Original 10-025

UNIVERSITY OF CHICAGO STONY ISLAND

RECEIVED

APR 2 3 2010

HEALTH FACILITIES & SERVICES REVIEW BOARD

Change of Ownership CON Application

July 2010

CERTIFICATION

The application must be signed by the authorized representative(s) of the applicant entity. The authorized representative(s) are:

- o in the case of a corporation, any two of its officers or members of its Board of Directors;
- in the case of a limited liability company, any two of its managers or members (or the sole manger or member when two or more managers or members do not exist);
- o in the case of a partnership, two of its general partners (or the sole general partner, when two or more general partners do not exist);
- o in the case of estates and trusts, two of its beneficiaries (or the sole beneficiary when two or more beneficiaries do not exist); and

Act.

in the case of a cale proprietor, the individual that is the proprietor

*Insert EXACT legal name of the applicant

o in the case of a sole proprietor, the individual in	mat is the proprietor.
This Application for Permit is filed on the behalf of in accordance with the requirements and procedure. The undersigned certifies that he or she has the appermit on behalf of the applicant entity. The underinformation provided herein, and appended hereto her knowledge and belief. The undersigned also contains application is sent herewith or will be paid	res of the Illinois Health Facilities Planning Act. uthority to execute and file this application for rsigned further certifies that the data and r, are complete and correct to the best of his or rertifies that the permit application fee required
SIGNATURE SIGNATURE Kent J. Thiry	SIGNATURE Dennis L. Kogod
Chairman & CEO	Chief Operating Officer
Notarization: Subscribed and sworn to before me this 24 day of MARCH 2010	Notarization: Subscribed and sworn to before me this 24 day of MARCH, 2010
Cherles Moran- Signature of Notary	Signature of Notary
Seal PUBLICATION OF THE RESAL S	Seal PHERESA MORAN

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- o in the case of a sole proprietor, the individual that is the proprietor.

SIGNATURE	7
	U

Kent J. Thiry
PRINTED NAME

Chairman & CEO
PRINTED TITLE

Notarization:

Subscribed and sworn to before me this 24 day of MARCIF 201

Signature of Notary

Seal



SIGNATURE

Dennis L. Kogod PRINTED NAME

Chief Operating Officer
PRINTED TITLE

Notarization:

Subscribed and sworn to before me this 24 day of MARCH, 2010

Signature of Notary

Seal

THERESA MORAN

*Insert EXACT legal name of the applicant



Healthcare Management and Marketing

April 19, 2010

Michael Constantino Supervisor, Project Review Health Facilities and Services Review Board 525 West Jefferson Street, 2nd Floor Springfield, Illinois 62761

Dear Mr. Constantino:

RE: Change of Ownership CON Application University of Chicago – Stony Island

We are enclosing a Certificate of Need (CON) application on behalf of DaVita Inc. and Total Renal Care Inc. (TRC) to acquire substantially all of the assets of the University of Chicago Medical Center's (UCMC's) dialysis center, University of Chicago – Stony Island. The 23-station in-center hemodialysis facility is located at 8721 S. Stony Island in Chicago (60617). The facility is located in Planning Area 6.

The Asset Purchase Agreement between TRC and UCMC includes the sale of two other outpatient dialysis facilities that are owned by UCMC, University of Chicago – Woodlawn and University of Chicago – Lake Park. Due to packaging considerations, each of the three (3) CON applications is being sent under separate cover.

Enclosed is Check No. 3384534 for \$2,500.00, the initial fee deposit for both this CON application.

Thank you for your consideration of this important matter.

Sincerely,

Helia M. Wonnial

President

Enclosure

CC: Kelly Ladd

Group Director

DaVita Inc. - Chicago

ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD APPLICATION FOR PERMIT

SECTION I. IDENTIFICATION, GENERAL INFORMATION, AND CERTIFICATION

This Section must be completed for all projects.

Faci	lity/	Pro	ect	dentif	icatio	<u>nc</u>

Facility Name:	University of C	hicago – Stony Island	
Street Address:	8721 S. Stony I	sland	
City and Zip Code:	Chicago, Illinoi	s 60617	
County:	Cook	Health Service Area: 6	Health Planning Area: 6

Co-Applicant Identification (Parent)

[Provide for each co-applicant [refer to Part 1130.220].

Exact Legal Name: DaVita Inc.	
Address: 601 Hawaii	Street, El Segundo, California 90245
Name of Registered Agent:	-
Name of Chief Executive Officer:	
CEO Address:	601 Hawaii Street, El Segundo, California 90245
Telephone Number:	(310) 792-2600 Ext. 2100

APPEND DOCUMENTATION AS <u>ATTACHMENT-1</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

Type	of	Own	ers	hip
IVO	v	~***		

	Non-profit Corporation For-profit Corporation Limited Liability Company		Partnership Governmental Sole Proprietorship		Other
0	Corporations and limited liability compa Partnerships must provide the name of each partner specifying whether each is	the state	e in which organized and the nan	good st ne and a	anding. ddress of

Primary Contact

[Person to receive all correspondence or inquiries during the review period]

Name:	Kelly Ladd
Title:	Group Director
Company Name:	DaVita Inc Chicago
Address:	2659 N. Milwaukee Avenue, 2 nd Floor, Chicago, Illinois 60647
Telephone Number	" (773) 276-2380, Ext. 29
E-mail Address:	Kelly.Ladd@davita.com
Fax Number:	(773) 276-4176

Additional Contact

[Person who is also authorized to discuss the application for permit]

Name:	Delia M. Wozniak	
Title:	President	
Company Name:	DMW and Associates, Inc.	
Address:	3716 N. Bernard Street, Chicago, Illinois 60618	
Telephone Numbe	er: (773) 279-0458	
E-mail Address:	deliawoz@comcast.net	
Fax Number:	(773) 279-0473	

Health Planning Area: 6

ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD APPLICATION FOR PERMIT

SECTION I. IDENTIFICATION, GENERAL INFORMATION, AND CERTIFICATION

This Section must be completed for all projects.

Cook

Facility/Project Identification

i domity/i rojout i	donandaron	
Facility Name:	University of Chicago – Stony Island	
Street Address:	8721 S. Stony Island	
City and Zip Code:	Chicago, Illinois 60617	

Health Service Area: 6

Co-Applicant Identification (Operating Entity)
[Provide for each co-applicant [refer to Part 1130.220].

Exact Legal Name: Total Renal Care Inc.
Address: 601 Hawaii Street, El Segundo, California 90245

Name of Registered Agent: Name of Chief Executive Officer: Kent Thiry

CEO Address: 601 Hawaii Street, El Segundo, California 90245

Telephone Number: (310) 792-2600 Ext. 2100

APPEND DOCUMENTATION AS <u>ATTACHMENT-1</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

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County:

	Non-profit Corporation For-profit Corporation Limited Liability Company		Partnership Governmental Sole Proprietorship		Other	
_	Cornerations and limited liability	, companies m	ust provide an Illinois cortific	ato of good s	tanding	

- Corporations and limited liability companies must provide an Illinois certificate of good standing.
- o Partnerships must provide the name of the state in which organized and the name and address of each partner specifying whether each is a general or limited partner.

Primary Contact

[Person to receive all correspondence or inquiries during the review period]

Name:	Kelly Ladd	•
Title:	Group Director	
Company Name:	DaVita Inc Chicago	
Address:	2659 N. Milwaukee Avenue, 2 nd Floor, Chicago, Illinois 60647	
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Company Name:	DMW and Associates, Inc.
Address:	3716 N. Bernard Street, Chicago, Illinois 60618
Telephone Numbe	r: (773) 279-0458
E-mail Address:	deliawoz@comcast.net
Fax Number:	(773) 279-0473

Post Permit Contact

[Person to receive all correspondence subsequent to permit issuance]

Name:	Kelly Ladd
Title:	Group Director
Company Name:	DaVita Inc Chicago
Address:	2659 N. Milwaukee Avenue, 2 nd Floor, Chicago, Illinois 60647
Telephone Number:	(773) 276-2380 Ext. 29
E-mail Address:	Kelly.Ladd@davita.com
Fax Number:	(773) 276-4176

Site Ownership

[Provide this information for each applicable site]

Notice of the contract of the	
Exact Legal Name of Site Owner:	American National Bank & Trust Co. of Chicago
	Trustee for Trust #108205-04
Address of Site Owner:	120 S. LaSalle, St., Lower Level
	Chicago, IL 60603
Street Address or Legal Description of	Site: 8721 S. Stony Island, Chicago, IL 60617

APPEND DOCUMENTATION AS <u>ATTACHMENT-2</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

[Provide this information for each applicable facility, and insert after this page]

Operating Identity/Licensee

1 101	ac ime imem	ation for caon applie	abic lacinty, an	G MOORE GROEF WITE Page:	
Exact	Legal Name:	Total Renal Care I	nc.		
Addre	ess:	601 Hawaii Street,	El Segundo,	California 90245	
	Non-profit (Corporation		Partnership Governmental	

o Corporations and limited liability companies must provide an Illinois certificate of good standing.

Sole Proprietorship

Other

 Partnerships must provide the name of the state in which organized and the name and address of each partner specifying whether each is a general or limited partner.

Organizational Relationships

Limited Liability Company

Provide (for each co-applicant) an organizational chart containing the name and relationship of any person who is related (as defined in Part 1130.140). If the related person is participating in the development or funding of the project, describe the interest and the amount and type of any financial contribution.

APPEND DOCUMENTATION AS <u>ATTACHMENT-3</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

Flood Plain Requirements NOT APPLICABLE

[Refer to application instructions.]

Provide documentation that the project complies with the requirements of Illinois Executive Order #2005-5 pertaining to construction activities in special flood hazard areas. As part of the flood plain requirements please provide a map of the proposed project location showing any identified floodplain areas. Floodplain maps can be printed at www.FEMA.gov or www.illinoisfloodmaps.org. This map must be in a readable format. In addition please provide a statement attesting that the project complies with the requirements of Illinois Executive Order #2005-5 (http://www.idph.state.il.us/about/hfpb.htm).

APPEND DOCUMENTATION AS <u>ATTACHMENT 4.</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE **OF** THE APPLICATION FORM.

3

Historic Resources Preservation Act Requirements NOT APPLICABLE

[Refer to application instructions.]

Provide documentation regarding compliance with the requirements of the Historic Resources Preservation Act.

APPEND DOCUMENTATION AS <u>ATTACHMENT-5</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

DESCRIPTION OF PROJECT

1.	Project	Classification
• •		

[Check those applicable - refer to Part 1110.40 and F	Part 1120.20(b)]
Part 1110 Classification:	Part 1120 Applicability or Classification: [Check one only.]
☐ Substantive	☐ Part 1120 Not Applicable ☐ Category A Project
✓ Non-substantive	☑ Category B Project ☐ DHS or DVA Project

2. Project Outline

In the chart below, indicate the proposed action(s) for each clinical service area involved by writing the number of beds,

stations or key rooms involved:

stations or key rooms involved:					
Clinical Service Areas	Establish	Expand	Modemize	Discontinue	No. of Beds, Stations or Key Rooms
Medical/Surgical, Obstetric, Pediatric and Intensive Care					
Acute/Chronic Mental Illness					
Neonatal Intensive Care			•		
Open Heart Surgery					
Cardiac Catheterization					
In-Center Hemodialysis					23 stations
Non-Hospital Based Ambulatory Surgery					
General Long Term Care					
Specialized Long Term Care					
Selected Organ Transplantation					
Kidney Transplantation					
Subacute Care Hospital Model					
Post Surgical Recovery Care Center					
Children's Community-Based Health Care Center					
Community-Based Residential Rehabilitation Center					
Long Term Acute Care Hospital Bed Projects					
Clinical Service Areas Other Than Categories of Service:					
Surgery		-			
Ambulatory Care Services (organized as a service)					
Diagnostic & Interventional Radiology/Imaging					
Therapeutic Radiology	_				
Laboratory					
Pharmacy					
Occupational Therapy					
Physical Therapy					
Major Medical Equipment					
Freestanding Emergency Center Medical Services				_	
Master Design and Related Projects					
Mergers, Consolidations and Acquisitions	ACQ				23 ESRD Stations

APPEND DOCUMENTATION AS <u>ATTACHMENT-8</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

3. Narrative Description

Provide in the space below, a brief narrative description of the project. Explain WHAT is to be done in State Board defined terms, NOT WHY it is being done. If the project site does NOT have a street address, include a legal description of the site. Include the rationale regarding the project's classification as substantive or non-substantive.

NARRATIVE DESCRIPTION

Total Renal Care Inc. (TRC), a wholly-owned subsidiary of DaVita Inc., proposes to acquire substantially all of the assets of the University of Chicago Medical Center's (UCMC) 23-station outpatient hemodialysis facility known as University of Chicago – Stony Island, which is located at 8721 S. Stony Island in Chicago, Illinois (60617) in Planning Area 6.

The proposed Purchase Agreement between TRC and UCMC includes the sale and purchase of all of UCMC's chronic dialysis assets, and includes the following three outpatient hemodialysis facilities as well as its Home Dialysis Program:

University of Chicago – Woodlawn, 1164 E. 55th Street in Chicago (60615) University of Chicago – Lake Park, 1531 Hyde Park Blvd. in Chicago (60615) University of Chicago – Stony Island, 8721 S. Stony Island in Chicago (60617) University of Chicago – Home Programs

The total proposed purchase price for the transaction is \$27.8 million. The price of the various entities is as follows based on a discounted cash flow analysis:

University of Chicago – Woodlawn	\$2,219,856
University of Chicago – Lake Park	\$2,677,026
University of Chicago – Stony Island	\$13,959,013
University of Chicago - Home Programs	\$8,944,105
Total	\$27,800,000

Total Renal Care Inc. (TRC) will assume the lease of 9,336 rentable gross square feet (gsf) for the 23-station hemodialysis facility. The acquisition does not involve modernization at this time.

Upon acquisition the facility will be known as Total Renal Care Inc. d/b/a Stony Island Dialysis. The change in ownership is expected to take place within one month of permit issuance. Certification is expected within two (2) months of acquisition but no later than December 31, 2010. The project completion date is June 30, 2011.

The estimated total project cost is \$15,270,945, including the fair market value (FMV) of leased space which is \$1,209,012 based on \$129.50 per gross square foot (gsf) for 9,336 gsf. Project costs will be funded entirely from cash and securities by DaVita Inc. DaVita Inc. will also fund the all working capital estimated to be four months' operating expenses and the initial operating deficit.

The project is Non-Substantive per Section 1110.40(b) as the project is solely for a "Change of Ownership." The project is considered a Class B project due to its project cost.



Project Costs and Sources of Funds

Complete the following table listing all costs (refer to Part 1120.110) associated with the project. When a project or any component of a project is to be accomplished by lease, donation, gift, or other means, the fair market or dollar value (refer to Part 1130.140) of the component must be included in the estimated project cost. If the project contains non-clinical components that are not related to the provision of health care, complete the second column of the table below. See 20 ILCS 3960 for definition of non-clinical. Note, the use and sources of funds must equal.

USE OF FUNDS	Costs and Sources of Fu	NON-CLINICAL	TOTAL
	\$33,600	HOIT-GEIRIGAE	\$33,600
Preplanning Costs	\$33,000	-	\$33,000
Site Survey and Soil Investigation		-	
Site Preparation		-	
Off Site Work	-	-	
New Construction Contracts	-	-	
Modernization Contracts	-	-	
Contingencies	-	-	
Architectural/Engineering Fees	-	-	-
Consulting and Other Fees	\$69,320	-	\$69,320
Movable or Other Equipment (not in construction contracts)	-	-	<u>-</u>
Bond Issuance Expense (project related)	-	-	-
Net Interest Expense During Construction (project related)	-	-	 -
Fair Market Value of Leased Space	FMV \$1,209,012	-	FMV \$1,209,012
Other Costs To Be Capitalized		-	
Acquisition of Dialysis Assets	\$13,959,013	-	\$13,959,013
TOTAL USES OF FUNDS	\$15,270,945		\$15,270,945
SOURCE OF FUNDS	CLINICAL	NON-CLINICAL	TOTAL
Cash and Securities	\$14,061,933	-	\$14,061,933
Pledges	-	-	-
Gifts and Bequests	-	-	
Bond Issues (project related)	-	•	-
Mortgages	•	-	
Leases (fair market value)	FMV \$1,209,012	-	FMV\$1,209,012
Governmental Appropriations	-	-	-
Grants	-	-	-
Other Funds and Sources	-	-	
TOTAL SOURCES OF FUNDS	\$15,270,945	-	\$15,270,945

NOTE: ITEMIZATION OF EACH LINE ITEM MUST BE PROVIDED AT ATTACHMENT-7, IN NUMERIC SEQUENTI-AL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

^{*} The fair market value (FMV) of the leased space is \$129.50/gsf.
Therefore, the FMV of the 9,336 gsf to be leased is \$1,209,012. See Attachment 7B.



Related Project Costs
Provide the following information, as applicable, with respect to any land related to the project that will be

or has been acquired during the last two calendar years:
Land acquisition is related to project ☐ Yes ☑ No Purchase Price: \$
Fair Market Value: \$
The project involves the establishment of a new facility or a new category of service
☐ Yes ☑ No
If yes, provide the dollar amount of all non-capitalized operating start-up costs (including operating
deficits) through the first full fiscal year when the project achieves or exceeds the target utilization specified in Part 1100.
Estimated start-up costs and operating deficit cost is \$
Project Status and Completion Schedules
Indicate the stage of the project's architectural drawings:
☑ None or not applicable ☐ Preliminary
Schematics Final Working
Anticipated project completion date (refer to Part 1130.140): June 30, 2011
Indicate the following with respect to project expenditures or to obligation (refer to Part 1130.140):
Purchase orders, leases or contracts pertaining to the project have been executed.
Project obligation is contingent upon permit issuance. Provide a copy of the contingent
"certification of obligation" document, highlighting any language related to CON
contingencies.
✓ Project obligation will occur after permit issuance.
State Agency Submittals
Are the following submittals up to date as applicable:
Cancer Registry
APORS
All formal document requests such as IDPH Questionnaires and Annual Bed Reports been submitted
✓ All reports regarding outstanding permits (See Attachment 7D)

Cost Space Requirements

Provide in the following format, the department/area GSF and cost. The sum of the department costs <u>MUST</u> equal the total estimated project costs. Indicate if any space is being reallocated for a different purpose. Include outside wall measurements plus the department's or area's portion of the surrounding circulation space. **Explain the use of any vacated space.**

	· · · · · · · · · · · · · · · · · · ·	Gross Square Feet		Amount of Proposed Total Gross Square Feet That Is:					
Dept. / Area	Cost	Cost	Cost	Existing	Proposed	New Const.	Modernized	As Is	Vacated Space
CLINICAL				-					
Medical Surgical						· 			
Intensive Care									
Diagnostic Radiology	11.1 2								
MRI									
Total Clinical									
NON CLINICAL									
Administrative									
Parking									
Gift Shop									
Total Non-clinical									
TOTAL									

APPEND DOCUMENTATION AS <u>ATTACHMENT-8</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

Facility Bed Capacity and Utilization NOT APPLICABLE

Complete the following chart, as applicable. Complete a separate chart for each facility that is a part of the project and insert following this page. Provide the existing bed capacity and utilization data for the latest **Calendar Year for which the data are available**. Any bed capacity discrepancy from the Inventory will result in the application being deemed **incomplete**.

FACILITY NAME:		CITY:			
REPORTING PERIOD DATES:	Fro	m:	to:		<u>,</u>
Category of Service	Authorized Beds	Admissions	Patient Days	Bed Changes	Proposed Beds
Medical/Surgical		,			
Obstetrics					
Pediatrics					
Intensive Care					
Comprehensive Physical Rehabilitation					
Acute/Chronic Mental Illness					
Neonatal Intensive Care		·			
General Long Term Care					
Specialized Long Term Care					
Long Term Acute Care					
Other ((identify)					
TOTALS:					

CERTIFICATION

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- o in the case of a corporation, any two of its officers or members of its Board of Directors;
- o in the case of a limited liability company, any two of its managers or members (or the sole manger or member when two or more managers or members do not exist);
- in the case of a partnership, two of its general partners (or the sole general partner, when two or more general partners do not exist);
- in the case of estates and trusts, two of its beneficiaries (or the sole beneficiary when two or more beneficiaries do not exist); and

o in the case of a sole proprietor, the individual	that is the proprietor.
This Application for Permit is filed on the behalf of in accordance with the requirements and procedu. The undersigned certifies that he or she has the appermit on behalf of the applicant entity. The underinformation provided herein, and appended hereto her knowledge and belief. The undersigned also of this application is sent herewith or will be paid	res of the Illinois Health Facilities Planning Act. uthority to execute and file this application for rsigned further certifies that the data and are complete and correct to the best of his or certifies that the permit application fee required
SIGNATURE SIGNATURE	SIGNATURE
Kent J. Thiry	Dennis L. Kogod
Chairman & CEO	Chief Operating Officer
Notarization: Subscribed and sworn to before me this 24 day of MARCH, 2010	Notarization: Subscribed and sworn to before me this 24 day of MARCH, 2010
Signature of Notary	Signature of Notary
Seal Seal Seal Seal Seal Seal Seal Seal	Seal RAN COF COLOR

*Insert EXACT legal name of the applicant

CERTIFICATION

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- o in the case of a limited liability company, any two of its managers or members (or the sole manager or member when two or more managers or members do not exist);
- in the case of a partnership, two of its general partners (or the sole general partner, when two or more general partners do not exist);
- o in the case of estates and trusts, two of its beneficiaries (or the sole beneficiary when two or more beneficiaries do not exist); and
- in the case of a sole proprietor, the individual that is the proprietor.

This Application for Permit is filed on the behalf of	Total Renal Care Inc.*
in accordance with the requirements and procedures	of the Illinois Health Facilities Planning Act.
The undersigned certifies that he or she has the author	ority to execute and file this application for
permit on behalf of the applicant entity. The undersig	ned further certifies that the data and
information provided herein, and appended hereto, ar	re complete and correct to the best of his or
her knowledge and belief. The undersigned also cert	ifies that the permit application fee required
for this application is sent herewith or will be paid up	on request.

SIGNATURE

Kent J. Thiry PRINTED NAME

Chairman & CEO PRINTED TITLE

Notarization:

Subscribed and sworn to before me this 24 day of MARCH, 2018

Signature of Notary

Seal

THERESA MORAN

SIGNATURE

Dennis L. Kogod PRINTED NAME

Chief Operating Officer PRINTED TITLE

Notarization:

Subscribed and sworn to before me this 24 day of MARCH 2010

Signature of Notary

Seal

THERESA MORAN

SECTION III. - PROJECT PURPOSE, BACKGROUND AND ALTERNATIVES - INFORMATION REQUIREMENTS

This Section is applicable to all projects except those that are solely for discontinuation with no project costs.

Criterion 1110.230 - Project Purpose, Background and Alternatives

READ THE REVIEW CRITERION and provide the following required information:

BACKGROUND OF APPLICANT

- 1. A listing of all health care facilities owned or operated by the applicant, including licensing, certification and accreditation identification numbers, if applicable.
- 2. A certified listing of any adverse action taken against any facility owned and/or operated by the applicant during the three years prior to the filing of the application.
- 3. Authorization permitting HFSRB and DPH access to any documents necessary to verify the information submitted, including, but not limited to: official records of DPH or other State agencies; the licensing or certification records of other states, when applicable; and the records of nationally recognized accreditation organizations. Failure to provide such authorization shall constitute an abandonment or withdrawal of the application without any further action by HFSRB.
- 4. If, during a given calendar year, an applicant submits more than one application for permit, the documentation provided with the prior applications may be utilized to fulfill the information requirements of this criterion. In such instances, the applicant shall attest the information has been previously provided, cite the project number of the prior application, and certify that no changes have occurred regarding the information that has been previously provided. The applicant is able to submit amendments to previously submitted information, as needed, to update and/or clarify data.

APPEND DOCUMENTATION AS <u>ATTACHMENT-10</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

PURPOSE OF PROJECT

- 1. Document that the project will provide health services that improve the health care or well-being of the market area population to be served.
- 2. Define the planning area or market area, or other, per the applicant's definition.
- 3. Identify the existing problems or issues that need to be addressed, as applicable and appropriate for the project. [See 1110.230(b) for examples of documentation.]
- Cite the sources of the information provided as documentation.
- 5. Detail how the project will address or improve the previously referenced issues, as well as the population's health status and well-being.
- 6. Provide goals with quantified and measurable objectives, with specific timeframes that relate to achieving the stated goals.

For projects involving modernization, describe the conditions being upgraded. For facility projects, include statements of age and condition and regulatory citations. For equipment being replaced, include repair and maintenance records.

NOTE: The description of the "Purpose of the Project" should not exceed one page in length. Information regarding the "Purpose of the Project" will be included in the State Agency Report.

