

**PUBLIC HEARING REPORT**

**PROJECT: 10-014 WEST SUBURBAN MEDICAL CENTER**

**DATE:** APRIL 26, 2010

**PLACE:** VILLAGE OF OAK PARK, COUNCIL CHAMBERS  
123 MADISON STREET  
OAK PARK, ILLINOIS 60302

**TIME:** 1:00 P.M.

**PUBLIC HEARING OFFICER  
ILLINOIS DEPARTMENT OF PUBLIC HEALTH**

- KAREN HALL

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550 INDIVIDUALS WERE IN ATTENDANCE

12 INDIVIDUALS TESTIFIED IN OPPOSITION

43 INDIVIDUALS TESTIFIED IN SUPPORT

**RECEIVED**

APR 28 2010

HEALTH FACILITIES &  
SERVICES REVIEW BOARD

Illinois Health Facilities Planning Board  
PUBLIC HEARING REGISTER

Site: Village of Oak Park

PROJECT #10-014

Date: April 26, 2010

Address: 123 Madison Street

NAME: West Suburban Medical Center

Time: 1:00 p.m.

TESTIMONY TO OPPOSE PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	<del>XXXXXXXXXXXXXXXXXXXX</del>			
✓ 2	Leanne DeLore	AFSCME	Forest Park	Both
✓ 3	Tina DeVito	West Sub	News Lark	"
✓ 4	Fru Salzman	G. Bilbes	Oak Park	Both
✓ 5	Ethel Brubaker	West Sub	Broadway	"
✓ 6	Sr. Carol	BYM	Oak Park	"
✓ 7	Margaret Folkerson	restsub	Oak Park	"
✓ 8	Bill Brubaker	SPECTS	Oak Park	oral
✓ 9	<del>XXXXXXXXXXXXXXXXXXXX</del>	<del>XXXXXXXXXXXXXXXXXXXX</del>		21
✓ 10	Kathy Beckman	West Sub	"	"
✓ 11	Doody's Taylor	SAAC	Chicago	"
✓ 12	Alex O'Neil	Westlake	Harvest Pl	"
✓ 13	Mag Lewis Sidine	AFSCME	Oak Park	F
✓ 14	Margie Lyons	Consumer Union	Chicago	Both
✓ 15				

Both  
Boringor

3074

Illinois Health Facilities Planning Board  
PUBLIC HEARING REGISTER

Site: Village of Oak Park

PROJECT #10-014

Date: April 26, 2010

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TESTIMONY TO SUPPORT PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	Representative LaShawn Ford	Illinois	Oak Park	Both
✓ 2	West Suburban Medical Center Leadership Team / West Suburban	West Suburban	Oak Park	Both
✓ 3	West Suburban Health Founders	West Suburban	Oak Park	Both
✓ 4	Congressman Danny Davis	Illinois	Chicago	Both
✓ 5	Sacajewine Rod	Westside Health Authority	Chicago	Both
✓ 6	Lewis Flowers	Westside Ministries Coalition	Chicago	Both
✓ 7	Commissioner Earlean Collins	Cook County	Chicago	Both
✓ 8	Commissioner Edurn Reyes	Cook County	Chicago	Both
✓ 9	Alderman Ed Smith	Chicago	Chicago	Both
✓ 10	Alderman Emma Mills	Chicago	Chicago	Both
✓ 11	Carl Morelli	St. Gales Catholic Church	Chicago	Both
✓ 12	Senator Marko Sandberg	Illinois	Chicago	Both
✓ 13	Representative Lisa Hernandez	Illinois	Chicago	Both
✓ 14	Donna Carroll	Dominican University	Oak Park	Both
✓ 15	Representative Edward Aveda	Illinois	Chicago	Both

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#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	BOB WASSER	West Suburban Medical Center	Oak Park Ill.	BOTH
2	BOB WASSER	Van Nuys Medical Center	Beverly Hills	"
3	Wendy B. Becka	Wendy B. Becka of Beverly-Cireno	Beverly Hills	BOTH
4	Wendy B. Becka	Wendy B. Becka of Van Nuys	Beverly Hills	BOTH
5	Senator Antonio Munoz	Illinois	Beverly Hills	BOTH
6	Jeanne Frey			
7				
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✓ 1	Caren Perlmutter	Wexs	Chicago	Both
✓ 2	Cris Page	Wexs	Chicago	Both
✓ 3	Elba - Arauda - Suh	National League Education Institute	Chicago	Both
✓ 4	John Usmeel (John Pollock)	Paw YMCA	Chicago	Both
✓ 5	Debi Sudny	self	Chicago	Both
✓ 6	Alexandra Bilit	Wexs	Chicago	Both
✓ 7	Vivian Brown	Wexs	Chicago	Both
✓ 8	Enca Lopez	Mac Neal	Chicago	Both
✓ 9	Jose Jones	West Suburban	Dak Park	Both
✓ 10	President John Riggs	Village of River Forest	River Forest	Both
✓ 11	Phil Rock	self	Dak Park	Both
✓ 12	West Suburban Med Executive	Committee	Dak Park	Both
✓ 13	Marty Nell	Dak Park Development	Dak Park	Both
✓ 14	Stanley Stephens	Westside Park n's Coalition	Chicago	Both
✓ 15	Representative Deborah Swanson	Illinois	Dak Park	Both

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#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	Sister Patricia Ann Koschalka	Resurrection Health Care	Chicago	Both
✓ 2	Temp Pilgrim	Vanguard	Nashville	Both
✓ 3	Pat Svehorn	West Suburban Medical Center	Oak Park	Both
✓ 4	David Pope	Village of Oak Park	Oak Park	Both
✓ 5	Brian Leman	MacNeal	Chicago	Both
✓ 6	Frank Mohrward	Weiss	Chicago	Both
✓ 7	Dr. Michael Deltran	West Suburban	Oak Park	Both
✓ 8	Deborah Davison	West Suburban	Oak Park	Both
✓ 9	Dave Levy	MacNeal	Chicago	Both
✓ 10	Patty Cormack	West Suburban	Oak Park	Both
✓ 11	Esther Lopez	MacNeal	Chicago	Both
✓ 12	Robert Ursd	PCC	Oak Park	Both
✓ 13	Carman Velazquez	Alvord Medical	Chicago	Both
✓ 14	Thomas Eason	Oak Park Fire	Oak Park	Both
✓ 15	Paul Zimmerman	Beverly Development	Chicago	Both

**Testimony of Sister Patricia Ann Koschalke, CSFN**  
**Chairperson, Resurrection Health Care Sponsorship Board**

April 26, 2010

I am Sister Patricia Ann Koschalke, a member of the Religious Congregation of the Sisters of the Holy Family of Nazareth. I would like to welcome several other Sisters who have joined us here today, including Sister Clara Frances Kusek, Sister Donna Marie Wolowicki, Sister Mary Paul Schultz, Sister Rita Mary Ganser, Sister M. Florence Schultz, Sister Christine Maria, Sister Kathleen Skrocki, and Sister Virginia Ann Wanzek, all of members of the Congregation of the Sisters of the Resurrection. I would also like to welcome Sister, Elizabeth Trembczynski, and Sister Antonia Klausner, both members of the Religious Congregation of the Sisters of the Holy Family, like myself.

I am also pleased to see the hundreds of supporters of this Certificate of Need who have taken time out of their day to be here today to be with us.

I Chair the Sponsorship Board and serve on the Board of Directors of Resurrection Health Care, which is responsible for the direction of this comprehensive health system. Prior to my Board experience, I served as the Chief Executive Officer of Holy Family Medical Center for 23 years, where I gained a deep understanding of the health care needs of communities.

My testimony summarizes the mission discernment process regarding the sale of Westlake Hospital and West Suburban Medical Center to Vanguard Health Systems, Inc. Vanguard currently operates 15 hospitals including two in the Chicago area and runs three managed care plans. The company has experience purchasing and operating faith-based health care providers; St. Vincent's, a Catholic hospital in Worcester, MA, and Baptist Health System in San Antonio, Texas.

All assets associated with the operation of both hospitals, and the outpatient campus in River Forest are included in the transaction.

**I want to stress that a timely and efficient review and approval of this Certificate of Need is essential to the continuation of health care services at these two facilities. Resurrection Health Care will be unable to continue operation of the facilities as they exist today—and despite much effort, no other potential purchasers have expressed interest in continuing the operation of these facilities.**

Resurrection Health Care's Mission Statement proclaims, "RHC exists to witness God's sustaining love through compassionate, family-centered care." A significant portion of Resurrection Health Care's operating losses are associated with these two hospitals. Keeping these providers in our System puts the rest of the RHC System at risk. We will be unable to "witness love through compassionate, family-centered care" in the communities served by our remaining hospitals and facilities if we continue to provide operating subsidies to West Suburban and Westlake.

The RHC mission statement also proclaims, "Motivated by a reverence for life and respect for those we serve, we are committed to improving the health and well-being of our community." The community that RHC serves has expanded significantly since 1997—from two hospitals to eight hospitals and a broad spectrum of other services and programs. Unfortunately, given our financial situation, Resurrection now needs to focus on a smaller market area and our strongest providers to improve the health and well-being of patients in those core markets.

Finally, our mission statement proclaims, "We promote a climate that empowers all of us to effectively steward our human and financial resources." RHC has very limited resources with respect to capital and management personnel. As good stewards, we are at a juncture at which we need to scale down to strengthen our remaining providers and focus on assuring our long-term ability to continue our mission. As one of the leaders of the System's Sponsors, this is very important to me and my fellow Sisters.

Market forces and a severe economic downturn are affecting many providers—overall volumes and net reimbursement are down and a continued shift to non-acute settings is evident. National health care reform is now a reality. State and Federal governments and other payors will be reforming payment mechanisms to reward high quality, integrated, evidenced-based care.



The vision for Resurrection Health Care is to become an "accountable healthcare organization." This vision places more importance on keeping patients healthy and coordinating their care than on owning and operating acute care hospitals. RHC must focus its limited resources on fewer markets and services and build enhanced capabilities needed to succeed in this new environment of health care reform.

No other viable options to transferring ownership of these hospitals have been found, despite extensive study. Since closure of either or both hospitals was considered undesirable, given the massive loss of jobs that would result, the only viable option remaining was divestiture of the facilities. RHC sought to identify a suitable buyer to take over the hospitals, one who would have sufficient resources to invest and assure their continued operation into the future. We believe the transfer of ownership to Vanguard Health Systems is the best option for the communities served by these facilities, and the physicians and employees who work there. Thank you for the opportunity to share this important message with you.

Respectfully submitted,



Sister Patricia Ann Koschalke, C.S.F.N.  
Chairperson, Sponsorship Board  
Resurrection Health Care



The Village of Oak Park  
Village Hall  
123 Madison Street  
Oak Park, Illinois 60302-4272

708.383.6400  
Fax 708.383.9584  
www.oak-park.us  
village@oak-park.us

March 12, 2010

Mr. Dale Galassie  
Chairman - Health Facilities and Services Review Board  
Illinois Department of Public Health  
525 W. Jefferson St., 2nd floor  
Springfield, IL 62761

**Re: West Suburban Medical Center Transfer of Ownership to Vanguard Health Systems, Inc.**

Dear Mr. Galassie:

West Suburban Medical Center (WSMC) is a foundational institution here in Oak Park and for the entire region, and we rely heavily upon the full range of medical services provided there. Many residents, particularly in the adjacent economically challenged Austin neighborhood of Chicago, have few if any other immediately accessible options to address their critical medical and emergent care needs.

West Suburban is an exceptionally important and high quality provider of critically needed medical care services. It is also the largest private employer in Oak Park, one of the larger cities in Illinois (population 53,187). In turn, the continued viability and success of West Suburban is central to our public health as well as to our economic well-being and the stability of our region as a whole.

In its relatively short tenure as owner of WSMC, Resurrection Health Care has made a significant commitment to our community and to the residents of its entire service area. With the construction of a brand new, state of the art, \$24 Million emergency room facility, Resurrection has provided our region with a critical health care asset that can serve all residents of this area for generations to come. At the same time, Resurrection now is experiencing tremendous financial challenges. They have clearly communicated their inability to continue to sustain the debt and operating losses associated with WSMC (and their entire system). And yet, for our community and our region, the closure of West Suburban Medical Center would be unthinkable, and a profoundly unacceptable response.

In turn, we understand Resurrection's effort to address its financial challenges by seeking to sell WSMC to another healthcare provider. Such a transfer would not be objectionable, provided that (1) West Suburban Medical Center remains an ongoing concern and (2) WSMC continues to offer the critically needed high quality medical and emergent care services upon which residents of this entire area rely, including providing needed levels of charity care to continue to serve our most vulnerable residents.

The proposed transfer of WSMC to Vanguard Health Systems, now under consideration by the Health Facilities and Services Review Board, should offer a number of benefits for our community and for the region. Resurrection has highlighted Vanguard's far greater capacity to make the additional investments necessary to preserve and further enhance West Suburban's level of care. Vanguard's track record of investment and commitment to continued provision of quality care is also welcome. Nearly as important as the quality of care, is their reputation as a national leader in terms of employee satisfaction. Satisfied employees contribute to a work environment that ensures both high quality care and enhanced commitment to the community. That Vanguard has also committed to retain all

employees during this transition period is a positive consideration. Finally, their commitment to continue to provide significant levels of charity care is a critically important condition in the evaluation of this request for a Certificate of Need to facilitate a transfer of ownership.

In summary, West Suburban Medical Center is a critically important regional institution. Given that Resurrection's financial circumstances make either a transfer or closure of WSMC inevitable, such a transfer of ownership is the only acceptable answer. To the extent that Vanguard commits to continue to provide needed services as outlined above, we will welcome them as a critical new partner in our effort to advance the collective public health of the residents of Oak Park and of all those throughout our entire region.

Thank you very much for your continuing service to all the people of our state.

Sincerely,

A handwritten signature in black ink, appearing to read "David Pope", with a long horizontal flourish extending to the right.

David Pope  
President

**Testimony from Trip Pilgrim  
Senior Vice President and Chief Development Officer  
Vanguard Health Systems**

***Hearing on a Certificate of Need Proposal to Transfer Control of West Suburban  
Medical Center and Westlake Hospital from Resurrection Health Care Corporation to  
Vanguard Health Systems***

**April 26, 2010**

Good morning/afternoon. My name is Trip Pilgrim, and I am currently the Senior Vice President & Chief Development Officer for Vanguard Health Systems. I have worked for Vanguard in various capacities over the last nine years and am the company's point person who has been working with Resurrection as this transaction has moved forward.

Thank you for the opportunity to speak today as the Illinois Health Facilities and Services Review Board considers the proposed transfer of ownership of West Suburban Medical Center and Westlake Hospital from Resurrection Health Care Corporation to Vanguard Health Systems.

I want to begin by expressing my deep appreciation for the many community organizations, elected officials and regular citizens who have already expressed their support for these applications.

Our company provides health care services to a diverse group of patients and communities through 15 hospitals and facilities located in four states, including two facilities here in Chicago.

Our more than 20,000 employees bring to the table with them a broad spectrum of experience – from clinical care, operations, contracting and finance to purchasing, human resources and community relations.

Our company also has a track record of investment and growth. Over the last five years, Vanguard has funded capital expenditures of over \$950 million and increased its workforce by approximately 5,000 employees nationwide.

I am proud to be here today to talk about Vanguard's desire to expand the services we provide in the Chicagoland area. Our commitment to this region first started in 2000 with the purchase of MacNeal Hospital and continued in 2002 when Weiss Memorial Hospital joined our family.

Vanguard embraces the communities which it serves and is committed to ensuring that residents never have to leave their community to find access to the highest level of care and services. That is our philosophy and that is the level of service we provide.

As was, *and still is*, the case with MacNeal and Weiss, we respect our hospitals' autonomy and firmly believe in maintaining local authority.

Vanguard owns the physical assets of MacNeal and Weiss. But it is our teams of local administrators, medical professionals and employees who own their operations, set their policies and help to make the hospitals successful. If the proposed purchase is approved, we will bring the same philosophy to West Suburban and Westlake because we know this is a model that works for our hospitals and the patients they serve.

Vanguard has a long track record of success in strengthening the hospitals we own through significant capital investment and thought leadership that enhances their efficiency and, most importantly, improves clinical care and the experience for the patient. The communities we serve have seen healthcare improve as a result of our efforts. Simply put, we don't buy hospitals to maintain the status quo or to close them.

We are committed to developing urban-based, integrated health delivery systems. Therefore, we purchase hospitals as a part of our desire to develop these urban systems, to improve their clinical care, enhance the quality of services, increase patient satisfaction and grow the number of patients we serve. To that end, I have a lot of recent and personal experience.

When Vanguard purchased the Baptist Health System in San Antonio in January 2003, I had the great opportunity to serve there in a senior role and eventually as President and CEO of the system.

Like West Suburban and Westlake, Baptist Health was facing significant financial and operational challenges when we acquired it. We set ambitious goals for the system and reached out to San Antonio's diverse community with the goals of ensuring the system's solvency, improving its clinical care and involving the community in its turnaround.

In the last seven years, we have made capital investments of over \$450 million into the system, including upgrading and renovating facilities, expanding services and acquiring new clinical technologies. The result was many clinical firsts for the city of San Antonio and a significant growth in the numbers of patients we cared for. In Bexar County alone, our market share grew from 28.5% to almost 36%.

We also own a nursing school. In 2003 there were 125 students; today there are over 500 students.

Growth is a good thing, especially for creating jobs. When Vanguard acquired the BHS in 2003, there were approximately 4,500 employed by BHS. Currently there are over 6,000 employed.

I am also proud to say the culture we developed in San Antonio has resulted in BHS being among the top contributors, *year in year out*, to the United Way of San Antonio. The BHS family was among those leading efforts in San Antonio to provide assistance to coastal evacuees as a result of Katrina and Rita, and later Ike. This year, our entire Vanguard family raised \$162,000 for Haiti, which was matched by the company for a total of \$325,000.

Vanguard also recognized the challenges facing San Antonio's uninsured population, as Texas has the highest uninsured rate in the country. Among participating in numerous other community-based programs committed to serving historically underserved populations, we helped form a fully-staffed primary care center devoted exclusively to serving the region's working uninsured.

It is this experience, and similar ones from throughout the country, that we bring with us to West Suburban and Westlake hospitals.

Vanguard recognizes the significant responsibility that we have to provide care to the ENTIRE community we serve. In 2009 alone, our hospitals and health care facilities provided approximately \$100 million in charity care and over \$300 million of uncompensated care nationwide.

Right here in Chicagoland, among the region's largest hospitals, including not-for-profits, MacNeal and Weiss are consistently ranked in the upper echelon of hospitals that are most committed to charity care. This was reported on by *Crain's Chicago Business* just this past October.

According to data collected by the Illinois Department of Public Health, our hospitals in this region rank in the upper echelon of those who provide charity care.

MacNeal was one of six Chicago-area hospitals that pay taxes and spent a larger percentage of its revenue on a combination of charity care and treatment of public aid patients compared to the majority of the area's 20 largest non-profit hospitals.

That same data indicated that Weiss also spent more on charity care last year than half of the area's 20 largest hospitals.

In addition, nearly 80 percent of Weiss patients, and 55 percent of MacNeal patients, are either Medicare or Medicaid beneficiaries, programs that regularly fail to reimburse for the cost of the services that we provide.

Our hospitals are proud partners with the communities in which they operate. Our doctors, nurses and staff serve on the boards of neighborhood charities, schools, community organizations and religious groups. This includes the Alivio Medical Center, Chicago Health Outreach and Apna Ghar – just to name a few. Our investment in West Suburban and Westlake will allow us to continue and expand these partnerships, start new ones and ensure that critical medical care continues to be available in the Oak Park and Melrose Park communities.

Let me make clear that the challenges facing West Suburban and Westlake are significant and will be difficult to overcome. Moreover, the proposals we are talking about today are very different than that which Vanguard is currently involved in Detroit, Michigan. That is because these are very different organizations and the two situations are very different.

The Detroit Medical Center is a \$2 billion, 7 hospital system with over 12,000 employees. It provides world class clinical care and has achieved national recognition. The DMC has been identified by both *US News and World Report* and the Leapfrog Group as among the top clinical providers in the United States.

The DMC has three Magnet Status Nursing Hospitals and a world class Children's Hospital. They also have a world class Rehabilitation Hospital specializing in the treatment of traumatic spinal injuries. Also, the DMC is the primary teaching system for Wayne State Medical School, the largest single

campus medical school in the country. They have received national recognition for its Electronic Medical Record. And, they have been operating in the black for the last seven years.

In stark contrast, West Suburban and Westlake together are a fraction of the size of the DMC, and they are financially challenged facilities. Both hospitals have operated in the red for the last five years and, together, have lost a combined \$166 million during this time.

As you have heard, Resurrection approached us after concluding that in order to strengthen their overall system, they needed to divest these two facilities. In addition to Vanguard, Resurrection contacted other systems, including non-profits and for profit systems, Catholic Systems and secular systems. And other than Vanguard, there was no interest. It was our understanding then – *and still is today* – that if Vanguard had not been interested, then the future existence of these facilities as they are currently configured would have been in serious jeopardy.

But we are interested. As does Resurrection, we believe that these two hospitals have a reason to exist and can continue to serve their communities for years to come. Also, given the neighborhoods that MacNeal Hospital serves are close to those neighborhoods which are currently served by West Suburban and Westlake, we believe there are opportunities to gain some efficiencies that can make the overall system more viable.

We have done our due diligence and made our offer to acquire West Suburban and Westlake with our eyes wide open. Turning around these facilities will not be easy, and the challenges will be many, not the least of which is the continuing ability of Illinois Medicaid to reimburse providers at some level approximating the cost of treating Illinois Medicaid recipients.

However, Vanguard is willing to take on these challenges – and the risks that come with them – because we believe these facilities can not only survive, but thrive. We believe these hospitals are vital to the communities they serve and are committed to seeing them succeed.

We are fully aware of the financial investment and work that will be needed to be successful at West Suburban and Westlake to put them in a position to grow in the future because we have done it before. We've done it here in Chicago. And we have done it in San Antonio, Arizona and Massachusetts.

As the process moves forward, we welcome the opportunity to work with the Illinois Facilities and Services Review Board, appropriate state agencies and the Oak Park, Melrose Park and neighboring communities in turning West Suburban and Westlake into the facilities that we can all be proud of.

Thank you.

**WEST SUBURBAN MEDICAL CENTER**

**April 26, 2010**

**TESTIMONY OF**

**Pat Shehorn**

**Executive Vice President and CEO**

**West Suburban Medical Center**

My name is Pat Shehorn. I am the Executive Vice President and CEO at West Suburban Medical Center. I have been at West Suburban Medical Center for 15 months. I am here to voice my complete support of this Certificate of Need application for the transfer of ownership of West Suburban Medical Center from Resurrection Health Care to Vanguard Health Systems, Inc.

West Suburban Medical Center has been providing high quality medical care to the communities of Oak Park-River Forest and Austin since 1914. West Suburban is a local institution and a resource for health care needs in the community. We are a hospital that boasts a loyal medical staff and a dedicated Auxiliary. Many of our physicians are graduates of our Internal Medicine or Family Medicine residency programs and have not only remained here to serve the community, but have also become a part of the community, living here, raising their families here and have become actively involved in initiatives both within the hospital and community. The level of health care and medical expertise offered at West Suburban is second to none. We are graced with national leaders in their respective fields and innovators in medical advancements. These physicians have had options to go elsewhere but they have remained at West Suburban because they are vested in the hospital and committed to the hospitals' success.

