# ORIGINAL

# ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD APPLICATION FOR PERMIT RECEIVED

SECTION I. IDENTIFICATION, GENERAL INFORMATION, AND CERTIFICATION 0 4 2010

This	Section	must	bę	completed	for	all	proj	ects.
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Facility/Project Identification	HEALTH FACILITIES & SERVICES REVIEW BOAR
Facility Name: Crossroads Community Hospital	
Street Address: 8 Doctors Park Road	
City and Zip Code: Mt. Vernon, IL 62864	
County: Jefferson Health Service Area V	Health Planning Area: F-04
, , , , , , , , , , , , , , , , , , , ,	ricaiti Flaming Area, F-04
Applicant /Co-Applicant Identification [Provide for each co-applicant [refer to Part 1130.220].	
Exact Legal Name: National Healthcare of Mt. Vernon.	Inc. d/b/a Crossroads Community Hospital
Address: 4000 Meridian Blvd. Fr	anklin, TN 37067
Name of Registered Agent:	
Name of Chief Executive Officer: Wayne Smith	
CEO Address: 4000 Meridian Blvd. F	ranklin TN 37067
Telephone Number: 615/465-7000	10,1441, 114 0,007
Type of Ownership of Applicant/Co-Applicant	
Non-profit Corporation Pa	artnership
X For-profit Corporation	overnmental
	ole Proprietorship Other
<ul> <li>Partnerships must provide the name of the state in vertical partner specifying whether each is a general or a specifying whether each is a general or a specific partner specific pa</li></ul>	which organized and the name and address of or limited partner.
APPEND DOCUMENTATION AS ATTACHMENT-1 IN NUMERIC SEQUE APPLICATION FORM.	NTIAL ORDER AFTER THE LAST PAGE OF THE
Primary Contact	
[Person to receive all correspondence or inquiries during the	review period)
Name: Anne M. Murphy	
Title: Partner	
Company Name: Holland + Knight	
Address: 131 S. Dearborn Street Chicago, I	L 60603
Telephone Number: 312/578-6544	
E-mail Address: Anne.Murphy@hklaw.com	
Fax Number: 312/578-6666	
Additional Contact	
Person who is also authorized to discuss the application for	permitl
Name: none	
Title:	
Company Name:	
Address:	
Telephone Number:	
-mail Address:	
ax Number:	

# ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD APPLICATION FOR PERMIT

# SECTION I. IDENTIFICATION, GENERAL INFORMATION, AND CERTIFICATION

This Section must be completed for all projects.

Facility/Project	t Identification						
Facility Name:	Crossroads Co	ommunity	Hospita	1			
Street Address:	8 Doctors Par	k Road					
City and Zip Code	e: Mt. Vernon, IL	62864				<del></del> -	
County: Jeffer	son Health	Service	Area	V	Health	Planning Area:	F-04
						<u> </u>	
Applicant /Co-/	Applicant Identi	ification					
	n co-applicant [re			220].			
Exact Legal Name	<b>9</b> : (	Communit	y Health	n Systems	s, Inc.		
Address:					din, TN 37067		
Name of Register					· · · · · · · · · · · · · · · · · · ·	• • •	
Name of Chief Ex		Wayne Si	mith		· · · · · · · · · · · · · · · · · · ·		
CEO Address:		4000 Me		vd. Fran	klin, TN 37067		
Telephone Numbe	er:	615/465-			tani, tit or oor		
		0 / 0 / 100	7 000				
Type of Owners	ship of Applica	nt/Co-Ar	plicant	t			
				<del>-</del>			
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·	Corporation		一		rnmental		
	ability Company		Ħ		Proprietorship	П	Other
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<ul> <li>Corporation</li> </ul>	ons and limited lial	bility com	oanies n	nust provi	de an Illi <b>nois c</b> e	ertificate of go	od
standing.		•		·			
<ul> <li>Partnershi</li> </ul>	ps must provide t	he name (	of the sta	ate in whi	ch organized an	id the name and	address of
each partr	ner specifying whe	ther each	is a ger	neral or lir	mited partner.		
					·		
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<b>Primary Contact</b>	t						
[Person to receive		se or inqui	iries duri	ing the re	view period)		
Name:	Anne M. M		ines dun	ing the re	view periodj		
Title:	Partner	шрпу					
Company Name:	Holland + I	Knight					
Address:	131 S. Dea		eet Chi	caco II	60603		
Telephone Number			CCL CIII	cago, it	00003		
E-mail Address:	Anne.Murr						
Fax Number:	312/578-6		w.com			· ·	
Additional Cont		000	<del></del>			<del></del>	
	·		:	<i>6</i>			
Person who is also		cuss the	applicati	on for per	mitj		
Name:	none						
Title:		-					
Company Name:					<del></del>		
Address:					<del></del>	<del></del>	
Telephone Number	•			<del></del>	<del> </del>	<del></del> -	
E-mail Address:		***********				<del></del>	
Fax Number:							

### **Post Permit Contact**

(Person to receive all correspondence subsequent to permit issuance-THIS PERSON MUST BE

Name:	Ed	Cunningham	·			
Title:	CE				12 122 122 122	
Compa	ny Name: Cro	ssroads Comm	unity Hospital		·	
Addres	s: 8 [	octors Park Roa	ad Mt Vern	on, IL 62864		· · · · · · · · · · · · · · · · · · ·
Teleph	one Number: 61	8/241-8560				
E-mail	Address: ed	Cunningham@	chs.net			
ax Nu	mber:					
Sita O	wnership					
	e this information	for each applica	phla cital			
				care of Mt. Vernon, Inc		
_AGUI I	Logai Ivallic Of C			sare of Mt. Vernon, Ind Is Community Hospital		
Addres	s of Site Owner			nklin, TN 37067		
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				octors Park Road North	At Vernon, IL 628	004 Fownershi
re pro	perty tax statemen	t, tax assessor's	documentation	on, deed, notarized state	ement of the corpo	oration
				ent to lease or a lease.	omone or the corp.	J. W. 1011
	9					
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Operate Provide Exact Load dress	ting Identity/Lice this information egal Name: Nation 4000	censee for each applicational Healthcare O Meridian Blvd ration	ble facility, an	d insert after this page 1, Inc 37067 Partnership	-	Other
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Organizational Relationships

Provide (for each co-applicant) an organizational chart containing the name and relationship of any person or entity who is related (as defined in Part 1130.140). If the related person or entity is participating in the development or funding of the project, describe the interest and the amount and type of any financial contribution.

APPEND DOCUMENTATION AS ATTACHMENT-4, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

Flood Plain Requirements [Refer to application instructions.]	
pertaining to construction activities in special flood please provide a map of the proposed project location maps can be printed at <a href="https://www.FEMA.gov">www.FEMA.gov</a> or <a href="https://www.FEMA.gov">www.gov</a> or <a href="https://www.FEMA.gov">www.FEMA.gov</a> or <a href="https://www.FEMA.gov">w</a>	h the requirements of Illinois Executive Order #2005-5 hazard areas. As part of the flood plain requirements on showing any identified floodplain areas. Floodplain v.illinoisfloodmaps.org. This map must be in a atement attesting that the project complies with the tp://www.hfsrb.illinois.gov).
APPEND DOCUMENTATION AS <u>ATTACHMENT -5,</u> IN NUMER APPLICATION FORM.	IC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE
Historic Resources Preservation Act Require [Refer to application instructions.]	
Provide documentation regarding compliance with the Preservation Act.	e requirements of the Historic Resources
APPEND DOCUMENTATION AS <u>ATTACHMENT-6.</u> IN NUMERIAPPLICATION FORM.	C SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE
DESCRIPTION OF PROJECT  1. Project Classification [Check those applicable - refer to Part 1110.40 and Part 1120.20(	](c
Part 1110 Classification:	Part 1120 Applicability or Classification: [Check one only.]
X Substantive	☐ Part 1120 Not Applicable ☐ Category A Project
Non-substantive	X Category B Project  DHS or DVA Project

### 2. Narrative Description

Provide in the space below, a brief narrative description of the project. Explain WHAT is to be done in State Board defined terms, NOT WHY it is being done. If the project site does NOT have a street address, include a legal description of the site. Include the rationale regarding the project's classification as substantive or non-substantive.

The co-applicants propose a modernization program for Crossroads Community Hospital, which will address a number of clinical and non-clinical areas. The single IDPH-designated category of service included in the project is medical/surgical beds, and the size of that service will be reduced from 50 to 40 beds, all of which will be provided in newly-constructed private rooms.

The imaging, respiratory therapy, laboratory, surgery/recovery, critical decisions unit and administrative functions, as well as public areas will be located on the first floor. The second and third floors will house the medical/surgical patient rooms.

The project is classified as being "substantive" because it does not meet the definition of a "non-substantive" project.

### **Project Costs and Sources of Funds**

Complete the following table listing all costs (refer to Part 1120.110) associated with the project. When a project or any component of a project is to be accomplished by lease, donation, gift, or other means, the fair market or dollar value (refer to Part 1130.140) of the component must be included in the estimated project cost. If the project contains non-reviewable components that are not related to the provision of health care, complete the second column of the table below. Note, the use and sources of funds must equal.

USE OF FUNDS	CLINICAL	NONCLINICAL	TOTAL
Preplanning Costs	\$100,000		
Site Survey and Soil Investigation	<del></del>	\$25,000	\$125,00
Site Preparation	20,000	5,000	25,00
Off Site Work	400,000	50,000	450,00
New Construction Contracts	10,993,958	0.500.040	40
Modernization Contracts		2,593,940	13,587,89
Contingencies	1,983,438	1,638,778	3,622,210
	1,250,000	430,000	1,680,000
Architectural/Engineering Fees	1,190,000	400,000	1,590,000
Consulting and Other Fees	225,000	25,000	250,000
Movable or Other Equipment (not in construction contracts)	1,400,000	300,000	1,700,000
Bond Issuance Expense (project related)			
Net Interest Expense During Construction (project related)			
Fair Market Value of Leased Space or Equipment			
Other Costs To Be Capitalized	****		
Acquisition of Building or Other Property (excluding land)			
TOTAL USES OF FUNDS	\$17,562,396	\$5,467,718	\$23,030,114
SOURCE OF FUNDS	CLINICAL	NONCLINICAL	TOTAL
Cash and Securities	\$17,562,396	\$5,467,718	\$23,030,114
Pledges			<u> </u>
Gifts and Bequests			
Bond Issues (project related)			
Mortgages			
eases (fair market value)			
Governmental Appropriations			
Grants			· · · · · · · · · · · · · · · · · · ·
Other Funds and Sources			
OTAL SOURCES OF FUNDS	\$17,562,396	\$5,467,718	\$23,030,114

NOTE: ITEMIZATION OF EACH LINE ITEM MUST BE PROVIDED AT ATTACHMENT-7, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

Related Project Costs

Provide the following information, as applicable, with respect to any land related to the project that will be or has been acquired during the last two calendar years:

Land acquisition is related to project Yes X No Purchase Price: \$
Fair Market Value: \$
The project involves the establishment of a new facility or a new category of service  Yes X No
If yes, provide the dollar amount of all <b>non-capitalized</b> operating start-up costs (including operating deficits) through the first full fiscal year when the project achieves or exceeds the target utilization specified in Part 1100.
Estimated start-up costs and operating deficit cost is \$
Project Status and Completion Schedules
Indicate the stage of the project's architectural drawings:
☐ None or not applicable X Preliminary
☐ Schematics ☐ Final Working
Anticipated project completion date (refer to Part 1130.140):February, 2013
Indicate the following with respect to project expenditures or to obligation (refer to Part 1130.140):
Purchase orders, leases or contracts pertaining to the project have been executed. Project obligation is contingent upon permit issuance. Provide a copy of the contingent "certification of obligation" document, highlighting any language related to CON Contingencies
X Project obligation will occur after permit issuance.
APPEND DOCUMENTATION AS <u>ATTACHMENT-8</u> , IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.
State Agency Submittals
Are the following submittals up to date as applicable:
X Cancer Registry
X APORS X All formal document requests such as IDPH Questionnaires and Annual Bed Reports been
submitted
X All reports regarding outstanding permits
Failure to be up to date with these requirements will result in the application for permit being
deemed incomplete.