APPEND DOCUMENTATION AS <u>ATTACHMENT-11.</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

ALTERNATIVES

Document ALL of the alternatives to the proposed project:

Examples of alternative options include:

- A) Proposing a project of greater or lesser scope and cost;
- B) Pursuing a joint venture or similar arrangement with one or more providers or entities to meet all or a portion of the project's intended purposes; developing alternative settings to meet all or a portion of the project's intended purposes;
- C) Utilizing other health care resources that are available to serve all or a portion of the population proposed to be served by the project; and
- 2) Documentation shall consist of a comparison of the project to alternative options. The comparison shall address issues of cost, patient access, quality and financial benefits in both the short term (within one to three years after project completion) and long term. This may vary by project or situation.
- The applicant shall provide empirical evidence, including quantified outcome data, that verifies improved quality of care, as available.

APPEND DOCUMENTATION AS <u>ATTACHMENT-12.</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

SECTION VI. MERGERS, CONSOLIDATIONS AND ACQUISITIONS/CHANGES OF OWNERSHIP

This Section is applicable to projects involving merger, consolidation or acquisition/change of ownership.

A. Criterion 1110.240(b), Impact Statement

Read the criterion and provide an impact statement that contains the following information:

- 1. Any change in the number of beds or services currently offered.
- 2. Who the operating entity will be.
- 3. The reason for the transaction.
- 4. Any anticipated additions or reductions in employees now and for the two years following completion of the transaction.
- 5. A cost-benefit analysis for the proposed transaction.

B. Criterion 1110.240(c), Access

Read the criterion and provide the following:

- 1. The current admission policies for the facilities involved in the proposed transaction.
- 2. The proposed admission policies for the facilities.
- 3. A letter from the CEO certifying that the admission policies of the facilities involved will not become more restrictive.

C. Criterion 1110.240(d), Health Care System

Read the criterion and address the following:

- 1. Explain what the impact of the proposed transaction will be on the other area providers.
- 2. List all of the facilities within the applicant's health care system and provide the following for each facility.
 - a. the location (town and street address);
 - b. the number of beds;
 - c. a list of services; and
 - d. the utilization figures for each of those services for the last 12 month period.
- 3. Provide copies of all present and proposed referral agreements for the facilities involved in this transaction.
- 4. Provide time and distance information for the proposed referrals within the system.
- 5. Explain the organization policy regarding the use of the care system providers over area providers.
- 6. Explain how duplication of services within the care system will be resolved.
- 7. Indicate what services the proposed project will make available to the community that are not now available.

APPEND DOCUMENTATION AS <u>ATTACHMENT-18</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

Section IX. Financial Feasibility

This section is applicable to all projects subject to Part 1120.

REVIEW CRITERIA RELATING TO FINANCIAL FEASIBILITY (FIN)

Does the applicant (or the entity that is responsible for financing the project or is responsible for assuthe applicant's debt obligations in case of default) have a bond rating of "A" or better?

Yes □ No ☑.

If yes is indicated, submit proof of the bond rating of "A" or better (that is less than two years old) from Fitch's, Moody's or Standard and Poor's rating agencies and go to Section XXVI. If no is indicated, submit the most recent three years' audited financial statements including the following:

- 1. Balance sheet
- 2. Income statement
- 3. Change in fund balance
- 4. Change in financial position

A. Criterion 1120.210(a), Financial Viability

1. Viability Ratios

If proof of an "A" or better bond rating has not been provided, read the criterion and complete the following table providing the viability ratios for the most recent three years for which audited financial statements are available. Category B projects must also provide the viability ratios for the first full fiscal year after project completion or for the first full fiscal year when the project achieves or exceeds target utilization (per Part 1100), whichever is later.

Provide Data for Projects Classified as:	Category A	3 (last three	Category B (Estimated)	
Enter Historical and/or Projected Years:	<u>2007</u>	2008	2009	2012
Current Ratio	1.8	1.8	2.2	2.2
Net Margin Percentage	7.3%	6.6%	6.9%	7.2%
Percent Debt to Total Capitalization	38.0%	41.8%	37.5%	34.6%
Projected Debt Service Coverage	3.1	2.8	3.0	4.9
Days Cash on Hand	35	30	36	71
Cushion Ratio	1.7	1.4	2.0	6.4

Provide the methodology and worksheets utilized in determining the ratios detailing the calculation and applicable line item amounts from the financial statements. Complete a separate table for each co-applicant and provide worksheets for each. Insert the worksheets after this page.

2. Variance

Compare the viability ratios provided to the Part 1120 Appendix A review standards. If any of the standards for the applicant or for any co-applicant are not met, provide documentation that a person or organization will assume the legal responsibility to meet the debt obligations should the applicant default. The person or organization must demonstrate compliance with the ratios in Appendix A when proof of a bond rating of "A" or better has not been provided.

DAVITA INC. (a)

AUDITED HISTORIC VIABILITY RATIOS (DOLLARS IN 000'S)

RATIOS	CY 2007	CY 2008	CY 2009
Current Ratio	1.074.250	2 120 204	2 202 521
Current Assets	1,976,250 1,086,496	2,128,304 1,163,063	2,302,521 1,046,941
Current Liabilities	1,080,490	1,105,005	1,040,541
Equals	<u>1.8</u>	<u>1.8</u>	<u>2.2</u>
Net Margin Percentage			
Net Income	<u>381,778</u>	<u>374,160</u>	<u>422,684</u>
Net Operating Revenue	5,264,151	5,660,173	6,108,800
Time 100 Equals	<u>7.3%</u>	<u>6.6%</u>	<u>6.9%</u>
Debt Service Coverage			
(See calculations, next page)			
Net Income+Dep+Int+Amort	<u>817,968</u>	<u>806,021</u>	<u>827,770</u>
Principal + Interest	266,151	287,669	276,107
Equals	<u>3.1</u>	<u>2.8</u>	<u>3.0</u>
Debt Capitalization Ratio			
(See calculations, next page)			
Long Term Debt (b)	<u>3,707,318</u>	<u>3,695,146</u>	<u>3,632,224</u>
Long Term Debt +	9,744,094	8,838,034	9,686,127
Equity (c)			
Equals	<u>38.0%</u>	<u>41.8%</u>	<u>37.5%</u>
Days Cash on Hand			
Cash	447,046	410,881	539,459
Operating Expense-Depreciation (d)	4,688,903	5,069,096	5,457,130
Divided by 365 days/year	12,846	13,888	14,951
	,		
Equals	<u>35 days</u>	<u>30 days</u>	<u>36 days</u>
Cushion Ratio			
Cash	447,046	<u>410,881</u>	<u>539,459</u>
Maximum Annual Debt Service	266,151	287,669	276,107
Equals	17	<u>1.4</u>	<u>2.0</u>
Equals	<u>1.7</u>	7.4	<u>wall</u>
	,	_	

DAVITA INC. (a)

AUDITED HISTORIC VIABILITY RATIOS COMPUTATIONS: DOLLARS IN 000'S

	<u>CY2007</u>	CY2008	CY2009
<u>DEBT COVERAGE RATIO</u>			
Net Income	381,778	374,160	422,684
Depreciation / Amortization	193,470	216,917	228,986
Interest	<u>242,720</u>	<u>214,944</u>	<u>176,100</u>
Total	817,968	806,021	827,770
Divided By:			
Principal	23,431	72,725	100,007
Interest	<u>242,720</u>	<u>214,944</u>	<u>176,100</u>
Total	266,151	287,669	276,107
Equals	<u>3.1</u>	<u>2.8</u>	<u>3.0</u>
DEBT CAPITALIZATION RATIO			
Long Term Debt (b)	3,707,318	3,695,146	3,632,224
Divided By:			
Long Term Debt	3,707,318	3,695,146	3,632,224
Equity (c)	6,036,776	<u>5,142,888</u>	<u>6,053,903</u>
Total	9,744,094	8,838,034	9,686,127
Equals	<u>38.0%</u>	<u>41.8%</u>	<u>37.5%</u>
D. MG CAGN ON MAND			
DAYS CASH ON HAND	445.046	410.001	520 450
Cash	447,046	410,881	539,459
Divided By:			
Net Revenue	5,264,151	5,660,173	6,108,800
Minus Net Income	- 381,778	-374,160	<u>- 422,684</u>
Total Operating Expenses	4,882,373	5,286,013	5,686,116
Minus Depreciation	-193,470	-216,917	-228,986
Subtrahend	4,688,903	5,069,096	5,457,130
÷ 365 = Expenses/Day	12,846	13,888	14,951
Equals	34.80 days	<u>29.59 days</u>	<u>36.08 days</u>
CUSHION RATIO			
Cash & LOC	447,046	410,881	539,459
	ŕ	•	,
Divided By:			
Principal	23,431	72,725	100,007
<u>Interest</u>	<u>242,720</u>	<u>214,944</u>	<u>176,100</u>
Total	266,151	287,669	276,107
Equals	<u>1.7</u>	<u>1.4</u>	<u>2.0</u>
•			_ _
	I	/	

NOTES:

- (a) Total Renal Care Inc. (TRC), Renal Treatment Centers, and Renal Life Link Inc. (RRL) are wholly-owned subsidiaries of DaVita Inc.
- (b) Long term debt includes the current portion on the long term debt.
- (c) Equity is defined by market equity and is the number of shares outstanding at the closing price on the last trading day of the calendar year.
- (d) Operating expenses exclude equity investment losses/gains.

SOURCES: DaVita Inc., Audited Financial Statements, <u>Annual Reports</u>, Form 10-K, for the years ended December 31, 2006-2009.

For Illinois CON Reporting 12/31/2009

DaVita Inc.										ffinols
	2004	2005	2006	2007	2008	2009	2010E	2011E	2012E	Standard
Current Ratio	3	?	1 54	1 80	1 38	.î.:0	2,20	2:10	230	×15
Net Margin Percentage	10 2 th/2	60	3 54.4	7.25%	3 5 14	8 B1 0	7 1710	171	7.1735	~3.5%
Percent Debt to Total Capitalization	26.03%	44,8340	38 67V	38 05%	a1 519	37.50%	23.00%	37.94%	34. 64 %	-50%
Projected Debt Service Coverage	3.43	2.33	58	3.07	1 30	1.00	0.31	3.53	.194	>: "()
Days Cash on Hand	49 13	10.96	13.68	34 80	12.8%	26.65	48 (1)	59 83	74.05	12
Cushion Ratio	2.46	2.09	1.95	1.68	43	1.85	2.78	3.86	6.40	5.60

Cushion Ratio	- 40	2.09	1.339	. 6.4	4.5	1.50		1.25	<u>5.40</u>
SUPPORTING CALCULATIONS:									
Current Ratio:									
Current Assets	360,753	**** ^^	799,483	1,976,250	2,128,304	2,392,521	2.302.521	2,302,521	2,302,521
Current Liabilities	4-9-1-5	21% Tu 3	0:1,72	1.085.496	1.163,963	1,046,941	1,046,941	1,046,941	1,046,941
Current Ratio	1.97	1.67	1.54	1.82	1.83	2.20	2.20	2.20	2.20
Net Margin Percentage:									
Net Income	221 204	J. 143	009 89%	361,778	37 4.160	422,684	470.227	470,227	470,227
Net Revenues	2,175,069	2.477.277	4 700 862	5.264,151	5,660,173	6.108,800	6.554.805	6,554,805	6,554,805
Net Margin Percentage	10.21%	7.69%	5.94%	7.25%	6.61%	6.92%	7.17%	7.17%	7.17%
Percent Debt to Total Capitalization:									
Total Long Term Debt	137611	4 57.2€2	751 151	3,707,318	3,695,146	3 632,224	3,544,724	3,479,099	3.479.099
Equity*	3.9% 00.9	÷ 35.00	5 0 50 000	177.777	7 (41,000	3.763.070	504 J C	534,34	3.564.648
Percent Debt to Total Capitalization	26.08%	44,62%	38.67%	38.05%	41.81%	37.50%	35.05%	34.64%	34 64%
Projected Debt Service Coverage:					_				
Net income	373 324	228,643	209 691	:65 75	7440	42 684	47.0.22.7	470.227	470.17
Depreciation/Amortization	1.0	• ; .	ι. · · · · · · · · · · · · · · · · · · ·	193 470	216,917	228.986	230,740	230,740	230,740
Interest Expense	50 J.	.4	232,861	242.720	214,944	176.100	178,107	178,107	178 107
Available Funds	355,490	479,908	725,953	817,968	806,021	827,770	879,075	879,075	679,075
Interest Expense and principal payments	10 1655	.88 (91	20458	Jr. 56	JUN 1789	275,100	20.807	74 × 70	175,407
Projected Debt Service Coverage	3.43	2.33	2.56	3,07	2.80	3.00	3.31	3.61	4.94
Days Cash on Hand:									
Cash and investments	25% 1.	1.1.4	12.2.	447,046	410,831	539,459	739,459	939,459	1,139,459
Net Revenue	2 177 370	2971913	009 062	5,264,165	3,500,17%	1 1	1,554,201	5 154 206	ক উটিৰ একি
Net Income	200,054	225,641	350,001	.95 777	274 (10	2210	470.000	470 000	470.227
Operating Expense	1,955,076	2,745,275	4,590,971	4,882,373	5,286,013	5,686,116	6,084,578	6,084,578	6,084,578
Less Dep/Amort	32 9 12	18.8.0	677, 298	190 410	216:017	727.548	250 740	2/20 740	J-0,740
Operating Expense Net of Dep/Amort	1,872,164	2,628,439	4,417,675	4,588,903	5,069,096	5,457,130	5,853,837	5,853,837	5,853,837
Days Cash on Hand	49.13	59.96	25.63	34,80	29.59	36.08	46.11	58.58	71.05
Cushion Ratio:								25.45	
Total Cash	16 g (\$1.6) 2000 - 20	75	. 16 (0)	30 A 20	alby ';	30 42%	, M 411	939,458	1.39,459
Interest Expense and Principal payments	වෙන්නට	.35-10 ⁻¹	. 621441	300 51	217,000	_ 6 (0) 4 06	uče 107	287.782	i≏8 (07
Cushion Retio	2.43	2.09	1.09	1.68	1.43	1.95	2.78	3.85	6,40

^{*}Equity as defined by market equity. Market equity = shares outstanding * closing price at last trading day of calendar year.

For forecasting: Assume constant market capitalization, based on the closing share price as of 3/3/10.

REVIEW CRITERIA RELATING TO FINANCIAL FEASIBILITY (FIN) (continued)

B. Criterion 1120.210(b), Availability of Funds

If proof of an "A" or better bond rating has not been provided, read the criterion and document that sufficient resources are available to fund the project and related costs including operating start-up costs and operating deficits. Indicate the dollar amount to be provided from the following sources:

	\$14,061,933 Cash & Securities Provide statements as to the amount of cash/securities available for the project. Identify any security, its value and availability of such funds. Interest to be earned or depreciation account funds to be earned on any asset from the date of application submission through project completion are also considered cash. Pledges
	For anticipated pledges, provide a letter or report as to the dollar amount feasible showing the discounted value and any conditions or action the applicant would have to take to accomplish goal. The time period, historical fund raising experience and major contributors also must be specified.
	Gifts and Bequests Provide verification of the dollar amount and identify any conditions of the source and timing of its use.
FMV	\$1,209,012 Debt Financing (indicate type(s) Space Lease in Attachment 75(3) and FMV of the Shell Space in Attachment 7B.
	For general obligation bonds, provide amount, terms and conditions, including any anticipated discounting or shrinkage) and proof of passage of the required referendum or evidence of governmental authority to issue such bonds; For revenue bonds, provide amount, terms and conditions and proof of securing the specified amount; For mortgages, provide a letter from the prospective lender attesting to the expectation of making the loan in the amount and time indicated; For leases, provide a copy of the lease including all terms and conditions of the lease including any purchase options. Governmental Appropriations
	Provide a copy of the appropriation act or ordinance accompanied by a statement of funding availability from an official of the governmental unit. If funds are to be made available from subsequent fiscal years, provide a resolution or other action of the governmental unit attesting to such future funding.
	Grants Provide a letter from the granting agency as to the availability of funds in terms of the amount, conditions, and time or receipt.
	Other Funds and Sources Provide verification of the amount, terms and conditions, and type of any other funds that will be used for the project.

\$15,270,945 TOTAL FUNDS AVAILABLE

C. Criterion 1120.210(c), Operating Start-up Costs

If proof of an "A" or better bond rating has not been provided, indicate if the project is classified as a Category B project that involves establishing a new facility or a new category of service? Yes \(\subseteq \text{No\mathbb{\subseteq}}.\) If yes is indicated, read the criterion and provide in the space below the amount of operating start-up costs (the same as reported in Section I of this application) and provide a description of the items or components that comprise the costs. Indicate the source and amount of the financial resources available to fund the operating start-up costs (including any initial operating deficit) and reference the documentation that verifies sufficient resources are available.

SECTION X. Economic Feasibility

This section is applicable to all projects subject to Part 1120.

REVIEW CRITERIA RELATING TO ECONOMIC FEASIBILITY (ECON)

A. Criterion 1120.310(a), Reasonableness of Financing Arrangements

Is the project classified as a Category B project? Yes \square No \square . If no is indicated this criterion is not applicable. If yes is indicated, has proof of a bond rating of "A" or better been provided? Yes \square No \square . If yes is indicated this criterion is not applicable, go to item B. If no is indicated, read the criterion and address the following:

Are all available cash and equivalents being used for project funding prior to borrowing? ☑ Yes

If no is checked, provide a notarized statement signed by two authorized representatives of the applicant entity (in the case of a corporation, one must be a member of the board of directors) that attests to the following:

- a portion or all of the cash and equivalents must be retained in the balance sheet asset accounts in order that the current ratio does not fall below 2.0 times; or
- borrowing is less costly than the liquidation of existing investments and the existing investments being retained may be converted to cash or used to retire debt within a 60-day period.

B. Criterion 1120.310(b), Conditions of Debt Financing

Read the criterion and provide a notarized statement signed by two authorized representatives of the applicant entity (in the case of a corporation, one must be a member of the board of directors) that attests to the following as applicable:

- The selected form of debt financing the project will be at the lowest net cost available or if a
 more costly form of financing is selected, that form is more advantageous due to such
 terms as prepayment privileges, no required mortgage, access to additional debt, term
 (years) financing costs, and other factors;
- All or part of the project involves the leasing of equipment or facilities and the expenses incurred with such leasing are less costly than constructing a new facility or purchasing new equipment.

B. Criterion 1120.310(c), Reasonableness of Project and Related Costs

Read the criterion and provide the following:

NOT APPLICABLE

 Identify each department or area impacted by the proposed project and provide a cost and square footage allocation for new construction and/or modernization using the following format (insert after this page).

	COST	AND GRO	ss squ	ARE FEE	T BY DEI	PARTME	NT OR SER	VICE	
	Α	В	С	D	Е	F	G	Н	_ , ,
Department (list below)	Cost/Squ New	are Foot Mod.	Gross Sq. Ft. New Circ.*		Gross Sq. Ft. Mod. Circ.*		Const. \$ (A x C)	Mod. \$ (B x E)	Total Cost (G + H)
Contingency									
TOTALS									
* Include the p	ercentage	(%) of spa	ce for circ	culation					

2. For each piece of major medical equipment included in the proposed project, the applicant must certify one of the following:

REVIEW CRITERIA RELATING TO ECONOMIC FEASIBILITY (ECON) (continued)

- a. that the lowest net cost available has been selected; or
- b. that the choice of higher cost equipment is justified due to such factors as, but not limited to, maintenance agreements, options to purchase, or greater diagnostic or therapeutic capabilities.
- 3. List the items and costs included in preplanning, site survey, site preparation, off-site work, consulting, and other costs to be capitalized. If any project line item component includes costs attributable to extraordinary or unusual circumstances, explain the circumstances and provide the associated dollar amount. When fair market value has been provided for any component of project costs, submit documentation of the value in accordance with the requirements of Part 1190.40.

D. Criterion 1120.310(d), Projected Operating Costs

Read the criterion and provide in the space below the facility's projected direct annual operating costs (in current dollars per equivalent patient day or unit of service, as applicable) for the first full fiscal year of operation after project completion or for the first full fiscal year when the project achieves or exceeds target utilization pursuant to 77 III. Adm. Code 1100, whichever is later. If the project involves a new category of service, also provide the annual operating costs for the service. Direct costs are the fully allocated costs of salaries, benefits, and supplies. Indicate the year for which the projected operating costs are provided.

E. Criterion 1120.310(e), Total Effect of the Project on Capital Costs

Is the project classified as a category B project? Yes ☑ No □. If no is indicated, go to item F. If yes is indicated, provide in the space below the facility's total projected annual capital costs as defined in Part 1120.130(f) (in current dollars per equivalent patient day) for the first full fiscal year of operation after project completion or for the first full fiscal year when the project achieves or exceeds target utilization pursuant to 77 III. Adm. Code 1100, whichever is later. Indicate the year for which the projected capital costs are provided.

F. Criterion 1120.310(f), Non-patient Related Services

Is the project classified as a category B project and involve non-patient related services? Yes \square No \square If no is indicated, this criterion is not applicable. If yes is indicated, read the criterion and document that the project will be self-supporting and not result in increased charges to patients/residents or that increased charges are justified based upon such factors as, but not limited to, a cost benefit or other analysis that demonstrates the project will improve the applicant's financial viability.

APPEND DOCUMENTATION AS <u>ATTACHMENT -76.</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

SAFETY NET IMPACT STATEMENT that describes all of the following:

- 1. The project's material impact, if any, on essential safety net services in the community, to the extent that it is feasible for an applicant to have such knowledge.
- 2. The project's impact on the ability of another provider or health care system to cross-subsidize safety net services, if reasonably known to the applicant.
- 3. How the discontinuation of a facility or service might impact the remaining safety net providers in a given community, if reasonably known by the applicant.

Safety Net Impact Statements shall also include all of the following:

- 1. For the 3 fiscal years prior to the application, a certification describing the amount of charity care provided by the applicant. The amount calculated by hospital applicants shall be in accordance with the reporting requirements for charity care reporting in the Illinois Community Benefits Act. Non-hospital applicants shall report charity care, at cost, in accordance with an appropriate methodology specified by the Board.
- 2. For the 3 fiscal years prior to the application, a certification of the amount of care provided to Medicaid patients. Hospital and non-hospital applicants shall provide Medicaid information in a manner consistent with the information reported each year to the Illinois Department of Public Health regarding "Inpatients and Outpatients Served by Payor Source" and "Inpatient and Outpatient Net Revenue by Payor Source" as required by the Board under Section 13 of this Act and published in the Annual Hospital Profile.
- 3. Any information the applicant believes is directly relevant to safety net services, including information regarding teaching, research, and any other service

APPEND DOCUMENTATION AS <u>ATTACHMENT-77</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

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UNIVERSITY OF CHICAGO – STONY ISLAND CHANGE OF OWNERSHIP CON APPLICATION

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Attachment Financials - See CON applications ##10-009/10-010.

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- * The symbol "' indicates that a section is not applicable.
- ** Attachment 7 also includes documentation of the FMV of the space (7B); a copy of the letter of intent to purchase assets (7C); and documentation of the status of previously approved CONs/COEs (7D.)



To all to whom these Presents Shall Come, Greeting:

I, Jesse White, Secretary of State of the State of Illinois, do hereby certify that

TOTAL RENAL CARE, INC., INCORPORATED IN CALIFORNIA AND LICENSED TO TRANSACT BUSINESS IN THIS STATE ON MARCH 10, 1995, APPEARS TO HAVE COMPLIED WITH ALL THE PROVISIONS OF THE BUSINESS CORPORATION ACT OF THIS STATE RELATING TO THE PAYMENT OF FRANCHISE TAXES, AND AS OF THIS DATE, IS A FOREIGN CORPORATION IN GOOD STANDING AND AUTHORIZED TO TRANSACT BUSINESS IN THE STATE OF ILLINOIS.



Authenticate at: http://www.cyberdriveillinois.com

In Testimony Whereof, I hereto set

my hand and cause to be affixed the Great Seal of the State of Illinois, this 11TH

day of

FEBRUARY

A.D.

2010

SECRETARY OF STATE

26

ATTACHMENT 1
Page 1 of 2

Delaware

PAGE

The First State

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF

DELAWARE, DO HEREBY CERTIFY "DAVITA INC." IS DULY INCORPORATED

UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING

AND HAS A LEGAL CORPORATE EXISTENCE SO FAR AS THE RECORDS OF

THIS OFFICE SHOW, AS OF THE FIFTEENTH DAY OF FEBRUARY, A.D.

2010.

2391269 8300

100141076

You may verify this certificate online at corp. delaware.gov/authver.shtml

AUTHENTY CATION: 7811432

DATE: 02-15-10

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ATTACHMENT 1 Page 2 of 2

SITE OWNERSHIP

Exact Legal Name of Site Owner:	American National Bank & Trust Co. of Chicago
	Trustee for Trust #108205-04
Address of Site Owner:	120 S. LaSalle, St., Lower Level
	Chicago, IL 60603
Street Address or Legal Description of	Site: 8721 S. Stony Island, Chicago, IL 60617

<u>DaVita Inc. (Parent)</u> <u>and</u> Total Renal Care Inc. (Operating Entity)

ORGANIZATIONAL STRUCTURE

DaVita Inc. owns 100% of the following entities:

Renal Life Link Inc.;
Physician Dialysis Inc.;
DVA Renal Healthcare Inc. (formerly Gambro);
Renal Treatment Centers Inc.;
Total Renal Care Inc.;
The DaVita Collection Inc.; and
DaVita Village Health Inc.