This long-term dedication is shared by employees who have also spent the greater part of their careers at West Suburban Medical Center and who are also residents of our local



communities. I have been privileged to see the pride and commitment displayed by many physicians and employees during my time at West Suburban Medical Center. Our staff has embraced the diversity within the community and worked hard to address the different challenges and struggles that the community faces when trying to access health care. In addition to the compassionate care our staff provides to all who come to us for health care, we have implemented programs such as Reach Out! that demonstrates our commitment to the long term well being of the people of our community. Through this program alone we have been able to help almost 1,000 individuals each year identifying primary care providers so that they have access to routine health care services and provide about 600 connections a month linking people in our communities to employment, food and housing resources. We operate one of the busiest Emergency Departments caring for 50,000 members of our community each year when they need us the most. And the caring and generosity of our employees extends beyond our walls, as our staff collect food and clothing for local agencies throughout the year. We are committed to this community. Unfortunately our financial losses outweigh our ability to continue in our current state.

Six years ago, Resurrection Health Care acquired West Suburban Medical Center and since that time has invested well over 74 million dollars in the facility. These investments have been tremendous and are appreciated by our physicians, staff and certainly our patients. However, Resurrection Health Care is no longer able to sustain the financial losses of West Suburban Medical Center and its other hospitals. Even with the generous support and pledges we have received from our Auxiliary throughout the hospital's existence, it simply is not enough.

We nonetheless remain committed to our community and realize that the community is depending on us. As the largest employer in Oak Park, we know that our employees are depending on us to identify the best options for sustainability.

We feel strongly, as does our medical staff, community leaders and employees that the transfer of ownership to Vanguard is the best option for West Suburban. I urge the Illinois Facilities and Review Board to expeditiously review and approve this Certificate of Need. Our physicians, our employees and our community are counting on West Suburban to continue to be a vibrant force in the community, to be an employer of choice, to fuel the local economy and to carry out our long tradition of quality care.

Respectfully Submitted,

A handwritten signature in cursive script that reads "Pat Shehorn".

Pat Shehorn

Executive Vice President and CEO

West Suburban Medical Center

Illinois Health Facilities and Services Review Board  
525 West Jefferson St., 2<sup>nd</sup> floor  
Springfield, IL 62761

Re: Vanguard Health Systems applications to acquire West Suburban Medical Center (10-014) and Westlake Hospital (10-013)

My name is Laura Drake and I'm an organizer with AFSCME Council 31. Our union has been working with employees of the Resurrection Health Care system who are seeking to form a union so that they may have a voice in the decisions that affect their work lives and their ability to provide high quality care to their patients.

These union activists are motivated by a belief that a genuine voice for employees through a union will lead to higher quality, and ultimately more financially successful, hospitals.

It is in this spirit that AFSCME Council 31 urges the Board to demand more from Vanguard and Resurrection regarding the change of ownership of Westlake and West Suburban hospitals.

Employees of Westlake and West Suburban have worked, with little recognition and under increasingly difficult conditions, to provide the best possible care to residents of the West Suburbs and the West Side of Chicago. Today you will hear from many of these employees about why they deserve more from Vanguard and Resurrection than a mere sixty days of job security.

Employees will be joined by area residents who will testify that their communities deserve a full ten year commitment from Vanguard to keep the hospitals open. Vanguard has made this commitment in its application to acquire Detroit Medical Center. We urge the Board to make the corporation demonstrate the same commitment to Westlake and West Suburban.

Members of the community and AFSCME will also raise concerns about Vanguard's commitment to quality care at its Chicago-area hospitals and its capacity to invest in the kinds of bedside resources that will improve Westlake and West Suburban.

AFSCME Council 31 recognizes the challenges of providing health care in today's difficult market. But this deal between Resurrection and Vanguard places the burden of difficult times squarely on the shoulders of dedicated employees and patients.

AFSCME Council 31 urges the Board to guarantee that any transfer of ownership of Westlake and West Suburban include a ten year commitment to keep the hospitals open and a real commitment to the employees who make these hospitals run.

*Laura Drake*  
4/25/10

Tina Devito, RN  
Testimony  
Illinois Health Facilities and Services Review Board  
Monday, April 26 hearing

Re: Vanguard Health Systems application to acquire West Suburban Medical Center (10-014)

My name is Tina Devito. I have been a registered nurse for 20 years and have worked in the Family Birth Center at West Suburban Medical Center for 15 years.

I appreciate the opportunity to testify because making sure West Suburban survives is so important. I urge the Board to require Vanguard Health System to keep the hospital open for a minimum of 10 years.

I chose to work at West Suburban Medical Center because I wanted to serve the diverse patient population that relies on the hospital for their medical care. And I continue to work there despite the fact that a very long commute and my four children would make it more convenient to work closer to home.

I believe this is where my skills are most needed and that is why I am so distressed about the limited two year commitment that Vanguard has made to our hospital. This is less than the modest three-year requirement in the Board rules. And it is certainly less than what patients and employees deserve.

I know that Vanguard has said it will continue to provide charity care to people who are eligible and that is a very positive step. But if the hospital closes in two years I'm not sure how generous that policy is.

Vanguard's actions at other hospitals add to our concerns. In Phoenix, Vanguard bought a community hospital which, like West Suburban, served a diverse population. Shortly after the purchase, the corporation tried to close the ER but was stopped by community opposition. Several years later they closed the hospital and leased out the space.

I am here today to urge the Board to take action because I don't want this to happen to West Suburban. Thank you.

*Tina M Devito*

**Frank Molinaro**  
**Chief Executive Officer, Weiss Memorial Hospital**  
**Public Hearing Statement**  
**April 26, 2010**

My name is Frank Molinaro. I am the Chief Executive Officer at Weiss Memorial Hospital. Over the last six years it has been my privilege to see the collaborative efforts between Vanguard Health Systems as the owners of the physical assets of Weiss and the medical staff and employee workforce at Weiss who are the owners of the heart and soul of Weiss. This collaboration has transformed Weiss over the last several years from a hospital struggling to survive into a vibrant leader in the community with a very positive future.

Over the last eight years, Vanguard has provided Weiss just under \$60 million in total funding to stabilize and improve the facility and its operations. More importantly, Vanguard has given Weiss a long range vision, a set of values to operate under and the freedom to the physicians and employees to make Weiss a place that we are all very proud of. At the same time, our employees and physicians have assumed ownership of the culture at Weiss which has resulted in major advancements in our safety, quality and service levels. So much so that we now are recognized as having industry best practices in many different areas.

Recently, concerns were raised regarding the "deemed" status of MacNeal and Weiss. MacNeal nor Weiss has ever been limited in their ability to admit and treat Medicare or Medicaid patients. Nevertheless, I want to take this opportunity to address any confusion regarding the deemed status of the two facilities.

In order to remain qualified to receive payments from the federal government for their services to Medicare and Medicaid patients, all hospitals must meet the "Medicare Conditions of Participation" as established by the Centers for Medicare and Medicaid Services (CMS). A hospital may demonstrate its compliance with the Medicare Conditions of Participation by undergoing a survey of accreditation by the CMS or a state survey agency (SSA) such as IDPH. A third option available is to seek "deemed status" accreditation through CMS approved accrediting institutions who have received special designation from CMS—the most recognized of which is the Joint Commission. Because of the limited resources of CMS and state survey agencies they tend to limit their top priorities to complaint investigations, validation surveys and infrastructure work. This leaves the "deemed status" organizations designated by CMS as the preferred accreditation path for most hospitals. Simply put, a hospital operating under "deemed status" is surveyed under an approved non-governmental entity such as the Joint Commission in place of CMS or a state survey agency.

If at any time a hospital does not meet all of the Medicare Conditions of Participation, that hospital's survey jurisdiction can revert back to CMS or a State survey agency such as IDPH. This means that the hospital does not have "deemed status" during the time the deficiencies with the building or operations are addressed. I have found this to be a

fairly common occurrence here in Illinois. As a matter of fact on April 7, 2010 over 20% of the hospitals in Illinois were under the survey jurisdiction of IDPH including some of the most highly regarded facilities in the state. Because of the age of many of the hospitals in Illinois and the significant cost of getting the hospitals compliant with the most recent fire codes and other regulations it can often take months to years to address all of the deficiencies. Typically, hospitals submit corrective action plans with timetables of completion to IDPH. Once IDPH chooses to accept the action plans, they will conduct periodic on-site surveys over the time period to validate the hospital's progress on its action plan. Once IDPH has verified full completion of the action plan, they will notify CMS and deemed status will be restored. As long as hospitals achieve the progress stated on their action plans, CMS allows them to remain full participants in the federal Medicare program. Most hospitals choose to maintain their voluntary survey participation with the Joint Commission while at the same time working to complete their action plans under the survey jurisdiction of IDPH.

With regard to the specifics of MacNeal's and Weiss' deemed status:

MacNeal Hospital was surveyed by IDPH in May of 2009. There were deficiencies noted by the surveyor that stemmed from a 1983 building being reviewed against updated Life Safety Codes for the first time in 2009. The plan to address those deficiencies has been approved by IDPH. The expected cost is \$900,000 and the expected completion date is July 2011. Once IDPH has verified to CMS that those corrections have been completed as per the corrective action plan, it is expected that MacNeal's deemed status will be returned.

Prior to its acquisition in 2002, Weiss hospital was owned and operated by the University of Chicago. During a survey conducted by IDPH in May of 1998, over 400 deficiencies were identified. Most of the deficiencies were related to building improvements. As a result of the deficiencies, survey jurisdiction was moved to IDPH and the responsibility of carrying out the corrective action plan was assumed by Vanguard Health Systems when it acquired Weiss hospital in 2002. Vanguard Health Systems has invested \$26 million since 2002 in the facility to bring it up to code; however further deficiencies have been discovered during these efforts and as a result the facility has been under the survey jurisdiction of IDPH on three occasions since it was acquired in 2002 with the most recent being in April 2009. The current plan of correction for further building improvements is scheduled to be completed by November 2010 at an estimated cost of \$120,000. IDPH has accepted our plan of correction and is monitoring our progress.

Key points I'd like to reinforce include:

1. At no time since acquisition has Weiss or MacNeal been excluded from participation in the Medicare program. More than 34% of MacNeal's admissions are Medicare patients and more than 80% of the patients Weiss serves are either Medicare or Medicaid

2. Both Weiss and MacNeal have maintained their accreditation with the Joint Commission. They are currently both fully accredited and compare favorably with state and national benchmarks

I appreciate the opportunity to address any confusion about the “deemed” statuses at Weiss and MacNeal and look forward to welcoming West Suburban and Westlake into Vanguard’s Chicagoland family.

Thank you for your time.

**Testimony from Brian Lemon  
Chief Executive Officer  
MacNeal Hospital**

***Hearing on a Certificate of Need Proposal to Transfer Control of West Suburban Medical Center and Westlake Hospital from Resurrection Health Care Corporation to Vanguard Health Systems***

**April 26, 2010**

Good morning/afternoon. My name is Brian Lemon and I am the CEO of MacNeal Hospital, a community teaching hospital in Berwyn. MacNeal became part of Vanguard Health Systems in the year 2000. I have spent 23 of the last 27 years as a member of the management team at MacNeal, including 17 years prior to its becoming part of Vanguard and 5 years following. So I know and have known MacNeal Hospital directly and intimately both before and after its conversion from a freestanding, not-for-profit hospital to being part of a multi-hospital investor-owned system. I also live in the community served by MacNeal, less than a mile from the hospital, and have since 1990.

My point in giving you this background is that I have direct experience and a personal stake in some of the issues or concerns that have been raised about West Suburban and Westlake becoming part of Vanguard Health Systems.

The concern that I would like to address at this hearing has to do with Vanguard's commitment to charity care. By "charity care" I mean health care services provided to folks who have no health insurance or inadequate health insurance, and cannot pay for the services they receive. The amount of charity care provided by hospitals has been a topic of great interest, debate and concern for a number of years now. Tax exempt hospitals have been criticized for not providing enough charity care to justify the privilege of not paying property taxes. And on the flip side, investor owned hospitals that do pay property taxes are incorrectly perceived as not providing charity care.



The notion that investor owned hospitals turn their backs on people in need, and refuse to provide free care, is one of the most damaging and widely held misperceptions out there. Some people seem to take great personal satisfaction in sneering at an organization like Vanguard and promoting the notion that a "for profit" company will, by definition, not provide free care to those in need. The reality is that hospitals – all hospitals, whether organized as not-for-profit or as investor-owned – are organizations of, by and for the communities they serve. Our mission at MacNeal and Vanguard is simply stated: "To Help People Achieve Health for Life". Crucial to our success in delivering on this mission is that we make a commitment to our communities. Key to that commitment is being part of the social services and health care fabric that takes care of people in need.

I would like to now share some facts with you. Three and a half years ago, in December of 2006, the Congressional Budget Office published an analysis of the rates of uncompensated care provided by nonprofit hospitals as compared to investor owned hospitals. The CBO study found a difference of only six-tenths of one percent – in other words, virtually no difference in the amount of uncompensated care provided by the two types of hospitals. And six months ago, Crain's Chicago Business published this article that analyzed the rates of charity care provided by Chicago-area non-profit hospitals and investor owned hospitals. Crain's highlighted the fact that local investor-owned hospitals provide as much – and often more – charity care as their nonprofit peers. A final fact I can share with you is that at MacNeal, the amount of charity care we provide has actually increased during the years that MacNeal has been part of Vanguard Health Systems. In our current fiscal year ending this June 30<sup>th</sup>, I expect MacNeal to provide approximately \$3.6 million in charity care. This figure is stated at cost – in other words it is the cost of the free care we will provide.

So will having West Suburban and Westlake become part of Vanguard Health Systems result in a decrease in the charity care these hospitals provide to their communities? It should be clear from these facts that the resounding answer is "NO".

Thank you for your time and attention today.

**INSIDE**

**Goal line stand**

North Side developer Fred Latsko, chum of late Bears great Sid Luckman, scrambles to save real estate holdings. 2



**High on stinkweed**

Caterpillar's ex-chief Glen Barton hopes to reap a biofuel fortune from common roadside weed. 3



**Theater of the absurd**

The ludicrous spectacle that is the race for county board president best summarizes the state of local democracy. Greg Hinz, 2

**FOCUS**



**Day of reckoning**

Local accounting firms reconcile themselves to leaner times. 19

**BUSINESS OF LIFE**



**Hired at home**

Mom and dad are boss again as hard times bring young workers back to family firms. 27

**'Rock' party**

Kevin Alkodi gives us the spin on the San Miguel Schools' benefit. Think Styx and blue jeans. 31

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# CRAIN'S

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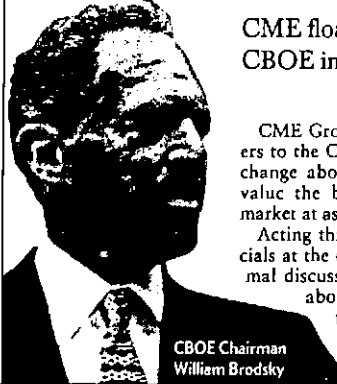
**TAKING NAMES**

**For the kids**

Top names in business to share insights at fundraiser. PAGE 4



# Exchanges exchanging glances



CBOE Chairman William Brodsky

**CME floats proposal to buy CBOE in possible \$5-bil. deal**

BY ANN SAPHIR

CME Group Inc. is putting out feelers to the Chicago Board Options Exchange about a takeover that would value the biggest U.S. stock-options market at as much as \$5 billion.

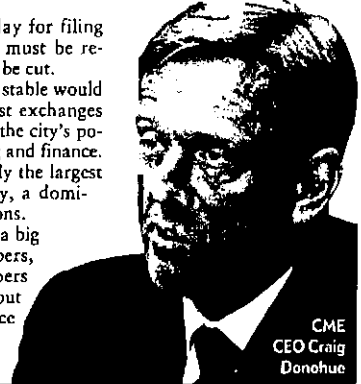
Acting through intermediaries, officials at the exchanges have held informal discussions over the past month about a combination, sources tell *Crain's*. No formal bid is on the table, and further talks are on hold until af-

ter Wednesday, the last day for filing appeals in a lawsuit that must be resolved before any deal can be cut.

Adding CBOE to CME's stable would put Chicago's three biggest exchanges under one roof, bolstering the city's position as a center of trading and finance. It would give CME, already the largest futures exchange company, a dominant position in stock options.

A deal also would mean a big payday for CBOE members, who have watched members of nearby exchanges cash out already. A \$5-billion price

See EXCHANGES on Page 10



CME CEO Craig Donohue

# Non-profits no better on charity care

For-profit hospitals give just as much—and pay taxes, too

BY MIKE COLIAS

With non-profit hospitals under pressure to justify their tax breaks by providing more charity care, a *Crain's* analysis shows that local for-profit hospitals provide as much—and often more—treatment to poor people as their non-profit, tax-exempt peers.

Six Chicago-area hospitals are for-profit and pay taxes. Yet all of them spent a bigger chunk of their revenue last year on a combination of charity care and treatment of public-aid patients compared to the majority of the area's 20 largest non-profit hospitals, according to a review of data from the Illinois Department of Public Health.

"There is some degree of an unlevel playing field in the relationship between charity and tax status," says Brian Lemon, CEO of MacNeal Hospital in Berwyn, which is owned by a for-

**23.6%**  
For-profits

**9.9%**  
Non-profits

Average charity care plus Medicaid spending as a percentage of patient revenue in 2008

See CHARITY on Page 8



Crate & Barrel CEO Barbara Turf

# EXPANDING HER TURF

New Crate & Barrel boss looks abroad for relief from recession

BY MONÉE FIELDS-WHITE

Barbara Turf's Chicago roots run as deep as Crate & Barrel's, but she's taking the 47-year-old housewares chain far from home.

A former schoolteacher who joined Crate & Barrel 40 years ago as a part-time worker in its original store on Wells Street, Ms. Turf succeeded founder Gordon Segal as CEO early last year, just before the recession walloped retailers. In a departure from Mr. Segal's conservative approach to

growth, she's opening Crate & Barrel's first stores outside the U.S. amid the worst retail downturn in decades.

The native of Chicago's West Side has hit the Canadian market, with stores in Toronto and Calgary. And this month she signed a franchise agreement to open two shops in Dubai, the shopping mecca of the Middle East. Next, she's eyeing London, India and China.

See CRATE on Page 12



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**"IF YOU LOOK LIKE A BUSINESS AND ACT LIKE A BUSINESS, HOW DO YOU CALL YOURSELF A CHARITY?"**

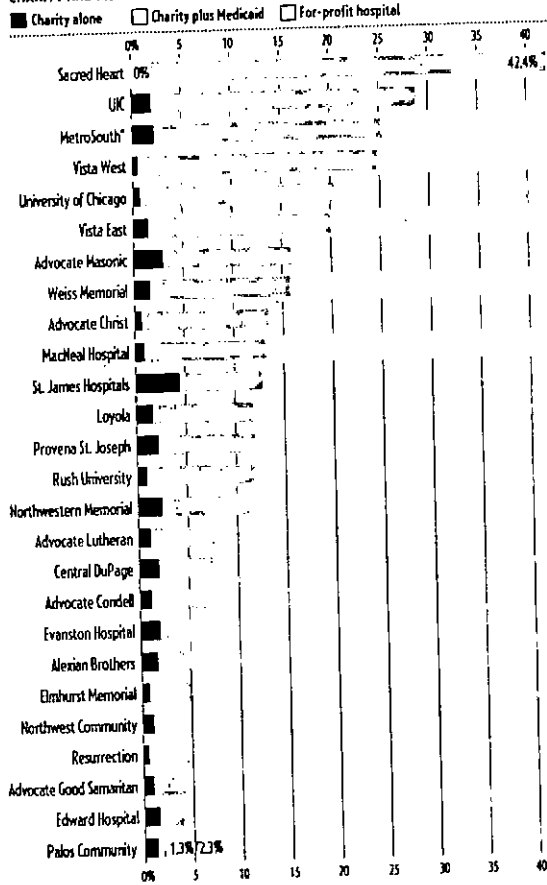
[Edward Novak, CEO, Sacred Heart Hospital]

# Non-profits no better on charity care

## CHARITY CHECK

Non-profit hospitals enjoy tax breaks in exchange for community benefits, including care for the poor. But local for-profit hospitals often do as much or more as their tax-exempt peers:

**CHARITY AND MEDICAID REVENUE** As a percent of patient revenue



\*Compared to for-profit August 2008  
Sources: Illinois Department of Public Health, Crain's reporting

**CHARITY** from Page 1

profit, Tennessee-based hospital chain and provided \$2.2 million in free care last year. "In terms of our mission, there's no difference."

Critics contend that non-profit hospitals aren't doing enough to earn their tax breaks, which shield them from property and income taxes and allow them to issue tax-free bonds and receive deductible donations. The blurred line between tax-exempt institutions and their for-profit competitors underscores the need for clearer criteria for determining tax exemptions, some experts say.

"I definitely think it argues for a finer point on what charity is, and I think we're grinding toward that," says Beaufort Longest, director of the Health Policy Institute at the University of Pittsburgh.

Illinois has been a flashpoint in a national debate over charity care ever since Champaign County officials stripped Provena Covenant Medical Center of its exemption in 2003, determining its charity care of less than 1% of revenue wasn't enough. The case is now in the hands of the Illinois Supreme Court, which heard arguments last month and is expected to rule in coming months.

Federal law requires hospitals to provide a "community benefit" in exchange for tax exemptions. Among other things, hospitals point to the free or discounted care they provide to poor people, as well as the losses they absorb from treating patients on Medicaid, the health plan for the indigent that generally doesn't cover treatment costs.

Experts say it's no surprise that for-profit hospitals offer free care. Like their non-profit brethren, they are required by law to treat patients who end up in their emergency rooms, regardless of ability to pay. And many Chicago-area non-profits have above-average Medicaid loads because they are in low-income areas.

**MORE FREE CARE**

In many cases, local for-profit hospitals dole out more free care and public aid than non-profits. Weiss Memorial Hospital in Uptown and Vista Medical Center East in Waukegan each spent 1.6% of patient revenue on charity last year. That's higher than half of the area's 20 largest hospitals, including Resurrection Medical Center (0.5%); Northwest Community Hospital (1.1%), and Palos Community Hospital (1.3%).

Yet Weiss paid about \$2 million in property and sales taxes last year, while Northwest Community's tax exemption helped it avoid \$11.2 million in taxes, according to the Chicago-based Center for Budget and Tax Accountability. Palos' exemption was worth \$12.8 million, the group says.

Weiss also had a bigger Medicaid load relative to its size: 14% of its revenue came from the public-aid program, vs. 3.5% for Northwest Community's and less than 1% for Palos.

An April study from the Center for Budget and Tax Accountability said that 47 local hospitals earned \$489.5 million in property and sales tax breaks while providing only \$175.7 million in free or discounted care to the poor. The hos-

pital industry calls the study flawed.

Howard Peters, senior vice-president of the Illinois Hospital Assn., says it's inappropriate to compare non-profit and for-profit hospitals, in part because they have different ownership structures. Investor-owned hospitals aim to return profits to shareholders, whereas at non-profits, "any excess revenues go back into the enterprise."

He calls charity care "the narrowest definition" of the benefits hospitals provide their communities. He says Medicaid as a percentage of revenue isn't a good benchmark of charity because hospitals' losses from the program vary depending on their cost structure. He says non-profit hospitals on average likely lose more money on Medicaid than for-profit institutions, although those figures aren't publicly available.

"Whether investor-owned or not-for-profit, hospitals across the board are doing a lot of good things in a tough environment to meet the needs of their communities," Mr. Peters says.

The only local hospital to report no charity care spending last year was Sacred Heart Hospital, a for-profit on the West Side with a heavy Medicaid load. CEO Edward Novak says the hospital provides plenty of free care, but it doesn't track or report it. He sees no difference between his hospital and tax-exempt competitors.

"If you look like a business and act like a business, how do you call yourself a charity?" he says.

Contact: [mcollins@crain.com](mailto:mcollins@crain.com)

# Former Caterpillar chief sees 'stinkweed' as next big thing in biofuels

**BIOFUEL** from Page 3

the oil is removed, to make more biofuel, using a process it is seeking to patent.