### **Facility Bed Capacity and Utilization**

Complete the following chart, as applicable. Complete a separate chart for each facility that is a part of the project and insert following this page. Provide the existing bed capacity and utilization data for the latest Calendar Year for which the data are available. Include observation days in the patient day totals for each bed service. Any bed capacity discrepancy from the inventory will result in the application being deemed incomplete.

FACILITY NAME: Crossroad Hospital	ds Community	CITY:	Mt. Vernon			
REPORTING PERIOD DATES: From: January 1, 2009 to: December 31, 2009						
Category of Service	Authorized Beds	Admissions	Patient Days	Bed Changes	Proposed Beds	
Medical/Surgical	50	1,684	5,415	-10	40	
Obstetrics						
Pediatrics						
Intensive Care	7	75	120	none	7	
Comprehensive Physical Rehabilitation						
Acute/Chronic Mental Illness				· · · · · · · · · · · · · · · · · · ·		
Neonatal Intensive Care						
General Long Term Care						
Specialized Long Term Care						
Long Term Acute Care						
Other ((identify) Swing		7	29			
TOTALS:	57	1,766	5,564	-10	47	

### CERTIFICATION

The application must be signed by the authorized representative(s) of the applicant entity. The authorized representative(s) are:

- o in the case of a corporation, any two of its officers or members of its Board of Directors;
- in the case of a limited liability company, any two of its managers or members (or the sole manger or member when two or more managers or members do not exist);
- in the case of a partnership, two of its general partners (or the sole general partner, when two or more general partners do not exist);
- o in the case of estates and trusts, two of its beneficiaries (or the sole beneficiary when two or more beneficiaries do not exist); and
- in the case of a sole proprietor, the individual that is the proprietor.

This Application for Permit is filed on the behalf of \_National Healthcare of Mt. Vernon, Inc. \_\_\_\_\* in accordance with the requirements and procedures of the Illinois Health Facilities Planning Act. The undersigned certifies that he or she has the authority to execute and file this application for permit on behalf of the applicant entity. The undersigned further certifies that the data and information provided herein, and appended hereto, are complete and correct to the best of his or her knowledge and belief. The undersigned also certifies that the permit application fee required for this application is sent herewith or will be paid upon request.

SIGNATURE

Rachel A. Seifert

PRINTED NAME

Executive V. P. 1 Secretary

PRINTED TITLE

Notarization:
Subscribed and swom to before me this 20 day of July 2010

Assume the proper of the applicant Notary

Signature of Notary

Seal

STATE

Insert EXALT

PUBLIC

POSIGNATURE

SIGNATURE

SIGNATURE

SIGNATURE

Martin G. Schweinhart

PRINTED NAME

PRINTED TITLE

Notarization:
Subscribed and swom to before me this 20 day of July 2010

Notarization:
Subscribed and swom to before me this 20 day of July 2010

Signature of Notary

Signature of Notary

PUBLIC

PUBLIC

SIGNATURE

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SUBscribed and swom to before me this 20 day of July 2010

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Signature of Notary

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### CERTIFICATION

The application must be signed by the authorized representative(s) of the applicant entity. The authorized representative(s) are:

- o in the case of a corporation, any two of its officers or members of its Board of Directors;
- in the case of a limited liability company, any two of its managers or members (or the sole manger or member when two or more managers or members do not exist);
- in the case of a partnership, two of its general partners (or the sole general partner, when two or more general partners do not exist);
- o in the case of estates and trusts, two of its beneficiaries (or the sole beneficiary when two or more beneficiaries do not exist); and
- in the case of a sole proprietor, the individual that is the proprietor.

ı	The time proprietor.
	This Application for Permit is filed on the behalf of _Community Health Systems, Inc* in accordance with the requirements and procedures of the Illinois Health Facilities Planning Act. The undersigned certifies that he or she has the authority to execute and file this application for permit on behalf of the applicant entity. The undersigned further certifies that the data and information provided herein, and appended hereto, are complete and correct to the best of his or for this application is sent herewith or will be paid upon request.
	SIGNATURE SIGNATURE
ç	Rachel A. Seifert Martin G. Schweinhart  PRINTED NAME  EXECUTIVE V.P. & Secretary SVP, Operations  PRINTED TITLE  PRINTED TITLE
S	otarization:  ubscribed and swom to before me is 36 th day of 114 2010  Notarization:  Subscribed and sworn to before me this 22 day of 124, 2010
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# SECTION III - BACKGROUND, PURPOSE OF THE PROJECT, AND ALTERNATIVES - INFORMATION REQUIREMENTS

This Section is applicable to all projects except those that are solely for discontinuation with no project costs.

### Criterion 1110.230 - Background, Purpose of the Project, and Alternatives

READ THE REVIEW CRITERION and provide the following required information:

### BACKGROUND OF APPLICANT

- A listing of all health care facilities owned or operated by the applicant, including licensing, and certification if applicable.
- 2. A certified listing of any adverse action taken against any facility owned and/or operated by the applicant during the three years prior to the filing of the application.
- 3. Authorization permitting HFSRB and DPH access to any documents necessary to verify the information submitted, including, but not limited to: official records of DPH or other State agencies; the licensing or certification records of other states, when applicable; and the records of nationally recognized accreditation organizations. Failure to provide such authorization shall constitute an abandonment or withdrawal of the application without any further action by HFSRB.
- 4. If, during a given calendar year, an applicant submits more than one application for permit, the documentation provided with the prior applications may be utilized to fulfill the information requirements of this criterion. In such instances, the applicant shall attest the information has been previously provided, cite the project number of the prior application, and certify that no changes have occurred regarding the information that has been previously provided. The applicant is able to submit amendments to previously submitted information, as needed, to update and/or clarify data.

APPEND DOCUMENTATION AS <u>ATTACHMENT-11</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM. EACH ITEM (1-4) MUST BE IDENTIFIED IN ATTACHMENT 11.

### PURPOSE OF PROJECT

- Document that the project will provide health services that improve the health care or well-being of the market area population to be served.
- 2. Define the planning area or market area, or other, per the applicant's definition.
- 3. Identify the existing problems or issues that need to be addressed, as applicable and appropriate for the project. [See 1110.230(b) for examples of documentation.]
- 4. Cite the sources of the information provided as documentation.
- 5. Detail how the project will address or improve the previously referenced issues, as well as the population's health status and well-being.
- 6. Provide goals with quantified and measurable objectives, with specific timeframes that relate to achieving the stated goals as appropriate.

For projects involving modernization, describe the conditions being upgraded if any. For facility projects, include statements of age and condition and regulatory citations if any. For equipment being replaced, include repair and maintenance records.

NOTE: Information regarding the "Purpose of the Project" will be included in the State Agency Report.

APPEND DOCUMENTATION AS <u>ATTACHMENT-12</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM. EACH ITEM (1-6) MUST BE IDENTIFIED IN ATTACHMENT 12.

### **ALTERNATIVES**

1) Identify <u>ALL</u> of the alternatives to the proposed project:

Alternative options must include:

- A) Proposing a project of greater or lesser scope and cost;
- B) Pursuing a joint venture or similar arrangement with one or more providers or entities to meet all or a portion of the project's intended purposes; developing alternative settings to meet all or a portion of the project's intended purposes;
- Utilizing other health care resources that are available to serve all or a portion of the population proposed to be served by the project; and
- D) Provide the reasons why the chosen alternative was selected.
- 2) Documentation shall consist of a comparison of the project to alternative options. The comparison shall address issues of total costs, patient access, quality and financial benefits in both the short term (within one to three years after project completion) and long term. This may vary by project or situation. FOR EVERY ALTERNATIVE IDENTIFIED THE TOTAL PROJECT COST AND THE REASONS WHY THE ALTERNATIVE WAS REJECTED MUST BE PROVIDED.
- 3) The applicant shall provide empirical evidence, including quantified outcome data that verifies improved quality of care, as available.

APPEND DOCUMENTATION AS <u>ATTACHMENT-13</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

### SECTION IV - PROJECT SCOPE, UTILIZATION, AND UNFINISHED/SHELL SPACE

### Criterion 1110.234 - Project Scope, Utilization, and Unfinished/Shell Space

READ THE REVIEW CRITERION and provide the following information:

### SIZE OF PROJECT:

- Document that the amount of physical space proposed for the proposed project is necessary and not excessive. This must be a narrative.
- 2. If the gross square footage exceeds the BGSF/DGSF standards in Appendix B, justify the discrepancy by documenting one of the following::
  - Additional space is needed due to the scope of services provided, justified by clinical or operational needs, as supported by published data or studies;
  - b. The existing facility's physical configuration has constraints or impediments and requires an architectural design that results in a size exceeding the standards of Appendix B;
  - c. The project involves the conversion of existing space that results in excess square footage.

Provide a narrative for any discrepancies from the State Standard. A table must be provided in the following format with Attachment 14.

	S	IZE OF PROJECT		
DEPARTMENT/SERVICE	PROPOSED BGSF/DGSF	STATE STANDARD	DIFFERENCE	MET STANDARD?

APPEND DOCUMENTATION AS <u>ATTACHMENT-14.</u> IN NUMERIC SEQUENTIAL ORDER\_AFTER THE LAST PAGE OF THE APPLICATION FORM.

### PROJECT SERVICES UTILIZATION:

This criterion is applicable only to projects or portions of projects that involve services, functions or equipment for which HFSRB has established utilization standards or occupancy targets in 77 III. Adm. Code 1100.

Document that in the second year of operation, the annual utilization of the service or equipment shall meet or exceed the utilization standards specified in 1110.Appendix B. A narrative of the rationale that supports the projections must be provided.

A table must be provided in the following format with Attachment 15.

	UTILIZATION							
	DEPT./ SERVICE	HISTORICAL UTILIZATION (PATIENT DAYS) (TREATMENTS) ETC.	PROJECTED UTILIZATION	STATE STANDARD	MET STANDARD?			
YEAR 1								
YEAR 2								

APPEND DOCUMENTATION AS <u>ATTACHMENT-15.</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE. APPLICATION FORM.

### UNFINISHED OR SHELL SPACE:

Provide the following information:

- 1. Total gross square footage of the proposed shell space;
- 2. The anticipated use of the shell space, specifying the proposed GSF tot be allocated to each department, area or function;
- 3. Evidence that the shell space is being constructed due to
  - a. Requirements of governmental or certification agencies; or
  - b. Experienced increases in the historical occupancy or utilization of those areas proposed to occupy the shell space.

### 4. Provide:

- a. Historical utilization for the area for the latest five-year period for which data are available; and
- b. Based upon the average annual percentage increase for that period, projections of future utilization of the area through the anticipated date when the shell space will be placed into operation.

APPEND DOCUMENTATION AS <u>ATTACHMENT-16</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

### ASSURANCES:

Submit the following:

- Verification that the applicant will submit to HFSRB a CON application to develop and utilize the shell space, regardless of the capital thresholds in effect at the time or the categories of service involved.
- 2. The estimated date by which the subsequent CON application (to develop and utilize the subject shell space) will be submitted; and
- 3. The anticipated date when the shell space will be completed and placed into operation.

