319 ALONDRA BLVD<br>1030 E FLORIDA AVE   | PARAMOUNT  | CA                      | 90723-4403   | 05-2769   | CDC02768F   |
| Valvy Dwysis   | 16149 HART ST   | VAN HUYS   | CA                      | 91405-3905   | 05-2564   | ZZT02554H<br>CDC02801G  |
| Hollywood Distysis Center  | 5108 W SUNSET BLVD<br>1075 E PACIFIC COAST HWY  | LOS ANGELES<br>LONG BEACH  | 25                      | 90027-5708<br>90808-5089   | 05-2801<br>55-2579  | CDC52579F   |
| TROUSE Ropey Center (2)  | 2310 ALCAZAH ST   | LOS ANGELES  | CA                      | 90033-532/   | 05-2794   | CUC02794G   |
| UCLA Delysis Center  | 200 UCLA MEDICAL PLZ<br>1901 TOWN AND COUNTRY DR  | LOS ANGELES  | CA CA                   | 90095-6344<br>92660-3611   | 06-2605<br>56-2571  | CDC02869F<br>CDC52571F  |
|  | 1901 TOWN AND COUNTRY DR  | NORCO<br>SAN JACINTO   | CA                      | 92583-4915   | 05-2620   | 1174791883  |
| Doctors Dislysis of East Los Argetes   | 950 S EASTERN AVE   | LOS ANGELES  | CA_                     | 90022-4801   | 05-2725   | CDC02725G<br>CDC70036G  |
| Pornore Dishyses   | 2475 N GAREY AVE<br>11147 WASHINGTON BLVD   | WHITTIER   | CA<br>CA                | 91767-2139<br>90906-3007   | 05-2591<br>55-2597  | 1619164199  |
| Carron Sonnes Debrara  | 22585 ALESSANDRO BLVD   | MORENO VALLEY  | CA                      | 92553-8533   | 56-2622   | 1720259905<br>GDG52588F   |
| Setflower Dights-s Center  | 15736 WOODRUFF AVE  | BELLFLOWER   | CA                      | 90706-4018<br>90404-2139   | 55-2568<br>55-2580  | GDG52588F<br>CDC52580F  |
| Downey Landing Dulysis Center  | 2020 SANTA MÓHIÇA BLVD<br>11611 BELUFLOWER BLVD   | DOWNEY   | CA                      | 90241-5408   | 55-2624   |   |
| Westminster South Dighysis   | 14260 BEACH BLVD  | WESTMINSTER  | CA                      | 92683-4582   | 05-2773<br>05-2852  | CDC02773F<br>CDC02852F  |
|  | B15) BEVERLY BLVD 3744 LONG BEACH BLVD  | LOS ANGELES<br>LONG BEACH  | CA<br>CA                | 90049-4514<br>90807-3310   | 55-2614   | 1003024647  |
|  | 111B1 MAGNOLIA AYE  | RIVERSIDE  | CA                      | 92505-3606   | 55-2553   | CDC52553G   |
| Magnote West Delvsrs   | 3905 S FIGUEROA ST  | LOS ANGILES  | CA                      | 90037-1222   | 05-2713   | CDC02713G<br>1252506036   |

| Riverside PD Central<br>Magnolle West Al Home                     | 3000 PÄRK SIERRA DŘ<br>11161 MAGNOLIA AVÉ          | RIVERSIDE<br>RIVERSIDE            | <u> </u> | 92505-3071<br>92505-3005 | 56-2827<br>56-2617  |                          |
|---|--|-----------------------------------|----------|--------------------------|---------------------|--------------------------|
| Crossrueds Dichels  | 3214 YORBA UNDA BLVD                               | FULLERTON                         | ČA<br>ČA | 92831-1707               | \$6-2544<br>05-2505 | CDC52544F<br>CDC02505J   |
| Fullerton Delysis Los Angeles Downtown Distrata                   | 238 ORANGEFAIR MALL<br>2021 S FLOWER ST            | LOS ANGFLES                       | CA       | 90007-1342               | 05-2626             | COC02828G                |
| Corone Distysts Center<br>Survine Distysts Center                 | 1820 FULLERTON AVE                                 | CORONA<br>HAWTHORNE               | 35       | 92681-3147<br>90250-4415 | 05-2981<br>05-27-46 | CDC02961H<br>CDC02746G   |
| Imported Clariyate Norwells Deliyate Center                       | 2738 W IMPERIAL HWY<br>12375 E IMPERIAL HWY        | INGLEWOOD<br>NORWALK              | CA       | 90303-3111<br>90650-3129 | 05-2670<br>05-2718  | CDC02670G<br>CDC02718F   |
| Weshington Plaza Dialysia Center                                  | 518 E WASHINGTON BLVD                              | LOS ANGELES                       | ĈA       | 90015-3723               | 05-2056             | CDC02856F                |
| Cleratain Dinhysia<br>Premiur Dinhysia Center                     | 7612 AYLANTIC AVE                                  | CUDAHY                            | CA       | 91205-3532<br>90201-5020 | 05-2632<br>05-2761  | CDC02632F<br>CDC02761G   |
| Terrecula Diolysia Center   | 40945 COUNTY CENTER DR<br>10055 WHITTWOOD DR       | TEMECULA<br>WHITTIER              | CA<br>CA | 92591-6006<br>90603-2313 | 05-2735<br>56-2500  | CDC02735G<br>2ZT12010H   |
| Whitter Dutysis<br>Implewood Disysts                              | 125 E ARBOR VITAE ST                               | INGLEWOOD                         | CA       | 90301-3639               | 05-2538             | ZZT11896F<br>CDC02754G   |
| Airport Dishate<br>Sen Despo South Dielysis                       | 9532 W CENTURY BLVD                                | IHGLEWOOD<br>SAN DIEGO            | CA.      | 90304-1456<br>92102-4550 | 06-2754<br>05-2799  | CDC02793G                |
| Encintas Diolysis College Diolysis                                | 332 SANTA FE DR<br>6535 UNIVERSITY AVE             | ENCINITAS<br>SAN DIEGO            | CA       | 92024-6143<br>92115-5810 | 05-2756<br>55-2513  | CDC02756G<br>CDC52513F   |
| Sen Diego East Diefycls   | 292 EUCLID AVE<br>0850 CARNEL MOUNTAIN RO          | SAN DIEGO                         | 줎        | 92114-3529<br>92129-2892 | 05-2883<br>56-2515  | CDC02653F<br>CDC52515F   |
| Carmil Mountain Dialysis Kenneth Hehn Paza Deryais Center         | 11854 S WILWINGTON AVE                             | SAN DIEGO<br>LOS ANGELES          | CA       | 90059-3016               | 05-2858             | CDC028580                |
| Santa Ava Dialysis Center<br>Santrieback Dialysis                 | 7820 E DEERE AVE<br>23141 PLAZA POINTE DR          | SANTA ANA<br>LAGUNA HILLS         | 씂        | 92705-5721<br>92653-1425 | 05-2716<br>05-2806  | CDC02716H<br>CDC02606H   |
| Lake Elsinore Olalysis  | 32291 MISSION TRAIL RO                             | LAKE ELSINORE<br>DOWNEY           | CA.      | 92536-4424<br>90245-4017 | 05-2895<br>05-2574  | CDC02695F<br>CDC70019F   |
| Doverey Distysis Center Greater El Monte Distysis Center          | 1938 TYLER AVE                                     | SOUTH EL MONTE                    | ČA       | 91733-3623               | 05-2717             | CDC02717F                |
| Costa Mesa Dialysis<br>San Juan Captstrono South Dialysis         | 1590 SCENIC AVE<br>31736 RANCHO VIEJO RD           | COSTA MESA<br>SAN JUAN CAPISTRANO | 융        | 92626-1400<br>92675-2783 | 55-2518<br>052648   | CDC5251BF<br>CDC02648I   |
| Santa Monica Dislysia   | 1260 15TH ST                                       | SANTA MONICA<br>LOS ANGELES       | - CA     | 90404-1136<br>90048-6110 | 05-2665<br>05-2643  | CDC02318H<br>CDC03507H   |
| Tower Dishain<br>Kidney Olohyda Care Unit                         | BESS W 3RD ST<br>3600 E MARTIN LUTHER KING JR BLVD | LYMWOOD                           | .ca      | 90,62-2007               | 05-2502             | 221110104                |
| TRG/Harbor-UCLA MF) Total Renal Distyels Centes                   | 21602 9 VERMONT AVE                                | TORRANCE                          | CA_      | 90502-1940               | 05-2802             | CDC02802F                |
| Memplace Distyals Center San Ysidro Otalysis                      | 972 W TOWN AND COUNTRY RD                          | ORANGE<br>SAN DIEGO               | CA.      | 92868-4714<br>92154-3495 | 05-2503<br>05-2866  | ZZT1101 U<br>CDC02966F   |
| Banning Diskyste  | BOSO W RAMSEY ST                                   | BANNING                           | CA       | 92220-3052               | 56-2520             | CDC52520F                |
| Rosemend Springs Diskysis Center<br>Burbank Diskysis              | 3212 ROSEMEAD BLVD<br>1211 N SAN FERNANDO BLVD     | EL MONTE<br>BURBANK               | CA<br>CA | 91731-2807<br>91504-4234 | 55-2511<br>05-2637  | CDC52511F<br>CDC02637F   |
| Covine Dialysis Center  | 1547 W GAHVEY AVE N                                | WEST COVINA<br>LAXEWOOD           | CA<br>CA | 91790 2139<br>90712-2512 | 05-7580<br>05-2539  | GDC70029F<br>ZZT11808F   |
| Lakewood Delysis Center-CA<br>Wilshire Daitysis Center            | 1212 WILSHIRE BLVD                                 | LOS ANGELES                       | CA       | 90017-1902               | 05-2531             | CDC02631G                |
| Los Angeles Dialysis Center<br>Tuatro Dialysis                    | 2250 S WESTERN AVE                                 | LOS ANGELES<br>SANTA ANA          | - 64     | 90018-1301<br>92705-7669 | 06-2695<br>05-2897  | CDC02906F<br>CDC02997F   |
| Escondido Distysis  | 203 E ZNO ÁVE                                      | ESCONDIOD<br>RIVERSIDE            | <u> </u> | 92025-4212<br>92501-1767 | 05-2525<br>05-2532  | ZZT11876H<br>22711852I   |
| Riverside Budysis Center<br>Garfield Hemodialysis Center          | 118 HILLIARD AVE                                   | MONTEREY PARK                     | ÇA<br>EA | 91754-1118               | 05-2564             | CDC70013F                |
| North Hollywood Distysis<br>East LA Plaza Distysio                | 12126 VICTORY BLVD<br>1700 E CESAR E CHAVEZ AVE    | HORTH HOLLYWOOD                   | CA       | 91606-3205<br>90033-2424 | 05-2781<br>05-2622  | CDC02622G                |
| Placerville Dailysis Center Turlock Distysis Center               | 3964 MISSOURI FLAT RD<br>50 W SYRACUSE AVE         | PLACERVILLE                       | CA.      | 95667-5238<br>95380-3143 | 05-2591<br>56-2528  | COC02691G<br>1942489562  |
| Aubum Distyels  | 3126 PROFESSIONAL DR                               | AUBURN                            | ÇA<br>ÇA | 95603-2411               | 05-2614             | CDC02614I<br>CDC70012I   |
| Piresanton Dailysis Center<br>Atvester Dailysis                   | 5720 STÖNERIDGE MALL RD<br>580 E BELLEVUE RD       | PLEASANTON<br>ATWATER             | CA       | 94588-2882<br>95301-2300 | 05-2568<br>05-2706  | CDC02708i                |
| Ash Tree PD<br>Visaka Dialysia                                    | 2666 N GROVE INDUSTRIAL OR<br>1031 N DEMAREE ST    | FRESHO<br>VISALIA                 | CA<br>CA | 93727-1552               | 05-2767<br>05-2696  | CDC02098H                |
| Stockton Kidney Center  | 1523 E MARCH LN<br>1610 W KETTLEMAN LN             | STOCKTON<br>LODI                  | CA.      | 95210-5607<br>95242-4210 | 56-2592<br>06-2753  | CDC02753G                |
| Lodi Dialysis Center<br>Inden Wells Valley Dialysis               | 212 S RICHMOND RD                                  | RIDGECREST                        | CA       | 93555-4434               | 06-2789             |                          |
| Hi-Deseri Distysts<br>Monacias Distysts Center                    | 58457 29 PÁÚMS HWY<br>5050 PALÓ VERDE ST           | YUCCA VALLEY<br>MONTCLARR         | 25       | 92284-5879<br>91763-7329 | 05-2776<br>05-2804  | CDC02776H<br>CDC02804G   |
| Chico Distysis Center   | 530 COHASSET RD                                    | CHICO<br>DRANGEVALE               | ÇA<br>ČA | 95925-2212<br>95962-4864 | 05-2553<br>06-2650  | ZZ/R02553G<br>CDC02850F  |
| Orangeyale Diolysis Center Hayword Dialysis Center                | 9267 GREENBACK LN<br>21615 HESPERIAN BLVD          | HAYWARD                           | CA       | 94541-7026               | 05-2585             | COC02985H                |
| Fact Bay Personnel Octycls Center Merced Dielysis                 | 13939 E 14TH ST                                    | SAN LEANDRO<br>MERCED             | CA_      | 94578-2613<br>95340-1346 | 05-2575<br>05-2584  | CDC026744<br>CDC700328   |
| Sunde Community Districts Chric                                   | 2951 SUNHISE BLVD<br>6406 TUPELO DR                | RANCHO CORDOVA<br>CITRUS REIGHTS  | ČA<br>CA | 95742-7201<br>96621-1780 | 05-2774<br>05-2963  | CDC02774G<br>CDC02963G   |
| Antelope Distysis Center<br>Berkeley Distysis                     | 2920 TELEGRAPH AVE                                 | BERKELCY                          | CA_      | 94705-2031               | 05-2507             | CDC02587F                |
| Delta Sierre Dialysis Carter Battersfield Dialysis Center         | 556 W BENJAMIN HOLT OR<br>5143 OFFICE PARK DR      | STOCKTON<br>BAKERSFIELD           | CA<br>CA | 93309-0660               | 05-2784<br>05-2673  | CDC02784G<br>1720277866  |
| Alternora Dishais Center<br>Alarmeda County Dishais               | 1315 ALHAMBRA BLVD<br>10700 MACARTHUR BLVD         | SACRAMENTO<br>OAKLAND             | CA<br>CA | 95816-5245<br>94605-5280 | 08-2707<br>05-2787  | CDC02707G<br>CDC02787H   |
| Bericie Dielysis  | 560 157 51   | BENICIA                           | CA       | 94510-3295               | DS-2810             | COC02810H                |
| San Jose Al Horne PD<br>Exertor Dishysia                          | 1115 W VISALIA RO                                  | SAN JOSE<br>EXETER                | 3,5      | 95129-1104<br>93221-1452 | 55-7502<br>55-2584  | 1083883654<br>1286755691 |
| Carovinez Delysis<br>Seine Dialysis                               | 125 CORPORATE PL<br>2001 HIGH ST                   | VALLEJO<br>SELMA                  | CA<br>CA | 94590-6988               | 55-2572<br>05-2770  | CDC52572F<br>CDC02770F   |
| Yosembe Street Distysis Center                                    | 1550 W YOSEMITE AVE                                | MANTECA<br>VACAVILLE              | CA<br>CA | 95337-5193<br>95688-6315 | 55-2600<br>05-2709  | 1073796674<br>CDC02709G  |
| Vacaville Delysis Center<br>Cerus Delysis Center                  | 1768 MITCHELL RD                                   | CERES                             | CA       | 95307-2156               | 55-2581             | CDC52581F                |
| West Sacramento Distrata Center<br>Mountain Vista Castysia Center | 3450 INDUSTRIAL BLVD 4041 NORTH UNIVERSITY PRWY    | WEST SACRAMENTO<br>SAN BERNARDINO | - 54     | 96691-5003<br>92407-1823 | 55-2591<br>D5-2743  | 1596898250<br>CDC02743H  |
| Ash Tree Distysis   | 2005 N GROVE INDUSTRIAL OR<br>33457 YUGAIPA BLVD   | FRESNO                            | ČÁ.      | 93727-1552<br>92399-2064 | 56-2578             | EDC52583F<br>1396319607  |
| Yucaine Distysis Center<br>Upland Distysis                        | 600 N 131H AVE                                     | UPLAND                            | ČA.      | \$1700-4957              | 05-2552             | 22T02552G                |
| Hesperia Duryois Center<br>DNVO-Hamford At Home Durivois PD-CA    | 14135 MAIN ST<br>900 N DOUTY ST                    | HESPERIA<br>HANFORD               | CA.      | 92345-8097<br>93230-3918 | bb-2626             |                          |
| Citerrate Distysis Northpole Distysis Cersier                     | 14400 OLYMPIC DR<br>050 LAS GALLINAS AVE           | CLEARLAKE<br>SAN RAFAEL           | ČA.      | 95422-8809<br>94903-3620 | 55-2586<br>55-2607  | CDC\$2586F<br>1598939233 |
| Almond Wood Dalysis Victor Valley Onlysis                         | 501 E ALMOND AVE<br>18049 KAMANA RD                | MADERA<br>APPLE VALLEY            | CA       | 93637-5661<br>92307-1331 | 55-2564             | CDC52564F<br>CDC79008F   |
| Watnut Creek At Home  | 400 N WIGET LN                                     | WALNUT CREEK                      | CA       | 94508-2408               | 05-2561<br>55-2611  | 1001900416               |
| Natomes Olahyala<br>Sunsei Dialyala Center                        | 30 GOLDEN LAND CT<br>3071 GOLD CANAL DR            | SACRAMENTO<br>RANCHO CORDOVA      | 33       | 95834-2420<br>87470-6129 | 55-2589<br>55-2612  | CDC52560F<br>1666947895  |
| Citrus Valley Dishysis<br>Antoch Dishysis Cardiar                 | 894 HARDT STREET<br>3100 DELTA FAIR BLVD           | SAN BERNARDING<br>ANTIOCH         | - ÇA     | 92408-2854<br>94503-4001 | 55-2541<br>05-2841  | CDC52541F<br>CDC02841F   |
| San Francisco Dialysis  | 1499 WERSTER SY<br>15565 E 14TH                    | SAN FRANCISCO<br>SAN LEANDRO      | Č.       | 94115-3705<br>94578-1900 | 05-2719<br>55-2630  | CDC02719F                |
| San Leandro Dielysis<br>Westborough Dialysis Center               | 825 EL CAMINO REAL                                 | SOUTH SAN FRANCISCO               | ĊA       | 94000-3203               | 55-2619             | - AND FRANCE             |
| Red Bluff Dulysis Center<br>South Chico Diolysis Center           | 2455 SISTER MARY COLUMBA DR<br>2345 FOREST AVE     | RED BLUFF<br>CHICO                | CA<br>CA | 96080-4354<br>95928-7641 | 55-2557<br>56-2530  | CDC52557F<br>CDC52530F   |
| Valleio Diolysis Joy of Docon Diolysis Center                     | 121 HOSPITAL DR<br>1840 N LINCOLN ST               | VALLEJO                           | 2 8      | 94569-2562<br>95020-9255 | 05-2567<br>56-2603  | CDC70011F<br>1720299996  |
| Frantis City Distysis   | 1261 E HILLSDALE BLVD                              | FOSTER CITY<br>SACRAMENTO         | ČÁ<br>CA | 94404-1236<br>95825-8344 | 55-2620<br>55-2549  | 1346413523<br>CDC52549G  |
| University Distysis Contre<br>Tokay Home Distysis Center PD       | TTT CAMPUS COMMONS RD                              | LOCH                              | CA.      | 95242-3593               | 56-2576             | CDC52576F                |
| Fairfield Delysla Center West Elk Grove Delysis                   | 4660 CENTRAL WÁY<br>2208 KAUSEN OR                 | FAIRFIELD<br>ELK GROVE            | CA<br>CA | 94534-1803<br>95758-7115 | 05-7518<br>56-2604  | CDC02618G<br>1427242080  |
| Cornerhouse Distysis Center Delevo Distysis                       | 2006 NAGLEE AVE.                                   | SAN JOSE<br>DELAND                | CA.      | 95128-4801<br>93215-1729 | 56-2908<br>05-2674  | 1467649111<br>CDC70051F  |
| Walnut Creek Dudysis Center                                       | 404 N WIGET LN                                     | WALNUT CREEK                      | CA       | 94598-2408               | 05-2689             | CDC02689F                |
| Los Barros Diolysis<br>Ostoard Dislysis                           | ZZ2 I ST<br>S364 CLAREMONT AVE                     | LÓS BANOS<br>DAKLANÓ              | CA<br>CA | 94618-1035               | 05-2739<br>05-7729  | CDC02729F                |
| Tokay Distysis Center South Secremento Distysis Center            | 312 S FAIRMONT AVE<br>7000 FRANKLIN BLVD           | LODI<br>SACRAMENTO                | CA<br>CA | 95240-3840<br>95823-1838 | 55-2504<br>05-2569  | CDC52504F<br>CDC70014G   |
| ER Grove Distysis   | 9281 OFFICE PARK CIR<br>SAS E TULARE AVE           | ELK GROVE<br>TULARE               | CA<br>CA | 95758-8009<br>93274-4220 | 56-2529<br>05-2586  | CDC52529F<br>CDC02666H   |
| Fundary Districts Fordary Districts                               | 19696 FOOTHILL BLVO                                | FONTANA                           | CA_      | 92335-8416               | 05-2682             | CDC02662G                |
| White Lene Dishysis Chino Dishysis                                | 7701 WHITE LN<br>4445 RIVERSIDE DR                 | BAKERSFIELD<br>CHINO              | CA<br>CA | 93309-0201<br>91710-3961 | 55-2521<br>95-7739  | C0C52521F<br>C0C62739G   |
| North Highlands Dielysis Center<br>Tracy Dielysis                 | 4986 WATT AVE<br>425 W BEVERLY PL                  | NORTH HIGHLANDS<br>TRACY          | 쯦        | 95080-5182<br>95375-3086 | 05-2826<br>05-2814  | CDC02825F<br>CDC02814F   |
| To Counties Home Dudysis  | 433 S BRIDGE ST                                    | VISALIA<br>HANFORD                | CA<br>CA | 93277-2501<br>93230-4536 | 05-2687<br>05-2628  | CDC026871<br>CDC02628G   |
| Hantord Distrats Ontario Distrate                                 | 402 W 8TH ST<br>1950 S GROVE AVE                   | ONTARIO                           | CA_      | 91761-5693               | 56-2548             | CDC52548F                |
| Fresino Pelm Bluffs Dialysts Lakeport Dialysis Conter             | 770 W PINEDALÉ AVE                                 | FRESHO<br>LAKEPORT                | CA<br>CA | 93711-5744<br>95453-4102 | 55-2505<br>05-2501  | CDC52506F<br>CDC02601G   |
| South Hayward Dishara   | Z54 JACKSON ST                                     | HAYWARD                           | -統-      | 94544-1907               | 05-2845             | CDC07845F                |

|  |  |                                 | · · · · · · |  |                              | CDC02857F                |
|--|--|---------------------------------|-------------|--|------------------------------|--------------------------|
| Florin Distysis Center<br>Union City Distysis Center                         | 7000 STOCKTON BLVD<br>32900 ALVARADO MLES RD                   | SACRAMENTO<br>UNION CITY        | 2           | 95823-2312<br>94587-8101               | 06-2657<br>06-2571           | CDC70016I                |
| Yuba City Diatysis Center  | 1525 PLUMAS CT   | YUBA CITY<br>FRESHO             | - 22        | 95991-2971<br>93710-4030               | 06-2563<br>05-2608           | CDC70005H<br>CDCD0606F   |
| Franco Distysts Peer Tran Onlysis Coldard Pertoned Distysis Center           | 125 N ORCHARD AVE  | UNDAH<br>OAKLAND                | 읈           | 95482-4502<br>94612-1744               | 05-2833<br>05-2822           | CDC02833F<br>CDC02822F   |
| Callery Maley Philade Carrey   | 2633) TELEĞRAPH AVE<br>965 BLANCO CIR                          | SALINAS                         | CA          | 93901-4452                             | 05-2602<br>05-2692           | CDC02602G<br>CDC02682F   |
| Sciented Dishyala Center Reciding Dishyala Center                            | 1876 PARK MARINA DR  | REDOING                         | CA<br>CA    | 98001-0913                             | 05-2525                      | ZZR02508G                |
| El Corrillo Districta Baskoruficid Brimhell Districts                        | 10890 SAN PABLO AVE<br>8501 BRIMHALL RD                        | EL CERRITO<br>BAKERSFIELD       | CA<br>CA    | 94530-7520<br>93311-2252               | 05-2786<br>06-2636           | CDC02786F<br>CDC02836F   |
| Daily City Dissyste  | 1498 SOUTHGATE AVE   | DALY CITY                       | CA.         | 94015-4015<br>94568-2823               | 05-2546<br>05-2615           | ZZR02546G<br>CDC02615G   |
| Nigm Distysis Center San Pablo Distysis                                      | 14020 SAN PABLO AVE  | SAN PABLO                       | 끖           | 94808-3804                             | 05-2580<br>05-2769           | CDC02580G<br>CDC027/60F  |
| Chinatown Dishvids Manzanda Dishvids Center                                  | 4006 MANZANITA AVE   | SAN FRANCISCO<br>CARMICHAEL     | CA          | 94111-2502<br>95606-1779               | 05-2604                      | CDC70045G                |
| Green Valley Distysis Marrieca Otsiyala                                      | 776 FREEMAN LN<br>1156 S MAIN 8T                               | GRASS VALLEY<br>MANTECA         | <u> </u>    | 95949-9816<br>95337-9505               | 05-2605<br>05-2723           | CDC02905H<br>CDC02723G   |
| Concord Distysis Center  | 2300 STANWELL DR<br>3761 MALL VIEW RD                          | CONCORD                         | CA<br>CA    | 94520-4941<br>93308-3045               | 55-2536<br>05-2639           | CDC:52536F<br>CDC02830F  |
| Northeast Diolysis<br>Sleckton Home Training Diolysis                        | 545 E CLEVELAND 8T   | BAKERSFIELD<br>STOCKTON         | CA CA       | 95204-5635<br>95588-3921               | 56-2523<br>55-2510           | CDC52523F<br>CDC52510F   |
| Creekside Distysts Center<br>Maryavilin Distysts Center                      | 141 PARKER ST<br>1015 STH ST                                   | MARYSVILLE                      | CA          | 95901-5271                             | 55-2539                      | GDC52533F<br>CDG02500F   |
| Penn Valley Delysis Alemes Diolysis  | 11374 PLEASANT VALLEY RO<br>812 DEL SOL DR                     | PENN VALLEY<br>ALAMOSA          | CO.         | 95046-0000<br>61101-8548               | 55-7500<br>06-7550           | 13952285                 |
| Grand Junction Distysis Center<br>Interstate Distysis Center                 | 710 WELLINGTON AVE   | GRAND JUNCTION<br>BURLINGTON    | CO          | 81501-6100<br>80807-2414               | 06-2553<br>06-2561           | 12200009                 |
| Arvada Districia Center  | 9950 W BOTH AVE<br>12395 HURON ST                              | ARVADA<br>WESTMINSTER           | co          | 80005-3914<br>80234-3498               | 08-2521<br>08-2569           | 45700794<br>01770071     |
| North Metro Dialysis Center South Derwer Dialysis Center                     | 850 E HARVARD AVE  | DENVER                          | co          | 80210-5030<br>80230-6877               | 06-2518<br>06-2529           | 05258058<br>49176323     |
| Lowy Distysis Center Partor Distysis Center                                  | 10371 S PARK GLENN WAY   | DENVER<br>PARKER                | 88          | 80136-3685                             | 06-2562                      | 60456221                 |
| Fountain Olatysis<br>North Colorado Springs Dialysis                         | BOTO BANDLEY DR<br>BOTT E WOODMEN RD                           | FOUNTAIN<br>COLORADO SPRINGS    | CO          | 90917-2617<br>90923-2610               | 06-2552<br>06-2561           | 22570/61<br>11759712     |
| Commerce City Digitals   | 6320 HOLLY ST<br>72 SUTTLE STREET                              | COMMERCE CITY<br>OURANGO        | 03          | 80022-3325<br>81303-6829               | 06-2533                      | 09701583<br>60459859     |
| Durango Distysis Center<br>Brighton Diolysis                                 | 4700 E BROMLEY LIV   | BRIGHTON                        | co          | 60601-7821                             | 08-2542<br>08-2514           | 17152089<br>05258033     |
| Aurore Dialysis Center East Aurora Dialysis                                  | 1411 S POTOMAC ST<br>482 S CHAMSERS RD                         | AURORA<br>AURORA                | CO          | 80012-4536<br>80017-2092               | ()6-2540                     | 42775078<br>86187589     |
| Boulder Distyste Center<br>Liteton Distysts Center                           | 2000 FOLSOM ST<br>200 W COUNTY LINE RD                         | BOULDER<br>LITTLETON            | CO          | 80304-3769<br>80129-1901               | 06-2517<br>08-2519           | 05258066                 |
| Pikes Peak Dialysis Center   | 2002 LELARAY ST<br>756 S COLORADO BLVD                         | COLORADO SPRINGS<br>DENVER      | CO          | 80909-2604<br>80246-8005               | 06-2507<br>06-2544           | 18099224<br>93383720     |
| Beitraro Dialysia Center<br>Cortez Dialysia Center                           | 610 E MAIN ST  | CORTEZ                          | 66          | 81321-3306<br>80260-6880               | 08-2528<br>08-2511           | 48183884<br>12089273     |
| Thornion District Center Longmont Olalysis Center                            | 1715 IRON HORSE OR   | LONGMONT                        | CO          | 80501-9617                             | 08-2534                      | 11485884<br>05234859     |
| Frinters Place Distysis Center<br>Lairewood Crossing Distysis                | 2002 INTERNATIONAL CIR<br>1057 S WADSWORTH BLVD                | COLORADO SPRINGS<br>LAKEWOOO    | co          | B0910-3127<br>B0226-4361               | 08-2524<br>08-2535           | 56325398                 |
| Lakewood Diskysis Center Englewood Diskysis Center                           | 1750 PIERCE ST<br>13247 S LINCOLN ST                           | ENGLEWOOD                       | 50          | 80214-1434<br>80113-2505               | 08-2502<br>08-2531           | 20733283<br>27483641     |
| Derryer Dialysis Center  | 2900 DOWNING ST  | DENVER<br>LAKEWOOD              | CO<br>CO    | 80214-1434                             | 08-2546<br>08-2541           | 63177234<br>36032396     |
| Vale High Home Distysis PD<br>Lonetree Distysis Center                       | 9777 MOUNT PYRAMID CT  | ENGLEWOOD                       | CO !        | 80112-8017<br>80031-2908               | 08-2543<br>08-2516           | 07907745<br>84667563     |
| Westminster Distysis Center PDI-Rocky Hall                                   | BOS3 HARLAN ST<br>30 WATEHCHASE OR                             | WESTMINSTER<br>ROCKY HILL       | - CT        | D6067-2110                             | 07-2518                      | 004219178<br>004200648   |
| Hentford Cliefysie<br>Wandnern Diefysie Center                               | 575 TOWER AVE  | NORTH WINDHAM                   | C           | 6112<br>06256-1345                     | 07-2516<br>07-2530           | 004270310                |
| Vernon Distysie Center PDI-Middlesco Distysis Center                         | 460 HARTFORD TPKE<br>100 RIVERVIEW CENTER                      | WERNON<br>MIDDLETOWN            | - CT        | 8086<br>08457-3402                     | 07-2529<br>07-2524           | 004270302<br>004200830   |
| Norwich Dielysia   | 113 SALEM TPKE   | NORWICH<br>FAIRFIELD            | CT          | 06360-6454<br>05824-3153               | 07-2520<br>07-2535           | 004266620<br>1558524512  |
| Black Rock Distysis Waterbury Distysis Center                                | 150 MATTATUCK HEIGHTS RD                                       | WATERBURY                       | ČT          | 06705-3893<br>06405-4048               | 07-2533<br>07-2517           | 006001095<br>004200333   |
| South Novelik Distysis   | 31 STEVENS ST  | RRANFORD<br>NORWALK             | CT          | 00850-3805                             | 07-2521                      | 004209187                |
| Standard Districts Torrington Districts                                      | 780 LITCHTIELD ST  | STAMFORD<br>TORRINGTON          | CT          | 06902-4550<br>08700-6268               | 07-2504<br>07-2523           | 004190691<br>1306812771  |
| Bridgeport Clarysia  | 200 MADISON AVE<br>29 GRIFFIN RO S                             | BRIDGEPORT<br>BLOOMFIELD        | - 27        | 09805-5534<br>09002-1351               | 072501<br>07-2526            | 004119336<br>004236467   |
| Bloomfield Distysts Shelton Distysts   | 750 BRIDGEPORT AVE   | SHELTON<br>NEW HAVEN            | ĘŢ.         | 08484-4734<br>08519-1703               | 07-2510<br>072507            | 004142650                |
| New Haven Dishals Militard Dishals   | 470 BRIDGEPORT AVE   | MILFORD<br>NEW LONDON           | ÇŢ.         | 06460-4157<br>06320-4974               | 07-2514<br>072515            | 004197522<br>004202789   |
| New London Dialysis<br>Greater Witterbury Dialysis                           | 5 SHAW'S COVE<br>208 HIGHLAND AVE                              | WATERBURY                       | CT          | 06706-3026                             | 07-2511                      | 004161303                |
| Georgetown on the Potomec Dialysis Center<br>Washington Muraing Facility     | 3223 K ST HW<br>2425 25TH ST SE                                | WASHINGTON<br>WASHINGTON        | DC          | 20007-4412                             | 09-2516                      | USESOTBOO                |
| Grant Park Dighysis  | SOCO NĂNNIE HELEN BURROUCHS AVE                                | WASHINGTON                      | DC          | 20019-6506                             | 09-2522                      | 0343791 00               |
| Union Plaza Dialysis Center  | BID 15T BT NE<br>2131 K ST NW                                  | WASHINGTON<br>WASHINGTON        | DC          | 20002-4227<br>20037-1898               | 09-2520<br>09-2518           | 033562600<br>033153500   |
| K Street Dielyels<br>Criticien's National Medical Center                     | 111 MICHIGAN AVE NW  | WASHINGTON<br>WASHINGTON        | DC<br>DC    | 20010-2916<br>20019-4051               | 09-3300<br>09-2510           | 025112900                |
| Lee Street Dishysis GWU Southeast Dishysis                                   | SISS LEE STINE<br>3857A PENNSYLVANIA AVE SE                    | WASHINGTON                      | DC          | 20020-<br>20002-6106                   | 09-2617<br>09-2513           | 029552300<br>033663600   |
| Lighth Street Distysie Brandwood Distysis                                    | 1231 BRENTWOOD RU NE   | WASHINGTON WASHINGTON           | DC DC       | 20018-1019                             | 09-2519                      | 033659500                |
| Windopton Dialysis Center<br>Newport Dialysis                                | DOW LEA BLVD<br>BUS W NEWPORT PIKE                             | WILM NGTON<br>NEWPORT           | DE          | 19802-2541<br>19804                    | 08-2505<br>08-7513           | 1255307336               |
| Apopta Dialysis Persucts Dialysis of Boos Haton                              | 640 EXECUTIVE PARK CT<br>2500 N MILITARY TRL                   | APOPKA<br>BDCA RATON            | FL          | 32703-6075<br>33431-6306               | 10-2629<br>10-2668           | 001532100<br>001532600   |
| Winter Park Home PD Dialysis   | 4100 METRIC DR   | WINTER PARK<br>CASSELBERRY      | FL          | 32792-6632<br>32797-3668               | 10-2823<br>10-2857           | 001407800<br>001544000   |
| Cesselberry Dialysis Venice Dialysis Center                                  | 4970 S US HWY 17/92<br>816 PINEBROOK RD<br>4401 HÖLLYWOOD BLVD | VENICE<br>HOLLYWOOD             | FL.         | 34285-7103<br>33071-8609               | 10-2675<br>10-2504           | 2108011 01<br>2122847 03 |
| South Broward Arthoral Kidney Center Histeah Kidney Center                   | 1401 E 4TH AVE   | HIALEAH                         | FL          | 33010-3504<br>33071-1942               | 10-2652<br>10-2618           | 8626727 00<br>2005182 09 |
| Lehigh Acres Dielysis<br>North Okaloosa Dielysis                             | 2719 4TH ST W<br>320 REDSTONE AVE W                            | LEHIGH ACRES<br>CRESTVIEW       | FL          | 32536-6433<br>32536-6433               | 10-2756                      | 8911991 00<br>8913447 00 |
| Weston Dehala Center<br>Historin Artholia Kidney Center                      | 2685 EXECUTIVE PARK DR<br>2750 W 68TH ST                       | WESTON<br>HIALEAH               | FL          | 33016-5450                             | 10-2807<br>10-2834           | 000100000                |
| USF Dishysis<br>Sentord Dishysis   | 10770 N 45TH ST STE A100                                       | TAMPA<br>SANFORD                | FL          | 33617-3465<br>32771-1605               | 10-2636<br>10-2627           | 001529100<br>001532700   |
| Chipley Distysis   | 877 3RD ST<br>1525 DME ST                                      | CHIPLEY<br>FERNANDINA BEACH     | FL          | 32426-1855<br>32034-3015               | 10-2771<br>10-2743           | 8913636 00<br>8920524 00 |
| Amelia Istand Dehrsis Bay Breaze Diehrsis                                    | 11465 ULMERTON RO  | LEESBURG                        | FL          | 33778-1602                             | 10-2742<br>10-2551           | 8900738 00<br>212163800  |
| Leceburg Detyels Center Lake Griffin Eral Dialysis                           | 401 E NORTH BLVO   | LEESBURG                        |             | 34748-5256<br>34769-1430               | 10-2822<br>10-2832           | 000102900<br>8928011 00  |
| St Cloud Distysis<br>Central Orlando Distysis                                | 4750 DLÖ CAMOE CREEK RÖ<br>2548 N ORANGE BLÖSSOM TRL           | ORLANDO                         | FL          | 32604-4863                             | 10-2837<br>10-2518           | 001441800<br>8911983 00  |
| West Floride Dialysis<br>Coestal Kidney Center                               | 510 N MAČARTHUR AVE  | PENSACOLA<br>PANAMA CITY        | FL.         | 32514-6049<br>32401-3538               | 10-2813                      | 000405800<br>2113970 01  |
| Boca Raton Artificial Kidney Center  Dellysis Associates of the Palm Beaches | 998 NW 9TH CT<br>2611 POINSETTIA AVE                           | DOCA RAYON<br>WEST PAUM BEACH   | FL          | 33485-2214<br>33407-5919               | 10-2520<br>10-2510           | 2113970 02               |
| Miami Lakas Arpticial Kidney Center  | 14500 HW 50TH AVE<br>3500 HW 7TH 5T                            | MIAMI LAKES                     | FL          | 33014-2811<br>33125-4016               | 10-2548<br>10-2640           | 2113970 07<br>000095800  |
| Florida Renol Center Coral Gables Kidney Center                              | 3280 PONCE DE LEON BLVD  | CORAL GABLES<br>FORT PIERCE     | FL          | 33134-7252<br>34950-4830               | 10-2578<br>10-2764           | 2122847 01<br>8900124 00 |
| Bright Districts Port Chartotte Artificial Kidney Center                     | 1801 S 23RD ST<br>4300 KINGS HWY STE 406                       | PORT CHARLOTTE                  | FL          | 33980<br>32583-1763                    | 10-2549<br>10-2726           | 2113970 10<br>8912009 00 |
| Santa Rosh Dailysis<br>Winter Park Herna Dialysis                            | 5818 HIGHWAY 90<br>4100 METRIC DR                              | MILTON<br>WINTER PARK           | FL          | 32792-6832                             | 10-2958<br>10-2532           | 2122847 02               |
| InterAmerican Distysis Center<br>Ocata Regional Kidney Centers Home Distysis | 7815 CORAL WAY   | MIAMI                           | FL.         | 33155-6541                             | _                            | T                        |
| OMsion PD  | 2280 SE 1ST AVE  | OCALA<br>HALLANDALE BEACH       | FL          | 34471-0406<br>33009-7036               | 10-2825<br>10-2875           | 8909679.00<br>001172900  |
| Aventura Kidney Career Orange City Distysis                                  | 242 TREEMONT DR<br>9633 REGENCY SQUARE BLVD N                  | ORANGE CITY JACKSONVILLE        | FL          | 32763-7945<br>32225-8128               | 10-2775<br>102850            | 8900540 00<br>8927529 00 |
| Regency Dulysis Center<br>Bonita Springs Dislysis                            | 9134 BONITA BEACH RD SE  | BONITA SPRINGS                  | 1           | 34135-4281<br>33711-3817               | 10-2752<br>10-2803           | 8900078 00<br>8901139 00 |
| St. Petersburg South Daivsis   | 1901 S NOVA RD   | SOUTH DAYTONA                   | FL          | 32119-1775                             | 10-2614                      | 2005;82 03<br>8919933 00 |
| Daytona South Dialysm  |  |                                 |             |  |                              |                          |
| Muni Gardens Distycks Broward Delysis  | 1500 N FEDERAL HWY<br>16201 PANAMA CITY BEACH HWY              | FT LAUDERDALE PANAMA CITY BEACH | FL<br>FL    | 33056-4254<br>33304-5600<br>32413-5301 | 10-2839<br>102555<br>10-2863 | 2005182 27<br>001154900  |