Please see Attachment 3A for major subsidiaries of these entities. Please see Attachment 3B for organizational chart for Illinois facilities.

ers int. (Barbaro), Exum. SZXBM, Joseph VI. Boyd-, S208Ne Mary Ann Cope. 10.4167M, Davie int.- 85.625N Kalty F. Pugher 2.9

Columbio: 904-00/10, LLC (DVA Read Healthcare, Inc., 60% RNA Dialysis Vertures, LLC - 40%)

1 OVA Healthcare Prior ement Services, Inc. (DVA Read Healthcare, Inc., 100%)

2 OVA Healthcare of Veryland, Inc., (DVA Read Healthcare, Inc., 100%)

OVA Healthcare of Vassochuseits, Inc. (OVA Rend Healthcare, Inc. 100%)

DAY Resilients of Vew London, LLC (DVA Read Healthcare, Inc. 51% CONNECTE, Inc. 24,5% L bamp; Midma Cara Sarvices, Inc. 24,5%)

DVA Realthcare of Very Army Arman Healthcare, Inc. 51% CONNECAE, Inc. 69%)

DVA Realthcare of Very Arman Healthcare, Inc. 10% Read Healthcare, Inc. 10% Healthcare, Inc. 10% Read Healthcare, Inc. 10%)

DVA Maphicalopy Perfects, Inc. (DVA Read Healthcare, Inc. 10%)

DVA Methylolopy Perfects, Inc. (DVA Read Healthcare, Inc. 100%)

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** 'DAN'N shington Uberriary Healthrane, Inc., 1004,
** I DaVID Architecture Healthrane of Greater St., Long, LLC (DVA Renai Healthrane, Inc., 51% Washington University - 45%)
** The Health Architecture Healthrane, Inc., 1005,
** The Healthrane, Inc

Othe River District. (Hestwoodey) Investments of Rorence, LLC. 45% DNA Renal Heathcans, Inc. 55%).
American Access Cart of New Jersey, L.L.C. (American Access Carc, LLC. 31.3%) OVA Renal Heathcare, Inc. 31.3% Philadelphia Varkinar Institute, LLC. 31.3%)

American Access Car of Pennsylvan), L.L. (DVA Renal Healthcan, Lo. 24,799 What energeted inc. 33,394) Marchan Access Care, L.C. (DVA Renal Healthcan, L.C. (DVA Renal Healthcan, L.C. 21,339 American Access Care, L.C. 23,394 American Access Care,

OVA Healthcare Rephrology Parmers, Inc. (Dialysis Hodings, Inc.- 100%)
OVA Rephrology Services, Inc. (Dialysis Hodings, Inc.- 100%)

UVA Hasilincia Resid Care, Inc. (1089se Hadrigs, Inc.; 1004)

- Volvá Hasilincia Resid Care, Inc. (1089se Hadrigs inc.; 1004)

- Vanderd Olayse, LLC (DVA Hazilbeare Resid Care, Inc.; 1004)

- Devita Villageresilh, Te. (Devita Inc.; 1006)

- Devita Villageresilh, 2 (Georgia, Inc.; 1004)

- Olivia Villageresilh 3 (Cedroda, Inc.; 1004)

- Olivia Villageresith 10 (Cedroda, Inc.; 1004)

Davia Vilegerbailh af Kanaa, Inc. (Gavia Vilagerbaith, inc. 1004)

— Davia Vilegerbailh inc. (Davia Vilagerbaith, inc. 1004)

— Davia Vilegerbailh af Hofelinen, inc. (Davia Vilegerbailh, Inc. 1004)

— Davia Vilegerbailh af Golo, inc. (Davia Vilegerbailh, Inc. 1004)

Davia Villegethelin if Ohio, Inc. (Davia Villegethelin), Inc. 100%)

Davia Villegethelin if Ohioma Villegethelin), Inc. 100%)

Davia Villegethelin if Virginia, Inc. (Davia Villegethelin), Inc. 100%)

Davia Villegethelin if California, Inc. (Davia Villegethelin), Inc. 100%)

Physicians Dalysis, Inc. (Davia Villegethelin), Inc. 100%)

Physicians Dalysis Virginia, Inc (Physicians Choice Dalysis (Dalysis of Adalma, Inc (Physicians Choice Dalysis (Dalysis of Adalma, Inc. 100%)

Physicians Dalysis of Leaster, Inc. (Physicians Dalysis Ventures, Inc. 100%)

Physicians Dalysis of Leaster, Inc. (Dalysis of Dalysis Ventures, Inc. 100%)

Physicians Dalysis of Leaster, Inc. 100%)

Physicians Dialysts accutations, Inc. (Physicians Dialysts, Inc. - 100%) POI Supply, Inc. (Physidens Dialysts, Inc., 100%)

Corusi Orio District, ILC Resolute Link, Inc. 1904)

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Davide West, ILC (Resolute Link, Inc. 2004)

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Resolute Link, In

Baylown Dubbias, LCC (Renal Traitment Centers - Southeast, D- 100%)

- Include Meer Dubbias, LCC (Rel Dubrias, LLC. 20% Renal Treatment Centers - Southeast, Lp. 20%)

- Oaltes-Fort Worth Nephrobley II, LLC (Feat, Ranners, LLC. 40% Renal Treatment Centers - Southeast, Lp. 60%)

- West Morrow District, LLC (Renal Treatment Centers - Southeast, Lp. 100%)

- Relating to Pubsysts LLC

- Renal Ender Or Person LLC (Renal Treatment Centers - Southeast, Lp. 100%)

- Renal Center Content LLC (Renal Treatment Centers - Southeast, Lp. 100%)

- Tarden District, LLC (Renal Treatment Centers - Southeast, Lp. 100%)

- Reset Contents - 100%

- Reset Centers - Southeast, Lp. 100%

- Reset Centers - Southeast, Lp. 100%

ESS P. Loudentan, LLC (Alban Casaretto, M.D. - 40% Renal Treatment Centers - Southeast, LP-60%) · Davisa benham Springs rodney Care, U.C. (Renal Treatment Centers - Southeast, IP- 100%)

. NTC - Teres Activetion, Inc. (Renal Testiment Canters - Southeast, ID- 100%) - Weston Dallyta Center, ILC (Cheveland Cink Randa - 2018 Renal Trastment Centers - Southeast, ID- 807s) Mid-City New Offiens Clabysis Center, LLC (Renal Treatment Centers - Southeast, LP-10046) Renaissance Dialyss, LLC (Renal Treatment Centers - Southeess, LP- 100%)

RTC Holdings, Inc. (RRC TN, Inc.- 100%)

... Genal Treatment Centers - Caldomá, Inc. (Renal Treatment Centers, Inc. - 1004)

* Section, Justinative Lie stade (9472609-24552) hence Aleks (1940) (1940) (1940) (497009-200-59-19)

ATTACHMENT 3A Page 1 of 4

Christ formath Dalyss, LLC (Renal Treatment Corcers - Illinois, Inc. 100%)

Senduary Dalysis, LLC (Renal Treatment Corcers - Illinois, Inc. 80% Nephrology Partners of Sandusky, Inc. 20%)

Commerce Township Dalysis, LLC (Harron Valley Dalysis, LLC - 35% Commerce Dalysis, LLC - 10% Renal Treatment Centers - Illinois, Inc. 55%)

St. Luckabporis Dalysis, LLC (Hilmod Dalysis Center of St. Luckabporis Inc. 40% Renal Treatment Centers - Illinois, Inc. 60%)

Renal Treatment Cerkers - Illinots, Inc. (Renal Treatment Certers, Inc.- 100%)

South Lincoln Dialysis, LLC (Renal Treatment Centers - Illinois, Inc. - 100%) Amantio Dialysis, LLC (Renal Treatment Centers - Illinois, Inc. - 100%)

Genes Pointe Dishsis, LLC (Fanal Treatment Center - Illnoss, snc. - 100%).
- Genes Pointe Dishsis Amerika. LLC - 200%)
- Genes Pointe Sobbris Permany. LLC (Fash International Center). 100% Genes (LLC - 100%).
- Genes Kenters Oblesis Genes, LLC (Fash International Aug. 100% Repsil Treatment Centers - Illnoss, Inc. - 60% Biskell Investments, LLC - 20%).
- Chestoring Dashsis, LLC (Rens) Treatment Centers - Illnost, Inc. - 60% Lerox V LLC - 40%). Obcapo Heights Diskysis, LLC (Chicago Heights Renal Care, LLC- 49% Renal Treatment Centers - Illinois, Inc. - 51%) Olalysis of Des Hoines, LLC (Renal Treatment Centers - Minols, Inc. - 51% Olalysis of Georgia, LLC- 49%)

Rochester Dialysis Center, LLC (Renal Treatment Centers - Illinois, Inc.- 60% Rochester Dialysis Partners, LLC- 30% Michigan Dialysis Partners, LLC- 30% Michigan Dialysis Partners, LLC- 10% Librory LLC (MRY) Energystes, LLC (MRY) Incompared to the system of the system

"TRC - Indiano, LLC (Renal Treatment Centers - Illinois, Inc.- 90% Total Ranal Cere, Inc.- 10%) Westwiew Dialysis, LLC (Renal Treatment Centers - Illinois, Inc.- 100%)

Northeast ONo Home Dialysis, LLC (Ranal Treatment Certers - Illinois, Inc.- 100%) — "Piffection Dailysis, LLC (Renal Treatment Corters - Illinois, Inc. - 100%)
— "Piffection Dailysis, LLC (Renal Treatment Corters - Illinois, Inc. - 100%)
— "Northeast Oldo Home Dailysis, LLC (Renal Treatment Corters - Illinois, Inc. - 100%)
- "Renal Treatment Corters - "Had-Allands", Inc. (Born Treatment Corters, Inc. - 100%) The Water Color LLC (Reval Treatment Color) and Advance, 2009.

Absence to Dalysia, LLC (Nophardogy Investments of Aberdam, LLC -40%,

Usakyas Treatment Certers of Awara, LLC (Renal Treatment Contrar - HI)

Labyas Treatment Certers of Awara, LLC (Renal Treatment Contrar - HI)

Labyas Treatment Certers of Awara, LLC (Renal Treatment Contrar - HI)

Contral Contral Parks LLC (Renal Treatment Contrar - HI)

** Abstracts Dialysis, LC (Normal resonance Course) *** Abstracts Dialysis, LC (Normalogy Investments Centers - His Authority - 20% GCK LLC 80%)

*** Labyes's Treatment Centers of Norma LC (Renal Treatment Centers - His Authority - 20% GCK LLC 80%)

*** Labyes's Treatment Centers of Norma LC (Renal Treatment Centers - His Authority - 20% GCK LLC 80%)

*** Band of Dialysis, LLC (Renal Treatment Centers - His Authority - 70% Norman Bears - Holdings, LLD 70%)

*** Owner transverse, LLC (Renal Treatment Centers - His Authority - 70% Norman Bears - Holdings, LLC 40%)

*** Owner transverse, LLC (Renal Treatment Centers - His Authority - 100%)

*** Norma Centers - LLC (Renal Treatment Centers - His Authority - 100%)

*** Norma Centers - LLC (Renal Treatment Centers - His Authority - 100%)

*** Norma Centers - LLC (Renal Treatment Centers - His Authority - 100%)

*** Sourcest Albasia Dialysis Center, LLC (Renal Treatment Centers - His Authority - 70%)

*** Sourcest Albasia Dialysis (Center, LLC (Renal Treatment Centers - His Authority - 70%)

*** Sourcest Albasia Dialysis (Center, LLC (Renal Treatment Centers - His Authority - 70%)

*** Sourcest Albasia Dialysis (Center, LLC (Renal Treatment Centers - His Authority - 70%)

*** Sourcest Albasia Dialysis (Center, LLC (Renal Treatment Centers - His Authority - 70%)

*** Sourcest Albasia Dialysis (Center, LLC (Renal Treatment Centers - His Authority - 70%)

*** Sourcest Albasia Dialysis (LLC (Renal Treatment Centers - His Authority - 70%)

*** Sourcest Albasia Dialysis (LLC (Renal Treatment Centers - His Authority - 70%)

*** Renal Treatment Centers - His Authority - 100%)

L. Richae Dibyse, LLC (Zeruh Renal Group, LLC. 20% ROA) Treatment Centers - Northeas, Inc. 70°4 Richle Hemorial Hospital- 10%)

- Hustehroon Delysis, L.J.C. (Kansas Repintaday Associates, P.A.-97% Renal Treatment Centers - West, Inc. - 557% Waymonic Enter Colories - Stange, K.O.-573% Reland A. Scharacher, H.O.-7537% Sunganity Beekl, H.D.- 861% Kristine Gish Herran, H.D.-5.29% Kirk A Duncan, H.O.-739% Renal Treatment Centers - Wast, Inc. - 61.65%) — Osvite Oberas Delysis Const. L.C. (Renal Treatment Centers - Vest, Inc. - 55% Renal President L.C. (Renal Treatment Centers - Vest, Inc. - 65% Renal President Resident Resi North Colorado Springs Dialyss, LLC (Renal Treatment Centers - West, Inc. - 100%)

— " Mustopee Diahysis, U.E. (Mustopee Investment Graup, U.C. 22.5% Robert N. Gold, M.D.- 5% Renal Thearment Canters - West, Inc. - 72,544) — "Rochy Houriah Diahyds Services, U.C. (DRPC Investments, U.C. 45% Resul Treatment Centers - West, Inc. - 51%) Coate Dollysk LLC (Renal Treatment Centers - West, Inc. - 100%)

- "Gignton Dollysk Cuter, LLC (Victors Medicine) Anny: Head (Ben Dies - 40% Renal Treatment Centers - West, Inc. - 60%)

- "Desired Dollysk Cuter, LLC (Renal Treatment Centers - West, Inc. - 95% Nark Sadder, N.D. - 5%)

- "Greenwood Dollysk, LLC (Renal Treatment Centers - West, Inc. - 95% Greenwood Investment Group, LLC - 15%)

Sur Cay Dalysis Center, L.L.C. (Janan R VKC, Inc., 75% Asan R, Anif, N.D., P.C., 7.5% Anap Raj, M.D., 25% Renal Treatment Centers - Viest, Inc., 60%)
- Tales Diehyes, LLC (Sapuka Ventera, LLC- 10,77% Greenwood Investment Group, LLC- 9% Renal Treatment Centers - Viest, Inc., 60,23%)
- Anadotrio Diehyes of Oblishman, LLC (Renal Treatment Centers - Viest, Inc., 60% Oklahoma Nephrobogy Associates, Inc., 40%) Southern Colorado Joint Ventures, LLC (Renal Treatment Centers - West, Inc. - 60% Physicians Investment Group I, LLC - 40%) Southern Hills Dialysis Center, LLC (SHDC, LLC- 40% Renal Treatment Centers - West, Inc.- 60%)

Southcrest Dishyds, LLC (Southcress Venture, LLC- 40% Renal Treatment Centers - West, Inc.- 50%)

Serra Rose Dialysis Center, LLC (Renal Treatment Centers - West, Inc.- 100%)

Renal Treatment Centers - Hawaii, Inc. (Renal Treatment Centers, Inc.- 100%) · Total Renal Cara, Inc. (Davita Inc. - 100%)

Rotthwest Tucson Dialysis, LLC (Yotal Renal Care, Inc.- 100%)

. J.E.T. Hew Orleans East Dubysis, LLC (Total Renal Care, Inc. 100%)

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Jahyth Center LLE (William L. Wets, MD- 6% Arup Raj, HD- 11.33% Isharyin, VKC, Inc. 11.33% Ason P. Ariff Trist- 11.33% Total Ren
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LC (Total Renal Care, Inc., 100%)
San Cary Vice., Johyth Carter LLC (William L. Werts, 100-69, Are.
19 and Cary Vice., Johyth Carter LLC (Milliam L. Werts, 100-70)
Where Prosecute Ophyths, LLC (Total Renal Care, Inc., 100%)
19 are Cary Obythas, LLC (Total Renal Care, Inc., 100%)
19 are Cary Obythas, LLC (Renal Renal Care, Inc., 100%)
10 American Fort Olibythy, LLC (AFDI, LLC, 40% Total Care, Inc., 100%)

· American Fort Dialysts, LLC (AFD), LLC · 40% Total Renai Care, Inc. - 60%;

Eastoner Dishysts, U.C. (Total Renal Care, Inc.- 100%)

· Salisbury Dialysis, LLC (Total Renal Care, Inc.- 100%)

• Hurdingum Park Dialysis, LLC (Total Renal Care, Inc. 100%)
- Somerwife Dialysis Canter, LLC (Total Renal Care, Inc. 60% Mulai Dialysis Enterprises, PLLC -40%)

— Software buspes course, new countries.

- Safe Harras Dialyst, LLC (Total Renal Care, Inc. - 1% Renal Treatment Centers - Southwast, Ur. 99%)

- North Austin Dialyst, LLC (Total Renal Care, Inc. - 1% Renal Treatment Centers - Southwast, Ur. 99%)

- Grand-Harras Dialyst, LLC (Total Renal Care, Inc. - 1% Array Rai, M.O. - 13.33% Asso. N. Ariff Treatment - 13.33% Edwar N. VKC, Inc. - 13.33%)

- Tell-Harras Dialysts, LLC (Total Renal Care, Inc. - 100%)

 Hogerstown Distysis, LLC (Total Renal Care, Inc.- 100%) · Modesto Diatysis, LLC (Total Renat Care, Inc.- 100%)

Hoperstream Uniques, and years and Core, Inc., 100%)

Ookly Havayonern Company, LC (Total Renal Core, Inc., 100%)

Totale Coldays Coret, LLC (Total Renal Core, Inc., 100%)

Totale Coldays, LC (Total Renal Core, Inc., 100%)

• West Sacramento Dialysis, LLC (Total Renal Care, Inc. - 51% Capital Dialysis, LLC- 49%) Lerd Batilmore Dishys, LLC (Total Renal Care, Inc. - 1004s)

Minamor Dialysis Center, LLC (Total Renal Care, Inc. - 100%) Wast Sacramento Dalays), LLC (Troal Renal Cane, Inc., 1979), LLC (Total Renal Cane, Inc., 1979), Impartor Dalaysis, LLC (Total Renal Cane, Inc., 1979), Green Desert Dalaysis, LLC (Total Renal Cane, Inc., 1979).

Green Desert Dabysts, LECT (Treat Revol City, Inc., 55%) Barray Wakhija hamp; Qazi, LLC-45%)

Lutte Rock Dabysts Crement, LLC (Total Revol Car, Inc., 55% Barray Wakhija hamp; Qazi, LLC-45%)

Leanemala V., Lict (Total Revol Car, Inc., 55% Cantennial un LLC-45%)

Leanemala N. (Lict Chian Revol Car, Inc., 55% Cantennial un LLC-45%)

Lichter Wakhida Net Obeyst Canter, LLC (Total Revol Car, Inc., 100%)

Lichter Wakhida Access Network, LLC (Total Renal Car, Inc., 100%) Pittsburgh Diahyss Partners, LLC (Total Renal Care, Inc. - 100%)

Seath Certain Farms formers (control of the Light)

- Havilland Guiners Deliyes Cone; Lic. 100%)

- Condet Deliyes Cone; Lic. (Total Renal Care, Inc. 100%)

- Where the Gove Deliyes Lic. (Total Renal Care, Inc. 100%)

- Syrwana Deliyes Cone; Lic. (Total Renal Care, Inc. 100%)

- Syrwana Deliyes Cone; Lic. (Total Renal Care, Inc. 100%)

- Ferry County Deliyes, Lic. (Total Renal Care, Inc. 100%)

- Repel Gove Deliyes; Lic. (Total Renal Care, Inc. 100%)

' Nayfield Diaysts, LLC (Total Renal Care, Inc. 100%)
Unlon City Dialysts, LLC (Total Renal Care, Inc. 100%)
Copelville Obaysts, LLC (Total Renal Care, Inc. 100%)

r Rito Ranch Olalysis, LLC (Total Renal Care, Inc. - 100%) Reno Avenue Dialysis, LLC (Total Renal Care, Inc. - 100%)

- Urbana dialysis, LLC (Total Renul Care, Inc. - 100%)

| - North Daden Dialysts, LLC (Total Renal Care, Inc., 100%)
- Southwest Kidney-David Dialysis Parines, LLC (Total Renal Care, Inc., 100%) · Wheteen Hevada Dialysa, LLC (Total Renal Care, Inc. - 100%)

• Сэтой County Dialysis Facility, Inc. {Total Rena! Саго, Inc. - 100%} Waycoss Dialysis, t.LC (Total Renal Care, Inc.- 100%)

Carroll County Dahyna Facility Limites Pornership (Carroll County Medical Services - 33,33% Carroll County Diahysh Facility, Inc. • 66.67%) · East End Dialysts Center, Inc. (Total Renal Care, Inc. - 100%)

- HD Investments, L.L.C. (Púchael Douglan- 49.9% East End Olohyas Center, Inc.- 50.1%)
L. - TRC - Patersburg, LLC (East End Dahyais Genter, Inc.- 60% Sarch Ghour, M.D.- 20%) Kidney Care Rz, Inc. (Total Renal Care, Inc.- 100%)

L - Total Renal Support Services of Houth Carolina, U.C. (Hed Realty, Inc. - 15% Kohrey Care Rt., Inc. - 85%) IRMS Utding Inc. (Total Renal Care, Inc. - 89.59% Hindrity Stackholders - 10.41%) L - Open Access Lifebre, LLC (RHS Lifebre Inc. 100%)

. Brank RC Development, LLC (TRC of New York, Inc. - 51% Montelone Meacal Center, LLC - 49%)
L. - TRC Opter Heights, L.P. (Herry Lipers, M.D. - 10% New York Helibodes Mespital, 10%) TRC of New York, Inc. - 70% Seeks Borra, M.D. - 10%) TRC of New York, Inc. (Total Renal Care, Inc.- 100%)

क्रिक Total Renal Care Texas Umited Pannershis (Total Renal Care, Inc.- 1% IRC West, Inc.- 59%)

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Lubber Valeys, L.P. (Tatal Raral Care, Inc., 15% TRC West, Inc., 55% Olavo Demitot, H.D., 20% Adread Gazzabe, H.D., 20% Advest Care, Inc., 15% And U. Sheit, H.D., 5% And U. Sheit, H.D., 5% Villayaprakash Scentratinan, H.D., 1% Uneart Jan., 5% And U. Sheit, H.D., 5% And U. Sheit, H.D., 5% Villayaprakash Scentratinan, H.D., 1% Uneart Jan., 5% The Tech Rend Care, Inc., 55% Repind Care, Inc., 55% Repind Care, Inc., 5% And U. Sheit, H.D., 5% Villayaprakash Scentratinan, H.D., 1% Uneart Jan., 5% i Dalas-Port Worth Nephrodogy, L.P. (TRC West, Inc. 93,7% Total Renal Care, Inc. 1% H5AL Partners, U.C. 15.1%)

Commission Harbys Gorese, L.P. (TRC West, Inc. 95,7% Total Renal Care, Inc. 15% Sooy Sequence, H.D. 9% Wasse Tobbl, A.D. 5% Total Renal Care, Inc. 1%)

Sast Housen Olders' Carter, L.P. (TRC-West, Inc. 95% Stopber Fader, M.D. 6% Nory Businers, H.D. 5% Wile Robeson, M.D. 65% Wasse Tobbl, K.D. 6% Total Renal Care, Inc. 1% TRC-West, Inc. 95%) · South Strame Dubysis Center, L.P. (Total Renal Cens. Inc. - 1% Space City Associates of Nephrotiogy- 40% TRC-West, Inc.- 59%)

Summa Dubysis Center, L.P. (Hugstrom 1997 Limited Patriership- 10.5% Tom Wei Hp. M.D. - 40% Jan 1. Othero, M.D. - 10.5% Total Renal Care, Inc.- 1% TRC West, Inc.- 74%) Monchef dialysis Canter/Total Renal Care Umited Partnership (TRC West, Inc. - 55.13% Total Renal Care, Inc. - 1% Jack Monchef Group, P.A. - 43.64%) Heneral Diahyis Coner, L.P. (Total Renal Care Texas Limited Partnersh: 79% Nemorial Diahyis Partners, L.P., 20% Total Renal Care, Inc. - 1%) Houston Kidney Center/Total Renal Care Integrated Service Network Limited Partnershy (Total Renal Care, Inc. 196 TRC West, Inc. - 99%) The Woodlands Dalysis Center, LP (Total Renal Cara, Inc. 1% Richard Foley- 22.5% Barry Nealand- 22.5% TRC West, Inc. - 54%) · Transmountain Dialysts, L.P. (TRC West, Inc.- 59% Southwest Dialysis Considerint, LLC- 40% Total Renal Care, Inc.- 1%) • Bear Creek Cilitysis Centor, L.P. (Todal Renal Care, Inc. • 1% TNC West, Inc. • 69% Bear Creek Nephrobey Group- 30%)
• Daylta El Paso East, L.P. (Eastode Oldsysis Consultants, LLC. 40% TRC West, Inc. • 59% Todal Renal Core, Inc. • 1%) TRC Et Paso Limited Partnership (TRC West, Inc. + 49,3% Dioxido Alvarez, M.D. - 49,5% Total Renal Gare, Inc. 19%) SAXDC-Davite Dialys's Paranes, L.P. (SAXDC IV I, LLC- 49% TRC-West, Inc. - 50% Total Renal Care, Inc. - 1%) Houston Acute Dialysis, L.P. (Total Renal Care, Inc. 15, Total Renal Care Texas Limited Partnersh- 59%) Acce, Hobby, Vest R. Renal Care United Partnership (Total Renal Care, 160, 194, 194, 194, 196, 1999)