APPEND DOCUMENTATION AS <u>ATTACHMENT-17</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

### SECTION VII - SERVICE SPECIFIC REVIEW CRITERIA

This Section is applicable to all projects proposing establishment, expansion or modernization of categories of service that are subject to CON review, as provided in the Illinois Health Facilities Planning Act [20 ILCS 3960]. It is comprised of information requirements for each category of service, as well as charts for each service, indicating the review criteria that must be addressed for each action (establishment, expansion and modernization). After identifying the applicable review criteria for each category of service involved, read the criteria and provide the required information, AS APPLICABLE TO THE CRITERIA THAT MUST BE ADDRESSED:

### A. Criterion 1110.530 - Medical/Surgical, Obstetric, Pediatric and Intensive Care

- Applicants proposing to establish, expand and/or modernize Medical/Surgical, Obstetric, Pediatric and/or Intensive Care categories of service must submit the following information:
- Indicate bed capacity charges by Service: action(s):

Indicate # of beds changed by

Category of Service	# Existing Beds	# Proposed Beds
X Medical/Surgical	50	40
☐ Obstetric		
☐ Pediatric		
☐ Intensive Care		

3. READ the applicable review criteria outlined below and **submit the required documentation for the criteria:** 

APPLICABLE R	EVIEW CRITERIA	Establish	Expand	Modernize
1110.530(b)(1) -	Planning Area Need - 77 III. Adm. Code 1100 (formula calculation)	X		
1110.530(b)(2) -	Planning Area Need - Service to Planning Area Residents	X	Х	
1110.530(b)(3) -	Planning Area Need - Service Demand - Establishment of Category of Service	Х		-
1110.530(b)(4) -	Planning Area Need - Service Demand - Expansion of Existing Category of Service		Х	
1110.530(b)(5) -	Planning Area Need - Service Accessibility	X		
1110.530(c)(1) -	Unnecessary Duplication of Services	Х		
1110.530(c)(2) -	Maldistribution	Х	X	
1110.530(c)(3) -	Impact of Project on Other Area Providers	Х		
1110.530(d)(1) -	Deteriorated Facilities			X
1110.530(d)(2) -	Documentation			Х

APPLICABLE R	Establish	Expand	Modernize	
1110.530(d)(3) -				Х
1110.530(d)(4) -	Occupancy			×
110.530(e) -	Staffing Availability	Х	Х	
1110.530(f) -	Performance Requirements	X	Х	Х
1110.530(g) -	Assurances	X	X	X

APPEND DOCUMENTATION AS <u>ATTACHMENT-20</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

R.	Criterion 1110.3030 -	Clinical Service A	Areas Other than	Categories of Service
----	-----------------------	--------------------	------------------	-----------------------

- 1. Applicants proposing to establish, expand and/or modernize Clinical Service Areas Other than Categories of Service must submit the following information:
- 2. Indicate changes by Service: Indicate # o

Indicate # of key room changes by action(s):

Service	# Existing: Key Rooms	# Proposed Key Rooms

3. READ the applicable review criteria outlined below and **submit the required documentation** for the criteria:

PROJECT TYPE	REQUIRED REVIEW CRITERIA		
New Services or Facility or Equipment	(b) -	Need Determination - Establishment	
Service Modernization	(c)(1) -	Deteriorated Facilities	
		and/or	
	(c)(2) -	Necessary Expansion	
		PLUS	
	(c)(3)(A) -	Utilization - Major Medical Equipment	
		Or	
	(c)(3)(B) -	Utilization - Service or Facility	

The following Sections <u>DO NOT</u> need to be addressed by the applicants or co-applicants responsible for funding or guaranteeing the funding of the project if the applicant has a bond rating of A- or better from Fitch's or Standard and Poor's rating agencies, or A3 or better from Moody's (the rating shall be affirmed within the latest 18 month period prior to the submittal of the application):

- Section 1120.120 Availability of Funds Review Criteria
- Section 1120.130 Financial Viability Review Criteria
- Section 1120.140 Economic Feasibility Review Criteria, subsection (a)

### VIII. - 1120.120 - Availability of Funds

The applicant shall document that financial resources shall be available and be equal to or exceed the estimated total project cost plus any related project costs by providing evidence of sufficient financial resources from the following sources, as applicable: Indicate the dollar amount to be provided from the following sources:

\$23,030,114	a) Cash and Securities – statements (e.g., audited financial statements, letters from financial institutions, board resolutions) as to:
	the amount of cash and securities available for the project, including the identification of any security, its value and availability of such funds; and
	interest to be earned on depreciation account funds or to be earned on any asset from the date of applicant's submission through project completion;
	b) Pledges – for anticipated pledges, a summary of the anticipated pledges showing anticipated receipt and discounted value, estimated time table of gross receipts and related fundraising expenses, and discussion of past fundraising experience.
	c) Gifts and Bequests – verification of the dollar amount, identification of any conditions of use, and the estimated time table of receipts;
<del></del>	d) Debt – a statement of the estimated terms and conditions (including the debt time period, variable or permanent interest rates over the debt time period, and the anticipated repayment schedule) for any interim and for the permanent financing proposed to fund the project, including:
	For general obligation bonds, proof of passage of the required referendum or evidence that the governmental unit has the authority to issue the bonds and evidence of the dollar amount of the issue, including any discounting anticipated.
	<ol> <li>For revenue bonds, proof of the feasibility of securing the specified amount and interest rate;</li> </ol>
٠	For mortgages, a letter from the prospective lender attesting to the expectation of making the loan in the amount and time indicated, including the anticipated interest rate and any conditions associated with the mortgage, such as, but not limited to, adjustable interest rates, balloon payments, etc.;
	For any lease, a copy of the lease, including all the terms and conditions, including any purchase options, any capital improvements to the property and provision of capital equipment;
	5) For any option to lease, a copy of the option, including all terms and conditions.
	e) Governmental Appropriations - a copy of the appropriation Act or ordinance accompanied by a statement of funding availability from an official of the governmental unit. If funds are to be made available from subsequent fiscal years, a copy of a resolution or other action of the governmental unit attesting to this intent;
	f) Grants – a letter from the granting agency as to the availability of funds in terms of the amount and time of receipt;
<del></del>	g) All Other Funds and Sources ~ verification of the amount and type of any other funds that will be used for the project.
23,030,114	TOTAL FUNDS AVAILABLE

APPEND DOCUMENTATION AS <u>ATTACHMENT-39</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

### IX. 1120.130 - Financial Viability

All the applicants and co-applicants shall be identified, specifying their roles in the project funding or guaranteeing the funding (sole responsibility or shared) and percentage of participation in that funding.

### Financial Viability Waiver

The applicant is not required to submit financial viability ratios if:

- 1. All of the projects capital expenditures are completely funded through internal sources
- 2. The applicant's current debt financing or projected debt financing is insured or anticipated to be insured by MBIA (Municipal Bond Insurance Association Inc.) or equivalent
- 3. The applicant provides a third party surety bond or performance bond letter of credit from an A rated guarantor.

See Section 1120.130 Financial Waiver for information to be provided

APPEND DOCUMENTATION AS <u>ATTACHMENT-40</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

### Not applicable---funded through internal sources

The applicant or co-applicant that is responsible for funding or guaranteeing funding of the project shall provide viability ratios for the latest three years for which audited financial statements are available and for the first full fiscal year at target utilization, but no more than two years following project completion. When the applicant's facility does not have facility specific financial statements and the facility is a member of a health care system that has combined or consolidated financial statements, the system's viability ratios shall be provided. If the health care system includes one or more hospitals, the system's viability ratios shall be evaluated for conformance with the applicable hospital standards.

Provide Data for Projects Classified as:	Category A or Category B (last three years)	Category B (Projected)	
Enter Historical and/or Projected Years:			
Current Ratio			
Net Margin Percentage			
Percent Debt to Total Capitalization			
Projected Debt Service Coverage			
Days Cash on Hand			
Cushion Ratio			

Provide the methodology and worksheets utilized in determining the ratios detailing the calculation and applicable line item amounts from the financial statements. Complete a separate table for each co-applicant and provide worksheets for each.

### Variance

Applicants not in compliance with any of the viability ratios shall document that another organization, public or private, shall assume the legal responsibility to meet the debt obligations should the applicant default.

APPEND DOCUMENTATION AS <u>ATTACHMENT 41</u>, IN NUMERICAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

### X. 1120.140 - Economic Feasibility

This section is applicable to all projects subject to Part 1120.

### A. Reasonableness of Financing Arrangements

### Not applicable--no debt

The applicant shall document the reasonableness of financing arrangements by submitting a notarized statement signed by an authorized representative that attests to one of the following:

- That the total estimated project costs and related costs will be funded in total with cash and equivalents, including investment securities, unrestricted funds, received pledge receipts and funded depreciation; or
- 2) That the total estimated project costs and related costs will be funded in total or in part by borrowing because:
  - A) A portion or all of the cash and equivalents must be retained in the balance sheet asset accounts in order to maintain a current ratio of at least 2.0 times for hospitals and 1.5 times for all other facilities; or
  - B) Borrowing is less costly than the liquidation of existing investments, and the existing investments being retained may be converted to cash or used to retire debt within a 60-day period.

### B. Conditions of Debt Financing

Not applicable—no debt

This criterion is applicable only to projects that involve debt financing. The applicant shall document that the conditions of debt financing are reasonable by submitting a notarized statement signed by an authorized representative that attests to the following, as applicable:

- 1) That the selected form of debt financing for the project will be at the lowest net cost available;
- That the selected form of debt financing will not be at the lowest net cost available, but is more advantageous due to such terms as prepayment privileges, no required mortgage, access to additional indebtedness, term (years), financing costs and other factors;
- That the project involves (in total or in part) the leasing of equipment or facilities and that the expenses incurred with leasing a facility or equipment are less costly than constructing a new facility or purchasing new equipment.

### C. Reasonableness of Project and Related Costs

Read the criterion and provide the following:

1. Identify each department or area impacted by the proposed project and provide a cost and square footage allocation for new construction and/or modernization using the following format (insert after this page).

	cos	T AND GRO	oss squ	ARE FEE	T BY DEP	ARTMEN	T OR SERVI	CE	
	А	В	С	D	E	F	G	н	T-4-1
Department (list below)	Cost/Square Foot Gross Sq. Ft. New Mod. New Circ.*		Gross Sq. Ft. Mod. Circ.*		Const. \$ (A x C)	Mod. \$ (B x E)	Total Cost (G + H)		
Contingency						:			
TOTALS									
* Include the pe	rcentage (%	6) of space	for circula	tion					

### XI. Safety Net Impact Statement

# SAFETY NET IMPACT STATEMENT that describes all of the following must be submitted for <u>ALL SUBSTANTIVE AND DISCONTINUATION PROJECTS:</u>

- 1. The project's material impact, if any, on essential safety net services in the community, to the extent that it is feasible for an applicant to have such knowledge.
- 2. The project's impact on the ability of another provider or health care system to cross-subsidize safety net services, if reasonably known to the applicant.
- 3. How the discontinuation of a facility or service might impact the remaining safety net providers in a given community, if reasonably known by the applicant.

### Safety Net Impact Statements shall also include all of the following:

- 1. For the 3 fiscal years prior to the application, a certification describing the amount of charity care provided by the applicant. The amount calculated by hospital applicants shall be in accordance with the reporting requirements for charity care reporting in the Illinois Community Benefits Act. Non-hospital applicants shall report charity care, at cost, in accordance with an appropriate methodology specified by the Board.
- 2. For the 3 fiscal years prior to the application, a certification of the amount of care provided to Medicaidpatients. Hospital and non-hospital applicants shall provide Medicaid information in a manner consistent with the information reported each year to the Illinois Department of Public Health regarding "Inpatients and Outpatients Served by Payor Source" and "Inpatient and Outpatient Net Revenue by Payor Source" as required by the Board under Section 13 of this Act and published in the Annual Hospital Profile.
- 3. Any information the applicant believes is directly relevant to safety net services, including information regarding teaching, research, and any other service.

### A table in the following format must be provided as part of Attachment 43.

Safety N	let Information po	er PA 96-0031					
CHARITY CARE							
Charity (# of patients)	2009	2008	2007				
Inpatient	50	25	58				
Outpatient	142	91	155				
Total	192	116	213				
Charity (cost in dollars)							
Inpatient	113,027	101,155	61,314				
Outpatient	34,587	19,762	30,639				
Total	147,614	120,917	91,953				
	MEDICAID		<u> </u>				
Medicaid (# of patients)	Year	Year	Year				
Inpatient	260	208	192				
Outpatient	7,277	6,131	5,831				
Total	7,537	6,339	6,023				
Medicaid (revenue)							
Inpatient	6,304,168	5,045,713	5,386,033				
Outpatient	17,833,630	13,326,612	10,765,341				
Total	24,137,798	18,372,325	16,151,374				

APPEND DOCUMENTATION AS <u>ATTACHMENT-43</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

### XII. Charity Care Information

Charity Care information MUST be furnished for ALL projects.

