

PUBLIC HEARING REPORT

PROJECT: 10-013 WESTLAKE HOSPITAL

DATE: APRIL 26, 2010

PLACE: MELROSE PARK VILLAGE HALL
1000 N. 25TH STREET
MELROSE PARK, ILLINOIS 60160

TIME: 9:00 A.M.

PUBLIC HEARING OFFICER
ILLINOIS DEPARTMENT OF PUBLIC HEALTH

- KAREN HALL

600 INDIVIDUALS WERE IN ATTENDANCE

7 INDIVIDUALS TESTIFIED IN OPPOSITION

40 INDIVIDUALS TESTIFIED IN SUPPORT

RECEIVED

APR 28 2010

HEALTH FACILITIES &
SERVICES REVIEW BOARD

1073

Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St NAME: Westlake Hospital Time: 9:00 a.m.
Melrose Park, IL 60160

TESTIMONY TO SUPPORT PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	Sister Patricia Ann Koehalle	Resurrection Health Care	Chicago	Both
✓ 2	Temp Pilgrina	Vanguard Health Systems	Nashville	Both
✓ 3	Pat Shehorn	Westlake Hospital	Melrose Park	Both
✓ 4	Ronald Seprico	Melrose Park	Melrose Park	Both
✓ 5	Brian Lennon	MacNeal Hospital	Berwyn	Both
✓ 6	Frank Molinaro	Ureter Hospital	Chicago	Both
✓ 7	Claudio Halzer	Mount Carmel	Melrose Park	Both
✓ 8	Dr. Glen Kushner	Westlake Hospital	Melrose Park	Both
✓ 9	Sara Skarka	Westlake Hospital	Melrose Park	Both
✓ 10	Esther Corpuz	MacNeal	Berwyn	
✓ 11	Donald Corvone	self	Melrose Park	Both
✓ 12	Rick Beltrame	Melrose Park Fire Dept	Melrose Park	Both
✓ 13	Luern ReLmutter	Melrose	Chicago	Both
✓ 14	Cris Pope	Self	Melrose Park	Both
✓ 15	Carmen Velasquez	Allina Medical Center	Melrose Park	Both

2

2013

Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall

PROJECT #10-013

Date: April 26, 2010

Address: 1000 N 25th St
Melrose Park, IL 60160

NAME: Westlake Hospital

Time: 9:00 a.m.

TESTIMONY TO SUPPORT PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	Paul Zimmerman	Paul Benjamin	BEAVER, OAK PARK	ORAL/BOTH
✓ 2	ELBA ARRODAS	Police Station	Melrose Park	ORAL/BOTH
✓ 3	John Young	Executive Director, YMCA	Melrose Park	ORAL/BOTH
✓ 4	Dalei Suckey	President	Melrose Park	ORAL/BOTH
✓ 5	Raymond Sulek	employee	Melrose Park	ORAL/BOTH
✓ 6	Steve Bogoy	employee	Melrose Park	ORAL/BOTH
✓ 7	Wynne Brown	employee	Melrose Park	ORAL/BOTH
✓ 8	Heather Vanburg	Mayor, Maywood	Maywood	ORAL
✓ 9	Danny Davis	Commissioner	Melrose Park	ORAL
✓ 10	Cathy Steinberg	Melrose Park Chamber of Commerce	Melrose Park	ORAL
✓ 11	James Gindqvist	for Bishop Claude Fortas	Melrose Park	ORAL
✓ 12	Pastor Tom Johnson	St. Paul Catholic Church	Melrose Park	ORAL
✓ 13	MARTIN SANDOVAL	STATE SENATOR		BOTH
14				
15				

Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall

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#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	Westlake Hospital Medical Exec	Westlake Hospital	Melrose Park	Both
✓ 2	Sylvia Villa	Illinois Welcoming Center	Melrose Park	Both
✓ 3	Westlake Hospital Leadership team	Westlake Hospital	Melrose Park	Both
✓ 4	Morlene Scoll	Self	Melrose Park	Both
✓ 5	Dr. West Primera Physician Assistant	Dr. West Primera Physician As	Melrose Park	Both
✓ 6	Commissioner Tony Pasvica	Cook County	Melrose Park	Both
✓ 7	Commissioner Edwina Reyes	Cook County	Melrose Park	Both
✓ 8	Senator Martin Sandovici	Illinois	Melrose Park	Both
✓ 9	Representative Lisa Hernandez	Illinois	Melrose Park	Both
✓ 10	Representative Edward Avarado	Illinois	Melrose Park	Both
✓ 11	Senator Anthony Munoz	Illinois	Melrose Park	Both
✓ 12	Rep. Karen Verbeurgh	Illinois	Melrose Park	Both
✓ 13	Seanne Frey	Chicago Association of Health	Chicago	Both
14				
15				

1091

Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St NAME: Westlake Hospital Time: 9:00 a.m.
Melrose Park, IL 60160

TESTIMONY TO OPPOSE PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	Doug Woodson	AFSCME Council 31/HEALT	Forest Park	Both
✓ 2	Shirley Brown	Westlake	Bellwood	Both
✓ 3	Bernice Grant	West Suburban	Cicero	Both
✓ 4	Margie Schlags	Hausman Medium Bakery	Chicago	Oral
✓ 5	Marsha Middle	Westlake	Cicero	Oral
✓ 6	Margaret Lyons	Consumers Union	Chicago	Both
✓ 7	Oscar Galdosa	Westlake	Melrose Plk	Both
✓ 8	Shana Herrera	West Sub Med Center	Rosem	Both
✓ 9	Lorenzo Avila	Westlake	Melrose Plk	Both
✓ 10	No Pattern	AFSCME	Chicago	Both
✓ 11	Linda Smith	Melrose Pl. resident		Both
12	Patricia Peterson	Westlake	Chicago	Both
13				
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15				

Hold to leave

Testimony of Sister Patricia Ann Koschalke, CSFN
Chairperson, Resurrection Health Care Sponsorship Board

April 26, 2010

I am Sister Patricia Ann Koschalke, a member of the Religious Congregation of the Sisters of the Holy Family of Nazareth. I would like to welcome several other Sisters who have joined us here today, including Sister Clara Frances Kusek, Sister Donna Marie Wolowicki, Sister Mary Paul Schultz, Sister Rita Mary Ganser, Sister M. Florence Schultz, Sister Christine Maria, Sister Kathleen Skrocki, and Sister Virginia Ann Wanzek, all of members of the Congregation of the Sisters of the Resurrection. I would also like to welcome Sister, Elizabeth Trembczynski, and Sister Antonia Klausner, both members of the Religious Congregation of the Sisters of the Holy Family, like myself.

I am also pleased to see the hundreds of supporters of this Certificate of Need who have taken time out of their day to be here today to be with us.

I Chair the Sponsorship Board and serve on the Board of Directors of Resurrection Health Care, which is responsible for the direction of this comprehensive health system. Prior to my Board experience, I served as the Chief Executive Officer of Holy Family Medical Center for 23 years, where I gained a deep understanding of the health care needs of communities.

My testimony summarizes the mission discernment process regarding the sale of Westlake Hospital and West Suburban Medical Center to Vanguard Health Systems, Inc. Vanguard currently operates 15 hospitals including two in the Chicago area and runs three managed care plans. The company has experience purchasing and operating faith-based health care providers; St. Vincent's, a Catholic hospital in Worcester, MA, and Baptist Health System in San Antonio, Texas.

All assets associated with the operation of both hospitals, and the outpatient campus in River Forest are included in the transaction.

I want to stress that a timely and efficient review and approval of this Certificate of Need is essential to the continuation of health care services at these two facilities. Resurrection Health Care will be unable to continue operation of the facilities as they exist today—and despite much effort, no other potential purchasers have expressed interest in continuing the operation of these facilities.

Resurrection Health Care's Mission Statement proclaims, "RHC exists to witness God's sustaining love through compassionate, family-centered care." A significant portion of Resurrection Health Care's operating losses are associated with these two hospitals. Keeping these providers in our System puts the rest of the RHC System at risk. We will be unable to "witness love through compassionate, family-centered care" in the communities served by our remaining hospitals and facilities if we continue to provide operating subsidies to West Suburban and Westlake.

The RHC mission statement also proclaims, "Motivated by a reverence for life and respect for those we serve, we are committed to improving the health and well-being of our community." The community that RHC serves has expanded significantly since 1997—from two hospitals to eight hospitals and a broad spectrum of other services and programs. Unfortunately, given our financial situation, Resurrection now needs to focus on a smaller market area and our strongest providers to improve the health and well-being of patients in those core markets.

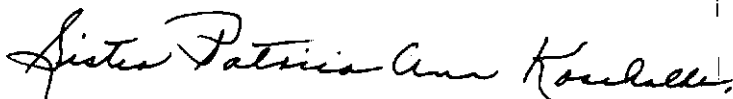
Finally, our mission statement proclaims, "We promote a climate that empowers all of us to effectively steward our human and financial resources." RHC has very limited resources with respect to capital and management personnel. As good stewards, we are at a juncture at which we need to scale down to strengthen our remaining providers and focus on assuring our long-term ability to continue our mission. As one of the leaders of the System's Sponsors, this is very important to me and my fellow Sisters.

Market forces and a severe economic downturn are affecting many providers—overall volumes and net reimbursement are down and a continued shift to non-acute settings is evident. National health care reform is now a reality. State and Federal governments and other payors will be reforming payment mechanisms to reward high quality, integrated, evidenced-based care.

The vision for Resurrection Health Care is to become an "accountable healthcare organization." This vision places more importance on keeping patients healthy and coordinating their care than on owning and operating acute care hospitals. RHC must focus its limited resources on fewer markets and services and build enhanced capabilities needed to succeed in this new environment of health care reform.

No other viable options to transferring ownership of these hospitals have been found, despite extensive study. Since closure of either or both hospitals was considered undesirable, given the massive loss of jobs that would result, the only viable option remaining was divestiture of the facilities. RHC sought to identify a suitable buyer to take over the hospitals, one who would have sufficient resources to invest and assure their continued operation into the future. We believe the transfer of ownership to Vanguard Health Systems is the best option for the communities served by these facilities, and the physicians and employees who work there. Thank you for the opportunity to share this important message with you.

Respectfully submitted,



Sister Patricia Ann Koschalke, C.S.F.N. *CSAN*
Chairperson, Sponsorship Board
Resurrection Health Care

**Testimony from Trip Pilgrim
Senior Vice President and Chief Development Officer
Vanguard Health Systems**

***Hearing on a Certificate of Need Proposal to Transfer Control of West Suburban
Medical Center and Westlake Hospital from Resurrection Health Care Corporation to
Vanguard Health Systems***

April 26, 2010

Good morning/afternoon. My name is Trip Pilgrim, and I am currently the Senior Vice President & Chief Development Officer for Vanguard Health Systems. I have worked for Vanguard in various capacities over the last nine years and am the company's point person who has been working with Resurrection as this transaction has moved forward.

Thank you for the opportunity to speak today as the Illinois Health Facilities and Services Review Board considers the proposed transfer of ownership of West Suburban Medical Center and Westlake Hospital from Resurrection Health Care Corporation to Vanguard Health Systems.

I want to begin by expressing my deep appreciation for the many community organizations, elected officials and regular citizens who have already expressed their support for these applications.

Our company provides health care services to a diverse group of patients and communities through 15 hospitals and facilities located in four states, including two facilities here in Chicago.

Our more than 20,000 employees bring to the table with them a broad spectrum of experience – from clinical care, operations, contracting and finance to purchasing, human resources and community relations.

Our company also has a track record of investment and growth. Over the last five years, Vanguard has funded capital expenditures of over \$950 million and increased its workforce by approximately 5,000 employees nationwide.

I am proud to be here today to talk about Vanguard's desire to expand the services we provide in the Chicagoland area. Our commitment to this region first started in 2000 with the purchase of MacNeal Hospital and continued in 2002 when Weiss Memorial Hospital joined our family.

Vanguard embraces the communities which it serves and is committed to ensuring that residents never have to leave their community to find access to the highest level of care and services. That is our philosophy and that is the level of service we provide.

As was, *and still is*, the case with MacNeal and Weiss, we respect our hospitals' autonomy and firmly believe in maintaining local authority.

Vanguard owns the physical assets of MacNeal and Weiss. But it is our teams of local administrators, medical professionals and employees who own their operations, set their policies and help to make the hospitals successful. If the proposed purchase is approved, we will bring the same philosophy to West Suburban and Westlake because we know this is a model that works for our hospitals and the patients they serve.

Vanguard has a long track record of success in strengthening the hospitals we own through significant capital investment and thought leadership that enhances their efficiency and, most importantly, improves clinical care and the experience for the patient. The communities we serve have seen healthcare improve as a result of our efforts. Simply put, we don't buy hospitals to maintain the status quo or to close them.

We are committed to developing urban-based, integrated health delivery systems. Therefore, we purchase hospitals as a part of our desire to develop these urban systems, to improve their clinical care, enhance the quality of services, increase patient satisfaction and grow the number of patients we serve. To that end, I have a lot of recent and personal experience.

When Vanguard purchased the Baptist Health System in San Antonio in January 2003, I had the great opportunity to serve there in a senior role and eventually as President and CEO of the system.

Like West Suburban and Westlake, Baptist Health was facing significant financial and operational challenges when we acquired it. We set ambitious goals for the system and reached out to San Antonio's diverse community with the goals of ensuring the system's solvency, improving its clinical care and involving the community in its turnaround.

In the last seven years, we have made capital investments of over \$450 million into the system, including upgrading and renovating facilities, expanding services and acquiring new clinical technologies. The result was many clinical firsts for the city of San Antonio and a significant growth in the numbers of patients we cared for. In Bexar County alone, our market share grew from 28.5% to almost 36%.

We also own a nursing school. In 2003 there were 125 students; today there are over 500 students.

Growth is a good thing, especially for creating jobs. When Vanguard acquired the BHS in 2003, there were approximately 4,500 employed by BHS. Currently there are over 6,000 employed.

I am also proud to say the culture we developed in San Antonio has resulted in BHS being among the top contributors, *year in year out*, to the United Way of San Antonio. The BHS family was among those leading efforts in San Antonio to provide assistance to coastal evacuees as a result of Katrina and Rita, and later Ike. This year, our entire Vanguard family raised \$162,000 for Haiti, which was matched by the company for a total of \$325,000.

Vanguard also recognized the challenges facing San Antonio's uninsured population, as Texas has the highest uninsured rate in the country. Among participating in numerous other community-based programs committed to serving historically underserved populations, we helped form a fully-staffed primary care center devoted exclusively to serving the region's working uninsured.

It is this experience, and similar ones from throughout the country, that we bring with us to West Suburban and Westlake hospitals.

Vanguard recognizes the significant responsibility that we have to provide care to the ENTIRE community we serve. In 2009 alone, our hospitals and health care facilities provided approximately \$100 million in charity care and over \$300 million of uncompensated care nationwide.

Right here in Chicagoland, among the region's largest hospitals, including not-for-profits, MacNeal and Weiss are consistently ranked in the upper echelon of hospitals that are most committed to charity care. This was reported on by *Crain's Chicago Business* just this past October.

According to data collected by the Illinois Department of Public Health, our hospitals in this region rank in the upper echelon of those who provide charity care.

MacNeal was one of six Chicago-area hospitals that pay taxes and spent a larger percentage of its revenue on a combination of charity care and treatment of public aid patients compared to the majority of the area's 20 largest non-profit hospitals.

That same data indicated that Weiss also spent more on charity care last year than half of the area's 20 largest hospitals.

In addition, nearly 80 percent of Weiss patients, and 55 percent of MacNeal patients, are either Medicare or Medicaid beneficiaries, programs that regularly fail to reimburse for the cost of the services that we provide.

Our hospitals are proud partners with the communities in which they operate. Our doctors, nurses and staff serve on the boards of neighborhood charities, schools, community organizations and religious groups. This includes the Alivio Medical Center, Chicago Health Outreach and Apna Ghar – just to name a few. Our investment in West Suburban and Westlake will allow us to continue and expand these partnerships, start new ones and ensure that critical medical care continues to be available in the Oak Park and Melrose Park communities.

Let me make clear that the challenges facing West Suburban and Westlake are significant and will be difficult to overcome. Moreover, the proposals we are talking about today are very different than that which Vanguard is currently involved in Detroit, Michigan. That is because these are very different organizations and the two situations are very different.

The Detroit Medical Center is a \$2 billion, 7 hospital system with over 12,000 employees. It provides world class clinical care and has achieved national recognition. The DMC has been identified by both *US News and World Report* and the Leapfrog Group as among the top clinical providers in the United States.

The DMC has three Magnet Status Nursing Hospitals and a world class Children's Hospital. They also have a world class Rehabilitation Hospital specializing in the treatment of traumatic spinal injuries. Also, the DMC is the primary teaching system for Wayne State Medical School, the largest single

campus medical school in the country. They have received national recognition for its Electronic Medical Record. And, they have been operating in the black for the last seven years.

In stark contrast, West Suburban and Westlake together are a fraction of the size of the DMC, and they are financially challenged facilities. Both hospitals have operated in the red for the last five years and, together, have lost a combined \$166 million during this time.

As you have heard, Resurrection approached us after concluding that in order to strengthen their overall system, they needed to divest these two facilities. In addition to Vanguard, Resurrection contacted other systems, including non-profits and for profit systems, Catholic Systems and secular systems. And other than Vanguard, there was no interest. It was our understanding then – *and still is today* – that if Vanguard had not been interested, then the future existence of these facilities as they are currently configured would have been in serious jeopardy.

But we are interested. As does Resurrection, we believe that these two hospitals have a reason to exist and can continue to serve their communities for years to come. Also, given the neighborhoods that MacNeal Hospital serves are close to those neighborhoods which are currently served by West Suburban and Westlake, we believe there are opportunities to gain some efficiencies that can make the overall system more viable.

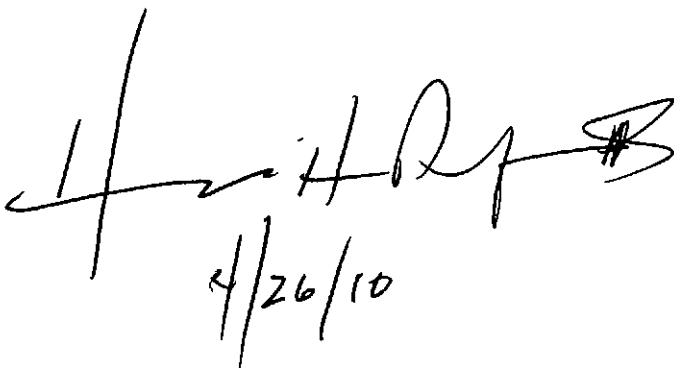
We have done our due diligence and made our offer to acquire West Suburban and Westlake with our eyes wide open. Turning around these facilities will not be easy, and the challenges will be many, not the least of which is the continuing ability of Illinois Medicaid to reimburse providers at some level approximating the cost of treating Illinois Medicaid recipients.

However, Vanguard is willing to take on these challenges – and the risks that come with them – because we believe these facilities can not only survive, but thrive. We believe these hospitals are vital to the communities they serve and are committed to seeing them succeed.

We are fully aware of the financial investment and work that will be needed to be successful at West Suburban and Westlake to put them in a position to grow in the future because we have done it before. We've done it here in Chicago. And we have done it in San Antonio, Arizona and Massachusetts.

As the process moves forward, we welcome the opportunity to work with the Illinois Facilities and Services Review Board, appropriate state agencies and the Oak Park, Melrose Park and neighboring communities in turning West Suburban and Westlake into the facilities that we can all be proud of.

Thank you.



4/26/10

Illinois Health Facilities and Services Review Board
525 West Jefferson St., 2nd floor
Springfield, IL 62761

Re: Vanguard Health Systems applications to acquire West Suburban Medical Center (10-014) and Westlake Hospital (10-013)

My name is Doug Woodson and I'm an organizer with AFSCME Council 31. Our union has been working with employees of the Resurrection Health Care system who are seeking to form a union so that they may have a voice in the decisions that affect their work lives and their ability to provide high quality care to their patients.

These union activists are motivated by a belief that a genuine voice for employees through a union will lead to higher quality, and ultimately more financially successful, hospitals.

It is in this spirit that AFSCME Council 31 urges the Board to demand more from Vanguard and Resurrection regarding the change of ownership of Westlake and West Suburban hospitals.

Employees of Westlake and West Suburban have worked, with little recognition and under increasingly difficult conditions, to provide the best possible care to residents of the West Suburbs and the West Side of Chicago. Today you will hear from many of these employees about why they deserve more from Vanguard and Resurrection than a mere sixty days of job security.

Employees will be joined by area residents who will testify that their communities deserve a full ten year commitment from Vanguard to keep the hospitals open. Vanguard has made this commitment in its application to acquire Detroit Medical Center. We urge the Board to make the corporation demonstrate the same commitment to Westlake and West Suburban.

Members of the community and AFSCME will also raise concerns about Vanguard's commitment to quality care at its Chicago-area hospitals and its capacity to invest in the kinds of bedside resources that will improve Westlake and West Suburban.

AFSCME Council 31 recognizes the challenges of providing health care in today's difficult market. But this deal between Resurrection and Vanguard places the burden of difficult times squarely on the shoulders of dedicated employees and patients.

AFSCME Council 31 urges the Board to guarantee that any transfer of ownership of Westlake and West Suburban include a ten year commitment to keep the hospitals open and a real commitment to the employees who make these hospitals run.

**IHFSRB Project 10-013
WESTLAKE HOSPITAL
April 26, 2010**

**TESTIMONY OF
Pat Shehorn
Executive Vice President and CEO
Westlake Hospital**

My name is Pat Shehorn. I am the Executive Vice President and CEO at Westlake Hospital. I have been with Westlake Hospital for eleven years. I am here today to voice my support for the transfer of ownership of Westlake Hospital from Resurrection Health Care to Vanguard Health Systems, Inc.

Westlake Hospital has been serving Melrose Park, Maywood, Bellwood and Proviso Township for over 80 years. We are a community hospital at our core, a resource for the community, a neighbor and an employer for many residents. We are the kind of hospital that has seen generation after generation walk through our doors. We have been an employer for entire families at one point or another. We are a hospital with a long-term medical staff and employee workforce. Many have spent their entire careers at Westlake dedicated to serving a changing community, always adapting and responding to the communities evolving needs. Westlake is the kind of hospital that makes you feel welcome no matter who you are, where you come from or what language you speak. Over the years we have made great strides and strengthened our relationships with our community. We have been fortunate to have partnered with the Westlake Health Foundation and have been the benefactor of numerous grants. These grants have enabled us to implement innovative programs such as a certified medical interpreter program that has served as a model within Resurrection Health Care and throughout hospitals in the

Chicago land area. We have provided thousands of screenings and many programs for families in our community. We are always encouraged by the community's response to the many programs we have offered, programs that have made a difference in the lives of the people in the community, programs that have saved lives, programs that range from offering mammograms to uninsured women in Proviso Township to implementing nutrition and health programs in our local schools and within the Village to combat the nation's childhood obesity crisis.