| Lauret Manor Dialysis Center at the Villages                                | 1950 LAUREL MANOR OR                                       | LADY LAKE                          | FI.      | 32162-5603                             | 10-2638            | 8919887 (X)               |
|---|--|------------------------------------|----------|--|--------------------|---------------------------|
| Cape Coral South Distrate Brandon East Distrate                             | 3046 DEL PRADO BLVO 8<br>114 E BRANDON BLVD                | CAPE CORAL<br>BRANDON              | FL.      | 33904-7232<br>33511-8210               | 10-2547<br>10-2779 | 8927430 00<br>8900680 00  |
| Ococe Disfysis Writer Garden Disfysis                                       | 11140 W COLONIAL DR<br>1222 WINTER GARDEN VINELAND RO      | OCOEE<br>WINTER GARDEN             | FL       | 34761-3300<br>34787-4440               | 10-2639<br>10-2680 | 2105600 00<br>001022500   |
| New Port Richary Kidney Center Jacksonwille South Dislysts Center           | 7421 RIDGE RD<br>14905 OLD SAINT AUGUSTINE RD              | PORT RICHEY  JACKSONVILLE          | FL       | 34668-8033<br>32258-8481               | 10-2590<br>10-2873 | 2005816 00<br>001159900   |
| Indian River Dialysie Center Himmar Xidney Center                           | 2150 45TH 5T<br>2501 DYNES RD                              | VERO BEACH<br>MIRAWAR              | FL       | 32967-6281<br>33027-4217               | 10-2651<br>10-2666 | 6925191 00<br>000540500   |
| Arcadia Disiyas Center Defunisk Springs Colysia                             | 1341 E DAK ST<br>1046 US HWY 331 S                         | ARCADIA<br>DEFUNIAK SPRINGS        | FL       | 34266-8602<br>32436-3375               | 10-2757<br>10-2881 | 8900019 00                |
| Vivest Persecula Dishysis Center Winter Park Dishysis                       | 596 N FAIRFIELD DR<br>3727 N GOLDENROO RD                  | PENSACOLA<br>WINTER PARK           | FL.      | 32508-4320<br>32792-8611               | 10-2946<br>10-2959 | 000715300                 |
| Orlando Parti Dialysis  | S297 W COLONIAL DR<br>4204 N MACDILL AVE                   | ORLANDO<br>TAMPA                   | Fi.      | 32908-7647<br>33807-6364               | 10-2684<br>10-2686 | 001533000                 |
| Greater Yampu At Home PD<br>Sebestian Dialysis                              | 1424 US HWY 1<br>16866 HE 2HO AVE                          | SEBASTIAN<br>N MIAMI BEACH         | FL       | 32958-1619<br>33152-1744               | 10-2727<br>10-2630 | 690014100<br>2113970 04   |
| Centur for Kidney Disease at Venture Plantation Disayais                    | 7081 CYPRESS RD<br>7050 W SAMPLE RD                        | PLANTATION<br>MARGATE              | 1        | 33317-2243<br>33065-4710               | 102536<br>10-2645  | 890570300<br>2122647 05   |
| Complete Distysts Core Greater Marri Distysts                               | 160 NW 176TH ST  | MANN<br>ORLANDO                    | FL.      | 33169-5023<br>32808-2021               | 10-2566<br>10-2772 | 2005182-14<br>690575400   |
| Orlando Home Training Dudysia<br>Crystal River Dialysis                     | 7435 W GULF TO LAKE HWY                                    | CRYSTAL RIVER                      | FL.      | 34429-7834<br>34598-4650               | 10-2720<br>10-2693 | 2124963 00<br>2125161 00  |
| Gulf Breeze Dietysis Center<br>West T allaturssee Dietysis                  | 1519 MAIN ST<br>2845 W TENNESSEE ST<br>878 STRONG RD       | TALLAHASSI:E                       | FL       | 32304-2547<br>32351-5243               | 102673<br>10-2527  | 2006182 02<br>2096646-01  |
| Cultury Distysts Lutustand Distysts   | 5:5 E BELLA VISTA ST                                       | LAKELAND                           | 机        | 33805-3005<br>34210-3104               | 10-2524<br>10-2648 | 2005191 00<br>2005182 20  |
| Snudenton Diefysis Plant City Diefysis                                      | 3501 CORTEZ RD W<br>1211 W REYNOLOS ST                     | BRADENTON PLANT CITY FORT MYERS    | FL.      | 33563-4321<br>33908-4102               | 10-2554<br>10-2744 | 2005476 00<br>2125081 00  |
| Fort Myere South Dishysis<br>St. Petersburg Dishysis                        | 8570 GRAHITÉ CT<br>1117 ARUNGTON ÁVE N                     | ST PETERSBURG                      | .FL_     | 33705-1521<br>33308-1904               | 102773<br>10-2587  | 900658 00<br>8000213 00   |
| Fort Lauderdale Renal Associates Florningo Park Kidney Center               | 6284 N FEDERAL HWY<br>901 E NITH AVE                       | FORT LAUDERDALE<br>HIALEAH         | FL       | 33010-3762                             | 10-2664            | 2006283 01                |
| Kestmee Delysie<br>North Palm Beech Dielysis Center                         | 802 N JOHN YOUNG PKWY<br>3375 BURNS RD                     | KISSIMMEE<br>PALM BEACH GARDENS    | FL       | 34741-4912<br>33410-4360               | 10-2589<br>10-2634 | 212515300                 |
| Fort Myera North Distysts<br>Naples Distysts                                | 16101 N CLEVELAND AVE<br>661 9TH ST N                      | N FT MYERS<br>NAPLES               | FL FL    | 33903-2146<br>34102-8132               | 102786<br>102760   | 69008233 00<br>6900132 00 |
| Fort Wiston Beach Dialysts<br>Greater Deylona Home Treining Olslysis        | 1110 HOSPITAL RO<br>575 N CLYDE MORRIS BLVD                | PORT WALTON BEACH<br>DAYTONA BEACH | FL FL    | 32547-6644<br>32114-2323               | 10-2799<br>10-2711 | 8912017 00<br>2005182-21  |
| New Smyrre Boson Dielysis   | 110 S ORANGE ST  | NEW SMYRNA BEACH<br>ORLANDO        | FL       | 32168-7153<br>32806-2021               | 10-2096<br>10-2623 | 2118513 00<br>2106868 00  |
| Tellahassee Dialysis Tallahassee South Dietysis                             | 1607 PHYSICIANS OR<br>2410 S ADAMS ST                      | TALLAHASSEE<br>TALLAHASSEE         | £7       | 32306-4620<br>32301-6325               | 10-2624<br>10-2765 | 2094916 00<br>8900337 00  |
| South Beach Distyres Pine Intend Kirtner Center                             | 4701 N MERIDIAN AVE<br>1871 N PINE ISLAND RO               | MIAMI BEACK<br>PLANTATION          | FL.      | 33140-2910<br>33322-5208               | 102718<br>10-2708  | 2005182 23<br>211397006   |
| Center for Hidney Disease at North Shore Bartow Distysis                    | 1190 HW 95TH ST<br>1190 E CHURCH ST                        | MIAMI<br>BARTOW                    | FL.      | 33150-2085<br>33830-4117               | 10-2583<br>10-2626 | 2113970 03<br>2095846 00  |
| Leketand South Distrais Disventort Distrais Center                          | 5050 S FLORIDA AVE<br>45607 HIGHWAY 27                     | DAVENPORT                          | FL.      | 33813-2501<br>33897-4519               | 10-2764<br>10-2819 | 8900329 00<br>8908508 00  |
| Daytone Beach Distysts Hernondo Kidney Center                               | 575 W CLYDE MORRIS BLVD<br>2985 LANDOVER BLVD              | DAYTONA BEACH<br>SPRING HILL       | - FL     | 32114-2323<br>34608-7258               | 10-2521<br>10-2602 | 2005186 DO<br>2089408 DO  |
| Deland Dialysis Winter Haven Dialysis                                       | 350 É NEW YORK AVE<br>1825 MARTIN LUTHER KING DR           | DELAND<br>WINTER HAVEN             | 7        | 32724-5510<br>33881-5226               | 10-2573<br>102545  | 200698200<br>2006387 00   |
| Four Freedoms Dishats Perry Dishais   | 289 SW RANGE AVE<br>118 W MAIN ST                          | MADISONPERRY                       | FL.      | 32340-2351<br>32347-2656               | 10-2737<br>10-2790 | 2125099 00<br>8900876 00  |
| West Yampa Distycls Pompano Beach Artificial Kidney Center                  | 4515 GEORGE RO<br>1311 É ATLANTIC BLVD                     | TAMPA<br>POMPANO BEACH             | FL_      | 33634-7300<br>33060-6744               | 102679<br>10-2615  | 2005182 08<br>2125072 00  |
| Boynton/North Delray Diehsas<br>Gulf Conet Diehsas                          | 2655 W ATLANTIC AVE  | DELRAY BEACH<br>PORT CHARLOTTE     | FL       | 33445-4400<br>33952-8054               | 10-2617<br>10-2625 | 2005182 24<br>2113970 09  |
| Orlando Distysis<br>Lake Worth Distysis                                     | 14050 TOWN LOOP BLVD<br>2459 S CONGRESS AVE                | DRIANDO<br>PALM SPRINGS            | FL FL    | 32837-8100<br>33406-7616               | 10-2740<br>10-2637 | 000092700<br>200518226    |
| Sun City Center Dishysis<br>Fort Myers Dishysis                             | 775 CORYARO DR<br>2133 WINKLER AVE                         | RUSKIN<br>FORT MYERS               | FL FL    | 335/3-6812<br>33901-9119               | 102642<br>10-2513  | 2101556 00<br>2005182 00  |
| Bayonet Point-Hudson Kloney Center<br>Tamarsc Artificial Kloney Center      | 14144 NEPHRON LN<br>17140 W MCNAB RO                       | HUDSON<br>TAMARAC                  | FL       | 34667-8504<br>33321-5306               | 10-2583<br>10-2632 | 2005565 00<br>2125064 00  |
| Embossy Laices Arbitolo Kidney Center<br>Rilami Campus Delysis              | 11011 SHERIDAN ST<br>1500 NW 12TH AVI:                     | HOLLYWOOD                          | FL FL    | 330526-1505_<br>33136-1026             | 10-2617<br>102656  | 8912653 00<br>2105898 00  |
| Ormond Beech Distrets<br>Central Yempo Distrate                             | 495 S NOVA RO<br>4204 N MACDILL ÁVÉ                        | ORMOND BEACH                       | FL<br>FL | 32174-8444<br>33607-6342               | 10-2636<br>102606  | 2101556 01<br>2005182 00  |
| North-Ocals Regional Kidney Center  | 2620 W HWY 316<br>13 KINGSWOOD DR                          | CITRA<br>PALM COAST                | -FL      | 32113-3665<br>32137-4014               | 10-2793<br>10-2728 | 8900914 00<br>2005182 29  |
| South-Ocata Regional Kidney Center  Dourheld Beach Artificial Kidney Center | 13940 N US HWY 441<br>1983 W HILLSBORO BLVD                | LADY LAKE<br>DEERFIELD BEACH       | FL       | 32159-8908<br>33442-1418               | 10-2731<br>10-2670 | 8900183 00<br>2125056 00  |
| West-Ocale Reptonel Kidney Certier Mismi East Digitals                      | 9H01 SW HWY 200<br>1250 NW 7TH ST                          | OCALA<br>M:AMI                     | - FL     | 34481-9612<br>33125-3744               | 10-2683<br>10-2784 | 8900175 00<br>8900701 00  |
| Lake Water Distysts Oriendo Southwest Distysis                              | 1125 BRYN MAWR AVE<br>BBCS LAKE ELLENOR DR                 | DRIANDO                            | FL       | 33953-4333<br>32809-4870               | 102712<br>10-2750  | 200518217<br>890573800    |
| Orlando North Dailysis<br>MI. Dore Dietysis                                 | 5135 ADANSON ST<br>2736 W OLD US HIGHWAY 441               | ORLANIXO<br>MOUNT DORA             | ři.      | 32804-1338                             | 10-2707            | 8905771 00<br>8900752 00  |
| tata Diavsis.   | 221 N I ST ST<br>2930 OPTIMIST DR                          | LEESBURG<br>MARIANNA               | FL<br>FL | 32757-3626<br>34745-5150<br>32448-7703 | 10-2669<br>10-2666 | 8900787 00<br>2108011 04  |
| Ortando East Delyers Parama City Distysta Center                            | 1180 S SEMORAN BLVO<br>615 HICHRYAY 231                    | ORIANDO<br>PANAMA CITY             | FL       | 32907-1451<br>32405-4704               | 102660<br>10-2514  | 800571100<br>210801103    |
| Catebration Distysas<br>Morni Horth Distysis                                | 1154 CELEBRATION BLVD<br>BBD NE 125TH ST                   | CELEBRATION<br>NORTH MIAMI         | Fi.      | 34/47-4605<br>33161-5743               | 10-2751<br>10-2776 | 000044200<br>8900159.00   |
| Melbourne Diaholis East-Ocala Regional Kidney Center                        | 2235 S BABCOCK ST  | MELBOURNE                          | FL FL    | 32901-5305<br>34471-0408               | 10-2616<br>10-2676 | 8905690 00<br>8900187 00  |
| Temple Terrace Dulysis East FL Louderdale Dialysis Center                   | 11306 N 53RD ST<br>1301 S ANDREWS AVE                      | TEMPLE TERRACE FT LAUDERDALE       | ři<br>FL | 33617-2214<br>33316-1823               | 102748<br>10-2805  | 8905782 00<br>890219400   |
| Zephyrhiës Distysis East Georgia Distysis                                   | 6610 STADIUM DR<br>450 GEORGIA AVE                         | ZEPHYRHILLS<br>STATESBORO          | řî<br>GA | 33542-7510<br>30450-5590               | 10-2593<br>11-2710 | 001460600<br>000479476N   |
| Williams Street Distrate Visitis First Street Distrate                      | 2012 WILLIAMS ST   | SAVANNAH<br>VIDALIA                | GA<br>GA | 31404-4134<br>30474-4207               | 11-2535<br>11-2723 | 000893153E<br>000972529C  |
| Snopfinger Distysis Paulding Distysis                                       | 5256 SNAPFINGER PARK DR                                    | DECATUR<br>DALLAS                  | GA_      | 30035-4055<br>30132-3420               | 11-2546<br>112594  | 0007671026<br>000619451A  |
| Douglesville Dietysis Sweetwater Dietysis                                   | 3899 LONGVIEW DR<br>7117 S SWEETWATER RD                   | DOUGLASVILLE<br>LITHIA SPRINGS     | GA<br>GA | 30135-1373<br>30122-2448               | 11-2526<br>11-2708 | 000411034A<br>000641278A  |
| Abercom Dehals<br>Cobb Dehals   | 11706 MERCY BLVD<br>3005 MEDICAL PARK DR                   | SAVANNAH<br>AUSTELL                | GA<br>GA | 31419-1751<br>30106-1109               | 11-2631<br>11-2561 | 000893153K<br>000510287A  |
| Attenta West Dwysis Woodstock Dishysis                                      | 2538 MARTIN LUTHER KING JR DR SW<br>2001 PROFESSIONAL PKWY | ATLANTA<br>WOODSTOCK               | GA GA    | 30311-1779<br>30188-6443               | 11-2643<br>11-2700 | 000772549C<br>000973134E  |
| Northwise Olimpus<br>Sugartant Olimpus                                      | 1350 MOHTREAL RD<br>1705 BELLE MEADE CT                    | TUCKER<br>LAWRENCEVILLE            | GA<br>GA | 30084-8144<br>30043-5895               | 11-2995<br>11-2758 | 000479476M<br>000973134K  |
| Mouture Olohysis Center<br>Iris City Distysis                               | 2419 S MAIN ST<br>521 N EXPRESSWAY                         | MOULTRIE<br>IGHIFFIN               | GA<br>GA | 31768-8531<br>30223-2073               | 11-2903<br>11-2711 | 000708419A<br>000479476C  |
| Lindan Dalysts Washington Distysus Center                                   | 121 LINDEN AVE NE<br>154 WASHINGTON PLZ                    | ATLANTA<br>WASHINGTON              | GA<br>GA | 30305-2432                             | 11-2566<br>11-2527 | 000425532A<br>000619561K  |
| East DeKalb Distysis Raibh McGill Distysis                                  | 448 RALPH MCGILL BLVD NE                                   | DECATUR<br>ATLANTA                 | GA<br>GA | 30034-1429<br>30312-1217               | 11-2715<br>11-2660 | 000963168A<br>00061555@A  |
| Gainetville Datysis Distysis Center of Modile Georgie-Warner Robins         | 2545 FLINTRIDGE RD   | GAINESVILLE<br>WARNER ROBINS       | GA<br>GA | 30501-7428<br>31033-8644               | 11-2693<br>11-2620 | 000973134C<br>600619661O  |
| Delysis Center of Middle Georgie-Macon Pooler Dialysis                      | 747 2ND ST<br>54 TRADERS WAY                               | MACON<br>POCLER                    | GÅ<br>GA | 31201-6835<br>31322-                   | 11-2583<br>11-2811 | 600619561M                |
| East Macon Dialysis Center<br>Mediock Bridge Dialysis                       | 165 EMERY HWY<br>TOSSO MEDILOCK BRIDGE RD                  | MACON                              | GĂ<br>GĂ | 31217-3866<br>30097-8420               | 11-2602<br>11-2778 | 110252752A<br>000619561,5 |
| Perry Dighysis Center  Condete Dighysis Center                              | 1027 KEITH DR<br>1013 E 16TH AVE                           | PERRY                              | GA<br>GA | 31059-2948<br>31015-1539               | 11-2683<br>11-2796 | 000878435A<br>882438002A  |
| Atlanta Michaen Dielysis PD   | 489 PEACHTREE ST<br>2714 OSBORNE RU                        | ATLANTA<br>ST MARYS                | GA.      | 30306<br>31558-4049                    | 11-2703<br>11-2558 | 000656334E<br>000410077A  |
| Americus Distysis Arbor Place Distysis                                      | 227 N LEE ST<br>9559 HIGHWAY 5                             | AMERICUS<br>DOUGLASVILLE           | ä        | 31709-3525<br>30135-1573               | 11-2528<br>11-2807 | 000709233A                |
| Artor Place Dailysis Tiffon Dialysis Kennestone Dailysis                    | 624 LOVE AVE<br>200 CDBB PKWY N                            | TETON<br>MARIETTA                  | <u> </u> | 31794-4405<br>30052-3556               | 11-2794<br>11-2810 | 000619561Y                |
| Shartvock Dishysin  |  | DUBLIN<br>DECATUR                  | GA<br>GA | 31021-7971<br>30035-3902               | 11-2613            | 000619561AC<br>000973134U |
| Dishysis of Lithonia Peschtrae City Dishysis White Paschtrae Dishysis       | 2830 W HWY 54  | PEACHTREE CITY COLUMBUS            | GA GA    | 30259-1026<br>31908-2500               | 112815             | 0004794768.               |
| West Georgia Distress Ellipsy Distress                                      | 440 INDUSTRIAL BLVD  | ELLIJAY<br>TUCKER                  | GA<br>GA | 30640-6724<br>30084-4905               | 11-2709            | 000973134A                |
| Tucker Darlysis   | 4434 HUGH HOWELL RD  | LOCALIS                            | <u> </u> | Service SCO                            |                    |                           |

|  | 1  | Towner Morting and   | GA                                       | 90000 31in  | 11-2777  | 0006195617   |
|--|--|--|--|---|--|--|
| Mountain Park Dialysis<br>Waycross Diolysis  | 5235 MEMORIAL DR<br>308 CARSWELL AVE   | STORE MOUNTAIN<br>WAYCROSS   | GA                                       | 30083-3112<br>31501-4762  | 112817   |  |
| Southstar Ademicville Diolysis<br>East Point Diolysis Conter   | 3651 BAKERS FERRY RD SW<br>2000 CHURCH ST  | ATLANTA<br>EAST POINT  | C.                                       | 30331-3712<br>30344-3115  | 11-2790<br>11-2855   | 000479478O<br>000630035A   |
| Lake Haum Dulysis  | 1150 LAKE HEARN OR NE  | ATLANTA<br>SNELLVILLE  | GA<br>GA                                 | 30342-1565<br>30078-6424  | 11-2745<br>11-2808   | 292096453A   |
| Snethtle Districts South Fution Districts  | 2885 METROPOLITAN PRWY SW  | ATLANTA  | GA                                       | 30315-7925  | 11-2588  | 900440074A   |
| Ford Factory Square Distysia<br>Athens East Omlysis  | 557 NORTH AVE NE<br>2026 S MILLEDGE AVE  | ATLANTA<br>ATHENS  | GA.                                      | 30306-2719<br>30605-6480  | 11-2562<br>11-2789   | 0004100330<br>000828482C   |
| Attents Distyses   | 557 NORTH AVE HE<br>5827 N HENRY BLVD  | ATLANTA<br>STOCKBRIDGE   | GA<br>GA                                 | 30308-2719<br>30261-3244  | 11-2561<br>11-2784   | 0004103748<br>000819581W   |
| North Henry Distysis.<br>Union City Distysis   | 6851 SHANNON PKWY  | (UNION CITY  | CA                                       | 30291-2049  | 11-2788  | 000619661X   |
| Buford Distysle ONVO-Blairantile - GA  | 1560 BUFORD HWY  | BUFORD   | GA .                                     | 30518-3999<br>30512   | 11-2760  | 645782797A   |
| Kidney Durivsia Center LLC   | 640 MARTIN LUTHER KING JR BLVO<br>1565 E HWY 34  | MACON<br>NEWNAN  | GA<br>GA                                 | 31201-3205<br>30255   | 11-2903<br>11-2589   | 907820770A<br>000973134G   |
| Navyan Dightsis<br>Bakers Feny Diahyais  | 3645 BAKERS FERRY RO SW  | ATLANTA  | - GÂ                                     | 30331-3712  | 11-2/29  | 000764783C   |
| Spivey Perfected and Home Diatysis Center<br>Nephrology Center of Statesboro   | 1423 STOCKBRIDGE RD<br>48 COLLEGE PLZ  | JONESBORO<br>STATESBORO  | GA<br>GA                                 | 30236-3740<br>30458-4926  | 11-2774  | 343784135A<br>000619561C   |
| DeRenne Distysis   | 5303 MONTGOMERY ST   | STATESBORD<br>SAVANNAH   | GA                                       | 31405-5138<br>30474-8927  | (\$-2639   | 000693153M<br>000619561D   |
| Nephrology Center of Vidella<br>East Atlanta Outrals   | 1806 EDWINA DR<br>1306 MORELAND AVE SE   | VIDAUA<br>ATLANTA  | GA.                                      | 30316-3224  | 11-2611  | 000685451A   |
| Carviller County Distysts Virightsyllie Distysts   | 325 CEDAR ST<br>2240 W ELM ST  | METTER<br>WRIGHTSVILLE   | G Z                                      | 30439-4043<br>31096-2018  | 112524<br>11-2725  | 000709233C   |
| Dougles Dislysis Oak Street Daiysis  | 190 WESTSIDE DR  | DOUGLAS  | GÁ                                       | 31533-3534  | 11-2536  | 0004079328<br>000410143A   |
| Oak Street Dishais Southwest Atlanta Dishais Center  | 2704 N CAK ST<br>3620 MARTIN LUTHER KING DR SW   | VALDOSTA<br>ATLANTA  | 33                                       | 31602-1723<br>30331-3711  | 11-2515<br>11-2523   | 000407448A   |
| Erflessham North Distyssia<br>Brunswick Oblyvels   | 301 H PINE ST<br>SI SCRANTON CONNECTOR   | SPRINGFÆLD<br>BRUNSWICK  | GA.                                      | 31329-3076<br>31525-1862  | 11-261   | 000893153G<br>000410165A   |
| Thomasion Dialysis   | HISA E COUNTY RD   | THOMASTON<br>RIVERDALE   | GA_                                      | 30265-2233<br>30274-2566  | 112567<br>11-2771  | 0006503725<br>712980106A   |
| Southern Crescent Distysis Center<br>Montezuma Distysis  | 275 UPPER RIVERDALE RO SW<br>1144 DEVAUGHN AVE   | MONTEZUMA  | GA                                       | 31063-1708  | 11-2724  | 000999523A   |
| Laurene County Dudysis Englisies Dudysis   | 12400 BELLEVUE RD<br>1757 GANOLER RD   | DECATUR  | 88                                       | 31021-2855<br>30032-3276  | 117546<br>11-2563  | 000408031A<br>000410154A   |
| Jonestoro Disheis  | 129 KING 5T  | JONESBORO<br>HINESVILLE  | GA<br>GA                                 | 30236-3666<br>31313-4021  | 11-2517<br>11-2555   | 000407437A<br>000411896A   |
| Himesville Oblysis<br>Fort Valley Dishysis Center  | 522 ELMA G MILES PKWY<br>557 BLUEBIRD BLVD   | FORT VALLEY  | GA                                       | 31030-5063  | 11-2559  | 000478189A   |
| Milledgeville Diskysts Attents South Diskysts  | 400 S WAYNE ST<br>3150 SE MAIN ST  | MILLEDGEVILLE<br>EAST POINT  | 22                                       | 31001-3446<br>30344-4900  | 11-2571<br>11-2678   | 000478222A<br>000879203A   |
| Currening Dishysis   | 911 MARKET PLACE BLVD  | COLUMBUS   | ĞA.                                      | 30041-7938<br>31904-3604  | 11-2581  | 000880129A<br>000728142A   |
| Columbus Diotysis Loring Heights Dietysis  | 1575 NORTHSIDE OR NW   | ATLANTA  | GA                                       | 30318-4211  | 11-2573<br>11-2727   | 0006563340   |
| Buckheed Dialysis<br>North Fulian Dielysis   | 1575 NORTHSIDE DR NW<br>1250 NORTHMEADOW PKWY  | ATLANTA<br>ROSWELL   | 99                                       | 30318-4210<br>30076-4914  | 11-2576<br>11-2617   | 000619561E<br>000666242B   |
| Favetterine Dunlysis   | 1279 HIGHWAY 54 W  | FAYETTEVILLE   | GĂ.                                      | 30214-4551<br>30224-4515  | 11-2657<br>11-2529   | 000818055A<br>000407459A   |
| Griffin Diatysis Center<br>Brunnwick South Diatysis  | 731 S BTH ST<br>4420 ALTAMA AVE  | GRIFFIN<br>BRUNSWICK   | ĢΑ                                       | 31520-3037  | 11-2508  | 000950372G   |
| Wykta Road Dialysis<br>Nephrology Center of South Augusta  | 1815 WYLDS RD<br>1831 GORDON HWY STE 1B  | AUGUSTA<br>AUGUSTA   | GA<br>SA                                 | 30909-4430<br>30906   | 11-2579  | 000534388A<br>000991723A   |
| Decadus Durinin Center   | 1987 CANDLER RO<br>894 ELBERT ST   | DECATUR<br>ELBERTON  | GA<br>GA                                 | 30032-4212<br>30635-2628  | 11-2633<br>11-2545   | 000784783A<br>000407943A   |
| Elberton Dialysis Center McDonough Dielysis Center   | 114 DUNN ST  | MCDONOUGH  | GAT.                                     | 30253-2347  | 11-2651  | 000626462A   |
| Athera West Distysis Coderion Distysis   | 3047 PRINCE AVE  | ATHENS<br>CEDARTOWN  | 2.2                                      | 30808-6033<br>30125-3439  | 11-2513<br>11-2570   | 000709233E<br>00085955AA   |
| Rome Dishale Pindmont Dishale  | 15 JOHN MADDOX DR MW   | ROME<br>ATLANTA  | GA<br>GA                                 | 30165-1413<br>30309-1730  | 11-2505<br>11-2567   | 000414741A<br>000447587B   |
| Southern Larre Dietysis  | 1840 SOUTHERN LN   | DECATUR  | GA                                       | 30033-4033  | 11-2596  |  |
| Grovepark Dialysis<br>Jesup Dialysis   | 794 MCDONOUGH RD<br>301 PEACHTREE ST   | JACKSON  | GA<br>GA                                 | 30233-1572<br>31545-0245  | 11-2741  | 000479476G<br>000410176A   |
| Bexiev Distysis  | 530 FAIR ST<br>345 GENEVA RD   | BAXLEY<br>BUENA VISTA  | CA_<br>GA                                | 31513-0112<br>31803-1701  | 11-2636<br>11-2598   | 000758403C<br>000727394A   |
| Buern Vista Dalysis Forest Park Dielysis Center  | 380 FOREST PKWY  | FOREST PARK  | GA                                       | 30297-2107  | 11-2692  | 000905374A   |
| Black Hawk Olatyana  | 3421 W 9 JH ST   | WATERLOO   | T IA                                     | 50702-5401  | 16-2541  |  |
|  |  | IWEST DES MOINES   | IA                                       |   | 16-2500  | 0625244  |
| West Das Moines Distysta Harten Distysta   | 5800 LAKE DR<br>1213 GARTIELD AVE  | WEST DES MOINES  | IA.                                      | 50268-2544<br>51537-2057  | 16-2541<br>16-2508<br>16-2578  | 0825295  |
| Harten Dailysis<br>Shenandook Dailysis   | 12/13 GARLIELD AVE<br>300 PERSHING AVE<br>220 10th ST SW   | SHENANDOAH<br>WAVERLY  | IA<br>IA                                 | 50268-2544<br>51537-2067<br>51601-2355<br>50877-2930  | 16-7578<br>16-2527<br>16-3505  | 0825285<br>0625277   |
| Harten Distyles<br>Shenendosh Delysis<br>Coder Valley Waveney Distylsis (Reto-Brenner Co.)<br>Coder Valley Distylsis   | 12:13 GARI IELD AVE<br>300 PERSHING AVE<br>220 10th ST SW<br>1661 W RIDGEWAY AVE   | IIARLAN<br>SHENANDOAH<br>WAVERLY<br>WATERLOO   | Δ<br>3<br>3                              | 50268-2544<br>51537-2057<br>51601-2355<br>50877-2930<br>50701-4541  | 16-7528<br>16-2527<br>16-3506<br>16-2516   | 0825295  |
| Harten Delayare<br>Shepandosh Delayase<br>Cedar Valley Wilevarley (Harto-Branner Co.)<br>Custer Valley Distylals<br>West Union Delayals<br>Creston Delayals  | 1213 GARI RLID AVE 300 PERSHING AVE 220 100 ST SW 1661 W RIDGEWAY AVE 4601 W RIDGEWAY AVE 4700 W TOWNLINE ST   | IVARLAN<br>SHENANDOAH<br>WAVERLY<br>WATERLOO<br>WEST UNION<br>CRESTON  | 1A 1 | 50208-2544<br>51537-2067<br>51001-2355<br>50677-2930<br>50701-4541<br>62175-1003<br>50001-1054  | 16-7528<br>18-2527<br>16-3506<br>16-7516<br>16-7526<br>16-2514   | 0625295<br>0625277<br>1154566479<br>0625301  |
| Harten Dishyies Shrengerkoch Dashata Coctor Valley Weventry Dishyala (Reto-Brynter Co.) Coctor Valley Weventry Dishyala West Union Dishyala Cocton Dishyala Entid Des Moirres Dishyala   | 17/13 GARI RLID AVE 200 PERSHING AVE 200 IDEN ST SW 1661 W RIDGEWAY AVE 405 HIGHWAY 150 N 1700 W TOWNLINE ST 1301 PENNSYLVANMA AVE   | IVARLAN<br>BHENANDOAH<br>WAVERLY<br>WATERLOO<br>WEST UNION<br>CRESTON<br>DES MOINES<br>COUNCE, BLUFFS  | X X X X X X X X X X X X X X X X X X X    | 50205-2544<br>51537-2057<br>51001-2355<br>50677-2930<br>50701-4541<br>62175-1003<br>50801-1054<br>50316-2365<br>51503-8077  | 18-7528<br>18-2527<br>16-3506<br>16-7516<br>16-7538<br>16-2514<br>16-2533<br>16-2539   | 0625265<br>0625277<br>1154566479<br>0525301<br>0620005<br>1511171440   |
| Planten Distripte<br>  Shreyandooh Distryala<br>  Cocker Valley Wewenter Distryala (Reto-Byenner Ca.)<br>  Carder Valley Distryala<br>  Carder Distryala   | 12/3 GARI IELD AVE 300 PERSHING AVE 200 100 ST SW 1861 W RIDGEWAY AVE 405 HIGHWAY 150 N 1700 W TOWNLINE ST 1300 PENNSTYLANIA AVE 300 W BROADOWAY 1215 PEASSANT ST  | IGARLAN<br>SHENANDOAH<br>WAVERLY<br>WATERLOO<br>WEST UNION<br>CRESTON<br>DES MOINES  | 1X 1X 1X 1X                              | 50208-2544<br>51537-2057<br>51607-2355<br>50677-2930<br>50701-4541<br>62175-1003<br>50801-1054<br>50318-2365<br>51503-8077<br>50308-1409  | 16-7528<br>16-7527<br>16-3505<br>16-7515<br>16-7515<br>16-2526<br>16-2514<br>16-2533<br>16-2539<br>16-2501<br>16-2534  | 082595<br>0625777<br>115456479<br>0625301<br>062005<br>1611171440<br>0625319<br>0625389  |
| Harten Distripte Shreamdook Distryals Coctar Valley Weventry Distryals (Reto-Brenner Ca.) Cuctar Valley Distryals Weyl Union Chahria Crestion Distryals Fast Des Moures Distryals Council Burkins Council Burkins Distryals Council Burkins Distryals Parry Distryals Altaria: Distryals Altaria: Distryals Altaria: Distryals   | 1735 GART BLU AVE 300 PERSHING AVE 200 INS ST SW 1851 WR RIDGEWAY AVE 405 HIGHWAY TO IN 1700 WR TOWNLINE ST 1700 WR TOWNLINE ST 300 W BROADWAY 1215 PLEASHANT ST 1010 OTH ST   | IJARLAM SHEWANDOAH WAVERLY WATERLOO WEST UNION CRESTON DES MONNES COUNCE, BLUFFS DES MONNES PERRY ATLANTIC   | IA I | 50208-2544<br>51537-2057<br>51601-2355<br>50601-2355<br>50601-2355<br>50701-4541<br>62175-1003<br>50801-1054<br>50316-2365<br>51503-8077<br>50308-1409<br>50220-2221<br>50022-1935  | 16-7528<br>15-7527<br>16-3505<br>16-3505<br>16-2516<br>16-2533<br>16-2533<br>16-2533<br>16-2531<br>16-2531<br>16-2531<br>16-2531   | 0825395<br>0825277<br>1154566479<br>0825005<br>1811171440<br>082519<br>0825395<br>0825327  |
| Harten Deleyer Shrependooh Delyeat Cocker Valley Wewerley Olivhala (Relo-Brymer Ca.) Cocker Valley Wewerley Olivhala West Union Delaylai Cerpton Delaylai Fest One Monres Delaylai Copyord Ballin Belleylai Copyord Ballin Belleylai Certer Central Ge Monres Delaylai Perry Delaylai Alteria  | 1973 GARTI RLD AVE 300 PERSHING AVE 200 100 ST 5W 1051 W RIDGEWAY AVE 405 HIGHWAY 150 h 11700 W TONNUNE ST 1300 PERNISTLYAMA AVE 300 W BROGADAY 1215 PLEASANT ST 1010 1071 ST  | ILIARLAM SHEWANDOAH WAVERLY WATERLOO WEST UNION CRESTON DES MONES COUNCIR BLUFFS DES MONES PERRY ATLANTIC NEWTON OES BUINES  |  | 500/05-2544<br>51537-2057<br>51801-2355<br>50877-2930<br>50701-4541<br>62175-1003<br>50801-1054<br>50316-2965<br>51503-8077<br>50308-1409<br>50202-1935<br>50202-1935<br>50208-3135<br>50208-3135   | 16 7578<br>16 2577<br>16 3505<br>16 7516<br>16 7536<br>16 2534<br>16 2533<br>16 2539<br>18 2539<br>18 2531<br>16 2534<br>16 2534<br>16 2534<br>16 2535<br>16 2534<br>16 2535<br>16 2534<br>16 2535<br>16 2535<br>16 2536<br>16  | 9825295<br>9625777<br>11545898479<br>11545898479<br>0825301<br>0825302<br>0825302<br>0825302<br>0825303<br>0825303<br>0825303  |
| Harten Delayers   Shrependooh Delayes   Cocker Valley Wewerley Othylais (Relo-Brymer Ca.)     Cocker Valley Wewerley Othylais     West Union Delayeis     Corpston Delayeis     Corpston Delayeis     Council Balanis Delayeis     Caretar Delayeis     | 1273 GARTI RLU AVE 300 PERSHING AVE 220 100 ST SW 220 100 ST SW 405 HERDEWAY AVE 405 HERDEWAY AVE 405 HERDEWAY 150 N 1700 W TOWNIJLE ST 1300 PERHISTLYAMA AVE 300W BROJOWAY 1215 PLEABANT ST 1500 E (1711 ST 1 | ILIARLAN SHEWANDOAH WAVERLY WATERLOO WEST UNION CRESTON DES MOINES COUNCÍL RLUFFS DES MOINES PERRY ATLANTIC NEWTON   |  | 50005-2544<br>51537-2057<br>51601-2355<br>50677-2930<br>50701-4541<br>62178-1000<br>50001-1054<br>50018-2365<br>51503-8077<br>50308-1409<br>50220-2221<br>50022-1935<br>50206-3135  | 16-7528<br>19-7527<br>16-3506<br>16-7516<br>16-7526<br>16-2533<br>16-2539<br>18-2501<br>16-2534<br>16-7520<br>16-7520  | 982395<br>9625777<br>1154589479<br>1154589479<br>10575301<br>0625305<br>10511171440<br>0625319<br>0625308<br>0625307<br>0625303<br>0625303<br>0625303<br>0625303<br>0625303<br>06265600  |
| Harten Deleyer Shrependooh Delyeat Cocker Valley Winvertey Dinylas (Reto-Branter Ca.) Cocker Valley Winvertey Dinylas (Reto-Branter Ca.) Cocker Valley Dolyaks West Union Delaysis Cereston Delaysis First Des Moores Delaysis Council Ballin Balaysis Cereter Ceretina Delyeate Council Ballin Balaysis Cereter Ceretina Delyeate Reton Delaysis Riverson Delaysis Riverson Delaysis Unit Table Rock Displaysis Cereter Tyels Filst Delaysis Cereter Balaysis Cereter   | 1973 GARTI RELD AVE 300 PERSHING AVE 200 100 ST SW 1051 WE RIDGEWAY AVE 405 HIGHWAY 150 IN 1700 W TONNUME ST 1300 PERHISTI VANIA AVE 300 W BRODADY 1215 PLEASANT ST 1500 ECHT  | IJARLAM SHEMANDOW! WAVERLY WATERLOO WEST UNION CRESTON DES MOINES COUNCIL REUFFS DES MOINES PERRY ATLANTIC MENTON OES MOINES SOISE TWIN FALLS SUMLES   |  | 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| Harten Dieleyer Shrependooh Delyata Cocker Valley Oblohis West Union Delyata Cocker Valley Oblohis West Union Delyata Cerden Dieleys Erst Des Moters Doctyels Courcil Barba Barbana Center Corrella Dieleys Fast Des Moters Doctyels Courcil Barba Barbana Center Corrella Delyata Delyata Abartes Delyata Riverson Delyata Riverson Delyata Riverson Delyata Riverson Delyata Delyata Center Table Rock Dielyata Center Table Rock Dielyata Delyata Center Norren Delyata Center Norren Delyata Center Center Norren Delyata Center Toes Center Norren Delyata Center Control Control Delyata Center Control Contr | 1273 GARTI RLU AVE 300 PERSHING AVE 220 108 ST SW 220 108 ST SW 405 HIGHWAY 150 N 1170 W TOWNIUM ST 1301 PERNISTI VANIA AVE 300 W BROADWAY 1215 PLEASANT ST 1301 ST ST 1302 ST ST 1304 ST ST 1305 ST ST 1307 S | ILIARLAM SHEMANDOM! WAVERLY WAVERLY WATERLOO WEST UNION CRESTON DES MONES COUNCE, BLUFFS DES MONES PERRY ATLANTIC MENOTION OES MONES SOISE TWIN FALLS BURLES BURLES WERDAN CALOWELL MOSCOW OLIEY LUNCOLN EENTON OME LUNCOLN BERTON BERTON OME LUNCOLN BERTON | (A)  | 5000-2544 51537-267 51601-2555 51601-2555 51601-2555 52677-290 52701-4541 52701-4501 52601-1624   | 16-728 16-327 16-327 16-327 16-326 16-726 16-726 16-726 16-726 16-726 16-726 16-726 16-726 16-727 16-727 16-727 16-727 16-727 16-727 16-727 16-727 13-726 13   | 0552355<br>0552377<br>1134509479<br>0552301<br>0552301<br>0552301<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308<br>0552308   |
| Harten Deleyer Shrependooh Delyeau Cocker Valley Wewerter Othyrian (Reto-Brymer Ca.) Cocker Valley Wewerter Othyrian (Reto-Brymer Ca.) Cocker Valley Oblohals West Union Delayels Corporal Balan's Beharban Center Parry Delayels Riverson Delayes Unit Table Rocat Delayels Riverson Delayes Unit Table Rocat Delayels Center Natrian Delayes Center Rating Delayes Center Rating Delayes Center Rocation Delayes Delayes Center Rocation Delayes Rocation Rocation Reto Rocation Delayes Rocation Retories Re | 1973 GARTI RELD AVE 300 PERSHING AVE 200 109 ST SW 200 109 ST SW 405 MERDEWAY AVE 405 MERDEWAY AVE 405 MERDEWAY AVE 405 MERDAWAY 150 IN 1700 W TOWNIUME ST 1300 PERSHINGTUANNA AVE 300 W BRODAWAY 1215 PLEASANT ST 1500 E (10TH ST 1500 E (10TH ST 1500 E (10TH ST 1500 E (10TH ST 1500 A (11TH AVE E 301 SW 7TH ST 1500 A (11TH AVE E 301 SW 7TH ST 1640 CANYON CREST DR 741 IN OVERTIAND AVE 565 PARKCENTRE WAY 200 FERCHER IN 302 SS AVEED PRWY 212 ROOFE OP 117 N ROOFE ST 2100 WEST FIFTH 1151 ROOTE 1 W  | IJARLAM SHEMANDOMI WAVERLY WATERLOO WEST UNION CRESTON DES MOINES COUNCIL REUFFS DES MOINES PERRY ATLANTIC MENTON OES MOINES SOISE TWIN FALLS SUMEY MAMPA POCATELLO MERIDAM CALDWELL MOSCOW UNEY LINCOLN MESCOW UNION MESCOW MES |  | 5000-2544 51537-266 51501-2555 51601-2555 5077-290 50701-5541 50701-5541 50701-5541 50701-5541 50701-5541 50701-5540 50701-1054 5070  | 16-729 16-327 16-327 16-327 16-326 16-736 16-736 16-736 16-726 16-723 16-723 16-723 16-723 16-723 16-723 15   | 902-295 902-297 119-569479 109-5501 902-207 90   |
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| Harten Deleyee Shrependooh Delyeat Cocker Valley Delyeat Cocker Valley Delyeat Cocker Valley Delyeat Wega Union Delayta Cocker Valley Delyeat Cocker Valley Delyeat Cocker Delyeat Newton Delyeat Coeffer Cocker Delyeat Coeffer Newton Delyeat Coeffer Cocker Delyeat Cocker  | 1973 GARTI RELD AVE 300 PERSHIPS AVE 220 108 ST SW 220 108 ST SW 405 HIGHWAY 150 N 11700 W TOWNIUM ST 1300 PERSHIPS 1300 W REGORD 1310 OFFI ST 1500 E 107H ST 1500 E 107H ST 1500 E 107H ST 1500 E 107H ST 1500 W ST TH ST 1500 E 107H ST 1500 W ST TH ST 1500 PERSHIPS 1500 PERSHIPS 1500 PERSHIPS 1500 PERSHIPS 1500 PERSHIPS 1500 W ST TH ST 1510 W ST TH ST 1511 FOOTE 14 W 1515 GEORG ST 177 W OFF GRR RD 177 W OFF GRR RD 175 W OFFI ST TH 151 FROWE ST 177 W OFFI ST TH 151 FROW THE ST 1500 W ST TH ST 151 FROW THE ST 152 FROW THE ST 153 FROW THE ST 153 FROW THE ST 155 FROW THE  | ILIARLAM SHEMANDOW! WAVERLY WAVERLY WATERLOO WEST UNION CRESTON DES MOINES COUNCE, REUFFS DES MOINES PERRY ATLANTIC MENTALLS BUSHES BOSE TWIN FALLS BUSHES FOCATELLO MERIDAN CALDWELL MOREY MENTALLS BUSHES TOWN FALLS BUSHES BUSHES TOWN FALLS BUSHES BUS |  | 50706-2544 51507-265 51601-255 5077-290 5077-290 5077-290 5070-4541 5077-290 5070-4541 5077-290 5070-1545 5070-290 5070-1545 5070-290 5070-1654 5070-290 5070-1054 5070-290 50  | 16-728 16-727 16-327 16-327 16-327 16-327 16-326 16-726 16-726 16-726 16-728 16-728 16-728 16-728 16-728 16-728 16-728 16-728 16-728 16-728 16-728 16-728 16-728 13   | 0552501 057550   |
| Harten Deleyee Shrependooh Delyeat Cocker Valley University Chiphala (Relo-Grayner Ca.) Cocker Valley University Chiphala (Relo-Grayner Ca.) Cocker Valley Delyeal Weiga Union Delayela Corption Delayela Corption Delayela Cource Barilla Relo Delayela Riverpoort Delayela Riverpoort Delayela Riverpoort Delayela   | 1973 GARTI RELD AVE 300 PERSHIPS AVE 200 IER ST SW 200 IER ST SW 405 HIGHWAY 150 N 11700 W TOMNUME ST 1300 PERSHIPS AVE 405 HIGHWAY 150 N 1300 PERSHIPS AVE 1300 PERSHIPS AVE 1310 PERSHIPS AVE  | IJARLAM SHEMANDOW! WAVERLY WAVERLY WAVERLY WATERLOO WEST UNION CRESTON DES MOINES COUNCE, RUFFS DES MOINES PERRY ATLANTIC MENTON OF S MOINES BOUSE TWIN FALLS BUSHLY ALLA MOSCOW CALDWILL MOSCOW CALDWILL MOSCOW CHEMPON CHEMP |  | 5070-2544<br>51537-267<br>51601-255<br>5077-290<br>5070-4541<br>52175-100<br>5200-1054<br>5200-1054<br>5200-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5300-1054<br>5  | 16-728 16-727 16-327 16-327 16-327 16-327 16-326 16-726 16-726 16-726 16-728   | 0552051 0552077 11354564479 0552071 11354564479 055201 05520001 05520001 05520001 05520001 05520001 05520001 05520001 05520001 05520001 05520001 05520001 05520001 05520001 05520001 05520001 05520001 05520001 05520001 055200001 05520001 05520001 05520001 05520001 05520001 05520001 055200001 05520001 05520001 05520001 05520001 05520001 05520001 055200001 055200   |
| Harten Diskryes Shrependooh Daliyata Cocker Valley Wewarter, Oldynia (Proto-Brenner Ca.) Cocker Valley Obdynia (Proto-Brenner Ca.) Cocker Valley Obdynia Wega Union Dathysia Cereton Daliyata Fest Der Moures Debysia Found Bahris Benghas Genter Correla Diskryata Convoil Bahris Benghas Center Correla Diskryata Materia Ma | 1973 GARTI RELD AVE 300 PERSHIPS AVE 220 108 ST SW 220 108 ST SW 405 HIGHWAY 150 N 11700 W TOWNIUM ST 1300 PERSHIPS 1300 PERSHIPS 1300 PERSHIPS 1300 PERSHIPS 1300 PERSHIPS 1300 PERSHIPS 1310 PERSHIP | ILIARLAM SHEMANDOWN WAVERLY WAVERLY WAVERLY WATERLOO WEST UNION DES MONES COUNCE, RUFFS COUNCE, RUFFS COUNCE, RUFFS GOSS MONES ESTATUTION OF SHORES ESTATUTION OF SHORES FOR SHO |  | 5000-2544 51507-2505 51601-2555 5077-2500 5077-2500 5077-2500 5077-2500 5077-2500 5077-2500 5077-2500 5077-2500 5070-1554 5000-1554 5000-1555 5000-1400 5000-1400 5000-1400 5000-1500   | 16-7278 16-3277 16-3277 16-3277 16-3277 16-3277 16-3276 16-7276 16-7278 16-7278 16-7279 16-727   | 0552551 0552577 1134569479 0552501 0552501 0552501 0552501 0552501 0552501 0552501 0552502 055   |
| Harten Diskyes Shrependooh Diskyes Cocker Valley Wesseley (Dishysla (Patio-Symper Ca.) Cocker Valley Wesseley (Dishysla (Patio-Symper Ca.) Cocker Valley Obligation West Union Dishysla Corpton Dishysla Revenue Corpton Dishysla Corpton Dishysla Corpton Corpton Corpton Corpton Corpton Corpton Corpton Corpton Dishysla Corpton Corpton Corpton Dishysla Corpton | 1733 GARTI RLU AVE 300 PERSHING AVE 220 189 ST SW 220 189 ST SW 405 HEIGHWAY 150 N 1100 W RONDOWN ST 100 PERNISTI VANNA AVE 300 W RONDOWN ST 100 PERNISTI VANNA AVE 300 W RONDOWN ST 1010 PERNISTI VANNA AVE 300 W RONDOWN ST 1010 PERSHING ST 1000 F 1071 ST 1000 W ST 1000 W ST 1000 F 1071 ST 1071  | ILIARLAM SHEMANDOM WAVERLY WAVERLY WAVERLY WATERLOO WEST UNION CRESTON DES MONES DES MONES DES MONES PERRY ATLANTIC MENTALS SOUS BLUFFS BOSS BOSS BOSS BOSS BOSS BOSS BOSS B  |  | 50006-2544 51537-2067 51601-2565 51601-2565 50677-299 50701-4541 5077-299 50701-4541 50701-6545 50701-6526 507  | 16-728 16-728 16-727 16-3507 16-3507 16-3506 16-7316 16-7316 16-7316 16-7316 16-7316 16-7316 16-7316 16-7316 16-7316 16-7316 16-731 16-   | 055295 052377 1194596479 0525301 0525301 0525301 0525301 0525301 0525302 0525307 0525302 0525307 0525302 0525307 0525302 0525303 0525303 0525303 0525303 0525303 0525303 0525303 0525303 0525303 0525303 0525303 0525303 0525303 0525303 0525303 0525303 05253030303 052530303 052530303 052   |
| Harten Diskyes Shrependooh Dalysia Cocker Valley Wavestey (Dalysia (Crote Valley Wavestey) Cocker Valley Wavestey (Dalysia (Crote Valley Wavestey) Cocker Valley Objection West Union Dalysia Cereton California Cereton Cereton California Cereton  | 1973 GART RELD AVE 300 PERSHIPS AVE 220 108 ST SW 120 108 ST SW 405 HERWAY 150 N 1100 W RIDGEWAY AVE 405 HERWAY 150 N 1100 W ROMONDES 1300 W ROMONDES 1300 W ROMONDES 1300 W ROMONDES 1310 PERSHIPS AVE 1300 W ROMONDES 1310 PERSHIPS AVE 1310 PERSHIPS AVE 1310 PERSHIPS AVE 201 SW 7 FH ST 1300 W ROMONDES 1310 W ROMONDES 1 | ILIARLAM SHEMANDOM WAVERLY WAVERLY WAVERLY WATERLOO WEST UNION CRESTON DES MONES DES MONES DES MONES PERRY ATLANTIC MENTION OF SHOMES SOISE UNITED WESTON WESTON OF SHOMES PERRY UNION WESTON WESTON OF SHOMES POCAT ELLO WESTON OWN OWN OWN OWN OWN OWN OWN OWN OWN O   |  | 50006.2544 51537.266 51601.2565 50677.290 50777.290 50701.4541 50777.290 50701.4541 50777.290 50701.4541 50707.290 50701.4541 50707.290 50701.4541 50707.200  | 16 7298 16 3297 16 3297 16 3297 16 3297 16 3297 16 3297 16 3297 16 3298 16 3233 17 3233 17 323   | 055295 055277 1194599479 055301 055301 055301 055301 055301 055308 055308 055308 055308 055308 05730   |
| Harten Diskyes Shrependooh Diskyes Cocker Valley Diskyes Cocker Diskyes Fast One Mores Diskyes Fast One Mores Diskyes Corroll Birth Barbach Corrier Corroll Diskyes Corroll Birth Barbach Corrier Corroll Diskyes Albaric Diskyes Newton Diskyes Revenous Diskyes Corrier Corroll Diskyes Leptines Leptines Leptines Revenous Diskyes Leptines Revenous Diskyes Leptines Leptines Revenous Diskyes Leptines Leptines Revenous Diskyes Leptines Revenous Diskyes Corroll Dis | 1733 GART RELD AVE 300 PERSHING AVE 220 IOR ST SW 1951 W RIDDEWAY AVE 405 HIGHWAY 150 N 1700 W TOWNIUM ST 1300 PERSHING AVE 300 W REDOAWAY 1310 PLEASANT ST 131 | ILIARLAM SHEMANDOM! WAVERLY WAVERLY WAVERLY WATERLOO WEST UNION CRESTON DES MONES COUNCE, BLUFFS DES MONES PERRY ATLANTIC MENOTION OF SHOMES PERRY ATLANTIC MENOTION OF SHOMES PERRY WITHELE UNION OF SHOMES PERRY OCATELLO WERDOM OCATELLO UNION OCATELLO OCATELLO OCATELLO OCATELO O | A  | 50006-2544 51537-266 51501-2565 51501-2565 51501-2565 5077-290 50701-4541 5077-290 50701-4541 50701-1545 50701  | 16.7578 16.7578 16.3505 16.7516 16.7516 16.7516 16.7528 16.2533 16.2533 16.2534 16.2534 16.2534 16.2531 16.253   | 0552051 0552077 1154509470 055301 055301 0552001 0552001 0552001 0552000 0552000 0552000 0552000 0552000 0552000 0552000 0552000 0552000 0552000 0552000 0552000 0552000 0552000 0552000 0552000000 055200000000   |
| Harten Distripte Shrepen-Schol Distripta Cocker Valley Westerley (Distripta (Proto-Shrener Co.) Cocker Valley Westerley (Distripta (Proto-Shrener Co.) Cocker Valley Obligatio West Union Distripta Control Distripta Control Distripta Control Distripta Control Bartin Distripta Control Distripta Control Distripta Newton Distripta Control Distripta Co | 1733 GART RELD AVE 300 PERSHING AVE 220 IER ST SW 1951 WE RIDGEWAY AVE 405 HERINGAY 150 IN 1700 W TOWNIUM ST 1300 PERSHING 1300 W REDGAWAY 1315 PLEABANT ST 1310 PERMISTLYAMA AVE 300 W REDGAWAY 1315 PLEABANT ST 1316 PLEABANT ST 1317 W TOWNIUM ST 1317 PLEABANT ST 1318 W TOWNIUM ST 1318 PLEABANT ST 1319 W TOWNIUM ST 131 | ILIARLAM SHEMANDOM! WAVERLY WAVERLY WAVERLY WATERLOO WEST UNION DES MONES COUNCIR RUFFS DES MONES FERRY FERRY CARRYTON GES MODRES FORS FORS FORS FORS FORS FORS FORS FOR   |  | 5000-2544 51507-2505 51501-2555 51501-2555 5077-290 5077-290 5077-290 5070-4541 5077-290 5070-4541 5070-4541 5000-1054 5000-10  | 16-7278 16-3267 16-3266 16-7216 19-7278 16-3266 16-7216 19-7278 16-523 16-526  | 0552355 055277 1194596479 0525301 0525301 0525305 0525   |
| Harten Diskryes Shrepandooh Diskryes Cocker Valley Wewarter (Dishrals Cocker Valley Wewarter (Dishrals Cocker Valley Oblivatis Weys Union Dishrals Greston Dishrals Mocan Courty Dishrals Greston Dishrals Mocan D | 1733 GARTI RLU AVE 300 PERSHING AVE 220 IER ST SW 1951 WE RIDGEWAY AVE 405 HERINGAY 150 N 1700 W TOWNIUM ST 1300 PERSHING 1300 W RODAWAY 1310 PLAGANT SY 1300 W RODAWAY 1311 PLAGANT SY 1310 PLAGANT SY 1310 PLAGANT SY 1310 PLAGANT SY 1310 W RODAWAY 1311 PLAGANT SY 1310 W RODAWAY 1311 PLAGANT SY 1310 W ROTAWAY 1310 PLAGANT SY 1310 W ROTAWAY 1310 PLAGANT SY 1310 W ROTAWAY 1310 PLAGANT SY 1310 W ROTAWAY 1311 PLAGANT SY 1310 W ROTAWAY 1311 PLAGANT SY 1310 W ROTAWAY 1311 PLAGANT SY 1311 W ROTAWAY 1311 PLAGANT SY | ILIARLAM SHEMANDOM! WAVERLY WAVERLY WAVERLY WATERLOO WEST UNION DES MONES DE |  | 5000-2544 51507-2507 51501-2555 51501-2555 51501-2555 5077-2990 50701-5541 5077-2990 50701-5541 507  | 16-728 16-728 16-728 16-726 16-726 16-726 16-726 16-726 16-726 16-727 16-728 16   | 0502577 1194696479 0525301 0525301 0525301 0525301 0525301 0525301 0525302 052   |
| Harten Diskryes Shrependook Diskryas Cocker Valley Wewarter (Dishrals Cocker Valley Wewarter (Dishrals Cocker Valley Oblinatis Weys Union Dishrals Cereton Dish | 1733 GARTI RLU AVE 300 PERSHING AVE 220 IER ST SW 1201 IER ST SW 405 HEIGHWAY 150 N 1100 IP RINGHWAY 150 N 1110 IP LEABANT SY 1100 IP RINGHWAY 1110 IP LEABANT SY 1100 IP RINGHWAY 1 | ILIARLAN SHEMANDOM! WAVERLY WAVERLY WAVERLY WATERLOO WEST UNION CRESTON DES MONES COUNCIL RUFFS DES MONES FERRY ARATON CONSTRUCT SOUNCIL RUFFS DES MONES FORS FERRY ARATON COSS MONES FORS FORS FORS FORS FORS FORS FORS FOR   | A  | 5000-2544 51507-2505 51501-2555 51501-2555 51501-2555 5077-2990 50701-5541 5077-2990 50701-5541 50701-5641  | 16-728 16-728 16-728 16-726 16-726 16-726 16-726 16-726 16-726 16-726 16-726 16-726 16-727 16   | 0552577  1194569479  0525301  0525301  0525301  0525301  0525301  0525301  0525302   |
| Harten Diskryes Shreyandooh Dallysis Cocker Valley Westerley (Dishris) Cocker Valley Westerley (Dishris) West Union Dahrisis Creyston Dallysis Convol Shaft Dahrisis Creyston Dallysis Convol Shaft Dahrisis Convol Shaft Convol Tarisis Convol Dahrisis Convol Dahris | 1273 GARTI RLU AVE 300 PERSHIPS AVE 220 108 ST SW 220 108 ST SW 220 108 ST SW 405 HIGHWAY 150 N 1170 W TOMNUME ST 1301 PERMISTLYANIA AVE 300 W REQADAYAY 1215 PLEABANT ST 1301 PERMISTLYANIA AVE 300 W REQADAYAY 1215 PLEABANT ST 1500 E (OTH ST 1500 E (OTH ST 1500 E (OTH ST 1500 E (OTH ST 1500 W ATHA AVE 301 SW JTH ST 1500 W ATHA AVE 301 SW JTH ST 1500 W ATHA AVE 301 SW JTH ST 1500 W ATHA AVE 305 PERMISTLAND AVE 307 PERMISTLAN | ILIARLAM SHEMANDOM! WAVERLY WAVERLY WAVERLY WATERLOO WEST UNION CRESTON DES MONES COUNCE, BLUFFS DES MOINES PERRY ATLANTIC MENTION SENDER SOUSE  |  | 5000-2544 51507-2505 51601-2555 5077-2506 5071-2555 5077-2509 50701-5541 5077-2509 50701-5541 50701  | 16 7278 16 7277 16 3507 16 3507 16 3507 16 3507 16 3507 16 2514 16 2514 16 2514 16 2514 16 2513 16 2513 16 2517 16 2527 17 252   | 0552051 0552077 1134569470 055201 055201 055201 055201 055201 055208 055   |
| Harten Delaryes Shreyandooh Delayas Cocker Valley Westerley (Dishyala (Proto-Brenner Ca.) Cocker Valley Westerley (Dishyala West Union Delarias Cereton Delarias Revenon Delarias Cereton Delarias Revenon Delarias Cereton Delarias Cereton Delarias Cereton Delarias Cereton Delarias Cereton Calcined Delarias Cereton Delarias Delarias Cereton Delarias Cereton Delarias Delarias Cereton Delarias Cereton Delarias Cereton Delarias Cereton Delarias Cereton Delarias Delarias Cereton Delarias Delarias Cereton Delarias Delarias Delarias Cereton Delarias Delarias Cereton Delarias Delaria | 1733 GART RELD AVE 320 TERS STEW 220 TERS ST SW 1951 WE RIDDEWAY AVE 405 HIGHWAY 150 N 1700 W TOWNIUME ST 1301 PERMISTI VANA AVE 300 W REDAMAY 150 N 1301 PERMISTI VANA AVE 300 W REDAMAY 150 N 1301 PERMISTI VANA AVE 300 W REDAMAY 150 N 1315 PELEZIANT ST 1310 PERMISTI VANA AVE 300 W REDAMAY 150 N 1315 PELEZIANT ST 1310 W ROUTH ST 1316 PELEZIANT ST 1316 PELEZIANT ST 1316 PELEZIANT ST 1316 PELEZIANT ST 1317 PELEZIANT ST 1318 P | ILIARLAM SHEMANDOM! WAVERLY WAVERLY WAVERLY WATERLOO WEST UNION CRESTON DES MONES COUNCE, RUFFS COUN |  | 5000-2544 51037-265 51001-255 5077-290 50701-255 5077-290 50701-5511 5077-290 50701-5511 50701-5511 5000-1054 5000-1  | 16.7528 16.7528 16.3527 16.3526 16.7516 16.7516 16.7526 16.7526 16.2533 16.2533 16.2533 16.2533 16.2533 16.2531 16.253   | 052295  052277  1134556479  052501  052501  052501  052501  052501  052501  052503  052503  052503  052503  052503  052503  052503  057503  057503  05765650000000000  |
| Harten Diskryes Shreyandooh Daliyala Cocker Valley Westerley (Daliyala Cocker Valley Westerley (Daliyala West Union Daliyala Cocker Valley Objekala West Union Daliyala Correla Daliyala Course Daliyala Newton Daliyala Correla Daliya Correla Daliya Correla Correla College Correla Daliya Correla College College College Correla College  | 1973 GART RELD AVE 300 PERSHING AVE 220 IOR ST SW 1951 W RIDDEWAY AVE 405 HIGHWAY 150 N 1700 W TOWNIUM ST 1300 PERSHING 1300 W REDAWAY 405 HIGHWAY 150 N 1300 PERSHING 1300 W REDAWAY 1310 PLEASANT ST 1310 W REDAWAY 1311 PLEASANT ST 1311 SY THIS 1311 SY | ILIARLAM SHEMANDOM! WAVERLY WAVERLY WAVERLY WATERLOO WEST UNION CRESTON DES MONES COUNCE, BLUFFS DES MONES FERRAL GENOMES GOISE TWIN FALLS BURLEY MAMPA POCATELLO MERIDAN CALDWELL MOSCOW CHECAGO HEIGHTS SYCAMORE LITCHHELD TAYLORMILE CHICAGO CHICAGO CHICAGO HEIGHTS SYCAMORE LITCHHELD TAYLORMILE CHICAGO  |  | 5000-2544 51037-265 51001-255 5077-290 50701-255 5077-290 50701-5511 5077-290 50701-5511 50701-5511 5000-1054 5000-1  | 16.7528 16.7528 16.3527 16.3526 16.7516 19.7528 16.2533 16.2534 16.2533 16.2533 16.2533 16.2533 16.2533 16.2533 16.2533 16.2531 16.253   | 0552577 11945050   |
| Harten Diskryes Shrependook Diskryas Cocker Valley Oblorids West Union Diskryas Cocker Valley Oblorids West Union Diskryas Cereton Diskryas Frast Den Moures Diskryas Frast Den Moures Diskryas Corrella Corrella Diskryas Corrella  | 1733 GARI RELD AVE 300 PERSHIPS AVE 220 189 ST SW 300 PERSHIPS AVE 220 189 ST SW 405 HEIGHWAY 150 N 1100 HE RICHWAY 1100 HE GARDAN 15T 1100 HE GARDAN  | ILIARLAM SHEMANDOM WASTERLY WAVERLY WAVERLY WATERLOO WEST UNION CRESTON DES MONES FERRY ATLANTIM COUNCE, BLUFFS DES MOINES FERRY ATLANTIM WEST WINION FERRY WINI FALLS SURLEY WINI FALLS SURLEY WINI FALLS SURLEY WINI FALLS SURLEY LINCOLD MARPA CALDWELL MOSCOW OLNEY LINCOLD LINCOLD MOSCOW OLNEY LINCOLD LINCOLD SYCAMORIE SYCAMORI |  | 50006-2544 51507-266 51501-2565 51501-2565 51501-2565 5077-299 50701-4541 5077-299 50701-4541 50016-2565 51503-277 5  | 16.7278 16.7278 16.7277 16.3267 16.3267 16.3267 16.2268 16.2268 16.2268 16.2268 16.2268 16.2268 16.2268 16.2268 16.2268 16.2269  | 0552557 0552577 1194696479 0525301 052   |
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| Harten Diskryes Shreyandooh Daliyata Cocker Valley Wewarter (Daliyata) Cocker Valley Wewarter (Daliyata) Cocker Valley Oblivata Weya Union Dahryata Cereton Calledon Controlla Cereton Dahryata Cereton Calledon Controlla Cereton Ce | 1733 GARI RELD AVE 300 PERSHING AVE 220 IGEN ST SW 1951 WE RIDGEWAY AVE 405 HIGHWAY 150 IN 1700 W TOWNIUM ST 1300 PERSHING 405 HIGHWAY 150 IN 1700 W TOWNIUM ST 1300 PERSHING AVE 300 W REQUARY 1711 PILABANT ST 1300 W REQUARY 1711 PILABANT ST 1300 W REGUARY 1711 PILABANT ST 1711 PILABANT S | ILIARLAM SHEMANDOM! WAVERLY WAVERLY WAVERLY WATERLOO WEST UNION DES MONES COUNCER BUFFS DES MONES EVENTON DES WORTH MAMPA POCAT ELLO MERITON DE MONES EVENTON DE MONES E |  | 5000-5540 51001-2555 51001-2555 50777-290 50701-2551 5077-290 50701-5541 5077-290 50701-5541  | 16 7278 16 7277 17 7277 17 727   | 0KCa295  0KCa295  0KCa295  0KCa205  0KC   |
| Harten Diskryes Shreyandooh Dalyasis Cocker Valley Wewarter (Dalyasis Cocker Valley Wewarter (Dalyasis Cocker Valley Oblivatis Weys Union Dahyasis Coreston Dahyasis Fast Dare Manyas Dalyasis Reversion Dahyasis Reversion Dahyasis Reversion Dahyasis Reversion Dahyasis Reversion Dahyasis Reversion Dahyasis Coreter Darker (Dahyasis Coreter Darker (Dahyasis Coreter Darker (Dahyasis Coreter Carlo Dahyasis Coreter Core | 1733 GARI RELD AVE 300 PERSHING AVE 220 IOR ST SW 1951 WE RIDGEWAY AVE 405 HIGHWAY 150 N 1700 W TOWNIUM ST 1300 PERSHING 405 HIGHWAY 150 N 1700 W TOWNIUM ST 1300 PERSHING AVE 300 W REQUARY 1715 PLABANT ST 1300 W REGUARY 1715 PLABANT ST 1300 W REGUARY 1716 PLABANT ST 1300 W REGUARY 1716 PLABANT ST 1300 W REGUARY 1716 PLABANT ST 1717 PLA | ILIARLAM SHEMANDOM! WAVERLY WAVERLY WAVERLY WAVERLY WATERLOO WEST UNION DES MONES COUNCIL RUFFS DES MONES COUNCIL RUFFS DES MONES FERRY ON CONTROL RUFFS DES MONES FORS FORS FORS FORS FORS FORS FORS FOR  | A  | 5000-2544 51001-2555 51001-2555 51001-2555 50077-2900 50701-4541 50701-4541 50701-4541 50701-4541 50001-1054 5  | 16.7278 16.7278 16.7276 16.7276 16.7276 16.7276 16.7276 16.7276 16.7277 16.727   | 0502577 1194696479 0525301 052   |
| Harten Diskryes Shreyandooh Dalyasis Cocker Valley Wavenere (Dalyasis Cheek Valley Wavenere) Charlasis Cocker Valley Objeksis Werg Union Dahyasis Cereton Dahyasis Cereton Dahyasis Fest Dae Maryes Fest Dae Maryes Cereton Delyasis Ce | 1733 GARI RELD AVE 300 PERSHIPS AVE 220 108 ST SW 300 PERSHIPS AVE 220 108 ST SW 405 HEIGHWAY 150 N 1100 HE TOWNIUM ST 1100 HE  | ILIARLAM SHEMANDOM! WAVERLY WAVERLY WAVERLY WAVERLY WAVERLY WATERLOO WEST UNION CRESTON DES MOINES DES MOINES DES MOINES FERRY ALAMIN GES WOINES FORSE |  | 5000-5546 51001-2555 51001-2555 51001-2555 50077-2909 50701-5541 5  | 16 7528 16 7528 16 7526 16 7516 16 7516 16 7516 16 7516 16 7516 16 7516 16 7516 16 7516 16 7516 16 7516 16 7516 16 7516 16 7516 16 7517 16 751   | 0522377 1194696479 0525301 052   |
| Harten Diskyes Shrependook Diskyes Cocker Valley Wavestey Diskyes Cocker Valley Wavestey Diskyes Cocker Valley Wavestey Diskyes Cocker Valley Oblorids West Union Diskyes Fast Des Moores Diskyes Corroll Bahrin Bahrala Center Corroll Diskyes Corroll Bahrin Bahrala Center Corroll Diskyes Corroll Bahrin Bahrala Center Corroll Diskyes Reversion Diskyes Reve | 1733 GART RELD AVE 320 DER SHIPK AVE 220 DER ST SW 1951 WE RIDDEWAY AVE 405 HIERMAY 150 N 1700 W TOWNIUME ST 1301 PER MINITU VANA AVE 405 HIERMAY 150 N 1301 PER MINITU VANA AVE 301 W RODOWAY 1115 PELEJAM 17 | ILIARLAM SHEMANDOM WAVERLY WAVERLY WAVERLY WAVERLY WAVERLY WATERLOO WEST UNION CRESTON DES MONES CRESTON DES MONES PERNY PERNY ATLANTIC MENOTION OF SHORES GOISE TWIPTE SHORES PERNY WESTON WESTON OF SHORES PERNY CALONEL WESTON CALONEL UNION CALON CALONEL UNION CALONEL CALONE |  | 5000-2544 51507-2505 51601-2555 51601-2555 5077-2590 50701-4541 50  | 16.7528 16.7526 16.7526 16.7526 16.7526 16.7526 16.7526 16.7526 16.7526 16.7527 16.8539 16.853   | 055201 0552077 1194509470 055301 055301 0552   |