- 1. All applicants and co-applicants shall indicate the amount of charity care for the latest three <u>audited</u> fiscal years, the cost of charity care and the ratio of that charity care cost to net patient revenue.
- 2. If the applicant owns or operates one or more facilities, the reporting shall be for each individual facility located in Illinois. If charity care costs are reported on a consolidated basis, the applicant shall provide documentation as to the cost of charity care; the ratio of that charity care to the net patient revenue for the consolidated financial statement; the allocation of charity care costs; and the ratio of charity care cost to net patient revenue for the facility under review.
- 3. If the applicant is not an existing facility, it shall submit the facility's projected patient mix by payer source, anticipated charity care expense and projected ratio of charity care to net patient revenue by the end of its second year of operation.

Charity care" means care provided by a health care facility for which the provider does not expect to receive payment from the patient or a third-party payer. (20 ILCS 3960/3) Charity Care must be provided at cost.

A table in the following format must be provided for all facilities as part of Attachment 44.

CHARITY CARE					
	2009	2008	2007		
Net Patient Revenue	38,122,211	127,012,233	114,101,294		
Amount of Charity Care (charges)	897,445	700,182	598,568		
Cost of Charity Care	147,614	120,917	91,953		

APPEND DOCUMENTATION AS <u>ATTACHMENT-44</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.



# To all to whom these Presents Shall Come, Greeting:

I, Jesse White, Secretary of State of the State of Illinois, do hereby certify that

NATIONAL HEALTHCARE OF MT. VERNON, INC., INCORPORATED IN DELAWARE AND LICENSED TO TRANSACT BUSINESS IN THIS STATE ON JUNE 28, 1985, APPEARS TO HAVE COMPLIED WITH ALL THE PROVISIONS OF THE BUSINESS CORPORATION ACT OF THIS STATE RELATING TO THE PAYMENT OF FRANCHISE TAXES, AND AS OF THIS DATE, IS A FOREIGN CORPORATION IN GOOD STANDING AND AUTHORIZED TO TRANSACT BUSINESS IN THE STATE OF ILLINOIS.



Authentication #: 1014400314

Authenticate at: http://www.cyberdriveillinois.com

In Testimony Whereof, I hereto set

my hand and cause to be affixed the Great Seal of the State of Illinois, this 24TH

day of

MAY

A.D.

2010

Isse White

SECRETARY OF STATE

ATTACHMENT 1



# To all to whom these Presents Shall Come, Greeting:

I, Jesse White, Secretary of State of the State of Illinois, do hereby certify that

COMMUNITY HEALTH SYSTEMS, INC., INCORPORATED IN DELAWARE AND LICENSED TO TRANSACT BUSINESS IN THIS STATE ON MARCH 31, 2006, APPEARS TO HAVE COMPLIED WITH ALL THE PROVISIONS OF THE BUSINESS CORPORATION ACT OF THIS STATE RELATING TO THE PAYMENT OF FRANCHISE TAXES, AND AS OF THIS DATE, IS A FOREIGN CORPORATION IN GOOD STANDING AND AUTHORIZED TO TRANSACT BUSINESS IN THE STATE OF ILLINOIS.



Authentication #: 1007402156

Authenticate at: http://www.cyberdriveillinois.com

In Testimony Whereof, I hereto set

my hand and cause to be affixed the Great Seal of the State of Illinois, this 15TH

day of

MARCH

A.D.

2010

SECRETARY OF STATE

esse White

ATTACHMENT 1



Crossroads Community Hospital

Attn: Brian Schneider

CFO

705 Poplar Aveлue

618.244,5500

Selmer, TN 38375 REC

RECEIVED SEP 28 2009

Tax Bill Transmittal Statement 1 September 23, 2009

Mark Hoban - Real Estate Agent

Property Valuation Services 14400 Metcalf Avenue Overland Park, KS 66223

Voice: 913.498.0790 Fax: 913.239.2419

Email:

mhoban@propertyvaluationservices.net

Client:

Community Health Systems Inc

Property:

Crossroads Community Hospital (15977)

133

8 Doctors Park Road

Mount Vernon, IL 62864

INV 8024746

Assessor: Jefferson County/Shiloh Twp Assessor

Lien Date: January 1, 2008

Tax Year: 2008

Jurisdiction	Tax Rate
Jefferson County/Shiloh Twp	7.509900
Total Tax Rate	7.509900

Jefferson County PO Box 787 Mt. Vernon, IL 62			
	Due	Delinquent	Amount
			17 150 00
Total Taxes	Oct/13/2009	Oct/14/2009	47,152.28
Total Taxes Installment 1	Oct/13/2009 ———————————————————————————————————	Oct/14/2009 Oct/14/2009	<b>47,152.28</b> 23,576.14

The above tax rate may incorporate various credits and/or non ad valorem fees or charges and, therefore, may differ from the tax rate stated on the attached tax bill. Additional tax statements for installments already included on this approval will not be approved at a later date.

06-36-126-014

Account	Туре	Assessment Ratio	Market Value	Jurisdiction	Taxable Value	Tax Amount	: Discounted Amount
08-38-126-014	Hospital	33,33%	2,445,828	Jefferson Count	859,056	64,514.23	
Location: 133	RE			Jefferson Count	859,056	-17,361.95	
#8 Doctors Park Road						47,152.28	
1 Bill Included with t	his Transmittal		2,445,828			\$47,152.28	N#.

CROSSROAD	S COMMUNI	TY HOSPITAL	
7870	Account #	Amount	
Vendor#:	2252.	009	
47,152.2 trice:	8		
Frice:			
Freight:	6141432		
Sales Tax:	7381543		

[66339]

Property Valuation Services



# To all to whom these Presents Shall Come, Greeting:

I, Jesse White, Secretary of State of the State of Illinois, do hereby certify that

NATIONAL HEALTHCARE OF MT. VERNON, INC., INCORPORATED IN DELAWARE AND LICENSED TO TRANSACT BUSINESS IN THIS STATE ON JUNE 28, 1985, APPEARS TO HAVE COMPLIED WITH ALL THE PROVISIONS OF THE BUSINESS CORPORATION ACT OF THIS STATE RELATING TO THE PAYMENT OF FRANCHISE TAXES, AND AS OF THIS DATE, IS A FOREIGN CORPORATION IN GOOD STANDING AND AUTHORIZED TO TRANSACT BUSINESS IN THE STATE OF ILLINOIS.



Authenticate at: http://www.cyberdriveillinois.com

# In Testimony Whereof, I hereto set

my hand and cause to be affixed the Great Seal of the State of Illinois, this 24TH

day of

MAY

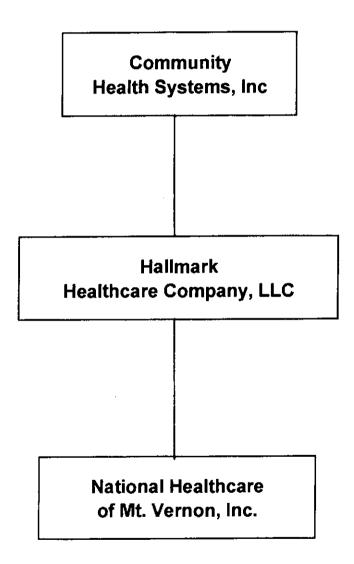
A.D.

2010

SECRETARY OF STATE

**ATTACHMENT 3** 

### ORGANIZATIONAL CHART



<sup>\*</sup>please see attached note

### NOTE ON ORGANIZATIONAL CHART

National Healthcare of Mt. Vernon, Inc. is the licensee of Crossroads Community Hospital. Community Health Systems, Inc. has "control" of the licensee, per the IHFSRB definition of "control." Hallmark Healthcare Company, LLC does not meet the criteria to be named as an applicant.



"Caring People, Caring for People"

July 12, 2010

Illinois Health Facilities and Services Review Board Springfield, IL

To Whom It May Concern:

I hereby certify that Crossroads Community Hospital, which is located at 8 Doctors Park Road in Mt. Vernon, Illinois is not located in a special fold hazard area.

Sincerely,

M. Edward Cunningham Chief Executive Officer



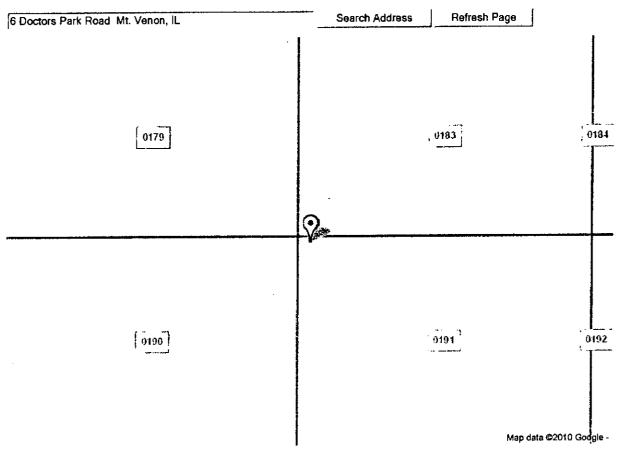
Site Map

# Jefferson County Final DFIRM Finder

Instructions: The DFIRM Finder will help you find the DFIRM for your home or business. To get started, follow the instructions below. Users should download and view the official DFIRM for a more accurate representation of flood risk. Note: If the google map application below is not displayed, make sure to enable Javascript on your internet browser.

- 1. Enter your address in the box below and click "Search Address."
- 2. Click on the DFIRM panel (outlined in red) for the location you are interested.
- 3. After the panel is selected, click again for available options, including viewing the official DFIRM.

Please note that this DFIRM Finder is intended to be used as a guide only. Be sure to view the official DFIRM Panel available through the options (step 3 above), or in the list at the bottom of the page



Legend: DFIRM panel numbers are shown in red. Special Flood Hazard Areas are shown as light blue. DFIRM Panels with hatching are not printed and have no DFIRM available for download.

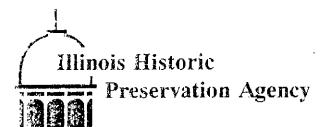
### Downloadable DFIRM Panels

Panels are only created when special flood hazard areas exist within the boundaries of the panel.

To download a DFIRM Panel, right click the link below and choose "Save Link As..." or "Save Target As...", choose where you want to save to, then click Save.

- Panel #0025 (panel not printed. No SFHA)
- Panel #0050 (size: 6.45 MB)
- Panel #0075 (size: 6.29 MB)
- Panel #0100 (size: 6.60 MB)
   Panel #0125 (size: 5.54 MB)
- Panel #0150 (size: 5.66 MB)
- <u>Ралеі #0175</u> (size: 7.54 МВ)
- Panel #0179 (size: 6.18 MB)

ATATCHMENT 5



1 Old State Capitol Plaza • Springfield, Illinois 62701-1512 • www.illinois-history.gov

PLEASE REFER TO:

IHPA LOG #016060110

Mt. Vernon

South 34th St.

CON - Building Addition/Crossroads Community Hospital

June 4, 2010

Jacob Axel Axel & Associates, Inc. 675 North Court, Suite 210 Palatine, IL 60067

Dear Mr. Axel:

The Illinois Historic Preservation Agency is required by the Illinois State Agency Historic Resources Preservation Act (20 ILCS 3420, as amended, 17 IAC 4180) to review all state funded, permitted or licensed undertakings for their effect on cultural resources. Pursuant to this, we have received information regarding the referenced project for our comment.

Our staff has reviewed the specifications under the state law and assessed the impact of the project as submitted by your office. We have determined, based on the available information, that no significant historic, architectural or archaeological resources are located within the proposed project area.

According to the information you have provided concerning your proposed project, apparently there is no federal involvement in your project. However, please note that the state law is less restrictive than the federal cultural resource laws concerning archaeology. If your project will use federal loans or grants, need federal agency permits, use federal property, or involve assistance from a federal agency, then your project must be reviewed under the National Historic Preservation Act of 1966, as amended. Please notify us immediately if such is the case.

This clearance remains in effect for two (2) years from date of issuance. It does not pertain to any discovery during construction, nor is it a clearance for purposes of the IL Human Skeletal Remains Protection Act (20 ILCS 3440).

Please retain this letter in your files as evidence of compliance with the Illinois State Agency Historic Resources Preservation Act.

Sincerely,

Anne E. Haaker

Deputy State Historic

Preservation Officer

AEH

### ITEMIZATION OF PROJECT COSTS

### Preplanning Costs (\$125,000)

Evaluation of alternatives and feasibility assessments.