Nonetheless, despite our many successes helping to improve the health of our community, our financial losses bring us to a crossroad in our history. We have been a part of Resurrection Health Care for 12 years and together have remained committed to serving our community. However, we are painfully aware that Resurrection Health Care can no longer sustain the financial losses at Westlake Hospital and its other entities and also re-invest in much needed facility infrastructure and technology.

We feel blessed that Vanguard Health System wants Westlake as part of its system.

Vanguard has expressed a commitment, just as they have for the past 10 years at MacNeal, to strengthening Westlake so that we can continue working in our community to improve the health and wellbeing of those who live here. Vanguard has committed to keep our dedicated, caring, compassionate employees and physicians who care for the people of our community as they would care for members of their own family. We are confident that the transfer of ownership to Vanguard provides us with continued viability. We have received a ground swell of support from community leaders, residents, our medical staff and employees. We are dedicated to caring out our mission of care. We also

recognize that the livelihood of many employees, physicians and local businesses are at stake if the transfer of ownership does not take place.

I appreciate the opportunity to voice my support for the transfer of ownership of Westlake Hospital. I also respectfully request the board's efficient and timely review of this application in order to protect employment and investment in this community and to ensure that the much needed medical care for patients in our community is in no way interrupted or discontinued.

Respectfully Submitted,

A handwritten signature in cursive script, appearing to read "Pat Shehorn".

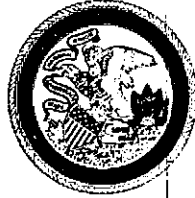
Pat Shehorn

Executive Vice President and CEO

Westlake Hospital

SPRINGFIELD OFFICE:
124 STATE CAPITOL
SPRINGFIELD, ILLINOIS 62706
217/782-5304 PHONE
217/558-4607 FAX

DISTRICT OFFICE
5807 W. 35TH STREET
CICERO, ILLINOIS 60804
708/656-2002 PHONE
708/656-7608 FAX
EMAIL: msandoval@senatedem.ilga.gov



ILLINOIS STATE SENATOR
MARTIN A. SANDOVAL
12TH LEGISLATIVE DISTRICT

COMMITTEES:
CHAIRMAN:
TRANSPORTATION
MEMBER:
APPROPRIATIONS II
LICENSED ACTIVITIES
ENERGY

April 20, 2010

Brian Lemon
Chief Executive Officer
MacNeal Hospital
3249 S. Oak Park Avenue
Berwyn, Illinois 60402

Dear Mr. Lemon:

Please convey my support to the Illinois Facilities and Services Review Board for a Certificate of Need to transfer ownership of West Suburban Hospital and Westlake Hospital from Resurrection Health Care to Vanguard Health Systems, Inc.

Vanguard Health Systems owns two hospitals in Chicago area, MacNeal Hospital, which joined Vanguard in 2000 and Louis A. Weiss Memorial Hospital in 2002. These hospitals have long standing reputations of serving Berwyn and Chicago's north side communities. Under Vanguard's ownership, MacNeal and Weiss have improved their reputations of providing high-quality health care services and both hospitals provide Medicaid and Medicare services on par with not-for-profit hospitals in their respective markets.

It is imperative to the communities served by West Suburban Medical Center and Westlake Hospital that the acquisitions of these hospitals move forward without delay. I would like to see the Health Facilities and Services Review Board, consistent with its rules and capabilities, expedite the review and approval of the change of ownership applications and in doing so facilitate the associated transactions completion.

I request that Illinois Health Facilities and Services Review Board approve the application for a Certificate of Need.

Sincerely,

A handwritten signature in cursive script that reads "Martin A. Sandoval".

Honorable Martin A. Sandoval

Shirley Brown
Testimony
Illinois Health Facilities and Services Review Board Public Hearing
Monday, April 26

Re: Vanguard Health Systems application - Westlake Hospital (10-013)

My name is Shirley Brown. I have worked as a housekeeper at Westlake Hospital for almost 15 years. I also have been a patient at Westlake and I live in Bellwood, a part of Westlake's service area. So I speak as an employee, a patient and a resident of a neighborhood that relies on Westlake.

I urge the Board to require Vanguard Health Systems to keep Westlake Hospital open for a minimum of ten years. This is the only way the Board can make sure there will continue to be hospital services available to the thousands of people who come to Westlake every year for care.

It is important that the Board understand who Westlake serves. Twenty percent of Westlake patients are Latino and over 40 percent are African American. In 2008, 33 percent of our patients were on Medicaid. So Westlake serves a large share of minority and low income residents. They deserve a high-quality, well run conveniently located hospital.

But the terms of the sale of Westlake to Vanguard make that very uncertain.

Vanguard has failed to provide a commitment to keep the hospital open for more than two years. Two years is not a serious commitment to our hospital or our community.

As a for-profit corporation, Vanguard can more easily close or sell the hospital because it won't face review from the Attorney General. If Vanguard decides to close Westlake after two years it will be harder for state regulators to stop it. It may be too late. The Board needs to get a commitment now to protect patients.

In its deal to buy Detroit Medical Center, Vanguard has committed to keep the eight hospitals in the system open for ten years. If Vanguard can provide a ten year commitment in Detroit, why not in the Chicago area?

We also hope Vanguard will make a serious commitment to employees. In the agreement, employees have job security for only 60 days. In the Detroit Medical Center deal, Vanguard has offered to retain all employees at current wage levels, benefits and duties.

If Vanguard is serious about making Westlake a good and profitable hospital then they should sit down and talk with their employees. Because we ARE the front line and we

can help identify ways of saving money, improving quality and better serving our patients.

By respecting the voices of the employees that have been unheard for so many years, I feel that working together that we can make Westlake a great hospital for patients, employees, and the community.

Shirley A. Brown

Ronald M. Serpico
MAYOR



Village of Melrose Park



Mary Ann Paolantonio Salemi
CLERK

- TRUSTEES -

Anthony N. Abruzzo
Arturo J. Mota

Jaime Anguiano
Anthony J. Prignano

Cathy Cossident-Italia
Mary Ramirez-Taconi

February 19, 2010

Mrs. Patricia Shehorn
Chief Executive Officer
Westlake Hospital
1225 W. Lake Street
Melrose Park, IL 60160

Re: Westlake Hospital Transfer of Ownership to Vanguard Health Systems, Inc.

Dear Mrs. Shehorn:

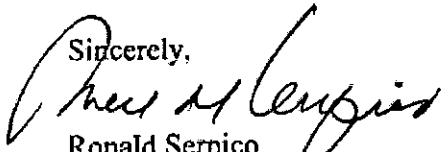
I am writing to express my support for the transfer of ownership of Westlake Hospital from Resurrection Health Care to Vanguard Health System, Inc.

Westlake Hospital has served Melrose Park for 85 years. Our residents depend on the Hospital's quality health care and outreach programs that keep our community healthy.

I am pleased to hear that the Westlake Hospital will continue to remain in our community as part of Vanguard Health Systems, Inc. Vanguard will support the vital services and jobs that keep our community moving forward.

Please convey my support to the Illinois Health Facilities and Services Review Board during the Certificate of Need process.

Sincerely,



Ronald Serpico
Mayor, Village of Melrose Park

Testimony of Bernice Grau

Illinois Health Facilities and Services Review Board
Monday, April 26

Re: Vanguard Health Systems application to acquire West Suburban Medical Center (10-014)

My name is Bernice Grau. I have worked as a housekeeper at West Suburban Medical Center for one year and before that I worked at Resurrection Medical Center for 15 years.

It is very important for the Review Board to require Vanguard to keep West Suburban Medical Center open for at least 10 years.

Thousands of patients and 1700 employees depend on West Suburban. There has already been much disruption at this hospital over the last 10 years. We deserve a commitment to effective and caring management for the next ten years.

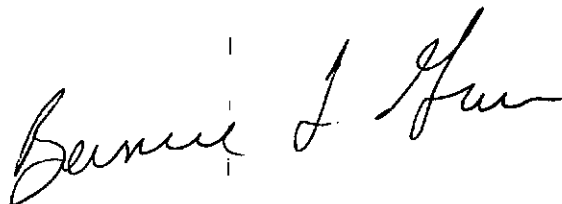
Ever since I was very young I have worked very hard. I have had difficult jobs and I have taken pride in doing them well. I have also worked hard to stand up for what I believe is right. That is why I have worked to form a union at Resurrection, so employees could have a voice especially in a situation like this where we deserve a say in the future of the hospitals. That is why I wanted to testify today. What Vanguard is proposing for West Suburban Medical Center is not right.

It is not right that Vanguard will not give the community a serious commitment to keep West Suburban open for 10 years.

It is not right that Vanguard will not give employees job security or offer to seriously discuss working conditions and patient care.

It is not right that Vanguard will not give patients a commitment to invest in improving the quality of care at the hospital.

So we are asking the Board to do what is right and require Vanguard to keep West Suburban open.

A handwritten signature in cursive script that reads "Bernice J. Grau". The signature is written in dark ink and is positioned at the bottom right of the page.

Testimony from Brian Lemon
Chief Executive Officer
MacNeal Hospital

Hearing on a Certificate of Need Proposal to Transfer Control of West Suburban Medical Center and Westlake Hospital from Resurrection Health Care Corporation to Vanguard Health Systems

April 26, 2010

Good morning/afternoon. My name is Brian Lemon and I am the CEO of MacNeal Hospital, a community teaching hospital in Berwyn. MacNeal became part of Vanguard Health Systems in the year 2000. I have spent 23 of the last 27 years as a member of the management team at MacNeal, including 17 years prior to its becoming part of Vanguard and 5 years following. So I know and have known MacNeal Hospital directly and intimately both before and after its conversion from a freestanding, not-for-profit hospital to being part of a multi-hospital investor-owned system. I also live in the community served by MacNeal, less than a mile from the hospital, and have since 1990.

My point in giving you this background is that I have direct experience and a personal stake in some of the issues or concerns that have been raised about West Suburban and Westlake becoming part of Vanguard Health Systems.

The concern that I would like to address at this hearing has to do with Vanguard's commitment to charity care. By "charity care" I mean health care services provided to folks who have no health insurance or inadequate health insurance, and cannot pay for the services they receive. The amount of charity care provided by hospitals has been a topic of great interest, debate and concern for a number of years now. Tax exempt hospitals have been criticized for not providing enough charity care to justify the privilege of not paying property taxes. And on the flip side, investor owned hospitals that do pay property taxes are incorrectly perceived as not providing charity care.

The notion that investor owned hospitals turn their backs on people in need, and refuse to provide free care, is one of the most damaging and widely held misperceptions out there. Some people seem to take great personal satisfaction in sneering at an organization like Vanguard and promoting the notion that a "for profit" company will, by definition, not provide free care to those in need. The reality is that hospitals – all hospitals, whether organized as not-for-profit or as investor-owned – are organizations of, by and for the communities they serve. Our mission at MacNeal and Vanguard is simply stated: "To Help People Achieve Health for Life". Crucial to our success in delivering on this mission is that we make a commitment to our communities. Key to that commitment is being part of the social services and health care fabric that takes care of people in need.

I would like to now share some facts with you. Three and a half years ago, in December of 2006, the Congressional Budget Office published an analysis of the rates of uncompensated care provided by nonprofit hospitals as compared to investor owned hospitals. The CBO study found a difference of only six-tenths of one percent – in other words, virtually no difference in the amount of uncompensated care provided by the two types of hospitals. And six months ago, Crain's Chicago Business published this article that analyzed the rates of charity care provided by Chicago-area non-profit hospitals and investor owned hospitals. Crain's highlighted the fact that local investor-owned hospitals provide as much – and often more – charity care as their nonprofit peers. A final fact I can share with you is that at MacNeal, the amount of charity care we provide has actually increased during the years that MacNeal has been part of Vanguard Health Systems. In our current fiscal year ending this June 30th, I expect MacNeal to provide approximately \$3.6 million in charity care. This figure is stated at cost – in other words it is the cost of the free care we will provide.

So will having West Suburban and Westlake become part of Vanguard Health Systems result in a decrease in the charity care these hospitals provide to their communities? It should be clear from these facts that the resounding answer is "NO".

Thank you for your time and attention today.

INSIDE

Goal line stand

North Side developer Fred Latsko, chum of late Bears great Sid Luckman, scrambles to save real estate holdings. 2



High on stinkweed

Caterpillar's ex-chief Glen Barton hopes to reap a biofuel fortune from common roadside weed. 3



Theater of the absurd

The ludicrous spectacle that is the race for county board president best summarizes the state of local democracy. Greg Hinz, 2

FOCUS



Day of reckoning

Local accounting firms reconcile themselves to leaner times. 19

BUSINESS OF LIFE



Hired at home

Mom and dad are boss again as hard times bring young workers back to family firms. 27

'Rock' party

Kevin Alodi gives us the spin on the San Miguel Schools' benefit. Think Styx and blue jeans. 31

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TAKING NAMES

For the kids

Top names in business to share insights at fundraiser. PAGE 4



Exchanges exchanging glances



CBOE Chairman William Bradsky

CME floats proposal to buy CBOE in possible \$5-bil. deal

BY ANN SAPHIR

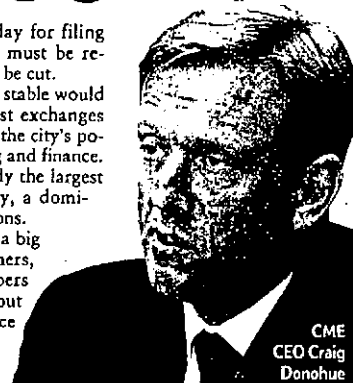
CME Group Inc. is putting our feelers to the Chicago Board Options Exchange about a takeover that would value the biggest U.S. stock-options market at as much as \$5 billion.

Acting through intermediaries, officials at the exchanges have held informal discussions over the past month about a combination, sources tell *Crain's*. No formal bid is on the table, and further talks are on hold until af-

ter Wednesday, the last day for filing appeals in a lawsuit that must be resolved before any deal can be cut.

Adding CBOE to CME's stable would put Chicago's three biggest exchanges under one roof, bolstering the city's position as a center of trading and finance. It would give CME, already the largest futures exchange company, a dominant position in stock options.

A deal also would mean a big payday for CBOE members, who have watched members of nearby exchanges cash out already. A \$5-billion price



CME CEO Craig Donohue

See EXCHANGES on Page 10

Non-profits no better on charity care

For-profit hospitals give just as much—and pay taxes, too

BY MIKE COLLAS

With non-profit hospitals under pressure to justify their tax breaks by providing more charity care, a *Crain's* analysis shows that local for-profit hospitals provide as much—and often more—treatment to poor people as their non-profit, tax-exempt peers.

Six Chicago-area hospitals are for-profit and pay taxes. Yet all of them spent a bigger chunk of their revenue last year on a combination of charity care and treatment of public-aid patients compared to the majority of the area's 20 largest non-profit hospitals, according to a review of data from the Illinois Department of Public Health.

"There is some degree of an unlevel playing field in the relationship between charity and tax status," says Brian Lemon, CEO of MacNeal Hospital in Berwyn, which is owned by a for-

23.6%
For-profits

9.9%
Non-profits

Average charity care plus Medicaid spending as a percentage of patient revenue in 2008

See CHARITY on Page 8



Crate & Barrel CEO Barbara Turf

EXPANDING HER TURF

New Crate & Barrel boss looks abroad for relief from recession

BY MONEE FIELDS-WHITE

Barbara Turf's Chicago roots run as deep as Crate & Barrel's, but she's taking the 47-year-old housewares chain far from home.

A former schoolteacher who joined Crate & Barrel 40 years ago as a part-time worker in its original store on Wells Street, Ms. Turf succeeded founder Gordon Segal as CEO early last year, just before the recession walloped retailers. In a departure from Mr. Segal's conservative approach to

growth, she's opening Crate & Barrel's first stores outside the U.S. amid the worst retail downturn in decades.

The native of Chicago's West Side has hit the Canadian market, with stores in Toronto and Calgary. And this month she signed a franchise agreement to open two shops in Dubai, the shopping mecca of the Middle East. Next, she's eyeing London, India and China.

See CRATE on Page 12



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"IF YOU LOOK LIKE A BUSINESS AND ACT LIKE A BUSINESS, HOW DO YOU CALL YOURSELF A CHARITY?"

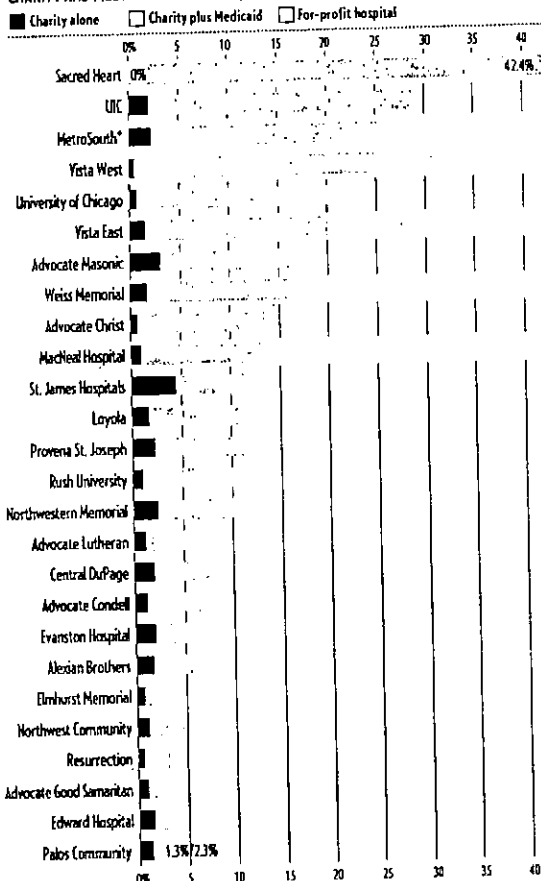
[Edward Novak, CEO, Sacred Heart Hospital]

Non-profits no better on charity care

CHARITY CHECK

Non-profit hospitals enjoy tax breaks in exchange for community benefits, including care for the poor. But local for-profit hospitals often do as much or more as their tax-exempt peers:

CHARITY AND MEDICAID REVENUE As a percent of patient revenue



*Converted to for-profit August 2008
Sources: Illinois Department of Public Health, Crain's reporting

CHARITY from Page 1

profit, Tennessee-based hospital chain and provided \$2.2 million in free care last year. "In terms of our mission, there's no difference."

Critics contend that non-profit hospitals aren't doing enough to earn their tax breaks, which shield them from property and income taxes and allow them to issue tax-free bonds and receive deductible donations. The blurred line between tax-exempt institutions and their for-profit competitors underscores the need for clearer criteria for determining tax exemptions, some experts say.

"I definitely think it argues for a finer point on what charity is, and I think we're grinding toward that," says Deaufort Longest, director of the Health Policy Institute at the University of Pittsburgh.

Illinois has been a flashpoint in a national debate over charity care ever since Champaign County officials stripped Provena Covenant Medical Center of its exemption in 2003, determining its charity care of less than 1% of revenue wasn't enough. The case is now in the hands of the Illinois Supreme Court, which heard arguments last month and is expected to rule in coming months.

Federal law requires hospitals to provide a "community benefit" in exchange for tax exemptions. Among other things, hospitals point to the free or discounted care they provide to poor people, as well as the losses they absorb from treating patients on Medicaid, the health plan for the indigent that generally doesn't cover treatment costs.

Experts say it's no surprise that for-profit hospitals offer free care. Like their non-profit brethren, they are required by law to treat patients who end up in their emergency rooms, regardless of ability to pay. And many Chicago-area non-profits have above-average Medicaid loads because they are in low-income areas.

MORE FREE CARE

In many cases, local for-profit hospitals dole out more free care and public aid than non-profits. Weiss Memorial Hospital in Uptown and Vista Medical Center East in Waukegan each spent 1.6% of patient revenue on charity last year. That's higher than half of the area's 20 largest hospitals, including Resurrection Medical Center (0.5%), Northwest Community Hospital (1.1%), and Palos Community Hospital (1.3%).

Yet Weiss paid about \$2 million in property and sales taxes last year, while Northwest Community's tax exemption helped it avoid \$11.2 million in taxes, according to the Chicago-based Center for Budget and Tax Accountability. Palos' exemption was worth \$12.8 million, the group says.

Weiss also had a bigger Medicaid load relative to its size: 14% of its revenue came from the public-aid program, vs. 3.5% for Northwest Community's and less than 1% for Palos.

An April study from the Center for Budget and Tax Accountability said that 47 local hospitals earned \$489.5 million in property and sales tax breaks while providing only \$175.7 million in free or discounted care to the poor. The hos-

pital industry calls the study flawed.

Howard Peters, senior vice-president of the Illinois Hospital Assn., says it's inappropriate to compare non-profit and for-profit hospitals, in part because they have different ownership structures. Investor-owned hospitals aim to return profits to shareholders, whereas at non-profits, "any excess revenues go back into the enterprise."

He calls charity care "the narrowest definition" of the benefits hospitals provide their communities. He says Medicaid as a percentage of revenue isn't a good benchmark of charity because hospitals' losses from the program vary depending on their cost structure. He says non-profit hospitals on average likely lose more money on Medicaid than for-profit institutions, although those figures aren't publicly available.

"Whether investor-owned or not-for-profit, hospitals across the board are doing a lot of good things in a tough environment to meet the needs of their communities," Mr. Peters says.

The only local hospital to report no charity care spending last year was Sacred Heart Hospital, a for-profit on the West Side with a heavy Medicaid load. CEO Edward Novak says the hospital provides plenty of free care, but it doesn't track or report it. He sees no difference between his hospital and tax-exempt competitors.

"If you look like a business and act like a business, how do you call yourself a charity?" he says.

Contact: molias@crain.com

Former Caterpillar chief sees 'stinkweed' as next big thing in biofuels

BIOFUEL from Page 3

the oil is removed, to make more biofuel, using a process it is seeking to patent.

"When that discovery was made, it excited us beyond anything that's happened so far," says BMI CEO Sudhir Seth, a native of

"IT'S A WIN-WIN-WIN FOR A LOT OF PEOPLE, INCLUDING PLANET EARTH."