"When that discovery was made, it excited us beyond anything that's happened so far," says BMI CEO Sudhir Seth, a native of

**"IT'S A WIN-WIN-WIN FOR A LOT OF PEOPLE, INCLUDING PLANET EARTH."**

[Glen Barton, chairman, Biofuel Manufacturers of Illinois LLC]

India who was a computer consultant in New York before moving to Peoria three years ago to live closer to his parents.

Harvesting will use existing farm equipment. "The only investment the farmer has to make is to buy duct tape," says Peter Johnsen, BMI's chief technology officer. Farmers need only patch holes or cracks in bins and trucks to keep the tiny seeds from falling through.

Making biodiesel from soybeans is barely profitable at current oil prices, even with a \$1-per-gallon federal subsidy, but it will cost about 50 cents a gallon less to make it from pennycress. Within five years, it could be profitable even without subsidies, says BMI's Mr. Seth, as farmers learn how to grow more pennycress per acre and reduce its cost.

But it's no simple matter to turn a weed into a cash crop. First, you need seeds. BMI has enough to plant 1,800 acres of pennycress, but its biodiesel plant eventually will require 500,000 acres to supply its needs. Lousy weather has delayed harvesting of this year's crop of corn, and it will soon be too cold for pennycress to germinate and take root before winter.

Beyond that, "farmers won't take the risk of planting a crop they can't get insured," says Peo-

ria's freshman Republican congressman, Aaron Schock. Weeds don't qualify for federal crop insurance, but he's been urging the U.S. Department of Agriculture to cover it under the Noninsured Crop Disaster Assistance Program.

If pennycress takes off, engineering a better variety should be worth the cost. Pennycress is a cousin of the much-studied mouse-ear cress, the first genetically mapped plant due to its simplicity. "It's the fruit fly of the plant world," says Jason Hill, resident fellow at the University of Minnesota, who did his doctoral thesis on it. "It's an easy plant to modify."

Mr. Hill also co-authored a National Science Foundation paper on the total life-cycle costs and benefits of alternative fuels, which concluded that corn-based ethanol creates only 25% more energy than it takes to produce, while soy-based biodiesel creates 93% more. Using pennycress, he says, could be even more cost-effective.

"I certainly applaud them for



LEIK UNGER

A cornfield in Stanford, Ill. According to University of Minnesota researchers, corn-based ethanol creates only 25% more energy than it requires to produce it.

looking at ways to use our crop land more efficiently," Mr. Hill says. "But how is it going to scale up?"

That's where Mr. Barton lends

BMI credibility, he adds. "It doesn't get much bigger scale than Caterpillar."

Contact: [pmerriem@crain.com](mailto:pmerriem@crain.com)

Testimony of Ethel Barbee

Illinois Health Facilities and Services Review Board  
Monday, April 26

Re: Vanguard Health Systems application for West Suburban Medical Center (10-014)

My name is Ethel Barbee and I have been a registered nurse for 30 years. I have worked in the Family Birth Center at West Suburban Medical Center for 14 years.

I urge the Board to require Vanguard Health System to keep the hospital and open for 10 years. I also believe the Board should ensure that Vanguard is committed to make a serious investment in improving the hospital. Employees and patients deserve a real commitment to the future of our hospital.

I am very concerned that Vanguard has not made any commitments to invest in improving our hospital and its commitment to employees is only the bare minimum of 60 days. In Detroit, Vanguard is providing serious commitments, including an agreement to invest \$850 million in upgrading Detroit Medical Center hospitals.

In order for West Suburban to better serve patients and to succeed financially, we need investment in better staffing and equipment. Experienced employees are a great asset in any business but especially in health care. In health care, retaining experienced staff is not just a question of profitability but of patient safety and quality of care. The other critical condition is having enough staff. No amount of expensive marketing can overcome the problems of a hospital with inadequate staffing.

I can tell you from my own experience that inadequate nurse staffing compromises patient care and limits nurses' ability to act as autonomous professionals. This is why so many of us have been working to form a union. We need a voice to improve patient safety and be able to provide the quality of care we were trained to provide. By investing in better nurse staffing and working with us as professionals, Vanguard can improve the quality of care and as a result, the financial performance of the hospital. This will ensure that the communities who rely on services at West Suburban continue to have access to critical medical services.

I hope the Board will act to protect patients and require Vanguard to make a serious long-term commitment to West Suburban Medical Center.

A handwritten signature in cursive script that reads "Ethel Barbee". The signature is written in black ink and is positioned at the bottom left of the page.

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I can tell you from my own experience that inadequate nurse staffing compromises patient care and limits nurses' ability to act as autonomous professionals. This is why so many of us have been working to form a union. We need a voice to improve patient safety and be able to provide the quality of care we were trained to provide. By investing in better nurse staffing and working with us as professionals, Vanguard can improve the quality of care and as a result, the financial performance of the hospital. This will ensure that the communities who rely on services at West Suburban continue to have access to critical medical services.

I hope the Board will act to protect patients and require Vanguard to make a serious long-term commitment to West Suburban Medical Center.

A handwritten signature in black ink that reads "Ethel Barbee, R.N." The signature is written in a cursive style with a large initial "E".

**IHFPB Project ##-###  
WEST SUBURBAN MEDICAL CENTER  
April 26, 2010**

**TESTIMONY OF Michael DeHaan M.D.  
Medical Staff President**

My name is Dr. Michael DeHaan and I have been on the medical staff at West Suburban Medical Center for 19 years. I am the president of the Medical Staff. In addition to my support, I can assure you that my colleagues support this Certificate of Need application. Our Medical Staff is committed to provide the highest level of patient care possible.

I would like to thank the Senior Leadership Team of West Suburban Medical Center for providing me with the opportunity to publicly announce my support of this application.

West Suburban Medical Center has been serving the communities of Oak Park-River Forest and Austin for nearly 100 years. We have a long history of providing quality care that we take great pride in. My colleagues and I whole heartedly support the transfer of ownership of West Suburban Medical Center to Vanguard Health Systems. We recognize the significant contributions that Resurrection Health Care has made to the hospital including the construction of a much needed emergency department. However, we also understand that Resurrection Health Care is no longer in a position to support the financial losses of West Suburban Medical Center and its other hospitals. As a medical staff, we are united in providing care to this community. We in fact are the community, many of us have chosen to live in the community and fully recognize the importance of working with West Suburban Medical Center. We have entrusted the care of our own families and friends to the hospital and will continue to do so in the future.

Our community relies on West Suburban Medical Center to be present and deliver the best possible medical care. As physicians, we also rely on the hospital to deliver on this care. We are committed to partnering with Vanguard Health Systems to protect the legacy of care that we have all contributed to over the years.

I am confident that what is proposed in this application will further enhance the high level of health care delivery provided to all of our patients, provide continued employment opportunities and ensure our legacy of care is preserved.

I want to especially stress my hope that the board will review and approve this application in a timely manner so that a transition to new ownership can occur quickly so that we will be able to continue to provide for the health care needs of the community.

Thank you for your time.

Sincerely,



Michael DeHaan, M.D.

President, Medical Staff

**IHFPB Project ##-###  
WEST SUBURBAN MEDICAL CENTER  
April 26, 2010**

**TESTIMONY OF  
Deborah Davisson, R.N.  
Vice President, Patient Care Services  
West Suburban Medical Center**

My name is Deborah Davisson. I am the Vice President of Patient Care Services at West Suburban Medical Center. I have been at West Suburban Medical Center for nine years. I am here today as a nursing leader to support the Certificate of Need application for the transfer of ownership of West Suburban Medical Center from Resurrection Health Care to Vanguard Health Systems, Inc. I can also tell you that the nursing staff supports this transfer of ownership.

Our nursing staff is dedicated to providing the highest quality care to the communities of Oak Park-River Forest and Austin. We recognize that there is a great need for medical care in our communities and see first hand the impact that we are able to make on people's lives. We are grateful to Resurrection Health Care for their significant contributions during the past six years but know that they are no longer able to support the financial losses at West Suburban Medical Center and their other hospitals and invest in our facilities. It is these investments that are needed in order for us to continue to grow and thrive.

Although not a trauma center, our emergency department is one of the busiest in the Chicago land area. We have worked hard with our community to provide them with education and resource to improve their health and understand the importance of



preventative and primary care. A transfer of ownership at this time will allow us to continue our work in the community and to be here for the community.

I urge you to review and approve this application in an efficient and timely manner so that our nursing staff and all of our employees can continue providing the medical care and service our community needs.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read "Deborah Davisson". The signature is fluid and cursive, with the first name "Deborah" written in a larger, more prominent script than the last name "Davisson".

Deborah Davisson, R.N.

Vice President, Patient Care Services

West Suburban Medical Center

Illinois Health Facilities and Services Review Board  
525 West Jefferson St., 2nd floor  
Springfield, IL 62761

Re: Vanguard Health Systems applications to acquire West Suburban Medical Center  
(10-014))

Testimony  
Margaret Fulkerson

My name is Margaret Fulkerson and I am a resident of Oak Park. I have lived here for 50 years. I've raised my family here. I was born at West Suburban Hospital as was my daughter. I am very committed to the community. Oak Park has a long history of leading the way in efforts to be inclusive, to actively support diversity, to recognize our responsibilities to our neighbors and our neighboring communities.

That is why I am so concerned about the sale of West Suburban Medical Center to a for profit corporation that appears to have little commitment to keeping the hospital open.

West Suburban serves a wonderfully diverse patient population. Residents from Oak Park, River Forest, Forest Park and Chicago's Austin neighborhood all rely on the hospital for medical services. In fact, the majority of West Suburban patients live in Austin and many are on Medicaid or have no health insurance at all. Clearly, West Suburban Medical Center is of vital importance to residents from many neighborhoods.

That became even more evident when residents and employees launched a petition campaign regarding the proposed sale of the hospital. In a matter of weeks, over 10,000 people signed a petition asking the Illinois Attorney General to carefully review the sale of West Suburban Medical Center, along with Westlake Hospital in Melrose Park. The petition also urged the AG to set five conditions on the sale to protect patients, employees and access to health care.

As I circulated the petition and talked to my neighbors about the issue, the overwhelming concern was about the hospital closing. They strongly support the call for a binding commitment to keep the hospital open for 10 years. Unfortunately, in the purchase agreement, Vanguard only committed to keep the hospital open for two years. This is not even the bare minimum of three years set out in the rules of the Illinois Health Facilities Planning Act.

Some people expressed concern about the personal impact of the hospital closing or downsizing. Having a hospital Emergency Room close by can make a big difference if you are having a heart attack. Many also expressed concern about the impact of the hospital closing on our communities. They are concerned about limiting access to care for many who have few alternatives. In addition, West Suburban is the major employer

in Oak Park, with about 1700 employees, many of whom are our neighbors. Closing the hospital would be a devastating blow to our community.

If Vanguard Health Systems would make a serious commitment to our community, I believe it would make a significant difference in how Oak Park residents view the sale and the future management of the hospital.

I urge the Board to take steps to ensure the future operation of West Suburban in order to maintain vital medical services for our communities. Please require Vanguard to agree to keep the hospital open for a minimum of 10 years.

**Testimony**  
**David Levy**  
**Chair, MacNeal Department of Family Medicine**

My name is David Levy, and I have been a member of the medical staff at MacNeal Hospital for the past twenty years, also presently serve as chair of the Department of Family Medicine. In addition, I have lived with my family here in Oak Park for the past 18 years. My children attend OPRF high school and Brooks Middle school.

If I or one of my family members were to need emergent medical care, we would go to West Suburban. Members of my community receive excellent medical care here at West Suburban, so I have a vested interest in seeing that history continue.

I have also witnessed the process of Vanguard Health Systems buying and assuming stewardship of MacNeal Hospital. I have observed the corporation evolve in its overall approach to managing and leading the hospital and medical community. I can, without reservation, state that the policy that guides the organization, is to provide the highest quality care for all of its patients.

At MacNeal, we care for all patients, insured and not insured, with respect and caring, regardless of their medical or financial issues. I have read the articles in our local community magazines, the Oak Leaves and the Wednesday Journal, expressing fear that a for profit hospital system will not take good care of those with modest or no resources. Those articles were based on fears and biases of the authors, not on the history of the extensive degree with which our medical team at MacNeal takes care of the poor and uninsured people of Berwyn, Cicero, and surrounding communities. These are not wealthy communities.

I have noted that Vanguard runs its hospitals in an efficient manner that maintains the highest level of quality as its benchmark. In this way it is able to maintain itself financially, and continue to provide excellent healthcare for all the members of the community. I would think that is exactly what you want for West Suburban. Our highest priorities must be that the doors to the hospital remain open and it continues to serve the community in the best way possible. Vanguard will help West Suburban meet those priorities, just as it did at MacNeal.

**WEST SUBURBAN MEDICAL CENTER**

**April 26<sup>th</sup>, 2010**

**Testimony of Patricia Cormack, RN**

**West Suburban Medical Center**

West Suburban Medical Center has served this great community for almost a century. But West Sub, as its better known, has been more than my employer for over 23 years. It has been my hometown hospital, the birthplace of my children and healthcare provider to all my friends and family. My name is Patty Cormack. I am not only a proud West Suburban ICU Nurse, I have been an Oak Parker for over two decades who cares deeply about my communities healthcare needs. As of late our village newspapers, our mailboxes, even our public events have been flooded with misinformation from the AFSCME union seeking to involve themselves in the sale of West Suburban from Resurrection Health Care to Vanguard Health Systems. My question is singular...why? I struggle to understand the involvement of organized labor in this matter since legally they represent none of the parties involved. Let me be clear, my co-workers and I are not contingents of this union nor have we ever supported any of their theatrical protests or slanderous propaganda. We stand by our profession and West Suburban's reputation as a cutting edge medical center. There is no debating our hospital's reputation for being on the forefront of the medical community. That changing is not my trepidation; my ultimate fear is the union involvement may put the future of West Suburban and the healthcare needs of my community at risk which is unacceptable. I am confident that Vanguard understands the importance of West Suburban Medical Center in our community.

The transfer of ownership from Resurrection Health Care to Vanguard Health Systems will provide the needed security for us to continue to serve our community. I ask that you approve

this application so that nurses such as myself and the rest of the staff of West Suburban Medical Center, can continue to provide the highest level of medical care to our community for another 100 years.

Respectfully,

Patricia Cormack. RN

West Suburban Medical Center

Illinois Health Facilities and Services Review Board  
525 West Jefferson St., 2nd floor  
Springfield, IL 62761

Re: Vanguard Health Systems applications to acquire West Suburban Medical Center  
(10-014))

Testimony by Kelly Beringer, RN

My name is Kelly Beringer. I work as a registered nurse in the Labor and Delivery Department. I've worked there for 16 years. I have lived in Oak Park for 25 years.

I urge the Board to require Vanguard Health System to keep West Suburban Medical Center open for a minimum of ten years.

In the past, I have called West Suburban hospital a jewel in our community. The diversity of patients and the caring commitment of the employees on the frontline of patient care make this a very special institution. While the hospital is located in Oak Park 65 percent of our patients live in the Austin community. Twenty seven percent of our patients are on Medicaid.

It is because of our patients, of the communities that West Suburban serves, that so many of us are willing to work to ensure the future of this hospital.

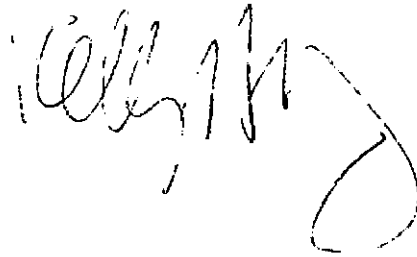
Our most critical concern is Vanguard Health System's commitment to keeping the hospital and all its current services open. Vanguard is a for-profit corporation and can more easily close or sell the hospital because it is not governed by laws applying to charitable trusts.

In its purchase agreement with Resurrection, Vanguard has only committed to keep the hospital open for two years and to provide employees only 60 days of job security once the corporation takes ownership of West Suburban. This does not represent a serious commitment to our hospital. Two years is simply not enough time to assess current operations, identify and implement improvements and have a significant impact on profitability. And 60 days is certainly not enough to fully evaluate the strengths and weaknesses of each department and of individual employees.

In contrast, Vanguard has made a commitment to keep all eight hospitals in the Detroit Medical Center system open for 10 years and promises to offer all current DMC employees the same wages, benefits and job duties after the sale.

If Vanguard would provide West Suburban employees and patients with a serious commitment, I believe we could forge a partnership that would improve quality, boost employee morale, and build community support. This is the kind of partnership needed to ensure that West Suburban survives and thrives and better serves the diverse population that depends on its services.

The Board has a responsibility to ensure the future operation of West Suburban in order to maintain vital medical services for our communities and it can do so by requiring Vanguard to agree to keep the hospital open for 10 years.

A handwritten signature in black ink, appearing to be "William J. [unclear]". The signature is written in a cursive style with a large, sweeping flourish at the end.



**Testimony of Esther Corpuz  
Executive Director for External Affairs, MacNeal Hospital**

***Hearing on a Certificate of Need Proposal to Transfer Control of West  
Suburban Medical Center and Westlake Hospital from Resurrection Health Care  
Corporation to Vanguard Health Systems***

**April 26, 2010**

Good morning/afternoon my name is Esther Corpuz and I am the Executive Director for External Affairs at MacNeal Hospital. Thank you for allowing me to testify today in support of the Certificate of Need application.

I work with community based organizations, residents, business, faith leaders and elected officials. I was originally hired by MacNeal prior to the change of ownership to Vanguard Health Systems and recently celebrated 15 years of service with the hospital. I understand and respect the opportunity these hearings give to the communities who care about their hospitals and appreciate so many people coming out for the hearing.

Growing up in the Pilsen neighborhood, I was proudly raised in a traditional Mexican household. I have dedicated my professional life to health care that is centered in the community. I believe in institutions that set high standards of care for all individuals and who are treated with respect and dignity, without regard for their ability to pay for service.

Working at MacNeal has been an extension of this commitment. Like the entire Vanguard network nationwide, we are focusing on earning life-long relationships with our patients and helping them stay healthy throughout every stage of their lives. We also recognize the unique differences of each and every community we serve and work tirelessly to meet their needs.

For example, MacNeal recognized the need to address the changing demographics of its rapidly emerging Latino-Mexican patient population. The hospital has continually demonstrated its commitment to serving the needs of its patients and families by funding community based organizations and working to increase the bilingual, bicultural workforce that reflects the makeup of the patients we serve. At the same time, for hard to fill positions, MacNeal utilizes on site paid, professional medical interpreters to assist with communication needs for patients, families and visitors, an investment that many hospitals still do not provide.

Over the years I've participated in many projects that have advanced MacNeal's mission -- which I personally share -- of giving back to the community we serve.

For example, these past several years I have served on the Executive Board of Directors for Alivio Medical Center, an organization which MacNeal partnered with in 2008 to expand and open a new community health center in Cicero. MacNeal paid for the renovation of the facility and paid the first year lease expense. Alivio is committed to caring for Chicago's uninsured and

underinsured and serves over 21,000 patients each year. We will continue to work and support Alivio and our shared mission for providing healthcare to our community. Early plans for a new healthcare center on the campus of MacNeal and Weiss hospitals are underway. This year, Alivio Medical Center celebrated its 21<sup>st</sup> anniversary and MacNeal looks forward to a healthy partnership for years to come.

Another project I feel personally connected to is the launch of a health careers program at the National Latino Education Institute, which I serve as the board chair. In fact, with us today are 42 medical assisting students who are attending today's hearing as part of their medical law and ethics class. The school provides career training and job placement for the Latino community. Under Vanguard's ownership, MacNeal assisted with securing a \$125,000 grant to build the clinical lab to get the program off the ground. Today, MacNeal physicians and nurses regularly lecture at NLEI and provide career guidance and coaching to students, many of whom eventually secure jobs at MacNeal. The partnership is extremely beneficial for both MacNeal and the Institute. Together we hope to continue to grow the much needed bilingual bicultural workforce in hospitals throughout Chicagoland.

The list goes on and other community partnerships include:

- The MacNeal fitness center at the Pav YMCA
- The \$21,000 that hospital employees raised for the American Heart Association, and the over \$6,000 for the American Cancer Society.
- Sponsoring numerous neighborhood events such as the Roosevelt Road Street Fair, Oktoberfest, Latino Book and Family fair, and annual fundraising dinners for local church and community groups.

And in the coming months, MacNeal will join First Lady Michelle Obama, community leaders, teachers, doctors, nurses, moms and dads in a nationwide campaign to tackle the challenge of childhood obesity.

It's been my experience working for Vanguard's MacNeal - a for-profit hospital, that I am supported. They have demonstrated this commitment not only in their mission statement but with true financial resources for the agencies and people we serve.

At MacNeal, we firmly believe in Vanguard's overall mission to provide quality care not only in the hospital but also by encouraging a healthy lifestyle out of it.

I have seen Vanguard's commitment to Chicago firsthand. If one hospital can do so much to improve life in our city, just imagine what adding two more hospitals to our family could mean for Chicago.



"Fight Back With SACCC"

**SOUTH AUSTIN COALITION COMMUNITY COUNCIL (SACCC)**  
5660 West Madison Ave.  
Chicago, Illinois 60644  
773-287-4570 773-378-3536 (fax)  
[scoalition@sbcglobal.net](mailto:scoalition@sbcglobal.net)

April 26, 2010

Illinois Health Facilities and Services Review Board  
525 West Jefferson St., 2nd floor  
Springfield, IL 62761

Re: Vanguard Health Systems applications to acquire West Suburban Medical Center (10-014)

Testimony  
Woodrow Taylor

My name is Mr. Woodrow Taylor. I am a long time resident of the Austin community in Chicago and a member of South Austin Coalition Community Council.

The South Austin Coalition is a grassroots organization that has fought for decades to improve the neighborhood with programs that address housing, education, economic development, the cost of utilities, jobs and health care. Five years ago, the South Austin Coalition helped form the Oak Park/Austin Health Alliance to make sure that West Suburban Medical Center provided quality care to people from our community and respected workers rights. We know that thousands of residents in our community rely on West Suburban for their care. In fact, my whole family, three generations, have relied on West Suburban for our medical care. So I understand personally, how important this hospital is.

Now Resurrection wants to sell West Suburban Medical Center to Vanguard Health Systems, a for-profit corporation. As a for-profit corporation, Vanguard's first priority may be to its investors. That is why South Austin Coalition has concerns and why we helped circulate a petition to the Illinois Attorney General. Over ten thousand people signed the petition asking the Attorney General to protect patients and employees and make sure Vanguard keeps the hospital open for ten years. I represented South Austin Coalition with the group that took the petitions to the Attorney General's office and the Attorney General's staff agreed to do a careful review of the sale.

We believe Vanguard must make a long term commitment to our community. So far, it has only agreed to keep West Suburban open for two years and has only agreed to keep current workers for 60 days after the hospital is sold. This is not real commitment and access to medical services in our community will suffer if no action is taken now to make sure the hospital will be there in the future.

The South Austin Coalition urges the Board to require Vanguard Health System to keep West Suburban Medical Center open for a minimum of ten years.



Administrative Office  
14 West Lake Street  
Oak Park, Illinois 60302  
t. 708.383.0113  
f. 708.383.1378

February 18, 2010

Mrs. Patricia Shehorn  
Chief Executive Officer  
West Suburban Medical Center  
3 E. Erie Court  
Oak Park IL, 60302

**Re: West Suburban Medical Center Transfer of Ownership to Vanguard Health Systems, Inc.**

Dear Mrs. Shehorn:

I write to support West Suburban Medical Center's request for a Certificate of Need pertaining to the transfer of ownership to Vanguard Health Systems, Inc.

PCC Community Wellness Center has had a working relationship with West Suburban for many years. We provide obstetrics staff to West Suburban and over the years the hospital has provided PCC Community Wellness Center with support necessary to bring quality primary and obstetric care to Chicago's West Side. As a result, many of our patients are referred to West Suburban Medical Center.