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Tatal Renal Care of North Carobra, LLC (Neil Realty Co. 15% Total Renal Care, Inc. 65%)

L. Penn Dilaya Cener, L.C (Crail Read Care, Inc. 1009, 1001)
L. Watomes Dilayas Cener, L.C (Crail Read Care, Inc. 1009, 1001)
L. Watomes Dilayas Cener, L.C (Crail Read Care, Inc. 1009)
L. Stembory Preferent Associates of Georgia, L.C. (Crail Read Care, Inc. 1009)
L. Stembory Preferent Associates of Georgia, L.C. (Crail Read Care, Inc. 1009)
L. Stemboran Fredicto Papies, L.C. (Total Read Care, Inc. 1009)
L. Stemboran Fredicto Papies, L.C. (Total Read Care, Inc. 1009)
L. Spackane Dollyris, L.C. (Total Read Care, Inc. 1009)
L. Spackane Dollyris, L.C. (Total Read Care, Inc. 1009)

Total Renal Research, Inc. (1918) Renal Cara, Inc. (1904)

Vocy-vorse sumption central, LLL (UpC Internal Predicts, Inc. 40% Total Renal Care, Inc. 60%)
 Volgebeach for LLL (Upc Internal Predicts, Inc. 40% Total Renal Care, Inc. 60%)
 Volgebeach for LLL (Upc Internal Care, Inc. 10%)
 Volgebeach for LLL (Upc Internal Care, Inc. 95% Down Fro. 10%)
 Volgebeach for LLL (Upc Internal Care, Inc. 95% Down Fro. 10%)
 Volgebeach for Lamerabil (Pala Renal Care, Inc. 95% Down Fro. 10%)
 Volgebeach for Lamerabil (Pala Renal Care) and Renal Care, Inc. 10%)
 Volgebeach for Lamerabil (Pala Renal Care) and Renal Care, Inc. 10%
 Volgebeach for Volgebeach Share Care Portmershy (Pala Renal Care, Inc. 10%)
 Volgebeach (Volgebeach Bale) and Inc. 100%)
 Volgebeach (Volgebeach Bale) and

· Total Renal Support Services, Inc. Retrinson Dialysis, LLC

ATTACHMENT 3A Page 4 of 4

DaVita Inc.-Illinois Organization Chart

ally DM, LLC	Total Renal Care, Inc. Archway Acutes	RMS Lifefine Inc. Lifeline - Alsip - IL	DVA Renal Healthcare, Inc. Alton Dialysis	Renal Trealment Centers- Illinois, Inc. Churchview Dialysis	Renal Life Link, Inc. Benton Dialysis	Lincoln Park Diatysis Services, Inc. Great Lakes Acute	Dialysis of Northern Ilfinois, LLC Rock River Acutes	Chtcago Heights Dialysis, LLC Chtcago Heights Dialysis	Total Nephrology Cara Network Medical Associates, PC
illageHeath on Office	DNP Rentonal Office	- Amber - Ambe	Central Illinois Acutes	Dixon Kidney Center	_	Grant Lanes Avers	Rochury At Home	Chicago Heldhis PD	
Disease agement	East	Budget Center Lifeline - Rockford -	Decatur East Wood at Home	DNVO-Lake Villa PD - IL Freeport Dialysis			Roxbury Claryais Sycemone at Home		_
	DNVD-Peorla HHD/PD	IL Lifeline - Roting	Decatur East Wood Dielysis	Granite City At Home Granite City Dialysis	Marion Dialysis Melro East At Home		Sycamore Dialysis (aka DoKalb)		
	DNVO-Vandalla Dlalysis - IL	Lifeline - Rolling Meadows (B) - IL	Effingham At Home Effingham Dialysis Illini At Home	Centrer Kankakee County Dialysis	Metro East Dialysis Mount Vernon At Home	Skyline Home Dlalysis (fka Lincoln Park PO)			
	Hyde Park Kidney Center	Lifetine - Woodridge - IL (aka	= 45	Kankakee County Dialysis PD	Mount Vernon Dialysis				
	(fka Hyde Park PD)	DuPage A) Lifetine Divisional Office	Lincom Dialysis Litchfield Dialysis Macon County Dialysis	Lake Villa Bi Home Lake Villa Dialysis Little Village at Home	Okney Dialysis Center (ake Good Semaritan Hosoltal)				
	Heartland (NC) Region 01 - Chicago Fire (fka Greal Lakes & Sityline Region)		Mattoon Olahysis Rushville Dlahysis		Southern Illinois Acute Storry Creek Dialysis			٠	
	Barrington Creek Dialysis								
	Big Oaks Dialysis Lake Courty Dialysis Lake Courty PD								
	Logan Square Dialysis Services		Springfield Central AI Homa	Litte VIIIaga PD					
	Montdare Dialysis Center (ake Belmont Ave)		Springfield Central Dialysis	Maryvite At Home Maryvite Dialysis					
	Olympia Fields At Home		Springfield Montvale Clalysis	Mt Greenwood PD					
	Olympia Fields Dialysis Olympia Fields PD		Star Catchers Region 02 Office	Mt. Greenwood At Home Mt. Greenwood Dialysis					
	Pakes Park Dialysis		Star Cetchers Region 04 Office	Roddord Dialysis					
	West Lawn Dialysis		Taylorville Dialysis	SL Louis Dialysis Center)					
	Star Cetchers Region 08 - Rock River								
	TRC Children's Dialysis Center aka Children's Chkago/Childrens Memorial Hospital		_	Whileside Dialysis					
	Wayne County Dialysis (fka Fairfield)								

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ATTACHMENT 3B Page 1 of 2

DaVita Inc.-Illinois Organization Chart

Robinson Dialysis, LLC	
Lockport Dialysts, LLC	
Lifeline Vascular Access Network, LLC	
Outnoy Dialysis, LLC	
DaVila Nephrology Medical Associates of illulos. P.C.	
Oll ve eleven	מפיוומי היי
DVA Healthcare Renal	Cate, III.
	Joinet Charysis, LLC
	Kidney Care Services, LLC

ATTACHMENT 3B Page 2 of 2

NARRATIVE DESCRIPTION

Total Renal Care Inc. (TRC), a wholly-owned subsidiary of DaVita Inc., proposes to acquire substantially all of the assets of the University of Chicago Medical Center's (UCMC) 23-station outpatient hemodialysis facility known as University of Chicago – Stony Island, which is located at 8721 S. Stony Island in Chicago, Illinois (60617) in Planning Area 6.

The proposed Purchase Agreement between TRC and UCMC includes the sale and purchase of all of UCMC's chronic dialysis assets. Please refer to Attachment 7C for the Letter of Intent (LOI) to acquire the following three outpatient hemodialysis facilities as well as the Home Dialysis Program:

University of Chicago – Woodlawn, 1164 E. 55th Street in Chicago (60615) University of Chicago – Lake Park, 1531 Hyde Park Blvd. in Chicago (60615) University of Chicago – Stony Island, 8721 S. Stony Island in Chicago (60617) University of Chicago – Home Programs

The total proposed purchase price for the transaction is \$27.8 million. The price of the various entities is as follows based on a discounted cash flow analysis:

University of Chicago – Woodlawn	\$2,219,856
University of Chicago – Lake Park	\$2,677,026
University of Chicago - Stony Island	\$13,959,013
University of Chicago - Home Programs	\$8,944,105
Total	\$27,800,000

Total Renal Care Inc. (TRC) will assume the lease of 9,336 rentable gross square feet (gsf) for the 23-station hemodialysis facility (see Attachment 75(3) for the lease agreement.) The acquisition does not involve modernization at this time.

Upon acquisition the facility will be known as Total Renal Care Inc. d/b/a Stony Island Dialysis.

The change in ownership is expected to take place within one month of permit issuance. Certification is expected within two (2) months of acquisition but no later than December 31, 2010. The project completion date is June 30, 2011.

The estimated total project cost is \$15,270,945, including the fair market value (FMV) of leased space which is \$1,209,012 based on \$129.50 per gross square foot (gsf) for 9,336 gsf (see Attachment 7B for the FMV of the space to be leased.)

Project costs will be funded entirely from cash and securities by DaVita Inc. DaVita Inc. will also fund the all working capital estimated to be four months' operating expenses and the initial operating deficit.

The project is Non-Substantive per Section 1110.40(b) as the project is solely for a "Change of Ownership." The project is considered a Class B project due to its project cost.

OTHER PROJECT COSTS <u>University of Chicago – Stony Island</u>

<u>Area</u> PREPLANNING	Amount	Basis for Estimate
CON Fee	\$33,600	Regulation
CONSULTING &		
OTHER FEES		
CON Consulting	\$19,320	Agreement
Legal	<u>\$50,000</u>	DaVita Estimate
	\$69,320	
FAIR MARKET VALUE		
OF LEASED SPACE F.	MV \$1,209,012	Buyer's Opinion of Value (BOV)
		See Attachment 7B
ACQUISITION OF ASSETS	S \$13,959,013 *	Letter of Intent to Purchase
-		See Attachment 7C
TOTAL PROJECT COST	<u>\$15,270,945</u>	

* The proposed Purchase Agreement between TRC and UCMC includes the sale and purchase of all of UCMC's chronic dialysis assets, and includes the following three outpatient hemodialysis facilities as well as its Home Dialysis Program:

University of Chicago – Woodlawn, 1164 E. 55th Street in Chicago (60615) University of Chicago – Lake Park, 1531 Hyde Park Blvd. in Chicago (60615) University of Chicago – Stony Island, 8721 S. Stony Island in Chicago (60617) University of Chicago – Home Programs

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University of Chicago – Stony Island	\$13,959,013
University of Chicago - Home Programs	\$8,944,10 <u>5</u>
Total	\$27,800,000



USI Real Estate Brokerage Services, Inc. Broker Opinion of Value March 8, 2010

GOAL:

Determine fair market sale price for similar type properties in the

Chicago market

SUBJECT

PROPERTY:

8721 S. Stony Island Chicago, IL 60617 1531 Hyde Park Blvd. Chicago, IL 60617 1164 E. 55th Street Chicago, IL 60615

CURRENT COMPS: See following page

MARKET

RANGE: We found several medical buildings in the Chicago market that

have recently sold and the buildings are trading between \$115.00 - \$144.00 per square foot. We are not seeing appreciation currently but do see some declining prices for medical buildings. True prices depend on building conditions and leasing rates which were not available for this report. The selling prices go down as the size goes up. The closer we got to University of Chicago Hospital the tighter the supply. There are some medical buildings for sale in the 60617 area but nothing that we found that closed except for new construction. We compared buildings which were all medical only.

CONCLUSION:

Based on a comparison of the characteristics (as described above) of the Subject Property to the Comparable Properties, the **Fair Market Sales Range** for 8721 S. Stony Island Chicago, IL
60617,1531 Hyde Park Blvd. Chicago, IL 60617 and 1164 E. 55th
Street Chicago, IL 60615 is between \$115.00 and \$144.00 PSF.

PREPARED BY:

McLennan Commercial John Steffens

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ATTACHMENT 7B

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Subject Property



8721 S. Stony Island Chicago, IL 60617

Building Class / Type:

Total Building Size:

22,586 SF

Year Built:

1973

DaVita Space:

9,336 SF

Subject Property



1531 Hyde Park Blvd. Chicago, IL 60617

Building Class / Type:

Total Building Size:

66,000 SF

Year Built:

1969

DaVita Space:

8,085 SF



1164 E. 55th Street Chicago, IL 60615

Building Class / Type:

Total Building Size:

11,000 est.

Year Built:

1973 est.

DaVita Space:

8,110 SF

Comparables Properties



1531 Hyde Park Blvd. Chicago, IL 60617

Building Class / Type: B

Total Building Size: 144,000 SF

Year Built: 1973

Sold 09/26/2005 for \$5,250,000 or \$136.21 PSF



3410 W. Van Buren St. Bethany Professional Building

Building type: B single story medical

Building Size: 23,500

Year Built: 2002

Sold 12/22/2009 for \$3,400,000 \$144.68 PSF

ATTACHMENT 7B

Page 2 of 3





2450 N. Central Ave Chicago, IL 60608

Building Class/Type: B Healthcare
Total Building Size: 65,008 SF
Year Built: 1970 est.
Sold on 09/24/2009 for 7,491,500 \$115.24 PSF

Market Summary

The fair market selling price for buildings is \$115 - \$144.00 PSF.

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ATTACHMENT 7B

Page 3 of 3

Davita.

March 9, 2010

Ms. Carolyn S. Wilson Chief Operating Officer & Associate Dean The University of Chicago Medical Center 5841 S. Maryland Avenue Chicago, IL 60637

Re: Full (100%) Asset Acquisition of Dialysis Centers and Programs from The University of Chicago Medical Center

Dear Ms. Wilson:

This letter of intent will serve to express our mutual understandings with respect to a proposed transaction pursuant to which DaVita Inc. or one of its subsidiaries ("DaVita") will acquire from The University of Chicago Medical Center ("Hospital"), substantially all of the assets (the "Assets") of Hospital's renal dialysis centers, including a home hemodialysis program, listed on <u>Exhibit A</u> attached hereto (each, a "Center" and, collectively, the "Centers").

The intention to consummate the transaction described herein (the "Transaction") is subject to the following terms and conditions:

- 1. Purchase Price. Subject to further due diligence, the purchase price for the Assets shall be Twenty Seven Million Eight Hundred Thousand Dollars (\$27,800,000) (the "Purchase Price"), which shall be payable in cash at the closing of the Transaction (the "Closing"). Notwithstanding the foregoing, but subject to DaVita's acceptance of the relevant Medicare provider number and agreement, five percent (5%) of the Purchase Price shall be placed in an escrow account by DaVita pending final settlement and adjudication of all open and unsettled Medicare cost reports and/or credit balance reports relating to the Centers for the period prior to the Closing (the "Holdback"). Subject to DaVita's final due diligence review, the Holdback will be released to Hospital on the following schedule: Five Hundred Thousand Dollars (\$500,000) on the first anniversary of the Closing; Five Hundred Thousand Dollars (\$500,000) on the second anniversary of the Closing; and the remainder upon final settlement and adjudication of all open and unsettled Medicare cost reports and/or credit balance reports relating to the Centers for the period prior to the Closing.
- 2. Assets. The Assets to be acquired by DaVita at the Closing will include all of the tangible and intangible assets which comprise or are used or are held for use in connection with the operation of the business at the Centers (the "Dialysis Business"), including, without limitation, all real property leasehold rights, improvements, furniture, fixtures, equipment, supplies, the "Inventory Amount" (as defined in Paragraph 10(g)

below), claims and rights under contracts and leases to be assigned to DaVita as set forth below, patient lists, copies of patient files and records, telephone numbers during a transition period, trade secrets, other proprietary rights or intellectual property, goodwill, Medicare and Medicaid provider numbers and agreements (unless DaVita shall elect, within ninety (90) days after the date of this letter of intent, but in its sole discretion, not to accept them), and, to the extent permitted by law, all permits, licenses and other rights held by Hospital with respect to the ownership or operation of any or all of the Dialysis Business, and all of Hospital's books and records to the extent relating to the foregoing, in each case, regardless of whether they are on Hospital's or a related party's books (collectively, the "Assets"). Notwithstanding the foregoing, "Assets" shall not include any rights or property (real, personal or intellectual) related to or arising from clinical research activities other than clinical research information contained in patient files and records. All of the Assets shall be transferred to DaVita free and clear of all liens, claims and encumbrances. The parties acknowledge that the peritoneal dialysis cyclers currently used by patients in Hospital's home dialysis program are leased from a third party. At or prior to the Closing, Hospital shall, in consultation with DaVita, either obtain any necessary consents for the assignment to DaVita of such leased equipment or terminate such leases. Notwithstanding the foregoing, the Assets will not include cash, accounts receivable, contracts and leases that are not to be assigned to DaVita as set forth below, and inventory and supplies disposed of from the date hereof until Closing in the ordinary course of business consistent with past practice.

- Except for obligations arising on or after the Closing Date 3. Liabilities. under contracts assigned to DaVita, DaVita will not assume any of Hospital's Liabilities (as defined below), including, without limitation, any Liabilities arising out of the operation of the Dialysis Business (or any part thereof) or the ownership or use of any of the Assets prior to the Closing Date. "Liabilities" means any and all claims, lawsuits, liabilities, obligations and debts of any kind or nature whatsoever, including without limitation, (a) all malpractice, tort or breach of contract claims asserted by any patients, former patients, employees or any other parties that are based on acts or omissions or events occurring before the Closing Date; (b) any amounts (including, if applicable, any penalties or interest) due or that may become due to Medicare or Medicaid or Blue Cross/Blue Shield or any other health care reimbursement or payment intermediary or other person or entity on account of any overpayment or duplicate payment or otherwise attributable to any period prior to the Closing Date ("Reimbursement Liabilities"); (c) any obligations or liabilities attributable to any period prior to the Closing that arises out of any contract or lease, whether or not such contract or lease is properly or duly assigned to DaVita; and (d) all accounts payable and/or debts of Hospital.
- 4. <u>Purchase Agreement</u>. DaVita and Hospital shall execute an asset purchase agreement for the Transaction (the "Purchase Agreement"), which shall provide for the purchase and sale of the Assets and assumption of the Liabilities as specified in Paragraphs 2 and 3, above, and contain such representations, warranties and other terms as are customary for a transaction of this nature.

On or before the Closing, DaVita shall offer to hire, on Employees. such terms and conditions as DaVita generally offers to its employees, substantially all of Hospital's employees (other than physicians) who are employed principally in the Dialysis Business as of the Closing (the "Dialysis Employees"); provided, however, DaVita may elect not to offer employment to Dialysis Employees who do not have the unrestricted ability to provide federally reimbursed services, who do not release their personnel files to DaVita prior to Closing or who do not pass a pre-employment drug test, background check and physical exam. At Closing, if permitted by applicable law, DaVita will assume up to eighty (80) hours of vacation and other payable time off ("PTO") accrued as of the Closing Date by each Dialysis Employee who accepts employment with DaVita, and Hospital shall pay to DaVita an amount equal to such accrued PTO or, alternatively, shall apply a credit to DaVita against the Purchase Price hereunder. Hospital will be responsible for paying any accrued PTO in excess of eighty (80) hours to each Dialysis Employee in the next Hospital disbursed payroll at or following the Closing. If applicable law does not permit the transfer of any of the Dialysis Employees' PTO, Hospital will be responsible for paying all accrued PTO to each Dialysis Employee in the next Hospital disbursed payroll at or following the Closing. If DaVita is unable to process the transition of the Dialysis Employees who accept the offers from DaVita to DaVita's payroll and benefit plans by the Closing, then Hospital will maintain such Dialysis Employees on its payroll and in its benefit plans until such transition is completed, in each case, solely at the cost and expense of DaVita.

6. Non-Competition and Non-Solicitation Covenant.

- (a) As used in this letter of intent, the following words and terms shall have the following respective meanings:
- (i) "Competitor" means any person, clinic, corporation, partnership, management services organization, proprietorship, independent practice association, firm, entity or association which engages in or derives a substantial economic benefit from, or is preparing to engage in or derive a substantial economic benefit from, the business of providing or offering, arranging or subcontracting Dialysis Services, other than DaVita or an affiliate thereof. For purposes of this letter of intent, a "substantial economic benefit" shall mean that a party earns or will earn ten percent (10%) or more of its revenues from Dialysis Services.
- (ii) "Dialysis Services" means all dialysis and renal care services and related services, including but not limited to hemodialysis, peritoneal dialysis of any type, staff assisted hemodialysis, the provision of home dialysis services and supplies and the administration of dialysis-related pharmaceuticals (including, without limitation, EPO, Aranesp, iron supplements, vitamin D supplements, or other products related to the treatment of anemia and secondary hyperparathyroidism) to end stage renal disease ("ESRD") patients, except as provided on an inpatient or emergency basis. Notwithstanding the foregoing, Dialysis Services shall not include aphaeresis services, acute dialysis services (including dialysis related laboratory and pharmacy services), vascular access services, and clinical research.

- (iii) "Restricted Area" means the area within a fifteen (15) mile radius of each Center's location as of the Closing Date and its location at any time during the Restricted Period.
- (iv) "Restricted Period" means a period of ten (10) years following the Closing Date.
- Pursuant to the Purchase Agreement, Hospital, on behalf of itself and its affiliates, shall agree not to (i) own any interest in a Competitor, (ii) lease, operate or manage a Competitor, (iii) extend credit to the business of any Competitor, or (iv) otherwise participate as a medical director or employee of, or contractor or consultant for, a Competitor within the Restricted Area during the Restricted Period. Nothing in the foregoing shall prohibit the Hospital from (A) engaging in any activity related to clinical research or (B) contracting or otherwise doing business with Competitors for goods and services other than Dialysis Services. Hospital, on behalf of itself and its affiliates, shall further agree that, during the Restricted Period, they will not, directly or indirectly, take any action to knowingly induce any patient, customer, employee or vendor of any Center (either individually or in the aggregate) to discontinue his, her or its affiliation with such Center; provided that the foregoing is not intended to (x) prohibit any physician employed by Hospital from engaging in the professional practice of nephrology or exercising such person's independent medical judgment, without consideration for any pecuniary interests of said physician, nor to require the referral of any patients for any dialysis service provided by, or to any dialysis center owned by, DaVita or any of DaVita's affiliates or (y) prohibit the Hospital from engaging in any general business development and marketing activities, so long as such activities do not involve the development or marketing of Dialysis Services. Ten percent (10%) of the Purchase Price will be allocated to the covenant not to compete for federal tax planning purposes only.

Medical Director Agreement.

At the Closing, DaVita will enter into one or more mutually (a) acceptable ten (10) year agreements (each, a "Medical Director Agreement") with University of Chicago Physicians Group (the "Medical Practice"). Under each Medical Director Agreement, Medical Practice shall appoint as the medical director of each Center a physician who is duly qualified and licensed to practice medicine in the state in which the Center is located; is board certified in one or more of nephrology, pediatrics or internal medicine; has completed a board-approved training program in nephrology; specializes in the treatment of individuals with ESRD; has at least twelve (12) consecutive months of experience or training in the care of patients at ESRD facilities immediately preceding the commencement date of the Medical Director Agreement; and is experienced in the medical administration of ESRD facilities (collectively, the "Medical Directors"). The Medical Directors shall agree to provide oversight and responsibility for all medical and patient care aspects of the Centers to which they are assigned. The compensation payable to the Medical Practice shall be determined prior to the Closing Date and such amount shall be the fair market value of such services, consistent with DaVita's policies and procedures for medical director compensation.

- Medical Practice, each Medical Director, and each physician of the (b) Medical Practice who is or who becomes an attending physician to patients at a Center on a regular basis (excluding those physicians who are providing services to patients in the absence of the regular attending physician) or who serves as a covering Medical Director at a Center on a regular basis (such physicians and covering Medical Directors collectively are referred to as "Covered Employees") shall agree not to, during the time periods specified in the sentence immediately following this sentence. (i) directly or indirectly (A) own any interest in a Competitor, (B) operate or manage a Competitor, (C) extend credit to a Competitor, or (D) otherwise participate as a medical director or employee of, or contractor or consultant for, a Competitor, and (ii) take any action to knowingly solicit, divert, or interfere with any relationship that DaVita has with any physicians, employees, patients, customers or vendors of the Centers. With respect to the immediately preceding sentence, the restrictions shall apply to (x) Medical Practice for the term of each Medical Director Agreement and for a period of two (2) years following the expiration or termination thereof, and (y) each Medical Director and each Covered Employee for so long as such person is providing services under a Medical Director Agreement or is attending patients at a Center on a regular and for a period of two (2) years thereafter. Each Covered Employee shall agree to be individually bound by the terms described above by signing an appropriate joinder to the applicable Medical Director Agreement. Nothing in the foregoing shall prohibit the Medical Practice, any Medical Director, or any other physician from (1) engaging in any activity related to clinical research or (2) contracting or otherwise doing business with Competitors for goods and services other than Dialysis Services. As used in the Medical Director Agreement with respect to a Covered Employee, "regular basis" shall be defined by the parties prior to the Closing Date.
- 8. <u>Leases</u>. With respect to each Center, DaVita will enter into a new lease with Hospital (or other affiliate of Hospital that owns the property), as landlord, or shall accept an assignment of existing lease for each such Center (collectively, the "Leases") on terms that are mutually acceptable to DaVita and each such landlord. The parties acknowledge that the rental amount under each Lease must reflect fair market value and will be supported by a broker's opinion of value. The parties further acknowledge that the leases will expire, and DaVita will have to relocate, the Woodlawn Center and the Lake Park Center within approximately two (2) years of the Closing Date.
- 9. <u>Closing</u>. Subject to the satisfaction of the Closing conditions, including without limitation issuance of a CON for the transfer of the Centers to DaVita, the Closing shall take place at 12:01 a.m. on August 1, 2010, or, if possible, at 12:01 a.m. on July 1, 2010 (the "Closing Date").
- 10. <u>Conditions to Closing</u>. The parties' obligations to close the Transaction shall be subject to the satisfaction of the following conditions:
- (a) <u>Due Diligence</u>. DaVita shall have completed to its satisfaction its due diligence review of the Dialysis Business, including, without limitation, the assets



and liabilities relating thereto, and Hospital shall have furnished to DaVita and its representatives such information and access to such books and records and personnel as DaVita may reasonably request for such purpose, including, without limitation, with respect to financial matters, litigation and loss contingencies, employee matters, tax and ERISA matters, vendors and patient information, legal and healthcare regulatory compliance, licenses, insurance, contracts, and other matters as DaVita may reasonably request.