[Glen Barton, chairman, Biofuel Manufacturers of Illinois LLC]

India who was a computer consultant in New York before moving to Peoria three years ago to live closer to his parents.

Harvesting will use existing farm equipment. "The only investment the farmer has to make is to buy duct tape," says Peter Johnsen, BMI's chief technology officer. Farmers need only patch holes or cracks in bins and trucks to keep the tiny seeds from falling through.

Making biodiesel from soybeans is barely profitable at current oil prices, even with a \$1-per-gallon federal subsidy, but it will cost about 50 cents a gallon less to make it from pennycress. Within five years, it could be profitable even without subsidies, says BMI's Mr. Seth, as farmers learn how to grow more pennycress per acre and reduce its cost.

But it's no simple matter to turn a weed into a cash crop. First, you need seeds. BMI has enough to plant 1,800 acres of pennycress, but its biodiesel plant eventually will require 500,000 acres to supply its needs. Lousy weather has delayed harvesting of this year's crop of corn, and it will soon be too cold for pennycress to germinate and take root before winter.

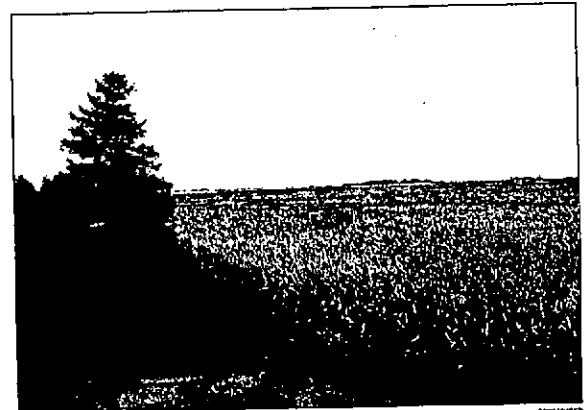
Beyond that, "farmers won't take the risk of planting a crop they can't get insured," says Peo-

ria's freshman Republican congressman, Aaron Schock. Weeds don't qualify for federal crop insurance, but he's been urging the U.S. Department of Agriculture to cover it under the Noninsured Crop Disaster Assistance Program.

If pennycress takes off, engineering a better variety should be worth the cost. Pennycress is a cousin of the much-studied mouse-ear cress, the first genetically mapped plant due to its simplicity. "It's the fruit fly of the plant world," says Jason Hill, resident fellow at the University of Minnesota, who did his doctoral thesis on it. "It's an easy plant to modify."

Mr. Hill also co-authored a National Science Foundation paper on the total life-cycle costs and benefits of alternative fuels, which concluded that corn-based ethanol creates only 25% more energy than it takes to produce, while soy-based biodiesel creates 93% more. Using pennycress, he says, could be even more cost-effective.

"I certainly applaud them for



ERIC LANGER

A cornfield in Stenford, Ill. According to University of Minnesota researchers, corn-based ethanol creates only 25% more energy than it requires to produce it.

looking at ways to use our cropland more efficiently," Mr. Hill says. "But how is it going to scale up?"

That's where Mr. Barton lends

BMI credibility, he adds. "It doesn't get much bigger scale than Caterpillar."

Contact: pmerrion@crain.com

Frank Molinaro
Chief Executive Officer, Weiss Memorial Hospital
Public Hearing Statement
April 26, 2010

My name is Frank Molinaro. I am the Chief Executive Officer at Weiss Memorial Hospital. Over the last six years it has been my privilege to see the collaborative efforts between Vanguard Health Systems as the owners of the physical assets of Weiss and the medical staff and employee workforce at Weiss who are the owners of the heart and soul of Weiss. This collaboration has transformed Weiss over the last several years from a hospital struggling to survive into a vibrant leader in the community with a very positive future.

Over the last eight years, Vanguard has provided Weiss just under \$60 million in total funding to stabilize and improve the facility and its operations. More importantly, Vanguard has given Weiss a long range vision, a set of values to operate under and the freedom to the physicians and employees to make Weiss a place that we are all very proud of. At the same time, our employees and physicians have assumed ownership of the culture at Weiss which has resulted in major advancements in our safety, quality and service levels. So much so that we now are recognized as having industry best practices in many different areas.

Recently, concerns were raised regarding the "deemed" status of MacNeal and Weiss. MacNeal nor Weiss has ever been limited in their ability to admit and treat Medicare or Medicaid patients. Nevertheless, I want to take this opportunity to address any confusion regarding the deemed status of the two facilities.

In order to remain qualified to receive payments from the federal government for their services to Medicare and Medicaid patients, all hospitals must meet the "Medicare Conditions of Participation" as established by the Centers for Medicare and Medicaid Services (CMS). A hospital may demonstrate its compliance with the Medicare Conditions of Participation by undergoing a survey of accreditation by the CMS or a state survey agency (SSA) such as IDPH. A third option available is to seek "deemed status" accreditation through CMS approved accrediting institutions who have received special designation from CMS—the most recognized of which is the Joint Commission. Because of the limited resources of CMS and state survey agencies they tend to limit their top priorities to complaint investigations, validation surveys and infrastructure work. This leaves the "deemed status" organizations designated by CMS as the preferred accreditation path for most hospitals. Simply put, a hospital operating under "deemed status" is surveyed under an approved non-governmental entity such as the Joint Commission in place of CMS or a state survey agency.

If at any time a hospital does not meet all of the Medicare Conditions of Participation, that hospital's survey jurisdiction can revert back to CMS or a State survey agency such as IDPH. This means that the hospital does not have "deemed status" during the time the deficiencies with the building or operations are addressed. I have found this to be a

fairly common occurrence here in Illinois. As a matter of fact on April 7, 2010 over 20% of the hospitals in Illinois were under the survey jurisdiction of IDPH including some of the most highly regarded facilities in the state. Because of the age of many of the hospitals in Illinois and the significant cost of getting the hospitals compliant with the most recent fire codes and other regulations it can often take months to years to address all of the deficiencies. Typically, hospitals submit corrective action plans with timetables of completion to IDPH. Once IDPH chooses to accept the action plans, they will conduct periodic on-site surveys over the time period to validate the hospital's progress on its action plan. Once IDPH has verified full completion of the action plan, they will notify CMS and deemed status will be restored. As long as hospitals achieve the progress stated on their action plans, CMS allows them to remain full participants in the federal Medicare program. Most hospitals choose to maintain their voluntary survey participation with the Joint Commission while at the same time working to complete their action plans under the survey jurisdiction of IDPH.

With regard to the specifics of MacNeal's and Weiss' deemed status:

MacNeal Hospital was surveyed by IDPH in May of 2009. There were deficiencies noted by the surveyor that stemmed from a 1983 building being reviewed against updated Life Safety Codes for the first time in 2009. The plan to address those deficiencies has been approved by IDPH. The expected cost is \$900,000 and the expected completion date is July 2011. Once IDPH has verified to CMS that those corrections have been completed as per the corrective action plan, it is expected that MacNeal's deemed status will be returned.

Prior to its acquisition in 2002, Weiss hospital was owned and operated by the University of Chicago. During a survey conducted by IDPH in May of 1998, over 400 deficiencies were identified. Most of the deficiencies were related to building improvements. As a result of the deficiencies, survey jurisdiction was moved to IDPH and the responsibility of carrying out the corrective action plan was assumed by Vanguard Health Systems when it acquired Weiss hospital in 2002. Vanguard Health Systems has invested \$26 million since 2002 in the facility to bring it up to code; however further deficiencies have been discovered during these efforts and as a result the facility has been under the survey jurisdiction of IDPH on three occasions since it was acquired in 2002 with the most recent being in April 2009. The current plan of correction for further building improvements is scheduled to be completed by November 2010 at an estimated cost of \$120,000. IDPH has accepted our plan of correction and is monitoring our progress.

Key points I'd like to reinforce include:

1. At no time since acquisition has Weiss or MacNeal been excluded from participation in the Medicare program. More than 34% of MacNeal's admissions are Medicare patients and more than 80% of the patients Weiss serves are either Medicare or Medicaid

2. Both Weiss and MacNeal have maintained their accreditation with the Joint Commission. They are currently both fully accredited and compare favorably with state and national benchmarks

I appreciate the opportunity to address any confusion about the "deemed" statuses at Weiss and MacNeal and look forward to welcoming West Suburban and Westlake into Vanguard's Chicagoland family.

Thank you for your time.



The Shrine of Our Lady of Mt. Carmel

1101 N. 23rd Avenue • Melrose Park, IL 60160

Phone. 708.344.4140 Fax. 708.344.0902

Email. olmcmp@yahoo.com

www.olmcshrine.org

Re: Westlake Hospital Transfer of Ownership to Vanguard Health Systems, Inc.

To Whom It May Concern:

Please convey to the Illinois Health Facilities and Services Review Board my support for the ownership transfer of Westlake Hospital from Resurrection Health Care to Vanguard Health Systems, Inc.

Westlake Hospital has been a strong partner in the collective effort to improve the health and well being of the community. Its continued presence in our community is essential. Vanguard Health System has committed to maintaining the critical elements this institution provides for our community.

While Westlake Hospital will no longer operate under the guidance of Catholic Health Care once acquired, Vanguard has stated that it will continue community outreach programs and charity care levels provided by Westlake Hospital while it was under the direction of Resurrection Health Care.

Sincerely,

Rev. Claudio Holzer

Our Lady of Mount Carmel

PS:

- Vital role of the hospital in the community
- No choice. It's better to have a hospital than not to have it!
- No choice but to serve the community.

Consumers Union

Nonprofit Publisher
of Consumer Reports

April 26, 2010

Dale Galassie
Chair, Illinois Health Facilities and Services Review Board
525 West Jefferson Street, 2nd Floor
Springfield, Illinois 62761

Re: Vanguard Health Systems applications to acquire West Suburban Medical Center (10-014),
Westlake Hospital (10-013) and related facilities

Dear Mr. Galassie:

We write this letter to comment on the proposed sale of two Resurrection Health Care Hospitals and an outpatient facility to Vanguard Health Systems Inc. Consumers Union, the nonprofit publisher of *Consumer Reports*[®] magazine,¹ is a national consumer advocacy organization that has monitored the conversion of nonprofit hospitals, HMOs, and insurance companies (such as Blue Cross and Blue Shield) to for-profit status over twenty years. We seek to ensure that charitable assets are fully preserved and that health care services are appropriately maintained when these transactions occur.

In a letter we sent last month, Consumers Union urged the Illinois Attorney General to exercise oversight in this important transaction to ensure that the public is receiving fair market value, and the health of the community is protected. We now urge the HFSRB to apply the review criteria provided for under the Illinois Health Facilities and Planning Act to the pending Certificate of Need applications for change of ownership of the Resurrection facilities and to approve these CON applications only if Vanguard agrees to specific provisions to protect the interests of patients, employees and the communities these hospitals serve.

Specifically we believe the CON Applications should only be approved if Vanguard complies with the following conditions:

Vanguard should pay for and submit to an Independent Valuation.

HFSRB should contract with an expert to conduct an independent valuation. HFSRB will collect the cost of this valuation from Vanguard. Vanguard must pay the full fair market value for the assets they are purchasing, the good will, including names and trade names, and Resurrection's actual and potential market share. Without an independent valuation or truly competitive bidding process, there is no independent yardstick by which to measure if the hospital board met its fiduciary obligations, and most importantly, whether the public is getting full fair market value for the asset it built.

¹ Consumers Union of United States, Inc., publisher of *Consumer Reports*[®], is a non-profit membership organization chartered in 1936 to provide consumers with information, education, and counsel about goods, services, health, and personal finance. Consumers Union's publications and services have a combined paid circulation of approximately 8.3 million. These publications regularly carry articles on Consumer Union's own product testing; on health, product safety, and marketplace economics; and on legislative, judicial, and regulatory actions that affect consumer welfare. Consumers Union's income is solely derived from the sale of *Consumer Reports*, its other publications and services, fees, and noncommercial contributions and grants. Consumers Union's publications and services carry no outside advertising and receive no commercial support. Consumers Union's mission is to work for a fair, just, and safe marketplace for all consumers and to empower consumers to protect themselves.

The applicants should create an independent foundation with the sale proceeds

The community should be able to share in Vanguard's success. A nonprofit independent foundation should be created to continue the nonprofit mission of Westlake, West Suburban, and River Forest. The foundation should receive stock options in Vanguard in addition to the other payments as part of this transaction. This model has been used in many transactions regarding the sale of nonprofit charitable health corporations including Blue Cross of California, and Blue Cross Blue Shield of Missouri.

Vanguard should pay for an independent Health Impact Analysis

HFSRB should contract with an expert to conduct an independent health impact analysis. Vanguard must reimburse HFSRB for the cost of this analysis. According to the Lewin Group, a nationally renowned health care policy group, the most likely scenario in this type of transaction is that the for-profit will "eliminate those specific services that operate at a loss or that are not in some way inextricably linked to the hospital's financial or operational viability."² Vanguard should be required to maintain certain minimum levels of essential services in perpetuity.

Vanguard should be required to make concrete commitments to provide for the health care needs of the uninsured and patients on Medicaid

Vanguard must make strong commitments regarding Medicaid and charity care to minimize the potential negative health impact on the community and the state. Provisions in the agreements need to be clear that Vanguard will guarantee a continuation of services to Medicaid recipients. At a minimum, Vanguard must commit to providing the Cook County average of charity care (which does not include Medicaid, county indigent funds or bad debt) at these facilities. If Vanguard fails to provide this level of charity care, the local primary care clinic, the Illinois taxpayers and the local community will be forced to take on this burden.

Vanguard should be required to maintain current staff and compensation packages

Vanguard must commit to continue the employment of current employees and the current staffing levels. If Vanguard eliminates any of the current jobs, or reduces staffing levels, there may be a significant impact on the operation of the hospital, patient care and the local economy.

In conclusion, we urge you to hold a thorough and transparent review process, and impose the conditions necessary to protect the charitable assets and the health of the community.

Sincerely,



Laurie Sobel
Senior Attorney

² Health Impact Statement prepared by the Lewin Group in the Queen of Angeles/Tenet transaction, dated March 12, 1998, p. 43.

**IHFPB Project ##-###
WESTLAKE HOSPITAL
April 26, 2010**

TESTIMONY OF Glenn A. Kushner M.D.

My name is Dr. Glenn Kushner and I have been on the medical staff at Westlake Hospital for 25 years. I am the president of the Medical Staff. In addition to my support, I can assure you that my colleagues support this Certificate of Need application. Our Medical Staff is committed to provide the highest level of patient care possible for generations to come.

I would like to thank the Senior Leadership Team of Westlake Hospital for asking me to publicly announce my support of this application.

Westlake Hospital has been serving the community of Melrose Park since 1927. Through strong partnerships with physicians and the community we have been able to provide programs that improved the health and well-being of our community. We recognize that Resurrection Health Care is no longer able to support Westlake Hospital and its other entities and provide the much needed capital investments the hospital needs to remain a viable resource in the community.

We are confident that with Vanguard Health Systems, we will be able to continue our tradition of compassionate and quality care while addressing the capital needs of the hospital. As physicians we are dedicated to serving this community and fully support the transfer of ownership of Westlake Hospital to Vanguard Health Systems Inc. It is critical to the physicians at Westlake Hospital and to this community that you will provide an efficient and timely review of this application so that we may continue providing the care and service our community needs and deserves.

Thank you for your time.

Sincerely, *Glenn A. Kushner, MD*

Glenn A. Kushner, M.D.

President, Medical Staff

Testimony on behalf of
AFSCME Council 31
to the Illinois Health Facilities and Services Review Board
Public Hearing
Monday, April 26

Re: Vanguard Health Systems applications - Westlake Hospital (#10-013) and West Suburban Medical Center (#10-014)

The purpose of the Illinois Health Facilities Planning Act is to "guarantee the availability of quality health care to the general public; maintain and improve the provision of essential health care services and increase the accessibility of those services to the medically underserved and indigent."

To fulfill that purpose, the Act empowers the Health Facilities and Services Review Board to thoroughly review the record of any applicant seeking to acquire a community hospital.

We believe the record on Vanguard raises a number of serious questions. On three key review criteria the applicants have failed to demonstrate that the proposed sale conforms to the regulations or the broader purpose of the law.

The Planning Act rules require the board to consider the applicant's plans for discontinuing services and for ensuring access to care:

The regulations require the Board to verify "that the applicant intends to maintain ownership and control of the facility for a minimum of three years." Yet Vanguard commits to continue operation of West Suburban and Westlake for only two years. In order to ensure compliance with the law's purpose, Vanguard should be required to operate both hospitals for at least ten years.

Access would be further compromised by the fact that the sale would allow Vanguard to control 47% of all short-term acute care hospital beds in the planning area, creating the conditions for the system to significantly raise prices.

State regulations also require the Board to consider whether "adverse action has been taken against the applicant, or against any health care facility owned or operated by the applicant."

Vanguard's two Illinois hospitals are currently under state monitoring for serious violations of the Medicare Conditions of Participation.

The hospitals were cited by public health authorities for failures related to patient safety, infection control and cleanliness - violations clearly related to short staffing for nurses, nurses' aides and techs, and housekeepers.



Specific violations included:

- Understaffing in the labor and delivery unit
- Infection control violations in the operating room and
- Unsanitary conditions in the emergency room

Regulations require the applicant to demonstrate that it has the “financial resources to adequately provide a proper standard of healthcare for the community.”

In Illinois, Vanguard’s two hospitals lost over \$69 million over the past three years.

Vanguard’s disclosures to investors state “our high level of debt may adversely affect our operations.” The low cushion ratio reported in the CON applications is further indication that the system is stretched thin and may not have the resources to invest in these struggling hospitals.

Vanguard’s plans to spend \$1.5 billion to acquire the Detroit Medical Center system and up to \$115 million to build a new hospital in Texas are likely to further strain its finances.

We urge the Board to require Vanguard to address the deficiencies in its applications in these three areas.

We would also like to take this opportunity to note that Senator Kim Lightford has sent AFSCME a letter of support regarding the transfer of ownership of Westlake and West Suburban hospitals. She urges inclusion of a 10 year commitment to keep the hospitals open. We are submitting a copy of the letter to the Board.

**IHFSRB Project 10-013
WESTLAKE HOSPITAL
April 26, 2010**

**TESTIMONY OF
Jane Stenske, R.N.
Vice President, Patient Care Services
Westlake Hospital**

My name is Jane Stenske. I am the Vice President of Patient Care Services at Westlake Hospital. I have been with Westlake Hospital for seven years. I am here today as a nurse leader and can tell you that the nursing staff at Westlake Hospital supports the transfer of ownership of Westlake Hospital from Resurrection Health Care to Vanguard Health Systems, Inc.

We have been fortunate to have the support of both Resurrection Health Care and the Westlake Foundation for 12 years. It is with their support that we have been able to enhance key patient care services and provide extensive community health and wellness programs. However, we understand that Resurrection Health Care can no longer support the financial losses at Westlake Hospital and provide the resources needed to continue our work with and for the community.

It is also clear our community relies on us to receive much needed medical care more than ever. We have seen an increase in the number of patients in our Emergency Department during the past few years. Many patients are turning to us for treatment and help to lead healthier lives. We are confident that the transfer of ownership to Vanguard

Health Systems will provide us with the continued opportunity to provide quality health care to the residents of the Melrose Park and Proviso Township communities.

I appreciate the opportunity to voice my support for the transfer of ownership of Westlake Hospital. I also respectfully request the board's efficient and timely review of this application to ensure much needed medical care to the patients in our community continues.

Respectfully Submitted,

A handwritten signature in cursive script, appearing to read "Jane Stenske".

Jane Stenske, R.N.

Vice President, Patient Care Services

Westlake Hospital

Testimony of Esther Corpuz
Executive Director for External Affairs, MacNeal Hospital

***Hearing on a Certificate of Need Proposal to Transfer Control of West
Suburban Medical Center and Westlake Hospital from Resurrection Health Care
Corporation to Vanguard Health Systems***

April 26, 2010

Good morning/afternoon my name is Esther Corpuz and I am the Executive Director for External Affairs at MacNeal Hospital. Thank you for allowing me to testify today in support of the Certificate of Need application.

I work with community based organizations, residents, business, faith leaders and elected officials. I was originally hired by MacNeal prior to the change of ownership to Vanguard Health Systems and recently celebrated 15 years of service with the hospital. I understand and respect the opportunity these hearings give to the communities who care about their hospitals and appreciate so many people coming out for the hearing.

Growing up in the Pilsen neighborhood, I was proudly raised in a traditional Mexican household. I have dedicated my professional life to health care that is centered in the community. I believe in institutions that set high standards of care for all individuals and who are treated with respect and dignity, without regard for their ability to pay for service.

Working at MacNeal has been an extension of this commitment. Like the entire Vanguard network nationwide, we are focusing on earning life-long relationships with our patients and helping them stay healthy throughout every stage of their lives. We also recognize the unique differences of each and every community we serve and work tirelessly to meet their needs.

For example, MacNeal recognized the need to address the changing demographics of its rapidly emerging Latino-Mexican patient population. The hospital has continually demonstrated its commitment to serving the needs of its patients and families by funding community based organizations and working to increase the bilingual, bicultural workforce that reflects the makeup of the patients we serve. At the same time, for hard to fill positions, MacNeal utilizes on site paid, professional medical interpreters to assist with communication needs for patients, families and visitors, an investment that many hospitals still do not provide.

Over the years I've participated in many projects that have advanced MacNeal's mission -- which I personally share -- of giving back to the community we serve.

For example, these past several years I have served on the Executive Board of Directors for Alivio Medical Center, an organization which MacNeal partnered with in 2008 to expand and open a new community health center in Cicero. MacNeal paid for the renovation of the facility and paid the first year lease expense. Alivio is committed to caring for Chicago's uninsured and

underinsured and serves over 21,000 patients each year. We will continue to work and support Alivio and our shared mission for providing healthcare to our community. Early plans for a new healthcare center on the campus of MacNeal and Weiss hospitals are underway. This year, Alivio Medical Center celebrated its 21st anniversary and MacNeal looks forward to a healthy partnership for years to come.

Another project I feel personally connected to is the launch of a health careers program at the National Latino Education Institute, which I serve as the board chair. In fact, with us today are 42 medical assisting students who are attending today's hearing as part of their medical law and ethics class. The school provides career training and job placement for the Latino community. Under Vanguard's ownership, MacNeal assisted with securing a \$125,000 grant to build the clinical lab to get the program off the ground. Today, MacNeal physicians and nurses regularly lecture at NLEI and provide career guidance and coaching to students, many of whom eventually secure jobs at MacNeal. The partnership is extremely beneficial for both MacNeal and the Institute. Together we hope to continue to grow the much needed bilingual bicultural workforce in hospitals throughout Chicagoland.