The sale of West Suburban Medical Center will enable the hospital to continue its mission of providing top quality medical care to the communities we mutually serve. The hospital's continued operation is imperative to the health of the people living and working on the West Side of Chicago.

I will encourage the Illinois Health Facilities and Services Review Board to approve a Certificate of Need for the transfer of ownership to Vanguard Health Systems, Inc.

Sincerely,

Robert J. Urso  
President and CEO  
PCC Community Wellness Center

Austin Family Health Center	5425 W. Lake Street	Chicago, Illinois 60644	t. 773.378.3347	f. 773.378.4028
Eric Court Health Center	1 Erie Court, Suite 6040	Oak Park, Illinois 60302	t. 708.386.1301	f. 708.386.3053
Lake Street Family Health Center	14 W. Lake Street	Oak Park, Illinois 60302	t. 708.383.0113	f. 708.383.9911
North Avenue Family Health Center	675 W. North Avenue, Suite 601	Melrose Park, Illinois 60160	t. 708.406.3040	f. 708.406.3059
Salud Family Health Center	5359 W. Fullerton Avenue	Chicago, Illinois 60639	t. 773.836.2785	f. 773.836.7381
South Family Health Center	6030 W. Roosevelt Road	Oak Park, Illinois 60304	t. 708.386.0845	f. 708.386.8472
Walk-In Wellness Center	1044 N. Francisco Avenue	Chicago, Illinois 60622	t. 773.292.8348	f. 773.292.8343
West Town Family Health Center	1044 N. Mozart Street, Suite 203	Chicago, Illinois 60622	t. 773.292.8300	f. 773.292.2601

**Testimony of Carmen Velasquez  
Executive Director, Alivio Medical Center**

My name is Carmen Velasquez, and I am the Executive Director of the Alivio Medical Center.

Alivio Medical Center is a bilingual, bicultural organization committed to providing access to quality cost-effective health care to the Latino community, the uninsured and underinsured, and not to the exclusion of other cultures and races. For over two decades we have committed ourselves in our mission and our practice to serving Chicago's immigrant community – including the undocumented – and those who all too often go neglected and ignored.

Since first establishing the Alivio Medical Center in 1989 in Chicago's largest Latino and predominately Mexican communities of Pilsen, Little Village, Back of the Yards - and now operating in the Berwyn Cicero neighborhood - I have seen a lot of people come and go who say they care about our community. But when we need them, they're usually nowhere to be found.

When we hear about hospitals changing hands and companies pledging to invest in our community, it is understandable for people to be skeptical. And, frankly, I am usually one of them. But that is not the case today.

I am here to express my support for the pending Certificate of Need (CON) application recently submitted by Resurrection

Care to transfer control of West Suburban and West Lake hospitals to Vanguard Health Systems.

I want to talk a little bit about my personal experience with Vanguard and one of its hospitals already doing great work here in Chicago with my organization.

As some of you may know, Alivio Medical Center has a strong partnership with MacNeal Hospital in Berwyn. We have worked together in recent years to provide healthcare for the uninsured and needy. I know that we always have a partner in MacNeal because the hospital doesn't have just a presence in our community – it has permanence.

We all know hospitals have different models of care and community health centers are distinct. None of us are stand alone, and all of us should come together to address patient care.

I have seen firsthand through the work that we have done and the commitment of the staff and administration at MacNeal have to our neighborhoods and residents.

I'd like to share a couple examples with you.

Until recently, MacNeal did not allow the practice of midwifery, a model of care that many of our patients prefer over the traditional OBGYNs. At the time, MacNeal had no accredited midwifery providers and we approached the administration about expanding their level of service to pregnant women and their families to include midwifery. MacNeal recognized the importance of this practice and worked with us to credential

providers. We proudly became the first accredited midwifery program at MacNeal just in the last few months.

Women should have the ability to choose type of care and the provider, and MacNeal's recognition of this important service and willingness to offer services that community residents ask for is reflective of the approach they and Vanguard take to meeting the needs of patients.

MacNeal is also a trusted partner of the Alivio Medical Center. They share their resources and work with us to train our medical and professional staffs, making us all more effective care givers.

Finally, and perhaps most importantly, MacNeal works tirelessly with groups like mine to help patients find a medical home. This is especially true for those who have no alternative but to use the emergency room for their primary care needs.

I view Vanguard's desire to purchase West Suburban and West Lake as a welcomed investment in our community and a sign of the system's continued commitment to Chicago. I know what the system is capable of and am excited that the neighbors and patients of West Suburban and West Lake will experience the same types of benefits that we have because of MacNeal.

From where I come, we look for people to not only say the right things, but more importantly, do the right things. Vanguard has stepped up to the plate to meet the needs of patients. I urge the Board to do the same and approve this application.

Our neighborhoods can not afford to lose hospitals like West Suburban and West Lake. Too much is at stake for us not to do the right thing.



Testimony on behalf of  
AFSCME Council 31  
to the Illinois Health Facilities and Services Review Board  
Public Hearing  
Monday, April 26

Re: Vanguard Health Systems applications - Westlake Hospital (#10-013) and West Suburban Medical Center (#10-014)

The purpose of the Illinois Health Facilities Planning Act is to "guarantee the availability of quality health care to the general public; maintain and improve the provision of essential health care services and increase the accessibility of those services to the medically underserved and indigent."

To fulfill that purpose, the Act empowers the Health Facilities and Services Review Board to thoroughly review the record of any applicant seeking to acquire a community hospital.

We believe the record on Vanguard raises a number of serious questions. On three key review criteria the applicants have failed to demonstrate that the proposed sale conforms to the regulations or the broader purpose of the law.

**The Planning Act rules require the board to consider the applicant's plans for discontinuing services and for ensuring access to care:**

The regulations require the Board to verify "that the applicant intends to maintain ownership and control of the facility for a minimum of three years." Yet Vanguard commits to continue operation of West Suburban and Westlake for only two years. In order to ensure compliance with the law's purpose, Vanguard should be required to operate both hospitals for at least ten years.

Access would be further compromised by the fact that the sale would allow Vanguard to control 47% of all short-term acute care hospital beds in the planning area, creating the conditions for the system to significantly raise prices.

**State regulations also require the Board to consider whether "adverse action has been taken against the applicant, or against any health care facility owned or operated by the applicant."**

Vanguard's two Illinois hospitals are currently under state monitoring for serious violations of the Medicare Conditions of Participation.

The hospitals were cited by public health authorities for failures related to patient safety, infection control and cleanliness - violations clearly related to short staffing for nurses, nurses' aides and techs, and housekeepers.

Specific violations included:

- Understaffing in the labor and delivery unit
- Infection control violations in the operating room and
- Unsanitary conditions in the emergency room

**Regulations require the applicant to demonstrate that it has the “financial resources to adequately provide a proper standard of healthcare for the community.”**

In Illinois, Vanguard’s two hospitals lost over \$69 million over the past three years.

Vanguard’s disclosures to investors state “our high level of debt may adversely affect our operations.” The low cushion ratio reported in the CON applications is further indication that the system is stretched thin and may not have the resources to invest in these struggling hospitals.

Vanguard’s plans to spend \$1.5 billion to acquire the Detroit Medical Center system and up to \$115 million to build a new hospital in Texas are likely to further strain its finances.

We urge the Board to require Vanguard to address the deficiencies in its applications in these three areas.

We would also like to take this opportunity to note that Senator Kim Lightford has sent AFSCME a letter of support regarding the transfer of ownership of Westlake and West Suburban hospitals. She urges inclusion of a 10 year commitment to keep the hospitals open. We are submitting a copy of the letter to the Board.

IHFPB Project  
West Suburban Medical Center  
April 26, 2010

Testimony of  
Thomas Ebsen, Chief,  
Oak Park Fire Department

My name is Thomas Ebsen and I am the Interim Chief of the Oak Park Fire Department. I have served the community as a firefighter and paramedic for 30 years. I am here today to support the Certificate of Need application for the transfer of ownership of West Suburban Medical Center to Vanguard Health Systems Inc.

Emergency medical care for our community is one of it's greatest strengths, with two premier hospitals located on each side of the village. Roughly half of our emergency transports are to West Suburban, and our paramedics report that the new emergency department is state of the art.

The transfer of ownership to Vanguard will ensure that our citizens have the very best medical facilities and professional care available to them. I encourage an efficient and timely review and approval of this application so that emergency services are not in any way interrupted or discontinued.

Thank you for your time.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read "Thomas Ebsen", with a long horizontal flourish extending to the right.

Thomas Ebsen  
Interim Chief, Oak Park fire Department

# Consumers Union

Nonprofit Publisher  
of Consumer Reports

April 26, 2010

Dale Galassie  
Chair, Illinois Health Facilities and Services Review Board  
525 West Jefferson Street, 2<sup>nd</sup> Floor  
Springfield, Illinois 62761

Re: Vanguard Health Systems applications to acquire West Suburban Medical Center (10-014),  
Westlake Hospital (10-013) and related facilities

Dear Mr. Galassie:

We write this letter to comment on the proposed sale of two Resurrection Health Care Hospitals and an outpatient facility to Vanguard Health Systems Inc. Consumers Union, the nonprofit publisher of *Consumer Reports*<sup>®</sup> magazine,<sup>1</sup> is a national consumer advocacy organization that has monitored the conversion of nonprofit hospitals, HMOs, and insurance companies (such as Blue Cross and Blue Shield) to for-profit status over twenty years. We seek to ensure that charitable assets are fully preserved and that health care services are appropriately maintained when these transactions occur.

In a letter we sent last month, Consumers Union urged the Illinois Attorney General to exercise oversight in this important transaction to ensure that the public is receiving fair market value, and the health of the community is protected. We now urge the HFSRB to apply the review criteria provided for under the Illinois Health Facilities and Planning Act to the pending Certificate of Need applications for change of ownership of the Resurrection facilities and to approve these CON applications only if Vanguard agrees to specific provisions to protect the interests of patients, employees and the communities these hospitals serve.

Specifically we believe the CON Applications should only be approved if Vanguard complies with the following conditions:

**Vanguard should pay for and submit to an Independent Valuation.**

HFSRB should contract with an expert to conduct an independent valuation. HFSRB will collect the cost of this valuation from Vanguard. Vanguard must pay the full fair market value for the assets they are purchasing, the good will, including names and trade names, and Resurrection's actual and potential market share. Without an independent valuation or truly competitive bidding process, there is no independent yardstick by which to measure if the hospital board met its fiduciary obligations, and most importantly, whether the public is getting full fair market value for the asset it built.

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<sup>1</sup> Consumers Union of United States, Inc., publisher of *Consumer Reports*<sup>®</sup>, is a non-profit membership organization chartered in 1936 to provide consumers with information, education, and counsel about goods, services, health, and personal finance. Consumers Union's publications and services have a combined paid circulation of approximately 8.3 million. These publications regularly carry articles on Consumer Union's own product testing; on health, product safety, and marketplace economics; and on legislative, judicial, and regulatory actions that affect consumer welfare. Consumers Union's income is solely derived from the sale of *Consumer Reports*, its other publications and services, fees, and noncommercial contributions and grants. Consumers Union's publications and services carry no outside advertising and receive no commercial support. Consumers Union's mission is to work for a fair, just, and safe marketplace for all consumers and to empower consumers to protect themselves.

**The applicants should create an independent foundation with the sale proceeds**

The community should be able to share in Vanguard's success. A nonprofit independent foundation should be created to continue the nonprofit mission of Westlake, West Suburban, and River Forest. The foundation should receive stock options in Vanguard in addition to the other payments as part of this transaction. This model has been used in many transactions regarding the sale of nonprofit charitable health corporations including Blue Cross of California, and Blue Cross Blue Shield of Missouri.

**Vanguard should pay for an independent Health Impact Analysis**

HFSRB should contract with an expert to conduct an independent health impact analysis. Vanguard must reimburse HFSRB for the cost of this analysis. According to the Lewin Group, a nationally renowned health care policy group, the most likely scenario in this type of transaction is that the for-profit will "eliminate those specific services that operate at a loss or that are not in some way inextricably linked to the hospital's financial or operational viability."<sup>2</sup> Vanguard should be required to maintain certain minimum levels of essential services in perpetuity.

**Vanguard should be required to make concrete commitments to provide for the health care needs of the uninsured and patients on Medicaid**

Vanguard must make strong commitments regarding Medicaid and charity care to minimize the potential negative health impact on the community and the state. Provisions in the agreements need to be clear that Vanguard will guarantee a continuation of services to Medicaid recipients. At a minimum, Vanguard must commit to providing the Cook County average of charity care (which does not include Medicaid, county indigent funds or bad debt) at these facilities. If Vanguard fails to provide this level of charity care, the local primary care clinic, the Illinois taxpayers and the local community will be forced to take on this burden.

**Vanguard should be required to maintain current staff and compensation packages**

Vanguard must commit to continue the employment of current employees and the current staffing levels. If Vanguard eliminates any of the current jobs, or reduces staffing levels, there may be a significant impact on the operation of the hospital, patient care and the local economy.

In conclusion, we urge you to hold a thorough and transparent review process, and impose the conditions necessary to protect the charitable assets and the health of the community.

Sincerely,



Laurie Sobel  
Senior Attorney

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<sup>2</sup> Health Impact Statement prepared by the Levin Group in the Queen of Angeles/Tenet transaction, dated March 12, 1998, p. 43.

**Testimony of Paul Zimmermann**  
**President, Board of Directors, Berwyn Development Corporation**  
**Resident, Oak Park**

My name is Paul Zimmerman and I am the President of the Board of Directors for the Berwyn Development Corporation as well as President of the Roosevelt Road Business Association of Berwyn, Cicero and Oak Park. I reside in Oak Park with my family.

As a business leader in Berwyn for many years, I am intimately familiar with the work Vanguard's MacNeal hospital does every day to give back to the community it serves. I am fully confident that if Vanguard acquires West Suburban Hospital and becomes a member of the Oak Park community – my community – they will demonstrate the same level of commitment.

I am here today to support the pending Certificate of Need application recently submitted by Resurrection HealthCare to transfer control of West Suburban and West Lake hospitals to Vanguard Health Systems. I know about the great work Vanguard already does and believe that these municipalities would benefit from its continued growth.

Even more, I am concerned that if this application is not approved then it is likely that the hospitals will have to close, meaning that my neighbors and I will be forced to search outside our community for care.

For those of you not familiar with the Berwyn Development Corporation, we are a public-private partnership with the city of Berwyn that provides chamber services and encourages economic development throughout the city of Berwyn. Since joining in 2000, Vanguard has been an important member and has been very generous with its extraordinary level of community involvement.

ESTABLISH AFFAIRS AT  
Esther Corpuz, the executive director of MacNeal Hospital, has worked diligently for the organization since joining our board of directors. She currently is a co-chair on our Latino Business Committee, which conducts outreach to the Latino business community, and she played an integral part in the development of this important initiative. She also regularly offers access to conference rooms at the hospital (with food included) for members of our organization to engage different community groups.

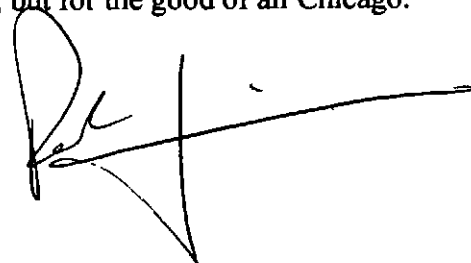
Since it's inception, MacNeal has sponsored the Roosevelt Road Summer Spectacular Street Fair, a family-oriented multi-community event offering residents the chance to come together and enjoy the various activities our vibrant communities have to offer. Now in it's third year, Vanguard's generosity makes this event possible and demonstrates its commitment to making Berwyn a better place to live and work.

These are just a few examples of the various contributions Vanguard Health Systems has made to the Berwyn community. I look forward to welcoming them into Oak Park – my own backyard – and watching what they will do to support and enhance our community AS WELL AS THE AUSTIN COMMUNITY

I urge the Commission to approve Resurrection's Certificate of Need application, not only for the good of the people of Oak Park, but for the good of all Chicago.

Thank you.

PAUL ZIMMERMANN



**Testimony for Public Hearings on the sale of West Suburban and  
Westlake Hospitals**  
**April 26, 2010**

Good morning. My name is Cris Pope and I am the Director of the Interfaith Leadership Project. Interfaith is a community organization serving the Cicero and Berwyn communities. The organization is made up of local churches and businesses working together to build better communities and strengthen local institutions by fostering relationships, developing leaders, and deepening civic engagement.

MacNeal Hospital has been one of our member organizations and partners in this work for the past 20 years. The hospital has changed hands, changed administrators, and become a for-profit institution, but has always been an active member of ILP and the Cicero and Berwyn communities. Over the years, MacNeal has been a partner with Interfaith Leadership Project working to bring non-profit community health clinics to the area, expanding the Family Care program and in offering community health programs and staff volunteers for many initiatives in the area.

We are pleased to have MacNeal Hospital as one of our key member organizations and look forward to our continued partnership for the betterment of our communities.

Monday, April 26, 2010

Remarks of Elba Aranda-Suh, Executive Director, National Latino Education Institute

My name is Elba Aranda-Suh and I am the Executive Director of the National Latino Education Institute (NLEI) formerly the Spanish Coalition for Jobs, Inc. The National Latino Education Institute thanks the Board for the opportunity to share our testimony.

NLEI is a nonprofit (501) (c) (3) community organization that was founded in the late 1960s in response to the Latino community's urgent need for equal employment opportunities.

Our mission puts us at the crossroads of education and employment in our communities. It is from this platform that we support partners who have proven their commitment to community development and economic empowerment, such as Vanguard Health System's MacNeal Hospital.

Our job training, educational programming and workforce services include several healthcare training programs, among others. Every year, our constituency is equipped with the tools necessary to succeed in an increasingly competitive, multicultural and service-oriented economy.

Through our programs many have achieved an enhanced quality of life and enjoy new careers in healthcare, affording them the ability to provide better education, shelter, and medical care for their families--ceasing the cycle of poverty. These programs would not have been made possible without the support of loyal partners, such as MacNeal Hospital.

MacNeal Hospital has established close and meaningful relationships with the communities it serves. Decision makers at MacNeal have made serious commitments reflecting their strategic investment of resources and their personal involvement as volunteers within our communities.

One of MacNeal's notable and demonstrated contributions to our community was their leadership in ensuring accessibility of quality training for disadvantaged Latinos in a sector that actually showed job and career growth promise – healthcare. MacNeal understood the need and importance in equipping the Latino community for this rapidly growing sector as they provided the seeds for the construction of a healthcare training lab that would launch the first Bilingual/Bicultural Certified Medical Assistant Education Program in Chicago. MacNeal's campus served our students as a learning site where students were able to utilize the library, met with MacNeal volunteer healthcare professionals to understand career paths, and began their clinical training.



Our experience with MacNeal's community impact is multi-faceted, but this one alone has had profound and positive effect on many families.

I also want to add that MacNeal Hospital and its affiliates have been a responsible employer in responding to the bicultural and bilingual needs of their patients. MacNeal has had the foresight to better serve the growing Latino/Hispanic communities within their service delivery area by hiring bilingual and culturally sensitive professional and para-professional personnel beyond the cleaning and kitchen help. This institution has invested in the training and development of their incumbent workforce ensuring that patients and their families are able to communicate their health needs and services are well understood. This factor is vital in receiving quality healthcare.

Today, our healthcare training and education offerings have blossomed because of the seeds MacNeal planted for our Bilingual Medical Assistant Program as the demand for these skills continues.

For our communities to thrive, we must educate and empower our community to work in fields that promise growth. This has been possible through the partnership with institutions, such as MacNeal, who have been at the forefront of serving Cook County through innovative and collaborative community-focused service delivery.

Thank you.

## VANGUARD PUBLIC HEARING

### Testimony of the YMCA of Berwyn-Cicero/Pav YMCA

Presented April 26, 2010

#### YMCA Board Officers

Joseph M. Kroc  
*President*  
Ana M. Espinoza  
*First Vice President*  
Lisa Swiclonis  
*Second Vice President*  
James E. Swiclonis  
*Secretary*  
David A. Osborn  
*Treasurer*  
David A. Osborn  
*Past President*

#### YMCA Board Members

Albert L. Basile  
Lawrence D. Bell  
Barry J. Cannizzo  
Esther Corpuz  
Gene Czajka  
Christine M. Grano  
Dean Hokel  
Betty Holland  
Rosa E. Ibarra  
Dean Johnson  
Ingrid Lullch  
Angel Mitchell  
Denise Pav  
Joseph Pav  
Debi Suchy  
Lisa Swiclonis  
Lucesther Vazquez  
Gerald Zabojsnik

#### YMCA Executive Staff

John L. Usmial  
*Executive Director/CEO*  
Don Benischek  
*Building/Grounds Director*  
Jamil Kucera  
*Senior Program Director*  
Marilyn Lamatina  
*Finance Director*  
Jean Miller  
*Administrative Assistant*  
Joan A. Polner  
*Mktg./Financial Dev. Director*

#### YMCA Directors

Gerald Anderson  
Suzanne Blecha  
Mary Diaz  
Mary Fehrman  
Cheryl U. Green  
Dan Hahl  
Pavia Jozzova  
Andrea Maurey  
Jorge Piedrasanta  
Trina Quinn  
Catherine Trendel

Good morning/afternoon. My name is Joan Polner.

I am here today on behalf of the YMCA of Berwyn-Cicero and our Executive Director John Usmial, who is presently out of the country. Many know our YMCA by our facility name: the Pav YMCA. Our independent, single-branch YMCA is located just north of Vanguard's MacNeal Hospital on Oak Park Avenue in Berwyn. As an area non-profit with a mission to improve the whole health of the individuals and communities we serve, our YMCA's long-standing partnership with MacNeal Hospital has been, and continues to be, mutually beneficial — and, in countless ways, priceless.

Years back, when the Hospital operated as a non-profit institution, it offered very generous capital support of the Pav YMCA. This enabled us to build a much-needed addition to our YMCA facility, which relocated and expanded our Wellness Center. Once completed, the Hospital continued its support of our MacNeal Wellness Center with regular, annual contributions to help underwrite the maintenance and necessary replacements of our fitness equipment — from free weights to aerobic exercise machines. With MacNeal Hospital's support, we were able to better serve a greater population with state-of-the-art equipment to meet the needs of a young marathon runner or weight lifter to a more mature clientele seeking to maintain or re-gain strength, range-of-motion and balance.

When MacNeal Hospital changed ownership, its support of the Pav YMCA still continued with: annual sponsorship of our Strong Kids Scholarship Program; the support and attendance of our special event fundraisers; and membership on our Board of Directors and special committees. Today, two members of the MacNeal Hospital staff, Esther Corpuz and Dean Hokel, sit on our Board. Additionally, MacNeal staff and doctors often partner with our YMCA staff on various wellness committees and health fairs in our community. It is this community partnership and the personal commitment of MacNeal staff to our YMCA which are certainly priceless. Financially, the Hospital's annual support of our scholarship program improves our ability to offer fee assistance to many individuals and families so that they may participate in healthier living through YMCA membership and program participation.

MacNeal Hospital is a central element of the Berwyn community. They are ever-present, consistently supportive and truly invested in the health and wellness of our community and its residents. From our perspective, as a YMCA, we wouldn't be nearly as strong and capable to serve the needs of our community through our own mission work were it not for MacNeal Hospital's most generous support and involvement.

We support the certificate of need application to be approved so that West Suburban and Westlake hospitals can stay open and organizations, like ours, in both communities, can experience similar benefits.

Thank you for the opportunity to speak today on behalf of the YMCA of Berwyn-Cicero/Pav YMCA.

Testimony  
Debi B. Suchy

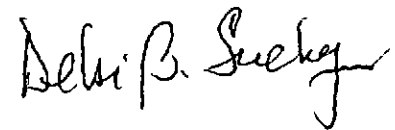
My name is Debi Suchy and I have been a resident of Berwyn for almost 40 years. I can't tell you how pleased and supportive I am of Vanguard's MacNeal Hospital.