### Site Survey and Soil Investigation (\$25,000)

Surveying of site and evaluation of the ground's ability to support the proposed building.

### Site Preparation (\$450,000)

Development of walkways and driveways, installation of exterior signage and lighting, and landscaping

### New Construction Contracts (\$13,587,898)

Construction of the addition to hospital, consistent with ATTACHMENT 42C.

### Modernization Contracts (\$3,622,216)

Renovation to existing hospital structure consistent with ATTACHMENT 42C.

### Contingencies (\$1,680,000)

New construction and renovation-related contingencies.

### Architectural and Engineering Fees (\$1,590,000)

Professional fees associated with the project design, preparation of all documents, and interface with IDPH and local authorities, through the project's completion.

### Consulting and Other Fees (\$250,000)

CON-related consulting and review fees, IDPH and municipal review fees, environmental impact assessment, project management services, site security, permits, insurance, interior design consultant and miscellaneous costs.

### Moveable and Other Equipment (\$1,700,000)

Furnishing, fixtures and all non-fixed clinical and non-clinical equipment, including IT.

# Cost Space Requirements

				Amoun	Amount of proposed Total Square Feet	tal Square Fee	
		Gross Square Feet	re Feet		That is:	is	
				New			Vacated
Dept./Area	Cost	Existing	Proposed	Const.	Modernized	As is	Space
Keviewable							
Med/Surg Units	\$ 10,948,186	11,905	24,202	24.202	C	C	11 905
Surgery/Recovery	\$ 702,496	15,245	15,930	685	096	14 285	000
Sleep Lab*	_	0	3.040	0	3.040	207,	
PT/OT	\$ 87,812	463	661	198		199	
Critical Decisions	\$ 140,499	0	460	0	460	3	
Imaging	\$ 3,136,855	4,486	7.707	4 162	3.545	7 486	5 0
Respiratory Ther.	\$ 351,248	1,400	1.070		1 070	ה לי	7 700
Laboratory	\$ 1,053,744	2.898	2 344	2 344	2		0.400
Pharmacy	\$ 386,373	477	807	1	230	0 227	2,838
	12	36.874	A 2004	21 20	2000	4//	)   
		1000	177'33	18010	9,405	19,909	16,203
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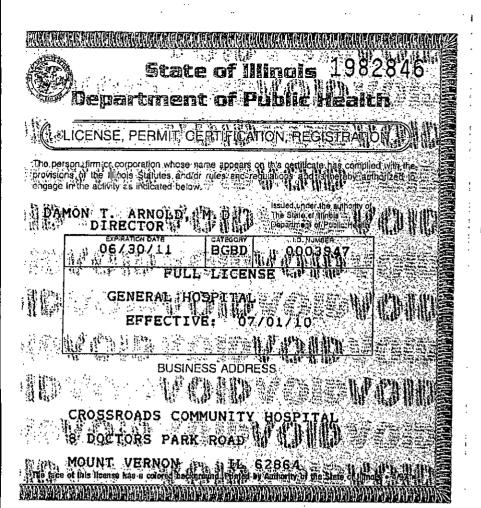
### BACKGROUND

Community Health Systems, or a subsidiary thereof, owns and/or operates eight hospitals in Illinois, as identified in the table below.

# Community Health Systems Illinois Hospitals

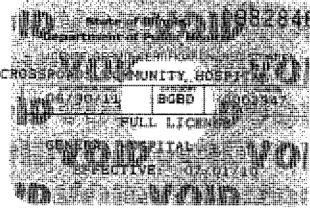
		IDPH License
Facility Name	Location	Number
Crossroads Community Hospital	Mt. Vernon	0003947
Galesburg Cottage Hospital	Galesburg	0005330
Gateway Regional Medical Center	Granite City	0005223
Heartland Regional Medical Center	Marion	0005298
Red Bud Regional Hospital	Red Bud	0005199
Union County Hospital	Anna	0005421
Vista Medical Center-East	Waukegan	0005397
Vista Medical Center-West	Waukegan	0005405

All of the above hospitals hold Joint Commission accreditation.



DISPLAY THIS PART IN A CONSPICUOUS PLACE

REMOVE THIS CARD TO CARRY AS AN IDENTIFICATION



OS/O8/10
CROSSROADS COMMUNITY HOSPITAL B DOCTORS PARK ROAD
MOUNT VERNON IL 62864

FEE RECEIPT NO.



July 9, 2007

Ed Cunningham
CEO
Crossroads Community Hospital
8 Doctors Park Road
Mount Vernon, IL 62864

Joint Commission ID #: 309785

Accreditation Activity: Evidence of Standards

Compliance

Accreditation Activity Completed: 7/9/2007

Dear Mr. Cunningham:

The Joint Commission would like to thank your organization for participating in the Joint Commission's accreditation process. This process is designed to help your organization continuously provide safe, high-quality care, treatment, and services by identifying opportunities for improvement in your processes and helping you follow through on and implement these improvements. We encourage you to use the accreditation process as a continuous standards compliance and operational improvement tool.

The Joint Commission is granting your organization an accreditation decision of Accredited for all services surveyed under the applicable manual(s) noted below:

- Comprehensive Accreditation Manual for Home Care
- · Comprehensive Accreditation Manual for Hospitals.

This accreditation cycle is effective beginning May 25, 2007. The Joint Commission reserves the right to shorten or lengthen the duration of the cycle; however, the certificate and cycle are customarily valid for up to 39 months.

Please visit <u>Ouality Check®</u> on the Joint Commission web site for updated information related to your accreditation decision.

We encourage you to share this accreditation decision with your organization's appropriate staff, leadership, and governing body. You may also want to inform the Centers for Medicare and Medicaid Services (CMS), state or regional regulatory services, and the public you serve of your organization's accreditation decision.

Please be assured that the Joint Commission will keep the report confidential, except as required by law. To ensure that the Joint Commission's information about your organization is always accurate and current, our policy requires that you inform us of any changes in the name or ownership of your organization or the health care services you provide.

Sincerely,

Linda S. Murphy-Knoll

Interim Executive Vice President

List Surlyty Knowl

Division of Accreditation and Certification Operations

# ADVERSE ACTION

An "adverse action" letter was filed by applicant Community Health Systems, Inc. in conjunction with project 10-018. No changes have occurred regarding the information submitted in that letter.

#### PURPOSE OF PROJECT

The proposed project will improve the health care services for those area residents that have traditionally looked to Crossroads Community Hospital by providing more contemporary facilities.

The table below identifies the hospital's patient origin, which indicates that over half of the patients historically (calendar 2009) admitted are residents of Mt. Vernon, with the other communities contributing 1.0%+ of the hospital's patients being located within approximately 30 miles of the hospital. That area is viewed as the hospital's service area.

ZIP Code	Primary Community	% of Adm.	Cum. %
62864	Mt. Vernon	53.16%	53.16%
62812	Benton	4.48%	57.64%
62898	Woodlawn	3.04%	60.68%
62801	Centralia	2.52%	63.20%
62814	Bluford	2.47%	65.67%
62830	Dix	2.23%	67.90%
62859	McLeansboro	1.95%	69.85%
62846	ina	1.84%	71.69%
62872	Opdyke	1.49%	73.18%
62808	Centralia	1.32%	. 74.50%
62884	Sesser	1.32%	75.82%
62828	Dahlgren	1.26%	77.08%
62810	Belle Rive	1.21%	78.29%
62896	W. Frankfort	1.21%	79.50%
62895	Wayne City	1.15%	80.65%
	All Other	19.35%	100.00%

The proposed project will address a variety of facility-related issues, many of which have existed since the facility was originally constructed as a nursing home in 1966, and generally modernize the building. The project, as proposed, will re-locate all of the hospital's medical/surgical beds in private rooms, and in units designed to meet current code requirements, and with improved electrical and plumbing capacity. As a result, the health care status of the patients using the hospital will be enhanced and improved.

The primary measurement tool of the project's success will be improved patient satisfaction, as related to the patient care setting.

#### **ALTERNATIVES**

The primary purpose of the proposed modernization project, which relocates all of the hospital's medical/surgical beds into private rooms, is to provide a contemporary patient care setting. As discussed in other ATTACHMENTS, Crossroads Community Hospital was originally built in 1966, and designed to be a nursing home.

#### Alternative 1: Continue to Provide Semi-Private Patient Rooms

This alternative was considered because Crossroads has traditionally provided a majority of its medical/surgical beds in semi-private rooms. While less expensive than the proposed project, this alternative was dismissed because the continued use of semi-private rooms is inconsistent with the contemporary design of nospitals, does not foster patient privacy, and does not promote infection control effectiveness.

#### Alternative 2: Replace the Hospital with a New Facility

The total replacement of the hospital was considered, but dismissed due both to the associated cost and the ability to re-use vacated patient units for primarily non-patient care functions and services.

# SUMMARY COMPARISON OF ALTERNATIVES TO PROPOSED PROJECT

Accessibility	identical*	identical*
Quality	inferior*	identical*
Cost	savings of approximately 2.5M in capital costs, minimal savings in on-going operating costs	additional \$20-30M in capital costs, no differences in on-going operational costs
	Alternative 1 Provide Semi-Private Rooms	Alternative 2 Replace Entire Hospital

\*identical to the proposed project

#### SIZE OF PROJECT

The departmental/function-specific space allocations presented in ATTACHMENTS 9 and 42 are necessary and not excessive. The project involves 49,927 BGSF of new construction and 23,668 BGSF of renovation.

The table below identifies those areas included within the proposed project, for which the IHFSRB has adopted space standards. As can be noted from the table, each of the eight areas is consistent with the IHFSRB standard.

DEPARTMENT/SERVICE	PROPOSED DGSF	STATE STANDARD	DIFFERENCE	MET STANDARD?
Medical/Surgical (40)	24,202	26,400	(2,198)	yes
Surgery & Recovery*	15,930	21,530	(5,600)	yes
Gen'l Imaging (2)	2,080	2,600	(520)	yes
Nuclear Medicine (1)	1,280	1,600	(320)	yes
Mammography (1)	720	900	(180)	yes
Ultrasound (2)	1,440	1,800	(360)	yes
CT (1)	1,440	1,800	(360)	yes
dexascan (1)	747	900	(153)	yes

<sup>\*5</sup> Class C surgical suites, 6 Phase 1 recovery stations and 14 Phase 2 recovery stations

#### PROJECT SERVICES UTILIZATION

The proposed project involves the modernization of only one IDPH category of service: medical/surgical beds, but addresses a number of other clinical services.

#### 1. Medical/Surgical Beds

The proposed project involves a <u>reduction</u> in Crossroads Community Hospital's medical/surgical bed complement from 50 to 40 beds, with all of the beds being located in private rooms.

During 2009, 5,415 medical/surgical patient days of care were provided at the hospital, resulting in and average daily census of 14.83 patients. Day-to-day utilization, however, varied greatly, from a low of only three patients to a high of 28 patients, and with a census of 20+ inpatients on 34 days. For planning purposes and because a hospital the size of Crossroads does not enjoy the flexibility of hospitals with larger bed complements, a historical inpatient census of 20 patients was used as the basis for bed need planning. That 20-patient level, would suggest a need for 27 beds, based on the IHFSRB occupancy target. Three factors, however, impact the need for beds, and when combined with the 27 beds noted above, support a need for the proposed 40 beds.

First, the hospital's service area population is not only growing, but more importantly it is aging. In 2009, six ZIP Code areas accounted for approximately 68% of the admissions to the hospital. According to population projections developed by Geolytics, Inc., the cumulative total population of these six ZIP Code areas will grow by 2.8% between 2009 and 2014, but the 65+ age group component of that population will increase by 7.7%---a rate nearly three times that of the total population. IDPH utilization data (IDPH *Inventory*) identifies the 0-64 medical/surgical utilization rate in Planning Area F-04 as being 0.235 days/1,000, but the rate for the 65+ age group as being 2.148 days/1,000---over nine times that of 0-64 age group. During 2009, 64.8% of the medical/surgical patient days of care provided at Crossroads were provided to patients 65 years of age, or older. Because the 65+ age group is growing so rapidly, and because such a high percentage of Crossroads' patients have traditionally been in this age group, the changing demographics of the service area will increase the demand for services, and in response patient days.