The list goes on and other community partnerships include:

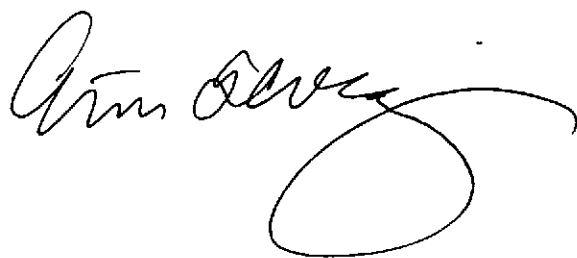
- The MacNeal fitness center at the Pav YMCA
- The \$21,000 that hospital employees raised for the American Heart Association, and the over \$6,000 for the American Cancer Society.
- Sponsoring numerous neighborhood events such as the Roosevelt Road Street Fair, Octoberfest, Latino Book and Family fair, and annual fundraising dinners for local church and community groups.

And in the coming months, MacNeal will join First Lady Michelle Obama, community leaders, teachers, doctors, nurses, moms and dads in a nationwide campaign to tackle the challenge of childhood obesity.

It's been my experience working for Vanguard's MacNeal - a for-profit hospital, that I am supported. They have demonstrated this commitment not only in their mission statement but with true financial resources for the agencies and people we serve.

At MacNeal, we firmly believe in Vanguard's overall mission to provide quality care not only in the hospital but also by encouraging a healthy lifestyle out of it.

I have seen Vanguard's commitment to Chicago firsthand. If one hospital can do so much to improve life in our city, just imagine what adding two more hospitals to our family could mean for Chicago.

A handwritten signature in black ink, appearing to read "Jim Alivio". The signature is fluid and cursive, with a large loop at the end.

**IHFPPB Project ##-###
WESTLAKE HOSPITAL
April 26, 2010**

TESTIMONY OF

Donald Cervone
1441 Lee Avenue
Melrose Park, IL 60160
708-344-5272

Good morning, my name is Donald Cervone and I have lived in Melrose Park my entire life. I am here to share my support for the transfer of Westlake Hospital to Vanguard Health Systems. I am a patient of Westlake Hospital and my cardiologist is on staff at Westlake. I have a complicated heart condition and have been receiving care at Westlake for the last 30 years. Because I have been there so often, people in numerous departments know me by name. To the staff at Westlake, I am just "Donnie" and a special patient of Dr. Eshaghy. I have had everything from basic lab work to carotid artery to open heart surgery at Westlake. I have always received excellent care at Westlake. Westlake has been a part of my life my entire life and now part of my children's lives, as a matter of fact two of my grandchildren were born at Westlake Hospital.

Given my heart condition, I have been to other hospitals including the Mayo Clinic and even there they told me that the plan of treatment I was receiving was fine. This is why I come back, there is no other hospital that I want to go to or be treated at. There are great hospitals out there but the treatment and care and warmth that I have received at Westlake is unmatched. As long as I have been alive Westlake Hospital has been in our community and I have witnessed the growth of the hospital over the years. I would really

hate to see it go. Westlake Hospital is an important part of our community. I urge the board to efficiently and quickly review and approve this application so that Westlake Hospital can be here for generations to come.

Thank you,

A handwritten signature in cursive script that reads "Donald Cervone". The signature is written in black ink and is positioned below the "Thank you," text.

Donald Cervone

Testimony of Caren Perlmutter
Vice President of Development and Community, Weiss Hospital
April 26, 2010

My name is Caren Perlmutter, and I am Vice President of Development and Community at Weiss Memorial Hospital. I appreciate the opportunity to provide testimony today in support of the Certificate of Need application. I have been working at Weiss Hospital for 3 years, and serve as the interface with the community and lead our community outreach efforts. I feel very lucky to be working for Vanguard Health Systems in this capacity and appreciate the support it has provided to me and my colleagues in serving our community.

As a former nursing home administrator, I have learned that healthcare is a community responsibility. Vanguard Health Systems truly stands for "Health for Life," our stated mission.

In the last several years at Weiss we have been able to build a community outreach program that promotes: wellness, health education and focuses on disease prevention. We have added a senior center in the hospital, a Geriatric social worker, and a community exercise program for seniors called Weiss Moves run by a dedicated exercise physiologist in 24 senior buildings. These additions have allowed us to hold 500 community events last year, touching 8,500 people.

Vanguard Health System is committed to the unique needs of each community in which we operate. We have regular meetings at the corporate level to exchange ideas and best practice on how to help our communities. Top of mind is our responsibility to be reliable community partners. This support has allowed us to create a senior initiative at Weiss Hospital that creates a community for seniors. A few examples of the support include:

- Monthly lunch and learn sessions where seniors can come to hear a physician present information on health topics and disease prevention.
- Health fairs offering screening and vaccinations.
- Weekly exercise classes free of charge for seniors.
- Annual health events and senior celebration days.
- Walking, knitting and book clubs to mention a few.

At Weiss Hospital our goal is to work with community organizations, senior centers, religious institutions, and local government to meet the health needs of our patients not only at the hospital but also when they are at home and in the community. Our dialogue with the local community is such that they can call and know that they will get a response and assistance. Becoming part of Vanguard Health System has afforded us the ability to grow and respond to the changing healthcare environment.

Everyday I am out in the community. I see firsthand the impact that we are having on the residents of Weiss' surrounding neighborhoods. Vanguard views these communities as true partners in protecting and improving the health of our residents, and I am certain that the Oak Park and Melrose Park communities will experience similar benefits when this application is approved.

Thank you so very much for opportunity to speak today.

**Testimony for Public Hearings on the sale of West Suburban and
Westlake Hospitals**
April 26, 2010

Good morning. My name is Cris Pope and I am the Director of the Interfaith Leadership Project. Interfaith is a community organization serving the Cicero and Berwyn communities. The organization is made up of local churches and businesses working together to build better communities and strengthen local institutions by fostering relationships, developing leaders, and deepening civic engagement.

MacNeal Hospital has been one of our member organizations and partners in this work for the past 20 years. The hospital has changed hands, changed administrators, and become a for-profit institution, but has always been an active member of ILP and the Cicero and Berwyn communities. Over the years, MacNeal has been a partner with Interfaith Leadership Project working to bring non-profit community health clinics to the area, expanding the Family Care program and in offering community health programs and staff volunteers for many initiatives in the area.

We are pleased to have MacNeal Hospital as one of our key member organizations and look forward to our continued partnership for the betterment of our communities.

A handwritten signature in black ink, appearing to read "Cris Pope".

**Testimony of Carmen Velasquez
Executive Director, Alivio Medical Center**

My name is Carmen Velasquez, and I am the Executive Director of the Alivio Medical Center.

Alivio Medical Center is a bilingual, bicultural organization committed to providing access to quality cost-effective health care to the Latino community, the uninsured and underinsured, and not to the exclusion of other cultures and races. For over two decades we have committed ourselves in our mission and our practice to serving Chicago's immigrant community – including the undocumented – and those who all too often go neglected and ignored.

Since first establishing the Alivio Medical Center in 1989 in Chicago's largest Latino and predominately Mexican communities of Pilsen, Little Village, Back of the Yards - and now operating in the Berwyn Cicero neighborhood - I have seen a lot of people come and go who say they care about our community. But when we need them, they're usually nowhere to be found.

When we hear about hospitals changing hands and companies pledging to invest in our community, it is understandable for people to be skeptical. And, frankly, I am usually one of them. But that is not the case today.

I am here to express my support for the pending Certificate of Need (CON) application recently submitted by Resurrection

Care to transfer control of West Suburban and West Lake hospitals to Vanguard Health Systems.

I want to talk a little bit about my personal experience with Vanguard and one of its hospitals already doing great work here in Chicago with my organization.

As some of you may know, Alivio Medical Center has a strong partnership with MacNeal Hospital in Berwyn. We have worked together in recent years to provide healthcare for the uninsured and needy. I know that we always have a partner in MacNeal because the hospital doesn't have just a presence in our community – it has permanence.

We all know hospitals have different models of care and community health centers are distinct. None of us are stand alone, and all of us should come together to address patient care.

I have seen firsthand through the work that we have done and the commitment of the staff and administration at MacNeal have to our neighborhoods and residents.

I'd like to share a couple examples with you.

Until recently, MacNeal did not allow the practice of midwifery, a model of care that many of our patients prefer over the traditional OBGYNs. At the time, MacNeal had no accredited midwifery providers and we approached the administration about expanding their level of service to pregnant women and their families to include midwifery. MacNeal recognized the importance of this practice and worked with us to credential

providers. We proudly became the first accredited midwifery program at MacNeal just in the last few months.

Women should have the ability to choose type of care and the provider, and MacNeal's recognition of this important service and willingness to offer services that community residents ask for is reflective of the approach they and Vanguard take to meeting the needs of patients.

MacNeal is also a trusted partner of the Alivio Medical Center. They share their resources and work with us to train our medical and professional staffs, making us all more effective care givers.

Finally, and perhaps most importantly, MacNeal works tirelessly with groups like mine to help patients find a medical home. This is especially true for those who have no alternative but to use the emergency room for their primary care needs.

I view Vanguard's desire to purchase West Suburban and West Lake as a welcomed investment in our community and a sign of the system's continued commitment to Chicago. I know what the system is capable of and am excited that the neighbors and patients of West Suburban and West Lake will experience the same types of benefits that we have because of MacNeal.

From where I come, we look for people to not only say the right things, but more importantly, do the right things. Vanguard has stepped up to the plate to meet the needs of patients. I urge the Board to do the same and approve this application.

Our neighborhoods can not afford to lose hospitals like West Suburban and West Lake. Too much is at stake for us not to do the right thing.

Cam Velázquez

Monday, April 26, 2010

Remarks of Elba Aranda-Suh, Executive Director, National Latino Education Institute

My name is Elba Aranda-Suh and I am the Executive Director of the National Latino Education Institute (NLEI) formerly the Spanish Coalition for Jobs, Inc. The National Latino Education Institute thanks the Board for the opportunity to share our testimony.

NLEI is a nonprofit (501) (c) (3) community organization that was founded in the late 1960s in response to the Latino community's urgent need for equal employment opportunities.

Our mission puts us at the crossroads of education and employment in our communities. It is from this platform that we support partners who have proven their commitment to community development and economic empowerment, such as Vanguard Health System's MacNeal Hospital.

Our job training, educational programming and workforce services include several healthcare training programs, among others. Every year, our constituency is equipped with the tools necessary to succeed in an increasingly competitive, multicultural and service-oriented economy.

Through our programs many have achieved an enhanced quality of life and enjoy new careers in healthcare, affording them the ability to provide better education, shelter, and medical care for their families--ceasing the cycle of poverty. These programs would not have been made possible without the support of loyal partners, such as MacNeal Hospital.

MacNeal Hospital has established close and meaningful relationships with the communities it serves. Decision makers at MacNeal have made serious commitments reflecting their strategic investment of resources and their personal involvement as volunteers within our communities.

One of MacNeal's notable and demonstrated contributions to our community was their leadership in ensuring accessibility of quality training for disadvantaged Latinos in a sector that actually showed job and career growth promise – healthcare. MacNeal understood the need and importance in equipping the Latino community for this rapidly growing sector as they provided the seeds for the construction of a healthcare training lab that would launch the first Bilingual/Bicultural Certified Medical Assistant Education Program in Chicago. MacNeal's campus served our students as a learning site where students were able to utilize the library, met with MacNeal volunteer healthcare professionals to understand career paths, and began their clinical training.

Our experience with MacNeal's community impact is multi-faceted, but this one alone has had profound and positive effect on many families.

I also want to add that MacNeal Hospital and its affiliates have been a responsible employer in responding to the bicultural and bilingual needs of their patients. MacNeal has had the foresight to better serve the growing Latino/Hispanic communities within their service delivery area by hiring bilingual and culturally sensitive professional and para-professional personnel beyond the cleaning and kitchen help. This institution has invested in the training and development of their incumbent workforce ensuring that patients and their families are able to communicate their health needs and services are well understood. This factor is vital in receiving quality healthcare.

Today, our healthcare training and education offerings have blossomed because of the seeds MacNeal planted for our Bilingual Medical Assistant Program as the demand for these skills continues.

For our communities to thrive, we must educate and empower our community to work in fields that promise growth. This has been possible through the partnership with institutions, such as MacNeal, who have been at the forefront of serving Cook County through innovative and collaborative community-focused service delivery.

Thank you.

Testimony of Paul Zimmermann
President, Board of Directors, Berwyn Development Corporation
Resident, Oak Park

My name is Paul Zimmerman and I am the President of the Board of Directors for the Berwyn Development Corporation as well as President of the Roosevelt Road Business Association of Berwyn, Cicero and Oak Park. I reside in Oak Park with my family.

As a business leader in Berwyn for many years, I am intimately familiar with the work Vanguard's MacNeal hospital does every day to give back to the community it serves. I am fully confident that if Vanguard acquires West Suburban Hospital and becomes a member of the Oak Park community – my community – they will demonstrate the same level of commitment.

I am here today to support the pending Certificate of Need application recently submitted by Resurrection HealthCare to transfer control of West Suburban and West Lake hospitals to Vanguard Health Systems. I know about the great work Vanguard already does and believe that these municipalities would benefit from its continued growth.

Even more, I am concerned that if this application is not approved then it is likely that the hospitals will have to close, meaning that my neighbors and I will be forced to search outside our community for care.

For those of you not familiar with the Berwyn Development Corporation, we are a public-private partnership with the city of Berwyn that provides chamber services and encourages economic development throughout the city of Berwyn. Since joining in 2000, Vanguard has been an important member and has been very generous with its extraordinary level of community involvement.

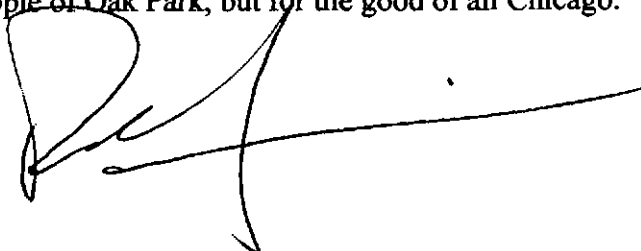
Esther Corpuz, the executive director of MacNeal Hospital, has worked diligently for the organization since joining our board of directors. She currently is a co-chair on our Latino Business Committee, which conducts outreach to the Latino business community, and she played an integral part in the development of this important initiative. She also regularly offers access to conference rooms at the hospital (with food included) for members of our organization to engage different community groups.

Since its inception, MacNeal has sponsored the Roosevelt Road Summer Spectacular Street Fair, a family-oriented multi-community event offering residents the chance to come together and enjoy the various activities our vibrant communities have to offer. Now in its third year, Vanguard's generosity makes this event possible and demonstrates its commitment to making Berwyn a better place to live and work.

These are just a few examples of the various contributions Vanguard Health Systems has made to the Berwyn community. I look forward to welcoming them into Oak Park – my own backyard – and watching what they will do to support and enhance our community.

I urge the Commission to approve Resurrection's Certificate of Need application, not only for the good of the people of Oak Park, but for the good of all Chicago.

Thank you.

A handwritten signature in black ink, appearing to be 'P. Zimmermann', written over a horizontal line.

Pav YMCA

YMCA of Berwyn-Cicero, Inc.

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Riverside and North Riverside since 1970.



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VANGUARD PUBLIC HEARING

Testimony of the YMCA of Berwyn-Cicero/Pav YMCA

Presented April 26, 2010

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Dan Hahl
Pavla Jozzova
Andrea Maurey
Jorge Piedrasanta
Trina Quinn
Catherine Trendel

Good morning/afternoon. My name is Joan Polner.

I am here today on behalf of the YMCA of Berwyn-Cicero and our Executive Director John Usmial, who is presently out of the country. Many know our YMCA by our facility name: the Pav YMCA. Our independent, single-branch YMCA is located just north of Vanguard's MacNeal Hospital on Oak Park Avenue in Berwyn. As an area non-profit with a mission to improve the whole health of the individuals and communities we serve, our YMCA's long-standing partnership with MacNeal Hospital has been, and continues to be, mutually beneficial — and, in countless ways, priceless.

Years back, when the Hospital operated as a non-profit institution, it offered very generous capital support of the Pav YMCA. This enabled us to build a much-needed addition to our YMCA facility, which relocated and expanded our Wellness Center. Once completed, the Hospital continued its support of our MacNeal Wellness Center with regular, annual contributions to help underwrite the maintenance and necessary replacements of our fitness equipment — from free weights to aerobic exercise machines. With MacNeal Hospital's support, we were able to better serve a greater population with state-of-the-art equipment to meet the needs of a young marathon runner or weight lifter to a more mature clientele seeking to maintain or re-gain strength, range-of-motion and balance.

When MacNeal Hospital changed ownership, its support of the Pav YMCA still continued with: annual sponsorship of our Strong Kids Scholarship Program; the support and attendance of our special event fundraisers; and membership on our Board of Directors and special committees. Today, two members of the MacNeal Hospital staff, Esther Corpuz and Dean Hokel, sit on our Board. Additionally, MacNeal staff and doctors often partner with our YMCA staff on various wellness committees and health fairs in our community. It is this community partnership and the personal commitment of MacNeal staff to our YMCA which are certainly priceless. Financially, the Hospital's annual support of our scholarship program improves our ability to offer fee assistance to many individuals and families so that they may participate in healthier living through YMCA membership and program participation.

MacNeal Hospital is a central element of the Berwyn community. They are ever-present, consistently supportive and truly invested in the health and wellness of our community and its residents. From our perspective, as a YMCA, we wouldn't be nearly as strong and capable to serve the needs of our community through our own mission work were it not for MacNeal Hospital's most generous support and involvement.

We support the certificate of need application to be approved so that West Suburban and Westlake hospitals can stay open and organizations, like ours, in both communities, can experience similar benefits.

Thank you for the opportunity to speak today on behalf of the YMCA of Berwyn-Cicero/Pav YMCA.



Testimony
Debi B. Suchy

My name is Debi Suchy and I have been a resident of Berwyn for almost 40 years. I can't tell you how pleased and supportive I am of Vanguard's MacNeal Hospital.

MacNeal has had a positive influence for as long as I can remember. It has been a resource to our city, our health department, our schools and our park districts. Their support to residents as well as to the business community in Berwyn has been present through numerous sponsorships of various programs which my fellow residents and I have enjoyed. MacNeal continues to work with the community on many levels and, as an individual who is active throughout Berwyn, I have seen their commitment to our neighborhood over and over again.

I would be remiss not to mention the quality of service MacNeal gives to its patients. I can personally attest to having been a patient myself on many occasions. My first visit came when I was a child for a tonsillectomy. Since then, at MacNeal I have experienced the births of both of my children, major back surgery, minor out-patient surgeries, annual mammograms, and most recently an MRI which was done in a new addition to the radiology department. The MRI was a welcome change from having to be transported to an offsite facility. Through all my experiences I have always felt I was given quality medical attention as well as wonderful customer service.

For these important reasons I support the Certificate of Need application to transfer ownership of Westlake and West Suburban hospitals to Vanguard. The people of Westlake and West Suburban should enjoy the same level of service and care that we get from MacNeal in Berwyn. More so, if this application is not approved, these hospitals may close and services in these areas would be eliminated. There is no reason we should let this happen.

I can honestly say Vanguard's MacNeal Hospital has not only met, but exceeded, my expectations of quality care and commitment to the community. I am confident Vanguard will demonstrate the same commitment if given the chance in additional Chicago communities.

A handwritten signature in cursive script that reads "Debi B. Suchy". The signature is written in black ink and is positioned in the lower right quadrant of the page.

Testimony of Alexandra Sulik

To whom it may concern:

My name is Alexandra Sulik and I have recently completed 8 years of dedication and service to the MacNeal community. I started as a patient care technician and will soon begin practicing as an Adult Care Nurse Practitioner. However, my intricate relationship with MacNeal started much earlier than 2002.

MacNeal Hospital has made a commitment to me since I was born. I was born at MacNeal in 1983, right before the South Building opened up. Ever since then, my life has involved MacNeal in every aspect of my being. Multiple family members have had the pleasure to work for MacNeal over the last 20 years. My mother still serves the community through MacNeal as a member of the Management Team and has recently committed to her self-development by enrolling for her Bachelor of Science degree in nursing at Lewis University. She has completed her bachelor of arts degree a few years back, and has been a nurse for over 20 years. I am amazed that with such experience she is more than willing to better herself for the sake of her patients. Even her commitment to educational excellence has been made possible because of MacNeal's dedication to its employees.

After successfully completing the BSN program at Loyola Chicago, I passed my nursing boards and obtained my RN license. I began working as a nurse on the Orthopedic Unit in July 2005. Since then, I have not thought of a better place to work other than MacNeal. My coworkers, including a few that have worked as staff nurses with my mother years ago, are compassionate, caring, skilled, and a wonderful educational resource. The various disciplines that I work with also demonstrate dedication to the healthcare of the community. We work excellently as a team and expect nothing less than the safest and best care for our patients. This type of work ethic can only be seen in organizations that truly demonstrate dedication to its employees.

MacNeal has also helped me obtain my orthopedic nursing certification and assisted me through my graduate program at Loyola University. The flexible scheduling and supportive management team allowed me to focus on my studies. I have focused my studies to be an Adult Nurse Practitioner and will continue to serve MacNeal and its community for years to come.

I have been given the challenge of continuing the tradition MacNeal prides itself on – commitment to safe, compassionate, and knowledgeable patient care. Giving me the opportunity to not only begin my education, but to further it, only promotes the health of the community. MacNeal commits itself to its patients through committing itself to its employees. I am proud to work at MacNeal, for MacNeal, and in cooperation with MacNeal. Thank you for giving me the opportunity to speak of my experiences.

Sincerely,

Alexandra Sulik

Testimony of Erica Lopez
Public Hearing, April 26th, 2010

My name is Erica Lopez and I have been a Critical Care nurse at MacNeal Hospital for the past 4 years. As a resident of Berwyn, I've had the pleasure of caring and serving the people of my own community. Also, as a bilingual nurse, I have facilitated communication between Hispanic patients and other members of the healthcare team. The support that I received from MacNeal Hospital and Vanguard Health System made my dream of a nursing career possible. MacNeal hospital's dedication to their community can be seen through my story. I am a living example of how investing in your employees and community now can reap far greater benefits in the future. I will always be appreciative of the support I received from MacNeal and because of this I plan on pursuing more knowledge and certifications in the nursing field to incorporate into my clinical practice so that I can better serve the people of Berwyn and surrounding communities.