MacNeal has had a positive influence for as long as I can remember. It has been a resource to our city, our health department, our schools and our park districts. Their support to residents as well as to the business community in Berwyn has been present through numerous sponsorships of various programs which my fellow residents and I have enjoyed. MacNeal continues to work with the community on many levels and, as an individual who is active throughout Berwyn, I have seen their commitment to our neighborhood over and over again.

I would be remiss not to mention the quality of service MacNeal gives to its patients. I can personally attest to having been a patient myself on many occasions. My first visit came when I was a child for a tonsillectomy. Since then, at MacNeal I have experienced the births of both of my children, major back surgery, minor out-patient surgeries, annual mammograms, and most recently an MRI which was done in a new addition to the radiology department. The MRI was a welcome change from having to be transported to an offsite facility. Through all my experiences I have always felt I was given quality medical attention as well as wonderful customer service.

For these important reasons I support the Certificate of Need application to transfer ownership of Westlake and West Suburban hospitals to Vanguard. The people of Westlake and West Suburban should enjoy the same level of service and care that we get from MacNeal in Berwyn. More so, if this application is not approved, these hospitals may close and services in these areas would be eliminated. There is no reason we should let this happen.

I can honestly say Vanguard's MacNeal Hospital has not only met, but exceeded, my expectations of quality care and commitment to the community. I am confident Vanguard will demonstrate the same commitment if given the chance in additional Chicago communities.



## Testimony of Alexandra Sulik

To whom it may concern:

My name is Alexandra Sulik and I have recently completed 8 years of dedication and service to the MacNeal community. I started as a patient care technician and will soon begin practicing as an Adult Care Nurse Practitioner. However, my intricate relationship with MacNeal started much earlier than 2002.

MacNeal Hospital has made a commitment to me since I was born. I was born at MacNeal in 1983, right before the South Building opened up. Ever since then, my life has involved MacNeal in every aspect of my being. Multiple family members have had the pleasure to work for MacNeal over the last 20 years. My mother still serves the community through MacNeal as a member of the Management Team and has recently committed to her self-development by enrolling for her Bachelor of Science degree in nursing at Lewis University. She has completed her bachelor of arts degree a few years back, and has been a nurse for over 20 years. I am amazed that with such experience she is more than willing to better herself for the sake of her patients. Even her commitment to educational excellence has been made possible because of MacNeal's dedication to its employees.

After successfully completing the BSN program at Loyola Chicago, I passed my nursing boards and obtained my RN license. I began working as a nurse on the Orthopedic Unit in July 2005. Since then, I have not thought of a better place to work other than MacNeal. My coworkers, including a few that have worked as staff nurses with my mother years ago, are compassionate, caring, skilled, and a wonderful educational resource. The various disciplines that I work with also demonstrate dedication to the healthcare of the community. We work excellently as a team and expect nothing less than the safest and best care for our patients. This type of work ethic can only be seen in organizations that truly demonstrate dedication to its employees.

MacNeal has also helped me obtain my orthopedic nursing certification and assisted me through my graduate program at Loyola University. The flexible scheduling and supportive management team allowed me to focus on my studies. I have focused my studies to be an Adult Nurse Practitioner and will continue to serve MacNeal and its community for years to come.

I have been given the challenge of continuing the tradition MacNeal prides itself on – commitment to safe, compassionate, and knowledgeable patient care. Giving me the opportunity to not only begin my education, but to further it, only promotes the health of the community. MacNeal commits itself to its patients through committing itself to its employees. I am proud to work at MacNeal, for MacNeal, and in cooperation with MacNeal. Thank you for giving me the opportunity to speak of my experiences.

Sincerely,

Alexandra Sulik



Administration

**Village Board  
of Trustees**

John P. Rigas  
*President*

February 17, 2010

Catherine M. Adduci  
*Trustee*

Mrs. Patricia Shehorn  
Chief Executive Officer  
West Suburban Medical Center  
3 E. Erie Court  
Oak Park IL, 60302

Susan J. Conti  
*Village Trustee*

Stephen J. Dudek  
*Village Trustee*

Michael W. Gibbs  
*Village Trustee*

**Re: West Suburban Medical Center Transfer of Ownership to Vanguard  
Health Systems, Inc.**

Stephen Hoke  
*Village Trustee*

Dear Mrs. Shehorn:

James Winkates  
*Village Trustee*

Roma Colwell-Steinke  
*Village Clerk*

I am writing to support the Certificate of Need necessary to approve the sale of West Suburban Medical Center to Vanguard Health Systems, Inc. The continued mission of this 100 year old institution is important to the quality of healthcare in my community.

Steven V. Gutierrez  
*Village Administrator*

Along with a state-of-the-art emergency room at West Suburban Medical Center, Resurrection Health Care owns and operates outpatient centers in River Forest. These centers are an integral part of primary health care delivery to my constituents.

As a representative of the Village of River Forest, if required, I am prepared to offer testimony in full support of the hospital sale to the Illinois Health Facilities and Services Review Board.

Sincerely,

John P. Rigas  
President

LAW OFFICES

**Rock, Fusco & Associates, LLC**

SUITE 2200  
321 NORTH CLARK STREET  
CHICAGO, ILLINOIS 60610

**PHILIP J. ROCK**  
prock@rockfusco.net

(312) 494-1000  
FAX (312) 494-1001  
FAX (312) 494-1008

March 3, 2010

Mrs. Patricia Shehorn  
Chief Executive Officer  
West Suburban Medical Center  
3 E. Erie Court  
Oak Park, IL 60302

**Re: West Suburban Medical Center Transfer of Ownership to Vanguard Health Systems, Inc.**

Dear Mrs. Shehorn:

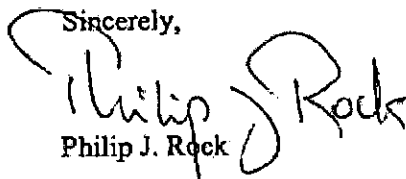
I have had a great deal of personal involvement with West Suburban Medical Center for many years. I am an active citizen in the Village of Oak Park and served on the hospital's Board of Directors before it became part of Resurrection Health Care. I am writing today to convey my support for Resurrection Health Care's sale of the hospital to Vanguard Health Systems, Inc.

I am confident that most Oak Park residents know of the hospital's reputation for providing excellent medical service to those who need it most. Annually, the hospital provides millions of dollars in free care to the uninsured and hosts a number of free community programs that benefit all of us.

The hospital's newly opened emergency department is vital to our community's health. This new facility brings much needed technology, efficiency and space in terms of emergency care.

I feel it is important to continue this fine tradition of health care delivery. That is why I support the hospital's Certificate of Need application.

Sincerely,

  
Philip J. Rock



West Suburban Medical Center  
3 Erie Court  
Oak Park, Illinois 60302  
708.763.6200  
www.reshealth.org

## RESOLUTION

### *West Suburban Medical Center Medical Executive Committee*

**WHEREAS**, West Suburban Medical Center (WSMC) has asked the West Suburban Medical Center's Medical Staff to support a "Certificate of Need" (CON) approval by the Illinois Department of Public Health's Health Facilities and Services Review Board for the sale of WSMC to an affiliate of Vanguard Health Systems, Inc. (Vanguard); and,

**WHEREAS**, the West Suburban Medical Center's Medical Staff is a self governing body responsible to the West Suburban Medical Center Board of Directors for the quality of medical care and for the credentialing of Practitioners who practice medicine at West Suburban Medical Center; and,

**WHEREAS**, the West Suburban Medical Center's Medical Staff accomplishes these responsibilities through its Medical Executive Committee; and,

**WHEREAS**, the over 300 members of the Medical Staff of West Suburban Medical Center are committed to continuing the nearly 100 year tradition of medical excellence provided at West Suburban Medical Center for the people of Oak Park, River Forest, Austin and the surrounding communities; and

**WHEREAS**, WSMC is one of the leading health care institutions in the community that provides quality medical services for the people of Oak Park, the City of Chicago and the surrounding suburban communities; and,

**WHEREAS**, WSMC is the largest employer in Oak Park and provides substantial economic support for the welfare of the community; and,

**WHEREAS**, through the financial support of Resurrection Health Care, WSMC has made substantial economic investments in improving the quality of its medical services, providing significant free care to the community and recently constructing a state-of-the-art Emergency Department; and,

**WHEREAS**, despite the quality of care the Medical Center has provided and the significant investments the institution has made, WSMC has faced financial pressures caused by the weakened national economy and increasing costs of operations, and the WSMC Medical Staff believes that the long term viability of the Medical Center can best be sustained by transferring ownership of WSMC to Vanguard; and,

#### CO-SPONSORS

Sisters of the Holy Family of Nazareth & Sisters of the Resurrection



**WHEREAS**, Vanguard operates 15 hospitals in California, Arizona, Massachusetts and Illinois, two of which are in the greater Chicago community, MacNeal Memorial Hospital and Louis A. Weiss Memorial Hospital; and,

**WHEREAS**, in fiscal year 2009, Vanguard reported \$3.2 billion in revenue, \$28.6 million in net income and had 18,500 employees and 4,135 beds in its 15 hospitals; and,


**WHEREAS**, Vanguard has committed to continue to operate WSMC as an acute care hospital for at least two years and has committed to provide health care services, Medicare, charity care and employment opportunities, as WSMC currently provides; and,


**WHEREAS**, Vanguard as a for-profit corporation may substantially increase tax payments to the community beyond what has been payable by WSMC as a not-for-profit organization; now therefore,


**LET IT BE RESOLVED** that the West Suburban Medical Center's Medical Executive Committee recommends that the Health Facilities and Services Review Board of the Illinois Department of Public Health approve a Certificate of Need for the sale of West Suburban Medical Center to Vanguard Health Systems, Inc.


Date: March 3, 2010

Authorized by:

  
\_\_\_\_\_  
Michael DeHaan, M.D.  
President

  
\_\_\_\_\_  
Victor Romano, M.D.  
Secretary-Treasurer

  
\_\_\_\_\_  
John Kiriklakis, M.D.  
Vice President

  
\_\_\_\_\_  
Kevin Cullinane, M.D.  
Immediate Past President

---

CO-SPONSORS  
Sisters of the Holy Family of Nazareth & Sisters of the Resurrection





## **RESOLUTION**

### *Oak Park Development Corporation*

**WHEREAS**, West Suburban Medical Center (WSMC), a century-old Oak Park health care provider, has asked the Oak Park Development Corporation (OPDC) to support a "Certificate of Need" (CON) approval by the Illinois Department of Public Health's Health Facilities and Services Review Board for the sale of WSMC to Vanguard Health Systems, Inc. (Vanguard); and,

**WHEREAS**, OPDC is the Oak Park Community's primary catalyst for Economic Development and is one of the Chicago area's most successful community economic redevelopment agencies; and,

**WHEREAS**, for the last 36 years OPDC, a not-for-profit corporation, has been managed by the financial institutions and businesses of the Village of Oak Park, a community with more than 50,000 residents; and,

**WHEREAS**, OPDC acts as a catalyst between developers, property and business owners, and Village staff and officials to:

- Develop and administer financial incentives to attract and support businesses
- Help companies find commercial locations through its database of available properties
- Encourage new or expanded business development and tourism
- Work to increase Oak Park's tax base and tax revenue; and,

**WHEREAS**, WSMC, an active OPDC member, is one of the leading institutions in the community that provides quality medical services for the people of Oak Park, the City of Chicago and the surrounding suburban communities; and,

**WHEREAS**, WSMC is the largest employer in Oak Park and provides substantial economic support for the welfare of the community; and,

104 North Oak Park Avenue—Suite 203

Oak Park, Illinois 60301-1387

Phone: 708.383.3838 Fax: 708.383.3414

**WHEREAS**, despite the high quality of care the Medical Center has provided and the significant investments the institution has made, WSMC is faced with financial pressures caused by the weakened national economy and increasing costs of operations and believes that the long term viability of the Medical Center can best be sustained by transferring ownership of WSMC to Vanguard; and,

**WHEREAS**, Vanguard operates 15 hospitals in California, Arizona Massachusetts and Illinois, two of which are in the greater Chicago community, MacNeal Memorial Hospital and Louis A. Weiss Memorial Hospital; and,

**WHEREAS**, In fiscal year 2009, Vanguard reported \$3.2 billion in revenue, \$28.6 million in net income and had 18,500 employees and 4,135 beds in its 15 hospitals; and,

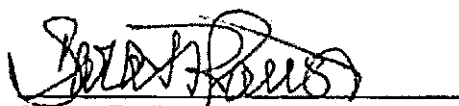
**WHEREAS**, Vanguard has committed to continue to provide health care services, Medicare, charity care and employment opportunities, as WSMC currently provides; and,

**WHEREAS**, Vanguard as a for-profit corporation may substantially increase tax payments to the community beyond what has been payable by WSMC as a not-for-profit organization; now therefore,

**LET IT BE RESOLVED** that OPDC recommends that the Health Facilities and Services Review Board of the Illinois Department of Public Health approve a Certificate of Need for the sale of West Suburban Medical Center to Vanguard Health Systems, Inc.

**Authorized by:**

  
Martin J. Noll  
OPDC Chairman

  
Sara J.R. Faust  
President

# RESOLUTION

## *West Suburban Health Providers, Inc.*

**WHEREAS**, West Suburban Medical Center (WSMC) has asked West Suburban Health Providers, Inc. to support a "Certificate of Need" (CON) approval by the Illinois Department of Public Health's Health Facilities and Services Review Board for the sale of WSMC to an affiliate of Vanguard Health Systems, Inc. (Vanguard); and,

**WHEREAS**, West Suburban Health Providers is a corporation whose purpose is to assist in the negotiation and administration of contracts on behalf of health care providers for the provision of health care services to enrollees and subscribers of various employers and third party payors; and,

**WHEREAS**, the West Suburban Health Providers works to assure that patients within the communities served by West Suburban Medical Center have access to physicians who participate in a wide variety of managed care and commercial insurance plans; and,

**WHEREAS**, the members of West Suburban Health Providers are committed to continuing the nearly 100 year tradition of medical excellence provided at West Suburban Medical Center for the people of Oak Park, River Forest, Austin and the surrounding communities; and

**WHEREAS**, WSMC is one of the leading health care institutions in the community that provides quality medical services for the people of Oak Park, the City of Chicago and the surrounding suburban communities; and,

**WHEREAS**, WSMC is the largest employer in Oak Park and provides substantial economic support for the welfare of the community; and,

**WHEREAS**, despite the quality of care the Medical Center has provided and the significant investments the institution has made, WSMC has faced financial pressures caused by the weakened national economy and increasing costs of operations, and the members of West Suburban Health Providers believe that the long term viability of the Medical Center can best be sustained by transferring ownership of WSMC to Vanguard; and,

**WHEREAS**, Vanguard operates 15 hospitals in California, Arizona Massachusetts and Illinois, two of which are in the greater Chicago community, MacNeal Memorial Hospital and Louis A. Weiss Memorial Hospital; and,

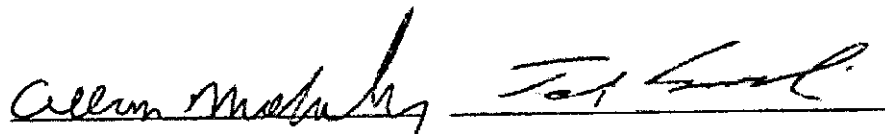
**WHEREAS**, in fiscal year 2009, Vanguard reported \$3.2 billion in revenue, \$28.6 million in net income and had 18,500 employees and 4,135 beds in its 15 hospitals; and,

WHEREAS, Vanguard has committed to continue to operate WSMC as an acute care hospital for at least two years and has committed to provide health care services, Medicare, charity care and employment opportunities, as WSMC currently provides; and,

WHEREAS, Vanguard as a for-profit corporation may substantially increase tax payments to the community beyond what has been payable by WSMC as a not-for-profit organization; now therefore,

**LET IT BE RESOLVED** that the West Suburban Health Providers recommends that the Health Facilities and Services Review Board of the Illinois Department of Public Health approve a Certificate of Need for the sale of West Suburban Medical Center to Vanguard Health Systems, Inc.

Authorized by:

Handwritten signatures of Allan Muchrcke and Tod Erickson, each written over a horizontal line.

Allan Muchrcke, M.D.  
President

Tod Erickson  
Chief Executive Officer

---

PUBLIC HEARING TESTIMONY

April 26, 2010

IHFSRB Project #10-014  
WEST SUBURBAN MEDICAL CENTER  
OAK PARK, ILLINOIS

Good afternoon.

I am Jeannie Carmedelle Frey, Senior Vice President of Legal Affairs for Resurrection Health Care Corporation. I am also the corporate Secretary of West Suburban Medical Center. On behalf of West Suburban Medical Center and all of Resurrection Health Care, I would like to express our gratitude to the Illinois Health Facilities and Services Review Board for giving us and the many supporters of this application the opportunity to speak at today's public hearing. We also would also like to acknowledge the conscientious work done at this hearing by both the hearing officer and the court reporter.

Resurrection appreciates that some may have sincere concerns regarding the proposed sale of this hospital. I believe that any such concerns have been well addressed, sometimes quite eloquently, in the testimony of the

numerous individuals who have spoken here today in favor of this sale, including patients, community members and community leaders, physicians, employees, government officials, members of the clergy, leaders of other nearby community hospitals and health providers, as well as Vanguard Health Systems. Inherent in the testimony of all such speakers is a recognition that this transaction is critically important to the future of the hospital and the community it serves. Their testimony today clearly illustrates the strong, broad-based support for a transition that while difficult, makes sense for this community.

It has been a full afternoon. I will therefore reiterate and clarify just a few key points:

First, all of us at Resurrection Health Care are heartbroken that this sale has become necessary. Since welcoming West Suburban into the Resurrection system in 2004, its employees have become our colleagues and our friends, while the members of the community became part of our extended family of care. We at Resurrection can assure this community, and the Board, that we have not come to this point lightly. We knew when West Suburban joined Resurrection that it faced real operational and financial challenges.

However, we also knew that the community needed West Suburban Medical Center, and as an organization we put our heart and soul, as well as the system's financial resources into helping this hospital serve that community. Although the hospital has lost money for many years, we tried many things, and considered many alternatives, before concluding that we had done all that we could, and that it was time to pass the torch to another system.

Our sadness at the prospect of West Suburban Medical Center no longer being part of the Resurrection family is tempered by the belief that as part of the Vanguard Health System, West Suburban will have the support of a committed health care provider with a proven track record of meeting community needs and operating quality hospitals in Illinois, Arizona, Texas and Massachusetts.

Second, while we know that in pure financial terms, of simple economic market value, this hospital is not considered "worth" very much, we know that in human terms, this hospital is incredibly valuable. You have heard testimony from a large number of individuals who have given witness to that value from a wide variety of different perspectives. We at Resurrection are proud to have contributed to that value over the past 6 years. We know that

Jeannie Carmedelle Frey  
IHFSRB Project #10-013, West Suburban Medical Center, Oak Park

we have put into the hospital far more money than it can ever afford to repay, but we will leave with the compensation of having helped make West Suburban better than it was before, and having thereby contributed to the health and security of hospital patients, employees, and community members.

Scripture teaches us that for every time there is a season. With a large measure of reluctance and sadness, Resurrection recognizes that it is time to turn over the future of West Suburban Medical Center to another qualified organization. However, we do so in the belief that this is in the very best interests of West Suburban Medical Center, its employees and its staff, as well as the many people who are served by and support this vital community resource. We therefore respectfully ask the Illinois Health Facilities and Services Review Board to approve this application.

Thank you.

A handwritten signature in cursive script that reads "Jeannie C. Frey". The signature is written in black ink and is positioned above the typed name.

*Respectfully submitted,*

*Jeannie Carmedelle Frey*



1037

Illinois Health Facilities Planning Board  
PUBLIC HEARING REGISTER

Site: Village of Oak Park

PROJECT #10-014

Date: April 26, 2010

Address: 123 Madison Street

NAME: West Suburban Medical Center

Time: 1:00 p.m.

ATTENDANCE/NO TESTIMONY ON PROJECT

Support

Support or against

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	SARA BRANOWSKI	WSMC RHC	CHICAGO	SUPPORT
✓ 2	Nola Rotn	WSMC	Oak Park	Support
✓ 3	Wendy Durrutia	WSMC	Oak Park	Support
✓ 4	Eric Ryste	Mac Neal Hospital	Beverly	Support
✓ 5	Gina Briseno	West Lake	McHose Park	Support
✓ 6	Marg Saks	WESTLAKE HSSA	CHICAGO	SUPPORT
7	Veryl Sebesta	Resident	Oak Park	
8	RONALD S. COXON	Resident	OAK Park	Support
✓ 9	Tom Sharp	Westlake	Western Springs	support
10	PAUL GLAB	WSMC	ELMWOOD Park	support
11	Nancy Songson	WSMC	Maywood	
12	Sherry Hydrman	USMC	ORLAND	Support
✓ 13	Lesped Carner	Saint Joseph Hospital	Chicago	Support
14	Tina Regan	Ward	Chicago	Support
15	Karen Anderson	Tom Ball Park	Chicago	Against

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Illinois Health Facilities Planning Board  
PUBLIC HEARING REGISTER

Site: Village of Oak Park

PROJECT #10-014

Date: April 26, 2010

Address: 123 Madison Street

NAME: West Suburban Medical Center

Time: 1:00 p.m.