Second, on average, 3-4 medical/surgical beds per day are occupied by non-inpatients, including those requiring secondary recovery from outpatient procedures, those receiving IV therapy, etc. A separate unit is not necessary, and therefore will not be provided for these patients for staffing efficiency purposes, and as a result, 3-4 medical/surgical beds need to be provided for these patients.

Third, two additional physicians have recently joined the hospital's Medical Staff, and each anticipates practicing actively at the hospital. Dr. Andrew Dickler, a

cardiologist, has provided a letter, in which he estimates having an average daily census of 1.56 medical/surgical patients, requiring 2-3 beds. Dr. Dickler's patients will be primarily patients—sometimes admitted by other physicians—that would have been transferred from Crossroads for lack of a fulltime cardiologist practicing at the hospital. Similarly, Dr. Chirag Dave, a pulmonary medicine specialist, has provided a letter in which he estimates having an average daily census of 3.18 patients, requiring 4-5 beds. A copy of Dr. Dave's letter is attached. Dr. Dave anticipates admitting the patients referenced in his letter.

In summary, the proposed 40 medical surgical beds are a result of the following:

beds to support current census:	27
response to area aging:	2 - 3
beds used by non inpatients:	3 – 4
Dr. Dickler:	2 - 3
Dr. Dave:	4 - 5
Total	38 - 42

#### 2. Imaging Department

Utilization rates, in terms of procedures per medical/surgical patient day, are not projected to change from the current rates, and the department's projected utilization for the first two years following the project's completion is presented in the table below.

	Proc per Inpt Day	Year 1	Year 2	Equip.
General R & F	2.490	14,594	14,890	2
Nuclear Med.	0.109	639	652	1
Mammography	0.351	2,057	2,099	1
Ultrasound	0.510	2,989	3,050	2
CT	0.891	5,222	5,328	1
Dexascan		250	250	1

# 3. Surgery/Recovery

The surgery/recovery suite will consist of five general operating rooms (Class C), one cystoscopy room (Class B), six Phase I recovery stations and fourteen Phase II recovery stations. Surgery utilization, in terms of total hours has remained relatively constant over the past three years, ranging from 1.21 to 1.29 hours per medical/surgical patient day. For planning purposes, the mean of the last three years, 1.24 hours per med/surg patient day was used to project OR utilization, with 7,267 and 7,415 hours being projected for the first and second years following the project's completion, respectively.

As is the norm, the cystoscopy room is used exclusively for urological procedures not requiring the same environment found in an operating room used for invasive surgery, and the hours of usage for that room is projected to be approximately 900 in each of the first two years following the project's completion. As a result, the projected usage of the five "general" rooms is 6,367 hours and 6,515 hours, during the first two years, respectively.

Please note (letter from IDPH attached) that on June 14, 2010 permanent occupancy was granted for a surgical expansion project that added a Class C operating room, not reflected in the 2009 IDPH Questionnaire.

#### 4. Critical Decisions Unit

A 3-station critical decisions unit (CDU) will be developed in close proximity to the emergency department. The unit is being provided to allow patients, awaiting a decision on whether or not to be admitted to an inpatient unit, to be taken from the emergency department to a quieter setting, typically for between two and six hours, after which the patient will either be admitted or discharged to home. In 2009, 1,394 patients were admitted to an inpatient unit from the emergency room, and that number is anticipated to approach 1,500 a year by the second year following this project's completion. While many patients admitted to an inpatient unit, particularly the ICU, will bypass the CDU, it is anticipated that approximately 50% of the patients admitted to the hospital through the emergency department will utilize the CDU, resulting in an average of 2-3 patients using the CDU, daily.

# 5. Physical/Occupational Therapy

A small inpatient physical/occupational therapy department of approximately 400 square feet is provided adjacent to a med/surg unit. This area is used nearly exclusively by joint replacement patients during their inpatient stay. Outpatient physical and occupational therapy are provided offsite. With more joint replacements being performed at the hospital, utilization of this service is increasing, with the year-to-date increase

being 5.9%. Increased utilization is projected at the rate of 4.0% per year, resulting in 5,791 procedures during the first year following the project's completion and 6,022 in the subsequent year.

#### 6. Respiratory Therapy

Respiratory therapy services are currently provided at the rate of 1.40 treatments per medical/surgical patient day. That rate is not anticipated to change. Accordingly, 8,205 and 8,372 treatments are projected to be provided during the first two years following the project's completion, respectively.

#### 7. Laboratory

Laboratory studies performed at the hospital are performed primarily for outpatients, with 71% of the 2009 studies being for outpatients. The ratio of inpatient to outpatient studies is anticipated to remain constant. In addition, in 2009, inpatient studies were performed at the rate of 8.70 per medical/surgical patient day. That rate is also anticipated to remain constant. As a result, and based on the medical/surgical patient day projections provided earlier in this ATTACHMENT, 175,831 and 179,400 laboratory studies are projected to be performed during the first two years following the project's completion, respectively.

May 24, 2010

209 Crossroads Place, Suite 110 Mt. Vernon, Illinois 62864

Phone: 618.241.8791 Fax: 618.241.8623

Mr. Edward Cunningham Chief Executive Officer Crossroads Community Hospital 8 Doctors Park Road Mt. Vernon, IL 62864

Dear Mr. Cunningham:

Please accept this letter in support of Crossroads Community Hospital's modernization plans. My specialty is pulmonary medicine.

As you are aware, I have joined the hospital's medical staff, effective May 3<sup>rd</sup>. Having been affiliated with the VA Hospital in Marion for the past two years, I have a good understanding of the pulmonary medicine needs of the residents of southern Illinois.

Within two years of joining the Crossroads medical staff, I anticipate that my annual admissions to the medical/surgical until will be 290 patients with an average length of stay of 4 days, and I anticipate that my annual admissions to the intensive care unit will be 130 patients with an average length of stay of 4 days. Virtually all of these patients will be individuals who are not now being admitted to Crossroads Community Hospital. These patients will either be admitted directly by me, or by a hospitalist on my behalf.

I anticipate that nearly all of my patients will be from Mt. Vernon and the communities and rural areas located within 45-50 miles of Mt. Vernon.

I hereby certify that I have not identified the incremental patients noted above in support of any other project for which a Certificate of Need Permit has or is being sought.

The information contained in this letter is true and correct, to the best of my knowledge.

Sincerely,

Chirag Dave, M.D.

Notarized: Notary

Date:

OFFICIAL SEAL SUSAN M. COUGHLIN Notary Public, State of Illinois

My Commission Expires 03-21-11



Pat Quinn, Governor

Damon T. Arnold, M.D., M.P.H., Director

525-535 West Jefferson Street • Springfield, Illinols 62761-0001 • www.idph.state.il.us

June 14, 2010

M. Edward Cunningham, Administrator Crossroads Community Hospital 8 Doctors Park Road Mount Vernon, IL 62864-

# **Permanent Occupancy**

Re:

Crossroads Community Hospital

Mount Vemon

Surgery expansion (

IDPH No: 8627

Dear M. Edward Cunningham:

Based on the evaluation of the physical plant and life safety standards, the above project has been approved for occupancy on 6/11/2010.

If this project changes the bed count for which the facility is licensed for by adding or reducing beds, it will be necessary to contact the Illinois Health Facilities Planning Board. As required for the entire facility, this unit must be operated and maintained in accordance with the requirements of the Hospital Licensing Act (210 ILCS 8/1 et. seq.) and the Department's rules entitled Hospital Licensing Requirements (77 III. Adm. Code 250). For eligibility for Medicare reimbursement, the unit must be operated and maintained in accordance with the federal Conditions of Participation for hospitals (42 CFR 482.1 et. seq.).

If you have any questions about this approval, please do not hesitate to call us at 217/785-4264. The Department's TTY number is 800/547-0466, for use by the hearing impaired.

Sinc

Henry Kowalenko, Supervisor

Design Standards Unit

Division of Health Care Facilities & Programs

Cc:

John Potter

Hart Freeland Roberts, Inc 9237 Ward Parkway Suite 108 Kansas City, MO 64114-

# PLANNING AREA NEED SERVICE TO PLANNING AREA RESIDENTS

Crossroads Community Hospital has historically provided services to residents of Mt. Vernon and the surrounding communities, and will continue to do so. No appreciable changes in patient origin are anticipated in the foreseeable future, or because of the proposed project. As a result, the primary purpose of the proposed project is to provide needed healthcare services to residents of the area.

The table below documents Crossroads Community Hospital's 2009 patient origin, identifying each ZIP Code area that accounted for at least 1.0% of the admissions.

_	Primary	% of	Cum.
ZIP Code	Community	Adm.	%
62864	Mt. Vernon	53.16%	53.16%
62812	Benton	4.48%	57.64%
62898	Woodlawn	3.04%	60.68%
62801	Centralia	2.52%	63.20%
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62828	Dahlgren	1.26%	77.08%
62810	Belle Rive	1.21%	78.29%
62896	W. Frankfort	1.21%	79.50%
62895	Wayne City	1.15%	80.65%
	All Other	19.35%	100.00%

As can be noted from the table above, over 50% of the patients admitted to Crossroads in 2009 resided in Mt. Vernon, and no other single ZIP Code area contributed as much as 5% of the patients. Cumulatively, the fourteen ZIP Code areas identified, other than 62864/Mt. Vernon, accounted for approximately half as many patients as Mt. Vernon, and the fifteen ZIP Code areas cumulatively accounted for over 80% of the admissions.

#### DETERIORATED FACILITIES

The primary purpose of the proposed project is to transform Crossroads Community Hospital into a more contemporary facility, in part through the locating of all of the medical/surgical beds (40) in private rooms. This will be accomplished through the construction of two new nursing units, rather than the retrofitting of space in large part because of the existing facility's design-related shortcomings. Crossroads was originally built in 1966 as a nursing home, and has been operating as a hospital since 1982. Numerous design deficiencies exist, including corridors that are less than eight feet wide, that have been "grandfathered" by IDPH because it has been impractical to attempt to correct. The existing medical/surgical units are inconsistent with the current standard of care (private rooms) and need to be replaced, as proposed with the project addressed in this application.

#### OCCUPANCY STANDARDS

The only category of service addressed by this project is the medical/surgical bed category. The hospital's medical/surgical bed complement will be reduced from 50 to 40 beds through the proposed project, and an average daily census of 16.4 patients is projected for the second year following the proposed project's completion.

Crossroads Community Hospital has experienced significant swings in inpatient census, ranging from three to 28 patients in 2009, and the proposed 40-bed complement, while not resulting in an average daily census of sufficient size to meet the IDPH's target occupancy rate, is believed by the applicants to be of an appropriate size. Please refer to ATTACHMENT 15 for a discussion of the factors that have led the applicants to that conclusion, including an ageing service area population, the use of inpatient beds for non-traditional inpatients, recent additions to the medical staff, as well as the experienced census fluctuations.

# PERFORMANCE REQUIREMENTS

Mount Vernon, Illinois is not located in a Metropolitan Statistical Area (MSA), and therefore the 100 medical/surgical bed complement minimum is not applicable to the proposed project.

# CLINICAL SERVICE AREAS OTHER THAN CATEGORIES OF SERVICE SERVICE MODERNIZATION

The table below identifies those clinical services areas that will be addressed through the proposed project, but are not IDPH-designated "categories of service".

Service)	Key Rooms	Key Rooms
Surgery	6"	6*
Critical Decisions	0	3
Imaging	8	8
PT/OT	N/A	N/A
Respiratory Ther.	N/A	N/A
Laboratory	N/A	N/A

As can be noted in the table above, the number of "key rooms" are not being increased in any of the addressed clinical areas. Rather, each of the areas/departments is being modernized to provide clinical settings consistent with contemporary delivery practices, industry standards, and expectations.

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# 1. Imaging Department

Utilization rates, in terms of procedures per medical/surgical patient day, are not projected to change from the current rates, and the department's projected utilization for the first two years following the project's completion is presented in the table below.