A handwritten signature in cursive script that reads "Erica Lopez". The signature is written in black ink and is positioned in the lower right quadrant of the page.



Testimony of Vivian Brown

Thank you for allowing me to testify today in support of the Certificate of Need application.

My name is Vivian Brown. I am a resident of Forest Park and an Environmental Services employee in the emergency room at MacNeal Hospital.

I have heard a lot of people today talk about how West Suburban and West Lake employees should be concerned about what it will be like to work for Vanguard Health Systems and how the company will treat its employees poorly. Well, that just isn't the case at MacNeal.

I started working at MacNeal ten years ago this past January. Before then, I worked at Grant Hospital, which later became Lincoln Park Hospital. I didn't want to leave Grant Hospital at the time, but the hospital was changing and I thought I was close to 20 years I left.

In my time at MacNeal, I can honestly say that I have not looked back once. We have a real "work family" at MacNeal, and I'm proud to be a part of it.

All you have to do is visit the ER – where I work – to see the type of family the administrators emphasize. Nurses and doctors in the ER put patient care first while administrators go out of their way to interact with all of the hospital's employees regardless of their position.

On top of that, employees are treated well and appreciated. Our benefits are more than generous. And every month we are asked to participate in a customer service meeting with administrators to talk about ways they can improve the hospital and level of quality care we provide to our patients. These aren't the types of meetings where they talk and we listen. Instead, we – the employees – do the talking while the administrators ask us what we think and listen to our answers.

Every holiday season, the hospital adopts families in our community who need a little extra help. We all donate food and money while our bosses go out and purchase gifts and food so that families who are hurting are able to celebrate too.

Everyone deserves the opportunity to work at a place like MacNeal. We know that we're an important part of the community and the community appreciates the work that we do.

Not one day goes by that I don't leave the hospital feeling like I really made a difference today. Everyone should be so lucky.



VILLAGE OF MAYWOOD

125 SOUTH FIFTH AVENUE, MAYWOOD, ILLINOIS 60153
OFFICE: 708-450-4492 • FAX: 708-450-0657

MAYOR

HENDERSON YARBROUGH, SR.

February 25, 2010

CLERK

GARY WOLL

Mrs. Patricia Shehorn
Chief Executive Officer
Westlake Hospital
1225 W. Lake Street
Melrose Park, IL 60160

TRUSTEES

AUDREY C. JAYCOX
DOMINIQUE GARRETT-FLOWERS
KIM JOHNSON
GILBERTO GUZMAN
MELVIN LIGHTFORD
MARCIOUS SCAGGS

Re: Westlake Hospital Transfer of Ownership to Vanguard Health Systems, Inc.

Dear Mrs. Shehorn:

Please convey to the Illinois Health Facilities and Services Review Board my support for transfer of ownership of Westlake Hospital from Resurrection Health Care to Vanguard Health Systems, Inc.

Westlake Hospital is an important institution for our community. For more than 85 years, the Hospital has cared for our residents. Westlake not only provides critical medical services and jobs, but also free programs, screenings and outreach to the uninsured and others in need.

It is essential that Westlake Hospital continues to operate. I support Vanguard's commitment to this institution and our community.

Respectfully,

Henderson Yarbrough Sr.
Henderson Yarbrough
Mayor
Village of Maywood

DANNY K. DAVIS
7th DISTRICT, ILLINOIS

WASHINGTON OFFICE:
2188 RAYBURN HOUSE OFFICE BUILDING
WASHINGTON, DC 20515
(202) 226-5706

CHICAGO DISTRICT OFFICE:
3333 WEST ARTHINGTON STREET
SUITE 130
CHICAGO, ILLINOIS 60624
(773) 533-7520

BROADVIEW DISTRICT OFFICE:
2301 ROOSEVELT ROAD
BROADVIEW, ILLINOIS 60156
(708) 345-0887

www.davis.house.gov

Congress of the United States
House of Representatives
Washington, DC 20515-1307

COMMITTEE ON
WAYS AND MEANS
SUBCOMMITTEES:
OVERSIGHT

INCOME SECURITY AND FAMILY SUPPORT

COMMITTEE ON OVERSIGHT
AND GOVERNMENT REFORM

SUBCOMMITTEES:
FEDERAL WORKFORCE, POSTAL SERVICE
AND THE DISTRICT OF COLUMBIA

INFORMATION POLICY, CENSUS,
AND NATIONAL ARCHIVES

March 5, 2010

Mrs. Patricia Shehorn
Chief Executive Officer
West Suburban Medical Center
3 E. Erie Court
Oak Park IL, 60302

Re: **West Suburban Medical Center and Westlake Hospital Transfer of Ownership to Vanguard Health Systems, Inc.**

Dear Mrs. Shehorn:

I would like to offer my support for your request seeking a Certificate of Need from the Illinois Health Facilities and Services Review Board to transfer ownership of West Suburban Medical Center and Westlake Hospital from Resurrection Health Care to Vanguard Health Systems, Inc.

My family and I have a close personal relationship with West Suburban Medical Center. I have been a neighbor of the facility for a number of years and the hospital has served my community for almost a century. In addition, I have had long and positive experiences with Westlake Hospital.

These hospitals offer a number of community programs and educational classes along with its top quality healthcare. On top of all these positive attributes, the hospital provides millions of dollars of free care to those with the greatest need. Vanguard will continue the hospitals' dedication to the community.

It is imperative to the communities served by West Suburban Medical Center that the acquisition of this hospital move forward without delay. I would like to see the Health Facilities and Services Review Board, consistent with its rules and capabilities, expedite the review and approval of the change of ownership applications, and in doing so facilitate the associated transaction's completion.

It is vitally important that West Suburban Medical Center continues serving the community I represent.

Sincerely,



Danny K. Davis
Member of Congress

DKD/gmb

DISTRICT OFFICE:

1836 W. 35TH STREET
CHICAGO, ILLINOIS 60609
PH: (773) 843-1200
FAX: (773) 843-9500

SPRINGFIELD OFFICE:

109 STATE CAPITOL
SPRINGFIELD, ILLINOIS 62706
PH: (217) 782-2855
FAX: (217) 557-5148



COMMITTEES:

APPROPRIATIONS ELEMENTARY
& SECONDARY EDUCATION
BUSINESS & OCCUPATIONAL LICENSES
EXECUTIVE
FINANCIAL INSTITUTIONS
PERSONNEL & PENSION

STATE OF ILLINOIS

EDWARD ACEVEDO

ASSISTANT MAJORITY LEADER
STATE REPRESENTATIVE • 2ND DISTRICT

April 20, 2010

Brian Lemon
Chief Executive Officer
MacNeal Hospital
3249 S. Oak Park Avenue
Berwyn, Illinois 60402

Dear Mr. Lemon:


Please convey my support to the Illinois Facilities and Services Review Board for a Certificate of Need to transfer ownership of West Suburban Hospital and Westlake Hospital from Resurrection Health Care to Vanguard Health Systems, Inc.

Vanguard Health Systems owns two hospitals in Chicago area, MacNeal Hospital, which joined Vanguard in 2000 and Louis A. Weiss Memorial Hospital in 2002. These hospitals have long standing reputations of serving Berwyn and Chicago's north side communities. Under Vanguard's ownership, MacNeal and Weiss have improved their reputations of providing high-quality health care services and both hospitals provide Medicaid and Medicare services on par with not-for-profit hospitals in their respective markets.

It is imperative to the communities served by West Suburban Medical Center and Westlake Hospital that the acquisitions of these hospitals move forward without delay. I would like to see the Health Facilities and Services Review Board, consistent with its rules and capabilities, expedite the review and approval of the change of ownership applications and in doing so facilitate the associated transactions completion.

I request that Illinois Health Facilities and Services Review Board approve the application for a Certificate of Need.

Sincerely,


Edward Acevedo, Representative
IL House of Representatives • 2nd District

□ 123 State Capitol
Springfield, IL 62706



□ 1836 W. 35th Street
Chicago, IL 60609

ANTONIO MUÑOZ
MAJORITY CAUCUS CHAIRMAN
STATE SENATOR • 1ST DISTRICT

April 20, 2010

Brian Lemon
Chief Executive Officer
MacNeal Hospital
3249 S. Oak Park Avenue
Berwyn, Illinois 60402

Dear Mr. Lemon:

Please convey my support to the Illinois Facilities and Services Review Board for a Certificate of Need to transfer ownership of West Suburban Hospital and Westlake Hospital from Resurrection Health Care to Vanguard Health Systems, Inc.

Vanguard Health Systems owns two hospitals in Chicago area, MacNeal Hospital, which joined Vanguard in 2000 and Louis A. Weiss Memorial Hospital in 2002. These hospitals have long standing reputations of serving Berwyn and Chicago's north side communities. Under Vanguard's ownership, MacNeal and Weiss have improved their reputations of providing high-quality health care services and both hospitals provide Medicaid and Medicare services on par with not-for-profit hospitals in their respective markets.

It is imperative to the communities served by West Suburban Medical Center and Westlake Hospital that the acquisitions of these hospitals move forward without delay. I would like to see the Health Facilities and Services Review Board, consistent with its rules and capabilities, expedite the review and approval of the change of ownership applications and in doing so facilitate the associated transactions completion.

I request that Illinois Health Facilities and Services Review Board approve the application for a Certificate of Need.

Sincerely,

A handwritten signature in cursive script that reads "Antonio Muñoz".

Antonio Muñoz
State Senator
1st District

District Office:

2137 S. Lombard, Suite 205
Cicero, Illinois 60804
Phone: (708) 222-5240
Fax: (708) 222-5241

Capitol Office:

264-S Stratton Building
Springfield, Illinois 62706
Phone: (217) 782-8173
Fax: (217) 558-1844



Illinois House of Representatives
Elizabeth "Lisa" Hernandez
State Representative • 24th District

Committees:

- Appropriations - Elementary & Secondary Education
- Appropriations - Human Services
- Consumer Protection
- Disability Services
- Health & Healthcare Disparities
- Labor
- Medicaid Reform, Family & Children

April 20, 2010

Brian Lemon
Chief Executive Officer
MacNeal Hospital
3249 S. Oak Park Avenue
Berwyn, Illinois 60402

Dear Mr. Lemon:

Please convey my support to the Illinois Facilities and Services Review Board for a Certificate of Need to transfer ownership of West Suburban Hospital and Westlake Hospital from Resurrection Health Care to Vanguard Health Systems, Inc.

Vanguard Health Systems owns two hospitals in Chicago area, MacNeal Hospital, which joined Vanguard in 2000 and Louis A. Weiss Memorial Hospital in 2002. These hospitals have long standing reputations of serving Berwyn and Chicago's north side communities. Under Vanguard's ownership, MacNeal and Weiss have improved their reputations of providing high-quality health care services and both hospitals provide Medicaid and Medicare services on par with not-for-profit hospitals in their respective markets.

It is imperative to the communities served by West Suburban Medical Center and Westlake Hospital that the acquisitions of these hospitals move forward without delay. I would like to see the Health Facilities and Services Review Board, consistent with its rules and capabilities, expedite the review and approval of the change of ownership applications and in doing so facilitate the associated transactions completion.

I request that Illinois Health Facilities and Services Review Board approve the application for a Certificate of Need.

Sincerely,

A handwritten signature in black ink, appearing to read "Elizabeth Hernandez", with a large, stylized flourish at the end.

Elizabeth Hernandez
State Representative
24th District

PUBLIC HEARING TESTIMONY

April 26, 2010

IHFSRB Project #10-013
WESTLAKE HOSPITAL
MELROSE PARK, ILLINOIS

Good morning.

I am Jeannie Carmedelle Frey, Senior Vice President of Legal Affairs for Resurrection Health Care Corporation. I am also the corporate Secretary of Westlake Hospital. On behalf of Westlake Hospital and all of Resurrection Health Care, I would like to express our gratitude to the Illinois Health Facilities and Services Review Board for giving us and the many supporters of this application the opportunity to speak at today's public hearing. We also would also like to acknowledge the conscientious work done at this hearing by both the hearing officer and the court reporter.

Resurrection appreciates that some may have sincere concerns regarding the proposed sale of this hospital. I believe that any such concerns have been well addressed, sometimes quite eloquently, in the testimony of the numerous individuals who have spoken here today in favor of this sale,

Jeannie Carmedelle Frey
IHFSRB Project #10-013, Westlake Hospital, Melrose Park

including community members and community leaders, physicians, employees, government officials, members of the clergy, leaders of other nearby community hospitals and health providers, as well as Vanguard Health Systems. Inherent in the testimony of all such speakers is a recognition that this transaction is critically important to the future of the hospital and the community it serves. Their testimony today clearly illustrates the strong, broad-based support for a transition that while difficult, makes sense for this community.

It has been a full morning. I will therefore reiterate and clarify just a few key points:

First, all of us at Resurrection Health Care are heartbroken that this sale has become necessary. Since making Westlake part of the Resurrection system in 1998, its employees have become our colleagues and our friends, while the members of the community became part of our extended family of care. We at Resurrection can assure this community, and the Board, that we have not come to this point lightly. We knew when Westlake joined Resurrection that it faced real operational challenges. However, we also knew that the community needed Westlake Hospital, and as an organization we put our

heart and soul, as well as the system's financial resources into helping this hospital serve that community. Although the hospital has lost money for many years, we tried many things, and considered many alternatives, before concluding that we had done all that we could, and that it was time to pass the torch to another system.

Our sadness at the prospect of Westlake Hospital no longer being part of the Resurrection family is tempered by the belief that as part of the Vanguard Health System, Westlake will have the support of a committed health care provider with a proven track record of meeting community needs and operating quality hospitals in Illinois, Arizona, Texas and Massachusetts.

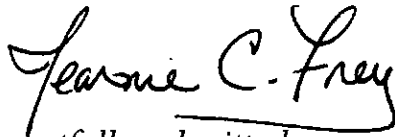
Second, while we know that in pure financial terms, of simple economic market value, this hospital is not considered "worth" very much, we know that in human terms, this hospital is incredibly valuable. You have heard testimony from a large number of individuals who have given witness to that value from a wide variety of different perspectives. We at Resurrection are proud to have contributed to that value over the past 12 years. We know that we have put into the hospital far more money than it can ever afford to repay, but we will leave with the compensation of having helped make

Jeannie Carmedelle Frey
IHFSRB Project #10-013, Westlake Hospital, Melrose Park

Westlake better than it was before, and having thereby contributed to the health and security of hospital patients, employees, and community members.

Scripture teaches us that for every time there is a season. With a large measure of reluctance and sadness, Resurrection recognizes that it is time to turn over the future of Westlake Hospital to another qualified organization. However, we do so in the belief that this is in the very best interests of Westlake Hospital, its employees and its staff, as well as the many people who are served by and support this important community resource. We therefore respectfully ask the Illinois Health Facilities and Services Review Board to approve this application.

Thank you.

A handwritten signature in cursive script that reads "Jeannie C. Frey". The signature is written in black ink and is positioned above the typed name.

Respectfully submitted,

Jeannie Carmedelle Frey

10738

Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St Melrose Park, IL 60160
NAME: Westlake Hospital Time: 9:00 a.m.

SUPPORTER ATTENDANCE/NO TESTIMONY ON PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	VICTOR NICODEMO	WESTLAKE	MELROSE PARK	yes
✓ 2	Joan Bolner	Area of Berwyn - Cicero / Du Sable	Berwyn	yes
✓ 3	JOAN GUTMAN	Resurrection Healthcare	Chicago	Neither
✓ 4	Lou Coco	West Suburban	Oak Park	Neither
✓ 5	Theresa Mahon	CIMPAE	Melrose Park	NO
✓ 6	Theresa Mahon			
✓ 7	Theresa Olson	Resurrection Healthcare	Chicago	N/A
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Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St Melrose Park, IL 60160
NAME: Westlake Hospital Time: 9:00 a.m.

ATTENDANCE/NO TESTIMONY ON PROJECT

✓ #	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	BETTY MATHIAS	NLEI	CHICAGO	SUPPORT
2	Jessie Ruiz	NLEI	CHICAGO	SUPPORT
3	Gisela R. Poin	NLEI	CHICAGO	SUPPORT
4	Miguel Chavez	NLEI	CHICAGO	SUPPORT
5	MARIBOZ VACA	NLEI	CHICAGO	SUPPORT
6	Stanley Kozmierski	RHC	CHICAGO	SUPPORT
7	QESAN E. TROYA	RHC	CHICAGO	SUPPORT
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307-38

Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St Melrose Park, IL 60160
NAME: Westlake Hospital Time: 9:00 a.m.

ATTENDANCE/NO TESTIMONY ON PROJECT

✓ #	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	Maria Andrade	NLEI	Chicago	Support
2	Yadira Antunez	NLEI	Chicago	Support
3	Jessica Arroyo	NLEI	Chicago	Support
4	Maria E. Ortega	NLEI	Chicago	Support
5	Elizabeth Torres	NLEI	Chicago	Support
6	Michelle Tedesco	NLEI	Chicago	Support
7	R. Conrad		Chicago	Support
8	D. Lockhart	Howe	CHILS	
9	E. Eskridge	RHE westlake	Melrose Park	Support
10	Sess Reyes	NLEI	Chicago	Support
11	Fajima Niele	NLEI	Chicago	Support
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Support ?

407-38

Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St Melrose Park, IL 60160 NAME: Westlake Hospital Time: 9:00 a.m.

Support? ATTENDANCE/NO TESTIMONY ON PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	Gwendolyn Washburn	West Suburban Inc	Oak Park IL	Support
2	MARY McNEULTY	St Luke Catholic Church	Oak Park IL	Support
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507-38

Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St Melrose Park, IL 60160
NAME: Westlake Hospital Time: 9:00 a.m.

Support? ATTENDANCE/NO TESTIMONY ON PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	PATRICK McDERMOTT	RHC	CHICAGO	Support
✓ 2	Michael J Forde	RBH	Broadview	Support
✓ 3	Lisa Clark	SFH RHC	Evans ton	Support
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607-38

Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St Melrose Park, IL 60160
NAME: Westlake Hospital Time: 9:00 a.m.

Submittal ATTENDANCE/NO TESTIMONY ON PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	Sara McAniff	KAH	Chicago	yes
✓ 2	Tila Desai	Weiss Hospital	Chicago	yes
✓ 3	Patricia Lopez	Senator Tony Munoz	Chicago	yes
✓ 4	Perona Bullock	RHC	Chicago	SUPPORT
✓ 5	DAN PASTOR	SI-JDR	CHICAGO	yes
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Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013

Date: April 26, 2010

Address: 1000 N 25th St
Melrose Park, IL 60160

NAME: Westlake Hospital

Time: 9:00 a.m.

Support

ATTENDANCE/NO TESTIMONY ON PROJECT

Support

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	AUDRETT SHUZZEL	WESTLAKE	Melrose Park	Support
✓ 2	AMTHAN POWERS, JR.	resident	Melrose Park	Support
✓ 3	STILL Oboikovitz	Westlake Hospital	Melrose Park	Support
✓ 4	SHAWN MOERIS	St. Francis Hospital	Melrose Park	Support
✓ 5	Leopery N. Valopulos	Holy Family France	Melrose Park	Support
✓ 6	Robert Reinhardt	St. Francis	Melrose Park	Support
✓ 7	Russell Salinas	Westlake	Melrose Park	Support
✓ 8	Mr. Salinas	Westlake	Melrose Park	Support
✓ 9	Mr. Salinas	Westlake	Melrose Park	Support
✓ 10	Mr. Salinas	Westlake	Melrose Park	Support
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87-38

Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St NAME: Westlake Hospital Time: 9:00 a.m.
Melrose Park, IL 60160

ATTENDANCE/NO TESTIMONY ON PROJECT

Summary

✓ #	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	JANNA SULK	MACNEAL HOSPITAL	BERRIN	SUPPORT
2	CAROL HATEMAN	MACNEAL Hospital	Berwyn	SUPPORT
3	Tricia M'Vicker	MacNeal Hospital	Berwyn	SUPPORT
4	Lori Shepard	Wiss Hospital	Chicago	SUPPORT
5	Derrick Heldt	Weiss Hospital	Chicago	SUPPORT
6	GARY M. MARIVE	WESTLAK OLE Melrose Park	Melrose Park	SUPPORT
7	Janelle M. Marive	606 No. 14th Avenue	Melrose Park, IL	SUPPORT
8	Martha Kushner, M.D.	WESTLAKE STOSPIRITAL ^{Westlake Hospital}	MELROSE PARK	SUPPORT
9	MIKE CHRISTENSEN	Wendell Hospital	Berwyn	SUPPORT
10	Eric Fegate	MacNeal Hospital	Berwyn	SUPPORT
✓ 11	Dora Ryan	Chicago North Side	Westmont	YES
✓ 12	Lee Karlovich	Chicago H		YES
13				
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✓

907-38

Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013

Date: April 26, 2010

Address: 1000 N 25th St
Melrose Park, IL 60160

NAME: Westlake Hospital

Time: 9:00 a.m.

ATTENDANCE/NO TESTIMONY ON PROJECT

All in Support

✓ #	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	Stephanie A.S. Wright	Westlake Hospital (no)	Melrose / Matteson	Support
2	Sheila A. Cookson	Weiss Hospital	Chicago	Support
3	Terrie Ann- Ward	Weiss Hospital	Chicago	Support
4	Bethy Kliens	MacNeal Hospital	Berwyn	Support
5	Deborah Novak	MacNeal Hospital	Berwyn	Support
6	Noreen Masen	MacNeal Hospital / Weiss Hospital	Berwyn	Support
7	Mary Leary Shiff	MacNeal Hosp	Berwyn	Support
8	Karen Milder	MacNeal Hospital	Berwyn	Support
9	Neus Gonzalez	MacNeal Hospital	Berwyn	Support
10	Jim Andrade	MacNeal Hospital	Berwyn	Support
11	Ofelia Walker	MacNeal Hospital	Berwyn	Support
12	Cedela Aguilar	MacNeal Hospital	Berwyn	Support
13	Ruby Tapia	MacNeal Hospital	Berwyn	Support
14	Rubi Tapia	MacNeal Hospital	Berwyn	Support
15	Patricia MORENO	MacNeal Hospital	Berwyn	Support

107-38

Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St Melrose Park, IL 60160 NAME: Westlake Hospital Time: 9:00 a.m.