- (b) <u>Documentation</u>. The negotiation, execution, and delivery of the Purchase Agreement, Medical Director Agreements, Leases, and related documents, in each case setting forth the terms and conditions of the Transaction and containing such customary provisions, representations, warranties, covenants, and indemnifications, and providing for the receipt by the parties of such ancillary documents, as shall be reasonably acceptable to the parties and their respective counsel.
- (c) <u>Contracts</u>. Prior to the Closing Date, Hospital shall provide DaVita with copies of all contracts and leases relating to the Dialysis Business, including, without limitation, employment agreements, and vendor agreements. Within ninety (90) days after the signing of this letter of intent, but in no event less than thirty (30) days following the provision by Hospital of all contracts and leases, DaVita shall designate which of the listed contracts and leases DaVita shall assume at the Closing. Hospital shall be responsible for obtaining any necessary consents for the assignment to DaVita at the Closing of such designated contracts and leases that are material, as determined in DaVita's reasonable discretion, to the Dialysis Business.
- its satisfaction copies of all licenses, permits, and other regulatory materials and approval requirements pertaining to the Dialysis Business. Hospital shall be in material compliance with all standards of licensure and other applicable legal requirements, including, without limitation, all building, zoning, occupational safety and health, environmental, and health care laws, ordinances, and regulations relating to the Dialysis Business and its assets, its personnel and its operations. In addition, DaVita shall have been issued all necessary licenses, permits and approvals, including without limitation the CONs, for DaVita's operation of the Dialysis Business after the change of control contemplated hereunder. Furthermore, the transfer of the Assets and all capital contributions shall be in compliance with all applicable federal and state laws.
- (e) <u>Board and Lender Approvals</u>. DaVita shall have received prior to the Closing Date all necessary board of director approvals.
- (f) <u>Personnel</u>. Each Dialysis Employee shall have all licenses and permits required to carry out his or her obligations and none of them shall be on the OIG List of Excluded Individuals/Entities.
- (g) <u>Inventory</u>. The Assets shall include that quantity of uscable inventories and supplies, including, without limitation, EPO and other drugs and supplies



used for dialysis treatments, as shall be sufficient to operate the Center for a period of at least eighteen (18) days in a manner consistent with prior practice (the "Inventory Amount"). The Purchase Price shall be decreased or increased (on a pro rata, dollar-for-dollar basis) to the extent the value of the inventory on site at Closing is less or more than the Inventory Amount, subject to an agreed upon cap.

- (h) <u>Material Adverse Change</u>. There shall not have been any material adverse change in the condition (financial or otherwise) of the assets, properties or operations of the Dialysis Business or the Assets.
- 11. <u>Indemnification</u>. The Purchase Agreement will provide that Hospital will indemnify and hold harmless DaVita with respect to all losses arising out of any breach of any representation, warranty or covenant of Hospital made pursuant to the Purchase Agreement, or arising out of any Liabilities, including without limitation, Reimbursement Liabilities. The Purchase Agreement will also provide that DaVita will indemnify and hold harmless Hospital with respect to all losses arising out of any breach of any representation, warranty or covenant of DaVita made pursuant to the Purchase Agreement. The survival period for each party's representations and warranties and any caps and baskets applicable to each party's indemnification obligations will be determined and mutually agreed upon following the completion of DaVita's due diligence review of the Dialysis Business.
- Date or the termination of the exclusivity period referred to in Paragraph 16 below, whichever occurs first, Hospital (a) shall continue to operate the Dialysis Business and maintain the Assets in the usual and customary manner consistent with past operations, (b) shall use its reasonable efforts to preserve the business operations of the Dialysis Business intact, to keep available the services of its current personnel, and to preserve the good will and relationships of its suppliers, patients and others having business relations with the Dialysis Business, (c) shall notify DaVita in writing of any event involving the Dialysis Business or Assets that has had or may be reasonably expected to have a material adverse effect on the business or financial condition of the Dialysis Business or the Assets, and (d) shall not sell, encumber, or otherwise dispose of any assets, without DaVita's consent, except in the ordinary course of business consistent with past practice.
- 13. <u>Transition Period</u>. From the date hereof through the Closing Date and thereafter for a reasonable period of time, the parties will work cooperatively with each other to develop specific transition and integration plans to assure continued quality of care and operating effectiveness following the Closing, including but not limited to a plan to ensure that DaVita does not experience an interruption in reimbursement from Medicare after the Closing Date.
- 14. <u>Public Announcements</u>. Subject to requirements of law, any news releases or other announcements prior to the Closing by DaVita, Hospital, or any of their respective affiliates or agents pertaining to this letter or the Transaction contemplated herein shall be approved in writing by all parties prior to release. DaVita and Hospital

agree that, prior to the Closing, they shall keep the existence of this letter and its contents confidential, except as may be necessary to comply with applicable law.

- 15. <u>Confidentiality</u>. DaVita and Hospital hereby reaffirm their respective obligations under that certain Confidentiality Agreement, dated as of April 9, 2009, which agreement remains in full force and effect.
- DaVita provides written notice to Hospital that it has ended its active efforts to consummate the Transaction contemplated herein or (b) that constitutes the Closing Date), neither Hospital nor any of its affiliates or agents or representatives, shall, directly or indirectly, enter into any agreement, commitment or understanding with respect to, or engage in any discussions or negotiations with, or encourage or respond to any solicitations from, any other party with respect to the direct or indirect (including, without limitation by way of stock sale, merger, consolidation or otherwise) sale, lease or management of the Dialysis Business or any material portion of the Assets. Hospital shall promptly advise DaVita of any unsolicited offer or inquiry received by it or any of its affiliates, agents or representatives, including the terms thereof.
- 17. <u>Procedure</u>. As soon as possible after execution and delivery of this letter, the parties will cooperate in the negotiation and preparation of the Purchase Agreement and other necessary documentation and will use all reasonable efforts to satisfy the conditions set forth in Paragraph 10 which are in their respective control.
- 18. Expenses. Each party shall bear its own expenses arising out of this letter and the Transaction, with no liability for such expenses to the other party, whether or not the Transaction or any part thereof shall close.
- 19. Non-Binding Effect. It is understood that this letter merely constitutes a statement of the mutual intentions of the parties with respect to the proposed Transaction, does not contain all matters upon which agreement must be reached in order for the proposed Transaction to be consummated and, except in respect of Paragraphs 12, 14, 15, 16 and 18, above, and this Paragraph 19, creates no binding rights in favor of any party. A binding commitment with respect to the Transaction will result only if definitive agreements are executed and delivered, and then, only subject to the terms and conditions contained therein. This letter may be executed in counterparts, each of which shall be deemed to be an original, and all of which, when taken together, shall constitute one and the same letter of intent. Signatures sent by facsimile transmission shall be deemed to be original signatures.

[SIGNATURES ON NEXT PAGE]

March 9, 2010 Page 9

This letter will be void and the terms contained herein revoked unless accepted and returned by 5:00 p.m. (Pacific Standard Time) on March 12, 2010. If the foregoing is acceptable to you, please so indicate by signing a copy of this letter and returning it to the undersigned.

Very truly yours,

DAVITA INC.

Giles Caver

Director, Corporate Development

ACCEPTED AND AGREED TO:

The University of Chicago Medical Center

Ву:	
Name:	
Title:_	

March 9, 2010 Page 9

This letter will be void and the terms contained herein revoked unless accepted and returned by 5:00 p.m. (Pacific Standard Time) on March 12, 2010. If the foregoing is acceptable to you, please so indicate by signing a copy of this letter and returning it to the undersigned.

Very truly yours,

DAVITA INC.

By: _____

Giles Caver

Director, Corporate Development

ACCEPTED AND AGREED TO:

The University of Chicago Medical Center

By: ____

Name: Title:

21210

EXHIBIT A

CENTERS

Stony Island 8725 S. Stony Island Chicago, IL 60617

Woodlawn 1164 E 55th Street Chicago, IL 60615

Lake Park 1531 Hyde Park Boulevard Chicago, IL 60615

Home 5841 S. Maryland Avenue Chicago, IL 60637

DaVita Inc. Fire Region – Chicago Metropolitan Area Compliance Checklist 1st Quarter 2010

DATES	COMPLETION PROJECT PROJECT	#08-067 \$2,738,465 Upon Permit Issuance Sent 11/10/09 and 1/15/2011 11/5/08	#08-100 \$1,888,441 Obligated 5/29/09 Sent March 31, 2010 3/10/09 State rec'd 6/23/09 Due Feb. 10 - April 10 12/31/10	#09-036 \$2,472,632 By July 12, 2011 Dec. 12- February 12 6/30/11	#09-055 \$2,657,248 By July 12, 2011 Dec 12, Rehmigm, 12 8/21/11
_	□]				\$2,

Big Oaks Dialysis: The project is under budget. Final realized project costs to be assembled before the end of the 2nd Quarter 2010. First patient was treated. However, facility is still awaiting certification. Follow-up on certification will be bi-weekly.

First patient was treated in mid-December 2009. However, facility is still awaiting certification. Follow-up on certification will be bi-weekly. Beverly Dialysis: The project is under budget. Final realized project costs to be assembled before the end of the 2nd Quarter 2010.

West Lawn Dialysis: The project is under budget. Final realized project costs to be assembled before the end of the 2nd Quarter 2010. First patient was treated on March 8, 2010. Facility is awaiting certification. Follow-up on certification will be bi-weekly.

Barrington Creek: The Medical Director Agreement is under negotiation.

Palos Park: The lease is under negotiation.

CON Project	Permit Date	Permit Amt.	Obligation	Annual Progress Reports	Project Completion
Fairfield Dialysis 07-075	7/24/08				Complete. Final report submitted and approved.
Vandalia Dialysis 07-098	10/22/07	1,508.262	10/22/07	11/22/08	Complete. Final report submitted and approved.
Rockford Dialysis 07-115	10/22/08	\$3,106,926	10/22/07	11/22/08	Complete. Final report submitted and approved.
Robinson Dialysis 07-154	5/20/08	\$1,694,954	5/09	5/09	Clinic opened 2/10. Pending CMS approval. CON permit extension granted 11/09.
Edwardsville Dialysis 07-099	7/1/08	\$1,591,648	obligated	Due 7/09	Complete. Final report submitted and approved.
Benton Dialysis E- 002-08					Complete. Final report submitted and approved.
1arion Dialysis 2-016-07					Complete. Final report submitted and approved.
Whiteside Dialysis E-008-08					Complete. Final report submitted and approved.
Freeport Dialysis					Approved. Construction pending.
Blessing Dialysis of Quincy 09-022	9/1/09	\$6,269,502			Deal closed. 10/1/09. Final Report pending.
Blessing Dialysis Center of Pittsfield 09-023	9/1/09	\$917,212			Deal closed. 10/1/09. Final Report pending.
JCH Dialysis Center 09-024	9/1/09	\$1,318,634			Close of deal pending

Cost/Space Requirements Stony Island Dialysis Change of Ownership CON

			Gross Sq	uare Feet	Amount of P	roposed Total	GSF T	hat Is:
Department/	'Area	Cost	Existing	Proposed	New Const.	Remodeled	<u>As Is</u>	Vacated Space
ESRD	\$15,2	70,945*	9,336				9,336	0

^{*} The estimated total project cost includes the fair market value (FMV) of the leased space estimated at \$129.50/gsf, \$1,209,012 for 9,336 rentable gross square feet (gsf.)

BACKGROUND OF APPLICANT

1 & 2. DaVita Inc. and its wholly-owner operating entity, Total Renal Care Inc., are fit, willing and able and have the qualifications background and character to adequately provide a proper standard of care.

Please refer to CON applications ##10-009 and 10-010 for Attachment 10(1), the names/addresses and other information on facilities owned or operated by DaVita Inc. through its operating entities. The list includes the Medicare and Medicaid provider numbers for each of these facilities. See Attachment 10(2) for information on Illinois facilities.

- 3. No adverse action has been taken against DaVita or Total Renal Care within three years preceding the filing of this Certificate of Need. Refer to Attachment 10(3.)
- 4. Attachment 10(3) also authorizes the State Board and its Agencies access to information in order to verify any documentation or information necessary and pertinent to this subsection.

BACKGROUND OF APPLICANT

Please refer to CON applications ##10-009 and 10-010 for Attachment 10(1), the names/addresses and other information on facilities owned or operated by DaVita Inc. through its operating entities. The list includes the Medicare and Medicaid provider numbers for each of these facilities. See Attachment 10(2) for information on Illinois facilities.

Total Renal Care, Inc.

>/B/A Nampa Dialysis Center
646 PARKCENTRE WAY.

NAMPA, ID 83651-1790 Phone: 208-467-5180

Medicare Certification Number: 13-2501

NPI Number:

1225089915

Primary Medicaid Number:

807605500

Ownership Type: Wholly Owned Tax ID Number: 95-3372911

Total Renal Care, Inc.

D/B/A Table Rock Dialysis Center

5610 WEST GAGE ST,STE B

BOISE, ID 83706-1332

Phone: 208-658-8111

Medicare Certification Number: 13-2502

NPI Number: Primary Medicaid Number: 1871545418 807605600

Ownership Type: Wholly Owned
Tax ID Number: 95-3372911

Total Renal Care, Inc. D/B/A Burley Dialysis Center

741 N OVERLAND AVE, BURLEY, ID 83318-3440

Phone: 208-677-5483

Medicare Certification Number: 13-2503

NPI Number: Primary Medicaid Number: 1326099011 807605700

Ownership Type: Wholly Owned Tax 1D Number: 95-3372911

Total Renal Care, Inc.

D/B/A Twin Falls Dialysis Center

1840 CANYON CREST,

TWIN FALLS, ID 83301-3007

Phone: 208-737-0001

Medicare Certification Number: 13-2505
NPI Number: 1932150653

NPI Number: Primary Medicaid Number:

807605800

Ownership Type: Wholly Owned

Tax 1D Number: 95-3372911

Total Renal Care, Inc.

D/B/A Gate City Dialysis Center

2001 BENCH ROAD,

POCATELLO, ID 83201-2033

Phone: 208-637-1090

Medicare Certification Number: 13-2506

NPI Number: 1497707020
Primary Medicaid Number: 807605900

Primary Medicaid Number: 807

Ownership Type: Wholly Owned Tax ID Number: 95-3372911

Total Renal Care, Inc.

D/B/A Treasure Valley Dialysis Center

3525 E LOUISE ST, SUITE 155

MERIDIAN, ID 83642-6303

Phone: 208-639-3000

Medicare Certification Number: 13-2513

NPI Number:

Primary Medicaid Number:

1720032535 807612400

Ownership Type: Wholly Owned

Tax ID Number: 95-3372911

Total Clinics by State 6

Renal Life Link, Inc.

D/B/A Metro East Dialysis

5105 WEST MAIN STREET,

BELLEVILLE, IL 62226-4728

Phone: 618-233-9018

Medicare Certification Number: 14-2527

NPI Number:

1588633812

Primary Medicaid Number:

201649898002

Ownership Type: Wholly Owned

Tax ID Number: 20-1649898

Lincoln Park Dialysis Services, Inc.

D/B/A Lincoln Park Dialysis fka Lincoln Park Nephrology

3157 N LINCOLN AVE, CHICAGO, IL 60657-3111

Phone: 773-348-0101

Medicare Certification Number: 14-2528

NPI Number:

1659330694

Primary Medicaid Number:

363191860 002

Ownership Type: Wholly Owned

Tax ID Number: 36-3191860

Total Renal Care, Inc.

D/B/A Emerald Dialysis (fka Hyde Park Kidney Center)

710 W 43RD ST,

CHICAGO, IL 60609-3435

Phone: 773-843-5668

Medicare Certification Number: 14-2529

NPI Number:

1578522215 95337**2**911-006

Primary Medicaid Number:

Ownership Type: Wholly Owned

Tax ID Number: 95-3372911

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Total Renal Care, Inc.

D/B/A Logan Square Dialysis Services

2659 N MILWAUKEE AVE, IST FL

CHICAGO, IL 60647-1643

Phone: 773-276-3699

Medicare Certification Number: 14-2534

NPI Number:

1578522579

Primary Medicaid Number: 953372911 005 Ownership Type: Wholly Owned

Tax ID Number: 95-3372911

Renal Treatment Centers-Illinois, Inc.

D/B/A Granite City Dialysis Center

9 AMERICAN VILLAGE,

GRANITE CITY, IL 62040-3706

Phone: 618-452-5858

Medicare Certification Number: 14-2537

NPI Number:

1952360703

Primary Medicaid Number:

232798598001

Ownership Type: Wholly Owned

Tax ID Number: 23-2798598

Renal Life Link, Inc.

D/B/A Mount Vernon Dialysis

1800 JEFFERSON AVE.

MOUNT VERNON, IL 62864-4300

Phone: 618-244-4852

Medicare Certification Number: 14-2541

NPI Number:

1326072638

Primary Medicaid Number: 201649898007 Ownership Type: Wholly Owned

Tax ID Number: 20-1649898

Total Renal Care, Inc.

D/B/A Olympia Fields Dialysis

4557B LINCOLN HWY,STE B

MATTESON, IL 60443-2318

Phone: 708-503-1112

Medicare Certification Number: 14-2548

NPI Number:

1114986155

Primary Medicaid Number: 953372911007

Ownership Type: Wholly Owned

Tax ID Number: 95-3372911

Total Renal Care, Inc.

D/B/A Lake County Dialysis

918 S MILWAUKEE AVE.

LIBERTYVILLE, IL 60048-3229

Phone: 847-918-7010

Medicare Certification Number: 14-2552

NPI Number:

1265401475 953372911004

Primary Medicaid Number:

Ownership Type: Wholly Owned

Tax ID Number: 95-3372911

Lincoln Park Dialysis Services, Inc.

D/B/A Skyline Home Dialysis

7009 W BELMONT AVE,

CHICAGO, JL 60634-4533

Phone: 773-637-7303

Medicare Certification Number: 14-2560

NPI Number:

1306805551

Primary Medicaid Number:

363191860 004

Ownership Type: Wholly Owned

Tax ID Number: 36-3191860

Renal Treatment Centers-Illinois, Inc.

D/B/A Sauget Dialysis (fka East St. Louis Dialysis Center)

2061 GOOSE LAKE RD,

SAUGET, IL 62206

Phone: 618 332-7801

Medicare Certification Number: 14-2561

NPI Number:

1659337418

Primary Medicaid Number:

232798598 002

Ownership Type: Wholly Owned

Tax ID Number: 23-2798598

Renal Life Link, Inc.

D/B/A Marion Dialysis

324 SOUTH 4TH ST.

MARION, IL 62959-1241

Phone: 618-997-8410

Medicare Certification Number: 14-2570

NPI Number: Primary Medicaid Number: 1932118403 201649898-006

Ownership Type: Wholly Owned Tax ID Number: 20-1649898

DVA Renal Healthcare, Inc. D/B/A Effingham Dialysis

904 MEDICAL PARK DR, STE 1

EFFINGHAM, IL 62401-2193

Phone: 217-342-9558

Medicare Certification Number: 142580

NPI Number:

1245290782 621323090031

Primary Medicaid Number:

Ownership Type: Wholly Owned Tax ID Number: 62-1323090

DVA Renal Healthcare, Inc. D/B/A Jacksonville Dialysis

1515 WEST WALNUT,

JACKSONVILLE, IL 62650

Phone: 217-243-3042

Medicare Certification Number: 142581

NPI Number:

1316916513

621323090029

Primary Medicaid Number:

Ownership Type: Wholly Owned

Tax ID Number: 62-1323090

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DVA Renai Healthcare, Inc. 7/B/A Lincoln Dialysis

2100 WEST FIFTH,

INCOLN, IL 62656-9115

hone: 217-732-6798

Medicare Certification Number: 14-2582

NPI Number: 1760441976

621323090034

Ownership Type: Wholly Owned

Tax ID Number: 62-1323090

Primary Medicaid Number:

DVA Renal Healthcare, Inc. D/B/A Litchfield Dialysis

915 ST FRANCES WAY.

LITCHFIELD, IL 62056-1775

Phone: 217-324-2200

Medicare Certification Number: 14-2583

NPI Number:

1184683138 621323090030

Primary Medicaid Number: Ownership Type: Wholly Owned

Tax ID Number: 62-1323090

DVA Renal Healthcare, Inc.

D/B/A Macon County Dialysis

1090 WEST MCKINLEY, DECATUR, IL 62526

Phone: 217-877-9351

Medicare Certification Number: 14-2584

NPI Number:

1972562890 621323090033

Primary Medicaid Number: Ownership Type: Wholly Owned

ax ID Number; 62-1323090

DVA Renal Healthcare, Inc.

D/B/A Mattoon Dialysis

200 RICHMOND AVE EAST,

MATTOON, IL 61938-4652

Phone: 217-234-8468

Medicare Certification Number: 142585

NPI Number: Primary Medicaid Number: 1194794487 621323090028

Ownership Type: Wholly Owned

Tax ID Number: 62-1323090

DVA Renal Healthcare, Inc.

D/B/A Springfield Central Dialysis

932 N RUTLEDGE ST,

SPRINGFIELD, IL 62702-3721

Phone: 217-788-3688

Medicare Certification Number: 142586

NPI Number:

1720047970

Primary Medicaid Number:

621323090002

Ownership Type: Wholly Owned

Tax ID Number: 62-1323090

DVA Renal Healthcare, Inc.

D/B/A Taylorville Dialysis

901 WEST SPRESSER,

TAYLORVILLE, IL 62568-1831

Phone: 217-824-5460

Medicare Certification Number: 142587

NPI Number:

1821057027

Primary Medicaid Number:

621323090032

Ownership Type: Wholly Owned

Tax ID Number: 62-1323090

DVA Renal Healthcare, Inc.

D/B/A Springfield Montvale Dialysis

2930 S MONTVALE DR, STE A

SPRINGFIELD, IL 62704-5376

Phone: 217-793-2781

Medicare Certification Number: 142590

NPI Number:

1518926781

Primary Medicaid Number:

621323090035

Ownership Type: Wholly Owned Tax ID Number: 62-1323090

DVA Renal Healthcare, Inc. D/B/A Decatur East Wood Dialysis

794 EAST WOOD ST,

DECATUR, IL 62523-1155

Phone: 217-425-6403

Medicare Certification Number: 142599

NPI Number:

1336100734 621323090036

Primary Medicaid Number:

Ownership Type: Wholly Owned Tax ID Number; 62-1323090

Total Renal Care, Inc.

D/B/A TRC Children's Dialysis Center

2611 N HALSTED,

CHICAGO, IL 60614-2304

Phone: 773-549-2010

Medicare Certification Number: 14-2604

NPI Number:

1396704508 953372911-010

Primary Medicaid Number:

Ownership Type: Wholly Owned

Tax ID Number: 95-3372911

Renal Life Link, Inc.

D/B/A Benton Dialysis

1151 ROUTE 14 WEST,

BENTON, IL 62812-1500 Phone: 618-435-4850

Medicare Certification Number: 14-2608

NPI Number:

1609885185

Primary Medicaid Number:

201649898-005

Ownership Type: Wholly Owned

Tax ID Number: 20-1649898

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Renal Life Link, Inc. ¬/B/A Centralia Dialysis ,231 STATE ROUTE 161 EAST, CENTRALIA, IL 62801-6739

Phone: 618-533-2535

Medicare Certification Number: 14-2609 1467461947 NPI Number: Primary Medicaid Number: 201649898-004

Ownership Type: Wholly Owned Tax ID Number: 20-1649898

DVA Renal Healthcare, Inc.