	Proc per Inpt Day	Year 1	Year 2	Equip.
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# 5. Respiratory Therapy

Respiratory therapy services are currently provided at the rate of 1.40 treatments per medical/surgical patient day. That rate is not anticipated to change. Accordingly, 8,205 and 8,372 treatments are projected to be provided during the first two years following the project's completion, respectively.

#### 6. Laboratory

Laboratory studies performed at the hospital are performed primarily for outpatients, with 71% of the 2009 studies being for outpatients. The ratio of inpatient to outpatient studies is anticipated to remain constant. In addition, in 2009, inpatient studies were performed at the rate of 8.70 per medical/surgical patient day. That rate is also anticipated to remain constant. As a result, and based on the medical/surgical patient day projections provided earlier in this ATTACHMENT, 175,831 and 179,400 laboratory

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Pat Quinn, Governor

Damon T. Arnold, M.D., M.P.H., Director

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June 14, 2010

M. Edward Cunningham, Administrator Crossroads Community Hospital 8 Doctors Park Road Mount Vernon, IL 62864-

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Crossroads Community Hospital

Mount Vernon

Surgery expansion 4

IDPH No: 8627

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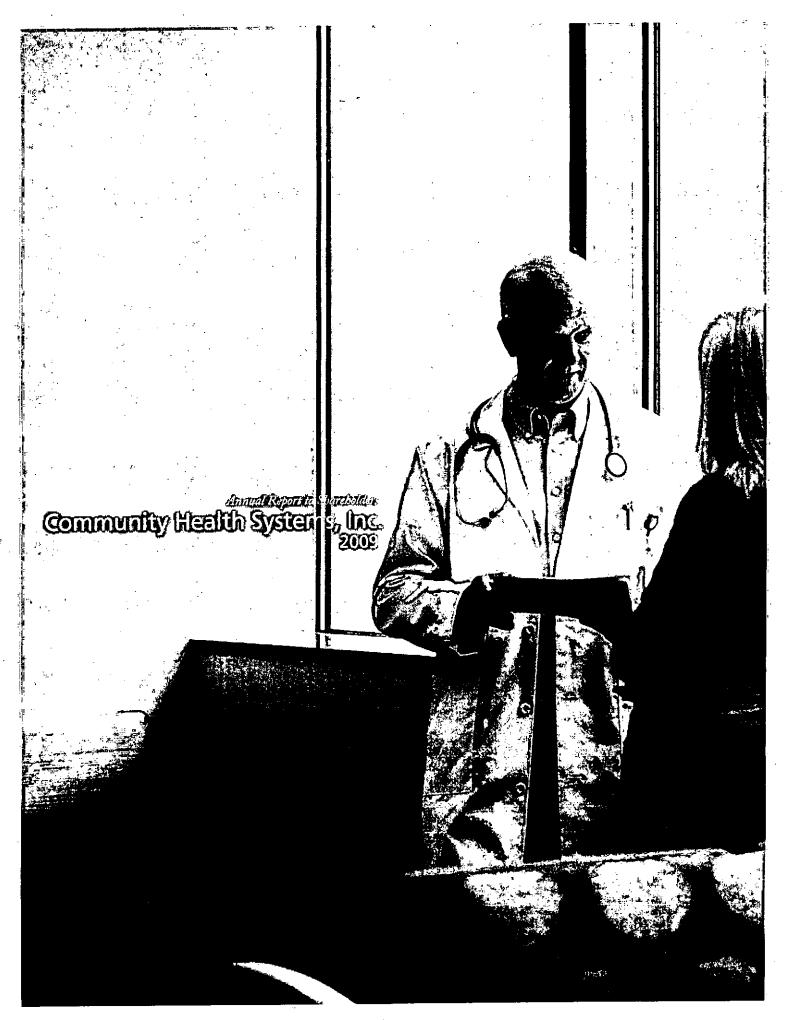
THE Departments

Henry Kowalenko, Supervisor Design Standards Unit

Division of Health Care Facilities & Programs

Cc: John Potter

Hart Freeland Roberts, Inc 9237 Ward Parkway Suite 108 Kansas City, MO 64114-



traded hospital company to the United States and the Community scaling Systems the largest publicly traded hospital company to the United States and the Company to the United States and the Company currently owns, leases or operates 122 hospitals in 29 states with an aggregate of over 18,000 licensed bade (and March 1, 2010). Its hospitals offer a broad range of inpatient and surgical services, outpatient treatment and skilled nursing care, in addition, through its OHR subsidiary, the Company provides management and consulting services to over 150 independent non-affiliated general acute care hospitals located throughout the United States.

Shares in Community Health Systems; Inc. are traded on the New York Stock Exchange under the symbol "CYH."











Operating Revenues

(in billion)

\$13.5 \$11.5 5,04 \$7.5 5.5 \$3.5



Palmer, Mar-Su Regional Medical Center

Dothan, Flowers Hospital Enterprise, Medical Center Enterprise Foley, South Baldwin Regional Medical Birmingham, Trinity Medical Center Centre, Cheroker Medical Center

For Payne, DeKalb Regional Medical Center Gadaden, Gadaden Regional Medical Center Greenville, L. V. Stabler Memorial Hospital Huntsville, Crearwood Medical Center

Arkansas

Fornes City, Fornes City Medical Center Helens, Helens Regional Medical Center Bentoaville, Northwest Medical Center -El Dorado, Medical Center of South Artznsas

Johnson, Willow Creek Women's Hospinal Siloam Springs, Siloam Springs Memorial Springdale, Northwest Medical Center -Newport, Harris Hospital Springslak

Bullbrod City Western Arizona Regional Y Oro Valley, Northwest Medical Center

J. Ono Valley Medical Contra

Payor, Payon Regional Medical Center
Tusson, Northwer Medical Center
California
Barrow, Barrow Community Hospiral
Fallinok, Ballmok, Fiderical
Thurschall, Watsomile, Community
Medical
Floatia
Floatia
Like Wales, North Okaloosa Medical Center
Casterwise, North Okaloosa Medical Center
Lake Wales, Lake Waler Myclical Center

Augusta, Trinity Hospital of Augusta Blue Ridge, Fannia Regional Hospital

Calcabarg, Calcabarg Cortage Hospitel Granite City, Gareway Regional Medical Anna, Union County Hospital

Salem. The Memorial Hospital of Salem Councy

New Mexico

Mesquire, Mess View Regional Hospital

Williamston, Martin General Hospital

North Carolina

Marion, Heartland Regional Medical Center Hospital Red Bud, Red Bud Regional Hospital Mr. Vernoa, Crossroads Community

Wuckegan, Vista Medical Center

Caristad, Caristad Medical Center Deming, Minches Menorial Hospital Hobbs, Lea Regional Medical Center Lea Cruces, MountainView Regional

Las Vegas, Alta Vista Regional Hospital Roswell, Esseern New Mexico Medical

Medical Control

Massillon, Affinity Modical Center

Bluffron, Bluffron Regional Medical Center Fort Wayne, Dupont Hospital

Fort Wayne, Latheran Hospital Fort Wayne, The Othopredic Hospital of the Lutheran Health Network Fort Wayne, St. Joseph Hospital Pru, Dukes Memorial Hospital Hospital Campus and Porter Valparaiso Portes/Valporaiso, Portes Portago

Oklahoma

Wareiw, Koscinsko Community Hospital

Fution, Partway Regional Hospital Jackson, Kennacky Rives Medical Centa Louisa, Three Rivers Medical Centa

Springfield, McKenzie-Willamerte Medical

Lake Chades, Women and Children's Hospital Lerwille, Byrd Regional Hospital Ruston, Northern Latisians Medical Center

Courswilk, Brandywine Hospital Eastwo, Easten Hospital Lock Haven, Lock Haven Hospital Philadelphia, Chestnut Hill Hospital Phoenisvelle, Phoenisville Hospital

Servick, Berwick Hospital Center

Prunyk mia

Patstown, Potistown Memorial Medical

Moberly, Moberly Regional Medical Center Matiosipyi Hariesburg, Wester Medical Center Victoburg, River Region Health System

Kirksville, Northeast Regional Medical Center

Surbury Sunbury Community Hospiral Wen Grove, Jennerwille Regional Hospiral Wilkes-Bure, Wilkes-Barte General Hospiral

Cherna, Christefield Ceneral Hospital Plorence, Carolinas Hospital System Lancaster, Springs Memorial Hospital Spartanburg, Mary Black Health System Bennettsville, Marlboro Park Hospital South Carofina

Tennessee Brownwille, Haywood Park Community Clarkwilk, Griteway Medical Center Cleveland, ShyRidge Medical Center Hospital

Lexington, Henderson County Community Dyershung, Dyersbung Regional Medical Jackson, Regional Hospital of Jackson

McKenzie, McKenzie Regional Hospital Morristown, Lakeway Regional Hospital Selmer, McNairy Regional Hospital Shelbyville, Heritege Medical Center Martin, Volunteer Community Hospital

Abilene, Abilene Regional Medical Center Abino, Big Bend Regional Medical Center Big Spring, Seenie Mounain Medical Center Brownwood, Brownwood Regional Medical

Chrimore, Chremone Regional Hospital Olathorns City, Descores Hospital Porce City, Descores Hospital Tolas, SonthCres Hospital Woodward, Woodward Regional Hospital

Cleveland, Cleveland Regional Medical Center Cedar Park, Cedar Park Regional Medical College Starion, College Station Medical

Inurdanton, South Terus Regional Medical Considers, Navarro Regional Hospital Grankury, Lake Grankury Medical Center Hilldore, Hill Regional Hospital Center

Longview, Longview Regional Medical Center Luftin, Woodland Heights Medical Center San Angela, San Angelo Community Medical Center Laredo, Laredo Medical Center

Vacoria, DeTas Hospital North and Navatro Weatherford, Weatherford Regional Medical

Toode, Mountain West Medical Center

Frankin, Southampton Memorial Hospital Perenburg, Southaide Regional Medical Empores, Southern Virginia Regional Medical Center Vincina

07 08

Spokene, Desonness Medical Center Spokene Valley, Valley Hospital and Medical Washington

Roscovere, Greenbrier Valley Marked Center West Virginia Oak Hill, Platean Medical Center

Wyaning Ernaton, Erzaston Regional Hospital I fee bished are received or describ and operated by colonificative of Community I lead to Systems, Inc. Community I lead to Systems, Inc. door not book

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Earsings Per Share (diluteat)

					_	02 08 09
\$2.75	12.25	£1.75	\$1.25	<b>#</b> 0.75	57.09	

# Financial Highlights

		Year Ended	December 31,		
(In thousands, except per share amounts)		2009	2008		
Operating Results	c 1	2.107.613	<b>c</b> 1	10,919,095	
Net operating revenues			S.	233,727	
Income from continuing operations	\$	304,805	3	233,727	
Income per share from continuing operations Diluted	s	2.64	\$	2.11	
Weighted average number of shares outstanding: Diluted		91,517		94,289	
		As of De	cembe	<del>_</del>	
(In thousands, except per share amounts)		2009		2008	
Balance Sheet Data					
Working capital	S	1,217,199	S	1,095,633	
Total assets	1	4,021,472	1	13,818,254	
Long-term debt		8,844,638		8,938,185	
Stockholders' equity		1,950,635		1,611,029	

	For The Year Ended December 31,							r 31,			
				Consolidated			· <del></del> -	S	ame Store		
		2009	•	2008	% Change	-	2009	- 	2008	% Сһапдс	
Selected Operating Data											
Number of hospitals (at end of period)		122		119			119		119		
Licensed beds (at end of period)		18,140		17,411			17,348		17, <del>4</del> 11		
Beds in service (at end of period)		15,897		15,194			15,2 <b>0</b> 0		15,194		
Admissions		692,569		668,526	3.6%		658,215		668,526	-1.5%	
Adjusted admissions		1,275.888		1,207,756	5.6%		1,215,606		1,207,750	0.7%	
Patient days		2,937,194		2,835,795			2,768,470		2,835,795		
Average length of stay (days)		4.2		4.2			4.2		4.2		
Occupancy rate (average beds in service)		51.3%		52.3%	5		51.1%		52.3%	)	
Net operating revenues	S	12,107.613	\$	10,919,095	10.9%	5	11,556,401	\$ 1	10,917,362	5. <b>9</b> %	
Net inpatient revenue as a % of											
total net operating revenues		50.1%		50.2%	'n		49.7%		50.2%	)	
Net outpatient revenue as a % of											
total net operating revenues		47.6%		47.5%	'n		48.0%		47.5%		
Income from operations	S	1,068,665	\$	971,880	10.0%	S	1,078,969	5	969,737	11.3%	
Income from operations as a											
% of net operating revenues		8.8%		8.99	b		9.3%		8.9%	1	
Depreciation and amortization	S	566,211	S	499,386		S	545,408	S	499,386		
Equity in earnings of											
unconsolidated affiliates	\$	(36,521)	S	(42,063)		ς	(36,145)	S	(43,777)		
Liquidity Data:											
Adjusted EBITDA	\$	1,671,397	\$	1,513,329	10.4%						
Adjusted EBITDA as a % of net											
operating revenues		13.8%		13.9%	, )						
Net cash provided by operating activities	S	1,076,429	S	1,056,581							
Net cash provided by operating activities a	15										
a % of net operating revenues		8.9%		9.7%	1						

#### Letter to Shareholders:

While 2009 was a year of many challenges, it marked another year of growth and progress for Community Health Systems, Inc. and its subsidiaries. We are especially pleased with our financial and operating performance given an economic environment that was unprecedented in recent history. Given these challenges, we have placed an even greater emphasis on what has defined our Company and positioned Community Health Systems, Inc. at the top of our industry - an unrelenting focus on remaining true to our core values and our mission of providing essential healthcare services close to home - where they should be. Above all, we have worked even harder to build upon the strong relationships with the communities we serve and we are proud of the reputation we have earned as a trusted partner and consistent and effective operator.