ATTENDANCE/NO TESTIMONY ON PROJECT

Support 3

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	Rob Jay	Vanguard	Nashville, TN	Yes
2	Chuck Barnes	MacNeal Hospital	Bowling	Yes
3	Debbie Bailey	MacNeal Hospital	Berwyn	Yes
4	GVA England	MacNeal Hospital	Berwyn	Yes
5	Julie Nef	Domminic University	St. Kevin West	ND
6	Jahn Popel	MacNeal Hospital	Berwyn	Yes
7	Stacy Blaine	Watermark Physician Services	Westchester	Yes
8	Robert Hall	MacNeal Hospital	Berwyn	Yes
9	William R. Brown	MacNeal Hospital	Berwyn	Yes
10	Alma Ventura	MacNeal Hospital	Berwyn	Yes
11	Jose Garcia	MacNeal Hospital	Berwyn	Yes
12	Carrie Brethauer	MacNeal Hospital	Berwyn	Yes
13	Joseph D'Alonzo	MacNeal Hospital	Berwyn	Yes
14	Garry Winters D.O.	MacNeal Hospital	Berwyn	Yes
15				

11738

Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St Melrose Park, IL 60160 NAME: Westlake Hospital Time: 9:00 a.m.

Supporter ATTENDANCE/NO TESTIMONY ON PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	ELIZABETH WOHLEZ	WAZAREL Hosp	Beverly	SUPPORT
✓ 2	Robert Gumerald	Westlake Hosp	Westchester	SUPPORT
✓ 3	D. Adam Franzen	Westlake Hosp	Palatine	SUPPORT
✓ 4	Joremy Walker	Westlake	Melrose Park	SUPPORT
✓ 5	CAROLYN BUCKETT	MACNEAL	PERU	SUPPORT
✓ 6	Nelly Reyes	MACNEAL	PERU	SUPPORT
✓ 7	Ann Chavez	MACNEAL	PERU	SUPPORT
✓ 8	Bonnie Formica	St Mary's of Nazareth (Resurrection)	PERU	SUPPORT
✓ 9	Carolyn Mack	DHS	WATERLOO	SUPPORT
✓ 10	Molly Stricker	DHS	RIVER FOREST	SUPPORT
✓ 11	Edmund Hering	MACNEAL	PERU	SUPPORT
✓ 12	Ann Hering	MACNEAL	PERU	SUPPORT
✓ 13	Karen Carfield	MACNEAL	PERU	SUPPORT
✓ 14	Agnes Chimsaga	RMC	CHICAGO	SUPPORT
✓ 15	Esther Kin	WH	Melrose Park	SUPPORT

Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St NAME: Westlake Hospital Time: 9:00 a.m.
Melrose Park, IL 60160

SUPPORT

ATTENDANCE/NO TESTIMONY ON PROJECT

✓ #	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	JAMES SYKES	RESURACTIOW SERVICES	CHICAGO	SUPPORT
2	Quyllynd Baker	St Francis Hosp	EVANSTON	SUPPORT
3	Rick Landeem	St Francis Hosp	EVANSTON	SUPPORT
4	Dorell Morgan	ST Francis Hosp	EVANSTON	SUPPORT
5	ADAM GREENBERG	ST FRANCIS HOSPITAL	EVANSTON	SUPPORT
6	KAINER HUWMEID	LES BETH. HEALTH	BLOKDIVIEN	SUPPORT
7	Melaine Baran	St Francis Hospital	EVANSTON	SUPPORT
8	Jan Baran		Melrose Park	SUPPORT
9	Violet Horv	Cook County	Broadview	SUPPORT
10	Joseph Miklusak	Saint Joseph Hospital	CHICAGO	SUPPORT
11	Vincent Egan	Westlake	CHICAGO	SUPPORT
12	Robin Atkins	St Francis Hosp	EVANSTON	SUPPORT
13	SARBARA WESIMAN	WESTLAKE HOSPITAL	MELROSE PARK	SUPPORT
14	Hedy A. Wolf	WESTLAKE HOSPITAL	MELROSE PARK	SUPPORT
15	Evelyn O'Connor	WESTLAKE HOSPITAL	CHICAGO	SUPPORT

Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St Melrose Park, IL 60160
NAME: Westlake Hospital Time: 9:00 a.m.

Support? Yes ATTENDANCE/NO TESTIMONY ON PROJECT

SUPPORT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	CATHERINE GIAMARO	WEST MEDICINE HOSPITAL	CHICAGO	SUPPORT
✓ 2	SIMY SPENCER	WEST MEMORIAL HOSPITAL	CHICAGO	SUPPORT
✓ 3	FRANK MOLINARO	WEISS MEMORIAL HOSPITAL	CHICAGO	oral
✓ 4	Codi Mateo	WEISS Memorial Hospital	Chicago	SUPPORT
✓ 5	MEROY LAPOUCHE	WEISS MEMORIAL HOSPITAL	CHICAGO	SUPPORT
6	CAREN PERMUTER	WEISS MEMORIAL HOSPITAL	CHICAGO	oral
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Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St NAME: Westlake Hospital Time: 9:00 a.m.
Melrose Park, IL 60160

ATTENDANCE/NO TESTIMONY ON PROJECT

Support

✓ #	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	Alex Halk	Vanguard	Berwyn	YES
2	GAIL Tence	Vanguard	Berwyn	YES
3	Tom Lanion	Vanguard	Berwyn	YES
4	Erica Lopez	Vanguard	Berwyn	YES
5	Stella HATCIEFC	Vanguard	CHICAGO	YES
6	Tom Sharp	Westlake	Western Springs	YES
7	Gerryl Rymark	Westlake	Woodridge	SUPPORT
8	Eva Rose	Maywood, Melrose Park, Broadview, Skokie	Chicago Melrose Park	YES
9	SARONDA MARS	RHC	Chicago	YES
10	Shawn Albition	RHC	Chicago	YES
11	JOHN A. BARTLETT	Westlake Hospital	BERWYN	YES
12	Charles Engleston	St. Joseph's	Chicago	YES
13	Edward Fries	RHC	Mundelein	YES
14	Laura Alimmar	Reurrection Med Ctr	Chicago	YES
15	ATHY LOREK	Vanguard	Chicago	YES

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Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St NAME: Westlake Hospital Time: 9:00 a.m.
Melrose Park, IL 60160

ATTENDANCE/NO TESTIMONY ON PROJECT

✓ #	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	ROANDA STRAUSS	Resurrection	Chicago	Support
2	MARIE ILLIAN	MacNeal	BELLEVUE	Support
3	Patricia Pelajo	MANNAI HOSPITAL	Berwyn, IL	Support
4	Paola Tangney	MACNEAL HOSPITAL	BERWYN, IL	Support
5	Frank Archib	MacNeal Hospital	Berwyn	Support
6	MTA RISKUS	MACNEAL Hospital	Berwyn	Support
7	Heidi Hughes	MACNEAL HOSPITAL	Berwyn	Support
8	MILLI Szymura	MacNeal Hospital	Berwyn	Support
9	Barry Gargel	MacNeal Hosp.	Berwyn	Support
10	MARK R Radoswicz	MACNEAL HOSP	Berwyn, IL	Support
11	Jean Mackonis	MacNeal Hospital	Berwyn, IL	Support
12	DAWN ARNOUD	MacNeal Hospital	Berwyn	Support
13	BRAD BURWER	MACNEAL HOSPITAL	Berwyn, IL	Support
14	Shane O'Neill	MacNeal Hospital	Berwyn, IL	Support
15	Dana Regnier	MacNeal Hospital	Berwyn, IL	Support

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**Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER**

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St NAME: Westlake Hospital Time: 9:00 a.m.
Melrose Park, IL 60160

ATTENDANCE/NO TESTIMONY ON PROJECT - ALL SUPPORT

✓ #	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	QUALIFIED WITNESS OR DONOR (PLEASE PRINT)
1	JANET LUNDHAL	Westlake Hospital	Melrose Park	Yes
2	Patricia Favia	Resurrection Medical Center	Chicago	Yes
3	Swati J. Patel	Westlake Hospital	Melrose Park	Yes
4	John Losurdo	WESTLAKE HOSP	Melrose Park	Yes
5	ALYSSA OTLINGER	RESURRECTION HOSPITAL	CHICAGO	Yes
6	Kevin M Remmy	Resurrection Health Care	Des Plaines	Yes
7	MIKE STEWART	RESURRECTION HEALTH CARE	Des Plaines	Yes
8	PAULETTE WEST	WESTLAKE HOSPITAL	CHICAGO	Yes
9	Concepcion Mena	WHT	Melrose Park	Yes
10	Arnoldi Roberto	St. Joe Hospital	Chicago	Yes
11	Susan Nugent	Resurrection Health Care	Orland	Yes
12	Sidra Gallegos	Saints Mary & Elizabeth	Chicago	Yes
13	Paulo Popov	Saint Mary & Elizabeth	Chicago	Yes
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SUPPORT

Yes

Yes

Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St Melrose Park, IL 60160 NAME: Westlake Hospital Time: 9:00 a.m.

ATTENDANCE/NO TESTIMONY ON PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL WITNESSEN OR BOTH PRESENT PRINT
1	ROMANA GERVASIO	WESTLAKE HOSPITAL	MELROSE PARK	yes
2	Nick Lince	Westlake Hospital	Melrose Park	yes
3	AUREA MAZZARRO	WESTLAKE HOSPITAL	Melrose Park	yes
4	ATHY GILLEN	WESTLAKE HOSPITAL	Melrose Park	yes
5	Deloby Stovall	Melrose Hospital	Berwyn Pa	yes
6	Andy Wilton	Melrose Hospital	Forest Pl/Berwyn	yes
7	Jennifer Druadt Scully	Westlake Hospital	Melrose Park	yes
8	Joanna Doznicik	Westlake Hospital	Melrose Park	yes
9	HATIE ANSSER	PMC	Melrose Park	yes
10	Timothy Hager	RHC Maternity	Melrose Park	yes
11	Adams Francis	Westlake Hosp	Palatine	yes
12	Money Heiman	HEMC	Des Plaines	yes
13	Mickie Dudik	PMC	Chicago	yes
14	Oct-Brod	AT-SOME	Chicago	yes
15	Beanne Fries	RF	Melrose Park	yes

Supers

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Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St NAME: Westlake Hospital Time: 9:00 a.m.
Melrose Park, IL 60160

ATTENDANCE/NO TESTIMONY ON PROJECT

Support Yes or No?

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	Stephanie Brackett	Westlake	Melrose Park	Support
2	Leslie Barnickow	WESTLAKE	MELROSE PARK	Support
3	Tom Graeme	Westlake	MELROSE PARK	Support
4	Robert Lentz	Westlake	Melrose Park	Support
5	Ma. Aurora Gonzalez	Westlake	Melrose Park	Support
6	Diana Laruso	Westlake	Melrose Park	Support
7	Kellie Sussut	Researcher	Chicago	Support
8	Christina L. Clark	Westlake & West Sub	Oak Park	Support
9	Carol Glab	Westlake + West Sub	Elmwood Park	Support
10	Daniel Triven	Westlake Hosp.	Aurora Park	Support
11	Melissa Butler	Westlake	Melrose Park	Support
12	Nicole Eard-Spauling	Westlake	Melrose Park	Support
13	Sheryl Kroll	Westlake	Chicago	Support
14	Therese Melhorn	Westlake	Chicago	Support
15	Kathryn Hinz	RHC	Chicago	Support

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Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St Melrose Park, IL 60160 NAME: Westlake Hospital Time: 9:00 a.m.

ATTENDANCE/NO TESTIMONY ON PROJECT

All Support

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	Support BOTH (PLEASE PRINT)
1	Sandra Bruce	Resurrection Heart PC	CHGO	yes
2	Florete De Jesus Ortiz	Resurrection Health Care	CHGO	yes
3	Mary Ann Gummert	Resurrection Healthcare	CHGO	yes
4	Sharon K. DeLippa	Wes H.C.	Chicago	Support
5	Sharon K. DeLippa	Resurrection	Oak Park	yes
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2107-38

Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St Melrose Park, IL 60160 NAME: Westlake Hospital Time: 9:00 a.m.

ATTENDANCE/NO TESTIMONY ON PROJECT

All Support

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	DAWN TRUMBAY	MACNEAL HOSPITAL	BERWYN, IL	YES
2	Lorena Medina	Macneal Hospital	Berwyn IL	YES
3	Mary Ellen Grice	Westlake	Elmhurst	YES
4	STEVE MEIGS	VAN GUARD WEISS	CHICAGO	YES
5	CHRIS RYER RAVIS	RESURGENOM	DEPERAINE	YES
6	JUSUN FISHER	RESURGENOM	Deperaine	YES
7	Bonnie Williams	St. Joseph Hospital	Blueso	Support
8	DENISE MACINO	WESTLAKE HOSPITAL	DAK PARK, ILL	YES
9	MARIA SACEMI	RHC	CHICAGO	YES
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201-38

Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St Melrose Park, IL 60160 NAME: Westlake Hospital Time: 9:00 a.m.

ATTENDANCE/NO TESTIMONY ON PROJECT

Support!

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION (PLEASE PRINT)	CITY (Please Print)	ORAL WRITTEN OR BOTH (PLEASE PRINT)
1	Bill Thompson	Westlake Hospital	Melrose Park	yes
2	Riselle Quilley-Burns	Weiss Hospital	Chicago, Illinois	yes
3	Janice Nelson	Holy Family Hosp	Des Plaines IL	yes
4	VIDYA SRIRAM	WESTLAKE HOSPITAL	MELROSE PARK	yes
5	BARBARA HARRIS	Westlake Hospital	Chicago	Support
6	Nolanda Cassidy	Westlake Hospital	Chicago	Support
7	KATERIA THOMAS	West Suburban Hos.	Oak Park	yes
8	Diana Lutka	Saint Vincent Hosp	Everestburg IL	yes
9	Ellen North	Weiss Hospital	Chicago	yes
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Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013

Date: April 26, 2010

Address: 1000 N 25th St
Melrose Park, IL 60160

NAME: Westlake Hospital

Time: 9:00 a.m.

Support?

ATTENDANCE/NO TESTIMONY ON PROJECT

No Testimony
All Support

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	Mary Ann Schultz	R Health	chgo	Support
✓ 2	Alana N. Tumb	R Health	chgo	Support
✓ 3	Dr. Kathleen Abramo	R Health	chgo	Support
✓ 4	Dr. Rats Mary Barber, C.R.	R Health	Park Ridge	Support
✓ 5	Theresa Lombardi	R Health	Chicago	Support
✓ 6	DETROIT SDMSR	WMSM Health	Bel Park IL	Support
✓ 7	Dr. Donna Marie Myski	R Health	Chicago	Support
✓ 8	John M. Thomas	R Health	Chicago	Support
✓ 9	Dr. Maria Garcia	MCS	Melrose Park	Support
✓ 10	S. Christine M. Markalar	R Health	Chicago	Support
✓ 11	Dr. M. E. Gault	R Health	Chicago	Support
✓ 12	Dr. Patricia K. Lamm	SMHC	Chicago	Support
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Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St Melrose Park, IL 60160 NAME: Westlake Hospital Time: 9:00 a.m.

support?

ATTENDANCE/NO TESTIMONY ON PROJECT

No Testimony

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	CRYSTAL GUYTON	WLH Hospital	Melrose Park	Support
2	Leanne Nemon	WLH Hospital	Hillside	Support
3	Linda Lamontagna	WLH Hospital	Melrose Park	Support
4	Michael DiVacco	WLH Hospital	Melrose Park	Support
5	Pat Jaworski	Westlake Hospital	Melrose Park	Support
6	Grace Dames	WLH Hospital	Melrose Park	Support
7	Maria WARD	West Hospital	Melrose Park	Support
8	Anita CONROU	WLH Hospital	Melrose Park	Support
9	Ruth Matthei	WLH Hospital	Melrose Park	Support
10	ARMELLA MACIARO	Westlake Hospital	Melrose Park	Support
11	Annabella Burgen			
12	Autte Stupkes	AFSME		
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WLH = Westlake Hospital

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Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St Melrose Park, IL 60160 NAME: Westlake Hospital Time: 9:00 a.m.

Supporter

ATTENDANCE/NO TESTIMONY ON PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	ROSEMARY BAZZELL	ROSEMARY BAZZELL'S	WOOD DALE	
✓ 2	ANGELA MacLEWITT	ANGELA MacLEWITT	CHICAGO	
✓ 3	JANET HAND	SELF	Westchester	None
✓ 4	Debbie Monreal	Melroe Hrg	Chicago	None
✓ 5	Elizabeth Kurien	Deiss Hospital	Chicago	None
✓ 6	Jane A. Leslie	ABESS Hospital	Chicago	None
✓ 7	Karen Cruz	HMC/HHC	DePaines	None
✓ 8	Kim Moore-Lain	HF	DePaines	None
✓ 9	Rose Gallucci	RMD	Chicago	None
✓ 10	Sue Wallace	HMC	Chicago	None
✓ 11	Hershey Dolpore	HFWC	DePaines	None
✓ 12	Oscar & Margarita		Atlanta	
✓ 13	Salvador Zarate		Berwyn, IL	
14	Laura Drake	WESTME	Forest Park, IL	NO
15	Martha Brown	AFSLME	Chicago	NO

WEST

260738

Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St Melrose Park, IL 60160
NAME: Westlake Hospital Time: 9:00 a.m.

ATTENDANCE/NO TESTIMONY ON PROJECT

✓ #	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	Ruiz, Jennifer	NLEI	Chicago	
2	GASALES GABRIELA	NLEI	Chicago	
3	MAURITZA RICO	NLEI	Chicago	
4	Claudia Rodriguez	NLEI	Chicago	
5	Shobha Bhargava	NLEI	Chicago	
6	Maribel Robles	NLEI	Chicago	
7	Lizbet Gomez	NLEI	Chicago	
8	QUADIA LARZ	NLEI	Chicago	
9	Vanessa Ramirez	NLEI	Chicago	
10	Amanda SIERRA	NLEI	Chicago	
11	MARIA CORINZA	NLEI	Chicago	
12	LIZBETH MORALES	NLEI	Chicago	
13	Alexandra Coshillo	NLEI	Chicago	
14	Gynthia Reyes	NLEI	Chicago	
15	KASALVA RUIZ	NLEI	Chicago	

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Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St NAME: Westlake Hospital Time: 9:00 a.m.
Melrose Park, IL 60160

ATTENDANCE/NO TESTIMONY ON PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	EDUARDO CORRAL	AESMG # 386	Melrose Park	
2	Nasri Mansour	Self	Beaverton, IL	
3	Mireya Vera	Westlake Hospital	Melrose Park	
4	Vicent Vivasos	Saints Mary Elizabeth Hosp.	Chicago, IL	
5	JAMES SCARF	Saints Mary Elizabeth	Chicago, IL	
6	Genevieve Brisene	West Lake	Melrose Park	
7	Mark	West Lake	Oak Brook	
8	Bruno R. Strano	Hof Family Medical Center	Des Plaines	
9	KRISTIN HALLAND	WESTLAK HOSPITAL	CHICAGO	
10	SARA A. HEGGIA	Westlake Hospital	Melrose Park	
11	Berndt J. Seitz		Melrose Park	
12	Robert Mueller	Westlake Hospital	Melrose Park	
13	Hilary Rosenberg	Westlake Hospital	Melrose Park	
14	Harvey Marier	RHO Finance	Des Plaines	
15	Michael McNamee	RHO Finance	Des Plaines	

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Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St NAME: Westlake Hospital Time: 9:00 a.m.
Melrose Park, IL 60160

Support?

ATTENDANCE/NO TESTIMONY ON PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	BOB CEAT	RE	CHICAGO	
✓ 2	TOM ENTACI	WI	WARRON IN.	
✓ 3	SARA BRANOWSKI	Westlake	CHICAGO IL	
✓ 4	BETRIE WILSON	West Suburban	Oak Park	
✓ 5	Chad Leonard	Westlake	Wheaton IL	
✓ 6	Jennifer Loftgren	West Suburban	Oak Park IL	
✓ 7	Betty Kufel	RHC - HMC	Des Plaines	
✓ 8	David Kruger	Smip Francis	Evanston	
✓ 9	Sharon Kruger	RHC - Home Health/HMC	Morton Grove	
✓ 10	ADRIEN COLE	RHC MGR	CHICAGO	
✓ 11	DAVID SEAF	TRAC - HMC	DEPLAINE	
✓ 12	Molly O'Bryan	Westlake Hospital	Riverside, IL	
✓ 13	Pete Miranda	Westlake Hospital	Roselle, IL	
✓ 14	Jeanette ANTHONO	Westlake Hospital	Elkhonore, IL	
✓ 15	MARK SOBAS	WESTLAKES HOSP.	CHICAGO	

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Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St Melrose Park, IL 60160
NAME: Westlake Hospital Time: 9:00 a.m.

Supporter ATTENDANCE/NO TESTIMONY ON PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	Robert M. Broun	RTHC	Deer Park	SUPPORT
✓ 2	Martha Brown	RTHC	Melrose	SUPPORT
3	Martha Brown	RTHC	Melrose	PK SUPPORT
4	Wayne Brown	HEALTH - ASSUME	Chicago	No to current plan?
5	Wayne Brown	AFSCME	Chicago	
6	Wayne Brown	ASSUME WORDS	Quincy	
7	Wayne Brown	ASSUME	Quincy	
8	Wayne Brown	AFSCME	Quincy	SUPPORT
9	Wayne Brown	AFSCME	Quincy	No support
10				No support
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Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St Melrose Park, IL 60160
NAME: Westlake Hospital Time: 9:00 a.m.

ATTENDANCE/NO TESTIMONY ON PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	Katherine Tymus MD	MacNeal Hospital	Berwyn	Yes
2	Pat Durkin	Westlake Hospital	Melrose Park	Yes
✓ 3	Jane Stenske	Westlake Hospital	Melrose Park	Yes
4	Dana L R Cervoni	Westlake Hospital	Melrose Park	Yes
5	Jennifer Roman (PA)	NLEI	Chicago	Yes
6	Janet Pardo	NLEI	Chicago	Yes
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in Support ?

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Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall

PROJECT #10-013

Date: April 26, 2010

Address: 1000 N 25th St
Melrose Park, IL 60160

NAME: Westlake Hospital

Time: 9:00 a.m.

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ATTENDANCE/NO TESTIMONY ON PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	MARK PRINER	RESERVESTORON HEALTHCARE	Worren Grove, IL	Support
2	PA-Friedl			
3	AGUIERRE SPYER	Vic. of MARYWOOD & GRAMMERC	MARYWOOD, IL	-
4	HANWITT SCOTT	MARYWOOD	MARYWOOD, IL	
5	JENN WIZILGOS	ASSUME	MORFOM GROVE II	Against
6	ANTHONY RICHMON	ASSUME	WEST	
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Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St Melrose Park, IL 60160 NAME: Westlake Hospital Time: 9:00 a.m.