ATTENDANCE/NO TESTIMONY ON PROJECT

✓ #	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	Robbin Udison	RN WEST SUBURBAN + RN WEST SUBURBAN + RN WEST SUBURBAN	Oak Park Ill	with conditions
2	Charan DelRudra	RN West Suburban	Oak Park Ill	with conditions
3	Miguel A. Bustamante	RHC Worker	Chicago	—
4	Dorothy Harold	ASME	Oak Park	—
5	Fiona Jones	RD to Council	Chicago Ill	60639
6	Addie Boggs	ASME	Chicago	60623
7	Mary Washington	ASME	Chicago	—
8	MATDALENA COOPER	ASME	Chicago	—
9	Patricia Spangler	SELF	Westchester	60154
10	Mary Bennett	ASME	Chicago	60605
11	Concepcion	ASME	Oak Park	Yes
12	Bette Knott	RHC	Palatine Ill	support
13	Sylvia Lobbie	RHC (WSM)	Bellwood	support
14	Sherla Rock	WSME	Oak Park	support
15	DEBORAH DAVIS	WSMCI	Oak Park	support

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Illinois Health Facilities Planning Board  
PUBLIC HEARING REGISTER

Site: Village of Oak Park

PROJECT #10-014

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NAME: West Suburban Medical Center

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Support

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✓ #	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	MADOLIE SPIESER	FRMC	Des Plaines	
2	JAN PATE	V.O. PYMEY/Private citizen	Oak Park	Written support
3	David Xamada	Private citizen	Chicago	
4	Abraham Hekman	8126 S. Indiana Ave 2-E	Chicago	Opposed
5	MARGUERITE ROBINSON	1815 SO. 13TH AVE	Maywood	Opposed Both
6	COLIN THENS	AFSCME	Chicago	Opposed
7	Robert Malier	AFSCME	Chicago	Oppose
8	Margaret Sganer	AFSCME	Chicago	oppose
9	* Andrea Sganer	AFSCME	GP	support w/ conditions
10	Kristen Swamin		Oak Park	opposed
11	Abigail Gallagher	RN West Suburban Hospital	Forest Park	opposed
12	JOAN PHILLIPS	NEW DEU DEAL	OAK PARK	opposed
13	SHIRLEY BROWN	WESTLAKE	MELROSS PARK	oppose
14	Wendy Moore	West Lake		
15	Wendy Moore	West Lake		Support with condition

↳ Conditional Sale

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Illinois Health Facilities Planning Board  
PUBLIC HEARING REGISTER

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Support

ATTENDANCE/NO TESTIMONY ON PROJECT

FOR OR AGAINST

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	Trishly Hagers	RHC Montmoyt.	Northbrook	YES
✓ 2	Natalie Maher	RHC Education	Des Plaines	YES
✓ 3	Minerit Rupp	Westlake	Des Plaines	YES
✓ 4	Billy Ruff	RHC eitel	Oak Park	
✓ 5	Judge Ward	WSMC	Oak Park	
✓ 6	Bethina Cotton-Gibson	West Suburban Medical Center	Oak Park	YES
✓ 7	ANDY WITT	WSMC	Oak Park	yes
8	Autto Shynko	A-F-S MIE	Oak Park	NO
9	Andee Allen	ASCENSE CORP - 254	Oak Park	NO
10	Koana Guinza RN	West Sub MED CENTER	Oak Park	YES
11	Ann Montgomery RPH	West Sub Medical Center	Oak Park	FOR
12	ELIANA FEDELA	WEST SUB MEDICAL CENTER	Oak Park	FOR
13	Kristie Spivey	Meiss	Chicago	YES
14				
15				

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Illinois Health Facilities Planning Board  
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Site: Village of Oak Park

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#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	Lula Boddy	See		1. Boddy Oppose
2	Yolande Boddy	See		2. Boddy Oppose
3	Margie Bennett	8924 So Morgan St	Chicago	Oppose
4	David Komaricki	5013 S Kenney	Chicago	Oppose
5	KEVIN WATSON	1771 225th P.	Skokie Village	Opposed
6	Ted L Kodra	1314 Washington St.	EVANSTON	Opposed
7	SANDRA REYNOLDS	2629 S. 57th AVE FL	ALERO	Opposed.
8	LINBA HARRIS	1221 N. DRAKE	CHICAGO	OPPOSED
9	MARCOY KUDRINSKI	7220 N. CLAREMONT 3B	CHICAGO	OPPOSED
10	Dora Pinkley	42 N. Parkside	CHGO	Opposed
11	Walt + Emilia Estor	5046 W. Wainwright Wood	"	Opposed
12	Mary Delamater	1409 Maple	Berwyn	Opposed
13	BILL CROZIER	1023 N. HUMPHREY	DAK PARK	Opposed FOR
14	Doctors M. Sullmanitch & Co.	1431 Euclid - Berwyn, IL	Berwyn	Opposed
15	GERARD ROSENBERG	716 Ashland	Riv. Forest	Opposed

Opposed - 7/1/10  
Opposed - 10/1/10  
Opposed - 10/1/10

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Illinois Health Facilities Planning Board  
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ATTENDANCE/NO TESTIMONY ON PROJECT

Support OR  
Against

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓	1 Beverly Millison	St. Joseph Hosp.	Chicago	Support
✓	2 Judith Singer	RHC	Waukegan	Support
✓	3 Catherine Wobers	insurance + hvr in Oak Park	Oak Park	Support
4	Rayan Kathrine	WEMP W. St Oak Park	Beverly	Support
5	STANISLAW GARCIA	WESTS MEMORIAL HOSP	CHICAGO	Support
6	JAMES SUKES	RESURRECTION HEALTH CARE	CHICAGO	Support
7	Nicola Byrne	Resurrection Health Care	Chicago	Support
8	CHRISTINE L. CLARK	WESTSUB MEDICAL WESTVALE	Oak Park	Support
9	Valerie WILLIAMS	Resurrection Health Care	Elmhurst	Support
10	Jeanette ANDRADO	West Sub Med Care	Oak Park	Support
11	Art Jaworski	West Suburban Med Care	Oak Park	Support
12	Kathleen Domkowski	West Suburban Medical Center	Oak Park	Support
13	JEFF MEYERS	VAU GUARD WEISS	Chicago	Support
14	MATTHEW STELLINGMA	Vanguard Weiss	Chicago	Support
15	DANIEL TAVEN	WESTVALE MEDICAL	WILMINGTON	Support

Support

Illinois Health Facilities Planning Board  
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ATTENDANCE/NO TESTIMONY ON PROJECT

For agent

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	Tennier David - Scully	West Suburban	Oak Park	
2	<del>David Tennier</del>			
3	Nathan Drummond	Holy Family	Des Plaines	
4	Dora D. Bilk	Holy Family	Des Plaines	
5	Cherwinom Chatham	Holy Family	Des Plaines	
6	Harri Wels	Holy Family	Des Plaines	
7	Emelius Hayes - Sons	" "	Des Plaines	
8	Jose N. Harris	" "	Des Plaines	
9	Harlem Reese	MacNeal Hospital	Berwyn	
10	Manhattan	MacNeal Hospital	Berwyn	
11	Jane Meyer	Miss Memorial Hospital	Berwyn	
12	Melroy Spasovic	Miss Memorial Hospital	Urbana	
13	Lisa Clark	RHC - SEH	Evansville	
14	PAULETTE WEST	MEISS	CHICAGO	
15	DAN RUKIPI	ST JOSEPH	CHICAGO	

Illinois Health Facilities Planning Board  
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✓ #	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	Isidor Gallegos	Grant's Navy & Elizabeth Hospital	Chicago,	Support
2	Derrick Helms	Miss Hospital	Chicago,	Support
3	Lori Shepard	Miss Hospital	Chicago,	Support
4	David Self	RHC - AFMC	Chicago,	Support
5	Paula Popper	SMEMC	Chicago,	Support
6	Marki Edwards	AFMC - RHC	Chicago,	Support
7	MBR Palmer	RHC - SYSTEMS PD	Chicago,	Support
8	Rob JAV	UNIVERSITY	Chicago,	Support
9	William Reed	MacNeal	Chicago,	Support
10	Michael N. Reed	MacNeal	Chicago,	Support
11	Hyun W. Seung	AFSCMG	Chicago,	Support
12	Hyun W. Seung	AFSCMG	Chicago,	Support
13	Dobby Stovall	MacNeal	Chicago,	Support
14	Corena Medina	MacNeal	Chicago,	Support
15				



Illinois Health Facilities Planning Board  
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1	Shelby Moore	West Suburban Medical Center	Oak Park, IL	WFO
2	Winnie Harris	Saint Francis Hospital.	Evansville, IL	FOR
3	Dore Wiegler	Resurrection	Elmhurst, IL	FOR
4	Peter Nagel	Resurrection	Chicago	FOR
5	William Bondarek	Resurrection	Chicago	FOR
6	Wm. Hudson Conzelmann	Resurrection	Chicago	FOR
7	Barbara Lane	Pac for Business etc	Oak Park	FOR
8	Donna Faret	Resurrection	Evansville	FOR
9	Jan Vathamand	Resurrection	SHORTE	FOR
10	Elizabeth Mahony	Resurrection	Chicago, IL	FOR
11	Austin Murrell	De lauder Family Church	Lincoln, IL	Depressed
12	John St. Paul	De lauder Family Church	Lincoln, IL	Depressed
13	SHARHD MEH MAUD	Resurrection	Chicago, IL	Mar.
14				
15				

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Illinois Health Facilities Planning Board  
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#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	Stephanie A.S. Wright	Westlake (Pro) - West Suburban (Pro)	Melrose, Oak Park	
2	Lucretia Darity	West Sub (Pro)	Oak Park	
3	Sylvia Williams	West Suburban Medical Center	Oak Park	
4	Alamo Suller	Pro Need Hospital	Berwyn, IL	
5	Debra Roseberry	Pro S.C. Gov	Deputy, Berwyn	Oral
6	Debra Roseberry	" "	Chicago	Oral
7	Debra Roseberry	" "	Chicago	Oral
8	Debra Roseberry	Pro S.C. Gov	Chicago	Oral
9	Debra Roseberry	Pro S.C. Gov	Oak Park	Oral
10	Laura M. Warkel	Pro S.C. Gov #60	Forest Park	Oral
11	Robert J. Darity	Pro S.C. Gov	Oak Park	Oral
12	Debra Roseberry	Pro S.C. Gov	Oak Park	Oral
13	Debra Roseberry	Pro S.C. Gov	Oak Park	Oral
14	Debra Roseberry	Pro S.C. Gov	Oak Park	Oral
15	Debra Roseberry	Pro S.C. Gov	Oak Park	Oral

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Illinois Health Facilities Planning Board  
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FOR OR AGAINST

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	Pillet Collins	Self	Chicago	no testimony
✓ 2	CHRIS CONNOLLY	Self	Chicago	no testimony
✓ 3	Verida Rodriguez	Self	Chicago	no testimony
✓ 4	Jenny Collins	Self	Chicago	no testimony
✓ 5	JULIE DORR	Self	Chicago	no testimony
✓ 6	P. Adam Frayson	Self	Palatine	no testimony
✓ 7	KARMA STRUKERS	Resurrection	Chicago	no testimony
✓ 8	Kathryn Hinz	etc	Chicago	no testimony
✓ 9	Christine Gasser	MacNeal	Beverly	no testimony
✓ 10	SOULET ESPARZA	MACNEAL	Beverly	no testimony
✓ 11	Mary Bamberburg	MacNeal	Beverly	no testimony
✓ 12	ELIZABETH TROVONDA	MacNeal	Beverly	no testimony
✓ 13	Kathleen Reuter	NSMC	Oak Park	no testimony
✓ 14	VINEATH SMITH	NSMC	OAK PARK	no testimony
✓ 15				

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Illinois Health Facilities Planning Board  
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#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	ALBERTA DAVIS	AFCME	MAYWOOD	NO SUPPORT
2	SAMU VITILLOS	AFCME	WILSON GROVE	Do Not Sell to Vanguard
3	LOUISA NEUBERRY	COMMUNITY	OAK PARK	NOT IN SUPPORT
4	KAREN GARNON	AFCME / COMMUNITY	OAK PARK	OPPOSED TO SELL
5	SHORI AMI	Citizen of Oak Park	OAK PARK	OPPOSED TO SELL
6	Nancy Medley	AFCME	OAK PARK	Opposed
7	RANDY SIBBER	AFCME / NEAR	WILSON	OPPOSED
8	Lance Coby	AFCME / Heart	Chicago	Opposed
9	RENEE SULLIVAN	AFCME	Chicago	Opposed
10	(Mr.) Markie Paul Williams	AFCME	Chicago	Opposed
11	AUITA AUGUSTSON	AFCME	Melrose PK	Opposed
12	ALBERTA BROWN	AFCME	Chicago	Opposed
13	ALBERTA BROWN	AFCME	Chicago	Opposed
14	ALBERTA BROWN	AFCME	Chicago	Opposed
15	Sean Hallerson	West Sub Park	Oak Park	Opposed

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Illinois Health Facilities Planning Board  
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✓ #	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	Elizabeth Bailey	VHS - Mansueti Chi	Elizabeth Bailey	YES
2	Marilyn R. Brown	Wheeler Hosp. / Hospital	Peruville	YES
3	Theresa Hall	Maentel Hospital	Peruville	YES
4	Theresa Briggs	Chicago AFSCME	Chicago, IL	Yes
5	FRANCIS VAN DYKE	RESURRECTION	CHICAGO	FOR
6	<del>REBECCA CRUSS</del>	<del>ASSOCIATION</del>	<del>CHICAGO</del>	<del>FOR</del>
7	Marion Carter	AFSCME	Chicago, IL	against
8	Robertta Gayles	AFSCME	Chicago, IL	against
9	SALLIE BURKE	AFSCME	CHICAGO, IL	AGAINST
10	Lilla Conway	AFSCME	CHICAGO, IL	AGAINST
11	Johanne D. Evans	AFSCME	Chicago, IL	AGAINST
12	Diane Gamm	Doanville	Doanville, IL	Against
13	MARY BAILEY	COMMUNITY	Chicago, IL	Yes
14	Alicia Smith	"	Chicago, IL	Yes
15	Diana Youngs	AFSCME	Chicago, IL	AGAINST

*[Handwritten signature]*

Illinois Health Facilities Planning Board  
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✓	LARRY A KENNEDY	RESUMMATION	CHICAGO	FOR
2	LARRY LINDSEY		CHICAGO	
3	JOHN BYRNE	Old Bank Condominiums	Old Park	
4	MARK WARE	800-900 Lake Street Club	Chicago	
5	MIREYA VERA	USMC Restoration	Oak Park	
6	KELLY BARTON	West Suburban	Chicago	FOR
7	ELLEN MORENO		Chicago	FOR
8	MELISSA BUTNER	Kenilworth	Chicago	
9	SHEILA COOK	USMC	Chicago	
10	RETA TORP	USMC	Oak Park	Support
11	Diane Veresenko		Chicago	Oppose
12	MARCO E. MUÑOZ	patient access	Chicago	Oppose
13	ANDREA O. MUÑOZ	commitment to pay	Chicago	Oppose
14	PAT KENNIS	Redevelopment	Oak Park	Support
15	RICK DEAN	West Suburban	Oak Park	Support

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✓ #	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	Laura Lamontagna	USH	Melrose Park	SUPPORT
2	Elena Kurth	STH/RHC	Chicago	support
3	Robert Mueller	UHF/WSNAC	Melrose Park	Support
4	Marc Williams	Hennepin	Chicago	Support
5	Kristen Rebstock	USPH	Oak Park	Support
6	Veronica Edwards	USMC	Chicago	Support
7	Jason Casper	USMC	Oak Park	Support
8	Ruth Matthei	UHF	Melrose Park	Support
9	Grace Dumas	UHF	Melrose Park	Support
10	John F Bartlett	Westlake Hospital	Berwyn	Support
11	Mild Lioce	STH/RHC	Chicago	Support
12	Joseph Miklos	Saint Joseph Hospital	Chicago	Support
13	Maria Abit	Self	Berwyn	Support
14	Mary Ann Palermo	Saint Joseph Hospital	Chicago	Support
15	Charles Gattelli	Saint Joseph Hospital	Chicago	Support

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Illinois Health Facilities Planning Board  
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#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	Nancy Heimann	Holy Family	Des Plaines	Support
2	Denise Brown	RHC	Chicago	Support
3	Victoria Dudek	RMC	Chicago	Support
4	Michaela Plimel	RHME	Marion Grove	Support
5	Maria A. West	West's Hospital	Deer Bee	None
6	Delphine Monreal	Winn	Chicago, IL	None
7	Carl Mater	Winn Memorial Hospital	Chicago, IL	None
8	Elizabeth Kurien	West's Memorial Hospital	Chicago, IL	Support
9	Mark Hinz	RHC	Chicago, IL	Support
10	Tom MacBoris	MacNeal Hospital	Berwyn, IL	
11	BRAD BURMESTER	MACNEAL HOSPITAL	BERWYN, IL	
12	MARK KRADEWICZ	MACNEAL HOSPITAL	BERWYN, IL	Support
13	BARBARA VAPLANA	Wiss	Chicago, IL	
14	Soren Perlmutter	Wiss Hospital/Vanguard	Chicago, IL	Oral
15	Stephanie Brachett	Westlake Hospital	Melrose Park, IL	



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Supports

ATTENDANCE/NO TESTIMONY ON PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	Jane Stenske	West Suburban Hospital	Melrose Park	yes
✓ 2	Pat Durkin	West Suburban Hospital	Melrose Park	support
✓ 3	ADEE BEITH	SMEMC	ATHLETIC	support
✓ 4	AMIEE ADEOSKI	SMEMC	CHgo	support
✓ 5	BETTY BAYADA	SMEMC	eastgo	support
✓ 6	Shelley	Lynn American	Berwyn IL	yes
✓ 7	Shelley	West Suburban Hospital	Berwyn IL	yes
✓ 8	Jane Stenske	West Suburban Hospital	River Forest	support
✓ 9	Jane Stenske	West Suburban Hospital	River Forest	support
✓ 10	Jane Stenske	" "	East Suburban	support
✓ 11	ELLEN HO	Resurrection - Holy Family	Des Plaines	support
✓ 12	MELBA VASIN	Resurrection - Holy Family	Des Plaines IL	support
✓ 13	JERRY D. BUDDE	Resurrection - Holy Family	Des Plaines, IL	support
✓ 14	LARRY DAVEN	Resurrection - Holy Family	Des Plaines, IL	YES
✓ 15	Jane Stenske	Resurrection - Holy Family	Des Plaines, IL	YES

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Illinois Health Facilities Planning Board  
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#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	Nikelle Bar-Spaulberg	WSMC	Oak Park	SUPPORT
2	Mary Ann Cook	WSMC	Oak Park	Support
3	Elda Colledo	WSMC	Oak Park	Support
4	Deborah Harrison	WSMC	Oak Park	Support
5	Karen Miller	MacNeal Hospital	Berwyn	
6	BOB LENTZ	WSMC	OAK PARK	
7	DAVID RYBICKY	MACNEAL HOSPITAL	BERWYN	SUPPORT
8	Delly Reyes	macneal hospital	Berwyn	Support
9	Carlyon Burnett	Macneal Hospital	Berwyn	Support
10	Nicholas Kozak	RESIDENTIAL HOME CARE	DES PLAINES	Support
11	Anna Chavez	Macneal Hospital	Berwyn	Support
12	Margie Stua	WESS Hospital	Chicago	Support
13	Elizabeth Coene	WESS HOSPITAL	Chicago	Support
14	Janet Hynd	WSMC	Westchester	Support
15	Anna Jones	HMG	Chicago	Support

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NO TESTIMONY TO SUPPORT PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	Mona E Ortega	NLEI	Chicago	
2	Elizabeth Torres	NLEI	Chicago	
3	Eleana Anderson	NLEI	Chicago	
4	Maria Rivera	NLEI	Chicago	
5	Esmeralda Espinal	NLEI	Chicago, IL	
6	<del>Sandra Adams</del>	NLEI	Chicago, IL	
7	<del>[Signature]</del>	NLEI	Chicago, IL	
8	<del>Mary [Signature]</del>	NLEI	Chicago	
9	Paula Reyes	NLEI	Chicago	
10	Jessette Ruiz	NLEI	Chicago	
11	Christina R. Pison	NLEI	Chicago	
12	Gabriela Caslar	NLEI	Chicago	
13	Jennifer Ruiz	NLEI	Chicago	
14	Angel Chavez	NLEI	Chicago	
15	Yadira Hernandez	NLEI	Chicago	

Illinois Health Facilities Planning Board  
PUBLIC HEARING REGISTER

Site: Village of Oak Park

PROJECT #10-014

Date: April 26, 2010

Address: 123 Madison Street

NAME: West Suburban Medical Center

Time: 1:00 p.m.

ATTENDANCE/NO TESTIMONY ON PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	Remus Odette	Hfmc	Og Plain	Support
2	DIANE BATHA	SFH	EVANSTON	Support
3	Debbie Werner	Hfmc	Og Plain	Support
4	Mar & Crowhurst	RHC	Morton Grove	Support
5	Roni Hill	RHC	Chicago	Support
✓ 6	Stella HATCIEFC	WESS HOSPITAL	CHICAGO	Support
✓ 7	Thabit Melhem	Wess Hospital	Chicago	Support
✓ 8	Frank Hollman	Wess Hospital	Chicago	Support
9	Bethel Kennedy Gormur	RHC	OAK PARK	Support
10	James Sargent	RHC	EVANSTON	Support
✓ 11	Jane Borkoff	community resident	Oak Park	negative 10 yrs.
✓ 12	Lupia MASON	Wess Hospital	CHICAGO	Support
✓ 13	Devi Ica	Wess Hospital	Chicago	Support
✓ 14	Kassan fish	Saint Joseph Hospital	Chicago	Support
15	Barbara Gray	Saint Joseph Hospital	Chicago	Support

Support

Illinois Health Facilities Planning Board  
PUBLIC HEARING REGISTER

Site: Village of Oak Park

PROJECT #10-014

Date: April 26, 2010

Address: 123 Madison Street

NAME: West Suburban Medical Center

Time: 1:00 p.m.

Stamps

ATTENDANCE/NO TESTIMONY ON PROJECT

Support 7

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	Katherine Campbell	WSMC	River Forest	Support of test.
✓ 2	Patricia Marskall	WSMC	Oak Park	Support
3	Amy Strobel-Muller	WSMC	Oak Park	Support
✓ 4	Tina Sawanien	WSMC	Oak Park	Support
✓ 5	Veretta Haisell	WSMC	Oak Park	Support
6	Erin Wickham	WSMC	Chicago	against
7	Collette Brown	WSMC	Chicago, IL	Support
✓ 8	Olivera	WSMC	Oak Park	Support
9	Robert DeRosier	RHC	CHSD	Support
10	Sandra Lerner	RHC	CHSD	Support
11	Jane Marx	WSMC	Chicago	Support
✓ 12	Bob Bilcor	RHC	Chicago	Support
✓ 13	Walt Laska	WSMC	Chicago	Support
14	Carole Ferguson	New Deal	Brown	Support
15	Grada Johnson	WSMC	Oak Park	Support

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Illinois Health Facilities Planning Board  
PUBLIC HEARING REGISTER

Site: Village of Oak Park

PROJECT #10-014

Date: April 26, 2010

Address: 123 Madison Street

NAME: West Suburban Medical Center

Time: 1:00 p.m.

NO TESTIMONY TO SUPPORT PROJECT

✓ #	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	Maribel Robles	NLEI	Chicago	
2	Josepha Manzo	NLEI	Chicago	
3	Micaela Guzman	NET	Chicago	
4	Ana Lopez	NLEI	Chicago	
5	Shenise Gillard	NLEI	Chicago	
6	Janice Amey	NLEI	Chicago	
7	Yvonne Andrade	NLEI	Chicago	
8	Posalva Ruiz	NLEI	Chicago	
9	Diana I Gomez	" "	" "	
10	David Soren	NLEI	Chicago	
11	<del>Robert Ward</del>	RAE	Oak Park	
12	Patrick Chambers	MACNEXL HOSPITAL	Beverly	
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Illinois Health Facilities Planning Board  
PUBLIC HEARING REGISTER

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PROJECT #10-014

Date: April 26, 2010

Address: 123 Madison Street

NAME: West Suburban Medical Center

Time: 1:00 p.m.

Support

ATTENDANCE/NO TESTIMONY ON PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	Melanie Baran	St. Francis Hospital/Resurrection	Evanston	
2	Charles L Jackson	St. Francis Hospital Resurrection	Evanston	
3	DAVID SUTER	SELF	EVANSTON	
4	Kristina Spake	West Suburban Med. CTR	Oak Park	FOUR-STAR
5	Dana Regnier	Medical Hospital	Berwyn - Support	
6	LYDIA S. PINSON	519 N. DAVENPORT AVE	CHICAGO, ILL 60634	See
7	STELLA SHAWKINS	ST. JOE	CHICAGO, 60657	'
8	John Campbell	Oak Park Children's Trust + Justice	Oak Park	Wrote oral
9	Dwight Truss	West side branch NAACP	Chicago	Opposed
10	(MS) Martha Pearl Willis	Gifts for West Suburban Health	Chicago, ILLINOIS	
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Illinois Health Facilities Planning Board  
PUBLIC HEARING REGISTER

Site: Village of Oak Park

PROJECT #10-014

Date: April 26, 2010

Address: 123 Madison Street

NAME: West Suburban Medical Center

Time: 1:00 p.m.

Supporter

ATTENDANCE/NO TESTIMONY ON PROJECT

yes/no

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	Susan Ende	Resurrection Health Care	Chicago	
2	F			
3	Donna Kelly	Resurrection Health Care	CHGO	
4	JOHN SMITH	Resurrection Health Care	CHGO	
5	New S. Green	McHenry Hospital	Beverly	
6	John Popel	McHenry Hospital	Beverly	
7	Peigi Tangney	McHenry Hospital	Beverly	
8	DeLois A. Neal	Resurrection Health Care	Chicago, IL	
9	Madreela Angel	Resurrection Health Care	Chicago, IL	
10	Paul Walker	Langford	Chicago	FOR
11	Jim Carlisle	McHenry	Beverly	
12	Spencer Douglas	McHenry	Beverly, IL	
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Illinois Health Facilities Planning Board  
PUBLIC HEARING REGISTER

Site: Village of Oak Park

PROJECT #10-014

Date: April 26, 2010

Address: 123 Madison Street

NAME: West Suburban Medical Center

Time: 1:00 p.m.