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|---|---|---------------------------------|------------------|--|--------------------|--|
| Marion Distysis<br>Lincoln Park Distysis  | 324 S 4TH ST<br>3157 N LINCOLN AVE                          | MARION<br>CHICAGO               | 1-1-             | 62959-1241<br>80957-3111               | 14-2570<br>14-2578 | 201649990009<br>3631919900022  |
| Churchylew Dishysis<br>Doon Kidney Canter                                       | 5970 CHURCHVIEW DR<br>1131 N GALENA AVE                     | ROCKFORD<br>DIXON               | - 1              | 61107-2574<br>61021-1015               | 14-2540<br>14-2951 | 2322798598010<br>232798598012  |
| Mattern Distysis  | 200 RICHMOND AVE E<br>2001 GOOSE LAKE RD                    | MATTOON<br>SAUGET               | 11_              | 61936-4652<br>62206-2622               | 142585<br>14-2561  | 621.323090028<br>232798598024  |
| Saugel Otelysia<br>Lake County Otelysia Servicea<br>Decatur East Wood Clinkysis | 918 S MILWAUKEE AVE   | LIBERTYVILLE<br>DECATUR         | il.              | 60048-3229<br>62523-1155               | 14-2552            | 953372911004<br>621323090036   |
| Vincennes Distrisis   | 794 E WOOD ST<br>700 WALLOW ST                              | VINCENNES                       | IN IN            | 47591-1028<br>46312-3078               | 15-2562<br>15-2561 | 200613010 A<br>200315330F  |
| CRC East Chicago  | 4320 FIR ST<br>8317 CALUME FAVE                             | EAST CHICAGO<br>MANSTER         | tN.              | 45321-1737                             | 15-2549            | 200315330E<br>200806750A   |
| East Everselle Distysis Lawrenceburg Distysis Center                            | 1312 PROFESSIONAL BLVD<br>555 E EADS PKWY                   | GREENDALE<br>GREENDALE          | IN IN            | 47714-8007<br>47025-8430               | 15-2569<br>15-2511 | 200471780A<br>200315330 C  |
| CRC Velperatuo CRC Hermonyd   | 222 DOUGLAS ST  | VALPARAISO<br>HÄMMÖND           | IN_              | 46363-6726<br>46323-1980               | 15-2527<br>15-2522 | 2003153330 B   |
| CRC Gary  | 4902 BROADWAY<br>721 W 13TH ST                              | GARY<br>JASPER                  | IN IN            | 45408-4509<br>47546-1856               | 15-2521<br>15-2523 | 200315330A<br>200621760 A  |
| Jesper Distysis Devrees County Distysis   | 310 NE 14TH ST  | WASHINGTON<br>MICHIGAN CITY     | EH IN            | 47501-2137<br>46360-7336               | 15-2568<br>15-2546 | 200621779A<br>20031533000  |
| CRC Michigain City Madison Dielysis Center                                      | 120 DUNES PLAZA ZZO CLIFTY DR                               | MADISON<br>SAINT JOHN           | IN_              | 47250-1889<br>46373                    | 15-2514<br>15-2627 | 2000248800<br>200911110 A  |
| St. John Diatysis<br>North Vernon Diatysis                                      | 10033 WICKER AVE<br>2340 N STATE HAY 7                      | NORTH VERNON<br>GREENWOOD       | IN IN            | 47285-7183<br>46143-8202               | 15-2636<br>15-2616 | 20094579GA<br>200884510 A  |
| Indy South Distyste Rush County Distysts  | 972 EMERSON PKWY<br>1400 N CHERRY ST                        | RUSHVILLE                       | IN               | 45173-1097                             | 15-2639            | 200942310A   |
| Condon Distrais Center<br>Salam Distrais Center (IN)                            | 1937 OLD HWY 135 NW<br>1201 N JIM DAY RD                    | SALEM                           | IN IN            | 47112-2013<br>47157-7219               | 15-2619<br>15-2613 | 200999000A<br>200578310 Å  |
| Princeton Distysis Portege Distysis   | 2227 SHERMAN DR<br>5823 US HIGHWAY 0                        | PRINCETON                       | IN IN            | 47670-1062<br>46368-4851               | 15-2529<br>15-2530 | 200911950A<br>200913090A   |
| Greensburg Dialysis   | 1531 N COMMERCE EAST DR<br>3749 COMMERCIAL DR               | GREENSBURG<br>INDIANAPOUS       | IN_              | 47240-3259<br>45222-1676               | 15-2615<br>15-2598 | 200894520 A<br>200841720A  |
| Westview Otalysis<br>Franklin Diskysis  | 1140 W JEFF ERSON ST<br>711 PLAZA OR                        | FRANKLIN<br>CHESTERTON          | 164              | 46131-2101<br>46304-5506               | 15-2803<br>15-2828 | 200845090 A<br>200811120A  |
| Chesterton Olelysis Carmel Olelysis   | 160 E CARMEL DR   | CARMEL<br>MEARILVILLE           | N<br>N           | 45032-2633<br>45410-6911               | (5-2620<br>15-2581 | 200890530A<br>200315330G   |
| Merrillville Dalysis Tell City Dialysis Center                                  | 9223 TAFT ST<br>1602 MAIN ST                                | TELL CITY                       | IN.              | 47586-1310                             | 15-2574            | 200315330 H<br>200024860 E   |
| New Alberty Deltysis<br>North Eveneville Deltysis                               | 2500 E CHARLESTON RD<br>115) W BUENA VISTA RD               | NEW ALBANY                      | IN th            | 47150-2573<br>4771D-3334               | 15-2589<br>15-2538 | 200521930A   |
| Extendile Dialysis Center<br>Johnson County Dialysis                            | 232 STATE ROAD 129 S<br>10453 W 84TH TERRACE                | BATESVILE                       | IN<br>KS         | 47006-7664<br>66214-1841               | 15-2507<br>17-2501 | 200024990 A<br>100353010t  |
| Vivendotte County Distysis Leavenworth Distysis                                 | 4837 STATE AVE  | KANSAS CITY<br>LEAVENWORTH      | KS.              | 66102-1747<br>66048-2646               | 17-2523<br>17-2545 | 100353010G<br>100217360U   |
| Paranes Olahsia Cerear  | 1902 S US HWY 59<br>3737 STATE AVE                          | PARSONS<br>KANSAS CITY          | KS               | 67357-4948<br>66102-3830               | 17-2530<br>17-2544 | 1002173500<br>200565880A   |
| Wyandotte Central Dictyses<br>Horton Distysis                                   | 1901 EUCLID AVE<br>19001 W GRADY AVE                        | HORTON                          | KS               | 66439-1238<br>67101                    | 17-2549<br>17-2548 | 100353010E<br>200545630B   |
| Maize Derlysis Center Remai Treatment Center-Gerden City                        | 401 N MARN ST   | GARDEN CITY                     | KS<br>KS         | 57846-5429<br>67156-2457               | 17-2514            | 100217360R<br>100217360N   |
| Renal Treatment Center-Winneld Wyondotte West Diphols                           | 1315 E 4TH AVE<br>BB18 PARALLEL PKWY                        | WINFIELD<br>KANSAS CITY         | KS<br>KS         | 66112-1656<br>66081-7202               | 17-2536<br>17-2541 | 100213850N<br>100213850O   |
| Clathe Datysis Laneon Distysis  | 732 W FRONTIER LN<br>B630 HALSEY ST                         | CLATHE<br>LENEXA                | KS               | 66215-2660                             | 17-2509<br>17-2529 | 100213850M<br>100217380S   |
| Renal Treatment Center -Newton Pratt Dialysia Center                            | 1223 WASHINGTON RD<br>203 WATSON ST                         | NEWTON<br>PRATT                 | KS<br>KS         | 67114-4855<br>67124-3092               | 17-2537            | 1003530100   |
| independence Dialysis Center<br>Remai Treatment Center-Derby                    | 250 W MYRTLE 6T<br>250 W RED POWELL DR                      | DERBY                           | KS<br>KS         | 673(n-\$239<br>67037-2625              | 17-2511<br>17-2533 | 100217360K<br>100217360M   |
| Wichita Disiyals Center NE Wichita Disiyals Center                              | 203 N TOPEKA ST<br>2030 N WESB RD                           | WICHITA                         | K.S              | 67214-3620<br>57226-8174               | 17-2503<br>17-2542 | 100217380P<br>100217380L   |
| East Wichits Dishists Center  | 320 N HILLSIDE ST<br>167 WEODINGTON BRANCH RD               | WICHITA<br>PIKEVILE             | KY               | 67214-4918<br>41501-3204               | 17-2519<br>18-2538 | 100217360J<br>36000732   |
| Paintsville Dialysis Center   | 4750 S KY ROUTE 321<br>TO N GARDENMILE RD                   | HAGERHILL<br>HENDERSON          | KY<br>KY         | 41222<br>42420-5529                    | 18-2548<br>18-2544 | 39000706<br>39000849   |
| Gardeneide Dielysis<br>Madiscryttle Dielysis Center                             | 435 N KENT UÇKY AVE   | MADISONVILLE                    | KY<br>KY         | 42431-1768<br>41858-7627               | 18-2597<br>18-2566 | 7100000350   |
| Whitesburg Dishais<br>South Willermon Delvoks                                   | 222 HOSPITAL RO<br>ZD4 APPALACHIAN PLAZA                    | SOUTH WILLIAMSON                | KY<br>KY         | 41503-9404<br>41007-9468               | 18-2598<br>18-2595 | 7100061360   |
| Williamstown Olishysis<br>Hamburg Distysis                                      | 103 BARNES RD<br>1745 ALYSHEBA WAY                          | LEXINGTON                       | KY               | 40509-9013<br>41042-1394               | 18-2501<br>18-2582 | 7100033700   |
| Turfway Oblymbi<br>Turfway PD Training  | 11 SPIRAL DR<br>11 SPIRAL DR                                | FLORENCE<br>FLORENCE            | KY KY            | 41042-1394                             | 18-250d<br>18-2570 | 7100035560<br>36000823   |
| Louisville Olahysis<br>Springhuret Olahyats                                     | 10201 CHAMPION FARMS OR                                     | LOUISVILLE                      | KY<br>KY         | 40258-1344<br>40241-6150               | 18-2577            | 36000815   |
| LeGrange Distysis West Broadway Distysis  | 240 PARKER OR<br>720 W BROADWAY                             | LOUISVILLE                      | KY<br>KY         | 40031-1200<br>40202-2240               | 18-2572<br>18-2581 | 39000890<br>7100009350   |
| South Hill Dialysis<br>Cold Spring Olarysis                                     | 525 ALEXANDRIA PIKE<br>430 CROSS ROADS BLVD                 | SOUTHGATE<br>COLD SPRING        | - KY             | 41071-3243                             | 18-2542<br>18-2563 | 36000203<br>7100041050   |
| Bardstown Dietysis Center   | 210 W JOHN FITCH AVE<br>912 WOODLAND DR                     | BARDSTOWN<br>ELIZABETHTOWN      | KY KY            | 40004-1115<br>42701-2795               | 18-2568<br>18-2504 | 7100001410<br>7100011960   |
| Woodland Distysie Center<br>Lutchheld Distysis                                  | 912 WALLACE AVE<br>150 BROOKS WAY                           | LÉTCHFIELD<br>BROOKS            | KY_              | 42754-2405<br>40109-6105               | 18-2574<br>18-2600 | 39000907   |
| Shepherdaylille Digitysis Center Atayswille Digitysis                           | 489 TUCKER DR   | MAYSVILLE<br>LOUISVILLE         | KY<br>KY         | 41056-0111<br>40220-2934               | 18-2589<br>18-2592 | 7100029920<br>7100049480   |
| Meadows East Distrais Cryletian County Distrais                                 | 2529 SIX MILE LN<br>200 BURLEY AVE                          | HOPKINSVILLE                    | KÝ<br>KÝ         | 42240-8725<br>42240-3610               | 16-2549<br>16-2519 | 39000302<br>39000047   |
| Hopkingville Dighysis Creatylew Hills Dishyets                                  | 1914 S VIRGINIA ST<br>400 CENTERMEW BLVD                    | HOPKINSVILLE<br>CRESTVIEW HILLS | KY.              | 41017-3476                             | 16-2529            | 39000195<br>39000574   |
| Owenshore Dielysis Center Taylor County Dielysis Center                         | 1930 E PARRISH AVE  | OWENSBORO<br>CAMPBELLSVILLE     | KY<br>KY         | 42303-1443<br>42718-0634               | 18-2547<br>18-2518 | 39000005<br>1543276  |
| Bogshusa Kidney Care Washington Parish Distysus                                 | 2108 SOUTH AVE F<br>724 WASHINGTON ST                       | FRANKLINTON                     | IÀ.              | 70427<br>70438-1790                    | 19-2540<br>19-2615 | 1114766  |
| Independence Renal Center Distysta Systems of Contegion                         | 12302 HIGHWAY 40 W<br>210 GREENBRIAN BLVD                   | COVINGTON                       | 15               | 70443-4813<br>70433-7235               | 19-2645<br>19-2613 | 1182900<br>1165107   |
| Chatoeu Diniyais  | 720 VILLAGE RO<br>230 E 1ST ST                              | KENNER<br>DERIDDER              | <u> </u>         | 7000S-2751<br>70634-4105               | 19-2534<br>19-2596 | 1102075  |
| DeRidder Dialysis Streveport Home Al Home Website Dialysis Center               | 15/0 IRVING PL<br>7100 AIRUNE DR                            | SHREVEPORT<br>METAIRIE          | LA<br>LA         | 71101-4604<br>70003-5950               | 19-2655<br>19-2678 | 1366322<br>1315017   |
| Denham Springs Dialysis Center  | 25737 LA HIGHWAY 1032<br>1150 ROBERT BLVD                   | DENHAM SPRINGS                  |                  | 70726-4926<br>70458-2005               | 19 2684<br>19 2556 | 1458210<br>1543268   |
| Sidel Kidney Care Delysis Systems of Hemmond                                    | 1379 PROFESSIONAL PLZ<br>1472 GENERAL MEYER AVE             | HAMMOND<br>NEW ORLEANS          | IA.              | 70403-1452<br>70131-4330               | 19-2626<br>19-2507 | 1165603<br>1179515   |
| Westhink Chronic Renal Center  Outwood Distysis Center                          | 1145 HECTOR AVE   | GHETNA<br>NEW ORLEANS           | - <u>C</u>       | 70056-2531<br>70115-3515               | 19-2683<br>192581  | 1458236<br>1102130   |
| New Orleans Uptown Dishysis<br>Baton Rouge Renal Center                         | 1401 FOUCHER ST<br>3566 NORTH BLVO                          | BATON ROUGE<br>NEW ORLEANS      | <u> </u>         | 70806-3624<br>70119-5152               | 19-2600<br>19-2696 | 1581941<br>1554782   |
| River Parlithes Districts   | 2880 W AIRLINE HWY  | LA PLACE                        | <del>  1</del> 2 | 70068-2922<br>70068-2359               | 19-2681<br>19-2694 | 1505650<br>1450456   |
| Atamero Dialysis Domattsonville Dialysis  | 1906 JUTLAND DR<br>101 PLIMSOL DR                           | DONALDSONVILLE                  | L                | 70346-4357                             | 19-2572<br>19-2551 | 1377112<br>1385332   |
| Megnotta Distyses<br>Northshore Kuthey Center                                   | 210 E SPILLMAN ST<br>106 MEDICAL CENTER DR                  | GONZALES<br>SUDELL              | LÅ.              | 70737-4604<br>70461-5575               | 19-2006            | 1791491<br>1102067   |
| Sutation Distyrilis Fleur de Lis Distyrin                                       | 944 BEGLIS PKWY<br>5556 BULLARD AVE                         | SULPHUR<br>NEW ORLEANS          | <u> </u>         | 70063-5102<br>70128-3450               | 19-2612<br>19-2523 | 1321753  |
| Lake Charles Southwest Distysts Marriotal Distysis Cardin                       | 433 DOCTOR MICHAEL DEBAKEY DR<br>4427 S ROBERTSON ST        | NEW ORLEANS                     | UA<br>LA         | 70801-5874<br>70115-6308               | 19-2597<br>19-2908 | 1541593<br>1541593   |
| Kunner Regional Dudysis Center POI-Woronder                                     | 200 W ESPLANACIE AVE  | WORGESTER                       | LA.              | 70085-2473<br>01805-3818               | 19-2509<br>22-2564 | 1322158  |
| Surington Regional Distysts Wellington Circle Distysts                          | 31 MALL RD<br>10 CABOT RD                                   | BUHLINGTON<br>MEDFORD           | MA               | 01803-4138<br>02155-5173               | 72-2568<br>22-2542 | 1318080<br>1311897   |
| Salem Horthwest Dialysis  | 10 COLONAL RD<br>195 WORCESTER ST                           | SALEM<br>WELLESLEY              | - 144            | 01970-2947                             | 22-2543<br>22-2534 | 1311719<br>1311387   |
| Wellestey Distysis Wistum Distysis  | 23 WARREN AVE   | WOBURN<br>NEW BEDFORD           | IIIA<br>MA       | 01801-7905<br>02740-3546               | 22-7520<br>22-2530 | 1311409<br>1311379   |
| New Redford Dishrars<br>Boston Dishrais   | 600 HARRISON AVE  | BOSTON<br>CAMBRIDGE             | - MA             | 02118-2304<br>02138-1048               | 22-2526<br>22-2533 | 1309773<br>1311344   |
| Northeast Cambridge Delysis Weymouth Dishysrs                                   | 330 LIBBEY INDUSTRIAL PARK                                  | WEYMOUTH                        | MA<br>MA         | 02169-3122<br>01420-5371               | 22-2517<br>22-2536 | 1911395<br>1318047   |
| POLFschburg<br>Brookbre Olahysis  | 361 ELECTRIC AVE  | FITCHBURG<br>BROOKUNE           | MA               | 02445-6850                             | 22-2529            | 1310151  |
| I DIOUGE CHAINS   |   | SEAT PLEASANT                   | MD               | 20743                                  | 21-2640            | 4068301.00   |
| Renel Cere of Seel Pleasant   | 8855 ANNAPOLIS ND   | LANHAM                          | MD               | 20706-2942                             | 21-2552            |  |
| Renal Care of Seat Pleosant Renal Care of Lanham J. B. Zachary Dishysis Careter | 8855 ANNAPOLIS RD<br>333 CASSELL DR<br>5000 HARPERS FARM RD | LANHAM<br>BALTIMORE<br>COLUMBIA | MD<br>MD         | 20706-2942<br>21224-6815<br>21044-3023 | 21-2592<br>21-2516 | 613501300<br>000300000   |
| Renel Care of Seel Pleasant<br>Renel Care of Lankam                             | 8855 ANNAPOLIS RD   | LANHAM<br>BALTIMORE             | MD               | 20706-2942<br>21224-6815               | 21-2592            | 613501300  |

| Silver Spring Dutysin  | 8412 GEORGIA AVE  | SA VER SPRING                    | MD         | 200/10-4408              | 21-2593                                  | 813303700<br>4131193 00  |
|--|---|----------------------------------|------------|--------------------------|--|--------------------------|
| Aberdoon Distycle<br>Bel Air Distycle  | 780 W BEL AIR AVE<br>2225 OLD EMMORTON RD   | ABERDÉEN<br>BELAIR               | MO_        | 21001-2236<br>21015-6122 | 21-2550<br>21-2594                       | 522503100                |
| District Heights Dusysia<br>Germantovon Distysia   | 5701 SALVER HILL RO<br>20111 CENTURY BLVD   | DISTRICT HEIGHTS<br>GERMANTOWN   | MO         | 20747-1102<br>20074-0155 | 21-2657<br>21-2636                       | 4168623 00<br>4054237 00 |
| 25th Street Distyste   | 920 É 25TH ST<br>140 THOMAS JOHNSON DR  | BALTIMORE<br>FREDERICK           | MD         | 21218-5503<br>21702-4475 | 21-2595<br>21-2598                       | 329000300<br>408119800   |
| Frederick Dialysis<br>Berthe Sirk Dialysis Conter  | 5820 YORK RD  | BALTIMORE<br>BALTIMORE           | MD         | 21212-3620<br>21214-1847 | 21-2543<br>21-2605                       | 552210200<br>427367200   |
| Harford Road Diskysie Center<br>Renal Cure of Bowle  | 5800 HARFORD RD<br>4881 YELSA DRIVE   | BOWIE                            | _ MD_      | 20715-4318               | 21-2626<br>21-2505                       | 4068327 00<br>3297004 00 |
| Christianiown Districts Center<br>Hartror Park Districts                                     | 100 BROWN ST  | CHESTERTOWN BALTIMORE            | MD         | 21820<br>21225-1392      | 21-2555                                  | 791800100                |
| Berlin Dialysia Center<br>Elk Rover Kichery Center   | 214 FRAHQIH AVE<br>216 S BRIDGE ST  | BERUN                            | MO         | 21811-1238<br>21921-5915 | 21-2520<br>21-2573                       | 473302900<br>210307900   |
| Landover Dielysis  | 1200 MERCANTILE LA<br>300 BYRN ST   | UPPER MARLEORO CAMBRIDGE         | MD         | 20774-5389<br>21613-1908 | 21-2545<br>21-2639                       | 763011500<br>4054245.00  |
| Carrotatione Diatysis Centur<br>Easton Diatysis Center                                       | 402 MARVEL GT   | EASTON                           | MO         | 21601-4062<br>21044-3898 | 21-2512<br>21-2628                       | 911400000<br>401340000   |
| Cedar Lane Otalysis<br>Xidney Care of Laurel   | 5334 CEDAR LN<br>14531 LAUREL BOWNE ROAD  | COLUMBIA<br>LAUREL               | MO         | 20707                    | 21-2538                                  | 4053591 00               |
| Ridney Cere of Largo Dulanney Yowgon Distysia Center   | 1300 MERCANTILE LN<br>1113 WEST RD  | UPPER MARLBORO<br>TOWSON         | MO<br>MD   | 20774<br>21204-23\8      | 21-2530<br>21-2612                       | 4063583.00<br>7132026.00 |
| Reentowne Distysis Greenspring Distysis Center   | 5192 OXON HILL RD<br>4701 MOUNT HOPE OR   | OXON HILL<br>BALTIMORE           | MD MD      | 20745-3114               | 21-2621<br>21-2651                       | 4012500 00<br>5996701 00 |
| Wheelon Dielysis Center  | 11941 GEORGIA AVE<br>315 N CALVERT ST   | WHEATON<br>BALTIMORE             | MD_        | 20902<br>21202-3511      | 21-2576<br>212542                        | 745189000<br>529100300   |
| Marcy Dialysis Southern Maryland Dialysis  | 8211 STUART LIN   | CLINTON                          | MO         | 20735-2712               | 21-2563                                  | 724400200<br>218800700   |
| Baltimore Gerhetric & Reheb Dietysis Center<br>Oeings Mills Dietysis Center                  | 10 CROSSROADS DR  | BALTMORE<br>OWINGS MILLS         | MO         | 21224-2735<br>21117-5463 | 21-2507<br>21-2574                       | 741560500                |
| Pikesytte Diatysis<br>Dundek Diatysis  | 1500 REISTERSTOWN RD  | PIKESVILLE<br>DUNDALK            | MD MO      | 21208-3836<br>21222-4307 | 21-2636<br>21-2516                       | 404879200<br>800702100   |
| JHHS North Bond Street Delysis Whitesquare Distysis  | 400 H CAROUNE ST<br>1 NASHUA CT STE E   | BALTIMORE<br>BALTIMORE           | MD MD      | 21231-1003<br>21221      | 212535<br>21-2523                        | 523501400<br>523504900   |
| Caluraville Digivsio   | (1581 SULPHUR SPRING RD   | BALTIMORE<br>WESTMINSTER         | MD         | 21227<br>21157-6167      | 21-2528                                  | 801101000<br>0480002.00  |
| Cerroll County Distysis Facility Lakeside Distysis   | 412 MALCOLM DR<br>19401 HOSPITAL DR   | CUNTON                           | MD_        | 20735-3113               | 21-2537<br>21-2584                       | 4262655 00<br>426270100  |
| Pasadena Dialyska<br>Glen Burnie Dielyska  | 120 LANGLEY RD N  | GLEN BURNIE                      | MD         | 21122-7612<br>21060-8578 | 21-2613<br>21-2631                       | 402623600                |
| Sattmore County Distrate Center<br>Downtown Distrate Center                                  | 9035-A LIDERTY RD<br>821 N EUTAW ST   | HANDALLSTOWN<br>HALTIMORE        | MD_        | 21133-2436<br>21201-6304 | 21-2546<br>21-2522                       | 047700100<br>120810300   |
| North Railing Road Dulysis   | 1106 N ROLLING RD   | BALTIMORE<br>ROCKVILLE           | MO MO      | 21228<br>20860-3367      | 21-2634<br>21-2511                       | 402822800<br>061200800   |
| Rockville Delysis Center Falls Road Delysis  | 14915 BROSCHART RD<br>10753 FALLS RD  | LUTHERVILLE                      | MO_        | 21093<br>20783           | 21-2588<br>21-2500                       | 210900000<br>4088335.00  |
| Takons Park Diskyse<br>Battle Creek Derysts  | 1502 UNIVERSITY BLVD EAST<br>220 E GOODALE AVE  | HYATTSYILLE<br>BATTLE CREEK      | Mi         | 49037-2728               | 23-2617                                  | 1710948203<br>1009434551 |
| Motor City Derivals Home Training<br>New Center Delysia                                      | 4727 SAINT ANTOINE ST<br>3011 W GRAND BLVD  | DETROIT                          | M)         | 48201-1461<br>48202-3012 | 23-2530<br>23-2529                       | 1275504798               |
| Redford Dudysis<br>Ludington Dielyns   | 22711 GRAND RIVER AVE<br>5 N ATKINSON DR  | DETROIT<br>LUDINGTON             | M)         | 48219-3113<br>49431-2918 | 73-2543<br>73-2572                       | 1276695670<br>1760443278 |
| Southpete Dialysia   | 14752 NORTHLINE RD<br>5600 ALLEN RD   | SOUTHGATE<br>ALLEN PARK          | M)         | 48195-2457<br>48101-2604 | 23-2536<br>23-2592                       | 1497717607<br>1548221047 |
| Downsteer Kidney Center<br>Comensions Distysta   | 23657 GREENFIELD RD   | SOUTHFIELD                       | _Mi        | 48075-3122<br>48124-2814 | 23-2512                                  | 1679536926<br>1962463463 |
| Deerborn Dielysis PDI-Grand Haven  | 1185 MONROE ST<br>18964 ROBBINS RD  | GRAND HAVEN                      | MI         | 49417-2796               | 73-2520<br>23-2560                       | 1809738116<br>1144282492 |
| Schaefter Drive Dielyses PDI-Grand Rapids  | 18100 SCHAEFER HWY<br>801 CHERRY ST SE  | GRAND RAPIDS                     | RAI<br>BAH | 48235-2600<br>49508-1440 | 23-7583<br>23-2565                       | 1508827023               |
| Sepirenv Delysis PDI-Cadesor   | 1527 E GENESEE AVE<br>6150 CADIEUX ROAD   | SAGINAW<br>DETROIT               | M          | 48607-1755<br>48224-2006 | 23-2586<br>23-2584                       | 1518929968<br>1972564490 |
| PDI-Grand Rapida East  | 1230 EXHART ST NE<br>15918 19 MILE RD   | CRAND RAPIDS<br>CLINTON TOWNSHIP | M          | 49503-1372<br>49038-1101 | 23-7588<br>23-2847                       | 1568424455<br>1013101310 |
| Clinion Township Distysis<br>Kalemezoo Central Distysis                                      | 535 S BURDICK ST  | KALAMAZOO<br>KALAMAZOO           | M          | 49007-5261<br>49009-6149 | 23-2639<br>23-2641                       | 1539387295<br>1497973168 |
| Kalamazoo West Distysia<br>Ionia Distysia  | 2522 HEARTLAND BLVD   | IONIA                            | Mi Mi      | 45845-8757<br>48823-6397 | 23-2638<br>23-2648                       | 1579684452<br>1417146804 |
| Lansing Home Hemoriolysis At Home<br>Greenview Dialysis                                      | 1675 WATERTOWER PL<br>16544 W 6 MILE RD   | EAST LANSING<br>SOUTHFIELD       | M          | 45075-4194               | 23-2600                                  | 1506827015               |
| Tel Huron Diskysis<br>Commerce Township Diskysis   | 120 W COMMERCE RD   | WATERFORD<br>COMMERCE TOWNSHIP   | Mi Mi      | 48328-3364<br>48382-3915 | 23-2656<br>23-2637                       | 1497875619               |
| Cask Park Distysts Southfield West Distysts  | 13481 W 10 M:LE RD<br>21900 MELROSE AVE   | OAK PARK<br>SOUTHFIELD           | Mi<br>Mi   | 48237-4633<br>48075-7967 | 23-2613<br>23-2604                       | 1518928035<br>1508828708 |
| Flushing Distysus Center   | 3489 PIERSON PL   | FLUSHING<br>WESTLAND             | Mi<br>Mi   | 48433-2413<br>48185-3769 | 23-2601<br>23-2622                       | 1073574586<br>1851353072 |
| Westland Dulysis<br>Grand Blanc Distrate Center  | 36589 FORD RD<br>3625 GENESYS PKWY  | GRAND BLANC                      | MI         | 48439-8070<br>48116-7136 | 23-2569<br>23-2632                       | 1699736108<br>1588795262 |
| Chelsea Dialysis<br>Rochestar Hillia Dialysis  | 1830 COMMERCE PARK DR<br>1888 W AUBURN RD   | CHELSEA<br>ROCHESTER HILLS       | M          | 48309-3885               | 23-2628                                  | 1962515486<br>1589833056 |
| Dearborn Home At Home<br>Romulus Distysis  | 31470 ECORSE RO   | ROMULUS                          | 셌          | 48124-2854<br>48174-1963 | 23-26-1<br>23-2500                       | 1457414700               |
| Sattenger Points Distrats<br>East Dearborn Unitysis  | 13200 W WARREN AVE  | FLINT<br>DEARBORN                | - MI<br>MI | 48503-3447<br>48128-2410 | 23-2624<br>23-2631                       | 1457312944<br>1114962925 |
| Fenton Dialysis  | 1742G SILVER PKWY   | FENTON<br>FREMONT                | MI         | 49430-4429<br>49412-1478 | 23-2636<br>23-2607                       | 1063517821<br>1629039144 |
| Neweyto County Distysin<br>Jackson Distysis Center   | 234 W LOUIS GLICK HWY   | JACKSON<br>DETROIT               | M          | 45201-1326<br>48224-1336 | 23-2571<br>23-2643                       | 1952362469<br>1780815456 |
| Grosse Pointe Distysis Hatwood Distysis Center   | 4929 CLIQ RD  | (FLINT                           | M_         | 48504-1885               | 23-2609<br>23-2506                       | 1871554386<br>1609637103 |
| Davison Dialysis<br>North Guidend Craivsis   | 450 N TELEGRAPH RD  | PONTIAC                          | M<br>M     | 48423-1903<br>48341-1037 | 23-2511                                  | 1619938131               |
| West Detroit Dialysis Center<br>Kresge Dialysis  | 17950 W CHICAGO ST<br>4145 GASS AVE   | DETROIT                          | M          | 48228-2651<br>48201-1707 | 23-2593<br>23-2545                       | 1295494470<br>1215690729 |
| Gendan Wast Dailysis   | 5715 N VENOY RD<br>6770 DIXIE HWY   | CLARKSTON                        | M          | 48185-2830<br>48346-2088 | 23-2550<br>23-2575                       | 1316909526<br>1710548211 |
| Clariston Distysis PDI-Highland Park Detroil Distysis Center                                 | 54 VICTOR ST<br>2674 E JEFFERSON AVE  | HIGHLAND PARK<br>DETROIT         | Mi<br>Mi   | 48203-3128<br>48207-4129 | 23-2570<br>23-2579                       | 1526020021<br>1558322067 |
| Macomb Kidney Center   | 78295 SCHOENHERR RO   | WARREN<br>NOVI                   | Mi         | 48088-4300<br>48374-2932 | 23-2540<br>73-2540                       | 1023079530<br>1073574596 |
| Novi Dialysis<br>Brighton Usalysis   | 7900 GRAND RIVER RD   | BRIGHTON                         | Mi         | 48114.7336               | 23-2551                                  | 1358302848<br>1245297564 |
| Yosilenti Distrata<br>Fant Distrata Center   | 2766 WASHTENAW RO<br>2 HURLEY PLZ   | YPSILANTI<br>FLINT               | M          | 48197-1505<br>48503-5904 | 23-2508<br>23-2608                       | 1710948229               |
| Mustegon Diahysis<br>Park Plaza Diahysis   | 1277 MERCY OR<br>G1075 N BALLENGER HWY  | MUSKEGON<br>FUNT                 | M          | 48504-4431               | 23-2562<br>23-2610                       | 1549231168<br>1376505552 |
| Woodhury Delvais<br>Rechrood Falls Dialysis Center   | 1850 WEIR DR<br>100 FALLWOOD RD   | WOODBURY<br>REDWOOD FALLS        | MN         | 55125-2290<br>56283-1828 | 24-2538<br>24-2522                       | 446513600<br>147213600   |
| Minnetonica Oxtysis Unit   | 17800 HUTCHRHS DR   | MINNETONKA PINE CITY             | MN_        | 55345-4100<br>55063-1913 | 24-2526<br>24-2518                       | 544527200<br>542612200   |
| TRC-Pare City<br>West St. Paul Oralysis Unit   | 1565 LIVINGS FON AVE  | WEST ST PAUL                     | MN         | 55118-3411<br>55435-2332 | 24-2505<br>24-2501                       | 488714000<br>418725300   |
| Eduna Distycia Center<br>River City Distysta   | 1970 NORTHWESTERN AVE S   | EDINA<br>STILLWATER              | MN         | 55082-6567               | 24-2536<br>24-2508                       | 258714900<br>7093268-00  |
| Faribauli Dialysis Unii<br>Machewood Dialysis Center   | 278S WHITE BEAR AVE N   | FARIBAULT<br>MAPLEWOOD           | MN<br>MN   | 55021-5758<br>55109-1320 | 24-2512                                  | 422527900                |
| Arden Halls Derlysis Unit<br>Coon Repids Dialysis Unit                                       | 3900 NORTHWOODS DR<br>3600 COON RAPIDS BLVD NW  | COON RAPIDS                      | MN         | 55112-6911<br>56433-2598 | 24-2518<br>24-2514<br>24-2528            | 300827400<br>827826100   |
| Cass Lake Distysis Facility  Burrandie Delves Unit   | 502 GRANT UTLEY ST<br>SOI E NICOLLEY BLVD   | CASS LAKE<br>BURNSVILLE          | ian        | 56633-0757<br>56337-6784 | 24-2515                                  | 226327100<br>464530800   |
| St. Louis Park Distysis Center   | 3505 LOUISIANA AVE S  | ST LOUIS PARK<br>MINNEAPOLIS     | MN         | 55425-4121<br>55404-1205 | 24-2564<br>24-2503                       | 584120900<br>323923300   |
| Mannespolis Distysis Unit<br>Morehall Distysis Center  | 875 S EIGHTH ST<br>300 S BRUCE ST   | MARSHALL                         | MAN        | 56258-1934<br>56103-2193 | 24-2502<br>24-2533                       | 003029500<br>635627700   |
| St. Paul Capitol Delysis<br>Scott County Dishysis  | 555 PARK ST<br>7456 S PARK OR   | SAINT PAUL<br>SAVAGE             | MN_        | 55378                    | 24-2567                                  | 656488000                |
| Highland Park Dalysia<br>Cottage Grove Dalysis   | 1569 W 7TH ST<br>8800 E POINT DOUGLAS KD S  | SAINT PAUL<br>COTTAGE GROVE      | MN         | 55102-4238<br>55018-4160 | 24-2573<br>24-2566                       | 1407045591<br>684613000  |
| Richfield Diolysia<br>Eagan Delysia Unit   | GGOT LYNDALE AVE S<br>2750 DLUE WATER RO  | RICHFIELD<br>EAGAN               | MN         | 55423-2490<br>55121-1400 | 24-2563<br>?4-2557                       | 431589300<br>600768900   |
| Forest Lake Distysus   | 1008 S LAKE ST  | FOREST LAKE<br>SAINT PAUL        | MN         | 56025-2633<br>56106-6161 | 24-2531<br>24-2574                       | 017814400<br>1598954984  |
| Sun Rey Dialysis Unit<br>New Hope Dialysis Camler  | 1758 OLO HUDSON RD<br>5840 INTERNATIONAL PKWY   | NEW HOPE                         | MN         | 55428-3047               | 74-2564                                  | 398339100<br>(2556)8247  |
| Maple Grove Unitysis Unit<br>Fridley Distysis Unit   | 15065 GROVE CIR N<br>5301 E RIVER RO  | FRIDLEY                          | MN         | 55399-4489<br>55421-3778 | 24-2571<br>24-2579                       | 237105000                |
|  |   | SAINT LOUIS PARK                 | MN         | 55428-1621               | 24-75/6                                  | 1770763922               |
| Westwood Hills Distrais  | 7525 WAYZATA BLVD<br>14852 SCENIC HEIGHTS RD  | EDEN PRAIRIE                     | MN         | 55344-2320               | 24-2556                                  | 488935500                |
| Weshrood Hills Dehrals<br>Eden Prære Dehras<br>Minnespols Upturn Dehrals<br>Pipestone Dehras | 17525 WAYZATA BLVO<br>14852 SCEMC HEIGHTS RD<br>3001 LYNDALE AVE S<br>1916 4TH AVE SW |                                  |            |                          | 24-2556<br>24-2508<br>24-2541<br>24-2565 |                          |