Support? No TESTIMONY ~~POSSIBLE PROJECT~~ / Attendance

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	MICHAEL S. FITZGERALD	HOBY FAMILY NURSING CENTER	DES PLAINES	SUPPORTING
2	CHERYL DUSENBERG	RESURRECTION HEALTH CARE	DES PLAINES	"
3	BARBARA BOYCE	AFCOME AFSSMS	BELLWOOD	Supporting
4	Gwendolyn Gliny	AFCOME	Bellwood	Supporting
5	Edna Smith	AFSSMS	"	Supporting
6	KAYLA M. SMITH	AFCOME	"	"
7	ALONZO WHITAKER	DR. ADY OF RESURRECTION	Chicago	N
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3207-38

Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall

PROJECT #10-013

Date: April 26, 2010

Address: 1000 N 25th St
Melrose Park, IL 60160

NAME: Westlake Hospital

Time: 9:00 a.m.

ATTENDANCE/NO TESTIMONY ON PROJECT

✓ #	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	Nancy Best	NLEI	Chicago	
2	Josephine Adams		Brookview	
3	Arthur G. Cobble		Chicago	
4	Maria V. Herrera		Chicago, IL	
5	Doris Garcia		Chicago, IL	
6	Luz Gampas		Chicago, IL	
7	Christina Lopez	NLEI	Chicago, IL	
8	Micaela Guzman	NLEI	Chicago, IL	
9	Josefina Narzo	NLEI	Chicago, IL	
10	David Saenz	NLEI	Chicago, IL	
11	Laura I Gomez	" "	" "	
12	Esmeralda Espinal		Chicago, IL	
13	Anna B. Lopez		Chicago, IL	
14	Cherise Gillard	NLEI	Chicago, IL	
15	Guadalupe Ramirez	NLEI	Chicago, IL	

Melantha Lopez
Daisy Perez
Edgar Adriano

NLEI
NLEI
" "

Chicago, IL
Chicago, IL
Chicago, IL
Chicago, IL

34 of 38

Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

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ATTENDANCE/NO TESTIMONY ON PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	ELLEN HO	RHC - Self	Blmms	
2	GERAINE KENTZEN	RHC - SELF	Chicago	
3	PAT WLEZIEN	RHC	PERKLEY	
4	EDSANY PROSEY	RHHS	CHICAGO	
5	MIKE O'Rourke	RHC	Des Plaines	
6	Keta TONE	RHC	MORTON GROVE	
7	BRAD TOBE	RHC	MORTON GROVE	
8	JOHN BARTER	RHC - BHC	DES PLAINES	
9	KEITH BARKEN	RHC	Des Plaines	
10	ELIZEN KOZAK	RHC	MT PROSPECT	
11	Amanda Lyons	RHC	Morton Grove	
12	Kristen Plocnik	RHC	Morton Grove	
13	Mark Snowhirst	RHC	Morton Grove	
14	Ray Witt	RHC	Chicago	
15	Don Arnold	RHC Ambulatory	Chicago	

3807-38

Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

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ATTENDANCE/NO TESTIMONY ON PROJECT

In Support?

✓ #	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	FABIOLA ZAVALA	MACQUEEN HOSPITAL	BERWRN	
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367-38

Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St Melrose Park, IL 60160
NAME: Westlake Hospital Time: 9:00 a.m.

Support?

ATTENDANCE/NO TESTIMONY ON PROJECT

#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓ 1	Bryan Daniels	Resurrection	Oak Park IL	None Support
✓ 2	Jennifer Fah	Resurrection	Chp. FI	oral support
✓ 3	Judith Singer	Resurrection	Westlake Park IL	no support
4	Martha Safford MD	West/VHS	Chicago, IL	Support
5	Silvia	IL Welding Ctr	Westlake Park	Support
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31 of 38

Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

Address: 1000 N 25th St Melrose Park, IL 60160
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Soprot? ATTENDANCE/NO TESTIMONY ON PROJECT

✓ #	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	Shakela Sims	Office of Equal Opportunity	Chicago	Oral
2	Keenan Smith			Oral
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Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER

Site: Melrose Park Village Hall PROJECT #10-013 Date: April 26, 2010

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#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
1	DESIREE LEVIER	Affsme 31 - Local 2857	CHgo	NO <i>In Support?</i>
2	TIMOTHY OLAFSENKANE	Affsme 31 - Local 3492	Downer Grove	NO
3	Kevin Lane	Affsme 31 - Local 3492	Chicago	no
4	Kristie Spivey	WARR	Chicago	YES
5	SWIN WOLSTEN	Affsme 31	CHICAGO	
6	Diane Palencia	RHS	CHICAGO	NO
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Testimony Only

SPRINGFIELD OFFICE:
ROOM 323 CAPITOL BUILDING
SPRINGFIELD, IL 62706
217/782-8505
217/558-2068 FAX



COMMITTEES:
EDUCATION
EXECUTIVE
FINANCIAL INSTITUTIONS
LABOR
REDISTRICTING

DISTRICT OFFICE:
10001 WEST ROOSEVELT ROAD
SUITE 202
WESTCHESTER, ILLINOIS 60154
708/343-7444
708/343-7400 FAX

KIMBERLY A. LIGHTFORD
ASSISTANT MAJORITY LEADER
STATE SENATOR • 4TH DISTRICT

April 22, 2010

Jo Patton
ASFCME Council 31, 21st Floor
205 N. Michigan
Chicago, IL 60601

Re: Westlake & West Suburban Hospital Transfer of Ownership to Vanguard Health Systems, Inc.

Dear Ms. Patton:

Please convey my support to the Illinois Facilities and Services Review Board for a Certificate of Need to transfer ownership of West Suburban Hospital and Westlake Hospital from Resurrection Health Care to Vanguard Health Systems, Inc. The continued mission of Vanguard Health Systems Inc. is important to the sustainability of the quality of health care for the residents of the 4th Senate District.

Vanguard Health Systems owns two hospitals in the Chicago area, MacNeal Hospital, which joined Vanguard in 2000 and Louis A. Weiss Memorial Hospital in 2002. These hospitals have long standing reputations of serving the Chicago-Austin, Oak Park, Berwyn and Melrose Park Communities. Under Vanguard's ownership, MacNeal and Weiss have improved their reputations of providing high-quality health care services and both hospitals provide Medicaid and Medicare services on par with not-for-profit hospitals in their respective markets.

However, it is imperative to our mutual constituencies served by West Suburban Medical Center and Westlake Hospital that the acquisitions of these hospitals move forward without delay. As the State Senator of the 4th Senate District representing my constituencies best interest, I encourage the Health Facilities and Services Review Board, consistent with its rules and capabilities, expedite the review and approval of the change of ownership applications to include a 10 year commitment to keep the hospitals thriving successfully and in doing so, facilitate the associated transaction's completion.

In closing, I request and support the process of securing the Certificate of Need for the ownership of West Suburban and Westlake Hospitals from Resurrection Healthcare to Vanguard Health Systems, Inc. with the intention to accommodate a 10 year commitment to the community that we both serve.

Best Regards,

A handwritten signature in cursive script that reads "Kimberly A. Lightford".

Kimberly A. Lightford
Assistant Majority Leader
State Senator, 4th District



February 17, 2010

Mrs. Patricia Shehorn
Chief Executive Officer
1225 W. Lake Street
Melrose Park, IL 60160

Re: Westlake Hospital Transfer of Ownership to Vanguard Health Systems, Inc.

Dear Mrs. Shehorn:

Please convey to the Illinois Health Facilities and Services Review Board my support for the ownership transfer of Westlake Hospital from Resurrection Health Care to Vanguard Health Systems, Inc.

As executive director of the Melrose Park Chamber of Commerce, I understand how important institutional leaders like Westlake Hospital are for the community. Westlake Hospital not only provides services that keep our community physically healthy, but also contributes to its overall health by providing jobs to support families.

The continued operation of Westlake Hospital by Vanguard Health Systems, Inc. would ensure services and jobs remain in our community.

Sincerely,

A handwritten signature in black ink, appearing to read "Cathy Stenberg", is written over a circular stamp or seal.

Cathy Stenberg
Executive Director
Melrose Park Chamber of Commerce



February 17, 2010

Mrs. Patricia Shehorn
Chief Executive Officer
1225 W. Lake Street
Melrose Park, IL 60160

Re: Westlake Hospital Transfer of Ownership to Vanguard Health Systems, Inc.

Dear Mrs. Shehorn:

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Cathy Stenberg
Executive Director
Melrose Park Chamber of Commerce



February 17, 2010

Mrs. Patricia Shehorn
Chief Executive Officer
1225 W. Lake Street
Melrose Park, IL 60160

Re: Westlake Hospital Transfer of Ownership to Vanguard Health Systems, Inc.

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Cathy Stenberg
Executive Director
Melrose Park Chamber of Commerce

Proviso-Leyden Council for Community Action, Inc.

OFFICERS OF CORPORATION

Bishop Dr. Claude Porter*
President / C.E.O.

David Quay*
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Beverly P. Smith
Chief Financial Officer

Claudio P. Harrell
*Senior Executive Vice President
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President, L.I.L. Support Inc.

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Parent at Large

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*National Director, Urban Promotion
Intercept Records*

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*President
Attitudinal Dynamics International*

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State of Illinois

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US Bank*

Jesse Martinez
*Administrator, Fair Employment Practices
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*Director of E.A.
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Zachery Nelson
*Branch Manager
US Bank*

Guadalupe Ramos*
Parent Policy Committee

Adrian Randall
News Editor NBC5

Rosca Vargas
*National VP for the Midwest
League of United Latin Citizens*

Oris Wilson
The Oris Wilson Foundation

February 17, 2010

Mrs. Patricia Shehorn
Chief Executive Officer
Westlake Hospital
1225 W. Lake Street
Melrose Park, Illinois 60160

Re: Westlake Hospital Transfer of Ownership to Vanguard Health Systems, Inc.

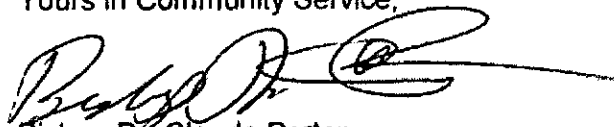
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Please convey to the Illinois Health Facilities and Services Review Board my support for the ownership transfer of Westlake Hospital from Resurrection Health Care to Vanguard Health Systems, Inc.

As President and CEO of PLCCA, Inc. (Proviso-Leyden Council for Community Action, Inc.), I recognize that change can be achieved when every facet of the community voluntarily joins together in a partnership to address common concerns. For 85 years, Westlake Hospital has been a strong partner in the collective effort to improving the health and well being of the community.


Under the direction of Vanguard, Westlake Hospital will be able to continue its mission of serving the community.

Yours in Community Service,



Bishop Dr. Claude Porter
President and CEO



An Affiliate of C.E.D.A., Inc. 
Member of United Way Crusade of Mercy
411 West Madison Street, P.O. Box 950, Maywood, Illinois 60153
(708) 450-3500 Fax (708) 236-5186
www.plcca.org

ADVISORY BOARD
Chris Welch, PLCCA, Inc. - Legal Counsel
Joseph Treelon, Former Mayor of Maywood
Eugene Moore, Cook County Recorder of Deeds

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The Otis Wilson Foundation

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1225 W. Lake Street
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Re: Westlake Hospital Transfer of Ownership to Vanguard Health Systems, Inc.

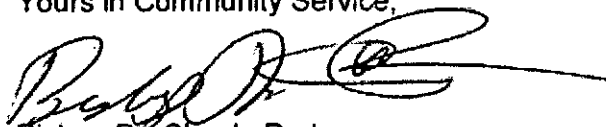
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*Branch Manager
US Bank*

Crescencio Ramon*
Tax and Policy Committee

Albert Randall
News Editor NBC5

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*National VP for the Midwest
League of United Latin Citizens*

Chris Wilson
The Otis Wilson Foundation

February 17, 2010

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Chief Executive Officer
Westlake Hospital
1225 W. Lake Street
Melrose Park, Illinois 60160

Re: Westlake Hospital Transfer of Ownership to Vanguard Health
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Joseph Treckon, Farmer Mayor of Maywood
Eugene Moore, Cook County Recorder of Deeds

St. Paul Lutheran Church and School
"A Multierhnic Family of Faith"
1025 W. Lake St.
Melrose Park, IL 60160
(708) 343-1000 www.stpaulmp.org

February 19, 2010

Mrs. Patricia Shehorn
Chief Executive Officer
Westlake Hospital
1225 W. Lake Street
Melrose Park, IL 60160

Re: Westlake Hospital Transfer of Ownership to Vanguard Health Systems, Inc.

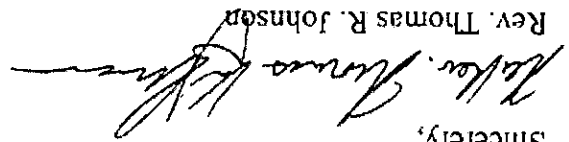
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I support the transfer of ownership to Vanguard because of their commitment to maintaining jobs, medical services and community programs at the hospital.

Sincerely,



Rev. Thomas R. Johnson

Senior Pastor



St. Paul Lutheran Church and School

"A Multiethnic Family of Faith"

1025 W. Lake St.

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Rev. Thomas R. Johnson
Senior Pastor

St. Paul Lutheran Church and School

"A Multiethnic Family of Faith"

1025 W. Lake St.

Melrose Park, IL 60160

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1225 W. Lake Street
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Rev. Thomas R. Johnson
Senior Pastor

WELCOMING
CENTER

February 24, 2010

Mrs. Patricia Shehorn
Chief Executive Officer
1225 W. Lake Street
Melrose Park, IL 60160

Re: Westlake Hospital Transfer of Ownership to Vanguard Health Systems, Inc.

Dear Mrs. Shehorn:

Please convey to the Illinois Department of Public Health's Health Facilities and Services Review Board my support for the ownership transfer of Westlake Hospital from Resurrection Health Care to Vanguard Health Systems, Inc.

As a State Agency, the Illinois Welcoming Center emerges as a leader in the state for services with suburban, poor and diverse communities. This is possible with the support from nine other State Agencies and from the Governor's Office. The demand for health care, education and social services in the area has quadruple in the last five years. We continue to see the growing number of affected families and individuals throughout the state, but specifically in Cook County's western suburbs in the Melrose Park area. The IWC strives in streamlining and centralizing state services in order "To provide immigrant and refugee individuals and families with an array of services, information, programs, and classes to assist in their path towards successful integration to the state" in order to promote growth for "...self-sustaining and thriving communities".

As Executive Director of the Illinois Welcoming Center, I see first-hand every day how important it is for institutions such as Westlake Hospital to partner with the community. Because of our partnership we have achieved major milestones for the community in regards to access to health services and helping shape the healthcare agenda for the Western suburbs (Melrose Park). I am pleased to hear that Vanguard is committed to continue partnerships with our community.

In order to ensure the services at Westlake Hospital continue, I will offer my support of this measure to the Illinois Health Facilities and Services Review Board.

Sincerely,



Silvia Villa
Executive Director
Illinois Welcoming Center
1708 Main St
Melrose Park, IL 60160

29



WELCOMING
CENTER

February 24, 2010

Mrs. Patricia Shehorn
Chief Executive Officer
1225 W. Lake Street
Melrose Park, IL 60160

Re: Westlake Hospital Transfer of Ownership to Vanguard Health Systems, Inc.

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Silva Villa
Executive Director
Illinois Welcoming Center
1708 Main St
Melrose Park, IL 60160

ILLINOIS
**Welcoming
CENTER**



February 24, 2010

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Melrose Park, IL 60160

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Sincerely,

Silva Villa
Executive Director
Illinois Welcoming Center
1708 Main St
Melrose Park, IL 60160

RESOLUTION
Westlake Hospital
Medical Executive Committee

WHEREAS, Westlake Hospital (WH) has asked the Westlake Hospital's Medical Staff to support a "Certificate of Need" (CON) approval by the Illinois Department of Public Health's Health Facilities and Services Review Board for the sale of WH to an affiliate of Vanguard Health Systems, Inc. (Vanguard); and,

WHEREAS, the Westlake Hospital's Medical Staff is a self governing body responsible to the Westlake Hospital Board of Directors for the quality of medical care and for the credentialing of Practitioners who practice medicine at Westlake Hospital; and,

WHEREAS, the Westlake Hospital's Medical Staff accomplishes these responsibilities through its Medical Executive Committee; and,

WHEREAS, the over 300 members of the Medical Staff of Westlake Hospital are committed to continuing the over 80 year tradition of medical excellence provided at Westlake Hospital for the people of Melrose Park, Maywood, Bellwood and the surrounding communities; and

WHEREAS, WH is one of the leading health care institutions in the community that provides quality medical services for the people of Melrose Park, Maywood, Bellwood and the surrounding suburban communities; and,

WHEREAS, WH is one of the largest employer in Melrose Park and provides substantial economic support for the welfare of the community; and,

WHEREAS, WH has made substantial economic investments in improving the quality of its medical services and providing significant free care to the community; and,

WHEREAS, despite the quality of care the Hospital has provided and the significant investments the institution has made, WH has faced financial pressures caused by the weakened national economy and increasing costs of operations, and the WH Medical Staff believes that the long term viability of the Hospital can best be sustained by transferring ownership of WH to Vanguard; and,

WHEREAS, Vanguard operates 15 hospitals in California, Arizona Massachusetts and Illinois, two of which are in the greater Chicago community, MacNeal Hospital and Louis A. Weiss Memorial Hospital; and,

WHEREAS, in fiscal year 2009, Vanguard reported \$3.2 billion in revenue, \$28.6 million in net income and had 18,500 employees and 4,135 beds in its 15 hospitals; and,

WHEREAS, Vanguard has committed to continue to provide health care services, Medicare, charity care and employment opportunities, as WH currently provides; and,

WHEREAS, Vanguard as a for-profit corporation may substantially increase tax payments to the community beyond what has been payable by WH as a not-for-profit organization; now therefore,

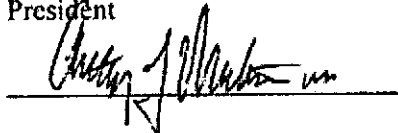
LET IT BE RESOLVED that the Westlake's Medical Executive Committee recommends that the Health Facilities and Services Review Board of the Illinois Department of Public Health approve a Certificate of Need for the sale of Westlake Hospital to Vanguard Health Systems, Inc. or its affiliates.

Authorized by:



Glenn Kushner, M.D.

President



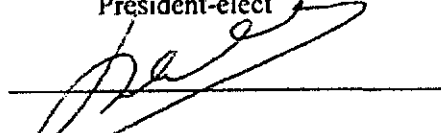
Anthony Martino, M.D.

Secretary



Mike Limperis, M.D.

President-elect



Jean Alexandre, Sr., M.D.

Treasurer

RESOLUTION
Westlake Hospital
Leadership Team

WHEREAS, Westlake Hospital (WH) has asked the Westlake Hospital's Leadership Team to support a "Certificate of Need" (CON) approval by the Illinois Department of Public Health's Health Facilities and Services Review Board for the sale of WH to Vanguard Health Systems, Inc. (Vanguard) or one of its affiliates; and,

WHEREAS, the WH's Leadership Team consisting of all the supervisors, managers, directors, Vice Presidents and CEO is the group responsible for achieving the vision of making Westlake the premier hospital in the western suburbs known for its exceptional service, hospitality, and quality care: and,

WHEREAS, the WH's Leadership Team provides direction, support and service to the over 900 employees and over 300 physicians who faithfully serve these communities: and,

WHEREAS, the Leadership Team of WH is committed to continuing the nearly 80 year tradition of medical excellence provided at WH for the people of Melrose Park, Maywood, Bellwood and the surrounding communities; and,

WHEREAS, WH is one of the leading health care institutions in the community that provides quality medical services for the people of Melrose Park, Maywood, Bellwood and the surrounding communities; and,

WHEREAS, WH is one of the largest employers in Melrose Park and provides substantial economic support for the welfare of the community; and,

WHEREAS, through the financial resources of Resurrection Health Care, WH has made substantial economic investments in improving the quality of its medical services and providing significant free care to the community; and,

RESOLUTION
Westlake Leadership Team

WHEREAS, despite the quality of care the Hospital has provided and the significant investments the institution has made, WH has faced financial pressures caused by the weakened national economy and increasing costs of operations, and the WH leadership believes that the long term viability of the Hospital can best be sustained by transferring ownership of WH to Vanguard; and,

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WHEREAS, in fiscal year 2009, Vanguard reported \$3.2 billion in revenue, \$28.6 million in net income and had 18,500 employees and 4,135 beds in its 15 hospitals; and,

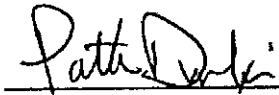
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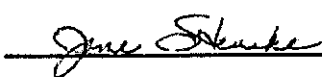
WHEREAS, Vanguard as a for-profit corporation may substantially increase tax payments to the community beyond what has been payable by WH as a not-for-profit organization; now therefore,

LET IT BE RESOLVED that the Westlake Hospital's Leadership Team recommends that the Health Facilities and Services Review Board of the Illinois Department of Public Health approve a Certificate of Need for the sale of Westlake Hospital to Vanguard Health Systems, Inc.

Authorized by:







RESOLUTION
Westlake Leadership Team

Kimberly Montagna Sam Baranowski

Lynn Henry Paul Meier

Tramaine Burns John P. Smith

~~_____~~ Ceryl Rymark

Lislie Barricklow Mailee Bond-Spandenberg

Thomas H. Sharp Robert L. Lunn

John Mueller Debra K. Caruso

Deborah Hernandez Isabella M. Fox

Ruth Mattree James H. Mayne

Conceicao Mesquita Christine R. Clark

Marijo Oroski, RN Stephanie A. Knight

Daniel Trivette

RESOLUTION
Westlake Leadership Team

Mary E. Wolf

Theresa Lee

Helene Rosenberg

John Thomas

Bob Smith

Krista Holler

Janice Petros

Stephanie Brackett

Andrew M. Puccio

Janet R. Landblat

MEG Linn RH

Nancy K. Eggert

Cathy Miller

John Elmer

Erin P. Colborn

Carmela Bagola

Robin J. Larson

Teri Kosman

A. Nisack

Barbara Weyman AKAWS

RESOLUTION
Westlake Hospital
Leadership Team

WHEREAS, Westlake Hospital (WH) has asked the Westlake Hospital's Leadership Team to support a "Certificate of Need" (CON) approval by the Illinois Department of Public Health's Health Facilities and Services Review Board for the sale of WH to Vanguard Health Systems, Inc. (Vanguard) or one of its affiliates; and,

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WHEREAS, through the financial resources of Resurrection Health Care, WH has made substantial economic investments in improving the quality of its medical services and providing significant free care to the community; and,

RESOLUTION
Westlake Leadership Team

WHEREAS, despite the quality of care the Hospital has provided and the significant investments the institution has made, WH has faced financial pressures caused by the weakened national economy and increasing costs of operations, and the WH leadership believes that the long term viability of the Hospital can best be sustained by transferring ownership of WH to Vanguard; and,

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LET IT BE RESOLVED that the Westlake Hospital's Leadership Team recommends that the Health Facilities and Services Review Board of the Illinois Department of Public Health approve a Certificate of Need for the sale of Westlake Hospital to Vanguard Health Systems, Inc.