D/B/A Alton Dialysis 3511 COLLEGE AVE, ALTON, IL 62002-5009 Phone: 618-465-4745

Medicare Certification Number: 14-2619 NPI Number: 1154381697 Primary Medicaid Number: 621323090016

Ownership Type: Wholly Owned Tax ID Number: 62-1323090

DVA Renal Healthcare, Inc. D/B/A Rushville Dialysis

112 SULLIVAN DRIVE, RUSHVILLE, IL 62681-1293

Phone: 217-322-2652

Medicare Certification Number: 142620 NPI Number: 1205805488 621323090038 rimary Medicaid Number.

Ownership Type: Wholly Owned Tax ID Number: 62-1323090

DVA Renal Healthcare, Inc. D/B/A Illini Renal Dialysis

507 E UNIVERSITY AVE, CHAMPAIGN, IL 61820-3828

Phone: 217-378-7800

Medicare Certification Number: 142633 1275502437 NPI Number: 621323090039 Primary Medicaid Number:

Ownership Type: Wholly Owned Tax ID Number: 62-1323090

Renal Treatment Centers-Illinois, Inc.

D/B/A Maryville Dialysis 2130 VADALABENE DR, MARYVILLE, IL 62062-5632

Phone: 618-288-0703 Medicare Certification Number: 14-2634

NPI Number: 1952360869 232798598-009 Primary Medicaid Number:

Ownership Type: Wholly Owned Tax ID Number: 23-2798598

Chicago Heights Dialysis, LLC D/B/A Chicago Heights Dialysis 177 W JOE ORR ROAD, STE B

CHICAGO HEIGHTS, IL 60411-1733

Phone: 708-755-9000

Medicare Certification Number: 14-2635 NPI Number: 1881654325 201252883-001 Primary Medicaid Number:

Ownership Type: Majority Partner Tax ID Number: 20-1252883

Renal Life Link, Inc.

D/B/A Beverly Dialysis 9415 S WESTERN AVE, STE 105 CHICAGO, IL 60620-6232 Phone: 773-238-5200

Medicare Certification Number: 14-2638 1215023338 NPI Number: Primary Medicaid Number: 201649898011

Ownership Type: Wholly Owned Tax ID Number: 20-1649898

Dialysis of Northern Illinois, LLC D/B/A Sycamore Dialysis (aka DcKalb)

2200 GATEWAY DRIVE, SYCAMORE IL 60178-3113 Phone: 815-758-0205

Medicare Certification Number: 14-2639 1295794485 NPI Number: 680555153 001 Primary Medicaid Number:

Ownership Type: Majority Partner Tax 1D Number: 68-0555153

Renal Treatment Centers-Illinois, Inc.

D/B/A Churchview Dialysis 5970 CHURCHVIEW DR, ROCKFORD, IL 61107-2574 Phone: 815-637-9662

Medicare Certification Number: 14-2640 1285694729 NPI Number:

Primary Medicaid Number: 2322798598010

Ownership Type: Wholly Owned Tax ID Number: 23-2798598

Renal Treatment Centers-Illinois, Inc.

D/B/A Freeport Dialysis 1028 KUNKLE BLVD, FREEPORT, IL 61032-3801 Phone: 815-232-2477

Medicare Certification Number: 14-2642 1568431864 NPI Number: 232798598 011 Primary Medicaid Number:

Ownership Type: Wholly Owned Tax ID Number: 23-2798598

Renal Treatment Centers-Illinois, Inc.

D/B/A Rockford Dialysis

∠400 NORTH ROCKTON AVENUE,STE D-I

ROCKFORD, IL 61103-3655

Phone: 815-963-4840

Medicare Certification Number: 14-2647

NPI Number: 1235198235 Primary Medicaid Number:

Ownership Type: Wholly Owned

232798598006

Tax 1D Number: 23-2798598

Renal Treatment Centers-Illinois, Inc.

D/B/A Whiteside Dialysis

2600 NORTH LOCUST, SUITE D - DIALYSIS UNIT

STERLING, IL 61081-4602

Phone: 815-626-3173

Medicare Certification Number: 14-2648

NPI Number:

1538128533

Primary Medicaid Number:

232798598 008

Ownership Type: Wholly Owned Tax ID Number: 23-2798598

Total Renal Care, Inc.

D/B/A Montclare Dialysis Center (aka Belmont Ave)

7009 W BELMONT,

CHICAGO, IL 60634-4533

'rimary Medicaid Number:

Phone: 773-889-6051

Medicare Certification Number: 14-2649

NPI Number:

1861461030 953372911012

Ownership Type: Wholly Owned

ax ID Number: 95-3372911

Renal Treatment Centers-Illinois, Inc.

D/B/A Dixon Kidney Center

1131 NORTH GALENA AVENUE,

DIXON, IL 61021-1015

Phone: 815-284-0595

Medicare Certification Number: 14-2651

NPI Number: Primary Medicaid Number:

1396706750 232798598012

Ownership Type: Wholly Owned

Tax ID Number: 23-2798598

Renal Treatment Centers-Illinois, Inc.

D/B/A Mt. Greenwood Dialysis

3401 WEST 111TH STREET,

CHICAGO, II., 60655-3329

Phone: 773-445-0558

Medicare Certification Number: 14-2660

NPI Number:

1982673166

Primary Medicaid Number:

232798598-015

Ownership Type: Wholly Owned

Tax ID Number: 23-2798598

Renal Life Link, Inc.

D/B/A Stony Creek Dialysis

9115 S CICERO AVE,

OAK LAWN, IL 60453-1895

Phone: 708-423-0300

Medicare Certification Number: 14-2661

NPI Number:

1295821304

Primary Medicaid Number:

201649898010

Ownership Type: Wholly Owned

Tax ID Number: 20-1649898

Dialysis of Northern Illinois, LLC

D/B/A Roxbury Dialysis

622 ROXBURY ROAD, ROCKFORD, IL 61107-5089

Phone: 815-397-0713

Medicare Certification Number: 14-2665

NPI Number:

1003875402

Primary Medicaid Number:

680555153-002

Ownership Type: Majority Partner

Tax ID Number: 68-0555153

Renal Treatment Centers-Illinois, Inc.

D/B/A Lake Villa Dialysis

37809 N IL ROUTE 59,

LAKE VILLA, IL 60046-7332

Phone: 847-245-4872

Medicare Certification Number: 14-2666

NPI Number:

1346209590

Primary Medicaid Number:

232798598-014

Ownership Type: Wholly Owned Tax ID Number: 23-2798598

Renal Treatment Centers-Illinois, Inc.

D/B/A Little Village Dialysis (Chicago)

2335 W CERMAK ROAD,

CHICAGO, IL 60608-3811

Phone: 773-523-2939

Medicare Certification Number: 14-2668

NPI Number:

1497714414

Primary Medicaid Number:

232798598-013

Ownership Type: Wholly Owned

Tax ID Number: 23-2798598

Renal Life Link, Inc.

D/B/A Olney Dialysis Center (aka Good Samaritan Hospital)

117 N BOONE ST,

OLNEY, IL 62450-2109

Phone: 618-393-4234

Medicare Certification Number: 14-2674 1003885229

NPI Number:

Primary Medicaid Number:

201649898-001

Ownership Type: Wholly Owned

Tax ID Number: 20-1649898

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ort revised 3/3/2008

Renal Treatment Centers-Illinois, Inc. D/B/A Kankakee County Dialysis 581 WILLIAM LATHAM DRIVE STE 104

BOURBONNAIS, IL 60914-2319

Phone: 815-936-3088

Medicare Certification Number: 14-2685

NPI Number: 1073675138

232798598021 Primary Medicaid Number:

Ownership Type: Wholly Owned Tax ID Number: 23-2798598

Renal Treatment Centers-Illinois, Inc.

D/B/A Maryville At Home 2136 B VADALABENE DR,

MARYVILLE, IL 62062-5632

Phone: 618-288-6208

Medicare Certification Number: 14-2686

NPI Number: 1215134259

Primary Medicaid Number: Ownership Type: Wholly Owned Tax ID Number: 23-2798598

Total Clinics by State	45
IL.	

Renal Treatment Centers-Illinois, Inc. D/B/A Salem Dialysis Center (IN)

1201 N JIM DAY RD, STE 103 SALEM, IN 47167-7219

Phone: 812-883-0207 Medicare Certification Number:

NPI Number:

1689709594

Primary Medicaid Number: Ownership Type: Wholly Owned Tax ID Number: 23-2798598

Total Renal Care, Inc. D/B/A Greensburg Dialysis

1531 N Commerce Dr.Suite 6 Greensburg, IN 47240-1291 Phone: 812-662-6570

Medicare Certification Number:

1447457742 NPI Number:

Primary Medicaid Number: Ownership Type: Wholly Owned Tax ID Number: 95-3372911

Total Renal Carc, Inc. D/B/A Indy South Dialysis 972 EMERSON PKWY,STE F GREENWOOD, IN 46143-6559

Phone: 317-881-0641

Medicare Certification Number:

NPI Number:

1013102110

Primary Medicaid Number: Ownership Type: Wholly Owned Tax ID Number: 95-3372911

Renal Treatment Centers-Illinois, Inc.

D/B/A Batesville Dialysis Center aka Renal Treatment Centers -

232 STATE ROAD 129 SOUTH, BATESVILLE, IN 47006-7694

Phone: 812-934-5666

Medicare Certification Number: 15-2507 NPI Number: 1023071768 200024860 A Primary Medicaid Number:

Ownership Type: Wholly Owned Tax ID Number: 23-2798598

Lawrenceburg Dialysis, LLC

D/B/A Lawrenceburg Dialysis Center

555 W EADS PARKWAY, STE 200 LAWRENCEBURG, IN 47025-1157

Phone: 812-537-5750

Medicare Certification Number: 15-2511

NPI Number:

1649234196 200471780A

Primary Medicaid Number:

Ownership Type: Majority Partner

Tax ID Number: 20-0284135

Renal Treatment Centers-Illinois, Inc.

D/B/A Madison Dialysis Center

220 CLIFTY DR VILLIAGE SQUARE,UNIT K

MADISON, IN 47250-1669

Phone: 812-265-2278

Medicare Certification Number: 15-2514 NPI Number: 1073577532

200024860D

Primary Medicaid Number:

Ownership Type: Wholly Owned

Tax 1D Number: 23-2798598

TRC-Indiana LLC.

D/B/A CRC - Gary

4802 BROADWAY,

GARY, IN 46408-4509

Phone: 219-887-1199

Medicare Certification Number: 15-2521

1952364648 NPI Number:

Primary Medicaid Number:

200315330A

Ownership Type: Wholly Owned Tax ID Number: 91-1971775

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Heartland Region I 2659 N. Milwaukee Chicago, IL 60647

Tei: (773) 276-2380 . Fax: (773) 276-4176

March 19, 2010

Mark Gibbs
Executive Secretary
Health Facilities and Services Review Board
525 West Jefferson Street, 2nd Floor
Springfield, Illinois 62761

Dear Mr. Gibbs:

RE: Certificates Of Need for Changes of Ownership of University of Chicago Medical Center Dialysis Facilities

With regard to the above, this is to affirm that no "adverse action" has been taken against the co-applicant, DaVita Inc., within three (3) years preceding the filing of this Certificate of Need (CON). "Adverse Action" means any final action by any governmental agency or nationally recognized accredited body which is adverse to the co-applicant, DaVita Inc. These actions include, but are not limited to, any criminal conviction; any supervision, probation, suspension, revocation, termination or denial of a license or certificate or registration; in position of a conditional license; termination or suspension from participation in any program involving payment authorized under title XVIII "Medicare".

I also wish to indicate that the co-applicant, DaVita Inc., is fit, willing, and able and has the qualifications, background and character to adequately provide a proper standard of health care service for the community. Further, this letter authorizes the State Board and Agency access to information in order to verify any documentation or information submitted with respect to the above Certificate of Need.

Sincerely,

Kent Thiry

Chairman and CEO

KA This

DaVita Inc.

ATTACHMENT 10(3) Page 1 of 4

evidence



State of Colorado

to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledge to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

☐ proved to me on the basis of satisfactory

WITNESS my hand and official seal

Place Notary Seal Above

Signature of Notary Public

My commission expires: 9-4-13

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ATTACHMENT 10(3) Page 2 of 4



Heartland Region I 2659 N. Milwaukee Chicago, IL 60647

Tel: (773) 276-2380 Fax: (773) 276-4176

March 19, 2010

Mark Gibbs
Executive Secretary
Health Facilities and Services Review Board
525 West Jefferson Street, 2nd Floor
Springfield, Illinois 62761

Dear Mr. Gibbs:

RE: Certificates Of Need for Changes of Ownership of University of Chicago Medical Center Dialysis Facilities

With regard to the above, this is to affirm that no "adverse action" has been taken against the co-applicant, Total Renal Care Inc., within three (3) years preceding the filing of this Certificate of Need (CON). "Adverse Action" means any final action by any governmental agency or nationally recognized accredited body which is adverse to the co-applicant, Total Renal Care Inc. These actions include, but are not limited to, any criminal conviction; any supervision, probation, suspension, revocation, termination or denial of a license or certificate or registration; in position of a conditional license; termination or suspension from participation in any program involving payment authorized under title XVIII "Medicare".

I also wish to indicate that the co-applicant, Total Renal Care Inc., is fit, willing, and able and has the qualifications, background and character to adequately provide a proper standard of health care service for the community. Further, this letter authorizes the State Board and Agency access to information in order to verify any documentation or information submitted with respect to the above Certificate of Need.

Sincerely,

Kent Thiry

Chairman and CEO

DaVita Inc.

ATTACHMENT 10(3)
Page 3 of 4

65

State of Colorado

County of: Denver

4-7-10 before me, Theresa Moran, Notary Public, personally appeared (name(s) of signers) personally known to me ☐ proved to me on the basis of satisfactory evidence

> to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledge to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

WITNESS my hand and official seal



Place Notary Seal Above

Month Mod Signature of Notary Public

My commission expires: 9-4-13

PURPOSE OF PROJECT

1. Total Renal Care Inc.'s acquisition of the University of Chicago – Stony Island enables the University of Chicago Medical Center (UCMC) to focus limited resources on providing complex, tertiary medical services and enables DaVita Inc. to provide needed chronic dialysis services more efficiently and effectively.

UCMC operates its dialysis facilities on a relatively small scale and cannot provide these services as effectively or efficiently as DaVita Inc. Changes in CMS regulatory and reporting requirements (October 2009) add significant data collection and reporting requirements for ESRD facilities, making it more difficult for independent entities to cost-effectively comply with the Conditions for Coverage. The acquisition allows the dialysis center to use DaVita's policies/procedures, quality/data management tools and resources to comply with the CMS requirements in a timely and cost-effective manner.

In addition, DaVita Inc. can enhance efficiencies by negotiating larger discounts for supplies. Its financial condition will allow quick expansion of capacity as the facility has been over 100% occupied for a number of years.

- 2. The existing facility is located in Planning Area 6, the City of Chicago.
- 3. The acquisition allocates scarce capital resources more efficiently and effectively. UCMC will use its capital to address complex, tertiary medical problems and DaVita will use policies/procedures, quality/data management tools and resources to enhance timely and cost-effective compliance with the new CMS requirements. In addition, DaVita' capital resources can be used to quickly and efficiently add stations to the facility which has been over 100% utilized for a number of years.
- 4. References: CMS Conditions of Coverage; The Renal Network utilization data.
- 5. The acquired facility will use policies/procedures, quality/data management tools and resources available within the DaVita system to ensure timely and cost-effective compliance with the new CMS requirements. In addition, DaVita' capital resources can be used to quickly add stations to the facility. University of Chicago Stony Island operates at over 112% utilization and has been over 100% utilized for a number of years.
- 6. Implementation of the new CMS regulatory and data requirements is ongoing. The acquired facility will be included in DaVita's action plans at such time as new requirements are put in place by CMS. All issues will be addressed through the normal scope of DaVita's business.

DaVita will add stations to the facility within the next two years or sooner.

DaVita continues to provide a high quality of care. Patient outcomes significantly exceed HFSRB standards. See Attachment 11(1) for outcomes in its Chicago-area facilities which document DaVita's high quality of care as follows:

90.60% of patients had URRs of 65% or higher vs. HFSRB standard of at least 85% & 93.98% of patients had a Kt/V Dauridgas II.1.2 vs. the HFSRB standard of 85%.

DaVita Chicago Area Facilities Clinical Outcomes Review January 2009 to December 2009

Adequacy of Dialysis

This facility will be able to demonstrate the ability to provide adequate dialysis with Urea Reduction Ration (URR) greater than 65% in at least 85% of patients. This data is a compilation of clinical outcomes data from 15 facilities in the Chicago area. They are Logan Square Dialysis, Lake County Dialysis, Lincoln Park Dialysis, Children's Dialysis, Emerald Kidney Center, Olympia Fields Dialysis Center, Chicago Heights Renal Care, Stony Creek Dialysis, Beverly Dialysis, Montclare Dialysis, Mt. Greenwood Dialysis, Lake Villa Dialysis, Little Village Dialysis, Kankakee County Dialysis and Big Oaks Dialysis (December only).

Month	Percent of patients with URR>65%	Percent of patients with KT/V Daugirdas II.1.2
January 2009	91.06%	94.08%
February 2009	90.76%	93.93%
March 2009	90.99%	93.46%
April 2009	90.93%	93.74%
May 2009	90.95%	94.58%
June 2009	91.05%	94.44%
July 2009	89.25%	93.45%
August 2009	90.20%	94.50%
September 2009	91.07%	94.40%
October 2009	91.00%	94.24%
November 2009	90.38%	93.73%
December 2009	89.56%	93.18%
Average	90.60%	93.98%

ALTERNATIVES

Alternatives available to DaVita and considered were:

1. Proceed with the acquisition of the University of Chicago Medical Centers (UCMC) dialysis clinics

UCMC has determined that providing in-center hemodialysis services is inconsistent with its strategy of not competing with the community for care that can be provided in the community. In addition UCMC as determined that it will reserve its resources for providing complex, tertiary medical care. DaVita Inc., through its wholly-owned operating entity Total Renal Care Inc., wishes to purchase the clinics to enhance its ability to serve patients on Chicago's southside. DaVita considered the proposed purchase carefully and determined that the UCMC clinics fit well within its mission, values and business plan. Therefore the proposed acquisition transaction meets the objectives of both parties.

Therefore, pursuit of the change of ownership is the selected alternative.

2. Decline the opportunity to purchase the UCMC dialysis clinics.

The clinics owned by UCMC are in adjacent and sometimes overlapping service areas with the DaVita dialysis clinics in Illinois. Acquisition of the UCMC clinics will allow DaVita to extend service throughout the area currently served by UCMC. This will allow for more continuity of care for patients among communities and will allow more facilities to benefit from shared resources. As noted above, the proposed project meets the objectives of both UCMC and DaVita, and therefore the option to decline the purchase is not an acceptable alternative, and is therefore rejected.

3. Pursue a Joint Venture with UCMC

DaVita is open to Joint Venture relationships. This option was not consistent with UCMC's commitment not to compete with the community for care that ean be provided in the community. In addition UCMC has determined that providing complex, tertiary medical care is a more efficient and effective use of its resources. Therefore, this option is rejected.

4. Pursue opening dialysis centers in the market independent of and competing with UCMC

DaVita wishes to be a collaborative member of the healthcare communities served by UCMC. The option to compete with UCMC's clinics would be counter to this objective, and therefore, the option is rejected.

IMPACT STATEMENT

- 1. University of Chicago Stony Island has 23 stations and operates at over 112% utilization. The facility has consistently operated at over 100% utilization for a number of years. Upon approval of the change of ownership DaVita Inc., operating through its whollyowned subsidiary, Total Renal Care Inc. (TRC), intends to immediately proceed with preparation and filing of a Certificate of Need (CON) application to add nine (9) stations.
- 2. Total Renal Care Inc. (TRC) will operate the unit.
- 3. The University of Chicago Medical Center's (UCMC's) leadership has determined that the sale of its three (3) outpatient dialysis programs is consistent with its strategy of not competing with the community for care that can be provided in the community. UCMC has determined that the sale will allow the medical center to use its additional resources to provide tertiary medical care. UCMC concluded that the sale is in the best interest of its patients as the historical need for dialysis treatment continues to grow significantly and each facility needs investment in added capacity.

In addition, UCMC operates its dialysis facilities on a relatively small scale and cannot provide these services as effectively or efficiently as DaVita. Changes in CMS regulatory and reporting requirements (October 2009) add significant data collection and reporting requirements for ESRD facilities, making it more difficult for independent entities to cost-effectively comply with the Conditions for Coverage. The acquisition allows the dialysis center to use DaVita's policies/procedures, quality/data management tools and resources to comply with the CMS requirements in a timely and cost-effective manner.

DaVita can enhance efficiencies by negotiating larger discounts for supplies. Its financial condition will allow quick expansion of capacity as the facility has been over 100% occupied for a number of years.

Finally, UCMC has determined that a sale to DaVita would benefit its communities because of DVA's commitment to quality, continuity of service, access, and cost effectiveness (see discussion below on cost/benefit analysis, Item 5.)

DaVita wishes to purchase the clinics to enhance its ability to serve patients who live on Chicago's south side. DaVita considered the proposed purchase carefully and determined that the UCMC clinics fit well within its mission, values and business plan. Therefore the proposed acquisition transaction meets the objectives of both parties.

Therefore, University of Chicago Medical Center (UCMC) wishes to relinquish all ownership interest and control in the dialysis facility to DaVita Inc.

ATTACHMENT 18A
Page 1 of 2

- 4. DaVita intends to retain all clinical employees of the UCMC dialysis program. DaVita has no intention of reducing the number of clinical employees. Additional staff will probably be needed when additional stations are operational by December 31, 2011.
- 5. Cost/Benefits of this transaction include the following:

Quality of Care

DaVita is a nationally recognized provider with superior patient outcomes (refer back to Attachment 11(1) and first-rate quality and management tracking and reporting programs.

Continuity of Care

DaVita intends to work collaboratively with the nephrologists over the long term. Patient care will not be interrupted as the same physicians will medically manage patient care. DaVita will maintain the current workforce to further ensure seamless patient care.

Access

As utilization of UCMC's outpatient dialysis programs is at capacity, with each of its three (3) facilities operating over 100% capacity, each facility needs to add stations. In addition, the HFSRB need methodology recognizes a significant unmet need for additional stations in HSA-6, the City of Chicago. DaVita is committed to meeting this recognized need through additional capital investment. DaVita intends to expand each of the three UCMC dialysis facilities within the next two years, increasing chronic renal dialysis services to the underserved areas currently occupied by the UCMC facilities.

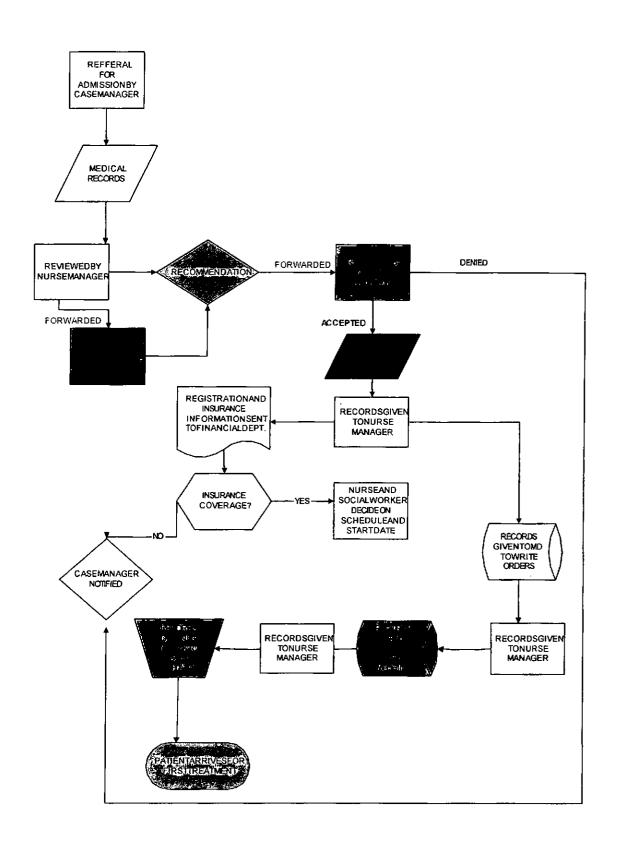
Cost savings of this transaction will result from the purchasing power of a national corporation which can enhance efficiencies by negotiating larger discounts for supplies. In addition, the acquisition allows the dialysis center to use DaVita's policies/procedures, quality/data management tools and resources to comply with new CMS requirements in a timely and cost-effective manner, thus saving resources at UCMC to enhance its commitment to providing complex, tertiary medical services.

ACCESS

- 1. See Attachment 18B(1) for University of Chicago Medical Center's (UCMC's) current admissions policies.
- 2. See Attachment 18B(2) for Total Renal Care Inc.'s (TRC's) proposed admissions policies.
- 3. See Attachment 18B(3) for certification from DaVita Inc.'s and TRC's Chairman and CEO, Kent Thiry, that the proposed admissions policies will not be more restrictive.