| Biogrampion Diskets Unit of TRC<br>University Diskysts Unit Riverside  | ISSI LYNDALE AVE S<br>1045 WESTGATE DR           | BLOOMINGTON<br>SAINT PAUL                  | MIN        | 56420-2237<br>56114-1079 | 24-2547<br>24-2538             | 086630000<br>2288904-00     |
|--|--|--|------------|--------------------------|--------------------------------|-----------------------------|
| Red Wing Dailyais Unit Mantevides Dialyais Center                      | 3026 H SERVICE DR<br>824 N 11TH 5T               | RED WING<br>MONTEVIDED                     | JAN -      | 55066-1921<br>56265-1629 | 24-2520<br>24-2511             | 3563146-00<br>945228100     |
| Home Delysis Unit  | 825 S 81H ST STE 1202                            | MINNEAPOUS<br>MINNEAPOUS                   | MIN        | 55404<br>55414-1312      | 24-2562<br>24-2563             | 1346403789<br>395431500     |
| Marrespolis NE Distysis St. Paul Distysis                              | 1040 101H AVE SE<br>166 PARK ST                  | SAINT PAUL                                 | MN         | 55103-2192               | 24-2513                        | 5948176-00<br>502521802     |
| Blaff City Destysus Cernier Herenitrel Distys/s                        | 3140 PALMYRA ROAD                                | POPLAR BLUFF<br>HANNIBAL                   | MO_        | 63901-2429<br>63401-2204 | 26-2526<br>26-3503             |                             |
| Hospital Hall Dailysis<br>Creshwood Distysis                           | 2250 HOLMES ST<br>9901 WATSON RD                 | KANSAS CITY<br>SAINT LOUIS                 | MO_        | 63128-1855               | 28-2561<br>26-2591             | 509906401<br>507297208      |
| Hampion Avenue Dietyses<br>Washington Square Dietysis                  | 1425 HAMPTON AVE                                 | SAINT LOUIS<br>WASHINGTON                  | MO         | 63139-3115<br>63090-5336 | 26-2607<br>26-2562             | 507403301<br>502928047      |
| North St. Louis County Debysis.<br>Destry Diskysis                     | 13119 NEW HALLS FERRY RD<br>2010 N OUTER RD      | FLÖRISSANT<br>DEXTER                       | MO         | 63033-3228<br>63641      | 26-2625<br>26-2635             | 504907102                   |
| Eureto Dialysia Center<br>Timbarinta Dialysis                          | 419 MERAMEC BLVD                                 | EUREXA<br>KANSAS CITY                      | MO         | 63025-3906<br>64145-1707 | 26-2628<br>26-2634             | 1902087174                  |
| Eastland Dialysis  | 19101 E VALLEY VIEW PKWY                         | INDEPENDENCE                               | . MO       | 84055-8907               | 26-2526<br>28-2811             | 1629259733<br>500152004     |
| RTC-Columbia Diohysis<br>Lamplighter Diohysis                          | 1701 E BROADWAY<br>12054 LAMPLIGHTER SQUARE      | ST LOUIS                                   | MO         | 65201-8029<br>63128      | 26-2908                        | 507471506                   |
| Vite of Waterbury Rolls Distyris.                                      | 929 WATERBURY FALLS DR<br>1503 E 10TH ST         | ROLLA                                      | MO<br>MO   | 63368-2202<br>65401-3695 | 26-2536                        | 502928021                   |
| South County Dealysis<br>St. Peters Distysis                           | 4145 UNION RD<br>300 FIRST EXECUTIVE AVE         | SAINT LOUIS<br>SAINT PETERS                | MO         | 63129-1064<br>63375-1655 | 26-2574<br>26-2589             | 504900101<br>506090201      |
| Hazelmood Dishysis<br>Shravabury Osalyara                              | 537 DUNH RO<br>7435 WATSON RD                    | HAZELWOOD                                  | MO<br>MO   | 63042-1755               | 26-25 <del>09</del><br>26-2572 | 505860106<br>504842501      |
| Challoothe Distysis<br>Crystal City Distysis Center                    | 500 E BUSINESS 36<br>HWY 61 AND 1-66             | SAINT LOUIS<br>CHILLICOTHE<br>CRYSTAL CITY | MO         | 64601-3721<br>63019-0167 | 26-2580<br>26-2524             | 505141200<br>201479649      |
| St, Louis West Delysis   | 400 N LINDBERGH BLVD                             | SAINT LOUIS<br>CAMERON                     | MO.        | 63141-7614<br>64429-1466 | 26-2583<br>26-2578             | 505143602<br>504868506      |
| Corneron Distysia<br>St. Joseph Distysia                               | 5514 CORPORATE DR                                | SAWT JOSEPH                                | MO         | 64507-7752               | 26-2576                        | 504969902<br>501537849      |
| Leto St. Louis Distysis<br>St. Charles Distysis                        | 200 BREVCO PLZ<br>2125 BLUESTONE DR              | SAINT CHARLES                              | MO_        | 63367-2550<br>63303-6704 | 28-2541<br>26-2568             | 503814907                   |
| St. Lean Distyrus<br>Platin Woods Distyrus                             | 324 DE BALMERE AVE<br>7007 NW PRAIRIE VIEW RD    | SAINT LOUIS<br>KANSAS CITY                 | MO         | 63112-1804<br>54151-1544 | 26-2527<br>26-2596             | 502978005<br>509058304      |
| St. Louis Dishysis Center<br>St. Louis West PD Dishysrs                | 2810 CLARK AVE<br>450 H UNDBERGH BLVD            | SAINT LOUIS<br>CREVE COEUR                 | MO<br>MÓ   | 63103-2502<br>63141-7958 | 28-2503<br>28-2565             | 500571904<br>505149909      |
| Florisaent Omiyats   | 11G87 W FLORISSANT AVE                           | FLORISSANT<br>IN KANSAS CITY               | MO.        | 63033-6711<br>64116-3257 | 26-2561<br>26-2504             | 509679506<br>501537807      |
| Northeand Dielysis<br>Hope Again Distysis Center                       | 2750 CLAY EDWARDS DR<br>1207 STATE ROUTE W       | KENNETT<br>LIBERTY                         | MO-        | 63857-3823               | 26-2534                        | 500492808<br>501537831      |
| Liberty Distysm<br>Ocean Springe Distysts                              | 2525 GLEN HENDREN DR<br>13150 PONCE DE LEON DR   | OCEAN SPRINGS                              | MO<br>MS   | 64068-9625<br>38564-2460 | 26-7530<br>25-7519<br>25-2666  | 00220431<br>00220525        |
| Lucedale Dishysis<br>Singing River Dishysis                            | 652 MANILA ST<br>4507 TELEPHONE RD               | PASCAGOULA                                 | MS<br>8M   | 39452-5952<br>39567-1823 | 25-2516                        | 00220430                    |
| Diskysts Cere of Rockinghern County Charakse Diskysts Cereter          | 251 W KINGS HWY<br>53 ECHOTA CHURCH RD           | CHEROKEE                                   | NG<br>NG   | 27268-5009<br>26719-6702 | 34-2536<br>34-2502             | 3412536<br>3412502          |
| Goldsborg Dialysis<br>Goldsborg South Dalysis                          | 2809 HOSPITAL RD<br>1704 WAYNE MEMORIAL DR       | GOLDSBORD                                  | NC<br>NC   | 27534-9424<br>27534-2240 | 34-2531<br>34-2567             | 3422531<br>3412587          |
| Diskyste Cere of Martin County Copperficial Delivate                   | 100 MECKCAL DR<br>T030 VINEHAVEN DR              | WILLIAMSTON<br>CONCORD                     | NC<br>NC   | 27692-2156<br>28025-2438 | 34-2584<br>34-2531             | 3412584<br>3412631          |
| Hendersonville Dahala Center   | 500 BEVERLY HANKS CTR                            | HENDERSONVILLE                             | NC<br>NC   | 26792<br>26337-6045      | 34-2564<br>34-2578             | 3422564<br>3412578          |
| SEDC Elzabethown Dishyala Center Dishyala Care of Moore County         | 101 DIALYSIS DR<br>16 REGIONAL DR                | PINEHURST                                  | NC         | 28374-8850               | 34-2555<br>34-2511             | 3412555                     |
| SEDC Witmington Dialysis Center<br>Witton Dialysis                     | 2215 YAUPON DR<br>1605 MEDICAL PARK OR W         | WILMINGTON                                 | NC<br>NC   | 26401-7334<br>27603-2799 | 34-2507                        | 3412511<br>3422507          |
| DNVO-Durbern South - NC<br>Harrisburg Daviyara Carrier                 | N/A<br>SOIG PERRY ST                             | CONCORD                                    | NC<br>NC   | 27701<br>28027-3601      | 34-25/0                        |                             |
| Reidsvilla Dialysis<br>North Charlotte Dadysis Center                  | 1307 FREEWAY DR<br>8820 OLD STATESVILLE RD       | CHARLOTTE                                  | NC<br>NC   | 27320-7104<br>28260      | 34-2640<br>34-2663             | 3402640<br>3402663          |
| Morphyllie Distysis Center<br>McDowell County Distys/s                 | 7260 E MARSHVILLE BLVD<br>100 SPAULDING RD       | MARSHVILLE<br>MARNON                       | NC NC      | 28103-1191<br>26752-5116 | 34-2666<br>34-2645             | 3402668<br>3402645          |
| Mayland Dialysis Center  | 575 ALTAPASS HWY<br>1811 ANDREWS RD              | SPRUCE PINE<br>MURPHY                      | NC<br>NC   | 28777-3012<br>28906-5100 | 34-2680<br>34-2649             | 3402660<br>3402649          |
| Smotly Mountain Dialysis Wayneaville Dialysis Center                   | 11 PARK TERRACE OR<br>5650 S NC 41 HWY           | CLYDE                                      | NC.        | 26721-7445<br>28466-6094 | 34-2529<br>34-2660             | 3402629<br>3402659          |
| Watere Delysis<br>Vance County Distysis                                | 511 HUIN CREEK RD                                | HENDERSON                                  | HC_        | 27536-5919               | 34-2543                        | 3412543                     |
| DNVO-Weke Forest Dielysus Center-NC<br>Dielysės Care of Kannepolis     | 11001 INGLESIDE PL<br>1607 N MAIN ST             | RALEIGH<br>KANNAPOLIS                      | NC NC      | 27614-8577<br>28081-2317 | 34-2592                        | 3412502                     |
| Southport Dialysis Center<br>Asheville Kildney Center                  | 1513 N HOWE ST<br>1800 CENTRE PARK DR            | SOUTHPORT<br>ASHEVILLE                     | NC_        | 26461<br>28805-6206      | 34-2506<br>34-2506             | 3422506                     |
| St. Pauls Dialysis Center Madison Osalysis Center                      | 564 W MCLEAN ST<br>302 HIGHWAY ST                | MADISON                                    | NC         | 28384-1421<br>27025-1672 | 34-2651<br>34-2624             | 3402651<br>3402624          |
| Forest Hilts Dialysis<br>Remore Dialysis                               | 2803 FOREST HILLS RD SW<br>718 RIDGE RD          | WILSON<br>ROXBORO                          | NC<br>NC   | 27893-8611<br>27573-4508 | 34-2637<br>34-2562             | 3402637<br>3412562          |
| Mt. Olive Dietysks<br>Union County Distysis                            | 105 MICHAEL MARTIN RO<br>701 E ROOSEVELT BLVD    | MOUNT OLIVE                                | NC<br>NC   | 28365-1112<br>28112-4107 | 34-2573<br>342526              | 3412573<br>3412526          |
| Disrysta Care of Franklin County                                       | 1700 NC HIGHWAY 38 N                             | LOUISBURG                                  | NC<br>NC   | 27549-8329<br>27209-9528 | 34-2571<br>34-2583             | 3412571<br>3412583          |
| Distysta Cara of Montpomery County Chartotle East Distysia             | 3204 N SHARON AMITY RD                           | CHARLOTTE<br>SNOW HILL                     | NC         | 25205-6541<br>28580-1818 | 34-2627<br>34-2650             | 3402627<br>3402650          |
| Groene County Dishysis Center<br>SEOC Whitevitie Dishysis Center       | 1025 KINGOLD BLVD<br>808 PEÇAN LN                | WHITEVILLE                                 | NC<br>NC   | 28472-2949               | 34-2521                        | 3422521                     |
| Distysis Cere of Edgecombs County<br>SEDC Kerrensyttic Distysis Center | 3200 WESTERN BLVD<br>305 BEASLEY ST              | TARBORO<br>KENANSVILLE                     | NC<br>NC   | 27886-1826<br>28349-5798 | 34-2577<br>34-2535             | 3412577<br>3422535          |
| Ahoside Diolysis<br>Sylva Diskosa Center                               | 129 HERTFORD COUNTY HIGH RD<br>605 ASHEVILLE HWY | SYLVA                                      | NC.        | 27910-8131<br>28779-2747 | 34-2570<br>34-2555             | 3402570<br>3422556          |
| Ekzabeth City Diahvira<br>Durham West Diahvira                         | 1640 W CITY DR<br>4307 WESTERN PARK PL           | ELIZABETH CITY<br>DURHAM                   | NC NC      | 27909-9632<br>27705-1204 | 34-2515<br>34-2616             | 3412515<br>3402618          |
| SEOC Shellotte Dierysts Center<br>Chadbourn Darhairs Center            | 4770 SHALLOTTE AVE<br>210 STRAWBERRY BLVD        | SHALLOTTE<br>CHADBOURN                     | NC<br>NC   | 28470-<br>28431-1418     | 34-2582<br>34-2628             | 3422582<br>3402828          |
| Swannenou Diolysis Center  | 2305 US HIGHWAY 70                               | SWANNANOA<br>SOUTHERN PINES                | NC_        | 28778-8207<br>26387-7006 | 34-2626<br>34-2538             | 3402526<br>3402538          |
| Southern Pinesi Dialysis Center<br>BEDC Burgaw Dialysis Center         | 704 S DICKERSON ST<br>329 MERRIMON AVE           | BURGAW<br>WEAVERVILE                       | NC NC      | 28425-4904<br>28787-9253 | 34-2558<br>34-2604             | 3422558<br>3402604          |
| Wesverville Distysis Distysis Care of Rowen County                     | 111 DORSETT DR                                   | SAUSBURY                                   | NC         | 28144-2278               | 34-2545<br>54-2532             | 3412546<br>3422532          |
| SEOC Jacksonville Dielysis Center<br>Durham Dielysis                   | 14 OFFICE PARK DR<br>BOI FAYETTEVILLE ST         | JACKSONVILLE<br>DURHAM                     | NC NC      | 28548-7325<br>27701-3910 | 34-2550                        | 3412550<br>3412539          |
| Distysis Care of Richmond County  Edenton Distysis                     | S NC HIGHWAY 177<br>703 LUKE ST                  | EDENTON                                    | NC<br>NC   | 28345<br>27932-9894      | 34-2539<br>34-2541             | 3412541                     |
| Dishysis Care of Rutherford County Dishysis Care of Holes County       | 226 COMMERCIAL ST<br>403 S MAIN ST               | FOREST CITY<br>RAEFORD                     | NC<br>NC   | 28043-2651<br>28376-3222 | 34-2566<br>34-2579             | 3412566<br>3412579          |
| South Charlotte Dialysis<br>Charlotte Dialysis                         | 8450 BANNINGTON RD<br>2321 W MOREHEAD ST         | CHARLOTTE<br>CHARLOTTE                     | NC<br>NC   | 28228-1327<br>28208-5145 | 34-2523<br>34-2548             | 3412523<br>3412548          |
| Distysis Care of Anson County<br>Butmoton Distysis                     | 923 E CASWELL ST<br>B73 HEATHER RD               | WADESBORD<br>BURLINGTON                    | NC<br>NC   | 28170-2305<br>27215-6288 | 34-2560<br>34-2567             | 3412560<br>3412587          |
| Farpo Diahysis Center  | 4474 23RD AVE 8                                  | FARGO<br>OAKES                             | ND<br>ON   | 58104-8795<br>58174-1920 | 35-2502<br>35-2504             | 1791                        |
| Oakna Dialysra<br>Hastinos Dialysis Center                             | 1900 N SAINT JOSEPH AVE                          | HASTINGS<br>DMAHA                          | NE<br>NE   | 68901-2052<br>68107-2577 | 26-2501<br>28-2511             | 100251989-00<br>52132309001 |
| Omana South Drahysis<br>Omana North Drahysis                           | 3427 L ST<br>6577 AMES AVE                       | OMAHA                                      | NE NE      | 68104-1931<br>68104-1931 | 23-2514<br>28-2526             | 62132309001<br>62132309003  |
| South Lincoln Dislosis<br>Capital City Dislosis                        | 3401 PLANTATION DR<br>307 N 48TH SY              | LINCOLN                                    | . NE_      | 68503-3714               | 26-2503                        | 100251968-00                |
| Dodge County Distysis<br>Grand Island Distysis                         | 1949 E 23RD AVE S<br>603 S WEBB RD               | FREMONT<br>GRAND ISLAND                    | NE NE      | 68025-7452<br>68803-5141 | 28-2512<br>28-2522             | 62132309002<br>100250767-00 |
| McCook Dishysia Center<br>Papillion Dishysia                           | 1502 S WASHINGTON ST                             | PAPELLION                                  | NE<br>NE   | 69001-3591<br>68046-3136 | 28-2517<br>28-2518             | 100251985-00<br>10024951900 |
| Ornaha West Dialysrs<br>Scottsblutt Dialysis Center                    | 13014 W DODGE RD<br>3812 AVENUE B                | OMAHA<br>SCOTTSBLUFF                       | NE<br>NE   | 68154-2148<br>69361-4780 | 26-2505<br>26-2502             | 52132309000<br>232763722-10 |
| Omeha Cerons Delysia<br>Nashua Delysia                                 | 144 8 40 H ST<br>36 TYLER ST                     | OMAMA<br>NASHUA                            | NE<br>NH   | 68131-3004<br>03060-2912 | 28-2516<br>302507              | 62132303004<br>30212296     |
| Neptune Dialysis Centry  | 2180 BRADLEY AVE<br>236 VAN SCIVER PKWY          | NEPTUNE<br>WILLINGBORD                     | LAY.       | 07753-4427<br>08046-1131 | 31-2567<br>31-2584             | 0119512                     |
| Willington Dishris Hacketslown Dehan                                   | 657 WILLOW GROVE ST                              | HACKETTSTOWN<br>PENNSAUKEN                 | LIN<br>LIN | 07840-1713<br>08109-4417 | 31-2589<br>31-2563             | 0144177<br>0186333          |
| Permanukan Diakysia Genter<br>Holmdel Diakysia                         | 7024 KAIGHNS AVE<br>668 N BEERS ST               | HOLMDEL                                    | NJ NJ      | 07733-1526               | 31-2510                        | 6562105                     |
| East Orange Destyrin<br>Newspix Diatysis Center                        | 90 WASHINGTON ST<br>571 CENTRAL AVE              | EAST ORANGE<br>NEWARK                      | - FR       | 07017-1050<br>07107-1463 | 31-2522<br>31-2570             | 0018422                     |
| Pointet Oxyala   | 1200 RANDOLPH RD                                 | PLAINFIELD                                 | LN         | 07060-3361               | 31-2558<br>31-2520             | 8744203                     |
| Neptune Route 66 Diatysis<br>Bricklown Diatysis Center                 | 3297 STATE ROUTE 58                              | NEPTUNE                                    | LN<br>LN   | 07753-2762<br>06724-7736 | 31-2562                        | 6539505<br>0017183          |