Authorized by:

RESOLUTION
Westlake Leadership Team

Alissa LaMontagna Sam Baranowski

Lynne Keiny

Paul Meccia

Traci Marie Busano

John P. Burt

~~_____~~ (insais)

Ceryl Rynack

Leticia Barrichlow

Melissa Bond-Spandary

Thomas H. Sharpe

Robert L. Lunn

John Mueller

Debra K. Caruso

Deborah Fernandez

Jacobson M. Fox

Ruth Mattree

Laura H. Maynard

Conceicao Merquie

Christine R. Clark

Marijo Pruski, RD

Stephanie A. S. Wright

Daniel Truitt

RESOLUTION
Westlake Leadership Team

Mary D. Wolf

Mirya Shein

Helene Rosenberg

Jill Hummer

Cheryl Sells

Krista A. Heller

Janice DeBello

Stephanie Brackett

Andrew M. Sciozzi

Janet R. Landblat

Meghan RH

Nancy K. Eggert

Cathy Miller

Jon Eli

Erin P. Caldwell

Carmela Bagola

Robin J. Larson

Teri Kosman

A. Nisacik

Barbara Weyman ARNAS

RESOLUTION
Westlake Hospital
Leadership Team

WHEREAS, Westlake Hospital (WH) has asked the Westlake Hospital's Leadership Team to support a "Certificate of Need" (CON) approval by the Illinois Department of Public Health's Health Facilities and Services Review Board for the sale of WH to Vanguard Health Systems, Inc. (Vanguard) or one of its affiliates; and,

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RESOLUTION
Westlake Leadership Team

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WHEREAS, in fiscal year 2009, Vanguard reported \$3.2 billion in revenue, \$28.6 million in net income and had 18,500 employees and 4,135 beds in its 15 hospitals; and,

WHEREAS, Vanguard has committed to continue to provide health care services, Medicare, charity care and employment opportunities, as WH currently provides; and,

WHEREAS, Vanguard as a for-profit corporation may substantially increase tax payments to the community beyond what has been payable by WH as a not-for-profit organization; now therefore,

LET IT BE RESOLVED that the Westlake Hospital's Leadership Team recommends that the Health Facilities and Services Review Board of the Illinois Department of Public Health approve a Certificate of Need for the sale of Westlake Hospital to Vanguard Health Systems, Inc.

Authorized by:

RESOLUTION
Westlake Leadership Team

Rebecca LaMontagna Sam Baranowski

Lynne Keiny

Paul Meccie

Tramaine Buzard

John P. Burt

~~Michelle (M. S. S. S.)~~

Ceryl Rymark

Leticia Barricklow

Michelle Bond-Spandery

Thomas H. Sharpe

John L. Lunn

Bob Muller

Debra K. Caruso

Deborah Fernandez

Jackie M. Fox

Ruth Matthee

James H. Maynard

Conceicao Mesquita

Christine P. Clark

Marijo Osowski, RN

Stephanie A. S. Wright

Daniel Tronka

RESOLUTION
Weslake Leadership Team

Margaret Wolf

Tracy Shea

Helene Rosenberg

John Hammer

Chris Smith

Krista Holler

Janice Detres

Stephanie Brackett

Andrew M. Priozzi

Janet R Landblat

Meghan RH

Nancy K. Eggert

Cathy Miller

John Elz

John P. Colborn

Carmela Bagola

John J. Larson

Teri Rosman

A. Niswender

Barbara Weyman ANAS

April 21, 2010

Mrs. Patricia Shehorn
Chief Executive Officer
Westlake Hospital
1225 W. Lake Street
Melrose Park, IL 60160

**Re: Westlake Hospital Transfer of Ownership to Vanguard Health Systems,
Inc.**

Dear Patricia:

I would like to express my support for Resurrection Health Care's sale of Westlake Hospital to Vanguard Health Systems, Inc.

Westlake Hospital has been a part of my community in more ways than one. For 14 years I served as a nurse at Westlake Hospital. I am currently Parish Nurse at St. Paul Lutheran Church, located next door to the hospital. I also represent the church on the Westlake Hospital Community Health Education Advisory Board.

Over the years I have witnessed an increasing need in the community for a hospital such as Westlake. More and more uninsured and underinsured are becoming dependent on the access to health care Westlake provides; access that would otherwise not be there if not for the hospital. Westlake's continued presence in the community is essential.

I encourage the Illinois Health Facilities and Services Review Board to approve a Certificate of Need for the transfer of ownership to Vanguard Health Systems, Inc.

Sincerely,

Marlene Groll R.N.

Marlene Groll

April 21, 2010

Mrs. Patricia Shehorn
Chief Executive Officer
Westlake Hospital
1225 W. Lake Street
Melrose Park, IL 60160

Re: Westlake Hospital Transfer of Ownership to Vanguard Health Systems, Inc.

Dear Patricia:

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I encourage the Illinois Health Facilities and Services Review Board to approve a Certificate of Need for the transfer of ownership to Vanguard Health Systems, Inc.

Sincerely,

Marlene Groll R.N.

Marlene Groll

April 21, 2010

Mrs. Patricia Shehorn
Chief Executive Officer
Westlake Hospital
1225 W. Lake Street
Melrose Park, IL 60160

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I encourage the Illinois Health Facilities and Services Review Board to approve a Certificate of Need for the transfer of ownership to Vanguard Health Systems, Inc.

Sincerely,

Marlene Groll R.N.

Marlene Groll

RESOLUTION

Oak West Primary Physician Association

WHEREAS, Westlake Hospital (WH) has asked Oak West Primary Physician Association to support a "Certificate of Need" (CON) approval by the Illinois Department of Public Health's Health Facilities and Services Review Board for the sale of WH to an affiliate of Vanguard Health Systems, Inc. (Vanguard); and,

WHEREAS, Oak West Primary Physician Association, a corporation, founded in 1995, currently serves as the contracting vehicle for over 250 physicians affiliated with Westlake Hospital and West Suburban Medical Center with managed care companies; and,

WHEREAS, these over 250 members of Oak West Primary Physician Association are committed to continuing the tradition of accessible, affordable medical excellence for the people of Melrose Park, Maywood, Bellwood, Oak Park, and the surrounding communities; and

WHEREAS, WH is one of the leading health care institutions in the community that provides quality medical services for the people of Melrose Park, Maywood, Bellwood and the surrounding communities; and,

WHEREAS, WH is one of the largest employers in Melrose Park and provides substantial economic support for the welfare of the community; and,

WHEREAS, WH has made substantial economic investments in improving the quality of its medical services and providing significant free care to the community; and,

WHEREAS, despite the quality of care the Hospital has provided and the significant investments the institution has made, WH has faced financial pressures caused by the weakened national economy and increasing costs of operations, and the members of Oak West believe that the long term viability of the Hospital can best be sustained by transferring ownership of WH to Vanguard; and,

WHEREAS, Vanguard operates 15 hospitals in California, Arizona, Massachusetts and Illinois, two of which are in the greater Chicago community, MacNeal Memorial Hospital and Louis A. Weiss Memorial Hospital; and,

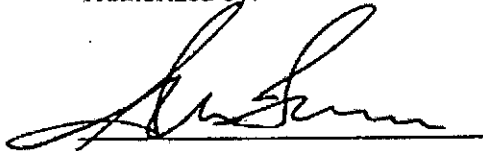
WHEREAS, in fiscal year 2009, Vanguard reported \$3.2 billion in revenue, \$28.6 million in net income and had 18,500 employees and 4,135 beds in its 15 hospitals; and,

WHEREAS, Vanguard has committed to continue to operate WH as an acute care hospital for at least two years and has committed to provide health care services, Medicare, charity care and employment opportunities, as WH currently provides; now therefore,

LET IT BE RESOLVED that the Oak West Primary Physician Association recommends that the Health Facilities and Services Review Board of the Illinois Department of Public Health approve a Certificate of Need for the sale of West Suburban Medical Center to Vanguard Health Systems, Inc.

West Lake Hospital

Authorized by:



Sam Yunez, M.D.

President

RESOLUTION

Oak West Primary Physician Association

WHEREAS, Westlake Hospital (WH) has asked Oak West Primary Physician Association to support a "Certificate of Need" (CON) approval by the Illinois Department of Public Health's Health Facilities and Services Review Board for the sale of WH to an affiliate of Vanguard Health Systems, Inc. (Vanguard); and,

WHEREAS, Oak West Primary Physician Association, a corporation, founded in 1995, currently serves as the contracting vehicle for over 250 physicians affiliated with Westlake Hospital and West Suburban Medical Center with managed care companies; and,

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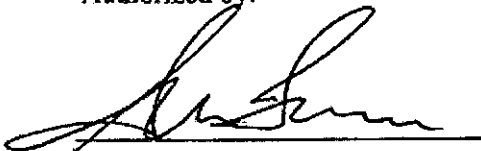
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WHEREAS, Vanguard has committed to continue to operate WH as an acute care hospital for at least two years and has committed to provide health care services, Medicare, charity care and employment opportunities, as WH currently provides; now therefore,

LET IT BE RESOLVED that the Oak West Primary Physician Association recommends that the Health Facilities and Services Review Board of the Illinois Department of Public Health approve a Certificate of Need for the sale of ~~West Suburban Medical Center~~ to Vanguard Health Systems, Inc.

*Westlake
Hospital*

Authorized by:



Sam Yunez, M.D.

President

RESOLUTION

Oak West Primary Physician Association

WHEREAS, Westlake Hospital (WH) has asked Oak West Primary Physician Association to support a "Certificate of Need" (CON) approval by the Illinois Department of Public Health's Health Facilities and Services Review Board for the sale of WH to an affiliate of Vanguard Health Systems, Inc. (Vanguard); and,

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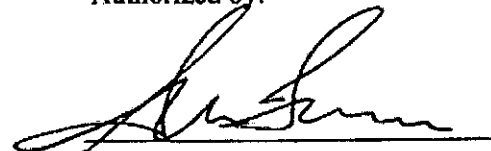
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WHEREAS, Vanguard has committed to continue to operate WH as an acute care hospital for at least two years and has committed to provide health care services, Medicare, charity care and employment opportunities, as WH currently provides; now therefore,

LET IT BE RESOLVED that the Oak West Primary Physician Association recommends that the Health Facilities and Services Review Board of the Illinois Department of Public Health approve a Certificate of Need for the sale of ~~West Suburban Medical Center~~ to Vanguard Health Systems, Inc.

*Westlake
Hospital*

Authorized by:



Sam Yunez, M.D.

President

Cook County Board of Commissioners
118 North Clark Street-Suite 567
Chicago, Illinois 60602
Phone: (312) 603-6384
Fax: (312) 603-4744
E-Mail: ajperaica@cookcountygov.com



Anthony J. Peraica
Commissioner - 16th District

District Offices
10001 W. Roosevelt Road
Westchester, Illinois 60154
(708) 345-5808 Fax: (708) 345-5838
6257 S. Archer Road
Summit, Illinois 60501
(708) 728-1616 Fax: (708) 563-1616

16th District Townships,
their Suburbs,
and Chicago

March 11, 2010

Berwyn Township
Suburb
Berwyn

Cicero Township
Suburb
Cicero

Lake Township
Chicago's 14th Ward
(Industrial only)
Chicago's 23rd Ward
2 Partial Precincts

Leyden Township
Suburbs
Franklin Park
Melrose Park (split)
North Lake
River Grove
Schiller Park

Lyons Township
Suburbs
Bedford Park
(Industrial only)
Brookfield (split)
Countryside
Hodgkins
Indian Head Park
La Grange
Lyons
McCook
Riverside (split)
Summit
Western Springs
Willow Springs

Proviso Township
Suburbs
Bellwood
Berkeley
Broadview
Brookfield (split)
Forest Park
Hillside
La Grange
Melrose Park (split)
North Riverside (split)
Stone Park
Westchester

Riverside Township
Suburbs
North Riverside (split)
Riverside (split)

Stickney Township
Suburbs
Forest View
Stickney

Ms. Patricia Shehorn
Chief Executive Officer
Westlake Hospital
1225 W. Lake Street
Melrose Park, IL 60160

**Re: Westlake Hospital and West Suburban Medical Center Transfer of
Ownership to Vanguard Health Systems, Inc.**

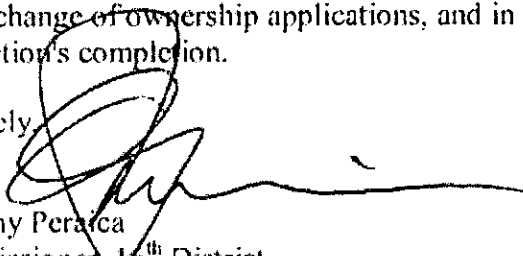
Dear Ms. Shehorn:

Please convey my support of the of the ownership transfer of Westlake Hospital and West Suburban Medical Center from Resurrection Health Care to Vanguard Health Systems, Inc. to the Illinois Health Facilities and Services Review Board.

It is important that these institutions remain in our community. Not only are the hospitals significant health care providers, but also resources providing jobs for the community and free programs, screenings and outreach to the uninsured. I support this transfer and am pleased that Vanguard Health Systems, Inc. has made a commitment to my community.

It is imperative to the communities served by Westlake Hospital and West Suburban Medical Center that the acquisition of these hospitals move forward without delay. I would like to see the Health Facilities and Services Review Board, consistent with its rules and capabilities, expedite the review and approval of the change of ownership applications, and in doing so facilitate the associated transaction's completion.

Sincerely,


Anthony Peraica
Commissioner, 16th District
Cook County

Committee and
Subcommittee
Memberships of the
Cook County Board

Chairman
Zoological
Brookfield Zoo

Member
Department of
Corrections

Contract Compliance

Education
Environmental Control

Family Court &
Juvenile Detention

Finance

Health & Hospitals
Human Relations

Industrial Claims
Information Technology
& Automation

Law Enforcement &
Corrections

Legislation
Intergovernmental-
Relations

Litigation

Oak Forest Hospital
Provident Hospital

Real Estate
Roads & Bridges

Stroger & Cermak
Hospitals

Tax Delinquency



Printed on Recycled Paper

Cook County Board of Commissioners
118 North Clark Street-Suite 567
Chicago, Illinois 60602
Phone: (312) 603-6384
Fax: (312) 603-4744
E-Mail: ajperaica@cookcounty.gov



Anthony J. Peraica
Commissioner - 16th District

District Offices
10001 W. Roosevelt Road
Westchester, Illinois 60154
(708) 345-5808 Fax: (708) 345-5838
6257 S. Archer Road
Summit, Illinois 60501
(708) 728-1616 Fax: (708) 563-1616

16th District Townships,
their Suburbs,
and Chicago

March 11, 2010

Berwyn Township
Suburb
Berwyn

Cicero Township
Suburb
Cicero

Lake Township
Chicago's 14th Ward
(Industrial only)
Chicago's 23rd Ward
2 Partial Precincts

Leyden Township
Suburbs
Franklin Park
Melrose Park (split)
North Lake
River Grove
Schiller Park

Lyons Township
Suburbs
Bedford Park
(Industrial only)
Brookfield (split)
Countryside
Hodgkins
Indian Head Park
La Grange
Lyons
McCook
Riverside (split)
Summit
Western Springs
Willow Springs

Proviso Township
Suburbs
Bellwood
Berkeley
Broadview
Brookfield (split)
Forest Park
Hillside
La Grange
Melrose Park (split)
North Riverside (split)
Stone Park
Westchester

Riverside Township
Suburbs
North Riverside (split)
Riverside (split)

Stickney Township
Suburbs
Forest View
Stickney

Ms. Patricia Shehorn
Chief Executive Officer
Westlake Hospital
1225 W. Lake Street
Melrose Park, IL 60160

**Re: Westlake Hospital and West Suburban Medical Center Transfer of
Ownership to Vanguard Health Systems, Inc.**

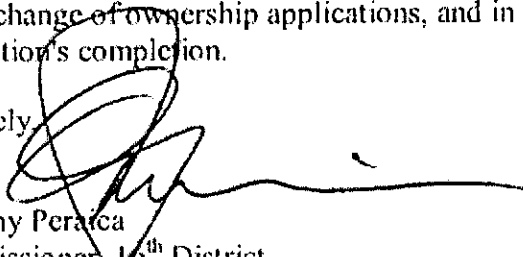
Dear Ms. Shehorn:

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It is important that these institutions remain in our community. Not only are the hospitals significant health care providers, but also resources providing jobs for the community and free programs, screenings and outreach to the uninsured. I support this transfer and am pleased that Vanguard Health Systems, Inc. has made a commitment to my community.

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Sincerely,


Anthony Peraica
Commissioner, 16th District
Cook County

Committee and
Subcommittee
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Cook County Board

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Brookfield Zoo

Member
Department of
Corrections

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District Offices
10001 W. Roosevelt Road
Westchester, Illinois 60154
(708) 345-5808 Fax: (708) 345-5838
6257 S. Archer Road
Summit, Illinois 60501
(708) 728-1616 Fax: (708) 563-1616

Anthony J. Peraica
Commissioner - 16th District

16th District Townships,
their Suburbs,
and Chicago

March 11, 2010

Berwyn Township
Suburb
Berwyn

Cicero Township
Suburb
Cicero

Lake Township
Chicago's 14th Ward
(Industrial only)
Chicago's 23rd Ward
2 Partial Precincts

Leyden Township
Suburbs
Franklin Park
Melrose Park (split)
North Lake
River Grove
Schiller Park

Lyons Township
Suburbs
Bedford Park
(Industrial only)
Brookfield (split)
Countryside
Hodgkins
Indian Head Park
La Grange
Lyons
McCook
Riverside (split)
Summit
Western Springs
Willow Springs

Proviso Township
Suburbs
Bellwood
Berkeley
Broadview
Brookfield (split)
Forest Park
Hillside
La Grange
Melrose Park (split)
North Riverside (split)
Stone Park
Westchester

Riverside Township
Suburbs
North Riverside (split)
Riverside (split)

Stickney Township
Suburbs
Forest View
Stickney

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Chief Executive Officer
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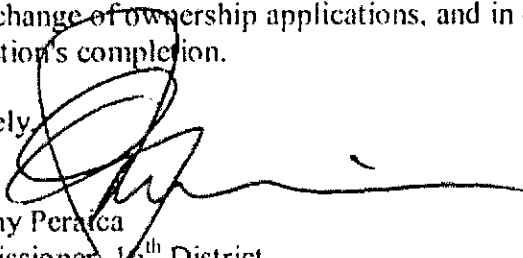
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Litigation

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www.edwinreyes.org



District Office:
3061 N. Milwaukee Ave.
Chicago, IL 60618
Phone: (773) 588-1129
Fax: (773) 588-1267

EDWIN REYES
Commissioner – 8th District
Cook County Board of Commissioners

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Legislation, Intergovernmental
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Roads & Bridges
Workforce, Job Development &
Training Opportunities
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Law Enforcement

MEMBER

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Finance
Labor
Legislation & Intergovernmental
Relations
Real Estate
Recreation
Zoological

March 8, 2010

Ms. Patricia Shehorn
Chief Executive Officer
West Suburban Medical Center
3 E. Erie Court
Oak Park, IL 60302

**Re: West Suburban Medical Center and Westlake Hospital Transfer of
Ownership to Vanguard Health Systems, Inc.**

Dear Ms. Shehorn:

Please convey my support to the Illinois Health Facilities and Services Review Board for a Certificate of Need to transfer ownership of West Suburban Medical Center and Westlake Hospital from Resurrection Health Care to Vanguard Health Systems, Inc.

West Suburban and Westlake have a huge economic impact on their communities, providing employment to thousands and millions of dollars in much needed tax revenue. Once under the ownership of Vanguard, these hospitals will be able to provide even more in tax revenue.

It is imperative to the communities served by West Suburban Medical Center and Westlake Hospital that the acquisition of these hospitals move forward without delay. I would like to see the Health Facilities and Services Review Board, consistent with its rules and capabilities, expedite the review and approval of the change of ownership applications, and in doing so facilitate the associated transaction's completion.

I will request that the Illinois Health Facilities and Services Review Board approve your application for a Certificate of Need.

Sincerely,

A handwritten signature in cursive script that reads "Edwin Reyes".

Edwin Reyes
Cook County Commissioner, 8th District



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Cook County Commissioner, 8th District



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Edwin Reyes
Cook County Commissioner, 8th District



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• SPRINGFIELD ADDRESS:
274 S STRATTON BUILDING
SPRINGFIELD, ILLINOIS 62706
PHONE: 217/782-8120
FAX: 217/782-1739

• DISTRICT OFFICE
2305 W ROOSEVELT ROAD
BROADVIEW, ILLINOIS 60155
PHONE: 708/615-1747
FAX: 708/615-1745

E-MAIL: kyarbrough@hds.ilga.gov



KAREN A. YARBROUGH
STATE REPRESENTATIVE
7TH DISTRICT

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APPROPRIATIONS HIGHER EDUCATION
CITIES & VILLAGES
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ELEMENTARY & SECONDARY EDUCATION
ENVIRONMENTAL HEALTH
VICE CHAIRPERSON - INSURANCE
PUBLIC POLICY & ACCOUNTABILITY
FOR EDUCATION
RAILROAD INDUSTRY

February 23, 2010

Mrs. Patricia Shehorn
Chief Executive Officer
Westlake Hospital
1225 W. Lake Street
Melrose Park, IL 60160

Re: Westlake Hospital Transfer of Ownership to Vanguard Health Systems, Inc.

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It is essential that Westlake Hospital continues to operate. Please convey my support to the Illinois Health Facilities and Services Review Board.

Sincerely,

Karen A. Yarbrough
State Representative

• SPRINGFIELD ADDRESS:
274-S STRATTON BUILDING
SPRINGFIELD, ILLINOIS 62706
PHONE: 217/782-8120
FAX: 217/782-1739

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Karen A. Yarbrough
State Representative

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274-S STRATTON BUILDING
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E-MAIL: kyarbrough@hds.ikya.gov



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STATE REPRESENTATIVE
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