Chronic Dialysis Admission Process

The revised process chart shows significant changes in how the initial referral is received in our system. One of the key factors is this proposal is that each person has a specific role in the admissions process. The Nurse Manager is the point of contact person for admission into our program. All communication and correspondence must go through the Nurse Manager. The Nurse Manager receives the medical records and forwards them to the Social Worker and Medical Director for review. The Nurse Manager and the Social Worker each make a recommendation if the patient should be accepted. The Medical Director reviews the information and makes the final decision if the patient is accepted into the program. The Medical Director gives the records back to the Nurse Manager who in turn sends the registration form and insurance information to the Financial Representation. After the patient's insurance is verified and the patient is registered into the computer, the Nurse Manager asks the Medical Director to write Standing Orders for the patient. The Nurse Manager coordinates with the Social Worker and the discharge planner to arrange a schedule and start date for the patient. After the orders are written, the Nurse Manger enters the orders into the computer and forwards the records to the Chief Technician. The Technician enters the dialysis machine codes into the computer system and gives the records back to the Nurse Manager. The Nurse Manager then gives the records to the Unit Clerk. The Unit Clerk is responsible for making a chart for the patient.



The following medical records and information are needed for a patient to be admitted into our dialysis program:

Demographic Information

Labs- One month for new ESRD patients, three for transferring patients.

Hepatitis B status -within 30 days

Copy of Primary and Secondary Insurance Cards

EKG

Chest X-ray

Medication list

Dialysis Treatment Orders- for transferring patients only

History and Physical report

Renal and Vascular Consults

2728 form-for transferring patients only

Psychosocial Assessment and Social Work Notes-for transferring patients only

Nutrition Assessment

Nursing Assessment and Progress Notes

Dialysis Treatment Sheets-from the first dialysis treatment for new ESRD patients or two weeks for transferring patients

Dialysis Policies, Procedures & Guidelines, Vol. 3 DaVita Inc.

Policy: 3-01-03

ACCEPTING PATIENTS FOR TREATMENT TITLE:

PURPOSE: To establish requirements for patient admission to a DaVita dialysis facility and to allow DaVita to obtain necessary information from the patient and to enter the correct information into the appropriate information system prior to providing dialysis treatment to a patient at a DaVita dialysis facility.

DEFINITIONS:

1. Patient Authorization and Financial Responsibility Form (PAFR) - Form that informs patients of their financial obligations regarding services provided to them by DaVita. The form must be signed and witnessed prior to the start of the first dialysis treatment and annually thereafter. By signing the PAFR, the patient is assigning the payment for services provided by DaVita, directly to DaVita from insurance companies. The PAFR form must be signed annually at each DaVita facility where the patient treats.

2. Medicare Secondary Payor Form (MSP) - Determines if a commercial Employer Group Health Plan (EGHP) (or other insurance carrier) will be primary payor. This form is completed online in Reggie and must be completed for all patients who have Medicare

coverage when they start treatment at DaVita.

3. Beneficiary Selection Form (CMS 382) - Required by Medicare for home dialysis patients (home hemo or peritoneal). The patient selects whether they will obtain home treatment supplies from a Durable Medical Equipment (DME) provider (Method II) or from the facility that will provide home dialysis support services (Method I). DaVita

currently only supports patients selecting Method 1.

4. Medical Evidence Report Form (CMS 2728) - Required by Medicare to determine if an individual is medically entitled to Medicare under the ESRD provisions of the law and to register patients with the United States Renal Data System. The 2728 form is used as the primary source in determining the COB for patients insurance. Physicians have a 45 day grace period to sign the 2728 form when the patients are new to dialysis. Patients are only required to complete the 2728 form once not for every facility visit or transfer.

5. Transfer patient - An existing dialysis patient who is permanently relocating from any dialysis facility to a DaVita dialysis facility. Once the transfer is complete, the patient

will become a "permanent" patient.

6. Guest patient - A patient who is visiting a facility and plans to return to his/her home facility within 30 days. A guest patient refers to patients visiting from a non-DaVita facility to a DaVita facility as well as visiting from a DaVita facility to another DaVita facility.

7. Permanent patient - A patient who has selected a DaVita dialysis facility as his/her

home facility.

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Origination Date: September 2006 Revision Date: March 2008, September 2008, December 2008, April 2009

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Policy: 3-01-03

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Dialysis Policies, Procedures & Guidelines, Vol. 3 Policy: 3-01-03 DaVita Inc.

POLICY:

1. DaVita will accept and dialyze patients with renal failure needing a regular course of dialysis without regard to race, color, national origin, gender, sexual orientation, age, religion, or disability if:

a) The patient's care can be managed in an outpatient dialysis facility according to individual modality;

b) The patient is under the care of a nephrologist who is credentialed in the DaVita facility;

c) There is adequate treatment space and staffing available to provide appropriate care to the patient;

d) The patient (a) has been verified as Medicare or Medicaid eligible and/or has private insurance coverage which has been verified, and from which an authorization for treatment has been received by DaVita as required, or (b) accepts financial responsibility for care by signing the PAFR form;

 Patients who are uninsured must be authorized at the facility level with written approval by the facility's Operational Vice President, or their designee, prior to treatment. (Please refer to the Cash Payment Fee Schedule for Patients with no Insurance Coverage Policy located on the Village Web ROPS home page under the ROPS P&P Link).

 Patients who have an out-of-state Medicaid plan that will not pay for treatment must be authorized at the facility level with written approval by the facility's Operational Vice President, or their designee, prior to treatment.

Patients who are out of network and have no out of network benefits
must be authorized at the facility level with written approval by the
facility's Operational Vice President, or their designee, prior to
treatment.

- Guest patients must make payment for non-covered, and out of network (including out of state Medicaid plans that do not pay for treatment) services in the form of cashiers check, money order, travelers check, American Express, Visa or MasterCard prior to treatment.
- 3. DaVita will bill using the name and number as it appears on the beneficiary Medicare card or other document confirming the patient's health care coverage through a third party, and as the patient's name is confirmed by two (2) additional forms of identification which has the patient's current legal name listed on it as outlined in section 7 of this policy. If any information on the beneficiary Medicare card is incorrect, DaVita will advise the beneficiary to contact their local servicing Social Security Office to obtain a new Medicare card. If information contained on the insurance card is incorrect, DaVita will advise the policyholder to contact their insurance company to obtain a new insurance card. All insurance cards should match the patient's identification. The patient must

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Origination Date: September 2006

Revision Date: March 2008, September 2008, December 2008, April 2009

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Policy: 3-01-03

ATTACHMENT 18B(2) Page 2 of 6 Dialysis Policies, Procedures & Guidelines, Vol. 3 DaVita Inc.

produce evidence that a change was initiated with the appropriate insurance carrier within 90 days of the noted discrepancy.

- 4. There are three mandatory data elements for any patient to be registered in Reggie. They are first and last name, DOB (date of birth) and anticipated start date at DaVita. These three fields must be completed prior to treatment.
- 5. Unless otherwise provided for under this policy, prior to the admission to the facility, all patients, including Transfer, Guest and Permanent Patients will be given the following documents to read and sign:
 - · Patient's Rights
 - Patient's Responsibilities
 - Patient's Standards of Conduct
 - · Patient Grievance Procedure
 - Authorization for and Verification of Consent to Hemodialysis / Peritoneal Dialysis
 - Reuse Information Consent form
 - · Caretaker Authorization form
 - HIPAA Notice Acknowledgement form
 - Affidavit of Patient Identification form (Note: This form is only given if the patient or personal representative on behalf of the patient, is not able to produce the requested two (2) forms of personal identification verifying the patient's legal name and current legal residence upon admission or within seven (7) days of admission).

The patient will agree to follow the Patient's Rights, Patient's Responsibilities, Patient's Standards of Conduct and the Patient Grievance Procedure. (Please refer to Patient's Standards of Conduct; Patient Grievance Procedure; Patient Rights and Responsibilities.)

- 6. Guest Patients are only required to sign the Patient's Rights, Patient's Responsibilities, Patient's Standards of Conduct and the Patient Grievance Procedure one time for each DaVita facility they visit, as long as these forms are visibly posted at the facility, unless there are changes made to any of those forms/policies, or state specifications require otherwise.
- 7. Listed below are the following documents that are required for hemodialysis patients and home dialysis patients prior to admission to a DaVita Dialysis facility:
- Two (2) forms of personal identification, in addition to the patient's insurance card, verifying the patient's legal name and current legal residence, one of which is a picture ID. Acceptable forms of personal identification may include:

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Dialysis Policies, Procedures & Guidelines, Vol. 3 DaVita Inc.

- Policy: 3-01-03
- (a). Federal or state government issued identification such as:
 - (1). driver's license
 - (2). voter's registration card
 - (3). passport
 - (4). ID card
 - (5). marriage certificate
 - (6). social security card
 - (7). US military photo ID card
- (b). Divorce decree;
- (c). Credit card;
- (d). Utility bill;
- (e). Pension statements;
- (f). Bank account and other financial asset records;
- (g). Property Deed;
- (h). Mortgage;
- (i). Lease Agreement;
- (j). Auto registration;
- (k). Job pay stub;
- (I). Letters from Social Security Office;
- (m). US adoption papers;
- (n). Court order for a legal name change signed by a judge or court clerk;
- (o). Library card;
- (p). Grocery store rewards card; or
- (q). For minors, school records such as school identification card, nursery or daycare records.

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Origination Date: September 2006

Revision Date: March 2008, September 2008, December 2008, April 2009

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Policy: 3-01-03

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Dialysis Policies, Procedures & Guidelines, Vol. 3 DaVita Inc.

All copies of patient's current insurance cards-front and back;

• Copy of History and Physical (within the last year - must be legible);

- For Hepatitis and TB testing requirements, refer to policies: Hepatitis Surveillance, Vaccination and Infection Control Measures and Tuberculosis Infection Control Policy;
- If patient is a new ESRD patient, prc dialysis labs including hematocrit or hemoglobin, albumin, BUN, creatinine, and, if available, creatinine clearance and/or urea clearance drawn within 45 days prior to first day of dialysis;

 Monthly labs within 30 days prior to first treatment date including hematocrit, hemoglobin, URR and electrolytes;

 Copies of three (3) flowsheets within two (2) weeks of requested treatment(s) for patients who have previously dialyzed;

Copy of current hemodialysis orders for treatment;

• EKG, if available, OR if patient has known heart condition;

· Patient demographics;

- Copies of most recent Long Term Program, Patient Care Plan, Nursing, Dietary and Social Work Assessments and most recent progress notes for patients who have previously dialyzed;
- Current list of medications being administered to patient in-center and at home;

· Advance Directives, if applicable;

- Initiation of CMS 2728. Once completed, within the 45-day guideline, it should include the patients and nephrologist's signature and date. This is the official document of the patient's first date of dialysis ever, first dialysis modality, and provides transplant information, if applicable,
- Patient Authorization & Financial Responsibility Form (PAFR). Must be signed and witnessed prior to the start of the first dialysis treatment. This form allows DaVita to receive payment from insurance companies and informs the patient of the financial responsibilities regarding treatment provided to them. Without a signed PAFR Form, we cannot bill for services provided to the patient;

 CMS 382 Form. Required only for Medicare primary home dialysis patients (home hemo or peritoneal);

- Medicare Secondary Payor Form (MSP). Determines if a commercial Employer Group Health Plan (EGHP) will be primary payor. Must be completed for all patients who have Medicare coverage when they start treatment at DaVita;
- DaVita's Privacy Notice/Privacy Practice Notice. Each patient will be provided with the notice.
- 8. NOTE: If the patient, or personal representative on behalf of the patient, is not able to produce the requested two (2) forms of personal identification verifying the patient's legal name and current legal residence, the teammate admitting the patient should follow the procedures set forth in the Compliance Policy titled "Patient Identification and Verification Policy." and any other relevant policies based on the situation at hand.

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Origination Date: September 2006

Revision Date: March 2008, September 2008, December 2008, April 2009

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Policy: 3-01-03

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Dialysis Policies, Procedures & Guidelines, Vol. 3
DaVita Inc.

9. Any conflict with the criteria established or refusal to sign appropriate consents and authorization to bill would constitute a need for prior written authorization by the facility's Operational Vice President or designee.

EXCEPTIONS

- 1. A permanent DaVita patient may be treated at a facility other than his /her home facility without respect to the required documentation when:
 - a) The attending nephrologist has privileges at both the facilities in question (the patient's home facility and the anticipated visiting facility), and;
 - b) A visiting record is generated by the home facility at least one hour before the scheduled treatment, and;
 - c) The facility administrator at the visiting facility agrees to treat the patient, and;
 - d) The visiting facility has the space and resources to treat the patient.
- 2. All other exceptions to this policy are subject to approval by the Operational Vice President for the region/division.

Teammates are expected to report possible violations of this policy and procedure. You may make your report to an appropriate DaVita manager, to the Corporate Compliance Hotline (1-888-458-5848) or to DaVita's Corporate Compliance Department (1-888-200-1041 x156037). You may make your report anonymously and you may request confidentiality. Questions regarding this policy should be directed to the <u>QUESTionline@davita.com</u>.

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Origination Date: September 2006
Revision Date: March 2008, September 2008, December 2008, April 2009

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Heartland Region I
2659 N. Milwaukee Avenue
Chicago, IL 60647
Tel: 773-276-2380 | Fax: 773-276-4176
www.davita.com

March 19, 2010

Dale Galassie Chairman Illinois Health Facilities and Services Review Board 525 West Jefferson Street, 2nd Floor Springfield, Illinois 62761

Dear Mr. Galassie:

RE: Certificate of Need (CON) for Change of Ownership University of Chicago Medical Center – Stony Island

Assurance on Admissions Policies

I herein certify that the admissions policies to the above-mentioned dialysis facility will not become more restrictive. DaVita's policy for accepting patients for treatment states:

"DaVita will accept and dialyze patients with renal failure needing a regular course of dialysis without regard to race, color, national origin, gender, sexual orientation, age, religion or disability."

This statement is integral to our mission and core values. Please accept this letter as assurance of DaVita's commitment to accept and to continue to care for patients in this manner going forward.

Sincerely,

Kent Thiry

Chairman and CEO

DaVita Inc.

Total Renal Care Inc.

ATTACHMENT 18B(3) Page 1 of 2 State of Colorado

County of: Denver

on 4-7-10	, before me, Theresa Moran,
Notary Public, personally appear	ared KGVT THIRY
•	(name(s) of signers)
	回 personally known to me
	 proved to me on the basis of satisfactory evidence
	() (b



to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledge to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

WITNESS my hand and official seal

Place Notary Seal Above

Moresa Moran Signature of Notary Public

My commission expires: 9-4-13

HEALTH CARE SYSTEM

- 1. The proposed acquisition will not impact any existing health care facility.
- 2. A list of all DaVita's in-center hemodialysis facilities is included in Attachment 18C(1) in CON applications ## 10-009 or 10-010.

A list of DaVita's Illinois in-center hemodialysis facilities is included herein in Attachment 18C(2).

DaVita proposes to acquire and operate, through TRC, the three (3) outpatient dialysis facilities owned by the UCMC which are University of Chicago – Woodlawn; University of Chicago – Stony Island; and University of Chicago – Lake Park.

- 3-4. There are no current or proposed referral agreements involved in this transaction.
- 5. The project will have no impact on neighboring ESRD facilities as the transaction consists solely of a change of ownership of existing facilities. The change of ownership will not restrict the use of other area care providers.
- 6. TRC's care system does not have significant duplication of services.
- 7. DaVita proposes to add needed stations to the facilities within the next two years.

DaVita will continue to provide the full array of dialysis services including hemodialysis, CAPD, CCPD and home hemodialysis. As new treatment options or technologies emerge (i.e. nocturnal dialysis) DaVita is prepared to provide these services as appropriate.

The change of ownership improves access and continuity of care through DaVita's electronic medical record system which is available via the internet to physicians and other DaVita facilities. The electronic medical record system will improve access and continuity of care to dialysis patients who wish to receive dialysis treatments at other DaVita facilities in the U.S.A. and for dialysis patients needing hospitalizations.

DaVita's In-Center Hemodialysis Facilities in Illinois

	12-31-2009 Utilization	52.08% 52.08% 91.67% 90.63% 67.78% 73.33%	63.10% 63.64% 63.64% 43.33% 75.49% 60.11%	61.90% 46.88% 58.33% 50.00% 55.29%	70.24 56.25 56.25 56.25 56.25 56.35	1.39% 90.15% 84.72% 52.76% 80.56% 81.25% 77.08% 76.85%
In-Center Patients		825 825 75 75 75 75 75 75 75 75 75 75 75 75 75	82448558	ස අස පදු	854488 8544 86 86 86 86 86 86 86 86 86 86 86 86 86	1119 1122 1100 1100 1100 1100 1100 1100
Number of Stations	HSA 2010	28 28 28 28 28 28 28 28 28 28 28 28 28 2	4411211144 7777	235523 255 255 255 255 255 255 255 255 2	45525555555555555555555555555555555555	4 8882°8 2 822
	HSA		നമ്പന്നെ	4444	սասաաասաա	~~~~~~~
	Clty	East Rockford Dixon Freeport Rockford Rockford Sycamore Sycamore	lacksonville Lincoln Litetriekd Sorintfield Tavlorville Sorinsfield Rushville	Decatur Mattoon Decatur Champaign	Mount Vernon Marion Effineham Benton Centralia Ohrev Falriteld Vandalia	Chicago Chicago Chicago Chicago Chicago Chicago
	Address	5970 Churchview Drive 1131 North Galena Avenue 1028 Kutale Avenue 2400 North Rockton Avenue 612 Rothur Roid 2200 Gateway Drive 2600 North Locust	1515 West Walnut Z100 West 5th Shreet 915 St. Francis Wav 922 North Rulledae Shreet 901 West Spresser 2930 Montvalle Drive, Suite A Route 67 & Route 24, RR#1	1016 West McKinley Avenue 200 Richmond Avenue. East 794 East Wood Street 507 E. University Avenue	1800 lefferson Avenue 224 South 4th Street 904 Medical Park Drive, Suite #1 1151 West Route #14 1221 Sate Illinois Route 161 E. 115 North Boone 303 NW 11th Street 301 Mattes Road	7000 W, Puhaski 3155-57 N, Lincoh Avenuc 710 W, 43-d Street 2659 North Milwaukee Ave. 2611 North Halster 6111 South Western Avenue 7009-7011 West Belmont 3401 W. 111th Street 2335 W, Cermak Road
	Medicare #	142640 142651 142642 142645 142665 142665 142648	142581 142582 142583 142583 142587 142590 142590	142584 142585 142599 142633	142541 142570 142580 142608 142609 142688 142688	142528 142529 142534 142634 142638 142649 142668
	Ownership	Davita Davita Davita Davita Davita Davita	Davita Davita Davita Davita Davita Davita Davita	Davita Davita Davita Davita	Davin Davin Davin Davin Davin Davin Davin Davin	Davia Davia Davia Davia Davia Davia Davia Davia
	Facility	Churchview Dialvsis - East Rockford Dison Kidnev Center Everoon Dalvsis Unit Rockford Memorial Hospital Rockford Memorial Hospital Svcamore Dialvsis Whiteside Dialvsis	GAMBRO Healthcare - Jacksonville GAMBRO Healthcare - Litchfield GAMBRO Healthcare - Litchfield GAMBRO Healthcare - Sorinoffield Central GAMBRO Healthcare - Tavlorville GAMBRO Healthcare - Rushville	GAMBRO Healthcare - Macon County GAMBRO Healthcare - Mattoon GAMBRO Healthcare - East Wood Street GAMBRO Healthcare - Champaign	Neohrooke, Diahvisi of Mt, Vernon Keral Life Link d Ab, Marton Diahvis GAMBRO Healthcare - Effineham Neohrooke, Diahvisi of Benton Neohrooke, Diahvisi of Centralia Olnev Diahvisi Unit Olnev Wavne County Diahvisi Vandalia Diahvisi Robinson Diahvisi	West Lawn Dlalvsis Lincoln Park Dahvslo Lincoln Park Dahvslo Logan Souare Dialvsis Logan Souare Dialvsis Confluteris Monoral Hospital Dianond Dialvsis Center Beverly Diavksis) Monteclare Dlalvsis Center Moutt Greenwood Dialvsis Little Village Dlalvsis



DaVita's In-Center Hemodialysis Facilities in Illinois

					Number of Stations	in-Center Patients	
Facility	Очиетзыр	Ownership Medicare # Address	Address	City HS/	HSA 2010		12-31-2009 Utilization
Olympia Fields Diabysis Center Chicaso Heitelts Renal Care Stony Creek (f/k/a Diamond Dialysis-Oak Bis Oaks Diahysis Palos Park Dialysis	Davita Davita Davita Davita Davita	142548 142651 142661	4557-B West Lincoln Highwav 177 West lee Orr Road 9115 S. Cirero 5623 W. Toulby Ave. 13155 S. LaGrange Road	Matteson 7 Chicago Heights 7 Oak Lawn 7 Niles 7 Orlard Park 7	4811117	104 78 67 0 0 248	72.22 79.17% 79.10% 1.39% 6.00% 54.39%
Lake County Dialysis Ctr Lake Villa Dialysis Barrington Creek Dialysis	Davita Davita Davita	142552 142666	918 South Milwaukee Avenue 37809 N. Route 59 28214 Northwest Highwav	Libertwille 8 Lake Villa 8 Lake Barrington 8	51212 60 71213	52°93	76.04% 43.06% 63.03% 43.33%
Kankakee County Diabysis	Davita	142685	581 William R. Latham Sr. Drive	Bourbonnais 9	12	88	36,11% 36,11%
Edwardsville Dialvsis GAMBRO Healthcare - Alton GAMBRO Healthcare - Breese Gravite City Dialvsis Marvville Dialvsis-Renal Treatment Chs Renal Care Of Illinois Sauget Dialvsis	Davita Davita Davita Davita Davita	142701 142637 142537 142534 142537 142527 142527	3511 College Avenue 160 N. Main Street American Villaxe Shopping Ctr. 2130 Washaberne Drive 5105 West Main Street 2300 Goose Lake Road	Edwardsville 11 Alton 11 Breese 11 Grantle Cltv 11 Marvville 11 Beleville 11 Sauget	8 112 33 112 113	1.53 1.53 1.53 1.53 1.53	22.92% \$4.44% \$5.00% \$5.00% \$7.71% \$4.33%

 \widehat{Da} vita.

P.O. Box 2076 Tacoma, WA 98401-2076 1423 Pacific Ave. Tacoma, WA 98402 Tel: (253) 272-1916

www.davita.com

March 26, 2010

To Whom It May Concern:

DaVita Inc. (the Company or DaVita) overall investment strategy is to maximize shareholder value by maintaining a minimum amount of cash on hand and to use its cash for acquisitions, the construction of new centers, and repurchasing shares, as well as to pay down debt. As a result of the Company's investment strategy, the days cash on hand for 2009 was below the criteria of greater than 45 days at approximately 36 days. In addition, the Company's cushion ratio in 2009 of 2.0 to 1.0 was below the criteria of greater than 5.0 to 1.0.

The Company's day's cash on hand from 2006 through 2009 has ranged from 26 days to 36 days and our cushion ratio has ranged from 1.1 to 2.0 during this same period. However, the Company is projecting its day's cash on hand to be approximately 46 days in 2010 and will increase to 71 days in 2012, exceeding the minimum requirement of 45 days of cash on hand. The Company's cushion ratio is also projected to remain below the required levels, during 2010 and 2011, but is projected to exceed the minimum requirement in 2012 as the Company continues to grow its cash primarily from strong operating cash flows. The Company plans to continue growing through acquisitions, developing new centers, repurchasing shares of its common stock and paying down debt in order to maximize shareholder value. In 2009 the Company acquired 19 new centers for approximately \$88 million and spent approximately \$275 million for capital asset expenditures for new center developments, relocations and for maintenance and information technology. The Company has also spent approximately \$154 million to repurchase 2.9 million shares of its common stock. The Company currently has approximately \$500 million remaining authorization for share repurchases which will impact future results.

Except for the days on hand, and the cushion ratio in 2009, and the projected cushion ratio for 2010 and 2011 as discussed above, the other ratios, in Section XXIX, Review of Criteria Relating to Financial Feasibility, for 2006 through 2009, as well as the projections for 2010 through 2012 are within the acceptable ranges and indicate that the Company has the ability to support the acquisition and development of additional dialysis centers because of its strong continued operating results including reliable and strong operating cash flow. As an example, for the year ended December 31, 2009, the Company generated approximately \$667 million of operating cash flow.

The Company is currently in compliance with all of its financial bank covenants, and has sufficient liquidity and operating cash flows and we believe has access to borrowings to fund it scheduled debt service and other obligations for the foreseeable future. The Company has an undrawn revolving line of credit for \$250 million of which \$52 million is allocated for letters of credit available for liquidity purposes at any time.

Yours truly,

Kenneth W. Lamb, CPA

Senior Director of Financial Reporting

 \bullet \widehat{Da} vita.