As part of our focus on high quality healthcare services, we developed a program we call Community Cares. This program helps create a culture of operational excellence incorporating leadership expectations with service and quality standards across the organization. Our expected outcome - to create great places for patients to receive care, physicians to practice medicine and employees to work. Recent surveys show that this standardized and centralized program is working. Physician satisfaction surveys have shown a five percent improvement in satisfaction and we have seen a six percent improvement in our employee satisfaction results. We also initiated an hourly rounding program for our nursing staff, as well as a discharge call back program in our Emergency Department. All of these efforts advance our commitment to deliver personalized, caring and efficient service to our patients.

Clinical excellence and quality matter at Community Health Systems. We are required to report standards of care in the form of core measures on a quarterly basis. These measures track a variety of evidence-based standards of care that have been shown to improve clinical outcomes. Since core measures were implemented in 2007, we have seen consistent and measurable quarterly improvements.

Our financial results for 2009 also give us confidence that our strategies are working. Revenues for the year were a record \$12.1 billion, surpassing the previous year's record of \$10.9 billion by eleven percent. We produced 25 percent growth in earnings from continuing operations for 2009 to \$2.64 per diluted share from \$2.11 per diluted share the prior year. Our results also reflect the success of our centralized operating strategy as evidenced by six percent annual same-store revenue growth and solid margin expansion.

While we are proud of our financial accomplishments, we believe our proven ability to enhance the level of healthcare in the communities we serve is the determining measure of our success. We have continued to focus on operational excellence at the individual hospital level in all of our markets, especially at our more recently acquired facilities. Our success as an operator is supported by a proven standardized business model that leverages the size and scope of our operations to drive both economies of scale and effectively utilize our capital. Year after year, and even in challenging market conditions, we have continued to drive efficiencies, recruit and retain qualified physicians, and implement best practices in all of our hospitals.

In conjunction with our focus on operations, we made significant capital investments in 2009 to enhance the level of healthcare and improve the patient experience in certain markets. Each of our hospitals is characterized by its own unique strengths and challenges as it seeks to serve the needs of its respective community. At the same time, we see opportunity in these markets and believe our ongoing commitment to make the appropriate



As we acknowledge our many accomplishments in 2009, we are also incredibly proud of the dedication and commitment to excellence reflected in our hospitals across the country.

WAYNE T. SMITH

capital investments for organic growth has continued to drive market share expansion. In 2009, we spent over \$577 million on major capital improvement projects, including emergency department renovations, surgical suite expansions and diagnostic radiology projects. These investments are commensurate with our mission to enhance the local hospital facilities and capture more healthcare dollars in the communities we serve.

The most fundamental relationship in healthcare rests between the doctor and the patient. With this in mind, we clearly recognize the vital role that physicians play in ensuring the success of a local community hospital and keeping healthcare services close to home. At Community Health Systems, we place a high emphasis on identifying and recruiting qualified physicians to join our medical staffs. Our efforts paid off in 2009 as we added a record 1,679 new physicians, including a high ratio of clinical specialists, to our roster.

Since inception, Community Health Systems has consistently identified new market opportunities and moved to make suitable hospital acquisitions. Over time, these acquisitions have fueled our growth with a proven track record of improving both the financial results and the overall quality of our acquired facilities. Following the acquisition of 50 hospitals in 2007, we tempered the pace of our acquisition strategy and focused more intently on successfully integrating those facilities and driving additional value from our existing markets. However, we have continued to assess selective market opportunities as they present themselves. Our market assessment led us to complete the acquisition of three additional hospital facilities in 2009. Additionally, at the end of 2009, a subsidiary entered into an affiliation agreement with Rockwood Clinic, P.S., a multi-specialty clinic with 32 locations across the Inland Northwest region of the State of Washington. Rockwood Clinic employs over 130 physicians offering care in more than

30 medical specialties. This affiliation agreement presents an exciting opportunity to lay the groundwork for a fully-integrated healthcare delivery system that will expand and further enhance the quality of healthcare services available to residents of this region. While we will continue to pursue similar market opportunities, our primary focus for 2010 will be on leveraging our existing assets and improving our operations by executing on the key areas for success in our business – an effective centralized operating model, disciplined expense management, a successful physician recruitment program, and strategic capital investments.

As we acknowledge our many accomplishments in 2009, we are also incredibly proud of the dedication and commitment to excellence reflected in our hospitals across the country. We are very grateful to the many people associated with Community Health Systems – our proven management team and board of directors, and especially our unrivaled team of dedicated physicians, nurses and all other hospital employees who continue to aspire to the highest standard of care. We must also thank the people who live and work in the communities we serve — for giving us the opportunity to earn their trust every day.

While we acknowledge the changing dynamics in today's healthcare marketplace, we remain confident in our ability to execute and look forward to the year ahead for Community Health Systems. Finally, we thank our fellow stockholders for the support your investment provides.

Sincerely,

Wayne T. Smith Chairman of the Board,

President and Chief Executive Officer

Board of Directors and Officers / Community Health Systems, Inc.

**Board of Directors** 

Wayne T. Smith Chairman of the Board President and Chief Executive Officer

W. Larry Cash
Executive Vice President
and Chief Financial Officer

John A. Clerico (1)(2) Co-founder and Chairman ChartMark Investments, Inc. James S. Ely, III (1)
Founder and Chief Executive Officer
Priority Capital Management LLC.

John A. Fry (1) (3)

President

Franklin & Marshall College

William N. Jennings, M.D. (3)
Former Managing Partner
Southend Medical Clinic

Harvey Klein, M.D. (3)
Professor of Clinical Medicine
Cornell University Medical College

Julia B. North (2) (3)

Former President – Consumer Services BellSouth Telecommunications

H. Mitchell Watson, Jr. (1) (2)
Former President and Chief Executive Officer
ROLM Company

(1) Member of the Audit and
Compliance Committee
(2) Member of the Compensation Committee
(3) Member of the Governance
and Nominating Committee

Officers

Wayne T. Smith
Chairman of the Board
President and
Chief Executive Officer

W. Larry Cash
Executive Vice President and
Chief Financial Officer

Rachel A. Seifert

Executive Vice President,

Secretary and General Counsel

William S. Hussey President - Division IV Operations

David L. Miller
President – Division I Operations

Thomas D. Miller
President - Division V Operations

Michael T. Portacci
President - Division II Operations

Martin D. Smith
President - Division III Operations

T. Mark Buford

Senior Vice President and

Chief Accounting Officer

Larry M. Carlton Senior Vice President – Revenue Management

Kenneth D. Hawkins Senior Vice President – Acquisitions and Development

Carolyn S. Lipp Senior Vice President – Quality and Resource Management

Barbara R. Paul, M.D. Senior Vice President and Chief Medical Officer

Martin G. Schweinhart
Senior Vice President - Operations

J. Gary Seay Senior Vice President and Chief Information Officer

James W. Doucette
Vice President and Treasurer

Robert A. Horrar
Vice President - Administration

Robert O. Horrar Vice President - Business Development

Tim G. Marlette
Vice President - Materials Management

Kathic G. Thomas
President - Home Health Services

Gerald A. Weissman Vicc President – Medical Staff Development

This Annual Report contains forward looking statements made pursuant to the "safe-harbor" provisions of the Private Securities Litigation Reform Act of 1995. Important factors that could cause our actual results to differ materially from the results contemplated by the forward looking statements are contained in our Annual Report on Form 10-K filed with the Securities and Exchange Commission(the "SEC") and included with this Annual Report and in subsequent filings with the SEC.

Corporate Information / Community Health Systems, Inc.

Corporate Office

Community Health Systems, Inc. 4000 Meridian Boulevard Franklin, TN 37067 (615) 465-7000 www.chs.net

A copy of the Company's Annual Report on Form 10-K, filed with the Securities and Exchange Commission, may be obtained from the Company at no charge. Requests for the Annual Report

on Form 10-K and other investor

Form 10-K/Investor Contact

information should be directed to Investor Relations at the Company's corporate office or

at www.chs.net.

Registrar and Transfer Agent

Registrar and Transfer Company 10 Commerce Drive Cranford, NI 07016 800-368-5948

Independent Auditors Deloitte & Touche LLP Nashville, TN

Annual Stockholders' Meeting The annual meeting of stockholders will be held on

Tuesday, May 18, 2010, at 8:00 a.m. local time at The St. Regis Hotel, 2 East 55th Street, New York, NY.

Common Stock Information

The Company's common stock trades on the New York Stock Exchange under the symbol CYH. As of March 31, 2010, Community Health Systems had approximately 40 stockholders of record and 35,200 beneficial holders of its common stock. To date, the Company has not paid cash dividends on its common stock.

The following table sets forth the high and low sales price information as reported by the New York Stock Exchange during the period indicated.

#### Stock Price

2009	High	Low
First Quarter	\$21.60	\$12.96
Second Quarter	\$28.79	\$13.95
Third Quarter	\$35.50	\$24.42
Fourth Quarter	\$38.00	\$29.35
2008	High	Low
First Quarter	\$36.85	\$29.79
Second Quarter	\$40.05	\$32.40
Third Ougreer	\$36.81	\$28.24

\$28.38 \$10.47

ATTACHMENT 39

Fourth Quarter

> 4000 Meridian Boulevard Franklin, Tennessee 37067 (615) 465-7000 www.chs.net

> > ATTACHMENT 39

COST AND GROSS SQUARE FEET BY DEPARTMENT OR SERVICE

Department		4		٦	(	,								
(list below)		Coetica Fact	100	1	)	J,	п	ı.		စ	I			Total
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PT/OT	49	271 60	<b>&gt;</b>	26.40	2		3,040				\$	501,296	69	501.296
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Imaging	es	344 40	•	200 10	2 5		460					75,854	<del>63</del>	75,854
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PROJECT TOTAL														
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*currently off site				1								<del> </del>		;
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				-								<del> -</del>		

# CROSSROADS COMMUNITY HOSPITAL YEAR 2 FOLLOWING PROJECT COMPLETION

facility capital cost per adjusted day:

# **OPERATING COSTS**

salaries & benefits supplies TOTAL		Med/Surg \$1,613,351 <u>\$123,733</u> \$1,737,085		Hospital \$1,838,888 \$5,756,562 \$7,595,450
Adjusted Patient Days =	\$24,240,489 \$2,792.00	8,682		
Operating cost/adj pt	day	\$200.08		\$874.84
CAPITAL COSTS interest depreciation & amortiz	ation		\$ \$ \$	69,140 1,485,107 1,554,247

\$179.02

After paginating the entire, completed application, indicate in the chart below, the page numbers for the attachments included as part of the project's application for permit:

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