| Attantic Artificial Kidney Center Bridgewater Debysis Center   | SINDUSTRIAL WAY W  | EATONTOWN<br>BOUND BROOK   | NJ<br>NJ   | 07724-2258<br>08905-1546  | 31-2537<br>31-2530   | 7789203<br>8896308   |
|--|--|--|--|---|--|--|
| Frechold Dialysis  | 300 CRAIG RD   | MANALAPAN<br>RED BANK  | W  | 07726-6742<br>07701-5036  | 312517<br>31-2509  | 6539203<br>0041670   |
| Middletown Olalysia Center Lumberton Dialysis  | 500 STATE ROUTE 95<br>953 MAIN ST  | LUMBERTON  | ŅŲ   | 00048-5016  | 312508   | 5845801  |
| Someraet Diolysia Center<br>Detran Diolysia  | 240 CHURCHILL AVE<br>8008 ROUTE 130  | SOMERSET<br>DELRAN   | HJ.  | 09873-3451<br>09075-1869  | 31-2574<br>31-2521   | 0030180<br>0802403   |
| Edison Diskysla<br>Burlington North Diskysla   | 29 MERIDIAN RD<br>1164 E ROUTE 130   | EDISON<br>BURLINGTON   | 2 2  | 069020-2623<br>08015-2954   | 3125 <del>59</del><br>312548   | 8742405<br>8091307   |
| Summit Districts Old Bridge Districts  | 1139 SPRUCE DR<br>3 HOSPITAL PLZ   | MOUNTAINSKE<br>OLD BAIDGE  | 77   | 07092-2221<br>08857-3084  | 312525<br>312541   | 9645101<br>7979801   |
| Perth Amboy Distysiu   | S30 NEW BRUNSWICK AVE<br>1030 KINGS HWY N  | PERTH AMBOY<br>CHERRY HILL   | NJ.  | 08851-3654<br>08034-1907  | 312540<br>31-2513  | 7961907<br>5636400   |
| Chwry Hill Diskysis<br>Artesis Diskysis  | 702 N 13TH ST  | ARTESIA<br>SHIPROCK  | NAI  | 88210-1166<br>87420-2156  | 32-2515  | 75614  |
| Sharrock Delysis Center Four Corners Distysts Center   | PO BOX 2156<br>801 W BROADWAY  | FARMINGTON   | NM   | 87401-5650<br>80435-2617  | 32-2503  | 75373<br>004518005   |
| Sperios Dialysis Center<br>Summerim Dialysis Center  | 4860 VISTA BLVD<br>653 N TOWN CENTER DR  | SPARKS<br>LAS VEGAS  | 23   | 89144-0503  | 29-2505<br>29-2515   | 004502005  |
| Carson City Dutysis Center<br>Rano Dialysis Center   | 3310 GOM RD<br>1500 E 2ND ST   | CARSON CITY<br>RENO  | 150<br>150   | 89705-7917<br>89502-1189  | 29-3500<br>79-2518   |  |
| South Mendown Dudysla Center The Nevada Didysla Center   | 10085 DOUBLE R BLVD<br>1510 W WARM SPRINGS RD  | RENO<br>HENDERSON  | NV -   | 89014-3585  | 29-7526<br>29-7534   | 1922279397   |
| Desert Springs Distysie Faton Distysis   | 2110 E FLAMINGO RO<br>1103 NEW RIVER PKWY  | LAS VEGAS  | γν<br>γν   | 89119-5191<br>89405-6899  | 29-2525<br>29-2526   | 1427090828   |
| Las Vegas Distysia Center  | 3100 W CHARLESTON BLVD<br>2300 MCDANIEL ST   | IAS VEGAS<br>NORTH LAS VEGAS   | NV<br>VK   | 89102-1992<br>89030-6318  | 29-2501<br>29-2504   | 004502674  |
| North Las Veges Delvels Center<br>South Las Veges Distysle Center  | 2250 S RANCHO DR   | LAS VEGAS  | NV<br>NV   | 89102-4458<br>89052-4186  | 29-2512<br>29-2524   | 004502106<br>100611396   |
| Storm Henderson Drolysie Center<br>Five Star Dielysia Center   | 2005 SIENNA HEIGHTS DR<br>2400 TECH CENTER CT  | HENDERSON<br>LAS VEGAS   | NV   | 89128-0804  | 29-2538  | 1500934226<br>1639350004   |
| Centennial Dialysis Center Las Vegns Padiatrics Dialysis Center  | 8775 DEER SPRINGS WAY<br>7271 W SAHARA AVE   | LAS VEGAS<br>LAS VEGAS   | HV   | 89149-0415<br>59117-2852  | 29-2531<br>29-2536   | 1952570590   |
| Mountain View Dailysis<br>Southern Hills Distysis Center   | 2881 BUSINESS PARK CT<br>9280 W SUNSET RO  | LAS VEGAS  | NV.  | 89128-9019<br>89148-4861  | 29-2510<br>29-2521   | 004502010<br>100504698   |
| Anthern Village Dishysis Pahnump Dishysis Center   | 2530 ANTHEM VILLAGE DR<br>1480 E CALVADA BLVD  | HENDERSON<br>PAMRUMP   | NV<br>NV   | 89052-5548<br>89048-5822  | 29-7522<br>29-7511   | 100504175<br>4512000   |
| Sierra Rose Distrate Center  | 685 SIERRA ROSE OR<br>1481 KENSINGTON AVE  | RENO<br>BUFFALO  | 72   | 59511-2080<br>14215-1436  | 29-2520<br>33-2549   | 100502380<br>02732887 003  |
| Cleve Hill Distysis Center<br>Boollord Park Distysis Center  | 3118 WEBSTER AVE   | BRONX  | NY<br>NY   | 10467-4906  | 33-2662<br>33-2666   | 02950190 003   |
| Eestchester Road Dishysia Center Yorkers East Dishysis Center  | S ODELL PLZ  | YONKERS  | NY   | 10701-1406  | 33-2669<br>33-2604   | 03056112 003   |
| Sheepsheed Bay Renal Care Center  Dyker Heights Distysts Center  | 26 BRIGHTON 11TH ST<br>1435 BETH ST  | BROOKLYN<br>BROOKLYN   | NY   | 11235-5304<br>11228-3403  | 33-2596  | 03093345 003   |
| Lynbrook Delysia Center<br>Cutsical Dietysia Center  | 147 SCRANTON AVE<br>139 FORESTBURGH RD   | LYNEROOK<br>MONTICELLO   | NY<br>NY   | 11583-2608<br>12701-2364  | 33-2502<br>33-2546   | 03049051 003<br>03048780 003   |
| Cote Dil Dishysis Center<br>Freeport Witney Center   | 867 STONELEIGH AVE<br>267 W MERRICK RD   | FREEPORT   | NY<br>NY   | 10512-2454<br>11520-3346  | 33-2651<br>33-2520   | 02731271 003<br>03070573 003   |
| Huntington Artificial Richey Center  Crucens Diolysis Center   | 256 BROADWAY<br>11801 GUY R BREWER BLVD  | HUNTINGTON STATION   | NY   | 11746-1403  | 33-2513<br>33-2583   | 00702516 003   |
| South Bronx Distysis Center  | 1940 WEBSTER AVE   | BRONX<br>BRONX   | NY<br>NY   | 10457-4261  | 33-2506<br>33-2566   | 03049597 003<br>03048771 003   |
| Riverdale Desiyate Center<br>Itheca Distysta Center  | 170 W 233RD 5T<br>201 DATES DR   | THACA  | NY   | 14850-1345  | 33-2536<br>33-2603   | 01909877 003<br>03065098 003   |
| Queens Vilage Distysis Center<br>Medford Kidney Center   | 22202 HEMPSTEAD AVE<br>1725 N OCEAN AVE  | QUEENS VILLAGE<br>MEDFORD  | NY_  | 11429-2123<br>11763-2649  | 33-2555  | 03059707 003   |
| Bronx Dialysis Centor Columbia University Distynia Center  | 1615 EASTCHESTER RD<br>SO HAVEN AVE  | BRONX<br>NEW YORK  | NY<br>NY   | 10461-2603<br>10032-2604  | 33-2503<br>33-2621   | 01693136 003<br>01565022 004   |
| Syosset Kidney Center Garden City Dialysis Center  | 1 LOCUST LN<br>1100 STEWART AVE  | SYOSSET<br>GARDEN CITY   | NY<br>NY   | 11791-4634  | 33-2562<br>33-2605   | 03070584 D03<br>03055843 D03   |
| Utics Avenue Distysis Center<br>South Brooklyn Nephrology Center   | 1305 UTICA AVE<br>3915 AVENUE V  | BROOKLYN<br>BROOKLYN   | NY   | 11203-5911<br>11234-5150  | 33-2566<br>33-2516   | 01556022 003<br>00696095 003   |
| Yonkers Dialysis Center  | 575 YONKERS AVE  | YONKERS<br>STATEN ISLAND   | NY   | 10704-2001  | 33-2902<br>332525001   | 03055103 003   |
| Richmond Iddney Center While Platra Distysis Center  | ZEC HAMILTON AVE   | WHITE PLAINS<br>PORT WASHINGTON  | NY   | 10801-1859  | 33-2589<br>33-2591   | 01605977<br>03049052 003   |
| Port Washington Dialysis Center<br>Renal Care of Suffato   | 50 SEAVIEW BLVD<br>500 ORCHARD PARK RD   | WEST SENECA  | NY.  | 14224-2646  | 33-2548  | 01400779 003<br>03008988 003   |
| Port Chester Dishals and Renal Center Peeloddii Cortland, Dishysia Center  | 2050 E MAIN ST   | PORT CHESTER<br>CORTLANDT MANOR  | NY<br>NY   | 10573-3902<br>10567-2502  | 33-2566<br>33-2574   | 03045768 (003  |
| Soundview Distysis Center Boulon Post Road Distysis Center   | 1622 BRUCKNER BLVD<br>4026 BOSTON RD   | BRONX  | NY   | 10473-4553<br>10475-1122  | 33-2590<br>33-2588   | 03049043 003<br>03048588 003   |
| Hudson Valley Dislysts Center Willow Dislysts Center   | 195 WHITE PLAINS RO<br>1975 ALEX OR  | TARRYTOWN  | OH AA  | 10591-5523<br>45177-2445  | 33-2571<br>36-2551   | 01761199<br>2673621  |
| Altence Community Distysis Beiden Community Distysis   | 270 E STATE ST<br>4695 FULTON OR MW  | CANTON   | OH   | 44601-4309<br>44718-2379  | 36-2999<br>36-2900   | 2910729<br>2910765   |
| Mercy Centon Dielys/s  | 1320 MERCY DR NW   | CANTON   | OH OH  | 44706-2514<br>44120-2004  | 36-2640<br>36-7560   | 2910958<br>2823207   |
| Shoker Square Dialysis<br>Netsonville Dialysis   | 1950 MOUNT SAINT MARYS DR  | NECSONVILLE  | OH OH  | 45764-1280<br>43701-9659  | 36-2548<br>362518  | 2639390<br>2220215   |
| Zanezville Drahysis<br>Blue Ash Drahysis   | 10600 MCKINLEY RD  | ZANESVILLE<br>CINCINNATI   | ОН   | 45242-3716<br>44115-3117  | 36-2519  |  |
| St V Quedrangle Dalysis<br>Detroit Road Dishysis   | 2302 COMMUNITY COLLEGE AVE:  | CLEVELAND  | 2  |   |  | 2039183  |
| Westshore Oxfores Delta Diotysis   |  |  | ÓН   | 44102-2528  |  | 2039163  |
|  | 29000 CENTER RIDGE RD<br>5040 DELHI AVE  | CLEVELAND<br>CINCINNATI  | OH   | 44102-2628<br>44145<br>45238-5388   | 36,2708  | 2039183  |
| Clermont County Districts  | 5040 DELHI AVE<br>5901 MONTCLAIR BLVD  | CLEVELAND<br>CINCINNATI<br>MILFORD<br>WAUSEON  | OH   | 44102-2828<br>44145<br>45238-5388<br>45150<br>43587-1729  | 36-2706  | 2844005<br>2911522   |
| Ciermont County Dishysts Wassaon Dishysts Center Strongsyllie Ostrolis   | 5040 DELHI AVE<br>5801 MONTCLAIR BLYO<br>721 S SHOOP AVE<br>17792 PEARL RD   | CLEVELAND<br>GIRCHNATI<br>MILFORD<br>WAUSEON<br>STRONGSVILLE   | OH<br>OH   | 44102-2828<br>44145<br>45238-5388<br>45150<br>43587-1729<br>44136-8009  | 36-2706<br>36-2584   | 2844008  |
| Clermont County Dawysta<br>Whiteason Diskysis Center<br>Strongardie Celeyals<br>Rockside Diskysis<br>Urbena Diskysis Center  | SOAD DELHI AVE<br>SSOI MONTCLAIR BLYD<br>721 S SHOOP AVE<br>17702 PEARL RD<br>4801 ACORN DR<br>1880 E US HICHWAY 36  | CLEVELAND CINCHINATI MILFORD WAUSEON STRONGSVILLE INDEPENDENCE URBANA  | 40<br>40<br>40<br>40<br>40<br>40   | 44102-2828<br>44145<br>45238-5388<br>45150<br>4357-1729<br>44136-8009<br>44131-2566<br>43078-8600   | 36 2706<br>36-2584<br>36-2731<br>36-2726   | 2844008<br>2911522<br>2763639<br>2891527<br>2891474  |
| Glerinost County Dalaylas<br>Vilvassaon Dilaylas Certer<br>Strongarville Osalyda<br>Rochaddo Oldynia<br>Unbran Dilaylas Certer<br>Otto Pilo Osalysa<br>Lebanon Dalaylas Certer   | GOOD DELHI AVE  \$501 MONTCLAIR BLVD  721 S SMOOP AVE  17702 PEARL RD  4801 ACORN DR  1880 E US HIGHWAY 36  1791 STATE ROUTE 125  9188 COLUMBUS AVE  | CLEVELAND CINCINNATI MILFORD WAUSEON STRONGSVILLE HIDDEPENDENCE URBANA AMELIA LIEBANON   | 24<br>24<br>24<br>24<br>24<br>25<br>24<br>25<br>25<br>25<br>25<br>25<br>25<br>25<br>25<br>25<br>25<br>25<br>25<br>25   | 44102-2528<br>44145<br>4528-5388<br>45150<br>43587-1729<br>44136-6509<br>44131-2566<br>43078-6600<br>45102-2039<br>44281-6604   | 36-2706<br>36-2584   | 2844008<br>2911522<br>2703039<br>2891527<br>2091474<br>2852945<br>2830762  |
| Cichinott Course Dalaylas<br>Vitasaano Dilaylas Center<br>Strongoville Chetyds<br>Rochaldo Cidiyelia<br>Urbors Dilaylas Center<br>Oriso Pier Callylas<br>Cessono Dilaylas<br>Cessono Dilaylas<br>Vitadaucin Dalaylas<br>Vitadaucin Dalaylas  | SOM DECHHAYE  SOM MONTCLAIR BLYD  721 S SHOOP AVE  17762 PEAR BO  4801 ACORN DR  1780 E US HORMAY 36  1781 STATE ROUTE 125  9786 COLUBRUS AVE  195 WADSWORTH RD  SECO CHEWOT RD  | CLEVELAND ENGENHATI MILFORD WAUSEON STRÖMGSVILLE INDEPENDENCE URBANA AMELIA LEBANON WADSWORTH CINCHNATI  | 55<br>55<br>55<br>55<br>55<br>55<br>55   | 44102-2528<br>44145<br>45238-5388<br>45150<br>43567-1729<br>44135-5506<br>43078-6600<br>45102-2039<br>45036-<br>4221-6604<br>45247-7008   | 36-2706<br>36-2884<br>36-2731<br>36-2736<br>36-2739<br>36-2707   | 2844008<br>2911522<br>2765639<br>2891527<br>2891474<br>2952945<br>28302762<br>2891410<br>2781271   |
| Chetinort Courts Dalwiss  Whitmason Dishyat Center  Strongsville Chetyds  Rodsaft Dishyats  (Lincers Dalwysis Center  Chic Pito Chairle  Chic Chairle  Chic Pito Chic Pito Chairle  Chic Pito Chic Pito Chairle  Chic Chairle  Chic Pito Chic Pito Chairle  Chic Pito Chic Pito Chairle  Chic Pito C | SOM DECHHANT SOM DECHHANT SOM MONTCLAIR BLYD 721 S SHOOP AVE 1/762 PEAR I, RD 4601 ACORN DR 1/762 PEAR I, RD | CLEVELAND CHICKNIATT MILTORID WAUSEON STRÜNGSVILLE RIGEPLINGENGE URBAMA AMELIA LEBANON WADSVIGHTH CHICKNIATT CHICKNIATT CHICKNIATT CHICKNIATT CHICKNIATT   | 6년<br>6년<br>6년<br>6년<br>6년<br>6년<br>6년<br>6년<br>6년<br>6년<br>6년<br>6년<br>6년<br>6  | 44102-7228 44145 45238-5388 45750 43567-1729 44131-7565 43078-9600 45102-7009 45005-717   | 36.7706<br>36.2284<br>36.2731<br>36.2736<br>36.2736<br>38.2737<br>38.2737<br>36.2730<br>37.2837<br>37.2837<br>37.2834<br>38.2839   | 2844005<br>2911522<br>2716539<br>2891527<br>2891474<br>2852945<br>2893962<br>2891410<br>2761211<br>2855555<br>2761113  |
| Chrimott Courty Dalwiss  Winnamo Dilwiss Certor Strongrafic Cherlyth Rockado Dilwiss (Rockado Dilwiss Univers Dalwiss (Cherlyth Collect Collec | SOM DECHHANT SOM DECHHANT SOM MONTCLAIR BLYD 721 S SHOOP ANE 1/782 PEAR L P 4801 ACORN DR 1/782 PEAR L P 4801 ACORN DR 1/783 PEAR COUNTE [25 9788 COLUMBUS AVE 1/784 WADSWORTH RD 1/782 ALVESTON AVE 1/784 WADSWORTH RD 1/784 PEAR L VERTON AVE 1/785 AVE AVE 1/785 AVE AVE 1/785 AVE AVE 1/785 AVE 1/78 | GLEVELAND GLEVELAND GLEVELANT MILTORD WAUSSON STRONGSVILLE HINDEPENDENCE URBANA ARBEIJA LEANNORTH GRICHBATT GRICHBATT GRICHBATT GRICHBATT GRICHBATT LEBANON LEBANON LEBANON LEBANON LEBANON LEBANON LEBANON LEBANON LEBANON  | 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6  | 44102-7223<br>44145<br>45238-5388<br>45150<br>45150<br>45157-772<br>44136-6503<br>44131-7565<br>42078-6800<br>45102-3039<br>45206-3701<br>45006-3717<br>45006-3717<br>45006-3717  | 36 2706<br>36 2704<br>36 2704<br>36 2705<br>36 2706<br>36 2706<br>36 2700<br>37 2700<br>37 2700<br>38 2700<br>39 2700<br>39 2700<br>38 2711<br>38 2711   | 2844005<br>2911522<br>2775359<br>2911577<br>291147<br>265365<br>291410<br>275111<br>285556<br>2751113<br>285559<br>285559  |
| Cichinort Courty Dalwiss Winsason Dilaysis Center Strongsville Celeytol Rochado Dilaysis Lintens Dilaysis Winder Cest Home Training Delaysis Selection Home Training Delaysis Selection Home Training Delaysis Lintens Lintens Training Celeysis Lintens Lintens Training Lintens Lintens Training Lintens Lintens Training Lintens Lintens Training Lintens L | SOM DECHHANT SOM DECHHANT SOM MONTCLAIR BLYD 721 S SHOOP AVE 1/702 PEARL RD 4601 ACORN DR 1/702 PEARL RD 4601 ACORN DR 1/703 PEARL RD 1/704 P | CLEVELAND CINCINNATI MILFORD WAUSEON STRONGSVILLE BINDEPENDE MEE URBANA AARELIA LEBANON CICKBINATI CICKBINATI CICKBINATI CICKBINATI CICKBINATI CERCINATI CERCINATI CANCINATI EATON NEWARK  | 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5  | 44102-7225 44145 45228-5385 45150 45150 45150 45151-722 44136-6503 45102-7039 4502-7703 45005-5717 45005-5717 45005-5716 45245-1652 45265-9769 45265-1652   | 36 7706<br>36 7706<br>36 7704<br>36 7705<br>36 7706<br>36 7706<br>36 7706<br>37 7707<br>37 7707<br>38 7707<br>39 7709<br>39 7709<br>39 7709<br>39 7709<br>39 7709<br>39 7709<br>39 7709  | 2844005<br>2911522<br>27760639<br>2861527<br>2861474<br>2852945<br>2833762<br>2761417<br>2761413<br>2835039<br>2835039<br>2835039<br>2835039<br>2835039<br>2835039<br>2835039  |
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| Cichinott Courty Dalwiss Winssann Dilaysis Certer Strongsville Celeytols Rochasido Dilaysis Lichano Dilaysis Corter Colon Plan Dalwiss Lichanon Dilaysis Certer Windsaworth Dalwiss Lichanon Dilaysis Certer Windsaworth Dalwiss Windsaworth Dalwiss Windsaworth Dalwiss Saworton Hyerr Training Dilaysis Saworton Hyerr Training Dilaysis Saworton Hyerr Training Dilaysis Saworton Hyerr Training Edwind Dalwiss Laboron Hoort Training East Dalwiss Feeton Planco Belging Feeton Planco Belging East Galwiss Feeton Dalwiss Feeton Planco Belging Feet | SOAD DELHI AVE  SOM IN DIVICULARI BLYD  721 S 3HOOP AVE  1702 PSAB L RD  4801 ACORN DR  4801 ACORN DR  1703 PSAB COLLINERS  1704 STATE ROUTE [25  9788 COLLINERS AVE  195 WADSWORTH RD  6203 SH VERTON AVE  3407 S DOSE KWAY  9788 COLLINERS AVE  4825 ACORD TO RD  105 E WASHINGT ON JACASON RD  105 E WASHINGT ON JACASON RD  1105 WASHINGT ON JACASON RD  1105 WASHINGT ON JACASON RD  1107 WASHINGT ON JACASON RD  | GLEVELAND GLEVELAND GESCHNATT MILFORD WAUSEON STRONGSVILLE HIDEPTRICE UPBBANA ANGLIA LEBANON WADSWORTH GRICINNATI FRANGLIN LEBANON LESCHINATI FRANGLIN LEBANON CHICINNATI FRANGLIN CHENNATI FRANGLIN CHENNATI NORTHWOOD TOLED GRICINBATI OULD GRICINBATI   | 55<br>55<br>55<br>55<br>55<br>55<br>55<br>55<br>55<br>55<br>55<br>55<br>55   | 4412-7228<br>4414<br>5278-538<br>6150<br>6551-172<br>4413-6500<br>4413-556<br>655-66<br>4213-650<br>555-66<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-650<br>555-65<br>4213-65<br>4213-650<br>555-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-65<br>4213-6 | 36,7766 36,7766 36,7767 36,7777 36,7777 36,7777 36,7770  | 2844005 2911522 27760539 2691527 2691527 2691527 2691527 2691527 2691527 2791410 2701211 2815656 2791113 2815656 2791113 2815656 2791113 2815656 2791113 2815656 2791114 2815656 291147 291147 291147 291147   |
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| Chetinort Courts Dalaylas  Withnason Dilaylas Center  Strongravite Chelyola  Rochado Dilaylas  Cheseno Delaylas  Grotado Dilaylas  Cheseno Delaylas  Salvetion Jerner Training Delaylas  Salvetion Jerner Training Delaylas  Balder Courty Horner (janing Cheylas  Labaron Jerner Training  Endon Dilaylas  Cherry Volley Delaylas  Forest First Dilaylas  Cherry Volley Delaylas  Forest First Dilaylas  Cherry Volley Delaylas  Pour Plese Delaylas  Pour Plese Delaylas  Pour Plese Delaylas  Delaylas Delaylas  Salvetion Dilaylas  Labaron Dilaylas   | SOAD DELHI AVE  SOM INDIVIDUAL HIS LYD  721 S SHOOP AVE  1721 S SHOOP AVE  17702 PEAR IND  4801 ACORN OR  4801 ACORN OR  1890 E US HINCHMAN YS  1790 STATE ROUTE 125  9788 COLLINIOUS AVE  1995 WADSWORTH RD  5800 CHEWOY RD  6820 SE WESTON AVE  9788 COLLINIOUS AVE  1995 WADSWORTH RD  1906 WASSWORTH RD  1907 E OLLINIOUS AVE  1916 E OLLINIOUS AVE  1116 S REJECT ON JACKSON RD  1116 S REJECT ON JA | GLEVELAND GLEVELAND GLEVELAND MILTORD WAUSSON STRONGSVILLE BINDEPENDENCE URBANA AARELIA LEBANAN AARELIA CHENNATT CHENBATT CHENBATT CHENBATT CHENBATT CHENBATT EARON REVARK CINCINSATI NEWARK CINCINSATI DUBLIN CHENBATT DUBLIN CONCINSATI CONCINSATI DUBLIN CONCINSATI DUBLIN CONCINSATI DUBLIN CONCINSATI CONCINSATI DUBLIN CONCINSATI CONCINSATI DUBLIN CONCINSATI CONCINS | 05<br>05<br>05<br>05<br>05<br>05<br>05<br>05<br>05<br>05<br>05<br>05<br>05<br>0  | 44112-7023<br>44114<br>4528-5388<br>45190<br>4413-6509<br>4413-5609<br>4413-5609<br>4413-7556<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>4502-703<br>45   | 36 2706 36 2706 36 2707 38 2737 38 2737 38 2736 38 2736 38 2736 39 2730  | 2844005 2911522 2776539 291527 291157 291157 291157 291157 291115 2856962 2911113 285696 2701113 285696 2856977 2870000   |
| Cletinost Courty Dalaylas  Winnason Dilaylas Center  Strongrafic Chelyda  Rochadin Cibrylas  Rochadin Cibrylas  Unterna Dilaylas Centre  Chick Pete Carles  Windalmorth Dalaylas Centre  Chick Pete Carles  Windalmorth Dalaylas Centre  Chick Pete Carles  Windalmorth Dalaylas Centre  Windalmorth Dalaylas Centre  Salverton Horner Training Celtylas  Badier Courty Horner Training Celtylas  Badier Courty Horner Training Celtylas  Labaron Horner Training Celtylas  Labaron Horner Training  Enton Dilaylas  Cherry Veley Olehylas  Forest Park Dilaylas  Porter Place Delaylas  Forest Place Delaylas  Forest Place Delaylas  Forest Place Delaylas  Entografic Carles  Badier Courty Horner  Badylas  Forest Place Delaylas  Entografic Delaylas  Labaron Dolaylas  Entografic Delaylas  Labaron Dolaylas  Badaron Dilaylas  Carles Delaylas  Rather Dolaylas   SOAD DECHHAYE  SOAD DECHHAYE  221 S SHOOP AVE  1721 S SHOOP AVE  17702 PEARL RD  4001 ACORN OR  4001 ACORN OR  1701 STATE ROUTE 125  9788 COLLINIOUS AVE  195 WADSWORTH RD  5220 CHEVOT RD  6220 SELVERTON AVE  4453 ACORN OR  105 E WASHINGTON LOCKSON RD  105 E WASHINGTON LOCKSON RD  1114 S RELIEFER MEADOW DR  1115 WASHINGTON LOCKSON RD  1277 PERINE TERM  1277 PERI | GLEVELAND GLEVELAND GLEVELAND MILTORD WAUSEON STRONGSVILLE HINDEPENDEMEE URBANA AARELA LEBANDN LEBAND LEBANDN  | 05<br>05<br>05<br>05<br>05<br>05<br>05<br>05<br>05<br>05<br>05<br>05<br>05<br>0  | 44102-7023 44114 4414 4528-5388 45190 45191 4519  | 36 2706 36 2704 36 2705 36 2705 36 2706 36 2706 36 2706 36 2706 37 2706 37 2706 37 2707 38 2707 38 2707 38 2707 38 2707 38 2704 38 2704 38 2706  | 2844005 2911522 2775259 2775259 2891527 2891527 2891527 2891527 2891510 285555 2791113 285555 2791113 285555 279113 281772 28172 28172 281772  |
| Ciertorio Courte Dalaylas  Winnamo Dilaylas Center  Strongrafic Chelyda  Rochadio Dilaylas  Unterno Dilaylas  Unterno Dilaylas  Centero Tenining Debylas  Califorio Courte Horror Tenining Debylas  Labaron Loone Tenining Debylas  Califorio Courte Horror Tenining Debylas  Labaron Loone Tenining Debylas  Centero Videro Tenining Debylas  Centero Videro Debylas  Forces Tenining  Centero Videro Debylas  Forces Tenining  Controlas  Debylas  Courte o Courtero  Karnewardte Heigitas PD Debylas  | SOAD DECHHAYE  SOAD DECHHAYE  221 S SHOOP AVE  1721 S SHOOP AVE  1721 S SHOOP AVE  1722 S SHOOP AVE  1722 S SHOOP AVE  1722 S SHOOP AVE  1723 S SHOOP AVE  1724 S SHOOP AVE  1725 S SHOOP AVE  125 WADSWORTH RD  125 WADSWORTH RD  125 WADSWORTH RD  125 WASSWOOD RD  125 S ONE KWY  125 WASSWOOD RD  1 | GLEVELAND GLEVELAND GLEVELAND MITORD WAUSSON STRONGSVILLE BIODEPPENDEME URBANA AARELA LEBANAN LEBANAN ARELA LEBANAN LE | 031<br>034<br>034<br>035<br>035<br>035<br>035<br>035<br>035<br>035<br>035<br>035<br>035  | 44102-7023 44114 4528-5388 45180 451  | 36 2706 36 2704 36 2704 36 2705 36 2705 36 2706 36 2706 36 2706 37 2706 37 2706 38 2707 39 2707 39 2702 39 2702 39 2702 39 2703 39 2704 39 2704 39 2704 39 2705 39 2705 39 2705 39 2705 39 2705 39 2706 39 2707  | 2844005 2911522 2776359 2776359 2765157 260147 260245 260245 260245 260245 2761113 276   |
| Cietrinort Courty Dallysis Winnason Dilaysis Center Strongsynkis Chelyds Rochardo Dilaysis Urbens Dilaysis Center Chick Pitt Called Urbens Dilaysis Center Chick Pitt Called Urbens Dilaysis Center Chick Pitt Called Urbens Dilaysis Center Winder Cots Horne Training Dibrinis Winder Cots Horne Training Dibrinis Cots Horne Training Cots Cots Horne Training Cots Cots Horne Training Forest Rev Dibrinis Eastgarte Dibrinis Cotumbus Downstown Dibrinis Eastgarte Dibrinis Cotumbus Downstown Dibrinis Eastgarte Dallysis E | SOAD DECHHAYE  SOAD DECHHAYE  221 S SHOOP AVE  1721 S SHOOP AVE  1721 S SHOOP AVE  17702 PEARL RD  4801 ACORN OR  4801 ACORN OR  1890 E US HINCHMAY 36  1791 STATE ROUTE 125  9788 COLLIBRIUS AVE  1995 WADSWORTH RD  6820 CHEWOY RD  6820 G HEWOY RD  6820 G HEWOY RD  105 E WASHINGTON AVE  3487 S DOJSE HWY  9788 COLLIBRIUS AVE  1105 E WASHINGTON DIACKSON RD  1105 E WASHINGTON DIACKSON RD  1105 E WASHINGTON DIACKSON RD  1105 WASHINGTON RD | CLEVELAND CINCINNATI MILTORID WAUSEON STRONGSVILLE INDEPENDENCE URBANA AMELIA LEBANON  | 55<br>55<br>55<br>55<br>55<br>55<br>55<br>55<br>55<br>55<br>55<br>55<br>55   | 44102-7028 44145 4528-5388 4518-6 451  | 36 7766 36 7864 36 7864 36 7864 36 7766 36 7766 36 7766 36 7766 36 7766 36 7766 36 7766 36 7766 36 7767 36 7776 37 7776 38 7776  | 2844005 2911522 2776569 2911522 2776569 286147 286147 286147 286147 286147 286147 286147 286147 286147 286147 286147 286147 286147 286147 286147 286147 286147 286147 286247   |
| Cherimot Courts Dalwiss Whitmason Dishysis Center Strongswife Cherlot Rorogaville Cherlot Rorogaville Cherlot Rorogaville Cherlot Rorosaville Cher | SOAD DELHI AVE  SOAD DELHI AVE  221 S SHOOP AVE  1721 S SHOOP AVE  1770 P RAIL RD  4001 ACORN DR  4001 ACORN DR  1780 E LUB HIGHWAY 36  1781 STATE ROUTE 125  6198 COLLIBRIUS AVE  195 WADSHOWTH BD  3250 C LPROOT RD  3250 C LPROOT RD  3250 C LPROOT RD  3251 RW  445 ACHOL TZ, RD  1827 WAAN ST  1828 COLLIBRIC RD  3877 E GALBRATH RD  577 PERINLETER OR  445 ACHOL TZ RD  445 ACHOL TZ RD  1827 WAAN ST  1827 WAAN ST  1827 WAAN ST  1827 WAAN ST  1828 WAS S | GLEVELAND GLEVELAND GENCINNATI MILFORD WAUSEON STRONGSVILLE INDEPENDENCE URBANA AMELIA LEBANON WADSWORTH GINCINNATI CINCINNATI FRANGUN LEGANON LEGANON LEGANON CINCINNATI FRANGUN LEGANON CINCINNATI FRANGUN CINCINNATI ORITHODO CINCINNATI ORITHODO CINCINNATI ORITHODO CINCINNATI CONLINEUR GENCENCH GENCH | 031<br>034<br>034<br>035<br>035<br>035<br>035<br>035<br>035<br>035<br>035<br>035<br>035  | 44102-7028 44145 4528-5388 4519-6 4519-772 4419-5-772 4419-5-772 4419-5-772 4519-5-772 4  | 36 2706 36 2704 36 2704 36 2705 36 2775 36 2776 36 2776 36 2776 36 2776 36 2776 36 2776 36 2776 36 2776 36 2776 37 2776 37 2776 37 2776 37 2776 37 2776 37 2776 37 2776 37 2776 37 2776 38 2776  | 2844005 2911522 27769639 2891527 2891474 2656945 2650945 2650946 27911101 2750195 2750197 2791   |
| Ciertoret Courte Databala  Winnamo Dilayata Center  Strongrafie Celeptula  Rocciado Cidyata  Unitera Dilayata  Unitera Dilayata  Unitera Dilayata  Unitera Dilayata  Unitera Dilayata  Unitera Dilayata  Whate Gas Horre Training Delysia  Sabertion Horre Training Delysia  Sabertion Horre Training Delysia  Sabertion Horre Training Delysia  Sabertion Horre Training Delysia  Batter Courty Horre (Training Delysia  Lebanon Horre Training Delysia  Earde Courty Horre (Training  Eardon Dilayata  Contry Velley Delysia  Forest Tei Dilayata  Forest Tei Dilayata  Forest Tei Dilayata  Forest Tei Dilayata  Forest Tein Dilayata  Eastynta Delysia  Eastynta Delysia  Eastynta Delysia  Eastynta Delysia  Eastynta Delysia  Ratinska Dilayata  Ust Grent Delysia  Forest Tein Dilayata  Forest Tein Dilayata  Forest Tein Dilayata  Forest Delysia   | SOAD DELHI AVE  SOAD DELHI AVE  221 S SHOOP AVE  1721 S SHOOP AVE  17702 PARAI RD  4001 ACORN DR  4001 ACORN DR  4001 ACORN DR  1701 STATE ROUTE [25  9185 COLINION STATE  195 WADSHOOTH RD  5220 CHEWOT RD  6275 SI WESTON AVE  4485 MCHOLTZ RD  1027 WARN ST  1037 WARN ST  1038 WARN ST  1038 WARN WARN WARN WARN ST  1038 WARN WARN WARN WARN WARN WARN WARN WARN  | GLEVELAND GLEVELAND GLEVELAND MILTORD WAUSEON STRONGSVILLE HINDEPENDENCE URBANA ARELIA LEBANA | 55<br>55<br>55<br>55<br>55<br>55<br>55<br>55<br>55<br>55<br>55<br>55<br>55   | 44102-7023 44145 4528-5388 4519-5388 4519-5388 4419-6509 4419-6509 4519-6509  | 36 2706 36 2704 36 2704 36 2705 36 2775 36 2776 37 2776 37 277 | 2844005 2911522 27769639 2911527 2911419 2911419 2914141 29141113 2914141 2914141 2914141 2914141 2914141 2914141 2914141 291441   |
| Ciertoret Courte Dataylas  Winnamo Dilaylas Center  Strongrafik Chelych  Rockade Didaylas  Unteren Dilaylas  Saberton Jerner Training Dataylas  Bader Courty Homer Jipaning Chelylas  Labaren Jerner Training  Eenton Dilaylas  Centry Walter Training  Eenton Dilaylas  Centry Walter Training  Eenton Dilaylas  Forest First Dilaylas  Forest First Dilaylas  Dataylas  Pool Please Dataylas  Pool Please Dataylas  Forest First Dilaylas  Columbus Dilaylas  Columbus Dilaylas  Eastern Dilaylas   | SOAD DELHI AVE  SOAD DELHI AVE  221 S SHOOP AVE  1721 S SHOOP AVE  17702 PEAR IR  4001 ACORN DR  4001 ACORN DR  4001 ACORN DR  1780 E LEI HICHMAN 36  11711 STATE ROUTE [25  9188 COLLIBRIDS AVE  1198 WADSHORTH BD  5000 CHEWOT RD  6070 SS WEST ON AVE  5070 HEWOT ROUTE [25  1071 WASH ST  1072 WASH ST  1073 WASH ST  1074 WASH ST  1074 WASH ST  1075 WASH ST  1075 WASH ST  1077 PERINEL FEE OR  405 AUCHOLTZ RD  1077 PERINEL FEE OR  405 AUCHOLTZ RD  1077 PERINEL FEE OR  405 AUCHOLTZ RD  1078 WASH ST  1070 PERINEL FEE OR  405 AUCHOLTZ RD  1078 WASH ST  1070 WASH ST | CLEVELAND CENCINATI MILTORID WAUSEON STRONGSVILLE HIGHENDEMEE URBANA AMELIA LEBANON LE | ○日         ○日           ○日 | 44102-7028 44114 4528-5388 45150 451  | 36, 2706 36, 2706 36, 2707 36, 2707 36, 2707 36, 2707 37, 2707 37, 2707 38, 2707 39, 2807 39, 2707 39, 2807 39, 2707 39, 2807 39, 2707 30, 2707 30, | 2844005 2911522 27763539 2861527 2766539 2861527 2861527 2861527 286140 2761211 285556 2761113 285556 2761113 285556 2761113 285556 2761113 285556 2761113 2815027 28115024 2815024 2855655 2855655 28556   |
| Ciertoret Courte Dataylas  Winnamo Dilaylas Center  Strongrafie Celeptula  Rocciado Cidyalas  (Urbera Diaylas Center  Color Pete Calvara  (Urbera Diaylas Center  Color Pete Calvara  (Urbera Diaylas Center  Color Pete Calvara  (Urbera Diaylas Center  (Urbera Diaylas Center  (Urbera Celeptula)  Saberton Jerme Training Dataylas  Saberton Jerme Training Dataylas  Saberton Jerme Training Dataylas  Saberton Jerme Training Dataylas  Bader Courty Homer Jipaning Celeptula  Labaron Jerme Training Delyslas  Labaron Jerme Training Celeptula  Labaron Jerme Jermeng PD  Endopen Horen Training  Endopen Horen  Forest Training  Endopen Horen  Endopen Horen  Endopen Horen  Endopen Horen  Endopen Horen  Endopen Dataylas  Endopen Datayla | SOAD DELHI AVE  SOAD DELHI AVE  221 S SHOOP AVE  1721 S SHOOP AVE  17702 PRABL RD  4001 ACORN DR  4001 ACORN DR  4001 ACORN DR  1703 E LEH MCHYMAY 36  11701 STATE ROUTE [25  918B COLLIBRIDIS AVE  1195 WADSHORTH RD  5220 CHEWOT RD  6270 SI WESTON AVE  978 S ODGE HOWYE  1027 WIAHN ST  1105 E WASHINGTON IACASON RD  1027 WIAHN ST  1027 WIAHN | GLEVELAND GLEVELAND GLEVELAND GLEVELAND MILORD MAUSSON STRONGSVILLE BIODEPENDENCE URBANA ARELIA LEBANON LEBANON LEBANON LEBANON LEBANON LEBANON LEBANON LEBANON CHICKINATI CHICKINATI EATON NEWARK CINCINBATI DUBLIN CONCINBATI DUBLIN GENERATI CHICKINATI EATON NEWARK CINCINBATI DUBLIN GENERATI CHICKINATI CHICKINATI CHICKINATI EATON NEWARK CINCINBATI DUBLIN GENERATI CHICKINATI COCLUMBUS COLUMBUS COLU | ○日         ○日           ○日 | 44102-7028 44114 4528-5388 45150 451  | 36, 2706 36, 2706 36, 2706 36, 2707 36, 2706 36, 2706 36, 2706 37, 2706 37, 2707 38, 2709 38, | 2844005 2911522 27705139 2761529 2761529 2761529 2761529 2761521 2761527 2761514 2761527 2761513 2835636 262277 2617125 2913627 2617125 2913627 2617125 2913627 2617125 2913627 2617125 2913627 2617125 2913627 291362   |
| Cletinost Courte Dataylas  Winnason Dilayas Center  Strongrafie Chelycla  Roccalado Cidyala  Unterna Dilayasa Center  Colon Pite Calana  Salveta Colon Colon  Salveta Colon Colon  Salveta Colon  Salvet | SOAD DELHI AVE  SOAD DELHI AVE  221 S SHOOP AVE  1721 S SHOOP AVE  17702 PRAIS RD  4001 ACORN DR  4001 ACORN DR  4001 ACORN DR  1701 STATE ROUTE [25  9182 COLLINEIUS AVE  195 WADSWORTH BD  5202 CHEVOT RD  6275 SI WESTON AVE  9182 COLLINEIUS AVE  4081 S DOSE HESTON AVE  4081 S DOSE HESTON AVE  4082 WASHINGTON MACKSON RD  1027 WINNIN ST  1145 SEELEGER MEADOW DR  611 LEMOYNE RD  4077 PERINEI LEE RAPPOW DR  4078 AUGUST RD  4078 HOME ST  500 WASHINGTON MACKSON RD  1027 WASHINGTON MACKSON RD  1027 SUDGER NAS DW  5077 PERINEI LEE RAPPOW DR  4078 AUGUST RD  5077 PERINEI LEE RD  5070 REARDSHAR RD  1070 REARDS | GLEVELAND GLEVELAND GLEVELAND GLEVELAND MILTORD WAUSSON STRONGSVILLE BIODEPINDEMCE URBAMA AARGIJA LEBANAN HELDANN LEBANAN HELDAND LEBANAN HENANT LEBANON LEBANON LEBANON LEBANON LEBANON HENANT LEBANON HENANT LEBANON HENANT LEBANON HENANT LEBANON HENANT LOBON HENANT HENANT HENANT HENANT HELDEN HELDE | 이 이 이 이 이 이 이 이 이 이 이 이 이 이 이 이 이 이 이  | 44102-7228 44145 4528-5388 45150 451  | 36 2706  | 2844005 2911522 2776529 2776529 2765129 2765129 2765127 2801474 2805252 2801410 2765131 2805262 2801410 2805263 2805277 28117125  |
| Chetronet Courts Dalwiss  Winnamo Dilwiss Center  Shongarike Chehyda  Rockadin Dilwiss  Rockadin Dilwiss  Unterna Dilwiss Gerter  Chick Pete Calent  Chemican Dilwiss Gerter  Chick Pete Calent  Chemican Dilwiss Gerter  Chick Delic Calent  Chemican Dilwiss Gerter  Chick Courts Peter Training Delivius  Salvation Hyrer Training Delivius  Salvation Hyrer Training Delivius  Salvation Hyrer Training Delivius  Salvation Salvation Training Delivius  Entitle Courts Hyrer Training Delivius  Entitle Courts Hyrer Training Delivius  Entities Courts Training Delivius  Entities Courts Training  Entities Delivius  Entitle Dalwiss  Pourt Pleas Delivius  Forest Pleas Delivius  Entitle Courts  Delivius Delivius  Entitle Courts  Lassiante Delivius  Entitle Courts  Entitle Cour | SOAD DELHI AVE  SOAD DELHI AVE  SOBI MONTCLAIM BLYD  721 S 3HOOP AVE  17702 PRABL RD  4001 ACORN DR  4001 ACORN DR  4001 ACORN DR  1780 STATE ROUTE [25  9185 COLLINIOUS AVE  1195 WADSWORTH RD  5002 CHEWOT RD  6203 SI VERTON AVE  5003 CHEWOT RD  6203 SI VERTON AVE  5004 STATE ROUTE [25  9186 COLLINIOUS AVE  105 E WASHINGT RO NACASON RD  1105 E WASHINGT RON JACASON RD  1115 EMOYNE  | GLEVELAND GLEVELAND GLEVELAND GLEVELAND MILTORD WAUSSON STRONGSVILLE BIODEPENDEME URBANA AARGIJA LEBANAN ARGIJA LEBANAN LEBANA | 이 이 이 이 이 이 이 이 이 이 이 이 이 이 이 이 이 이 이  | 44102-7028 44145 4528-5388 4518-5388 4518-5388 4518-6389 4508-5388  | 36 2706 36 2724 36 2724 36 2725 36 2725 36 2726 36 2726 36 2726 36 2727 36 2726 36 2727 36 2726 36 2727 36 2726 36 2727 36 2726 36 2727  | 2844005 2911522 27(6052) 27(6052) 27(6052) 27(6052) 27(6052) 27(6052) 27(6144) 27(6152) 27(61   |
| Circinoti Courte Dalaylas  Winnason Dilaylas Center  Shongayiko Chelyda  Rockade Oldyka  Rockade Oldyka  Untens Dilaylas Center  Cikin Pist Calles  Windaword Dalaylas Center  Windaword Dalaylas  Budde Courty Horne J Italiang Dalaylas  Caleston Horne Trailing Calleylas  Caleston Horne Trailing Calleylas  Caleston Horne Trailing Calleylas  Caleston Horne Trailing Calleylas  Calles  Courte Valety Calleylas  Forest Park Calleylas  Forest Park Calleylas  Forest Park Calleylas  Courte Valety Calleylas  Calley | SOAD DELHI AVE SOAD DELHI AVE SOAD DELHI AVE ZZI S SHOOP AVE ZZI S SHOOP AVE ZZI S SHOOP AVE ZZI S SHOOP AVE HOD AVE SOAD AVE HOD AVE  | GLEVELAND GLEVELAND GLEVELAND GLEVELANT MILTORD WAUSEON STRONGSVILLE BIODEPENDEME URBANA ARELIA LEBANAN LEBANA | 이 이 이 이 이 이 이 이 이 이 이 이 이 이 이 이 이 이 이  | 44102-7023 44145 4528-5388 4518-5388 4518-5388 4518-6389  | 36 2706 36 2704 36 2705 36 2705 36 2706 36 2706 36 2706 36 2706 36 2706 36 2706 36 2706 36 2706 36 2706 36 2706 36 2700  | 2844005 2911522 27765529 27765529 2765527 2801474 2801477 2801477 2801477 2801477 28177 28177 28   |
| Cietinost Courty Dalaylas Winnason Dilaylas Center Strongsynke Chelyda Rochado Dilaylas Cortan Chicago Dalaylas Curtan Winder Chicago Winder Wi | SOAD DELHI AVE  SOAD DELHI AVE  221 S SHOOP AVE  1721 S SHOOP AVE  1770 PERAIL RD  4001 ACORN DR  4001 ACORN DR  4001 ACORN DR  1701 STATE ROUTE 125  1703 STATE ROUTE 125  1704 STATE ROUTE 125  1705 STATE ROUTE 125  1705 STATE ROUTE 125  1705 STATE ROUTE 125  1705 STATE STATE STATE STATE ROUTE 125  1705 STATE | GLEVELAND GLEVELAND GLEVELAND GLEVELAND MILORD MAUSCON STRONGSVILLE INDEPENDENCE URBANA AMELIA LEBANON WADSWORTH GICKIMIATI CIRCINIATI LEBANON LEBANON LEBANON CIRCINIATI LEBANON LEBANON CIRCINIATI LEBANON CIRCINIATI LEBANON CIRCINIATI LEBANON CIRCINIATI DUBUN CIRCINIATI DUBUN CIRCINIATI COLLINBUS BATAVIA GEORGETOWN GLEVEL GEORGENIATI CORCINIATI C | 이 이 이 이 이 이 이 이 이 이 이 이 이 이 이 이 이 이 이  | 44102-7028 44145 4528-5388 4519-6 4558-5388 4519-6 4519-7529 4419-7529 4519-  | 36 2706 36 2704 36 2704 36 2705 36 2775 36 2775 36 2776 37 2776 38 2776  | 2844005 2911522 27(6053) 2911522 27(6053) 2861527 2891474 2652945 28530/62 28530/64  |



| Rocky River Deltysis Guernery County Distysis                                    | 20220 CENTER RIOGE RD                            | HOCKY RIVER<br>CAMBRIDGE             | DH OH    | 44116-3567<br>43725-8675 | 36-2610<br>36-2536 | 2536123<br>2220233               |
|--|--|--------------------------------------|----------|--------------------------|--------------------|----------------------------------|
| Middleburg Heights Distysts  | TORO ENGLE RO                                    | MIDDLESURG H15<br>CINCHNATI          | 0H       | 44130<br>45224-1327      | 36-2572<br>362611  | 2531968<br>2120994               |
| Winter Road Dialysis Butter County Dialysis                                      | 3497 S DOUE HWY                                  | FRANKLIN                             | OH:      | 46005-5717               | 36-2647            | 2345019                          |
| Fairfield Home Training Delysis. MI Aubum Home Dielysis.                         | 1210 HICKS BLVD<br>2109 READING RD               | FAIRFIELD                            | OH       | 45014-1821<br>45202-1417 | 36-2606<br>362533  | 2220279<br>2220206               |
| Astriabuta Distyale  | 1814 W 197H ST<br>215 S ALUSON AVE               | ASHTABULA<br>XENIA                   | OH       | 44004-3036<br>45365-3694 | 35-2564<br>36-2594 | 0321379<br>2480660               |
| Southwest Onto Distysis Marrets Distysis   | 1019 PIKE 81                                     | MARUETTA                             | OH       | 46750-3600               | 362563             | 2220160<br>2639425               |
| Serveon County Diolysis<br>Coshocton Diolysis                                    | 65 SAINT FRANCIS AVE                             | TIFFIN<br>COSHOCTON                  | OH .     | 44883-3413<br>43812-1401 | 36-2522<br>36-2663 | 2464480                          |
| Fairfield Distysts Hubbard Road Distysts   | 1210 HICKS BLVD<br>1983 HUBBARD RD               | FAIRFIELD                            | OH       | 45014-1921<br>44057-2105 | 36-2602<br>36-2514 | 21,75337<br>2120880              |
| Western Hills Dialysis   | 3267 WESTBOURNE OR                               | CINCINNATI                           | ОН       | 45248-5130               | 352526             | 2222222<br>100757220C            |
| Pryor Distysis<br>Chrema Distysis  | 309 É GRAHAM AVE<br>3009 S WESTERN AVE           | PRYOR<br>OKLAHOMA CITY               | OK<br>OK | 74361-2434<br>73109-3405 | 37-2529<br>37-2568 | 200068400A                       |
| Musicopes Community Distress Center  | 2913 AZALEA PARK DR<br>1346 N LANSING AVE        | MUSKOGEE<br>TULSA                    | OK OK    | 74401-2283               | 37-2549<br>37-2569 | 200070060A<br>200070220A         |
| Greenwood Delysis Center<br>Anederico Distysis Center                            | 412 SE 11TH STREET                               | ANAGARKO                             | OK.      | 73005-4442               | 37-2575            | 100733210L<br>100741140V         |
| Chickesha Distysis Contral Tutsa Distysis Conter                                 | 1124 S SAINT LOUIS AVE                           | CHICKASHA<br>TULSA                   | OK.      | 73018-2502<br>74120-5413 | 37-2572<br>37-2546 | 1007411400                       |
| Broken Arrow Dietysis Center   | 901 S ASPEN AVE<br>9647 RIDGEVIEW ST             | EROKÉN ÁRRÓW<br>TULŠÁ                | OK<br>OK | 74012-8302               | 37-2518<br>37-2560 | 100741140G<br>200003470A         |
| Sepulpe Distyles<br>  Northwest Betherry Distyles Carrier                        | 7800 NW 23RD ST                                  | BETHANY                              | OK       | 73005-4948               | 37-2515            | 100733210C<br>100741140F         |
| Claremore Disiyata Center Tulas Disiyata Center                                  | 702 E BLUE STARR DR                              | CLAREMORE                            | OK<br>OK | 74017-4223<br>74135-2605 | 37-2514<br>37-2504 | 100733210E                       |
| Oldshome City South Darlysis   | 5730 S MAY AVE                                   | ONDAHÓMÁ CITY<br>ONMULGEE            | OK OK    | 73119-6604<br>74447-6315 | 37-2516<br>37-2548 | 1007572208<br>100741140S         |
| Otorsultane Distysis Center<br>Heartland Distysis                                | SOS NE OTH ST                                    | OKLAHOMA CITY                        | OK       | 73104-5800_              | 37-2530            | 100726120A                       |
| Tri-State Distysis Normen Debrais Center   | 2510 N MAIN ST<br>1818 W UNIOSEY ST              | HORIMAN                              | OK<br>OK | 74354-1602<br>73069-4159 | 37-2547<br>37-2527 | 100733210H<br>100741140É         |
| Norman Dulysis Center<br>Climion Dialysis Center<br>Milowesi City Dalysis Center | 150 N 3157 ST<br>7221 É RENO AVE                 | CUNTON SHIPWEST CITY                 | DK.      | 73001-0118<br>73110-4474 | 37-2561<br>37-2511 | 100733210A<br>100741140A         |
| Edmond Dielysis Center   | 50 S BAUMANN AVE                                 | EDMOND                               | OK OK    | 73034-5676<br>73521-5756 | 37-2541<br>37-2524 | 100741140J<br>100741140D         |
| Alba Dishvis Center Ourant Dishvis Center  | 205 S PARK LN<br>411 WESTSIDE DR                 | DURANT                               | DK.      | 74701-2932               | 37-2565            | 100739210K                       |
| Elk City Diskysis Center   | 1601 W 2ND ST<br>2645 W ELK AVE                  | DUNCAN                               | DK<br>DK | 73533-1572               | 37-2531<br>37-2522 | 1007411401<br>100741140C         |
| Stilvell Delysis Center Stilvell Delysis Center                                  | 319 N 2ND ST                                     | STILWELL                             | OΧ       | 74980-2609<br>74464-2520 | 37-2545<br>37-2512 | 100733210G<br>100733210F         |
| Yarkequeh Distysis Center<br>Sidweter Distysis Center                            | 220 N SUSS AVE<br>400 E HALL OF FAME AVE         | TAHLEQUAH<br>BTILLWATER              | OK<br>OK | 74075-5447               | 37-2505            | 100733210 D                      |
| Shawnee Dielysis Center<br>Southoresi Dialysis                                   | 4400 N XICKAPOO AVE<br>9001 B 1019T EAST AVE     | TULSA                                | OK       | 74804-1224<br>74133-5799 | 37-2513<br>37-2567 | 1007332108<br>200053010A         |
| Roque Valley Distysis  | 760 GOLF VIEW DR                                 | MEDFORD<br>KLAMATH FALLS             | OR<br>OR | 97504-9685<br>97501-6418 | 36-2505<br>36-2567 | 1114157145                       |
| Klarruch Falls Dulysus<br>Four Rivers Dulysis Center                             | 2230 N ELDORADO AVE<br>515 EASY UN               | ONTARIO                              | OR       | 97914-3053               | 36-2519            | 278518                           |
| Redwood Dulysis Hermiston Community Dulysis Center                               | 201 SW L ST<br>1155 W UNDA AVE                   | GRANTS PASS<br>HERMISTON             | OR<br>OR | 97526-2913<br>97836-9601 | 36-2513<br>38-2544 | 100270                           |
| Blue Mountain Kidney Center  | 72556 COYOTE RD                                  | PENOLETON<br>WEST LINN               | OR<br>OR | 97801-1002<br>97068-1715 | 38-2564<br>38-2553 | 007148<br>278875                 |
| West Unit Dialysis Center Grants Poss Dialysis Center                            | 19066 WILLAMETTE DR<br>1056 REDWOOD AVE          | GRANTS PASS                          | OR       | 97527-5525               | 38-2552            | 276201                           |
| Meridian Park Olalysis Center<br>Hillsboro Olalysis Center                       | 19255 SW 651H AVE<br>2500 NW 229TH AVE           | TILALATIN<br>HILLSBORO               | OR<br>OR | 97062-9712<br>97124-7516 | 38-2549<br>38-2560 | 241330<br>278571                 |
| Sherwood Dialysis Center   | 21035 SW PACIFIC HWY                             | SHERWOOD                             | OR<br>OR | 97140-8062<br>97301-7330 | 38-2546            | 269591<br>297033                 |
| Salem North Dialysis (OR)<br>Salem Dialysis (OR)                                 | 1220 LIBERTY ST NE<br>3550 LIBERTY RO 6          | SALEM                                | OR       | 97302-5700               | 38-2530<br>38-2502 | 195875                           |
| Roseburg Mercy Delysis<br>Woodburn Delysis                                       | 2599 NW EDENBOWER BLVD<br>2245 COUNTRY CLUB RD   | ROSEBURĞ<br>WOODBURN                 | OR       | 97471-8220<br>97071-2611 | 38-7514<br>38-2516 | 133/72<br>133030                 |
| Duranne Distysis   | (1212 O'NEIL HWY                                 | OUNMORE                              | PA       | 18512-1717<br>16502-1658 | 39-2723<br>39-2026 | 101489042 0004                   |
| Distysia Center of Erie Honosdele Dietysia Center                                | RR 6 BOX 6636                                    | ERIE<br>HONESDALE                    | PA<br>PA | 18431-9649               | 36-2582            | 100773429 0003                   |
| (Abergion Diskysis<br>Ebthe Park Diskysis  | 3940A COMMERCE AVE<br>8380 OLD YORK RD           | WILLOW GROVE<br>ELKINS PARK          | PA       | 19090-1705<br>19027-1574 | 39-2614<br>39-2635 | 100763558 0001<br>100763558 0012 |
| Old Force Distysis   | 325 S MAIN ST                                    | OLD FORGE<br>TUNIOLANNOCK            | PA<br>PA | 18518-1677<br>18657-8149 | 39-2726<br>39-2725 | 1014890420002<br>1014690420001   |
| Tunthernook Dielysis. Scranton Dielysis  | 880 SR 6 W<br>475 MORGAN HWY                     | SCRANTON                             | PA       | 18508-2005               | 30-2729            | 1014890420005                    |
| Detawere Velley Dietysis Center Upland Dietysis Center                           | 102 DAVITA DR<br>1 MEDICAL CENTER SLVD           | MALFORD<br>CHESTER                   | PA<br>PA | 18337-9311<br>19013-3902 | 39-2600<br>39-2506 | 100773429 0011<br>100729430 0032 |
| Childs Distysis  | 101 8 MAIN ST<br>150 SOUTH INDEPENDENCE WEST     | CHILDS<br>PHILADELPHIA               | PA<br>PA | 18407-2614<br>19106-3413 | 39-2724<br>39-2531 | 101499042 0003                   |
| Franklin Diskysis Center Warren Diskysis   | 2 W CRESCENT PARK                                | WARREN                               | PA       | 16365-2111               | 39-2565            | 100773420 0013                   |
| Monroeville Distysis<br>South Broad Street Distysis                              | 2690 MONROEVILLE BLVD                            | MONROEVILLE<br>PHILADELPHIA          | PA<br>PA | 15146-2302<br>19146-3142 | 39-2752<br>39-2753 | 1021811890003<br>1007294300033   |
| PDL, Annex PD  | 2110 HARRISBURG PIKE                             | LANCASTER<br>ELIZABETHTOWN           | PA.      | 17601-2644<br>17022-1303 | 39-2745<br>39-2604 | 100737549 0007<br>100763556 0007 |
| Elizabethtown Dielysis Homesteed Olelysia  | 207 W 7TH AVE                                    | W HOMESTEAD                          | PA       | 15120-1002               | 39-2552            | 1007635580015<br>1007451930018   |
| Pittshurph Dishysis<br>Riddle Dishysis Conter                                    | 4312 PÉNN AVE<br>100 GRANITE DR                  | PETTSBURGH<br>MEDIA                  | PA       | 15224-1310<br>19063-5134 | 39-2699<br>38-2739 | 101993570 0001                   |
| Caltowhill Distysis Center   | 313 CALLOWHILL ST<br>7714 PENN AVE PARK PLAZA    | PHILADELPHIA<br>PITT SOURGH          | PA       | 19123-4103               | 39-2749<br>39-2748 | 1007734290016                    |
| East End-Pittsburgh Dialysis<br>(Bloomfield-Pittsburgh Dialysis                  | 5171 UBERTY AVE                                  | Pritsburgh                           | PA       | 15224-2254               | 39-2751            | 1021811890002<br>1007636580028   |
| Huntingdon Velley Dialysis Market Street Dialysis                                | 769 HUNTINGDON PIKE<br>3701 MARKET ST            | (HUN (INODON VALLEY<br>(PHILADELPHIA | PA       | 19008-8362<br>19104-5603 | 39-2682<br>392718  | 1007451930023                    |
| Selinsgrove Distysts   | 1030 N SUSQUENANNA TRAIL<br>407 E BALTIMORE PIKE | SELINSGROVE                          | PA<br>PA | 17870-7767<br>19070-1042 | 39-2928<br>39-2502 | 1007635580114                    |
| Waverly Dishols Fracklin At Home PD  | SOI CALLOWNELL ST                                | PHILADELPHIA                         | PA       | 19123-4117               | 39-2756            | 1007734290017                    |
| DNVO-Frankin Coranora Dialysis- PA<br>Moses Taylor Hospital Renat Unit           | 770 JOHNSVILLE BLVD<br>700 GUINCY AVE            | WARMINSTER<br>SCHANTON               | PA<br>PA | 16510-1724               | 39-2320            | 100777141 0025                   |
| Jermeraville Distysia Center   | 1011 W BALTIMORE PIKE                            | WEST GROVE<br>PARIS                  | PA_      | 19390-9446<br>15021      | 39-2631<br>392565  | 1007294300001<br>1007451930001   |
| Waynesburg Delysis   | 248 ELM DR                                       | WAYNESBURG                           | PA       | 15370-8269<br>16407-1420 | 39-2641<br>30-2580 | 1007451930014<br>100763558 0022  |
| Corry Dialysis Dubols Dialysis   | 300 YORK ST<br>  5780 SHAFFER RD                 | CORRY<br>DU BOIS                     | PA       | 15801-3872               | 39-2526            | 100763558 0124                   |
| Clearfield Dielysis West Philadelphia Dialysis                                   | 1033 TURNPIKE AVE<br>7609 LINDBERGH BLVD         | CLEARFIELD<br>PHILADELPHIA           | PA       | 16830-3061<br>19153      | 39-2704<br>39-2513 | 100763558 0108<br>1007635580130  |
| McKeesport Olahysta  | 2001 LINCOLN WAY<br>250 KING OF PRUSSIA RD       | MCKEESPORT<br>RADNOR                 | PA<br>PA | 15131-2419<br>19087-5220 | 392532<br>392630   | 1007635580063<br>1007451930022   |
| Rednor Dielveis<br>Rostorough Dislycie   | 5000 UMBRIA ST                                   | PHILADELPHIA                         | PA       | 19128-4301               | 39-2516            | 1007635580127                    |
| South Philadelphia Dietysis Center<br>NE Philadelphia Dietysia Center            | 100 DICKINSON ST<br>518 KNORR ST                 | PHILADELPHIA<br>PHILADELPHIA         | PA<br>PA | 19147-8107<br>19111-4604 | 39-2556<br>39-2565 | 100729430 0030                   |
| Protectophie 42nd Street Distysis PDH ancester                                   | 4126 WALNUT ST<br>1412 E KING ST                 | PHILADELPHIA                         | PA<br>PA | 19104-3511<br>17602-3240 | 392521<br>39-2909  | 1007451930021                    |
| Lewislown Delysis Center   | 511 ELECTRIC AVE                                 | LEWISTOWN                            | PA       | 17044-1128               | 39-2598<br>392538  | 100729430 0021<br>1007451930005  |
| Prindrepria PMC Dulysis PDI-Walnut Tower   | SI N 39TH ST<br>634 WALNUT ST                    | PHILADELPHIA<br>PHILADELPHIA         | PA       | 19104-2640<br>19107-6109 | 39-2702            | 1007765290011                    |
| Jefferson Dialysis<br>Palmerton Dialysis Carder                                  | 14 CLARTON BLVD<br>185 DELAWARE AVE              | PATTSBURGH<br>PALMERTON              | PA<br>PA | 15236-3911<br>16071-1716 | 392573<br>39-2584  | 1007635580005<br>100729430 0007  |
| MI. Pocono Distysiu  | 100 COMMUNITY DR                                 | TOBYHANNA<br>NEWTOWN                 | PA<br>PA | 15455-5965<br>18940-1847 | 39-2705<br>39-2516 | 100729430 0023<br>100773429 0012 |
| Newtown Delysis Center Dishysis Center at Output Court                           | 930 TOWN CENTER OR                               | LANGHORNE                            | PA       | 19047-4260               | 39-2644            | 100773429 0001                   |
| Pelmer Distysis Center<br>McKecaport West Distysis                               | 30 COMMUNITY DR                                  | EASTON<br>MCKEESPORT                 | PA<br>PA | 18045-2658<br>15132-3963 | 39-2619<br>39-2700 | 1007294300013<br>1007451930018   |
| Elombeth Dialysis  | 201 MCKEESPORT RD                                | ELIZABETH<br>PHILADELPHIA            | PA<br>PA | 15037-1623               | 39-2710<br>39-2536 | 100763558 0119<br>100763558 0083 |
| Copbs Creek Distysts Pocono Distysts Center                                      | 100 PLAZA CT                                     | EAST STROUDSBURG                     | PA       | 18301-8258               | 38-2901            | 1007294300001                    |
| Bradlord Unitysis<br>Erie Diatysis   | 565 E MAIN ST<br>350 E BAYFRONT PKWY             | BRAUFORD<br>ERIE                     | PA<br>PA | 16701-1869<br>16507-2410 | 39-2523<br>39-2543 | 100703558 0120<br>100763558 0045 |
| Meadville Dialysis   | 19050 PAHK AVENUE PLZ<br>103 W STATE ROUTE 61    | MEADVILLE<br>MOUNT CARMEL            | PA<br>PA | 15335-4012<br>17851-2539 | 39-2537<br>39-2613 | 1007635680122<br>1007635580102   |
| Northumberland Delysia<br>Exten Dishysis Center                                  | 710 SPRINGOALE OR                                | EXTON                                | PA       | 19341-2626               | 39-2522<br>39-2534 | 100729430 0026<br>100729430 0027 |
| Camp Hill Derlysis Certier PDI-Johnstown   | 475 N 2151 ST<br>344 BUOFFELD ST                 | JOHNSTOWN                            | PA<br>PA | 17011-2223               | 39-2667            | 100776529 0000                   |
| PDI-Ebenslaug  | 236 JAMESWAY RD<br>67 W CHURCH ST                | ERFNSRURG<br>STEVENS                 | PA<br>PA | 15931-4207               | 39-2686<br>39-2700 | 1007765290004<br>1007375470004   |
| POLEphrata<br>Atlendate County Destrois  | 202 HAMPTON AVE N                                | FAIRFAX                              | SC       | 29827-4510<br>29805-4022 | 42-2557            | 425570<br>425409                 |
| Upatate Distrais Center<br>North Charleston Distrass                             | 500 RIVERS AVE                                   | NORTH CHARLESTON                     | SC<br>SC | 29405                    | 42-2540<br>42-2585 | ERU185                           |
| Gonte Creck Defrois  | 100 GREEN; AND OR                                | GOOSÉ CREEK                          | SC       | 29445-5354               | 42-2595            | ER0164                           |