Support

ATTENDANCE/NO TESTIMONY ON PROJECT

FOR/AGAINST

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	Shawn Albroth	RHC	Chicago	Both
✓ 2	Mary Ann Cunningham	RHC	Chicago	Both
✓ 3	POW HERNANDEZ	RHC Ambulatory	Chicago	Both
✓ 4	Gail Peace	Vanguard	Chicago	FOR
✓ 5	Tom Foyion	Vanguard	Chicago	FOR
6	Gary Schwab	Self	Oak Park	For, with conditions
7	Linda Harris	Assocate St Josephs	Chicag	against!
8	LINDA HARRIS	AFSCME Council 131	Chicago	For
9	Megan Mastrey	AFSCME DIST 4	Chgo	FOR
✓ 10	RAY JOHNSON	Village of Oak Park	Oak Park	FOR
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267 37

Illinois Health Facilities Planning Board  
PUBLIC HEARING REGISTER

Site: Village of Oak Park

PROJECT #10-014

Date: April 26, 2010

Address: 123 Madison Street

NAME: West Suburban Medical Center

Time: 1:00 p.m.

*Support*

ATTENDANCE/NO TESTIMONY ON PROJECT

*Support*

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	Jennifer W. Green	West Suburban	Oak Park	
✓ 2	Cheryl Bushberry	Resurrection Health Care	Des Plaines	Support
✓ 3	Elizabeth Maratta	Resurrection Health Care	Des Plaines	Support
✓ 4	Alma Solares	West Suburban	Oak Park	Support
5	Anna-Marie St. Germain	Resolute Consulting	Chicago	Support
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270737

Illinois Health Facilities Planning Board  
PUBLIC HEARING REGISTER

Site: Village of Oak Park

PROJECT #10-014

Date: April 26, 2010

Address: 123 Madison Street

NAME: West Suburban Medical Center

Time: 1:00 p.m.

ATTENDANCE/NO TESTIMONY ON PROJECT

✓ #	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	DESMOND LEWIS	AESSENE Council 31	CHgo	Oral
2	LORITA JACKSON	AESSENE	"	"
3	ROSE BORDOSHIK	AESSENE RETIREES	CHICAGO	ORAL
4	NEHEMIAH WALKER	SP ALSTIN COOK COUNTY	CHICAGO	ORAL
5	SHARON WORTHAM	4749 W FULLER	CHICAGO	ORAL
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Illinois Health Facilities Planning Board  
PUBLIC HEARING REGISTER

Site: Village of Oak Park  
PROJECT #10-014  
Date: April 26, 2010

Address: 123 Madison Street  
NAME: West Suburban Medical Center  
Time: 1:00 p.m.

ATTENDANCE/NO TESTIMONY ON PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	BENJIE WALLER	COUNSELL 31, local	MEMBOR	CHGO. APPROSED
2	DAVID BLOEDE	"	"	Approved
3	Melrose Deener	Oak Park Resident	Oak Park	Approved
4	Barbara Rubin	WSMC	Oak Park	511 PORT
5	MARISE MACINO	WSMC	Oak Park	SUPPORT
6	Shirley Jones	ASSUME sub bd	Chicago	Approved
7	Aida Attie	WSMC	Oak Park	SUPPORT
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294 37

Illinois Health Facilities Planning Board  
PUBLIC HEARING REGISTER

Site: Village of Oak Park

PROJECT #10-014

Date: April 26, 2010

Address: 123 Madison Street

NAME: West Suburban Medical Center

Time: 1:00 p.m.

ATTENDANCE/NO TESTIMONY ON PROJECT

✓ #	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	AMANDA MORRIS	SHSINC - WEST Suburban	Chicago	Both
2	ALAN ROBERTS	SHSINC - <del>West Suburban</del>	Chicago	Both
3	Tony Andy	Dr. resident	Oak Park	None
4	DANIEL R. FORBES	Dr. resident / <del>SHSINC</del>	Oak Park	ORAL
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307-37

Illinois Health Facilities Planning Board  
PUBLIC HEARING REGISTER

Site: ~~Melrose~~ <sup>OAK</sup> Park Village Hall

PROJECT #10-013

Date: April 26, 2010

Address: 1000 N 25th St  
Melrose Park, IL 60160

NAME: ~~Waukegan~~ <sup>W. Salk</sup> Hospital

Time: 9:00 a.m.

ATTENDANCE/NO TESTIMONY ON PROJECT

✓ #	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	JUNE HOLLAND	SELF-	Waukegan 60153	W
2	JIMOTHY ALAOSTER	AHSCME Council 31-Local 3492	WILM-PARK 60181	W
3	Carol Cook	Sisters of Charity, BV/M	Oak Park	Oral
4	Willie Smith-Beacham	West Suburban Medical Center	OAK PARK	NO!
5	Alma Allen	AHSCME Agency	Chicago	Oral
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210737

Illinois Health Facilities Planning Board  
PUBLIC HEARING REGISTER

Site: Village of Oak Park

PROJECT #10-014

Date: April 26, 2010

Address: 123 Madison Street

NAME: West Suburban Medical Center

Time: 1:00 p.m.

ATTENDANCE/NO TESTIMONY ON PROJECT

SUPPER

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	BEAN, RAYMOND	OAK PARK BOARD OF HEALTH	OAK PARK	<del>YES</del>
2	Colleen Ortiz	Resurrection Health Care	Chicago	SUPPORT
3	MATTIN, J. NOEL	Community Bank, OPRC	Oak Park	SUPPORT
4	Jerome B. Petrusiak	West Suburban Medical	Oak Park	SUPPORT
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32737

Illinois Health Facilities Planning Board  
PUBLIC HEARING REGISTER

Site: Village of Oak Park

PROJECT #10-014

Date: April 26, 2010

Address: 123 Madison Street

NAME: West Suburban Medical Center

Time: 1:00 p.m.

Support

ATTENDANCE/NO TESTIMONY ON PROJECT

Support or  
against

✓ #	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	Suzi Patel	Wester Hospital	Melrose Park	Yes
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380737

Illinois Health Facilities Planning Board  
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall

PROJECT #10-013

Date: April 26, 2010

Address: 1000 N 25th St  
Melrose Park, IL 60160

NAME: Westlake Hospital

Time: 9:00 a.m.

*Support*

ATTENDANCE/NO TESTIMONY ON PROJECT

~~Support~~

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	Amy Gladfelter	WSMC	Oak Park	support yes
2	Bonnie Seidman	913 S. Home Ave	IL	WRITTEN
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34937

Illinois Health Facilities Planning Board  
PUBLIC HEARING REGISTER

Site: Village of Oak Park

PROJECT #10-014

Date: April 26, 2010

Address: 123 Madison Street

NAME: West Suburban Medical Center

Time: 1:00 p.m.

ATTENDANCE/NO TESTIMONY ON PROJECT

✓ #	NAME (Please Print):	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	Bethye Treadwell	5343 W. ADAMS	CHICAGO	OPPOSED
2	DAVID MANNOW		CHICAGO	OPPOSED
3	Kathy Stevens	3652 S. PAULINA	CHICAGO	OPPOSED
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Illinois Health Facilities Planning Board  
PUBLIC HEARING REGISTER

Site: Village of Oak Park

PROJECT #10-014

Date: April 26, 2010

Address: 123 Madison Street

NAME: West Suburban Medical Center

Time: 1:00 p.m.

ATTENDANCE/NO TESTIMONY ON PROJECT

✓ #	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	Margaret J. Civarella	1111 W. Ontario #1602	Beth Park	opposed
2	Henry B. Bennett	5849 N. Belmont	Chicago	opposed
3	Assistant Director	AKSOMB	CHICAGO	opposed
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367-37

Illinois Health Facilities Planning Board  
PUBLIC HEARING REGISTER

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Time: 1:00 p.m.

ATTENDANCE/NO TESTIMONY ON PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	Gregory Kacer	Community RHC	Oak Park, IL	Against Support
2	Geoffrey Kautz			
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~~367-37~~

37937

Illinois Health Facilities Planning Board  
PUBLIC HEARING REGISTER

Site: Village of Oak Park

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Date: April 26, 2010

Address: 123 Madison Street

NAME: West Suburban Medical Center

Time: 1:00 p.m.

ATTENDANCE/NO TESTIMONY ON PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	STOHNUS STRAUB	Assembly # 31 Retirees	Chicago	Against
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Testimony Only

## Testimony of Vivian Brown

Thank you for allowing me to testify today in support of the Certificate of Need application.

My name is Vivian Brown. I am a resident of Forest Park and an Environmental Services employee in the emergency room at MacNeal Hospital.

I have heard a lot of people today talk about how West Suburban and West Lake employees should be concerned about what it will be like to work for Vanguard Health Systems and how the company will treat its employees poorly. Well, that just isn't the case at MacNeal.

I started working at MacNeal ten years ago this past January. Before then, I worked at Grant Hospital, which later became Lincoln Park Hospital. I didn't want to leave Grant Hospital at the time, but the hospital was changing and I thought I was close to 20 years I left.

In my time at MacNeal, I can honestly say that I have not looked back once. We have a real "work family" at MacNeal, and I'm proud to be a part of it.

All you have to do is visit the ER -- where I work -- to see the type of family the administrators emphasize. Nurses and doctors in the ER put patient care first while administrators go out of their way to interact with all of the hospital's employees regardless of their position.

On top of that, employees are treated well and appreciated. Our benefits are more than generous. And every month we are asked to participate in a customer service meeting with administrators to talk about ways they can improve the hospital and level of quality care we provide to our patients. These aren't the types of meetings where they talk and we listen. Instead, we -- the employees -- do the talking while the administrators ask us what we think and listen to our answers.

Every holiday season, the hospital adopts families in our community who need a little extra help. We all donate food and money while our bosses go out and purchase gifts and food so that families who are hurting are able to celebrate too.

Everyone deserves the opportunity to work at a place like MacNeal. We know that we're an important part of the community and the community appreciates the work that we do.

Not one day goes by that I don't leave the hospital feeling like I really made a difference today. Everyone should be so lucky.

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Thank you for allowing me to testify today in support of the Certificate of Need application.

My name is Vivian Brown. I am a resident of Forest Park and an Environmental Services employee in the emergency room at MacNeal Hospital.

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Not one day goes by that I don't leave the hospital feeling like I really made a difference today. Everyone should be so lucky.



Testimony of Erica Lopez  
Public Hearing, April 26<sup>th</sup>, 2010

My name is Erica Lopez and I have been a Critical Care nurse at MacNeal Hospital for the past 4 years. As a resident of Berwyn, I've had the pleasure of caring and serving the people of my own community. Also, as a bilingual nurse, I have facilitated communication between Hispanic patients and other members of the healthcare team. The support that I received from MacNeal Hospital and Vanguard Health System made my dream of a nursing career possible. MacNeal hospital's dedication to their community can be seen through my story. I am a living example of how investing in your employees and community now can reap far greater benefits in the future. I will always be appreciative of the support I received from MacNeal and because of this I plan on pursuing more knowledge and certifications in the nursing field to incorporate into my clinical practice so that I can better serve the people of Berwyn and surrounding communities.

Testimony of Erica Lopez  
Public Hearing, April 26<sup>th</sup>, 2010

My name is Erica Lopez and I have been a Critical Care nurse at MacNeal Hospital for the past 4 years. As a resident of Berwyn, I've had the pleasure of caring and serving the people of my own community. Also, as a bilingual nurse, I have facilitated communication between Hispanic patients and other members of the healthcare team. The support that I received from MacNeal Hospital and Vanguard Health System made my dream of a nursing career possible. MacNeal hospital's dedication to their community can be seen through my story. I am a living example of how investing in your employees and community now can reap far greater benefits in the future. I will always be appreciative of the support I received from MacNeal and because of this I plan on pursuing more knowledge and certifications in the nursing field to incorporate into my clinical practice so that I can better serve the people of Berwyn and surrounding communities.

My name is Janet Pate.

I reside at 617 Washington Boulevard in Oak Park.

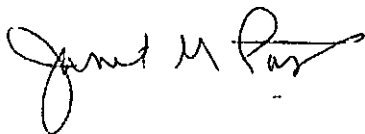
I am a Trustee of the Village of Oak Park, and the President and CEO of the West Cook YMCA.

I am speaking today as a private citizen; as someone who has benefitted from the services of West Suburban Hospital and its emergency room care.

It is widely understood that the current economic climate has put pressure on organizations and institutions of every kind. The proposed sale of West Suburban to Vanguard is troubling in that it is no doubt symptomatic of this economic environment.

I would hope that despite the reasons for the sale, Vanguard intends to come into this community (and into Melrose Park for that matter) with a willingness to continue the kind of deep community integration that I feel has always been a hallmark of the Resurrection system. In addition to the variety of health care services provided, our community benefits from the hospital as a major employer. West Suburban has, in my opinion, worked hard to be a good neighbor in many, many ways, and I would expect nothing less from Vanguard.

I am not a health care expert. But I do believe that we will continue to have significant needs in Oak Park which can best be addressed by a strong, committed, and vibrant hospital system which compliments our other health care providers who are locate here. It would be my hope that Vanguard will play that role, and will seek out as much community input and feedback as possible as in integrates into our community in the months and years ahead.

A handwritten signature in cursive script that reads "Janet M. Pate". The signature is written in black ink and is positioned at the end of the letter.

## WEST SIDE PASTORS' COALITION FOR AIDS

February 19, 2010

Mrs. Patricia Shelhorn, CEO  
West Suburban Medical Center  
3 E. Erie Court  
Oak Park, IL 60302

Dear Patricia,

As Patient Advocate/Chaplain, I have had the opportunity to work along side the staff of West Suburban Medical Center for many years. I also serve as President of the Westside Pastors' Coalition for Aids and Inner City Health, an organization comprised of 30 clergy on the Westside of Chicago, working to help community residents improve their health care through education and prevention. It is important to the people I serve that the hospital continue its mission of providing quality health care. That is why I support West Suburban Medical Center's transfer of ownership from Resurrection Health Care to Vanguard Health Systems, Inc.

West Suburban has a century-long record of providing the highest quality health care services. Most recently, the hospital opened a state of the art emergency room featuring the latest technological advances and medical treatment methods.

I am writing to personally inform you that I will encourage the Illinois Health Facilities and Services Review Board to approve a Certificate of Need for the transfer of ownership from Resurrection Health Care to Vanguard Health Systems, Inc.

Sincerely,



Rev. Stanley F. Stephens, President  
Westside Pastors' Coalition for Aids and Inner City Health

---

*West Side Pastors' Coalition for AIDS  
c/o St. Martin Episcopal Church  
5710 W. Midway • Chicago, IL 60644*

*"Beloved, if God so loved us, we also ought to love one another." 1 John 4:11*

DISTRICT OFFICE:  
6101 1/2 W. NORTH AVENUE  
OAK PARK, ILLINOIS 60302  
(708) 445-9520  
(708) 445-9521 FAX

CAPITOL OFFICE:  
268-S STRATTON BUILDING  
SPRINGFIELD, ILLINOIS 62706  
(217) 782-6400  
(217) 558-1054 FAX

E-MAIL: [st.rep.graham@sbcglobal.net](mailto:st.rep.graham@sbcglobal.net)  
[grahamdlf@igra.gov](mailto:grahamdlf@igra.gov)



**DEBORAH L. GRAHAM**  
STATE REPRESENTATIVE  
78<sup>th</sup> DISTRICT

COMMITTEES:

CHAIRPERSON  
RENEWABLE ENERGY

MEMBER:

APPROPRIATIONS -  
HUMAN SERVICES  
APPROPRIATIONS -  
PUBLIC SAFETY  
CONSUMER PROTECTION  
HOUSING & URBAN  
DEVELOPMENT  
JUVENILE JUSTICE REFORM  
LABOR  
PENSION FUNDS  
MANAGEMENT  
TRANSPORTATION  
& MOTOR VEHICLES  
ILBC HOUSE SECRETARY

February 23, 2010

Mrs. Patricia Shehorn, Chief Executive Officer  
West Suburban Medical Center  
3 E. Erie Court  
Oak Park IL, 60302

Dear Mrs. Shehorn:

Please convey my support to the Illinois Health Facilities and Services Review Board for a Certificate of Need to transfer ownership of West Suburban Medical Center from Resurrection Health Care to Vanguard Health Systems, Inc.

The continued mission of this 100 year old institution is important to the quality of health care in my community. Its loss would be a detriment to the future health of my constituents and those living and working on the West Side of Chicago.

West Suburban has a huge economic impact on the area, providing employment to thousands and millions of dollars in much needed tax revenue. Once under the ownership of Vanguard, the hospital will be able to provide even more in tax revenue.

It is imperative to the communities served by West Suburban Medical Center that the acquisition of this hospital move forward without delay. I would like to see the Health Facilities and Services Review Board, consistent with its rules and capabilities, expedite the review and approval of the change of ownership applications, and in doing so facilitate the associated transaction's completion.

I will request that the Illinois Health Facilities and Services Review Board approve your application for a Certificate of Need.

Sincerely,

Deborah L. Graham, Representative, 78<sup>th</sup> District

CAPITOL OFFICE

247 - E STRATTON BUILDING  
SPRINGFIELD, ILLINOIS 62706  
217-782-5962  
FAX 217-557-4502

CHICAGO OFFICE

5104 W. CHICAGO AVE.  
CHICAGO, ILLINOIS 60651  
773-378-5902  
FAX 773-378-5903  
LKF@ILGA.GOV

HOUSE OF REPRESENTATIVES



- ACCESS TO FEDERAL FUNDING
- INSURANCE
- JUVENILE JUSTICE REFORM
- REVENUE & FINANCE
- YOUTH & FAMILY

**La Shawn K. Ford**  
STATE REPRESENTATIVE  
8<sup>TH</sup> DISTRICT

February 26, 2010

Mrs. Patricia Shehorn  
Chief Executive Officer  
West Suburban Medical Center  
3 Erie Court  
Oak Park, Illinois 60302

**Re: West Suburban Medical Center Transfer of Ownership to Vanguard Health Systems, Inc.**

Dear Mrs. Shehorn:

I write to express my support for the ownership transfer of West Suburban Medical Center from Resurrection Health Care to Vanguard Health Systems, Inc.

Over the years, West Suburban Medical Center has continued to work to establish itself as more than just a hospital providing health care services, but as an example of how a hospital can partner with the community to improve the quality of life of those it services. The hospital gives millions in free care to those in need, offers free and reduced medical screenings, and provides educational resources promoting active, healthy lifestyles.

In addition, West Suburban Medical Center provides jobs that help to stimulate our local economy. It is one of the largest employers in the area.

It is imperative to the communities served by West Suburban Medical Center that the acquisition of this hospital move forward without delay. I would like to see the Health Facilities and Services Review Board, consistent with its rules and capabilities, expedite the review and approval of the change of ownership applications, and in doing so facilitate the associated transaction's completion.

I feel it is vitally important that West Suburban Medical Center remain serving its mission in our communities.

Sincerely,

A handwritten signature in black ink, appearing to read "La Shawn K. Ford".

La Shawn K. Ford  
State Representative--Eighth District

**RESOLUTION**  
***West Suburban Medical Center***  
***Leadership Team***

**WHEREAS**, West Suburban Medical Center (WSMC) has asked the West Suburban Medical Center's Leadership Team to support a "Certificate of Need" (CON) approval by the Illinois Department of Public Health's Health Facilities and Services Review Board for the sale of WSMC to Vanguard Health Systems, Inc. (Vanguard); and,

**WHEREAS**, the West Suburban Medical Center's Leadership Team, consisting of all the supervisors, managers, directors, Vice Presidents and CEO, is the group responsible for achieving the vision of making West Suburban Medical Center the hospital known for its excellent quality, exceptional service and warm hospitality; and

**WHEREAS**, the West Suburban Medical Center's Leadership Team provides direction, support and service to the over 1000 employees and over 300 physicians who faithfully serve these communities: and

**WHEREAS**, the Leadership Team of West Suburban Medical Center is committed to continuing the nearly 100-year tradition of medical excellence provided at West Suburban Medical Center for the people of Oak Park, River Forest, Austin and the surrounding communities; and

**WHEREAS**, WSMC is one of the leading health care institutions in the community that provides quality medical services for the people of Oak Park, the City of Chicago and the surrounding suburban communities; and,

**WHEREAS**, WSMC is the largest employer in Oak Park and provides substantial economic support for the welfare of the community; and,

**WHEREAS**, WSMC has made substantial economic investments in improving the quality of its medical services, providing significant free care to the community and recently constructing a state-of-the-art Emergency Department; and,

RESOLUTION  
West Suburban Medical Center Leadership Team

**WHEREAS**, despite the quality of care the Medical Center has provided and the significant investments the institution has made, WSMC, faced by financial pressures caused by the weakened national economy and increasing costs of operations, believes that the long term viability of the Medical Center can be sustained by transferring ownership of WSMC to Vanguard; and,

**WHEREAS**, Vanguard operates 15 hospitals in California, Arizona Massachusetts and Illinois, two of which are in the greater Chicago community, McNeal Memorial Hospital and Louis A. Weiss Memorial Hospital; and,

**WHEREAS**, in fiscal year 2009, Vanguard reported \$3.2 billion in revenue, \$28.6 million in net income and had 18,500 employees and 4,135 beds in its 15 hospitals; and,


**WHEREAS**, Vanguard has committed to continue to provide health care services, Medicare, charity care and employment opportunities, as WSMC currently provides; and,

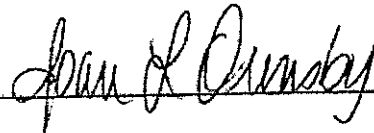
**WHEREAS**, Vanguard as a for-profit corporation may substantially increase tax payments to the community beyond what has been payable by WSMC as a not-for-profit organization; now therefore,

**LET IT BE RESOLVED** that the West Suburban Medical Center's Leadership Team recommends that the Health Facilities and Services Review Board of the Illinois Department of Public Health approve a Certificate of Need for the sale of West Suburban Medical Center to Vanguard Health Systems, Inc.

DATE: February 22, 2010

Authorized by:

  
\_\_\_\_\_

  
\_\_\_\_\_

\_\_\_\_\_



RESOLUTION  
West Suburban Medical Center Leadership Team

Pat Jankowski

Cheryl James

Diana S. Division

Mr. Jones

Theresa Jones

Scott Gumbly

Robert Clark

Laura Christ

Lon & Lois

James

Hester Hester

Mary Worman

Wendy Herron

Rene Smith

Robert

Robert

Nickie Stultz

Mark Smith

Shirley Walker

Christine S. Clark

Judy W. Wynn

Harv Lewis

Elena Pedela

Sophia Coblen

Crista Galán

Mariangela C. Simon

Madison A. Munnell

Lynna Williams

Robert St. Gallin

Diane Kuzwinski

aida Hill

Elizabeth P. Figg

Edwina Bixley

Angie Glatfelter

Steve Quinn

Cather M. Campbell

Deanne A. Macero

Patricia Krue

RESOLUTION

West Suburban Medical Center Leadership Team

Barbara Rubinis

Carol Alab

Jane Allen

Diane Senczyk

Viviana Smith

Donna Swenson

Patricia Brucato

Jerome Katuschak

Robert Mueller

Janet L. Hard

DANNY K. DAVIS  
7TH DISTRICT, ILLINOIS

WASHINGTON OFFICE  
2150 RAYBURN HOUSE OFFICE BUILDING  
WASHINGTON, DC 20515  
(202) 225-5005

CHICAGO DISTRICT OFFICE  
3333 WEST ARTHUR STREET  
SUITE 130  
CHICAGO, ILLINOIS 60624  
(773) 533-7520

BROADVIEW DISTRICT OFFICE  
2301 ROOSEVELT ROAD  
BROADVIEW, ILLINOIS 60155  
(708) 345-6157

[www.davis.house.gov](http://www.davis.house.gov)

# Congress of the United States

## House of Representatives

Washington, DC 20515-1307

COMMITTEE ON  
WAYS AND MEANS

SUBCOMMITTEES  
OVERSIGHT

INCOME SECURITY AND FAMILY SUPPORT

COMMITTEE ON OVERSIGHT  
AND GOVERNMENT REFORM

SUBCOMMITTEES  
FEDERAL WORKFORCE, POSTAL SERVICE  
AND THE DISTRICT OF COLUMBIA

INFORMATION POLICY, CENSUS,  
AND NATIONAL ARCHIVES

March 5, 2010

Mrs. Patricia Shehorn  
Chief Executive Officer  
West Suburban Medical Center  
3 E. Erie Court  
Oak Park IL, 60302

Re: **West Suburban Medical Center and Westlake Hospital Transfer of Ownership to Vanguard Health Systems, Inc.**

Dear Mrs. Shehorn:

I would like to offer my support for your request seeking a Certificate of Need from the Illinois Health Facilities and Services Review Board to transfer ownership of West Suburban Medical Center and Westlake Hospital from Resurrection Health Care to Vanguard Health Systems, Inc.

My family and I have a close personal relationship with West Suburban Medical Center. I have been a neighbor of the facility for a number of years and the hospital has served my community for almost a century. In addition, I have had long and positive experiences with Westlake Hospital.

These hospitals offer a number of community programs and educational classes along with its top quality healthcare. On top of all these positive attributes, the hospital provides millions of dollars of free care to those with the greatest need. Vanguard will continue the hospitals' dedication to the community.

It is imperative to the communities served by West Suburban Medical Center that the acquisition of this hospital move forward without delay. I would like to see the Health Facilities and Services Review Board, consistent with its rules and capabilities, expedite the review and approval of the change of ownership applications, and in doing so facilitate the associated transaction's completion.

It is vitally important that West Suburban Medical Center continues serving the community I represent.

Sincerely,

  
Danny K. Davis  
Member of Congress

DKD/gmb

## Westside Health Authority

# WHA

5437 W. Division • Chicago, IL 60651

March 11, 2010

Ms. Patricia Shehorn  
Executive Vice President & CEO  
Westlake Hospital & West Suburban Medical Center  
3 E. Erie Court  
Oak Park IL, 60302

**Re: West Suburban Medical Center Transfer of Ownership to Vanguard Health Systems, Inc.**

Dear Mrs. Shehorn:

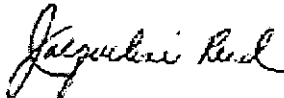
I am writing you this letter in support of the proposed acquisition of West suburban Medical Center by Vanguard Health Systems. West Suburban Medical Center's continued service to the West Side of Chicago is vital to the area's overall health.

Westside Health Authority has partnered with West Suburban Medical Center for two decades, not only to provide only top quality health care, but employment and business opportunities as well. The hospital provided an opportunity for several local entrepreneurs to bid on contracts, which resulted in business growth in a cleaning business and training for high school students, interested in pursuing health careers. The hospital also recently opened a state-of-the-art emergency room that has greatly improved the quality of health care delivery in the region.

It is important that West Suburban Medical Center continues its service to the West Side of Chicago. Vanguard Health Systems, Inc. has demonstrated a commitment to quality patient care in other communities, and I feel strongly that they will continue to provide quality care at West Suburban. I encourage the Illinois Health Facilities and Services Review Board to approve a Certificate of Need for the transfer of ownership to Vanguard Health Systems, Inc.

Thank you for your continue pursuit of quality health care on behalf of the residents of the Austin community and should you need my assistance with this matter, please do not hesitate to call.

Sincerely yours,



Jacqueline Reed  
President and CEO

**WMC**  
**WESTSIDE MINISTERS COALITION**  
*Rev. Dr. Lewis Flowers Chairman, Dr. Phalese Binion President, Blaire Wallace, Director*

February 19, 2010

Mrs. Patricia Shehorn  
Chief Executive Officer  
West Suburban Medical Center  
3 E. Erie Court  
Oak Park IL, 60302

**Re: West Suburban Medical Center Transfer of Ownership to Vanguard Health Systems, Inc.**

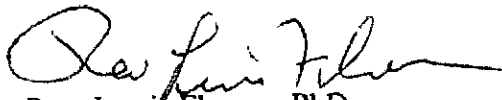
Dear Mrs. Shehorn:

The continued service of West Suburban Medical Center is vital to the quality of health care provided in the Austin Community.

Since the early 1900's, West Suburban has been open to those living in Austin, who not only utilize its health care services, but look to the institution as a place of employment and of community. Many in Austin take advantage of free programs and screenings offered at the hospital. West Suburban also provides a millions of dollars of free care to the underinsured.

I intend to offer my testimony supporting the Certificate of Need to the Illinois Health Facilities and Services Review Board. It is essential for the health of the Austin community that West Suburban Medical Center continues with its mission.

In His Service,



Rev. Lewis Flowers PhD  
Chair Of The Board



**COOK COUNTY BOARD OF COMMISSIONERS**

March 2, 2010

Ms. Patricia Shehom  
Chief Executive Officer  
West Suburban Medical Center  
3 East Erie Court  
Oak Park, IL 60302

**Re: West Suburban Medical Center Transfer of Ownership to Vanguard Health Systems, Inc.**

Dear Mrs. Shehom:

I would like to offer my support for your request seeking a Certificate of Need from the Illinois Health Facilities and Services Review Board to transfer ownership of West Suburban Medical Center from Resurrection Healthcare to Vanguard Health Systems, Inc.

West Suburban Medical Center is vital to the health of my community. The hospital not only provides essential healthcare services, but also jobs and services that keep our local economy healthy. I am pleased to hear that Vanguard Health Systems, Inc. has offered to make such a substantial commitment to this community.

It is imperative to the communities served by West Suburban Medical Center that the acquisition of this hospital moves forward without delay. I would like to see the Health Facilities and Services Review Board consistent with its rules and capabilities, expedite the review and approval of the change of ownership applications and in doing so facilitate the associated transaction's completion.

Please convey my support for West Suburban Medical Center and its future.

Sincerely,

  
Earlean Collins



County Office:  
118 N. Clark St., Room 567  
Chicago, IL 60602  
Phone: (312) 603-6386  
Fax: (312) 603-9531  
www.edwinreyes.org



District Office:  
3061 N. Milwaukee Ave.  
Chicago, IL 60618  
Phone: (773) 588-1129  
Fax: (773) 588-1267

**EDWIN REYES**  
Commissioner – 8th District  
Cook County Board of Commissioners

*County Board  
Committees &  
Subcommittees*

**MEMBER**  
Audit  
Contract Compliance  
Criminal Justice  
Finance  
Health & Hospitals  
Human Relations  
Labor  
Law Enforcement  
Legislation, Intergovernmental  
& Veterans Relations  
Real Estate & Business &  
Economic Development  
Roads & Bridges  
Workforce, Job Development &  
Training Opportunities  
Zoning & Building

*Forest Preserve District  
Committees*

**CHAIR**  
Law Enforcement

**MEMBER**  
Botanic Garden  
Finance  
Labor  
Legislation & Intergovernmental  
Relations  
Real Estate  
Recreation  
Zoological

March 8, 2010

Ms. Patricia Shehorn  
Chief Executive Officer  
West Suburban Medical Center  
3 E. Erie Court  
Oak Park, IL 60302

**Re: West Suburban Medical Center and Westlake Hospital Transfer of  
Ownership to Vanguard Health Systems, Inc.**

Dear Ms. Shehorn:

Please convey my support to the Illinois Health Facilities and Services Review Board for a Certificate of Need to transfer ownership of West Suburban Medical Center and Westlake Hospital from Resurrection Health Care to Vanguard Health Systems, Inc.

West Suburban and Westlake have a huge economic impact on their communities, providing employment to thousands and millions of dollars in much needed tax revenue. Once under the ownership of Vanguard, these hospitals will be able to provide even more in tax revenue.

It is imperative to the communities served by West Suburban Medical Center and Westlake Hospital that the acquisition of these hospitals move forward without delay. I would like to see the Health Facilities and Services Review Board, consistent with its rules and capabilities, expedite the review and approval of the change of ownership applications, and in doing so facilitate the associated transaction's completion.

I will request that the Illinois Health Facilities and Services Review Board approve your application for a Certificate of Need.

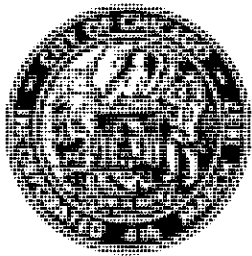
Sincerely,

A handwritten signature in cursive script that reads "Edwin Reyes".

Edwin Reyes  
Cook County Commissioner, 8<sup>th</sup> District



Printed on Recycled Paper



CITY COUNCIL

CITY OF CHICAGO

COUNCIL CHAMBER

CITY HALL - ROOM 203  
121 NORTH LA SALLE STREET  
CHICAGO, ILLINOIS 60602  
TELEPHONE: 312-744-3066  
FAX 312-744-6824

COMMITTEE MEMBERSHIPS

HEALTH  
(CHAIRMAN)

AVIATION

BUDGET AND GOVERNMENT OPERATIONS

BUILDINGS

COMMITTEES, RULES AND ETHICS

FINANCE

ZONING

ED H. SMITH

ALDERMAN, 28TH WARD

259 NORTH PULASKI ROAD  
CHICAGO, ILLINOIS 60624  
TELEPHONE: 773-533-0900  
FAX: 773-533-0199

March 9, 2010

Ms. Patricia Shehorn  
Chief Executive Officer  
West Suburban Medical Center  
3 East Erie Court  
Oak Park, Illinois 60302

RE: West Suburban Medical Center Transfer of Ownership to Vanguard Health Systems, Inc.

Dear Ms. Shehorn:

West Suburban Medical Center is important to the community I serve. That is why I offer my support for your request seeking a Certificate of Need from the Illinois Health Facilities and Services Review Board to transfer the ownership of West Suburban Medical Center from resurrection Health Care to Vanguard Health Systems, Inc.

Losing the Hospital would be a detriment to health care delivery in our community. West Suburban Medical Center offers a number of community programs and educational classes along with its top quality healthcare. The hospital provides millions of dollars in free care to an under insured population in great need. In addition, the hospital has a broad impact on the local economy, providing employment for many living in the community I serve.

It is imperative to the communities served by West Suburban Medical Center that the acquisition of this hospital moves forward without delay. I would like to see the Health Facilities and Services Review Board, consistent with its rules and capabilities, expedite the review and approval of the change of ownership applications, and in doing so facilitate the associated transaction's completion.

Vanguard has made a commitment to supporting the work that West Suburban has done for nearly a century. West Suburban's continued mission is important to health care and the local economy. It is vitally important that it remains in service.

Sincerely,

Ed H. Smith  
Alderman 28<sup>th</sup> Ward







# CITY COUNCIL

## CITY OF CHICAGO

COUNCIL CHAMBER  
CITY HALL - ROOM 300  
121 NORTH LA SALLE STREET  
CHICAGO, ILLINOIS 60602  
TELEPHONE: 312-744-8019  
FAX: 312-744-4852

### COMMITTEE MEMBERSHIPS

ENERGY, ENVIRONMENTAL PROTECTION  
& PUBLIC UTILITIES  
(VICE CHAIRMAN)

RULES AND ETHICS

ECONOMIC AND CAPITAL DEVELOPMENT

PARKS AND RECREATION

POLICE AND FIRE

AVIATION

BUDGET AND GOVERNMENT OPERATIONS

TRAFFIC CONTROL AND SAFETY

### EMMA M. MITTS

ALDERMAN, 37<sup>TH</sup> WARD  
5344 WEST NORTH AVENUE  
CHICAGO, ILLINOIS 60639  
TELEPHONE 773-745-2894  
FAX 773-745-3749

E-Mail: [emitts@cityofchicago.org](mailto:emitts@cityofchicago.org)

March 8, 2010

Ms. Patricia Shehorn, Chief Executive Officer  
West Suburban Medical Center  
3 E. Eric Court  
Oak Park IL, 60302

**Re: West Suburban Medical Center Transfer of Ownership to Vanguard Health Systems, Inc.**

Dear Ms. Shehorn:

Please convey my support to the Illinois Health Facilities and Services Review Board for a Certificate of Need to transfer ownership of West Suburban Medical Center from Resurrection Health Care to Vanguard Health Systems, Inc.

The continued mission of this 100 year old institution is important to the quality of health care in my community. Its loss would be a detriment to the future health of my constituents and those living and working on the West Side of Chicago.

West Suburban has a huge economic impact on the area, providing employment to thousands and millions of dollars in much needed tax revenue. Once under the ownership of Vanguard, the hospital will be able to provide even more in tax revenue.

It is imperative to the communities served by West Suburban Medical Center that the acquisition of this hospital move forward without delay. I would like to see the Health Facilities and Services Review Board, consistent with its rules and capabilities, expedite the review and approval of the change of ownership applications, and in doing so facilitate the associated transaction's completion.

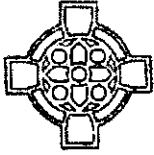
I will request that the Illinois Health Facilities and Services Review Board approve your application for a Certificate of Need.

Sincerely,



Emma Mitts, Alderman 37<sup>th</sup> Ward





## CHURCH OF ST. GILES

1025 Columbian Avenue  
Oak Park, Illinois 60302-1327  
708-383-3430 FAX 708-383-8644  
stgiles@stgilesparish.org

### PARISH STAFF

Rev. Carl Morello  
Pastor

Rev. James Hearne  
Associate Pastor

Rev. Edward P. Salmon  
Resident

Ms. Rita Behrendt  
Parish Secretary

Ms. MaryEllen Casselman  
Coordinator of Religious  
Education

Ms. Linda Czekalski  
Parish Manager

Mrs. Mary Jane Gage  
Bulletin Editor/Acccts. Admn.

John and Lois Henricks  
Deacon Couple

Mrs. Lois Henricks  
Ministry Coordinator

Ms. Susan Kaszynski  
Music/Liturg Director

Ms. Theresa Matthews  
Coordinator of Youth Ministry

Sr. Mary McNulty, O.P.  
Director of Adult Formation

Mrs. Susan Poetzel  
Principal, St. Giles School

### PARISH COUNCIL MEMBERS

Co Chairs:  
Mrs. Marrey Picciotti  
Mr. Robert Roscoe

Secretary:  
Mr. Richard White

Mr. Doug Aller  
Mrs. Mury Cozzens  
Ms. Trudi Goggin  
Mrs. Mary Kastenholz  
Ms. Christine Malagoli  
Mrs. Grace Reilly  
Ms. Sherry Spencer

February 19, 2010

Mrs. Patricia Shehorn  
Chief Executive Officer  
West Suburban Medical Center  
3 E. Erie Court  
Oak Park, IL 60302

RE: West Suburban Medical Center Transfer of Ownership to Vanguard  
Health Systems, Inc.

Dear Pat:

I am writing today to convey my support for Resurrection Health Care's sale of West Suburban Medical Center to Vanguard Health Systems, Inc.

West Suburban Medical Center is a vital resource for our community, serving Oak Park, Chicago and the surrounding suburbs. Beyond the excellent medical care the hospital provides, West Suburban Medical Center offers several free programs and medical screenings to the community.

With more than one hundred years of medical advancement, I look forward to seeing how our community hospital will move forward with Vanguard. Please convey my support to the Illinois Health Facilities and Services Review Board during this Certificate of Need process.

Sincerely,

Rev. Carl Morello  
Pastor

As the sacramental community of St. Giles,  
we are inspired by Jesus Christ to live His teachings as grateful disciples.  
We do this through worship, education, spiritual formation and service.  
Mission Statement 2005

SPRINGFIELD OFFICE:  
124 STATE CAPITOL  
SPRINGFIELD, ILLINOIS 62706  
217/782-5304 PHONE  
217/558-4607 FAX

DISTRICT OFFICE  
5807 W. 35TH STREET  
CICERO, ILLINOIS 60804  
708/656-2002 PHONE  
708/656-7608 FAX  
EMAIL: msandoval@senatedem.ilga.gov



ILLINOIS STATE SENATOR  
**MARTIN A. SANDOVAL**  
12TH LEGISLATIVE DISTRICT

COMMITTEES:  
CHAIRMAN:  
**TRANSPORTATION**  
MEMBER:  
APPROPRIATIONS II  
LICENSED ACTIVITIES  
ENERGY

April 20, 2010

Brian Lemon  
Chief Executive Officer  
MacNeal Hospital  
3249 S. Oak Park Avenue  
Berwyn, Illinois 60402

Dear Mr. Lemon:

Please convey my support to the Illinois Facilities and Services Review Board for a Certificate of Need to transfer ownership of West Suburban Hospital and Westlake Hospital from Resurrection Health Care to Vanguard Health Systems, Inc.

Vanguard Health Systems owns two hospitals in Chicago area, MacNeal Hospital, which joined Vanguard in 2000 and Louis A. Weiss Memorial Hospital in 2002. These hospitals have long standing reputations of serving Berwyn and Chicago's north side communities. Under Vanguard's ownership, MacNeal and Weiss have improved their reputations of providing high-quality health care services and both hospitals provide Medicaid and Medicare services on par with not-for-profit hospitals in their respective markets.

It is imperative to the communities served by West Suburban Medical Center and Westlake Hospital that the acquisitions of these hospitals move forward without delay. I would like to see the Health Facilities and Services Review Board, consistent with its rules and capabilities, expedite the review and approval of the change of ownership applications and in doing so facilitate the associated transactions completion.

I request that Illinois Health Facilities and Services Review Board approve the application for a Certificate of Need.

Sincerely,

A handwritten signature in cursive script that reads "Martin A. Sandoval".

Honorable Martin A. Sandoval

**District Office:**  
2137 S. Lombard, Suite 205  
Cicero, Illinois 60804  
Phone: (708) 222-5240  
Fax: (708) 222-5241



**Committees:**

- Appropriations - Elementary & Secondary Education
- Appropriations - Human Services
- Consumer Protection
- Disability Services
- Health & Healthcare Disparities
- Labor
- Medicaid Reform, Family & Children

**Capitol Office:**  
264-S Stratton Building  
Springfield, Illinois 62706  
Phone: (217) 782-8173  
Fax: (217) 558-1844

Illinois House of Representatives  
**Elizabeth "Lisa" Hernandez**  
State Representative • 24th District

April 20, 2010

Brian Lemon  
Chief Executive Officer  
MacNeal Hospital  
3249 S. Oak Park Avenue  
Berwyn, Illinois 60402

Dear Mr. Lemon:

Please convey my support to the Illinois Facilities and Services Review Board for a Certificate of Need to transfer ownership of West Suburban Hospital and Westlake Hospital from Resurrection Health Care to Vanguard Health Systems, Inc.

Vanguard Health Systems owns two hospitals in Chicago area, MacNeal Hospital, which joined Vanguard in 2000 and Louis A. Weiss Memorial Hospital in 2002. These hospitals have long standing reputations of serving Berwyn and Chicago's north side communities. Under Vanguard's ownership, MacNeal and Weiss have improved their reputations of providing high-quality health care services and both hospitals provide Medicaid and Medicare services on par with not-for-profit hospitals in their respective markets.

It is imperative to the communities served by West Suburban Medical Center and Westlake Hospital that the acquisitions of these hospitals move forward without delay. I would like to see the Health Facilities and Services Review Board, consistent with its rules and capabilities, expedite the review and approval of the change of ownership applications and in doing so facilitate the associated transactions completion.

I request that Illinois Health Facilities and Services Review Board approve the application for a Certificate of Need.

Sincerely,

A handwritten signature in black ink, appearing to read "Elizabeth Hernandez", with a long, sweeping flourish extending to the right.

Elizabeth Hernandez  
State Representative  
24<sup>th</sup> District



Office of  
the President

7900 West Division Street  
River Forest, IL 60305

708 524-6817 v  
708 488-5157 f

dompres@dom.edu  
www.dom.edu

February 18, 2010

Mrs. Patricia Shehorn  
Chief Executive Officer  
West Suburban Medical Center  
3 E. Erie Court  
Oak Park, IL 60302

**Re: West Suburban Medical Center Transfer of Ownership to  
Vanguard Health Systems, Inc.**

Dear Pat:

I write to support Resurrection Health Care's sale of West Suburban Medical Center to Vanguard Health Systems, Inc. West Suburban continued service to Oak Park and the surrounding area is important to the overall health of the region.

West Suburban has been a valued community service provider for almost 100 years. The medical center has evolved with the ever changing health care industry. Most recently, the opening of a state-of-the-art emergency room made available the latest technology and related emergency facilities for area residents.

It is important that West Suburban Medical Center continues its service to the Oak Park area, including the West Side of Chicago. Therefore, I plan to encourage the Illinois Health Facilities and Services Review Board to approve a Certificate of Need for the transfer of ownership to Vanguard Health Systems, Inc.

Sincerely,

Donna M. Carroll  
President

DISTRICT OFFICE:

1836 W. 35TH STREET  
CHICAGO, ILLINOIS 60609  
PH: (773) 843-1200  
FAX: (773) 843-9500

SPRINGFIELD OFFICE:

109 STATE CAPITOL  
SPRINGFIELD, ILLINOIS 62706  
PH: (217) 782-2855  
FAX: (217) 557-5148



COMMITTEES:

APPROPRIATIONS ELEMENTARY  
& SECONDARY EDUCATION  
BUSINESS & OCCUPATIONAL LICENSES  
EXECUTIVE  
FINANCIAL INSTITUTIONS  
PERSONNEL & PENSION

STATE OF ILLINOIS  
**EDWARD ACEVEDO**  
ASSISTANT MAJORITY LEADER  
STATE REPRESENTATIVE • 2ND DISTRICT

April 20, 2010

Brian Lemon  
Chief Executive Officer  
MacNeal Hospital  
3249 S. Oak Park Avenue  
Berwyn, Illinois 60402

Dear Mr. Lemon:


Please convey my support to the Illinois Facilities and Services Review Board for a Certificate of Need to transfer ownership of West Suburban Hospital and Westlake Hospital from Resurrection Health Care to Vanguard Health Systems, Inc.

Vanguard Health Systems owns two hospitals in Chicago area, MacNeal Hospital, which joined Vanguard in 2000 and Louis A. Weiss Memorial Hospital in 2002. These hospitals have long standing reputations of serving Berwyn and Chicago's north side communities. Under Vanguard's ownership, MacNeal and Weiss have improved their reputations of providing high-quality health care services and both hospitals provide Medicaid and Medicare services on par with not-for-profit hospitals in their respective markets.

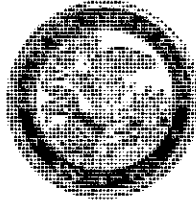
It is imperative to the communities served by West Suburban Medical Center and Westlake Hospital that the acquisitions of these hospitals move forward without delay. I would like to see the Health Facilities and Services Review Board, consistent with its rules and capabilities, expedite the review and approval of the change of ownership applications and in doing so facilitate the associated transactions completion.

I request that Illinois Health Facilities and Services Review Board approve the application for a Certificate of Need.

Sincerely,

  
Edward Acevedo, Representative  
IL House of Representatives - 2<sup>nd</sup> District

ILLINOIS STATE SENATE



□ 123 State Capitol  
Springfield, IL 62706

□ 1836 W. 35<sup>th</sup> Street  
Chicago, IL 60609

ANTONIO MUÑOZ  
MAJORITY CAUCUS CHAIRMAN  
STATE SENATOR • 1<sup>ST</sup> DISTRICT

April 20, 2010

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I request that Illinois Health Facilities and Services Review Board approve the application for a Certificate of Need.

Sincerely,

A handwritten signature in cursive script that reads "Antonio Muñoz".

Antonio Muñoz  
State Senator  
1<sup>st</sup> District