| Alkuri Diatysia  | 775 MEDICAL PARK DR                           | AIKEN                           | sc         | 29801-6305                      | 42-2512                                  | 425123                                |
|--|---|---------------------------------|------------|---------------------------------|--|---------------------------------------|
| Feber Place Diviyals<br>Jecturg Dielysts                             | 3801 FABER PLACE DR<br>2897 W 5TH NORTH ST    | NORTH CHARLESTON<br>SUMMERVILLE | SC SC      | 29405-8533<br>29483-9874        | 42-2598<br>42-2520                       | ERD186<br>ERD183                      |
| Myrtin Beach Dietysis<br>Longs Dietysis                              | 3019 MAYFAIR ST<br>90 CLOVERLEAF OR           | MYRTLE BEACH<br>LONGS           | SC<br>SC   | 29577-5773<br>29588-9282        | 42-2610<br>42-2622                       | ERD163                                |
| North Orangeburp Otelysis  | 3031 SAINT MATTHEWS RD                        | ORANGEBURG                      | SC<br>SC   | 29118-1443<br>29670-1818        | 42-2508<br>42-2567                       | 422508<br>ERD143                      |
| Pendieton Dishysis Central Bambara Deshysis                          | 67 SUNSET OR                                  | PENDLETON<br>BAMBERG            | SC<br>SC   | 29003-1181                      | 42-2534                                  | 425347                                |
| Wallerboro Dielysis<br>Sentre Dielysis                               | 302 RUBY ST<br>228 BRADFORD BLVD              | WALTERSORD<br>SANTEE            | SC<br>SC   | 29488-2758<br>20142-8677        | 42-2578<br>42-2547                       | 425285<br>425472                      |
| Greer Kidney Center  | 211 VILLAGE DR<br>1000 SUMMERS AVE            | GREER<br>ORANGEBURG             | SC<br>SC   | 29851-1238<br>29115-4720        | 42-7539<br>42-2565                       | 425398<br>425050                      |
| South Orangoburg Delysie<br>Greenwood Delysie                        | 109 OVERLAND DR                               | GREENWOOD                       | SC         | 29646-4053                      | 42-2515                                  | 422515                                |
| Northeast Columbia Distysis Central Columbia Distysis                | 10 GATEWAY CORNERS PKWY<br>13511 MEDICAL DR   | COLUMBIA                        | SC.        | 29203-8905<br>29203-8504        | 42-2587<br>42-2529                       | ERD124<br>425294                      |
| Projetand Distysis Lancaster SC Distysis                             | 505A S PEARL ST<br>960 N WOODLAND DR          | PAGELAND<br>LANCASTER           | SC<br>SC   | 29725-2222<br>29720-1964        | 42-2562<br>42-2549                       | ER0134<br>425490                      |
| Fort Mill Diskysio   | 1975 CAROLINA PLACE DR                        | FORT MILL                       | 8C<br>8D   | 29708-8922                      | 42-2909<br>43-2505                       | ERD187<br>5400592                     |
| Rosebud Distysis   | 1 SOLDIER CRESK RD                            | ROSEBUO                         | SD         | 57301-2986<br>57570-0610        | 43-2504                                  | \$400593                              |
| Sixus Faits Community Delysis Unit                                   | Address 1                                     | SIOUX FALLS<br>CIN              | Strate     | 57105-1016<br>Zip               | 43-2503<br>Medicare Certification Number | 5400590<br>Primary Medicaló Number    |
| Collerville Dictysis   | 791 W POPLAR AVE                              | COLLIENVILLE                    | TH         | 2ip<br>38017-2543<br>38343-3044 | 44-2648<br>44-2598                       | 0442848<br>0442590                    |
| Humboldt Dialysts<br>Camden Oslysts                                  | 221 4 OSBORNE ST<br>165 W MAIN ST             | HUMBOLDT<br>CAMDEN              | TH         | 38320-1767                      | 44-2907                                  | 0442607                               |
| Brownsville Otslysis Seirner Dialysis                                | 380 N DUPREF, AVE<br>251 OAKGHOVE RD          | BROWNSVILLE<br>SELMER           | TH.        | 38375-1881                      | 44-2599<br>44-2592                       | 0442589<br>0442502                    |
| Gatteria Litatysis<br>Bolivar Daviyala                               | 9160 HIGHWAY 64<br>515 PECAN DR               | LAKELAND<br>BOLIVAR             | TH         | 38002-4768<br>38008-1611        | 44-2611<br>44-2501                       | 0442611<br>0442601                    |
| hiorth Jackson Diskysis  | 217 STERLING FARMS DR                         | JACKSON                         | TN         | 38305-5727                      | 44-2900                                  | 0442600                               |
| Carringe Dielysis Pictwick Dialysis                                  | 37 CARRIAGE HOUSE DR<br>121 PICKWICK 87       | JACKSON<br>SAVANNAH             | TN<br>TN   | 38372-1953                      | 44-2550<br>44-2632                       | 0442550<br>0442632                    |
| Levington Distysts Smyrne Distysts                                   | 317 W CHURCH ST<br>S37 STONECREST PKWY        | LEXINGTON<br>SMYRNA             | TH         | 36351-2095<br>37167-6384        | 44-2522<br>44-2571                       | 0442022<br>0442671                    |
| Somerville Codysts   | 12475 US HIGHWAY 64                           | SOMERVALLE                      | TN         | 36068-6029                      | 44-2683                                  | 0442553                               |
| Memphis Downtown Distysis Melington Distysis                         | 2076 UNION AVE<br>6510 WILKINSVILLE RD        | MEMPHIS<br>MILLINGTON           | TN         | 36104<br>36053-1537             | 44-2682                                  | 0442682                               |
| Capalville Dialysis Center<br>Clarksville Horth Dialysis             | 7008 E SHELBY DR<br>3071 CLAY LEWIS RO        | MEMPHIS<br>CLARKSVILLE          | TH         | 36125-3416<br>37040-6141        | 44-2672                                  | 0442872                               |
| Tannessee Vylley Distysis Center<br>Marrohit Southeast Distysis      | 107 WOODLAWN DR<br>1805 MORIAH WOODS BLVD     | JOHNSON CITY<br>MEMPHIS         | TN         | 37604-6267<br>38117-7119        | 44-2666<br>44-2674                       | 0442666<br>0442874                    |
| Willemson County Dielyers  | 3903 CAROTHERS PKWY                           | FRANKLIN                        | TN         | 37057-5036                      | 44-2587                                  | 0442587                               |
| Knowille Central Distysts Livingston TN Distysts                     | 9141 CROSS PARK DR<br>308 OAK ST              | KNOXVILLE<br>LIVINGSTON         | TN         | 37923-4567<br>38570-1729        | 44-2681<br>44-2689                       | 0442681<br>0442689                    |
| Galleria Home Training Distysis PD<br>Lawrenceburg Distysis          | 9045 HIGHWAY 64<br>2022 N LOCUST AVE          | LAKELAND<br>LAWRENCEBURG        | TN<br>NT   | 38002-8394<br>38464-2335        | 44-2678<br>44-2612                       | 0442678<br>0442612                    |
| Memphis East Delysis   | SO HUMPHREYS CTH                              | MEMPHS<br>GALLATIN              | TN         | 38120-2372<br>37066-3019        | 44-2676<br>44-2623                       | 0442578<br>0442623                    |
| Sumner Distysts Cumbertand Distysts                                  | 312 HOSPITAL DR                               | MADISON                         | TN         | 37115-5037                      | 44-2617                                  | 0442617                               |
| Oyacaburg Distysis Ctarloville Distysis                              | 1575 PARR AVE                                 | DYERSBURG<br>CLARKSVILLE        | TN         | 38024-3151<br>37043-5093        | 44-2533<br>442556                        | 0442533<br>0442566                    |
| Memphis South Dishais<br>Martenaboro Dishais                         | 1205 MARUN RD                                 | MEMPHIS<br>MURFREESBORO         | TH         | 38115-5812<br>37130-2470        | 447549<br>44-2549                        | 0442649<br>0442549                    |
| Whitebridge Dialysis   | 103 WHITE BRIDGE PIKE                         | NASHVILLE<br>COLUMBIA           | TN         | 37209-4539<br>38401-3517        | 462540<br>44-2539                        | 0442540<br>0442539                    |
| Countries Dishysis Cookeylite Dishysis                               | 140 W 7TH ST                                  | COOKEVILLE                      | TN         | 35501-1726                      | 44-2511                                  | 0442511                               |
| Tipten County Distyres Memptes Central Distyrie                      | 107 TENNESSEE AVE<br>BBD LINDEN AVE           | COVINGTON<br>MEMPHIS            | TN         | 38019-3502<br>38126-2412        | 44-2604<br>44-2573                       | 0442904<br>0442573                    |
| Spring Branch Dialysis   | 1425 BLALOCK<br>1300 N VIRGINIA ST            | HOUSTON<br>PORT LAVAÇA          | TX<br>TX   | 77055-4446<br>77979-2512        | 45-2778<br>67-2595                       | 1773952-02<br>2025991-01              |
| Port Lavaca Dialysis<br>South Austin Dialysis Center                 | 6114 S 1ST 8T                                 | AUSTIN                          | TX         | 78745-4008                      | 45-2692                                  | 1797011-02                            |
| Northwest Sun Antonio Distysis Center<br>New Brauniets Distysis      | B132 FHEDERICKSBURG RD<br>900 LOOP 337        | SAN ANTONIO<br>NEW BRAUNFELS    | TX<br>TX   | 76229-3312<br>76130-3555        | 45-2623<br>45-2798                       | 0943724-01<br>1812232-02              |
| Spring Distysis Cuero Lukeview Dialysis                              | 1105 E GROADWAY ST                            | HOUSTON                         | TX         | 77090-3043                      | 45-2787<br>45-2889                       | \$606431-02<br>1976567-01             |
| Hunteville Distysis  | 521 IH 45S<br>1250 E CLIFF DR                 | HUNTSVILLE<br>EL PASO           | TX         | 77340-5651<br>79902-4850        | 45-2683<br>45-2720                       | 0942849-01<br>0678322-09              |
| West Texas Distysts Sharmon Distysts Center                          | 205 W LAMBERTH RD                             | SHERMAN                         | ŦΧ         | 75092-2659                      | 45-27/4                                  | 0943144-01                            |
| El Milegro Dialysis Unit<br>Mainland Dialysis                        | 2800 S INTERSTATE HWY 35                      | LA MARQUE                       | TX<br>TX   | 76704-5700<br>77568-4922        | 45-2727<br>45-2635                       | 1788646-02<br>1738189-02              |
| Sen Antonio Distysis Center<br>Rockport Distysis                     | 1211 E COMMERCE ST<br>2102 FM 2165            | SAN ANTONIO<br>RDCKPORT         | 1×         | 78205-3307<br>78382-4345        | 45-2570<br>672600                        | 1812232-04                            |
| Beerlife Distrate  | 100 W HUNTINGTON ST                           | BEEVILLE<br>EL PASO             | TX<br>TX   | 78102-3324<br>79902-6543        | 67-2552<br>67-2508                       | 1851578-02<br>1760589-02              |
| Sun City Dialysis Center The Woodlands Dialysis Center               | ROO NEWMAN ST<br>ROOT PINECROFT OR            | SHENANDOAH                      | ΤX         | 77380-3178                      | 67-2581                                  | 1809580-01                            |
| Carrotton Diskuss<br>Bayou City Diskysis                             | 1544 VALWOOD PKWY<br>10655 EASTEX PWY         | CARROLLTON<br>HOUSTON           | - TX       | 75006-8425<br>77093-4323        | 67-2548<br>67-2535                       | 1830481-02<br>1792180-01              |
| UT Southwestern Oakolif Distysio Lancaster Distysis                  | 610 WYNNEWOOD DR                              | DALLAS<br>LANCASTER             | - TX       | 75224<br>75146-4005             | 45-2773<br>67-2520                       | 0943135-01<br>1761503-02              |
| Las Palmas Dialysis Center   | 803 CASTROVALLE RD                            | SAN ANTONIO                     | ŤΧ         | 78237-3145<br>77090-3637        | 87-2521<br>45-2784                       | 1772774-02<br>0943177-01              |
| Houston Kidney Center Cypricis Station<br>Mad-Center At Home         | 221 FM 1980 RD W<br>7580 FANNIN ST            | HOUSTON<br>HOUSTON              | TX<br>TX   | 77054-1939                      | 67-2583                                  | 0942898-10                            |
| UT Southwestern-Daltas Otalyats Downtown San Antonio Otalyats        | 8230 ELMBROOK DR<br>615 E DUINCY ST           | DALLAS<br>SAN ANTONIO           | TX<br>TX   | 75247-4010<br>78215-1800        | 45-2736<br>67-2556<br>67-2516            | 0879041-01<br>1812232-05              |
| Riverpentes Dialysis Hearner Dialysis Center                         | 1123 N MAIN AVE<br>106 CEDAR ST               | SAN ANTONIO<br>HEARNE           | TX<br>TX   | 78212-4738<br>77859-7573        | 67-2516<br>67-2589                       | 177/4903-02<br>2042343-01             |
| Lunkin Dialysis Center   | 700 S JOHN REDDITT DR                         | LUFKIN                          | 7X         | 75904-3145                      | 45-2639                                  | 0878548-01                            |
| Monorief Dielysis Center<br>North Hole Dialysis                      | 600 W 317H ST<br>7927 BOULEVARD 26            | AUSTIN<br>NORTH RICHLAND HILLS  | TX<br>YX   | 78705-1144<br>76180-7103        | 45-2763<br>67-2620                       | 0943159-01                            |
| Bracevine Oblysis Gartend Distysis                                   | 1600 W NORTHWEST HWY<br>176 E CENTERVILLE RD  | GRAPEVINE<br>GARLAND            | TX<br>TX   | 76051-8131<br>75041-4640        | 67-2531<br>67-2555                       | 1817645-02<br>1918958-01              |
| Memorial Dahysis Center<br>Mission Hills Otalysis                    | 11821 KATY FWY<br>2700 N STANTON ST           | HOUSTON<br>EL PASO              | TX<br>TX   | 77079-1501<br>70902-2500        | 45-2755<br>45-2958                       | 0943052-01<br>1565731-04              |
| Upper Valley Distysus  | 7933 N MESA ST<br>11515 MARKET STREET RD      | EL PASO<br>HOUSTON              | 1 12<br>12 | 79932-1899<br>77029-2305        | 67-2536<br>67-2503                       | 1841371-02                            |
| Jacinto Dialysia Center<br>Mid Cities Dialysia Center                | 117 E KARWOOD RD                              | HURST                           | TX         | 76054-3043                      | 67-2579                                  | 0942696-06                            |
| Dearbrook Dailysis<br>Manymont Dialysis Center                       | 9660 FM 1960 BYPASS RD W<br>2391 NE LOOP 410  | HUMBLE<br>SAN ANTOHIO           | TX<br>Tx   | 77336-4039<br>78217-5675        | 67-2580<br>67-2523                       | 1802556-02<br>1764748-02              |
| Henderson Distysis Center  | 1002 US HWY 79 H<br>1820 PETER GARZA ST       | HENDERSON<br>SAN MARCOS         | TX<br>TX   | 75652-6008<br>76698-7407        | 45-2803<br>45-2709                       | 0943243-01<br>1767428-02              |
| Hill Country Dishrais Center of Sen Mercos Luite CMI Dishrais Center | BOS N BECKLEY AVE                             | DALLAS                          | TX I       | 76203-1612                      | 67-2580                                  | 0942696-05<br>1841496-02              |
| DeVita East Distyals Clinic<br>Northwest Medical Center Distyars     | 11988 PELLICANO DR<br>5284 MEDICAL DR         | EL PASO<br>SAN ANTONIO          | TX<br>TX   | 79936-6267<br>78229-4849        | 67-2568<br>67-2515                       | 1761637-02                            |
| Sew Creek Dishais<br>Waterloo Dishais Center                         | ASTR HIGHWAY & N<br>STIO BURNEY RD            | HOUSTON<br>AUSTIN               | - TX       | 77084-5282<br>78758-2003        | 67-2549<br>45-2096                       | 1829517-02<br>1776920-02              |
| Cedar Park Dustyars Center Taytor Dishrsis                           | 1720 E WHITESTONE BLVD<br>3100 W 2ND ST       | CEDAR PARK<br>TAYLOR            | TX<br>TX   | 78513-7640<br>78574             | 67-2591<br>67-2617                       | 1929846-01                            |
| Merkitan Obsysis Conter  | 201 W FAIRMONT PKWY                           | LA PORTE                        | - TX       | 77571-6303                      | 67-2511                                  | 1395293-20                            |
| Willowbrook Olehyses<br>Marrsheld Olehysie Center                    | 12120 JONES RO<br>987 N WALMUT CREEK DR       | HOUSTON<br>MANSFIELD            | TX<br>TX   | 77070-5280<br>76063-8016        | 67-2536<br>67-2550                       | 1797268-02<br>1879272-02              |
| Arlington Distysis<br>Summit Distysis Center                         | 1250 E PIONEER PKWY<br>3150 POLK ST           | ARLINGTON<br>HOUSTON            | TX<br>TX   | 76010-6423<br>77003-4631        | 67-2525<br>67-2537                       | 1767899-02<br>181 <del>8</del> 522-02 |
| Denison Distys/s Center  | 1220 REBA MOENTINE LANE<br>403 W GRAND PKWY S | DENISON<br>KATY                 | TX<br>TX   | 75020-9057<br>77494-8358        | 45-2665<br>45-2761                       | 0942858-01<br>0943094-01              |
| Grand Partnery Distysis Center<br>Transmountain Distysis             | 5255 TRANS MOUNTAIN DR                        | EL PASO                         | ΣŢ         | 79924-3832                      | 67-2501                                  | 1706901-02                            |
| DaVita Downlown Oales Davysis<br>Rockwell Davysis Conter             | 2515 SWISS AVE<br>2455 RIDGE RO               | DALLAS<br>ROCKWALL              | TX         | 75204-8223<br>75087-5530        | 67-2553                                  | 1851693-02                            |
| Southcross Dielysis Center<br>South Shore Dielysis Center            | 4802 E SOUTHCROSS BLVD<br>212 GULF FWY S      | SAN ANTONIO<br>LEAGUE CITY      | TX<br>TX   | 76222-4911<br>77573-3957        | 67-2519<br>67-2522                       | 1781355-02<br>1834103-02              |
| Houston Kidney Center Southwest                                      | 11111 BROOKLET DR                             | HOUSTON                         | TX         | 77099-3555<br>78006-2859        | 45-2780<br>67-2576                       | 0943151-01<br>1812232-06              |
| Bonne Delysis Center Bonnem Delysis                                  | 1360 S MAIN ST<br>201 W 5TH ST                | BORNE<br>BONHAM                 | 1x         | 75418-4302                      | 67-2513                                  | 1766313-02                            |
| Victoria Dalysis Center<br>Edna Dialysis Center                      | 1405 VICTORIA STATION DR<br>1008 N WELLS ST   | VICTORIA<br>EDNA                | TX<br>TX   | 77901-3092<br>77957-2153        | 45-2558<br>67-2547                       | 0942623-01<br>1851594-02              |
| Magnolis Delivers Center Rock Prente Hoad Dialysis                   | 17649 FM 1486 RD<br>1805 ROCK PRAIRIE RD      | MAGNOLIA<br>COLLEGE STATION     | TX<br>TX   | 77354-5235<br>77845-8358        | 67-2504                                  | 1740078-02                            |
| Livingston Dishrate Center   | 209 W PARK                                    | LIVINGSTON                      | 拉          | 77351-7020                      | 45-2661<br>67-7619                       | 0942831-01                            |
| Kautman Distysis   | 2051 M.LLENNIUM DR                            | KAUFMAN                         |            | 75142-8865                      | ar-zorz                                  |                                       |

|  |   |                                  |          |  |                               | 1 5000                     |
|--|---|----------------------------------|----------|--|-------------------------------|----------------------------|
| First Colony Distysia Center<br>Seaty Distysis                       | 2242 CHAMPIONSHIP DR                                | SUGAR LAND<br>SEALY              | TX       | 77478-5094<br>77474-8026                                       | 67-2502<br>672506             | 1949671-01<br>2043895-01   |
| Cytair Distycis Center<br>Peurspat Distynia                          | 19110 JONES RD                                      | HOUSTON<br>PEARSALL              | TX       | 77065-4489<br>78061-3414                                       | 45-2762<br>45-2740            | 0943102-01<br>0879082-01   |
| Out Call Dialysis Gamer Dailysis                                     | 2000 S LLEWELLYH AVE<br>519 H WOOD ST               | DALLAS<br>GAMER                  | TX       | 75224-1804<br>75844-1745                                       | 45-2694<br>45-2697            | 06793Z2-13<br>1700610-02   |
| North Houston Dielysis Center Dalles East Dislysis                   | 3312 N BUCKNER BLVO                                 | HOUSTON<br>DALLAS                | TX<br>TX | 77076-1020   | 45-2578<br>45-2522            | 0942896-01<br>0943391-01   |
| Omni Dishisis Center   | 9350 KIRBY DR                                       | HOUSTON                          | TX<br>TX | 77054-2526<br>77339-2053                                       | 45-2687<br>45-2646            | 0942954-01<br>0942781-01   |
| Kingwood Dialysia Center Pinecresi Dialysia Center                   | 2300 GREËN ÖAK DR<br>913 E PINECREST OR             | MARSHALL                         | TX       | 75070-7309   | 45-2663                       | 0942781-04                 |
| Cherochicw Dialysts Kerrytte Dialysts                                | TTT BRELDON RD                                      | CHANNELVIEW<br>KERRVILLE         | TX<br>?x | 77530-3509<br>78028-8072                                       | 45-2647<br>45-2546            | 0878597-01<br>0878985-01   |
| Pin Out Dielysis<br>Brookriver Dielysis                              | 1302 PIN DAK HD<br>15101 BROOKRIVER DR              | DALLAS                           | TX<br>TX | 77494-0848<br>75247-4003                                       | 45-2847<br>45-2703            | 0679322-07<br>0678902-01   |
| Med Center Omlysis<br>Brenham Distysia                               | SG10 ALMEDA RD                                      | HOUSTON<br>BRENHAM               | TX<br>YX | 77004-7515<br>77833-8621                                       | 45-2572<br>45-2541            | 0879185-01<br>0942757-01   |
| Cleveland Distysia Center Corres Distysia Center                     | 600 E HOUSTON<br>500 MEDICAL CENTER BLVD            | CLEVELAND                        | - TX     | 77327-4689<br>77304-2899                                       | 45-2731<br>45-2708            | 0879058-01<br>1395793-05   |
| Fourth Street Distyses   | 3301 N 41H ST                                       | LONGVIEW                         | TX.      | 75005-5146<br>7/029-1959                                       | 45-2776<br>45-2530            | 08790322-02<br>0210395-02  |
| Sen Jacinto Dielysis<br>Southwest San Antonio Dielysis Center        | 11430 EAST FWY<br>7515 BARLITE BLVD                 | SAN ANTOHIO                      | ŤΧ       | 75224-1311   | 45-2571                       | 1396293-07                 |
| Sepernont Dialysis Northwest Kidney Center                           | 11029 NORTHWEST FWY                                 | HOUSTON<br>HOUSTON               | TX.      | 77099-6736<br>77092-7311                                       | 45-2612<br>45-2642            | 0878373-01<br>0942785-01   |
| Houston Dialysia<br>Love Star Olalysia                               | 7543 SOUTH FWY                                      | HOUSTON                          | TX_      | 77021-5028<br>77081-4815                                       | 45-2564<br>45-2676            | 0878209-01<br>0878712-01   |
| North Loop East Disvisia   | 7139 NORTH LOOP E                                   | HOUSTON<br>HOUSTON               | TX       | 77028-6903<br>77078-6948                                       | 45-2706<br>45-2875            | 0678886-01<br>1634487-02   |
| Brookhollow Charysle   | 4918 W 34TH ST<br>7200 GATEWAY BLVD E               | HOUSTON<br>EL PASO               | TX.      | 77092-6808<br>79915-1301                                       | 45-2868<br>45-2707            | 0679322-18<br>1565731-02   |
| Cuto Vista Delysia<br>Tombell Dislysia Center<br>Peerland Dislysia   | 77720A TOMBALL PKWY                                 | TOMBALL<br>PEARLAND              | ŢŶ       | 77375-<br>77581-7879   | 45-2743<br>45-2845            | 0943011-01<br>0879327-05   |
| Floresville Dialysis   | 543 101H ST   | FLORESVILLE                      | TÂ<br>TX | 78114-3107   | 45-2733                       | 1895659-02                 |
| Mese Viste Dielysis<br>Southwest San Antonio Dielysis                | 1620 SOMERSET RD                                    | EL PASO<br>SAN ANTONIO           | ТX       | 79902-3135<br>76211-3021                                       | 45-2758<br>45-2605            | 0943078-02<br>0878340-01   |
| Colles Month Diskysta Centor<br>Reliard Diskysta                     | 11886 GREENVILLE AVE<br>1335 LA CONCHA LN           | HOUSTON                          | TX<br>TX | 75243-9743<br>77054-1809                                       | 45-2884<br>45-2705            | 0942996-04<br>0942922-01   |
| College Station Dialysis PDI-South Housion                           | 701 UNIVERSITY OR<br>5989 SOUTH LOOP E              | COLLEGE STATION                  | TX       | 7/840-1430<br>77033-1017                                       | 45-2550<br>45-2686            | 0942587-01<br>1658906-02   |
| Central Houston Diolysis   | 610 5 WAYSIDE OR                                    | HOUSTON                          | TX<br>TX | 77011-4640<br>75682-5019                                       | 45-2677<br>45-2665            | 0676852-D1<br>1679615-D2   |
| Kapore Distysta Center  Downtown Houston Diefysia Center             | 2207 CRAWFORD ST                                    | HOUSTON                          | TΧ       | 77002-8915<br>70035-5204                                       | 45-2999<br>45-7741            | 1695462-02<br>0679140-62   |
| Lorna Vista Dialysia Center<br>Gonzalea Dialysia Center              | 1382 LOMALAND DR<br>1406 N SARAH DEWITT DR          | GONZALES                         | 1X<br>1X | 70029-2702   | 45-2734                       | 0942997-01                 |
| Karly Cinco Ranch Delysis HES Dielysis Center                        | 1265 ROCK CARYON DA<br>1401 BROWN TRL               | BEDFORD                          | TX<br>TX | 77450-3831<br>78022-6416                                       | 45-2803<br>45-2503            | 1738692-02<br>1398293-03   |
| Calleghan Road Davysia<br>NorthStar Davysia Center                   | 3151 CALLAGHAN RD<br>380 W LITTLE YORK RD           | SAN ANTONIO<br>HOUSTON           | XX<br>XX | 78225-3419<br>77076-1303                                       | 45-2587<br>45-2675            | 0678266-01<br>0678837-01   |
| Central City Dictysis<br>South Sen Antonio Dictysis Center           | 1300 MURCHISON DR<br>1313 SE MILITARY DR            | EL PASO                          | TX<br>TX | 79902-4840<br>78214-2850                                       | 45-2747                       | 1553777-01<br>1398293-02   |
| River Park Diahala   | 2010 S LOOP 336 W                                   | CONROE<br>LONGVIEW               | TX<br>TX | 77504-3313<br>75601-6454                                       | 45-2896<br>45-2744            | 0679322-15<br>1396293-05   |
| Longdew Distysia Center Marshall Distysia Center                     | 1301 S WASHINGTON AVE                               | MARSHALL<br>GALVESTON            | TX       | 75670-8215<br>77561-4305                                       | 45-2624<br>45-2520            | 1396293-01<br>1218232-02   |
| Island Dialysia<br>Utah Valley Dialysis Center                       | 5620 BROADWAY ST<br>1005 N 500 W                    | PROVO                            | ur_      | 84004-3305   | 48-2525                       | 953372911053               |
| Timpanogos Dialysis<br>Weber Valley Dialysis                         | 1055 N 500 W<br>1920 W 2501H N                      | PROVO<br>MARRIOTT-SLATERVILLE    | UT<br>UT | 84404-9233   | 46-2524<br>46-2539            | 1811139561<br>1023284171   |
| Lone Peak Dialyais<br>West Bountful Dialyais                         | 1175 E 50 S<br>724 W 500 S                          | AMERICAN FORK                    | UT       | 84003-2845<br>84087-1471                                       | 46-2535<br>48-2520            | 1306025499<br>870570546015 |
| Greater Portsmouth Harrisonburg Dialys/s                             | 3510 DUEEN ST<br>871 CANTRELL AVE                   | PORTSMOUTH<br>HARRISONEURG       | VA<br>VA | 23707-3238<br>22801-4323                                       | 49-2618<br>49-2507            | 1775597429<br>1427012973   |
| Windhester Distysis<br>Carnett Distysis Center                       | 190 CAMPUS BLVD<br>1800 CAMELOT DR                  | WINCHESTER<br>VIRGINIA BEACH     | VA<br>VA | 22801-2872<br>23454-2440                                       | 49-2523<br>49-2517            | 1083459980                 |
| Front Royal Dustysia   | 1077D N SHENANDOAH AVE                              | FRONT ROYAL                      | VA.      | 22630-3546<br>23502-4019                                       | 49-2573<br>49-2629            | 1962644332<br>1962366082   |
| Leigh Delysis Center Garrisonville Distysts Center                   | 70 DOC STONE HD                                     | STAFFORD                         | VA.      | 22556-4028   | 49-2837<br>49-2558            | 1225075714<br>1477517738   |
| Arlington Dialysis<br>Charlottesville North Dialysis                 | 1701 N GEORGE MASON OR<br>1800 TIMBERWOOD BLVD      | CHARLOTTESVILLE                  | VA<br>VA | 22205-3610<br>22911-7544                                       | 49-2636                       | 1700844859                 |
| Peninsula Dialysia Center<br>Alexandria Dialysia                     | 716 DENBIGH DLVD<br>5150 DUKE ST                    | NEWPORT NEWS                     | VA.      | 23808-4414<br>22304-2905                                       | 49-2617<br>49-2589            | 1508820564<br>1083678320   |
| Arreta Chirysts<br>Harbour View Diolysks                             | 15151 PATRICK HENRY HWY<br>1039 CHAMPIONS WAY       | AMELIA COURT HOUSE<br>SUFFOLK    | VA<br>VA | 23002-4700<br>23435-3761                                       | 49-2583                       | 1861456113                 |
| Leesburg Virginia Diatysta<br>Charter Colony Diatysia Center         | 224D CORNWALL ST NW<br>2317 COLONY CROSSING PL      | LEESBURG<br>MOLOTHIAN            | VA<br>VA | 20176-2700<br>23112-4200                                       | 49-2654<br>49-2650            | 1669631297<br>1518094192   |
| Williamsburg Delysis   | 500 SENTARÁ ČÍŘ<br>14664 GAP WAY                    | WILLIAMSBURG<br>GAINESVILLE      | VA<br>VA | 23158-5/27<br>20156-1083                                       | 49-2651<br>49-2652            | 1286556769<br>1831223114   |
| Haymerket Dissysis<br>McCowne Norfolk Dissysis                       | 2201 COLONIAL AVE                                   | NORFOLK                          | VÃ<br>VÃ | 23517-1926<br>23696-1777                                       | 49-2958<br>49-2653            | 1700055399<br>1831382845   |
| Butter Farm Dishysis.<br>Leidnoton Dishysis                          | 501 BUTLER FARM RD<br>756 N LEE HWY                 | HAMPTON<br>LEXINGTON             | VA.      | 24450-3724   | 49-2539                       | 1467018518<br>1548224470   |
| Norfolk Diatysis Center<br>Stauman Diatysis                          | 902 NORFOLK SO<br>29 KOLEWOOD BLVD                  | NORFOLK<br>STAUNTON              | VA.      | 23502-3235<br>24401-9355                                       | 49-2537<br>49-2528            | 1988638688                 |
| Hitouta Delysis<br>COC of Woodbridge                                 | 671 HIOAKS RD<br>2751 KILLARNEY OR                  | RICHMOND<br>WOODERIDGE           | VA<br>VA | 23225-4072<br>22122-4119                                       | 49-2556<br>49-2521            | 1558325704<br>1386800586   |
| Radioni Distysis East End Distysis Center                            | 500 F MAIN ST<br>2201 E MAIN ST                     | RADFORD<br>RICHMOND              | VA<br>VA | 24141-1826   | 49-2619<br>49-2534            | 1801850870<br>1740244961   |
| Virginia Beach Dialysis Center First Landing Dialysis Center         | 740 INDEPENDENCE CIR<br>1745 CAMELOT DR             | VIRGINIA BEACH<br>VIRGINIA BEACH | VA<br>VA | 23456-6436<br>23454-2435                                       | 49-2575<br>49-2812            | 1407416396<br>1689638819   |
| Covincian Districts  | 2504 VALLEY RIDGE RD<br>1875 CAMPUS COMMONS DR      | COVINGTON                        | VA VA    | 24426-6339<br>20191-1564                                       | 49-2522<br>49-2525            | 1407810617<br>1750345732   |
| Reston Dietysis Center CDC of Alexandria                             | 5999 STEVENSON AVE                                  | ALEXANDRIA<br>STERLING           | VÃ.      | 22304-3302   | 49-2562<br>49-2541            | 1528022720<br>1516921527   |
| CDC Starting Districts First Cotorest DeVire At Home                 | 1157 FIRST COLONIAL RD                              | VIRGINIA BEACH                   | VA<br>VA | 23454-2432<br>22162-3619                                       | 49-2533<br>49-2560            | 1750315925<br>1318901218   |
| Tyson's Corner Delysis Fairlas Delysis Center                        | 8501 ARLINGTON BLVD                                 | FAIRFAX                          | VÃ<br>VÀ | 22031-4625   | 49-2591<br>49-2598            | 1255395158<br>1589538835   |
| Henrico County Distysta Fair Quits Distysta                          | 3956 PENDER DRIVE                                   | FAIRFAX                          | VA       | 23027-2950<br>22030-8091                                       | 49-2626                       | 1346204575                 |
| Francurie Dalysis Center<br>CDC of Springfield                       | 5996 KING CENTRE DRIVE<br>8360 TRAFORD LN           | ALEXANDRIA<br>SPRINGFIELD        | VA<br>VA | 22315-5744<br>22152-1571                                       | 49-2623<br>49-2635            | 1548224777<br>1245294230   |
| Ophney Dialysts Culoeper Dialysts                                    | 2028 DABNEY RD<br>430 SOUTHRIDGE PARKWAY            | RICHMONO<br>CULPEPER             | VA<br>VA | 23230-3348<br>22701-3791                                       | 49-2506<br>49-2543            | 1154385375<br>1083678296   |
| Mehenth Dishala Center<br>Hopewell Dahala Center                     | 201A WEAVER AVE<br>301 W BROADWAY AVE               | EMPORIA<br>HOPEWELL              | VA<br>VA | 23047-1248<br>23000-2645                                       | 49-2561<br>49-2563            | 1558325696<br>1093779118   |
| Midfolinam Diefysis Portsmouth Diefysis                              | 14281 MIDLOTHIAN TPKE<br>2000 HIGH ST               | MIDLOTHIAN<br>PORTSMOUTH         | VA<br>VA | 23113-8580<br>23704-3012                                       | 49-2508<br>49-2616            | 1073577128<br>1760446728   |
| Apportation Dialysis Center Purcetytte Dialysis Center               | 15 W OLD ST<br>280 N HAYCHER AVE                    | PETERSBURG<br>PURCELLVILLE       | VA.      | 23803-3221<br>20132-3193                                       | 49-2504<br>49-2514            | 1395409913<br>1740244714   |
| Mechanicaville Dorlysia  | S191 ATLES RO                                       | MECHANICSVILLE<br>CHESAPEAKE     | VA<br>VA | 23116-1007<br>23320-0305                                       | 492505<br>49-2504             | 1579537716<br>1740244987   |
| Great Bridge Distysis Center<br>Richmond Community Hospital Distysis | 745 BATTLEFIELD BLVD H                              | RICHMOND                         | VA       | 23223-5311<br>24112-6714                                       | 49-7589<br>49-7580            | 1043274921<br>1316901457   |
| Marinsville Delysis<br>CDC Marassas Dialysis                         | 33 BRIDGE ST S<br>10855 LOMOND DH                   | MARTINSVILLE<br>MANASSAS         | VA<br>VA | 20109-2677   | 49-7549                       | 1093779125<br>1871567066   |
| Chester Dialysis Newport News Dialysis Center                        | 10380 IN UNBRIDGE RO<br>711 79TH ST                 | NEWPORT NEWS                     | VA VA    | 23631-1425<br>23606-2767                                       | 49-2607<br>49-2574            | 1376675009                 |
| Charjottesville Diskyals<br>Chessapeate Diskyals Center              | 1460 PANTOP'S MOUNTAIN PLACE<br>1400 CROSSWAYS BLVD | CHARLOTTESVILLE<br>CHESAPEAKE    | VA<br>VA | 22911<br>23320-2639  | 49-2564<br>49-2545            | 1770547036<br>1649234907   |
| Olympic View Distyels Center<br>Yakima Distyels Center               | 125 16TH AVE E C5B<br>1221 N 16TH AVE               | SEATILE<br>YAKIMA                | WA<br>WA | 98112<br>90902-1347  | 50-2525<br>50-2541            | 3990645<br>3990627         |
| Mt Adams Vidney Center<br>Bellevue Dishysis Center                   | 3220 PICARD PL<br>3535 FACTORIA BLVD SE             | SUNIVISIDE<br>BELLEVUE           | WA<br>WA | 96944-8400<br>98006-1293                                       | 50-2541<br>50-2514<br>50-2542 | 3990454<br>3990875         |
| Tacoma Distysis Center   | 3401 S 197H ST<br>101 187H ST SE                    | TACOMA<br>LONG BEACH             | WA<br>WA | 98405-1909<br>98631  | 50-2561                       | 3991072                    |
| Seavlew Dailysia Center Federal Way Community Distysia Center        | 1015 S 348TH ST                                     | FEDERAL WAY                      | WA       | 98003-7078   | 50-2513                       | 3016128                    |
| Everet Dialysis Center   | 6130 EVERGREEN WAY<br>2101 W DOLARWAY RD            | ÉVERETT<br>ELLENSBURG            | WA<br>WA | 98203-6419<br>98926-9310                                       | 50-7552                       | 3991114                    |
| Ellensburg Dialysis Center   |   |                                  | 44.4     | CHARLE WALL  |                               |                            |
| Guitaro Diolysia Center<br>Chinook Highey Center                     | 10219 1951H ST CT E                                 | GRAHAM<br>RICHLAND               | WA.      | 98338-7792<br>99362-4678                                       | 50-2554                       |                            |
| Graham Dielysis Center   | 10219 1951H ST CT E                                 | GRAHAM                           |          | 98336-7792<br>99362-4678<br>98012-1681<br>98502-4436<br>98662- | 50-2554<br>50-2555<br>50-2550 | 3991056                    |

| Westwood Dishesis Center                   | 2615 SW TRENTON ST              | SEATTLE          | WA. | 98126-3745  | 50-2544  | 3690900     |
|--|---------------------------------|------------------|-----|-------------|----------|-------------|
| Union Gap Disheis                          | 1236 AHTANUM REDGE DR           | UNION GAP        | WA_ | P6903-1813  | 50-2543  | 3990892     |
| Puyeling Diayxie                           | 716 SOUTH HEL PARK DR           | PLYALLUP         | WA  | 95373-1445  | 50-2534  | 3990751     |
| Lalesmood Community Dishels Center         | 5919 LAKEWOOD TOWNE CTR BLVD 5W | LAKEWOOD         | WA  | 95499-6513  | 50-2519  | 3990462     |
| Kent Dielvis Center                        | 21501 647H AVE S                | KENT             | WA  | 98032-1980  | 50-2520  | 3990548     |
| Mid Columbia Kidney Center                 | 19025 BURDEN BLVD               | PASCO            | WA  | 99301-9584  | 50-2504  | 3990447     |
| Fox River Districts                        | 1910 RIVERSIDE DR               | GREEN BAY        | WI  | 54301-2319  | 52-2501  | 1942264759  |
| Green Bay Northwood Debysis                | W 7305 ELM AVENUE               | SHAWANO          | WI  | 54186-1024  | 52-2511  | 1841255601  |
| Janusville Dielveis                        | 1305 WOODMAN RO                 | JAHESVILLE       | WI  | \$3545-1068 | 52-2503  | 1286696001  |
| Wisconsin Avenue Dietyels                  | 3801 W WISCONSIN AVE            | MILWAUKEE        | WI  | 53206-3155  | 52-2502  | 42058200    |
| Titletown Dialysis                         | 120 SEGLER ST                   | GREEN BAY        | V/1 | 54303-2636  | 52-2558  | 1134184971  |
| St. Croix Falls Distysis Center            | 744 E LOUISIANA ST              | SAINT CROX FALLS | WI  | 54024-9501  | 52-2519  | 1790740561  |
| Monroe Distrate                            | 11487H 5T                       | MÖNROE           | WI  | 53555-1050  | 52-2560  | 1508774029  |
| Brockfield Dialysia                        | 19395 W CAPITOL DR              | BROOKFIELD       | WI  | 53045-2736  | 52-2532  | 1661659036  |
| Cedarburg Disyels                          | N 54 W 6136 MOLL ST             | CEDARBURG        | WI  | 53012-2021  | 52-2529  | 1811951627  |
| Aurora Medical Group-Wassioma Distysis.    | 900 EAST DIVASION ST            | WAUTOMA          | W   | 54982-5944  | 52-2563  | 1589574042  |
| River Center Districts                     | 117 N JEFFERSON ST              | MILWAUKEE        | WI  | 532312-8150 | 52-2509  | 1174588933  |
| Out Crest Distres                          | 8201 S HOWELL AVE               | OAK CREEK        | WI  | 53154-8336  | 52-257B  | 1508055997  |
| Amery Diobats                              | 1970 ELDEN AVE                  | AMERY            | WI  | 54001-144B  | 52-2575  | 1750554333  |
| Aurura Medical Group-Oshkosh West District | LISS IN WEST HAVEN OR           | ознкозн          | WI  | 54904-7868  | 52-2580  | 1316147770  |
| Aurora Medical Group-Lake Geneva           | 146 E GENEVA SQ                 | LAKE GENEVA      | WI  | 53147-9894  | 52-2537  | 1336296300  |
| Aurora Medical Group-Marinette Dialysis    | 4081 OLD PESKTIGO RD            | MARINETTE        | WI  | 54143       | 52-2551  | 1437359990  |
| Aurora Medical Group-From County Dishals   | 1751 DECKNER AVE                | GREEN BAY        | WI  | 54302-2630  | 52-2552  | 1477600849  |
| Aurora Madical Group-Montowor Distrais     | 601 REED AVE                    | MANITOWOC        | V/I | 54220-2025  | 52-2562  | 1506905956  |
| Aurora Medical Group-Sturgeon Bay Distysts | 108 S 10TH AVE                  | STURGEON BAY     | WI  | 54235-1802  | 52-2566  | 16967722980 |
| Loordia Road Diabrate                      | 4120 W LOOMES RD                | GREENFIELD       | WI  | 53221-2052  | 52-2507  | 1720042559  |
| Aurora Medical Group-Fond du Lac           | 210 WISCONSIN AMERICAN DR       | FOND DU LAC      | WI  | 54937-2999  | 52-2526  | 1518167972  |
| Aucora Medical Group-Shebovouri            | 12414 KOHLER MEMORIAL DR        | SHEBOYGAN        | WI  | 53061-3129  | 52-2527  | 1053511410  |
| West Virginia Dalysis                      | 167 STOLUNGS AVE                | LOGAN            | WV  | 25001-4010  | \$1,2518 | 3810001706  |
| Parkersburg Dialysis                       | 1824 MURDOCH AVE                | PARKERSBURG      | WV  | 26101-3230  | \$1.2519 | 0402018-000 |
| Greenbrier Districts                       | 123 SENECA TRL                  | LEWISBURG        | W   | 24901-1564  | 51-2509  | 0005742000  |

### **APPENDIX 5**

### Map Quest Documentation

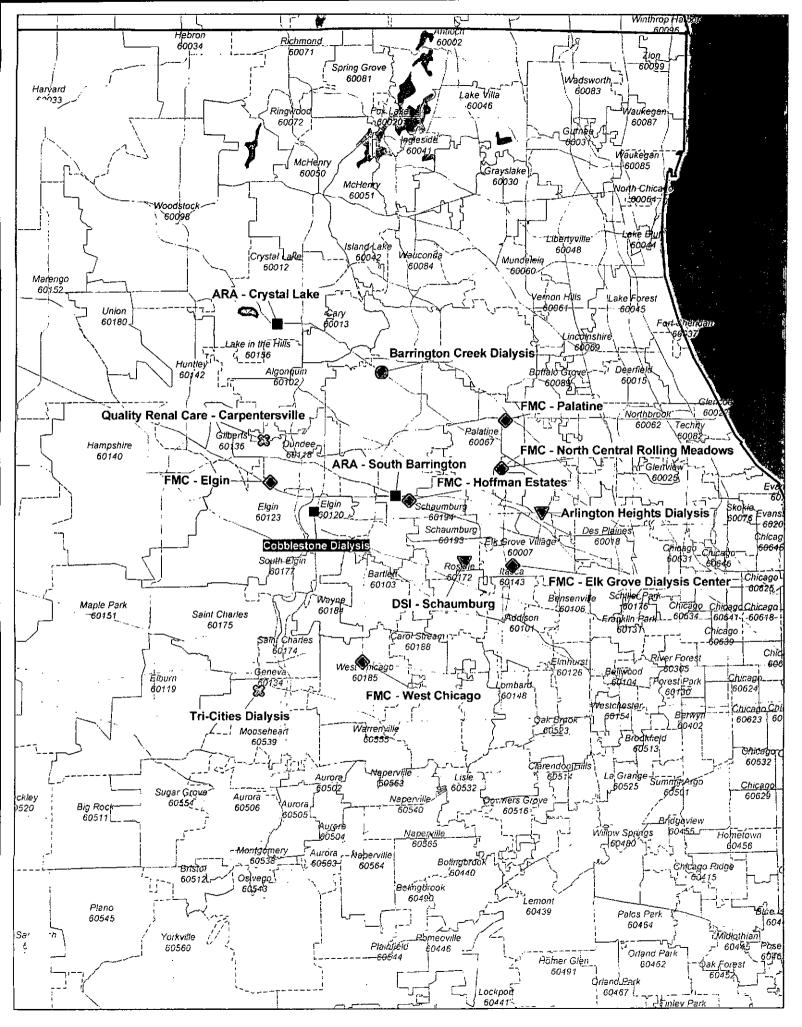
List of Facilities within 30 minutes of the Proposed Location Total Renal Care d/b/a Cobblestone Dialysis

ESRD FACILITIES WITHIN 30 MINUTES ADJUSTED TRAVEL TIME OF COBBLESTONE DIALYSIS 836 Dundee Ave, Éigin, IL 60120

| Reference No. 1 1 2 3 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 |                                     |                             |                    |          |       |                |      | To the same of the |
|---|-------------------------------------|-----------------------------|--------------------|----------|-------|----------------|------|--|
| -   |                                     |                             |                    |          |       |                |      | MapQuest Time  |
|   | FMC-Elgin                           | 590 Tollgate Rd             | Eigin              | ي        | 60123 | 3.97           | 6    | 10.35  |
| w 4   | ARA-South Barrington                | 33 W Higgins Rd             | Sauth Barringrton  | 긛        | 60010 | 6.65           | =    | 12.65  |
| 4   | FMC-Hoffman Estates                 | 3150 W Higgins Rd           | Hoffman Estates    | =        | 60169 | 7 14           | 13   | 14.95  |
|   | Quality Renal Care-Carpentersville  | 2203 Randall Rd             | Carpentersville    | =        | 60110 | 99'8           | 14   | 16.1   |
| S   | FMC-West Chicago                    | 1859 Neltnor Blvd           | West Chicago       | =        | 60185 | 13.92          | 22   | 25.3   |
| Ð   | DSI - Schaumburg                    | 1156 S. Roselle Road        | Scheumburg         | _        | 60193 | 13,21          | 23   | 26.45  |
| 7   | FMCNA - Rolling Meadows             | 4180 Winnelka Avenue        | Rolling Meadows    | <b>=</b> | 80009 | 16.69          | 24   | 27.6   |
| εο  | FMC-Elk Grove Village               | 901 Biesterflald Rd         | Elk Grove Village  | <b>=</b> | 60007 | 17.3           | 25   | 28.75  |
| σ   | QSi - Arlington Helghts             | 17 W. Golf Road             | Arlington Heights  | =        | 60005 | 17,67          | 25   | 28.75  |
| 5   | Tri-Cities Dialysis                 | 306 Randall Rd              | Geneva             | =        | 60134 | 16,2           | \$2  | 29.9   |
| ÷   | DVA - Barrington Creek              | 28214 W. Northwest HWY      | Lake Barrington    | =        | 60010 | 15.14          | 92   | 29.9   |
| 12  | ARA-Crystal Lake                    | 6299 Northwest HWY          | Crystal Lake       | _        | 60014 | 4              | 28   | 29.9   |
| 13  | FMC - Palatine                      | 691 E Dundee Rd             | Palatine           | _        | 60074 | 16,32          | 28   | 29.9   |
| 4   | Cystal Springs                      | 4900 South IL RTE 31        | Crystal Lake       | =        | 60012 | 15.56          | 27   | 31.05  |
| 4   | Crystal Springs                     | 4900 South IL RTE 31        | Crystal Lake       | _        | 60012 | 15.56          | 27   | 31.05  |
| ñ   | FMC - DuPage West                   | 450 E Roosevelt Rd          | West Chicago       | _        | 60165 | 18.17          | 59   | 33.35  |
| 16  | OSI - Buffalo Grave                 | 1291 West Dundes Road       | Buffalo Grove      | 2        | 6009  | 20.81          | 53   | 33.35  |
| 17  | FMC - West Betavia                  | Fabyan Park'y & Branson Dr. | Batavia            | æ        | 60510 | 19.23          | 32   | 36.8   |
| 91  | Quality Renal Care-Marengo          | 910 Greenlee St             | Marengo            | =        | 60152 | 25.94<br>42.04 | 33   | 37.95  |
| 9   | FMC-Glendale Heights                | 520 E North Ave             | Chicago            | ᆜ        | 60139 | 22.08          | ¥    | 39.1   |
| 2 3   | FMC-Norridge                        | 4701 N Cumberland Ave       | Norridge           | ؛ پ      | 60706 | 25,82          | 35   | 40.25  |
| 5.5   | Resurrection Medical Center         | 7435 W Talcott Ave          | Chicago            | ַ .      | 60631 | 26.67          | 37   | 42,55  |
| 3 :   | FMC-McHenry                         | 4312 W EIM SI               | McHenry            | ┙,       | 60050 | 22,12          | 37   | 42.55  |
| 3 2   | FMC-Glenview Diatysis               | 4246 Commercial Way         | Glenview           | ء ہے     | 60025 | 27.2           | 04 ( | 46   |
| 7 10  |                                     | 210 VV 3UI AVB              | Nepervise          | ₽ =      | 90303 | 20.00          | 7 7  | 46.0   |
| 3 %   | FMC-Lombard                         | 1960 Springer Dr            | Lombard            | <u> </u> | 60148 | 28.01          | F 5  | 67.15  |
| 22  | DVA - Sycamore Dialysis             | 2200 Gateway Dr             | Sycamore           | یے ب     | 60178 | 29.79          | 3    | 908  |
| 28  | FMC-Niles                           | 8565 W Dampster St          | Niles              | _        | 60714 | 28.08          | 8    | 43.7   |
| 59  | FMC-Downer's Grave                  | 3825 Highland Ave           | Downer's Grove     | =        | 60515 | 31.39          | 2    | 50.6   |
| 8   | FMC - Round Lake                    | 401 W. Nippersink Road      | Round Lake Heights | ڀ        | 60073 | 29.22          | 45   | 51.75  |
| 93  | DVA - Big Oaks                      | 5623 W Touhy Ave            | Niles              | _        | 60714 | 30.77          | 45   | 51.75  |
| 32  | Fox Valley Dialysis                 | 1300 Welerford Dr           | Aurora             | ᆚ        | 60504 | 29.18          | 45   | 51.75  |
| ස   | FMC-Naperville                      |                             | Naporville         | _        | 60540 | 28.16          | 48   | 52.9   |
| <b>3</b> 5  | DVA - Lake County Dialysis Services |                             | Libertyville       | _        | 60048 | 29.4           | 47   | 54.05  |
| 35  | DVA - Lake Villa                    | 37809 N. Route 59           | Lake VIIIe         | _        | 60046 | 32.11          | 49   | 56.35  |

Map Quest. See documentation in Appendix 5. Denotes Facilities in Excess of 30 minutes adjusted travel time.

Source: Nate:





### MAPQUEST.

Notes

New address to FMC Elgin

إذ

Trip to 580 Tollgate Rd Elgin, IL 60123-9320 3.97 miles - about 9 minutes # 1

\_1



836 Dundee Ave, Elgin, IL 60120-3068

| START      | Start out going NORTHEAST on DUNDEE AVE toward SLADE AVE.                            | go 0.2 mi |
|------------|--|-----------|
| <b>⊕ 5</b> | 2. Turn RIGHT onto PAGE AVE / IL-25 S.   | go 0.0 mi |
| <b>(</b> ) | 3. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N.         | go 0.8 mi |
| <b>***</b> | 4. Merge onto I-90 W / JANE ADDAMS MEMORIAL TOLLWAY toward ROCKFORD (Portions toll). | go 2.1 mi |
| <b>(1)</b> | 5. Merge onto IL-31 N / N STATE ST.  | go 0.7 mi |
| <b>⑤</b>   | 6. Turn LEFT onto TOLLGATE RD.   | go 0.2 mi |



580 Tollgate Rd, Elgin, IL 60123-9320

Total Travel Estimate: 3.97 miles - about 9 minutes

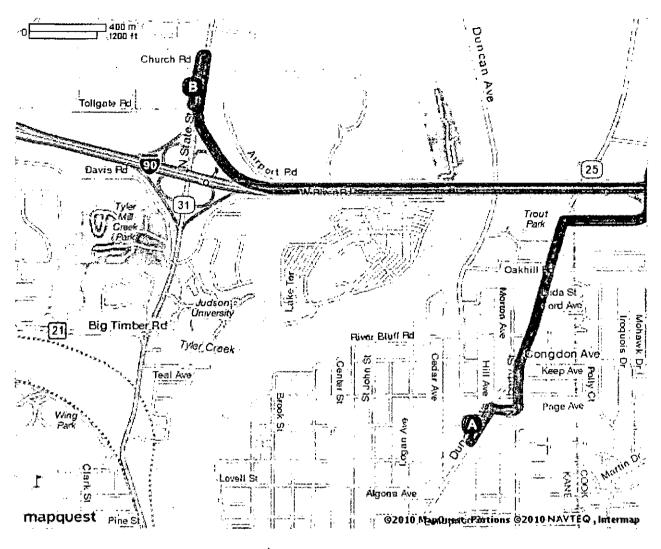
7. 580 TOLLGATE RD is on the RIGHT.

Route Map Hide

END

388

go 0.0 mi



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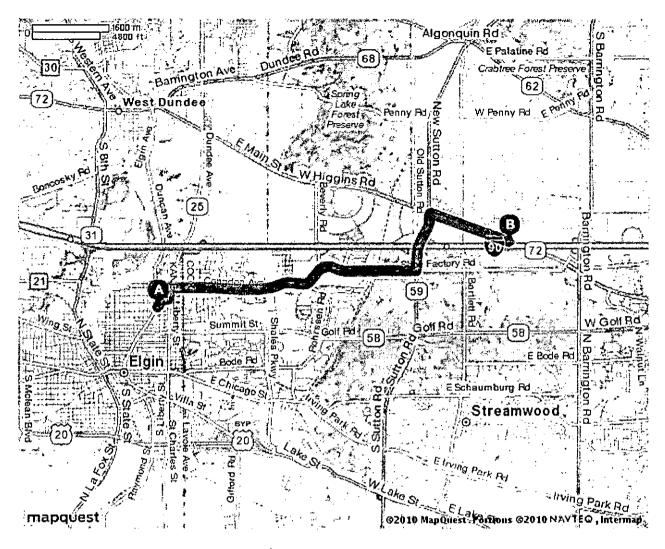
### Notes MAPQUEST. New address to ARA South Barrington Trip to 33 W Higgins Rd South Barrington, IL 60010-9115 6.65 miles - about 11 minutes 836 Dundee Ave, Elgin, IL 60120-3068 1. Start out going NORTHEAST on DUNDEE AVE toward START go 0.2 mi SLADE AVE. 2. Turn RIGHT onto PAGE AVE / IL-25 S. go 0.0 mi go 0.2 mi 3. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. 4. Turn RIGHT onto CONGDON AVE. go 1.1 mi go 2.9 mi 5. CONGDON AVE becomes SHOE FACTORY RD. 6. Turn LEFT onto IL-59 N / SUTTON RD / NEW SUTTON go 0.9 mì 7. Turn SLIGHT RIGHT onto IL-72 E / W HIGGINS RD. go 1.3 mi go 0.0 mi END 8. 33 W HIGGINS RD.



33 W Higgins Rd, South Barrington, IL 60010-9115

Total Travel Estimate: 6.65 miles - about 11 minutes

Route Map Hide



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### MAPQUEST. Trip to 3150 W Higgins Rd

7.14 miles - about 13 minutes

Hoffman Estates, IL 60169-7237

### Notes

New address to FMC Hoffman Estates







836 Dundee Ave, Elgin, IL 60120-3068

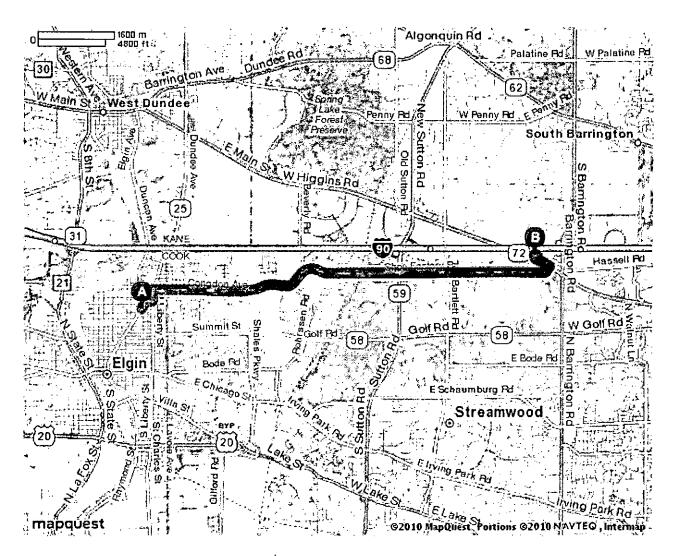
| START          | 1. Start out going NORTHEAST on DUNDEE AVE toward SLADE AVE. | go 0.2 mi |
|----------------|--|-----------|
| <b>⊕</b> 📆     | 2. Turn RIGHT onto PAGE AVE / IL-25 S.                       | go 0.0 mi |
| <b>&amp; E</b> | 3. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N.             | go 0.2 mi |
| <b>®</b>       | 4. Turn RIGHT onto CONGDON AVE.                              | go 1.1 mi |
| €              | 5. CONGDON AVE becomes SHOE FACTORY RD.                      | go 5.2 mi |
| <b>1 1</b>     | 6. Turn LEFT onto IL-72 W / W HIGGINS RD.                    | go 0.3 mi |
| •              | 7. Turn RIGHT onto GREENSPOINT PKWY.                         | go 0.0 mi |
| <b>(</b>       | 8. Turn LEFT onto W HIGGINS RD.                              | go 0.0 mi |
| END            | 9. 3150 W HIGGINS RD is on the RIGHT.                        | go 0.0 mi |



3150 W Higgins Rd, Hoffman Estates, IL 60169-7237

Total Travel Estimate: 7.14 miles - about 13 minutes

Route Map Hide



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### MAPQUEST.

Trip to 2203 Randall Rd

Carpentersville, IL 60110-3355 8.68 miles - about 14 minutes

### Notes

New address to Quality Renal Care Carpentersville

#4

-



### 836 Dundee Ave, Elgin, IL 60120-3068

| START      | <ol> <li>Start out going NORTHEAST on DUNDEE AVE toward<br/>SLADE AVE.</li> </ol>    | go 0.2 mi |
|------------|--|-----------|
| <b>⊕</b> 📆 | 2. Turn RIGHT onto PAGE AVE / IL-25 S.   | go 0.0 mi |
| <b>③</b>   | 3. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N.         | go 0.8 mi |
| <b>**</b>  | 4. Merge onto I-90 W / JANE ADDAMS MEMORIAL TOLLWAY toward ROCKFORD (Portions toll). | go 4.6 mì |
| िता<br>र   | 5. Take the RANDALL RD exit.   | go 0.3 mí |
| <b>O</b>   | 6. Merge onto N RANDALL RD / CR-34 toward CRYSTAL LAKE / GILBERTS.                   | go 2.8 mi |
|            |  |           |



2203 Randall Rd, Carpentersville, IL 60110-3355

7. 2203 RANDALL RD is on the RIGHT.

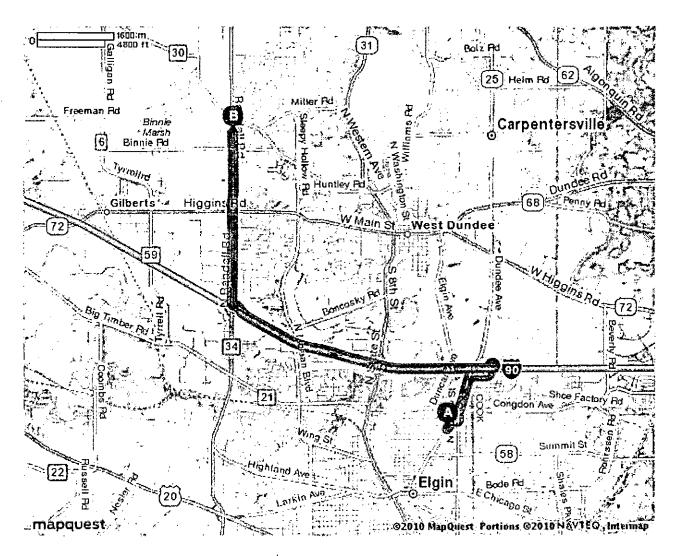
Total Travel Estimate: 8.68 miles - about 14 minutes

Route Map Hide

end,

354

go 0.0 mi



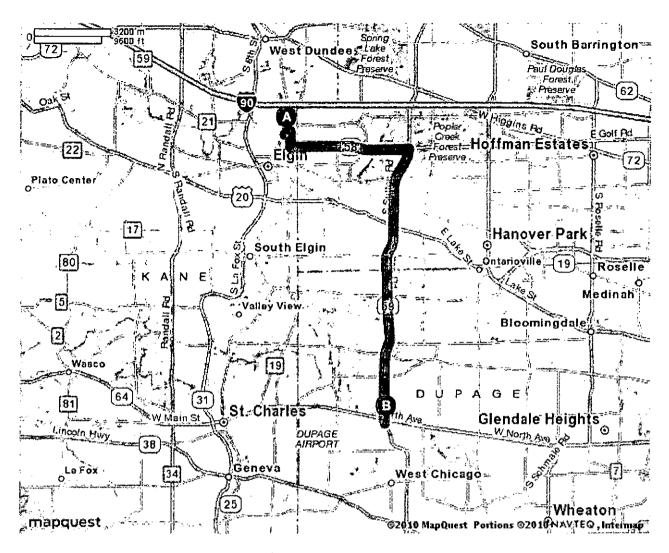
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### Notes MAPQUEST. New address to FMC West Chicago Trip to 1859 N Neltnor Blvd West Chicago, IL 60185-5900 13.92 miles - about 22 minutes 836 Dundee Ave, Elgin, IL 60120-3068 1. Start out going NORTHEAST on DUNDEE AVE toward START go 0.2 mi SLADE AVE. 2. Turn RIGHT onto PAGE AVE / IL-25 S. go 0.0 mi 3. Turn SLIGHT RIGHT onto N LIBERTY ST / IL-25. go 0.5 mi 4. Turn LEFT onto SUMMIT ST / IL-58. Continue to follow go 3.8 mi IL-58. 5. Turn RIGHT onto IL-59 / SUTTON RD. Continue to follow go 9.3 mi END go 0.0 mi 6. 1859 N NELTNOR BLVD. 1859 N Neltnor Blvd, West Chicago, IL 60185-5900

Route Map Hide

Total Travel Estimate: 13.92 miles - about 22 minutes



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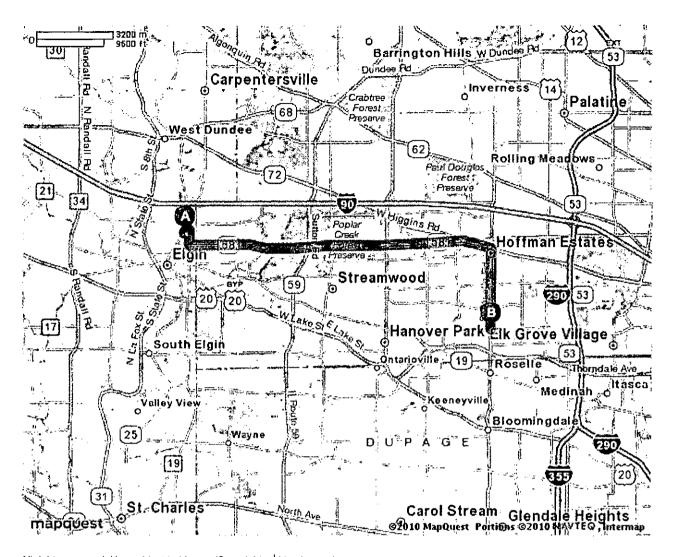
## Notes MAPQUEST New address to DSI Schaumburg Trip to 1156 S Roselle Rd Schaumburg, IL 60193-4072 13.21 miles - about 23 minutes 836 Dundee Ave, Elgin, IL 60120-3068 1. Start out going NORTHEAST on DUNDEE AVE toward go 0.2 mi START SLADE AVE. go 0.0 mi 2. Turn RIGHT onto PAGE AVE / IL-25 S. 3. Turn SLIGHT RIGHT onto N LIBERTY ST / IL-25. go 0.5 mi 4. Turn LEFT onto SUMMIT ST / IL-58. Continue to follow go 8.8 mi IL-58 E. go 0.9 mi 5. Turn SLIGHT RIGHT onto W HIGGINS RD / IL-72 E. go 2.7 mì Turn RIGHT onto N ROSELLE RD. END 7. 1156 S ROSELLE RD is on the RIGHT. go 0.0 mi



1156 S Roselle Rd, Schaumburg, IL 60193-4072

Total Travel Estimate: 13.21 miles - about 23 minutes

Route Map Hide



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## Trip to 4180 Winnetka Ave

Rolling Meadows, IL 60008-1375 16.69 miles - about 24 minutes

#### Notes

. New address to FMCNA Rolling Meadows







#### 836 Dundee Ave, Elgin, IL 60120-3068

| START          | <ol> <li>Start out going NORTHEAST on DUNDEE AVE toward<br/>SLADE AVE.</li> </ol>   | go 0.2 mi   |
|----------------|---|-------------|
| <b>⊕ ™</b>     | 2. Turn RIGHT onto PAGE AVE / IL-25 S.  | go 0.0 mi   |
| <b>&amp; B</b> | 3. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N.        | , go 0.8 mi |
| <b>** **</b>   | 4. Merge onto I-90 E / JANE ADDAMS MEMORIAL TOLLWAY toward CHICAGO (Portions toll). | go 11.6 mi  |
| <b>(1)</b>     | 5. Merge onto IL-53 N toward NORTHWEST SUBURBS.                                     | go 3.3 mí   |
| <b>(1)</b>     | 6. Merge onto <b>W EUCLID AVE</b> .   | go 0.5 mi   |
| <b>®</b>       | 7. Turn RIGHT onto HICKS RD.  | go 0.3 mi   |
| •              | 8. Turn RIGHT onto WINNETKA AVE.  | go 0.0 mi   |
| _              |   |             |



4180 Winnetka Ave, Rolling Meadows, IL 60008-1375

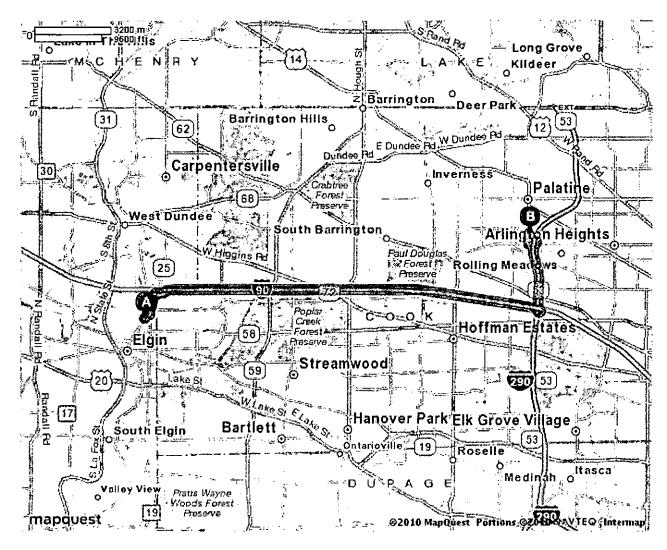
9. 4180 WINNETKA AVE is on the LEFT.

Total Travel Estimate: 16.69 miles - about 24 minutes

#### Route Map Hide

400

go 0.0 mi



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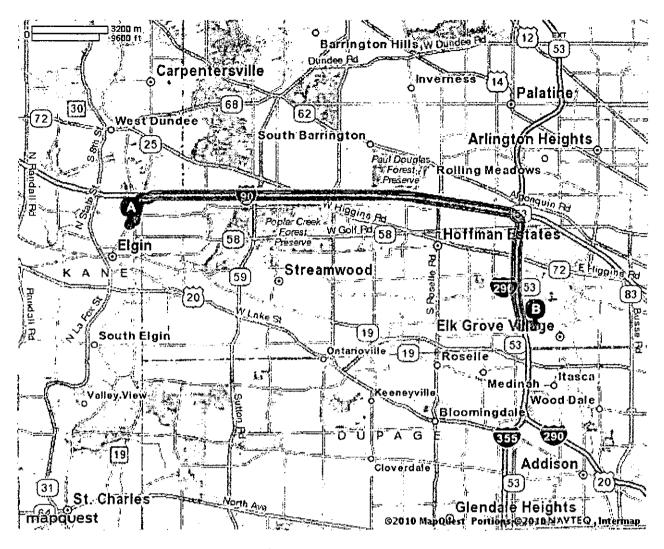
### MAPQUEST. ك . New address to FMC Elk Grove Village Trip to 901 Biesterfield Rd Elk Grove Village, IL 60007-3392 17.30 miles - about 25 minutes \* 836 Dundee Ave, Elgin, IL 60120-3068 1. Start out going NORTHEAST on DUNDEE AVE toward START go 0.2 mi SLADE AVE. Turn RIGHT onto PAGE AVE / IL-25 S. go 0.0 mi 3. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. go 0.8 mi Continue to follow IL-25 N. 4. Merge onto I-90 E / JANE ADDAMS MEMORIAL go 11.6 mi TOLLWAY toward CHICAGO (Portions toll). 5. Merge onto I-290 E / IL-53 S toward CHICAGO / WEST go 4.1 mi SUBURBS. 6. Take the IL-53 S / BIESTERFIELD RD exit, EXIT 4. go 0.2 mi 7. Turn LEFT onto BIESTERFIELD RD. go 0.4 mi 8. 901 BIESTERFIELD RD is on the RIGHT. go 0.0 mi 901 Biesterfield Rd, Elk Grove Village, IL 60007-3392

Notes

Route Map Hide

402

Total Travel Estimate: 17.30 miles - about 25 minutes



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Notes

New address to DSI Arlington Heights

Trip to 17 W Golf Rd

Arlington Heights, IL 60005-3905 17.67 miles - about 25 minutes



836 Dundee Ave, Elgin, IL 60120-3068

| 1. Start out going NORTHEAST on DUNDEE AVE toward go 0.2 r | START | <ol> <li>Start out going NORTHEAST on DUNDEE AVE toward<br/>SLADE AVE.</li> </ol> | go 0.2 n |
|--|-------|---|----------|
|--|-------|---|----------|

| 25 | 2. Turn RIGHT onto PAGE AVE / IL-25 S. | go 0.0 mi |
|----|--|-----------|
|----|--|-----------|

| NORTH | 3. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N. | ~~ 0.0:   |
|-------|--|-----------|
| 25    | Continue to follow IL-25 N.  | go 0.8 mi |

| 2 to 1      | छङा | 4. Merge onto I-90 E / JANE ADDAMS MEMORIAL TOLLIWAY toward CHICAGO (Portions toll) | go 14.5 mi |
|-------------|-----|---|------------|
| <b>1919</b> |     | TOLLWAY toward CHICAGO (Portions toll)  | go 14.5 mi |

| EXIT<br>A | 5. Take the ARLINGTON HTS ROAD exit. | go 0.4 mi |
|-----------|--------------------------------------|-----------|
|-----------|--------------------------------------|-----------|

| RAMP | 6. Take the ramp toward ARLINGTON HTS. | go 0.0 mi |
|------|--|-----------|
|      | •                                      |           |

| go 0.4 mi |
|-----------|
|           |

| <b>(†)</b> | 8. Turn LEFT onto W ALGONQUIN RD / IL-62. | go 0.8 mi |
|------------|---|-----------|
|------------|---|-----------|

|                  | 9. Turn SHARP RIGHT onto W GOLF RD / IL-58.   | go 0.6 mi   |
|------------------|---|-------------|
| <b>NEW 158.4</b> | 9. Idili Share Right oliko W GOLF RD / IL-38. | 90 0.0 1111 |

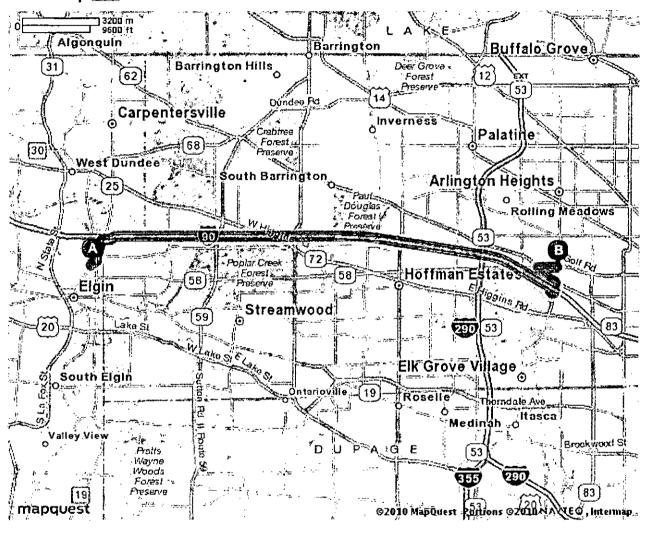
| END | 10. 17 W GOLF RD is on the RIGHT. | go 0.0 mì |
|-----|-----------------------------------|-----------|
|     |                                   |           |

**(1** 

17 W Golf Rd, Arlington Heights, IL 60005-3905

#### Total Travel Estimate: 17.67 miles - about 25 minutes

#### Route Map Hide



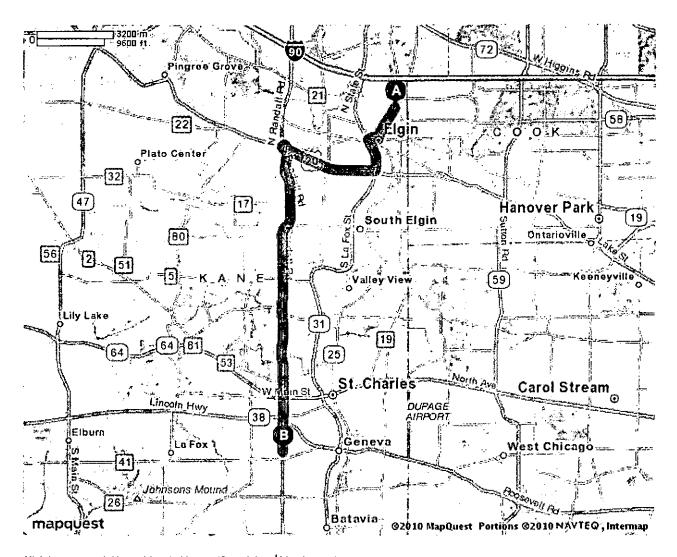
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## Notes MAPQUEST New address to Tri-Cities Dialysis Trip to 306 Randall Rd Geneva, IL 60134-4200 16.24 miles - about 26 minutes 836 Dundee Ave, Elgin, IL 60120-3068 1. Start out going SOUTHWEST on DUNDEE AVE toward BTART go 1.0 mi CHESTER AVE. 2. DUNDEE AVE becomes CENTER ST. go 0.1 mi 3. Turn RIGHT onto E HIGHLAND AVE. go 0.4 mi 4. Turn LEFT onto N STATE ST / IL-31. go 1.1 mi 5. Merge onto US-20 W / ULYSSES S GRANT MEMORIAL go 3.1 mi HWY toward ROCKFORD. RAMP Take the RANDALL RD ramp. go 0.2 mi 7. Turn RIGHT onto N RANDALL RD / CR-34 S. go 10.4 mi 8. 306 RANDALL RD is on the RIGHT. go 0.0 mi 306 Randall Rd, Geneva, IL 60134-4200 Total Travel Estimate: 16.24 miles - about 26 minutes

Route Map Hide



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#### Trip to 28214 W Northwest Hwy

Lake Barrington, IL 60010-2324 15.14 miles - about 26 minutes

| Notes                               |    |
|-------------------------------------|----|
| New address to DVA Barrington Creek |    |
| #11                                 |    |
| •                                   | -1 |



### 836 Dundee Ave, Elgin, IL 60120-3068

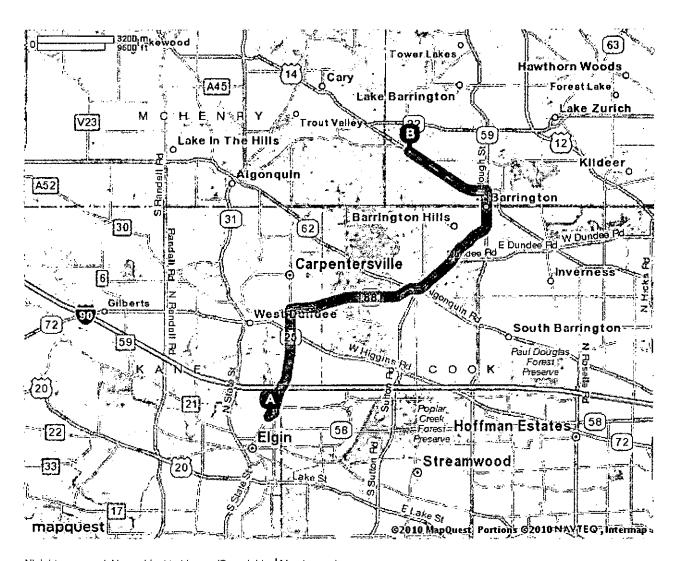
| START      | Start out going NORTHEAST on DUNDEE AVE toward SLADE AVE.                    | go 0.2 mi |
|------------|--|-----------|
| <b>⊕ ™</b> | 2. Turn RIGHT onto PAGE AVE / IL-25 S.                                       | go 0.0 mi |
| <b>(</b>   | 3. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N. | go 3.6 mi |
| € 6        | 4. Turn RiGHT onto IL-68.  | go 4.3 mi |
| ◈ 😡        | 5. Turn LEFT onto IL-59 / IL-68 / NEW SUTTON RD. Continue to follow IL-59.   | go 4.2 mi |
| <b>(1)</b> | 6. Turn LEFT onto W NORTHWEST HWY / US-14 W.                                 | go 2.9 mi |
| ENG        | 7. 28214 W NORTHWEST HWY is on the RIGHT.                                    | go 0.0 mi |



## 28214 W Northwest Hwy, Lake Barrington, IL 60010-2324

Total Travel Estimate: 15.14 miles - about 26 minutes

Route Map Hide



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### Notes MAPQUEST. New address to ARA Crystal Lake Trip to 6298 Northwest Hwy Crystal Lake, IL 60014-7933 14.00 miles - about 26 minutes 836 Dundee Ave, Elgin, IL 60120-3068 1. Start out going NORTHEAST on DUNDEE AVE toward ŚTART go 0.2 mi SLADE AVE. 2. Turn RIGHT onto PAGE AVE / IL-25 S. go 0.0 mi 3. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. go 6.8 mi Continue to follow IL-25 N. 4. Turn LEFT onto E ALGONQUIN RD / IL-62. go 3.1 mi 62 5. Turn RIGHT onto PYOTT RD. go 3.0 mi 6. PYOTT RD becomes S MAIN ST / CR-V32. go 0.7 mi 7. Turn LEFT onto NORTHWEST HWY / US-14. go 0.2 mi END 8. 6298 NORTHWEST HWY is on the RIGHT. go 0.0 mi

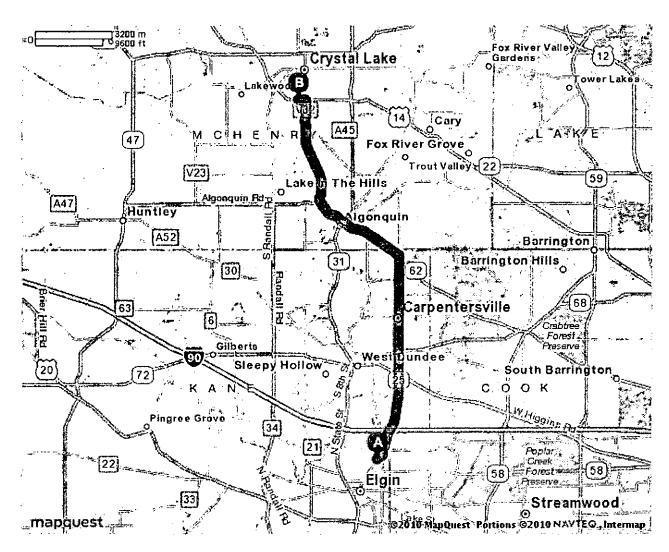


6298 Northwest Hwy, Crystal Lake, IL 60014-7933

Total Travel Estimate: 14.00 miles - about 26 minutes

Route Map Hide

4/0



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Trip to 691 E Dundee Rd

Palatine, IL 60074-2817 16.32 miles - about 26 minutes

New address to FMC Palatine

إد

#13

÷



836 Dundee Ave, Elgin, IL 60120-3068

| START | Start out going |
|-------|-----------------|
|       | SLADE AVE.      |

1. Start out going NORTHEAST on DUNDEE AVE toward

go 0.2 mi





2. Turn RIGHT onto PAGE AVE / IL-25 S.

go 0.0 mi





 Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N.

go 3.6 mi





4. Turn RIGHT onto IL-68.

go 4.3 mi





5. Turn LEFT onto IL-59 / IL-68 / NEW SUTTON RD.

go 1.4 mi





6. Turn SLIGHT RIGHT onto DUNDEE RD / IL-68.

go 6.9 mi



7. 691 E DUNDEE RD is on the RIGHT.

go 0.0 mi

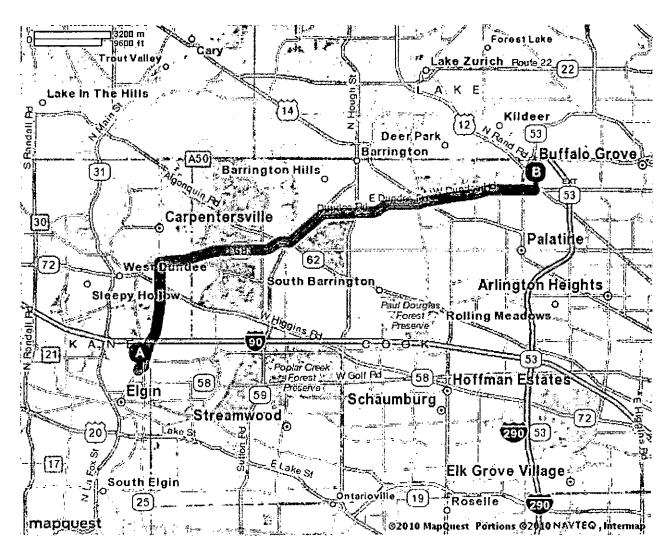


691 E Dundee Rd, Palatine, IL 60074-2817

Total Travel Estimate: 16.32 miles - about 26 minutes

Route Map Hide

4/2



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4/3

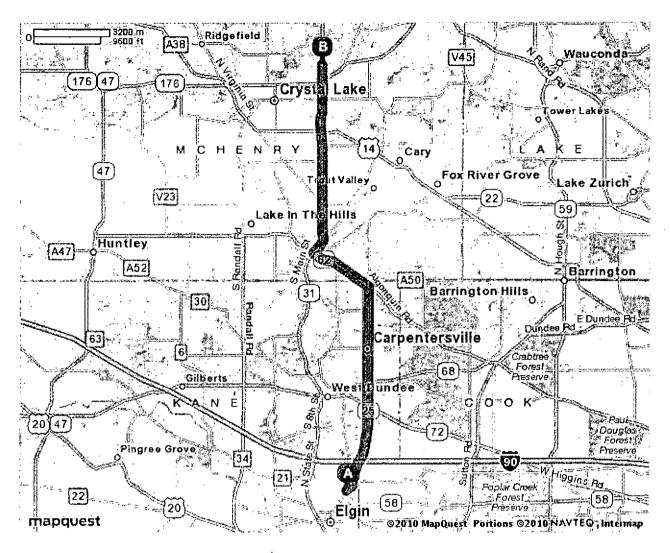


## MAPQUEST. New address to Crystal Springs Trip to 4900 S II Route 31 Crystal Lake, IL 60012-3784 15.56 miles - about 27 minutes 836 Dundee Ave, Elgin, IL 60120-3068 1. Start out going NORTHEAST on DUNDEE AVE toward go 0.2 mi SLADE AVE. 2. Turn RIGHT onto PAGE AVE / IL-25 S. go 0.0 mi 3. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. go 6.8 mi Continue to follow IL-25 N. 4. Turn LEFT onto E ALGONQUIN RD / IL-62. go 2.1 mi 5. Turn RIGHT onto N MAIN ST / IL-31. Continue to follow go 6.4 mi IL-31 N. 4.0 6. 4900 S IL ROUTE 31. go 0.0 mi 4900 S II Route 31, Crystal Lake, IL 60012-3784

Notes

Route Map Hide

Total Travel Estimate: 15.56 miles - about 27 minutes



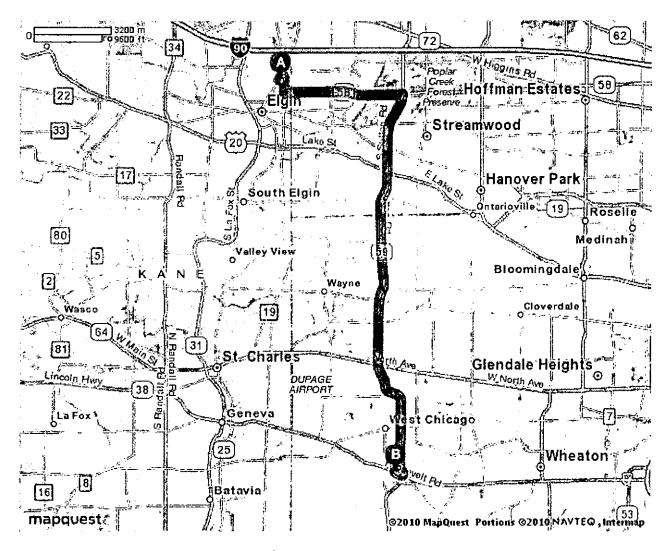
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| MAPQUE  | ST.                                 | Notes  New address to FMC DuPage West | <u>ے</u>   |
|---|-------------------------------------|---------------------------------------|------------|
| Trip to 450 E Roc<br>West Chicago, IL 60<br>18.17 miles - about | 185-3905                            | #15                                   |            |
| 836 Dunde   | e Ave, Elgin, IL 6012               | 20-3068                               | Ĭ          |
| START   | 1. Start out going NORTH SLADE AVE. | HEAST on DUNDEE AVE toward            | go 0.2 mi  |
|   | 2. Turn RIGHT onto PAG              | E AVE / IL-25 S.                      | go 0.0 mi  |
| <b>(1)</b>  | 3. Turn <b>SLIGHT RIGHT</b> c       | onto N LIBERTY ST / IL-25.            | go 0.5 mí  |
| <b>⊕ 58</b>   | 4. Turn LEFT onto SUMNIL-58.        | fIT ST / IL-58. Continue to follow    | go 3.8 mi  |
| <b>⊕</b> 😡  | 5. Turn RIGHT onto IL-59 IL-59.     | 7 SUTTON RD. Continue to follow       | go 13,1 mi |
| <b>③</b>  | 6. Turn LEFT onto DAYT              | ON AVE.                               | go 0.0 mi  |
| <b>€</b>  | 7. Turn <b>SLIGHT RIGHT</b> o       | onto SARANA AVE.                      | go 0.2 mi  |
| <b>⊕</b> 🕟  | 8. Turn RIGHT onto E RC             | DOSEVELT RD / IL-38.                  | go 0.3 mi  |
| END   | 9. <b>450 E ROOSEVELT R</b>         | <b>D</b> is on the <b>LEFT</b> .      | go 0.0 mi  |
| 450 E Roos  | evelt Rd, West Chic                 | ago, IL 60185-3905                    |            |

Route Map Hide

416

Total Travel Estimate: 18.17 miles - about 29 minutes



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Trip to 1291 W Dundee Rd Buffalo Grove, IL 60089-4009 20.81 miles - about 29 minutes

| Notes                            |  |
|----------------------------------|--|
| New address to DSI Buffalo Grove |  |
| #16                              |  |



836 Dundee Ave, Elgin, IL 60120-3068

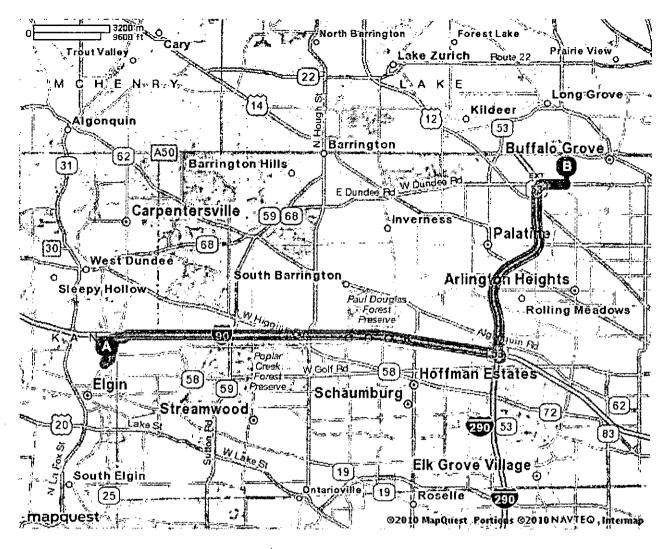
| START        | <ol> <li>Start out going NORTHEAST on DUNDEE AVE toward<br/>SLADE AVE.</li> </ol>   | go 0.2 mi  |
|--------------|---|------------|
| ◈ 🐯          | 2. Turn RIGHT onto PAGE AVE / IL-25 S.  | go 0.0 mi  |
| <b>(</b> )   | 3. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N.        | go 0.8 mi  |
| <b>(1)</b>   | 4. Merge onto I-90 E / JANE ADDAMS MEMORIAL TOLLWAY toward CHICAGO (Portions toll). | go 11.6 mi |
| <b>** **</b> | 5. Merge onto <b>IL-53 N</b> toward <b>NORTHWEST SUBURBS</b> .                      | .go 7.1 mi |
| <b>** **</b> | 6. Merge onto IL-68 E / W DUNDEE RD.  | go 1.1 mì  |
| END          | 7. 1291 W DUNDEE RD is on the RIGHT.  | go 0.0 mi  |



1291 W Dundee Rd, Buffalo Grove, IL 60089-4009

Total Travel Estimate: 20.81 miles - about 29 minutes

Route Map Hide



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Trip to [36w501-36w515] Fabyan Pkwy

Batavia, IL 60510 19.23 miles - about 32 minutes

| Notes                |              |     |
|----------------------|--------------|-----|
| New address to FMC W | /est Batavia | ا   |
| 1/                   |              | · • |
| 1 #                  | [ ]          | :   |
| •                    | •            | ť   |
|                      |              |     |



## 836 Dundee Ave, Elgin, IL 60120-3068

| START      | Start out going SOUTHWEST on DUNDEE AVE toward CHESTER AVE.           | go 1.0 mi  |
|------------|---|------------|
| <b>①</b>   | 2. DUNDEE AVE becomes CENTER ST.                                      | go 0.1 mi  |
| <b>®</b>   | 3. Turn RIGHT onto E HIGHLAND AVE.                                    | go 0.4 mi  |
| <b>(1)</b> | 4. Turn LEFT onto N STATE ST / IL-31.                                 | go 1.1 mi  |
| <b>(1)</b> | 5. Merge onto US-20 W / ULYSSES S GRANT MEMORIAL HWY toward ROCKFORD. | go 3.1 mi  |
| (BAMP)     | 6. Take the RANDALL RD ramp.  | go 0.2 mì  |
| •          | 7. Turn RIGHT onto N RANDALL RD / CR-34 S.                            | go 12.1 mi |
| <b>€</b>   | 8. Turn RIGHT onto SOUTH DR.  | go 0.6 mi  |
| •          | 9. Turn RIGHT onto BRANSON DR.  | go 0.0 mi  |
| <b>⊕</b>   | 10. Turn RIGHT onto FABYAN PKWY / CR-8 E.                             | go 0.6 mì  |

END

11. [36W501-36W515] FABYAN PKWY.

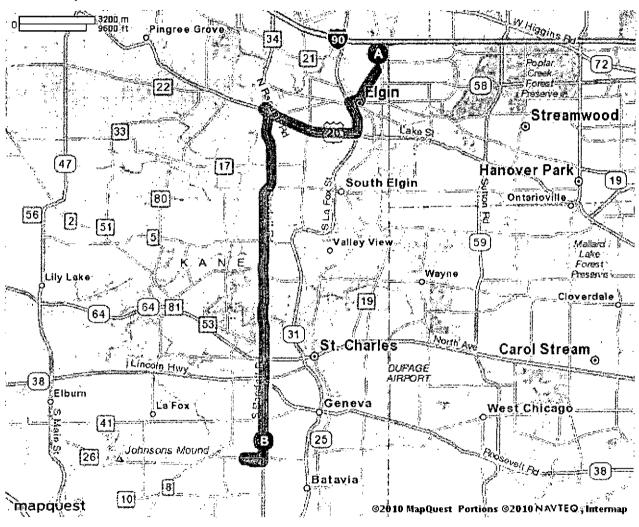
go 0.0 mi



#### [36w501-36w515] Fabyan Pkwy, Batavia, IL 60510

Total Travel Estimate: 19.23 miles - about 32 minutes

### Route Map Hide



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Trip to 910 Greenlee St Marengo, IL 60152-8200 25.04 miles - about 33 minutes

#### Notes

New address to Quality Renal Care Marengo





836 Dundee Ave, Elgin, IL 60120-3068

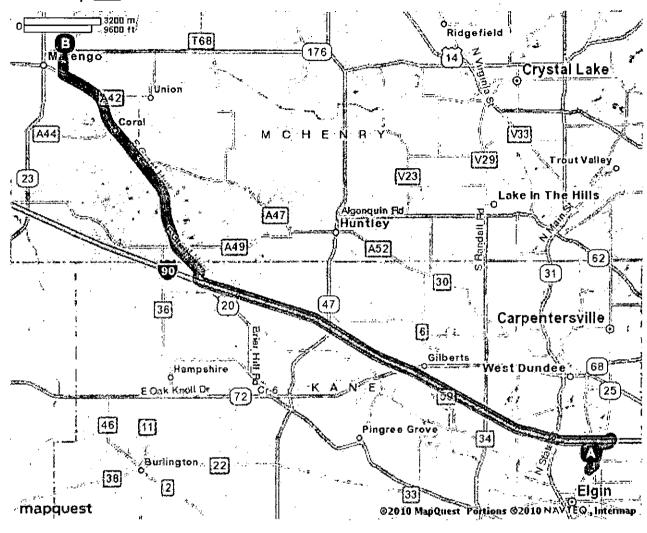
| STAFIT          | Start out going NORTHEAST on DUNDEE AVE toward SLADE AVE.                            | go 0.2 mi          |
|-----------------|--|--------------------|
| <b>⊕ ™</b>      | 2. Turn RIGHT onto PAGE AVE / IL-25 S.   | go 0.0 mi          |
| <b>(3)</b>      | 3. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N.         | go 0.8 <b>m</b> i  |
|                 | 4. Merge onto I-90 W / JANE ADDAMS MEMORIAL TOLLWAY toward ROCKFORD (Portions toll). | go 15.0 <b>m</b> i |
| EXIT<br>>>      | 5. Take the US-20 exit toward HAMPSHIRE / MARENGO.                                   | go 0.4 mi          |
| RAMP            | 6. Take the ramp toward MARENGO / UNION / ILL 23.                                    | go 0.0 <b>m</b> i  |
| <b>(1)</b> [29] | 7. Turn LEFT onto US-20 / ULYSSES S GRANT MEMORIAL HWY.                              | go 8.2 mi          |
| <b>⊕</b>        | 8. Turn RIGHT onto S PROSPECT ST.  | go 0.5 mi          |
| <b>⊕</b>        | 9. Turn RIGHT onto GREENLEE ST.  | go 0.0 mi          |
| END             | 10. 910 GREENLEE ST is on the RIGHT.   | go 0.0 mi          |



910 Greenlee St, Marengo, IL 60152-8200

#### Total Travel Estimate: 25.04 miles - about 33 minutes

#### Route Map Hide



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Trip to 520 North Ave

Glendale Heights, IL 60139-3119 22.08 miles - about 34 minutes

Notes

New Address to FMC Glendale Heights



836 Dundee Ave, Elgin, IL 60120-3068

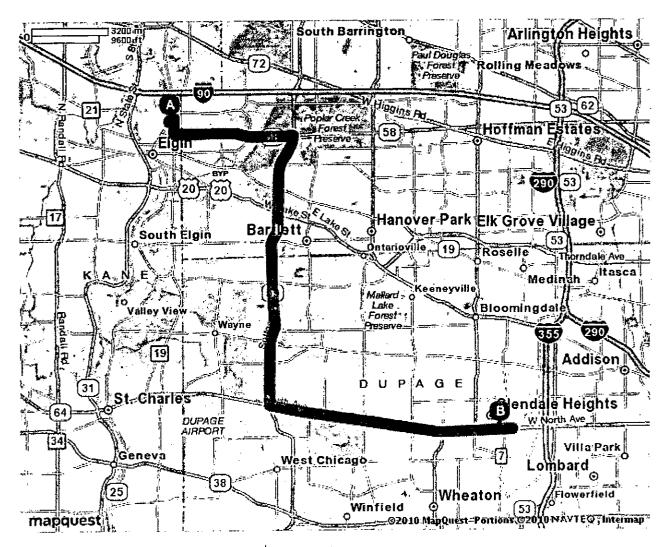
| START          | 1. Start out going NORTHEAST on DUNDEE AVE toward SLADE AVE.    |             | go 0.2 mi |
|----------------|---|-------------|-----------|
| <b>@</b>       | 2. Turn RIGHT onto PAGE AVE / IL-25 S.                          |             | go 0.1 mi |
| <b>(7)</b> 257 | 3. Turn SLIGHT RIGHT onto N LIBERTY ST / IL-25.                 |             | go 0.5 mi |
| <b>(1)</b>     | 4. Turn LEFT onto SUMMIT ST / IL-58. Continue to follow IL-58.  | <b>М</b> ар | go 3.8 mi |
| <b>@</b>       | 5. Turn RIGHT onto IL-59 / SUTTON RD. Continue to follow IL-59. |             | go 9.2 mi |
| <b>(1)</b>     | 6. Turn LEFT onto <b>W NORTH AVE / IL-64 E</b> .                |             | go 7.8 mi |
| <b>(P)</b>     | 7. Make a U-TURN at GOODRICH AVE onto NORTH AVE / IL-64 W.      |             | go 0.4 mi |
| END            | 8. 520 NORTH AVE is on the RIGHT.                               |             | go 0.0 mi |



520 North Ave, Glendale Heights, IL 60139-3119

Total Travel Estimate: 22.08 miles - about 34 minutes

Route Map Hide

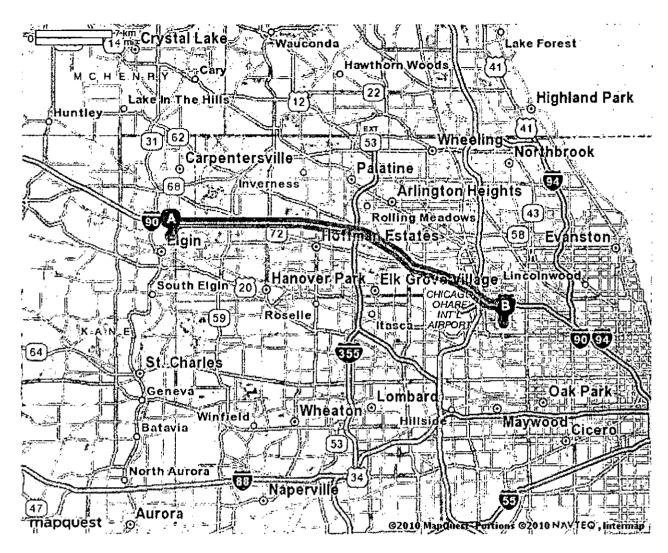


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## Notes MAPQUEST. New address to FMC Norridge Trip to 4701 N Cumberland Ave Norridge, IL 60706-2905 25.82 miles - about 35 minutes 836 Dundee Ave, Elgin, IL 60120-3068 1. Start out going NORTHEAST on DUNDEE AVE toward go 0.2 mi SLADE AVE. 2. Turn RIGHT onto PAGE AVE / IL-25 S. go 0.0 mi 3. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. go 0.8 mi Continue to follow IL-25 N. 4. Merge onto I-90 E / JANE ADDAMS MEMORIAL go 22.1 mi TOLLWAY toward CHICAGO (Portions toll). 5. Keep RIGHT at the fork to go on I-90 E (Portions toll). go 1.2 mi 6. Merge onto N CUMBERLAND AVE / IL-171 S via EXIT go 1.5 mi 7. Turn LEFT onto W LELAND AVE. go 0.0 mi END 8. 4701 N CUMBERLAND AVE. go 0.0 mi 4701 N Cumberland Ave, Norridge, IL 60706-2905 Total Travel Estimate: 25.82 miles - about 35 minutes

Route Map Hide



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Notes

New address to Resurrection Medical Center

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Trip to 7435 W Talcott Ave Chicago, IL 60631-3707 26.87 miles - about 37 minutes

#21

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## 836 Dundee Ave, Elgin, IL 60120-3068

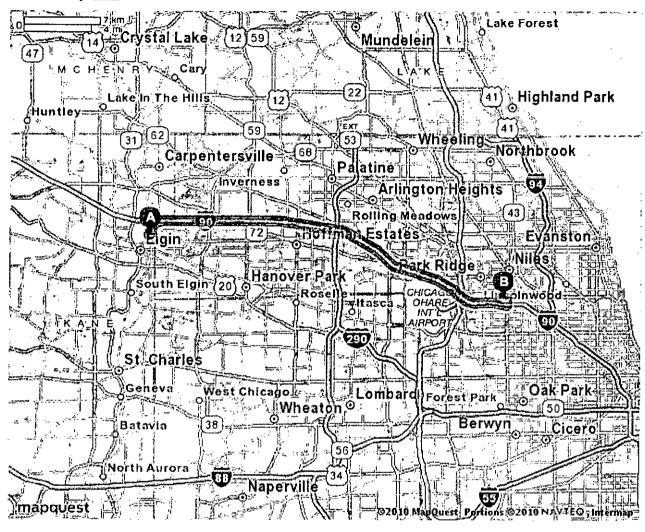
| START          | 1. Start out going NORTHEAST on DUNDEE AVE toward SLADE AVE.                        | go 0.2 mi         |
|----------------|---|-------------------|
|                | 2. Turn RIGHT onto PAGE AVE / IL-25 S.  | go 0.0 mi         |
| <b>&amp; E</b> | 3. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N.        | go 0.8 mi         |
| <b>%</b>       | 4. Merge onto I-90 E / JANE ADDAMS MEMORIAL TOLLWAY toward CHICAGO (Portions toll). | go 22.1 mi        |
| <b>**</b>      | 5. Keep RIGHT at the fork to go on I-90 E (Portions toll).                          | go 2.7 mi         |
| EXT<br>EXT     | 6. Take EXIT 81A toward IL-43 / HARLEM AVE.   | go 0.2 mi         |
| <b>(*) (3</b>  | 7. Stay STRAIGHT to go onto W HIGGINS AVE / IL-72 E.                                | go 0.2 mi         |
| <b>(1)</b>     | 8. Turn LEFT onto N HARLEM AVE / IL-43.   | go 0.3 mi         |
| <b>ⓑ</b>       | 9. Turn LEFT onto W TALCOTT AVE.  | go 0.4 <b>m</b> i |
| END            | 10. 7435 W TALCOTT AVE is on the LEFT.  | go 0.0 mi         |



7435 W Talcott Ave, Chicago, IL 60631-3707

#### Total Travel Estimate: 26.87 miles - about 37 minutes

#### Route Map Hide



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Notes

New Address to FMC McHenry

Trip to 4312 W Elm St McHenry, IL 60050-4003 22.12 miles - about 37 minutes





### 836 Dundee Ave, Elgin, IL 60120-3068

| START      | Start out going NORTHEAST on DUNDEE AVE toward SLADE AVE.                    | go 0.2 mi  |
|------------|--|------------|
| <b>⊕</b> 🕎 | 2. Turn RIGHT onto PAGE AVE / IL-25 S.                                       | go 0.0 mi  |
| <b>(1)</b> | 3. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N. | go 6.8 mi  |
|            | 4. Turn LEFT onto E ALGONQUIN RD / IL-62.                                    | go 2.1 mi  |
| WORTH      | 5. Turn RIGHT onto N MAIN ST / IL-31. Continue to follow IL-31 N.            | go 12.5 mi |
| <b>⊕</b> 😡 | 6. Turn LEFT onto W ELM ST / IL-120.   | go 0.4 mi  |



4312 W Elm St, McHenry, IL 60050-4003

Total Travel Estimate: 22.12 miles - about 37 minutes

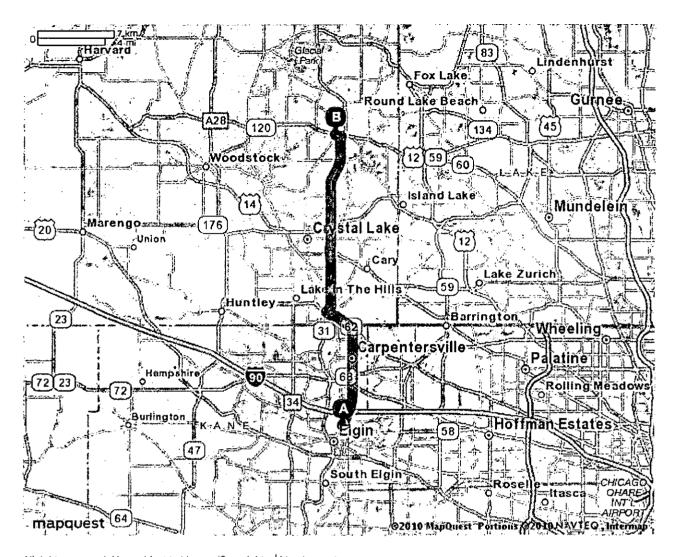
7. 4312 W ELM ST is on the RIGHT.

Route Map Hide

END

430

go 0.0 mi



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Trip to 4248 Commercial Way

Glenview, IL 60025-3573 27.20 miles - about 40 minutes

| Notes |
|-------|
|-------|

New address to FMC Glenview

1

#23

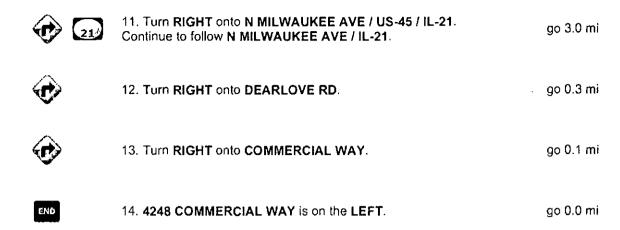






### 836 Dundee Ave, Elgin, IL 60120-3068

| START          | 1. Start out going NORTHEAST on DUNDEE AVE toward SLADE AVE.                        | go 0.2 mi          |
|----------------|---|--------------------|
| <b>⊕ ™</b>     | 2. Turn RIGHT onto PAGE AVE / IL-25 S.  | go 0.0 mi          |
| <b>&amp; 3</b> | 3. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N.        | go 0.8 mi          |
| <b>(1)</b>     | 4. Merge onto I-90 E / JANE ADDAMS MEMORIAL TOLLWAY toward CHICAGO (Portions toll). | go <u>1</u> 1.6 mi |
| <b>(1)</b>     | 5. Merge onto IL-53 N toward NORTHWEST SUBURBS.                                     | go 5.2 mi          |
| ह्या<br>र      | 6. Take the EAST PALATINE RD exit.  | go 0.3 mi          |
| (i)            | 7. Merge onto <b>W PALATINE RD</b> .  | go 1.4 mi          |
| <b>①</b>       | 8. Stay STRAIGHT to go onto PALATINE RD EXPRESS LN.                                 | go 3.6 mi          |
| RAMP           | 9. Take the ramp toward IL-21 / MILWAUKEE AVE / US-45.                              | go 0.0 <b>m</b> i  |
| <b>(1)</b>     | 10. Stay STRAIGHT to go onto E PALATINE RD.   | go 0.6 mi          |

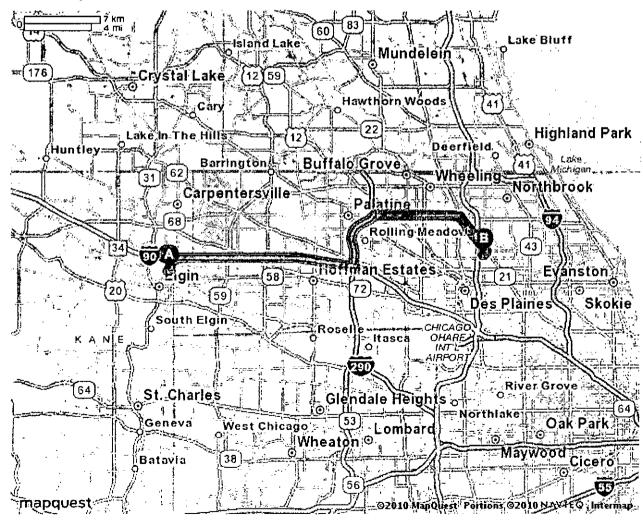


**(I** 

### 4248 Commercial Way, Glenview, IL 60025-3573

Total Travel Estimate: 27.20 miles - about 40 minutes

#### Route Map Hide



Notes

New address to FMC Naperville North

Trip to 516 W 5th Ave

Naperville, IL 60563-2901 26.18 miles - about 42 minutes #24

÷



# 836 Dundee Ave, Elgin, IL 60120-3068

| START          | 1. Start out going NORTHEAST on DUNDEE AVE toward SLADE AVE.           | go 0.2 mi  |
|----------------|--|------------|
| <b>⊕ ™</b>     | 2. Turn RIGHT onto PAGE AVE / IL-25 S.                                 | go 0.0 mi  |
| <b>&amp; 5</b> | 3. Turn SLIGHT RIGHT onto N LIBERTY ST / IL-25.                        | go 0.5 mi  |
| ◈ 🙃            | 4. Turn LEFT onto SUMMIT ST / IL-58. Continue to follow IL-58.         | go 3.8 mi  |
| <b>⊕</b> 😡     | 5. Turn RIGHT onto IL-59 / SUTTON RD. Continue to follow IL-59.        | go 17.0 mi |
| <b>(b)</b>     | 6. Turn LEFT onto W FERRY RD / CR-3.                                   | go 0.8 mì  |
| •              | 7. Turn RIGHT onto RAYMOND DR / CR-13.                                 | go 0.4 mi  |
| <b>③</b>       | 8. Turn LEFT onto W DIEHL RD / CR-53 E. Continue to follow W DIEHL RD. | go 1.9 mi  |
| <b>②</b>       | 9. Turn RIGHT onto N MILL ST / CR-32. Continue to follow N MILL ST.    | go 1.4 mi  |
| <b>↔</b>       | 10. Turn RIGHT onto W 5TH AVE.   | go 0.0 mi  |

END

11. 516 W 5TH AVE is on the LEFT.

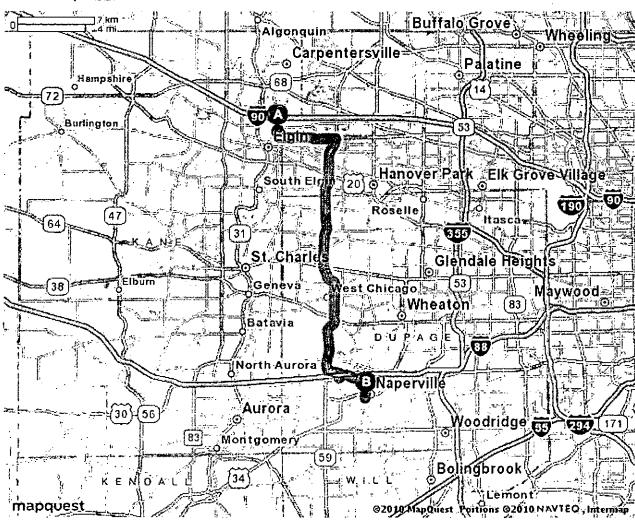
go 0.0 mi



### 516 W 5th Ave, Naperville, IL 60563-2901

Total Travel Estimate: 26.18 miles - about 42 minutes

#### Route Map Hide



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New address to FMC Deerfield

Notes

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## Trip to 405 Lake Cook Rd

Deerfield, IL 60015-4993 26.81 miles - about 41 minutes



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# 836 Dundee Ave, Elgin, IL 60120-3068

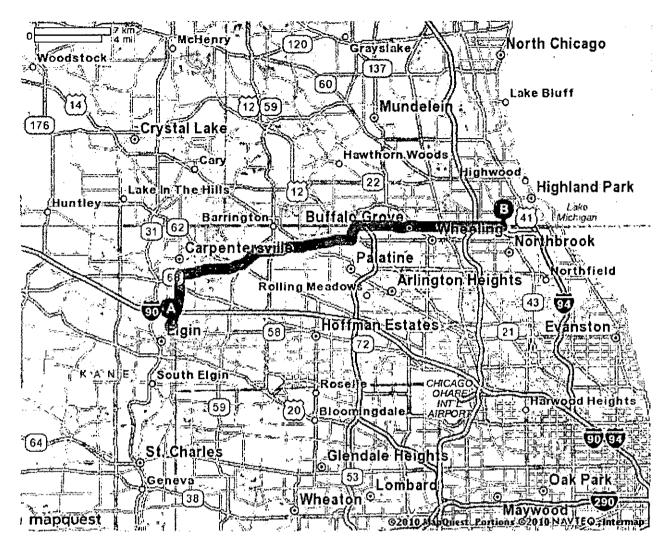
| START      | 1. Start out going NORTHEAST on DUNDEE AVE toward SLADE AVE.                 | go 0.2 mi         |
|------------|--|-------------------|
| <b>⊕ ™</b> | 2. Turn RIGHT onto PAGE AVE / IL-25 S.                                       | go 0.0 mi         |
| <b>(3)</b> | 3. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N. | go 3.6 mi         |
| € 6        | 4. Turn RIGHT onto IL-68.  | go 4.3 <b>m</b> i |
| <b>(</b> ) | 5. Turn LEFT onto IL-59 / IL-68 / NEW SUTTON RD.                             | go 1.4 mi         |
| <b>⊕</b> 🐷 | 6. Turn SLIGHT RIGHT onto DUNDEE RD / IL-68.                                 | go 6.5 mi         |
| <b>ⓑ</b>   | 7. Turn LEFT onto N HICKS RD.  | go 1.1 mi         |
| <b>⊕</b>   | 8. Turn RIGHT onto LAKE COOK RD.   | go 9.8 mi         |
| END        | 9. 405 LAKE COOK RD is on the RIGHT.   | go 0.0 mi         |



405 Lake Cook Rd, Deerfield, IL 60015-4993

Total Travel Estimate: 26.81 miles - about 41 minutes

Route Map Hide

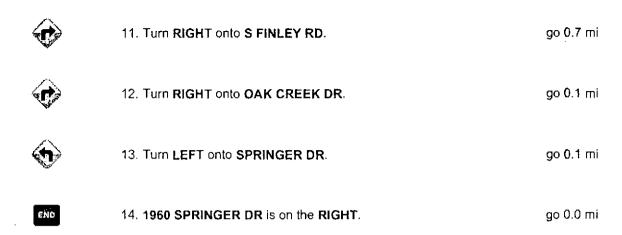


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## Notes MAPQUEST. New address to FMC Lombard Trip to 1960 Springer Dr Lombard, IL 60148-6419 28.91 miles - about 41 minutes 836 Dundee Ave, Elgin, IL 60120-3068 1. Start out going NORTHEAST on DUNDEE AVE toward go 0.2 mi SLADE AVE. 2. Turn RIGHT onto PAGE AVE / IL-25 S. go 0.0 mi Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. go 0.8 mi Continue to follow IL-25 N. 4. Merge onto I-90 E / JANE ADDAMS MEMORIAL go 11.6 mi TOLLWAY toward CHICAGO (Portions toll). 5. Merge onto I-290 E toward CHICAGO / WEST go 6.5 mi SUBUŘBS. 6. Keep LEFT to take I-355 S via EXIT 7 toward JOLIET. go 3.1 mi 7. Keep LEFT at the fork to go on I-355 S / VETERANS go 4.6 mi MEMORIAL TOLLWAY (Portions toll). 8. Take the IL-38 / ROOSEVELT RD exit. go 0.3 mi PAMP 9. Turn SLIGHT LEFT to take the ramp toward LOMBARD. go 0.0 mi 10. Turn LEFT onto ROOSEVELT RD / IL-38 E. go 0.8 mi

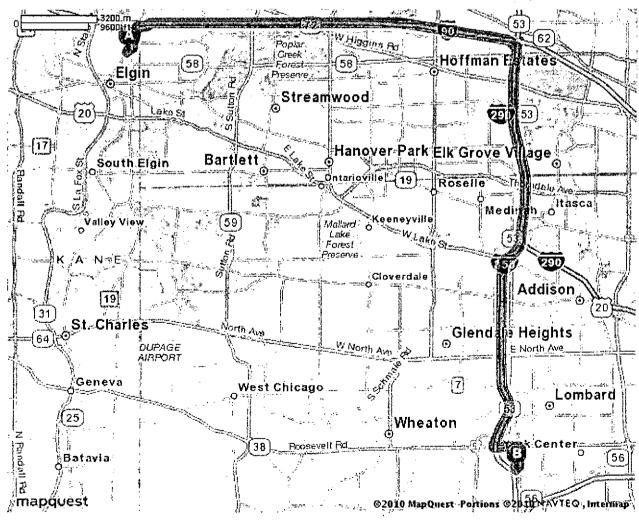




### 1960 Springer Dr, Lombard, IL 60148-6419

Total Travel Estimate: 28.91 miles - about 41 minutes

#### Route Map Hide



# Notes MAPQUEST. New address to DVA Sycamore Trip to 2200 Gateway Dr Sycamore, IL 60178-3113 29.79 miles - about 44 minutes 836 Dundee Ave, Elgin, IL 60120-3068 1. Start out going SOUTHWEST on DUNDEE AVE toward go 1.0 mi CHESTER AVE. 2. DUNDEE AVE becomes CENTER ST. go 0.1 mi 3. Turn RIGHT onto E HIGHLAND AVE. go 0.4 mi 4. Turn LEFT onto N STATE ST / IL-31. go 1.1 mi 5. Merge onto US-20 W / ULYSSES S GRANT MEMORIAL go 5.1 mi **HWY** toward ROCKFORD. 6. Turn LEFT onto CR-22 / PLANK RD. go 9.0 mi 7. Turn RIGHT onto CR-11 / N MAIN ST. go 0.0 mi 8. Turn LEFT onto PLANK RD / CR-38. Continue to follow go 7.6 mi PLANK RD.

440

9. PLANK RD becomes PEACE RD.

10. Turn RIGHT onto DEKALB AVE / IL-23.

go 3.7 mi

go 1.5 mi



11. Turn LEFT onto GATEWAY DR.

go 0.3 mi

END

12. 2200 GATEWAY DR.

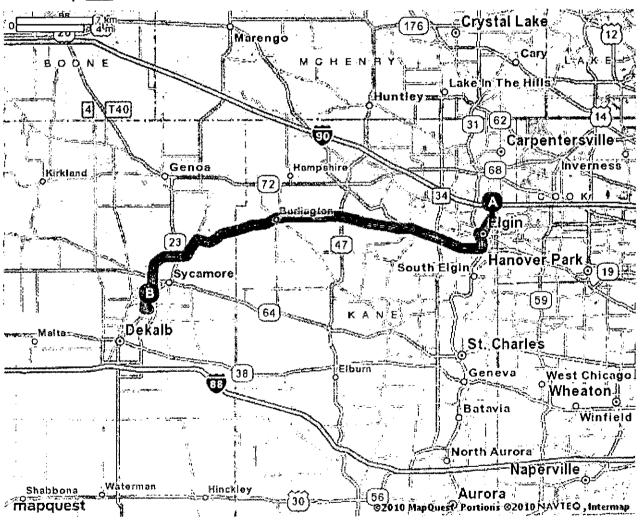
go 0.0 mi



### 2200 Gateway Dr, Sycamore, IL 60178-3113

Total Travel Estimate: 29.79 miles - about 44 minutes

#### Route Map Hide



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Trip to 8565 W Dempster St

Niles, IL 60714-1472

28.06 miles - about 38 minutes

 $\text{Notes} \; .$ 

: FMC Niles



836 Dundee Ave, Elgin, IL 60120-3068

| START           | 1. Start out going NORTHEAST on DUNDEE AVE toward SLADE AVE.                        | go 0.2 mi  |
|-----------------|---|------------|
| Surp<br>25      | 2. Turn RIGHT onto PAGE AVE / IL-25 S.  | go 0.0 mi  |
| <b>(1)</b>      | 3. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N.        | go 0.8 mi  |
| <b>(4)</b>      | 4. Merge onto I-90 E / JANE ADDAMS MEMORIAL TOLLWAY toward CHICAGO (Portions toll). | go 21.9 mi |
| <b>(4) (37)</b> | 5. Merge onto I-294 N toward MILWAUKEE (Portions toll).                             | 90 3.5 mi  |
|                 | 6. Merge onto <b>DEMPSTER ST / US-14 E</b> .  | go 1.6 mì  |



8565 W Dempster St, Niles, IL 60714-1472

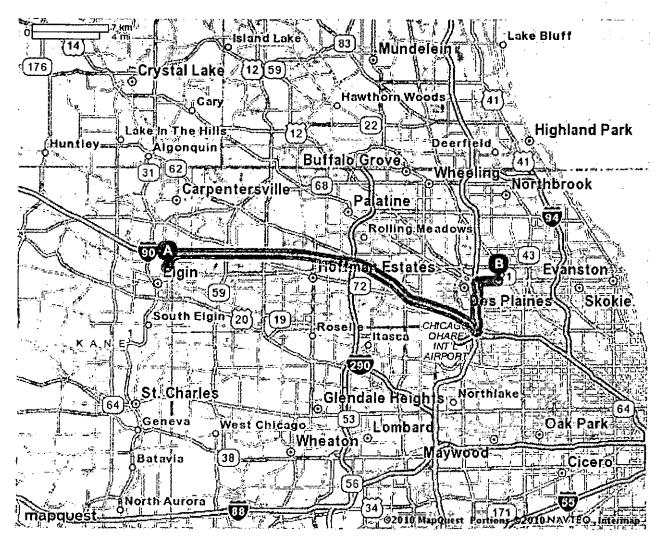
Total Travel Estimate: 28.06 miles - about 38 minutes

7. 8565 W DEMPSTER ST is on the RIGHT.

Route Map Hide

442

go 0.0 mi



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Trip to 3825 Highland Ave Downers Grove, IL 60515-1552 31.39 miles - about 44 minutes

| Notes                             |     |
|-----------------------------------|-----|
| New address to FMC Downer's Grove |     |
| : 11                              | !   |
| 1 -11 19                          |     |
| +tto 1                            | :   |
| <i>y</i> ,                        | ا ت |



# 836 Dundee Ave, Elgin, IL 60120-3068

| GTAFIT       | Start out going NORTHEAST on DUNDEE AVE toward SLADE AVE.                              | go 0.2 <b>m</b> í |
|--------------|--|-------------------|
| <b>®</b>     | 2. Turn RIGHT onto PAGE AVE / IL-25 S.   | go 0.0 mi         |
| <b>(3)</b>   | 3. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N.           | go 0.8 <b>m</b> í |
| <b>**</b>    | 4. Merge onto I-90 E / JANE ADDAMS MEMORIAL TOLLWAY toward CHICAGO (Portions toll).    | go 11.6 mi        |
| <b>** **</b> | 5. Merge onto I-290 E toward CHICAGO / WEST SUBURBS.                                   | go 6.5 mi         |
|              | 6. Keep LEFT to take I-355 S via EXIT 7 toward JOLIET.                                 | go 3.1 mi         |
| (1) TO       | 7. Keep LEFT at the fork to go on I-355 S / VETERANS MEMORIAL TOLLWAY (Portions toll). | go 6.4 mi         |
| EXIT         | 8. Take the I-88 / E-W TOLLWAY / IL-56 / BUTTERFIELD RD exit toward CHICAGO / AURORA.  | go 0.3 mi         |
| EXIII<br>7   | 9. Take the IL-56 exit toward BUTTERFIELD RD.  | go <b>0</b> .3 mi |
| RAMP         | 10. Take the ramp toward OAK BROOK.  | go 0.0 mí         |

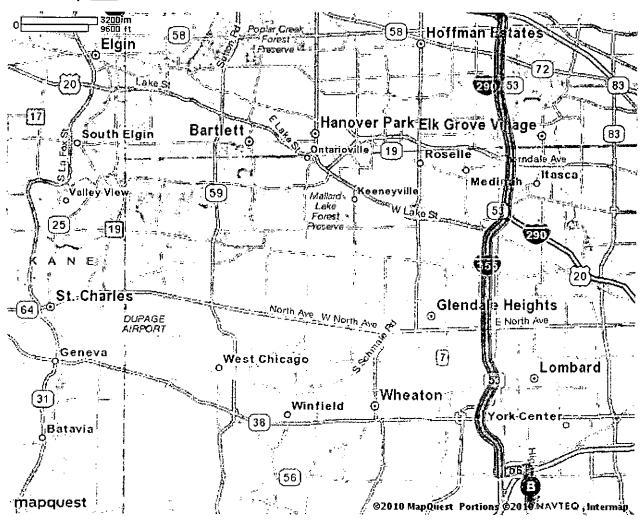
| <b>(1)</b> | 11. Turn LEFT onto IL-56 E / BUTTERFIELD RD.               | go 0.7 mi |
|------------|--|-----------|
| RAMP       | 12. Take the <b>HIGHLAND AVE</b> ramp.                     | go 0.3 mi |
| �          | 13. Keep RIGHT at the fork to go on HIGHLAND AVE / CR-9 S. | go 1.2 mi |
| END        | 14. 3825 HIGHLAND AVE is on the LEFT.                      | go 0.0 mi |



## 3825 Highland Ave, Downers Grove, IL 60515-1552

Total Travel Estimate: 31.39 miles - about 44 minutes

#### Route Map Hide



| Trip to 401 W Ni<br>Round Lake Height<br>29.22 miles - abou | ppersink Rd<br>ts, IL 60073-3280                 | Notes  New address to FMC Round Lake  430 |            |
|---|--|---|------------|
| <b>836</b> Dunde  | e Ave, Elgin, IL 601                             | 120-3068                                  |            |
| THATE   | 1. Start out going NOR SLADE AVE.                | THEAST on DUNDEE AVE toward               | go 0.2 mi  |
|   | 2. Turn RIGHT onto PA                            | GE AVE / IL-25 S.                         | go 0.0 mi  |
| € CORTE   | 3. Turn SLIGHT LEFT of Continue to follow IL-25  | onto N LIBERTY ST / IL-25 N.<br>5 N.      | go 3.6 mi  |
| •   | 4. Turn RIGHT onto IL-                           | 68.                                       | go 4.3 mì  |
| <b>(1)</b> [59]   | 5. Turn LEFT onto IL-59 Continue to follow IL-59 | 9 / IL-68 / NEW SUTTON RD.<br>).          | go 10.9 mi |
| <b>(1)</b>  | 6. Merge onto <b>US-12 W</b>                     | // IL-59 N.                               | go 5.5 mi  |
| <b>₹</b> 120  | 7. Turn RIGHT onto IL-                           | 120 / BELVIDERE RD.                       | go 3.6 mi  |
| •   | 8. Turn LEFT onto S CE                           | EDAR LAKE RD / CR-28 / CR-V63.            | go 0.9 mi  |
| €   | 9. Keep <b>RIGHT</b> at the fo                   | ork to go on <b>CR-28 / CR-V63</b> .      | go 0.2 mi  |

446

10. Stay STRAIGHT to go onto NIPPERSINK AVE / CR-28 / CR-V63.

go 0.0 mi

END

11. 401 W NIPPERSINK RD.

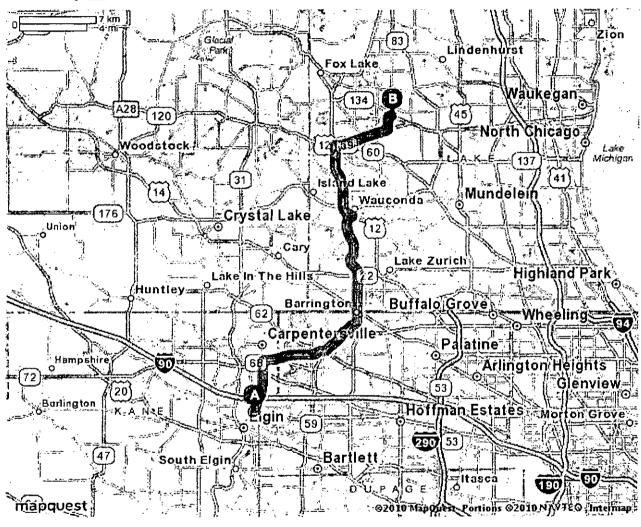
go 0.0 mì



### 401 W Nippersink Rd, Round Lake Heights, IL 60073-3280

Total Travel Estimate: 29.22 miles - about 45 minutes

### Route Map Hide



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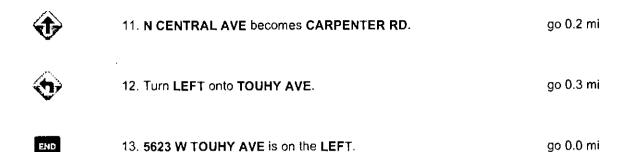


# Notes MAPQUEST. New address to DVA Big Oaks Trip to 5623 W Touhy Ave Niles, IL 60714-4019 30.77 miles - about 45 minutes 836 Dundee Ave, Elgin, IL 60120-3068 1. Start out going NORTHEAST on DUNDEE AVE toward START go 0.2 mi SLADE AVE. 2. Turn RIGHT onto PAGE AVE / IL-25 S. go 0.0 mi 3. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. go 0.8 mi Continue to follow IL-25 N. 4. Merge onto I-90 E / JANE ADDAMS MEMORIAL go 22.1 mi TOLLWAY toward CHICAGO (Portions toll). 5. Keep RIGHT at the fork to go on I-90 E (Portions toll). go 3.8 mi 6. Take EXIT 82A toward NAGLE AVE. go 0.2 mi 7. Turn SLIGHT LEFT onto W GREGORY ST. go 0.0 mi 8. Turn LEFT onto N NAGLE AVE. go 1.1 mi 9. Turn RIGHT onto W DEVON AVE. go 1.2 mi

448

Turn LEFT onto N CENTRAL AVE.

go 0.8 mi

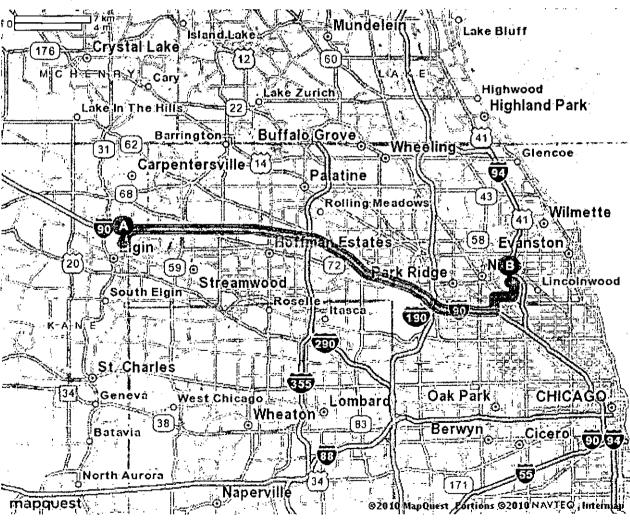




### 5623 W Touhy Ave, Niles, IL 60714-4019

Total Travel Estimate: 30.77 miles - about 45 minutes

### Route Map Hide



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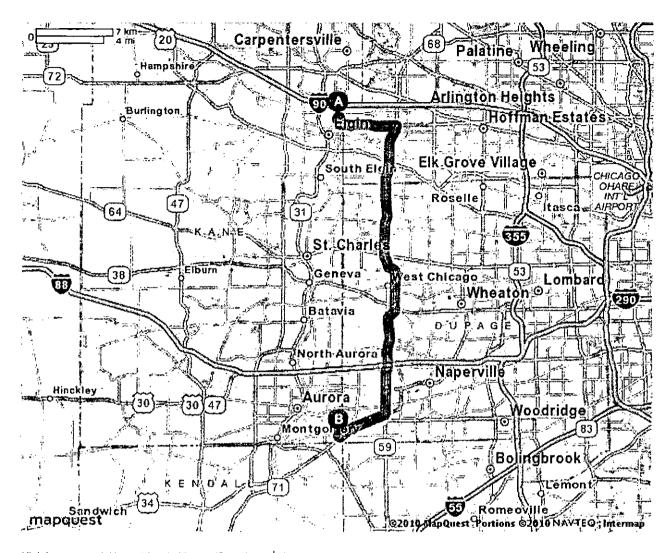
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| MAPQUEST.  Trip to 1300 Waterford Dr  Aurora, IL 60504-5502 29.18 miles - about 45 minutes   |                                   | Notes  New address to Fox Valley Dialysis  H32 | ,          |
|--|-----------------------------------|--|------------|
| 836 Dunde  | ee Ave, Elgin, IL 6012            | 20-3068  |            |
| START  | Start out going NORTH SLADE AVE.  | HEAST on DUNDEE AVE toward                     | go 0.2 mi  |
| <b>⊕</b> 📆   | 2. Turn RIGHT onto PAG            | SE AVE / IL-25 S.                              | go 0.0 mi  |
| ◈ 🐷  | 3. Turn <b>SLIGHT RIGHT</b> (     | onto N LIBERTY ST / IL-25.                     | go 0.5 mi  |
| •  | 4. Turn LEFT onto SUMNIL-58.      | MIT ST / IL-58. Continue to follow             | go 3.8 mi  |
| The state of the s | 5. Turn RIGHT onto IL-59 IL-59 S. | 9 / SUTTON RD. Continue to follow              | go 20.9 mi |
| ₩83<br>343   | 6. Turn RIGHT onto OGD            | DEN AVE / US-34 W.                             | go 3.5 mi  |
| •  | 7. Turn RIGHT onto RIDO           | GE AVE.  | go 0.0 mi  |
| <b>①</b>   | 8. RIDGE AVE becomes              | WATERFORD DR.                                  | go 0.1 mi  |
| END  | 9. 1300 WATERFORD D               | R is on the RIGHT.                             | go 0.0 mi  |
| 1300 Waterford Dr, Aurora, IL 60504-5502   |                                   |  |            |

Route Map Hide

450

Total Travel Estimate: 29.18 miles - about 45 minutes



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# Notes MAPQUEST New address to FMC Naperville Trip to 100 Spalding Dr Naperville, IL 60540-6550 28.16 miles - about 46 minutes 836 Dundee Ave, Elgin, IL 60120-3068 1. Start out going NORTHEAST on DUNDEE AVE toward START go 0.2 mi SLADE AVE. 2. Turn RIGHT onto PAGE AVE / IL-25 S. go 0.0 mi 3. Turn SLIGHT RIGHT onto N LIBERTY ST / IL-25. go 0.5 mi 4. Turn LEFT onto SUMMIT ST / IL-58. Continue to follow go 3.8 mi 585 5. Turn RIGHT onto IL-59 / SUTTON RD. Continue to follow go 20.3 mi IL-59 S. 6. Turn LEFT onto AURORA AVE. go 2.5 mi 7. Turn RIGHT onto S WEST ST. go 0.4 mi 8. Turn LEFT onto W MARTIN AVE / MARTIN AVE. go 0.2 mi Continue to follow W MARTIN AVE. 9. Turn RIGHT onto BROM DR. go 0.1 mi

452

10. Turn LEFT onto SPALDING DR.

go 0.0 mi

END

11. 100 SPALDING DR is on the LEFT.

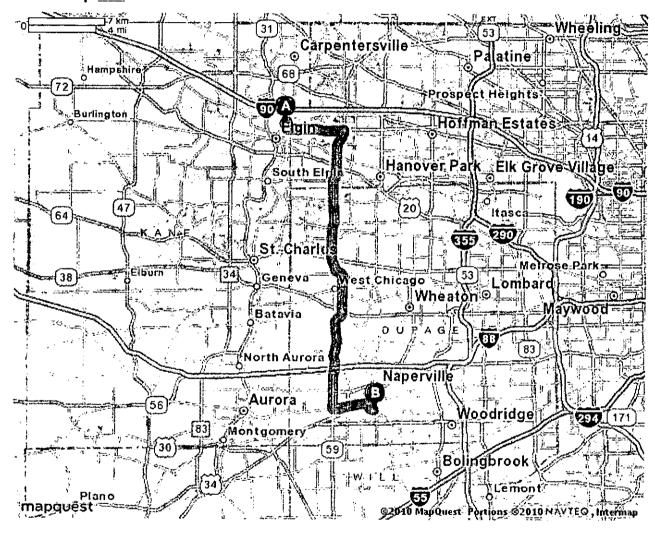
go 0.0 mi



### 100 Spalding Dr, Naperville, IL 60540-6550

Total Travel Estimate: 28.16 miles - about 46 minutes

### Route Map Hide



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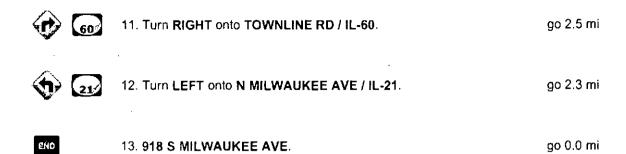
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## Notes MAPQUEST New address to DVA Lake County Trip to 918 S Milwaukee Ave Libertyville, IL 60048-3229 29.40 miles - about 47 minutes 836 Dundee Ave, Elgin, IL 60120-3068 1. Start out going NORTHEAST on DUNDEE AVE toward START go 0.2 mi SLADE AVE. 2. Turn RIGHT onto PAGE AVE / IL-25 S. go 0.0 mi 3. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. go 3.6 mi Continue to follow IL-25 N. 4. Turn RIGHT onto IL-68. go 4.3 mi 68: 5. Turn LEFT onto IL-59 / IL-68 / NEW SUTTON RD. ز95 go 1.4 mi 68 6. Turn SLIGHT RIGHT onto DUNDEE RD / IL-68. go 6.5 mi 7. Turn LEFT onto N HICKS RD. go 2.2 mi 8. N HICKS RD becomes IL-53. 53: go 1.9 mi 9. Turn LEFT onto IL-83 N. go 4.3 mi

454

10. Stay STRAIGHT to go onto S LAKE ST / US-45.

go 0.3 mi

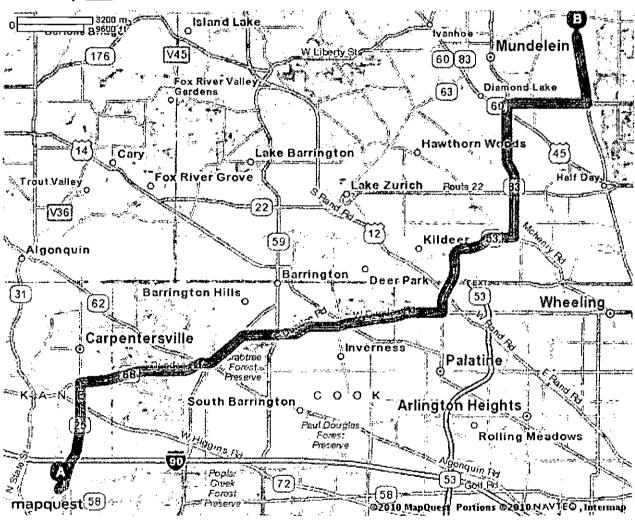




### 918 S Milwaukee Ave, Libertyville, IL 60048-3229

Total Travel Estimate: 29.40 miles - about 47 minutes

#### Route Map Hide



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Notes

New address to DVA Lake Villa

1

Trip to 37809 N II Route 59

Lake Villa, IL 60046-7332
32.11 miles - about 49 minutes

#35



# 836 Dundee Ave, Elgin, IL 60120-3068

| START          | 1. Start out going NORTHEAST on DUNDEE AVE toward SLADE AVE.                 | go 0.2 mi  |
|----------------|--|------------|
|                | 2. Turn RIGHT onto PAGE AVE / IL-25 S.                                       | go 0.0 mi  |
| <b>&amp; 3</b> | 3. Turn SLIGHT LEFT onto N LIBERTY ST / IL-25 N. Continue to follow IL-25 N. | go 3.6 mí  |
| <b>⊕ 68</b>    | 4. Turn RIGHT onto IL-68.  | go 4.3 mi  |
| (S) (S)        | 5. Turn LEFT onto IL-59 / IL-68 / NEW SUTTON RD. Continue to follow IL-59 N. | go 24.0 mi |



37809 N II Route 59, Lake Villa, IL 60046-7332

6. 37809 N IL ROUTE 59.

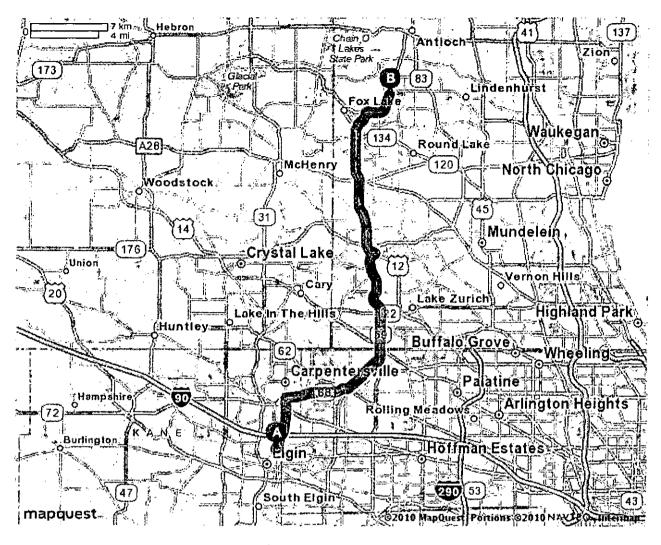
Total Travel Estimate: 32.11 miles - about 49 minutes

Route Map Hide

END

4/56

go 0.0 mi



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