P.O. Box 2076 Tacoma, WA 98401-2076 1423 Pacific Ave. Tacoma, WA 98402 Tel: (253) 272-1916

www.davita.com

March 29, 2010

Ms. Delia Wozniak DMW and Associates, Inc. 3716 N. Bernard Street Chicago, Illinois 60618

RE: University of Chicago - Stony Island Change of Ownership Documentation of Financing

Dear Ms. Wozniak:

DaVita Inc., through its operating entity Total Renal Care Inc. (TRC), wishes to purchase substantially all of the assets of the University of Chicago – Stony Island, a 23-station chronic renal dialysis facility located at 8721 S. Stony Island in Chicago, Illinois (60617.)

TRC will assume the facility's existing lease. The facility has 9,336 gross square feet (gsf.) The lease terms are \$25.75 per gsf triple net.

DaVita Inc. will provide equity financing for this project. The estimated total project cost is \$14,061,933, excluding the fair market value (FMV) of the space to be leased.

In addition, DaVita Inc. will provide all necessary working capital to cover any initial operating deficit and start-up costs anticipated to be four month's operating expenses.

I have enclosed our 2009 audited financial statements to support our liquidity. If you have any further questions, please contact me.

Sincerely,

Jim Hilge

Vice President and Controller

Enclosures

ATTACHMENT 75(2) Page 1 of 8

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-K

For the Fiscal Year Ended

December 31, 2009

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission File Number: 1-14106

DAVITA INC.

601 Hawaii Street El Segundo, California 90245 Telephone number (310) 536-2400

Delaware (State of incorporation)

\$6.2 billion.

reference in Part III of this Form 10-K.

51-0354549 (I.R.S. Employer Identification No.)

Securities registered pursuant to Section 12(b) of the Act:

Class of Security:	Registered on:
Common Stock, \$0.001 par value	New York Stock Exchange
Common Stock Purchase Rights	New York Stock Exchange
Indicate by check mark if the registrant is a well-k Securities Act. Yes ⊠ No □	nown seasoned issuer, as defined in Rule 405 of the
Indicate by check mark if the registrant is not requor of the Exchange Act. Yes ☐ No 区	ired to file reports pursuant to Section 13 or Section 15(d)
Indicate by check mark whether the registrant (1) led (1) of the Securities Exchange Act of 1934 during the registrant was required to file such reports) and (2) has 00 days. Yes No	has filed all reports required to be filed by Section 13 or e preceding 12 months (or for such shorter period that the been subject to such filing requirements for the past
contained herein and will not be contained, to the best of information statements incorporated by reference in Par Form 10-K.	rt III of this Form 10-K or any amendment to this
Indicate by check mark whether the registrant has site, if any, every Interactive Data File required to be sure Regulation S-T (§232.405 of this chapter) during the pregistrant was required to submit and post such files).	receding 12 months (or for such shorter period that the
Indicate by check mark whether the registrant is a non-accelerated filer, or a smaller reporting company. S'accelerated filer" and "smaller reporting company" in	See the definitions of "large accelerated filer,"
Large accelerated filer 🗵 Accelerated filer 🗌	
Indicate by check mark whether the registrant is a Act). Yes ☐ No ☒	shell company (as defined in Rule 12b-2 of the Exchange
104.0 million shares and the aggregate market value of	Registrant's common stock outstanding was approximately the common stock outstanding held by non-affiliates v York Stock Exchange was approximately \$5.1 billion.
As of January 29, 2010, the number of shares of that approximately 103.2 million shares and the aggregate name of these shares are shared upon the closing price of these shares.	



Documents incorporated by reference

Portions of the Registrant's proxy statement for its 2010 annual meeting of stockholders are incorporated by

MANAGEMENT'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

Management is responsible for establishing and maintaining an adequate system of internal control over financial reporting designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with U.S. generally accepted accounting principles and which includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with U.S. generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

During the last fiscal year, the Company conducted an evaluation, under the oversight of the Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's internal control over financial reporting. This evaluation was completed based on the criteria established in the report titled "Internal Control—Integrated Framework" issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

Based upon our evaluation under the COSO framework, we have concluded that the Company's internal control over financial reporting was effective as of December 31, 2009.

The Company's independent registered public accounting firm, KPMG LLP, has issued an attestation report on the Company's internal control over financial reporting, which report is included in this Annual Report.

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Board of Directors and Shareholders DaVita Inc.;

We have audited the accompanying consolidated balance sheets of DaVita Inc. and subsidiaries as of December 31, 2009 and 2008, and the related consolidated statements of income, equity and comprehensive income, and cash flows for each of the years in the three-year period ended December 31, 2009. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of DaVita Inc. and subsidiaries as of December 31, 2009 and 2008, and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2009, in conformity with U.S. generally accepted accounting principles.

As discussed in Note 1 to the consolidated financial statements, the Company adopted Financial Accounting Standards Board (FASB) Statement of Financial Accounting Standards No. 160, Noncontrolling Interests in Consolidated Financial Statements (included in FASB ASC Topic 810, Consolidation), on a prospective basis except for the presentation and disclosure requirements which were applied retrospectively for all periods presented effective January 1, 2009.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), DaVita Inc.'s internal control over financial reporting as of December 31, 2009, based on criteria established in *Internal Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO), and our report dated February 25, 2010 expressed an unqualified opinion on the effectiveness of the Company's internal control over financial reporting.

/s/ KPMG LLP

Seattle, Washington February 25, 2010

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Board of Directors and Shareholders DaVita Inc.:

We have audited DaVita Inc.'s internal control over financial reporting as of December 31, 2009, based on criteria established in *Internal Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). DaVita Inc.'s management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying "Management's Report on Internal Control Over Financial Reporting". Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audit also included performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, DaVita Inc. maintained, in all material respects, effective internal control over financial reporting as of December 31, 2009, based on criteria established in *Internal Control—Integrated Framework* issued by COSO.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of DaVita Inc. and subsidiaries as of December 31, 2009 and 2008, and the related consolidated statements of income, equity and comprehensive income, and cash flows for each of the years in the three-year period ended December 31, 2009, and our report dated February 25, 2010 expressed an unqualified opinion on those consolidated financial statements.

/s/ KPMG LLP

Seattle, Washington February 25, 2010

CONSOLIDATED STATEMENTS OF INCOME (dollars in thousands, except per share data)

	Year ended December 31,					
	_	2009		2008		2007
Net operating revenues	\$	6,108,800	\$	5,660,173	\$	5,264,151
Operating expenses and charges:						
Patient care costs		4,248,668		3,920,487		3,590,344
General and administrative		531,531		508,240		491,236
Depreciation and amortization		228,986		216,917		193,470
Provision for uncollectible accounts		161,786		146,229		136,682
Equity investment income		(2,442)		(796)		(1,217)
Valuation gain on alliance and product supply agreement						(55,275)
Total operating expenses and charges		5,168,529		4,791,077		4,355,240
Operating income		940,271		869,096		908,911
Debt expense		(185,755)		(224,716)		(257,147)
Other income, net		3,708	_	12,411	_	22,460
Income before income taxes		758,224		656,791		674,224
Income tax expense		278,465		235,471	_	245,581
Net income		479,759		421,320		428,643
Less: Net income attributable to noncontrolling interests	_	(57,075)		(47,160)		(46,865)
Net income attributable to DaVita Inc.	\$	422,684	\$	374,160	\$	381,778
Earnings per share:						
Basic earnings per share attributable to DaVita Inc.	\$	4.08	\$	3.56	\$	3.61
Diluted earnings per share attributable to DaVita Inc	\$	4.06	\$	3.53	\$	3.55
Weighted average shares for earnings per share:						
Basic	_1	03,603,885	1	05,149,448	_1	05,893,052
Diluted	_1	04,167,685	I	05,939,725	1	07,418,240

See notes to consolidated financial statements.

CONSOLIDATED BALANCE SHEETS (dollars in thousands, except per share data)

	Decem	ber 31,
	2009	2008
ASSETS		
Cash and cash equivalents	\$ 539,459	\$ 410,881
Short-term investments	26,475	35,532
Accounts receivable, less allowance of \$229,317 and \$211,222	1,105,903	1,075,457
Inventories	70,041	84,174
Other receivables	263,456	239,165
Other current assets	40,234	33,761
Income tax receivable		32,130
Deferred income taxes	256,953	217,196
Total current assets	2,302,521	2,128,296
Property and equipment, net	1.104.925	1,048,075
Amortizable intangibles, net	136,732	160,521
Equity investments	22,631	19,274
Long-term investments	7,616	5,656
Other long-term assets	32,615	47,330
Goodwill	3,951,196	3,876,931
	\$7,558,236	\$7,286,083
LIABILITIES AND EQUITY		
Accounts payable	\$ 176,657	\$ 282,883
Other liabilities	461,092	495,239
Accrued compensation and benefits	286,121	312,216
Current portion of long-term debt	100,007	72,725
Income taxes payable	23,064	
Total current liabilities	1,046,941	1,163,063
Long-term debt	3,532,217	3,622,421
Other long-term liabilities	87,692	101,442
Alliance and product supply agreement, net	30,647	35,977
Deferred income taxes	334,855	244,884
Total liabilities	5,032,352	5,167,787
Commitments and contingencies	221 725	201 207
Noncontrolling interests subject to put provisions	331,725	291,397
Equity: Preferred stock (\$0.001 par value, 5,000,000 shares authorized; none issued)		
Common stock (\$0.001 par value, 450,000,000 shares authorized; 134,862,283		
shares issued; 103,062,698 and 103,753,673 shares outstanding)	135	135
Additional paid-in capital	621,685	584,358
Retained earnings	2,312,134	1,889,450
Treasury stock, at cost (31,799,585 and 31,108,610 shares)	(793,340)	(691,857)
Accumulated other comprehensive loss	(5,548)	(14,339)
Total DaVita Inc. shareholders' equity	2,135,066	1,767,747
Noncontrolling interests not subject to put provisions	59,093	59,152
Total equity	2,194,159	1,826,899
	<u>\$7,558,236</u>	\$7,286,083

See notes to consolidated financial statements.

CONSOLIDATED STATEMENTS OF CASH FLOW (dollars in thousands)

	Year o	ended Decemb	er 31,
	2009	2008	2007
Cash flows from operating activities:			
Net income	\$ 479,759	\$ 421,320	\$ 428,643
Adjustments to reconcile net income to cash provided by operating activities:			
Depreciation and amortization	228,986	216,917	193,470
Valuation gain on alliance and product supply agreement	_	_	(55,275)
Stock-based compensation expense	44,422	41,235	34,149
Tax benefits from stock award exercises	18,241	13,988	32,788
Excess tax benefits from stock award exercises	(6,950)	(8,013)	(25,541)
Deferred income taxes	50,869	94,912	18,601
Equity investment income, net	(204)	(796)	(1,217)
Loss (gain) on disposal of assets	9,761	15,216	(2,825)
Non-cash debt expense and non-cash rent charges	11,184	11.794	12,713
Changes in operating assets and liabilities, not of effect of acquisitions and divestitures:	11,10	,	
Accounts receivable	(32,313)	(149,939)	15.911
Inventories	15,115	(2,715)	11,271
Other receivables and other current assets	(35,104)	(40,960)	(61,049)
	7,288	(11,929)	(14,528)
Other long-term assets	•	, , ,	
Accounts payable	(104,879)	57,422	(9,216)
Accrued compensation and benefits	(9,138)	(31,602)	9,691
Other current liabilities	(43,543)	8,871	657
Income taxes	44,578	(30,087)	(12,942)
Other long-term liabilities	(11,362)	8,067	5,764
Net cash provided by operating activities	666,710	613,701	581,065
Cash flows from investing activities:			
Additions of property and equipment	(274,605)	(317,962)	(272,212)
Acquisitions	(87,617)	(101,959)	(127,094)
Proceeds from asset sales	7,697	530	12,289
Purchase of investments available-for-sale	(2,062)	(2,009)	(52,085)
Purchase of investments held-to-maturity	(22,664)	(21,048)	(23,061)
Proceeds from the sale of investments available-for-sale	16,693	21,291	32,274
Proceeds from maturities of investments held-to-maturity	16,380	21,355	4,795
		21,333	
Purchase of equity investments	(2,100)		(17,550)
Distributions received on equity investments	2,547	908	1,134
Purchase of intangible assets	(329)	(65)	(2,291)
Other investment activity		1,220	(2,942)
Net cash used in investing activities	(346,060)	(397,739)	(446,743)
Cash flows from financing activities:			
Borrowings	18,767,592	17,089,018	13,113,640
Payments on long-term debt	(18,828,824)	(17,102,569)	(13,160,942)
Deferred financing costs	(42)	(130)	(4,511)
Purchase of treasury stock	(153,495)	(232,715)	(6,350)
Excess tax benefits from stock award exercises	6,950	8.013	25,541
Stock award exercises and other share issuances, net	67,908	40,247	62,902
Distributions to noncontrolling interests	(67,748)	(59,357)	(48,029)
Contributions from noncontrolling interests	13,071	19,074	14.735
Proceeds from sales of additional noncontrolling interests	9,375	19,074	5,536
<u> </u>		•	2,230
Purchases from noncontrolling interests	(6,859)	(24,409)	
Net cash (used in) provided by financing activities	(192,072)	(252,127)	2,522
Net increase (decrease) in cash and cash equivalents	128,578	(36,165)	136,844
Cash and cash equivalents at beginning of year	410,881	447,046	310,202
Cash and cash equivalents at end of year	\$ 539,459	\$ 410,881	\$ 447,046

See notes to consolidated financial statements.

AVAILABILITY OF FINANCING

Space Lease

Please refer to the following documents.

EXTENSION OF LEASE AGREEMENT

THIS Extension of Lease Agreement ("Extension") entered into on the __day of February, 2010 by and between S87, LLC, AN ILLINOIS LIMITED LIABILITY COMPANY, AS SUCCESSOR TO AMERICAN NATIONAL BANK AND TRUST COMPANY OF CHICAGO, NOT PERSONALLY BUT SOLELY AS TRUSTEE UNDER TRUST AGREEMENT DATED FEBRUARY 2, 1990 AND KNOWN AS TRUST NUMBER 108205-04 ("Landlord") and THE UNIVERSITY OF CHICAGO MEDICAL CENTER f/k/a UNIVERSITY OF CHICAGO HOSPITALS, AN ILLINOIS NOT FOR PROFIT CORPORATION ("Tenant")

RECITATIONS

WHEREAS, the Landlord and Tenant have entered into a lease for the property commonly known as 8721 S. Stony Island, Chicago, Illinois Agreement dated November 5, 1999 and ending on July 31, 2010 ("Lease"); and

WHEREAS, the Landlord and Tenant intend to extend the Lease upon certain terms and conditions.

NOW THEREFORE, in consideration of the promises contained in this Extension and for other good and valuable consideration the receipt, sufficiency and adequacy of which are mutually acknowledged by the parties, it is agreed:

- 1. The extended lease term shall begin on August 1, 2010 and shall end on July 30, 2017.
- 2. In the event Tenant is not in default of any of the terms of the Lease, Tenant shall have two options to renew the Lease for additional terms of five years each upon the same terms and conditions of the Lease, except as may be set forth in this Extension. Granting of the Options shall be conditional upon the notice provisions set forth in the Lease.
- 3. The rental during the Extension term(s) shall be set forth as follows:

<u>Term</u>	PFS	Monthly	Annual
	<u>Minimum Rent</u>	<u>Minimum Rent</u>	<u>Minimum Rent</u>
August 1, 2010-July 31, 2017	\$ 25.75	\$ 19,312.56	\$ 231,750
Option 1			
August 1, 2017-July 31, 2020	\$ 30.25	\$ 22,687.50	\$ 272,250
August 1, 2020-July 31, 2022	\$ 32.75	\$ 24,562.50	\$ 294,750
Option 2			
August 1, 2022-July 31, 2025	\$ 32.75	\$ 24,562.50	\$ 294,750
August 1, 2025-July 31, 2027	\$ 35.25	\$ 26,437.50	\$ 317,750

- 4. Landlord, at Landlord's sole cost and expense, shall 1) install an additional security lighting on the roof of the premises, 2) install iron cages around the existing rooftop HVAC systems and 3) contract with a licensed plumbing contractor to construct new main sewer line from Tenant's premises to street, per plan as designed per CJ Erikson Plumbing and connect it to existing sewer system. Landlord shall make reasonable efforts to complete the sewer line work between April 1, 2010 and April 15, 2010, subject to availability of materials and weather conditions. Tenant estimates that sewer work will cost approximately \$75,000 and agrees that it will reimburse Landlord for any costs, for plumbing and sewer replacement only, that exceeds this amount \$75,000. Reimbursement shall be due within thirty business days of written notice from Landlord.
- 5. Tenant shall have the unrestricted rights to assign or sublease its premises to a financially solvent entity as defined with a net worth and assets greater than \$25,000,000.
- 6. Except for the provisions set forth in this Extension, the Lease is hereby restated and acknowledged to be in full force and effect and contractually binding by Landlord and Tenant.

IN WITNESS WHEREOF, the parties have entered this Extension of Lease Agreement to be executed on the date above mentioned.

Landlord	Tenant
\$87, LLC	The University of Chicago Medical Center
	A 1111 2/2/2
Ву:	By: 1000/11 (123/10
Its:	Its: Ob- Directel Jean

106 Clean Holding 123.014 Sq. Ft. 377555 108 109 Lockers Ft. 109 Lockers 75.753 Sq. Ft. 3777555 H10 H11 Slaff RR Stoff RR H11.613 Sg. Ft. 111.446 Sg. Ft. 377555 377055 130 129 128 Public Riz Public RR Support 62:689 5q. Ft. 62:706 5q. 59:562 5q. Ft. 377555 377555 377555 127 Lobby 123.183 Sg. ft. 377555

DISCLAIMER:
This drawing is for planning purposes only.
This drawing should not be used for construction.
Refer to ca-built drawings for further information.
All conditions and dimensions must be verified in the field.

	UNIVERS 松島 MEDICAL	ITY OF CHICAGO	x69: Slany Island D	lalysis Center	
OFFICE OF SPACE MANAGEMENT		PLAN			
	1/25"=1"-0"	PREPARED BY EA	DATE 7-19-08	FLOOR 01	

SUBORDINATION, NONDISTURBANCE AND ATTORNMENT AGREEMENT

This SUBORDINATION,
NONDISTURBANCE, AND
ATTORNMENT AGREEMENT
(this "Agreement") is
entered into as of April
__, 2000 (the "Effective
Date"), between LASALLE
BANK NATIONAL ASSOCIATION
("Mortgagee"), whose
address is 135 South

LaSalle Street, Chicago, Illinois 60603, and University of Chicago Hospitals, an Illinois nonprofit corporation("Tenant"), whose address is 5841 South Maryland Avenye, Chicago, Illinois 60637-1470, with reference to the following facts:

- A. 87th and Stony Island Limited Partnership, an Illinois limited partnership whose address is c/o TBS Development Services Group, 8600 West Bryn Mawr, Suite 550 North, Chicago, Illinois 60631, and c/o Edgemark Commercial Real Estate Services LLC, 2215 York Road, Suite 503; Oak Brook, Illinois 60529-4015 ("Landlord"), owns certain real property commonly known as 8721 South Stony Island, Chicago, Illinois (such real property, including all buildings, improvements, structures and fixtures located thereon, "Landlord's Premises"), as more particularly described in Schedule A.
- B. Mortgagee has made a loan to landlord in the original principal amount of \$1,777,000.00 (the "Loan").

This instrument prepared by and after recording should be returned to:

Michael S. Kurtzon
Miller, Shakman, Hamilton,
Kurtzon & Schlifke
208 South LaSalle Street
Suite 1100
Chicago, Illinois 60604
(312) 263-3700

Permanent Index No.:

25-01-102-021-0000

Address of Property:

8721 South Stony Island Chicago, Illinois

- C. To secure the Loan, Landlord has encumbered Landlord's Premises by entering into that certain Mortgage and Security Agreement with Assignment of Rents, to be recorded in the Office of the Recorder of Deeds of Cook County, Illinois—as further amended, restated, or otherwise changed from time to time the "Mortgage").
- D. Pursuant to a Lease dated October 29, 1993 (the "Lease"), Landlord demised to Tenant certain space, as more fully described in the Lease ("Tenant's Premises") at Landlord's Premises.
- E. Tenant and Mortgagee desire to agree upon the relative priorities of their interests in Landlord's Premises and their rights and obligations if certain events occur.

NOW, THEREFORE, for good and sufficient consideration, Tenant and Mortgagee agree:

1. <u>Definitions</u>.

The following terms shall have the following meanings for purposes of this Agreement.

- 1.1 Construction Obligation. A "Construction Obligation" means any obligation of Landlord under the Lease to make, pay for, or reimburse Tenant for any alterations, demolition, or other improvements or work at Landlord's Premises, including Tenant's Premises. "Construction Obligations" shall not include: (a) reconstruction or repair following fire, casualty or condemnation; or (b) day-to-day maintenance and regains.
- 1.2 Foreclosure Event. A "Foreclosure Event" means: (a) foreclosure under the Mortgage; (b. any other exercise by Mortgagee of rights and remedies (whether under the Mortgage or under applicable law, including bankruptcy law) as holder of the Loan and/or the Mortgage, as result of which Successor Landlord becomes owner of Landlord's Premises; or (c) delivery by Landlord to Mortgagee (or its designee or nominee) of a deed or other conveyance of Landlord's interest in Landlord's Premises in lieu of any of the foregoing.
- 1.3 <u>Former Landlord</u>. A "Former Landlord" means Landlord and any other party that was landlord under the Lease at any time before the occurrence of any attornment under this Agreement.

Doc. No.: 479194

- 1.4 Offset Rights. "Offset Rights" means any right s) or alleged right(s) of Tenant to any offset, defense (other than one arising from actual payment and performance, which payment and performance would bind a Successor Landlord pursuant to this Agreement), claim, counterclaim, reduction, deduction, or abatement against Tenant's payment of Rent or performance of Tenant's other obligations under the Lease, arising (whether under the Lease or other applicable law) from Landlord's breach or default under the Lease.
- 1.5 Rent. "Rent" means any fixed rent, base rent or additional rent under the Lease.
- 1.6 <u>Successor Landlord</u>. A "Successor Landlord" means any party that becomes owner of Landlord's Premises as the result of a Foreclosure Event.
- 1.7 Termination Right. A "Termination Right" means any right of Tenant to cancel or terminate the Lease or to claim a partial or total eviction arising (whether under the Lease or under applicable law) from Landlord's breach or default under the Lease.

2. Subordination.

The Lease shall be, and shall at all times remain, subject and subordinate to the Mortgage, the lien imposed by the Mortgage, and all advances made under the Mortgage.

3 Nondisturbance, Recognition and Attornment.

- long as the Lease is in full force and effect and Tenant. So long as the Lease is in full force and effect and Tenant is not in default under the Lease beyond any applicable cure period, Mortgagee shall not name or join Tenant as a defendant in any exercise of Mortgagee's rights and remedies arising upon a default under the Mortgage unless applicable law requires Tenant to be made a party thereto as a condition to proceeding against Landlord or prosecuting such rights and remedies. In the latter case, Mortgagee may join Tenant as a defendant in such action only for such purpose and not to terminate the Lease or otherwise adversely affect Tenant's rights under the Lease or this Agreement in such action.
- 3.2 Nondisturbance and Attornment. If the Lease has not been terminated, then, when Successor Landlord takes title to Landlord's Premises: (a) Successor Landlord shall not terminate

Doc. No.: 479194

or disturb Tenant's possession of Tenant's Premises under the Lease, except in accordance with the terms of the Lease and this Agreement; (b) Successor Landlord shall be bound to Tenant under all the terms and conditions of the Lease (except as provided in this Agreement); (c) Tenant shall recognize and attorn to Successor Landlord as Tenant's direct landlord under the Lease as affected by this Agreement; and (d) the Lease shall continue in full force and effect as a direct lease, in accordance with its terms (except as provided in this Agreement), between Successor Landlord and Tenant.

3.3 <u>Further Documentation</u>. The provisions of this Article shall be effective and self-operative without any need for Successor Landlord or Tenant to execute any further documents. Tenant and Successor Landlord shall, however, confirm the provisions of this Article in writing upon request by either of them.

4. Protection of Successor Landlord.

Notwithstanding anything to the contrary in the Lease or the Mortgage, Successor Landlord shall not be liable for or bound by any of the following matters:

- 4.1 Claims Against Former Landlord. Any Offset Rights that Tenant may have against any Former Landlord relating to any event(s) or occurrence(s) before the date of attornment, including any claim for damages of any kind whatsoever as the result of any breach by Former Landlord that occurred before the date of attornment. (The foregoing shall not limit either (a) Tenant's right to exercise against Successor Landlord any Offset Rights otherwise available to Tenant because of events occurring after the date of attornment or (b) Successor Landlord's obligation to correct any conditions that existed as of the date of attornment and violate Successor Landlord's obligations as landlord under the Lease).
- 4.2 <u>Prepayments</u>. Any payment of Rent that Tenant may have made to Former Landlord more than thirty (30) days before the date such Rent was first due and payable under the Lease with respect to any period after the date of attornment other than, and only to the extent that, the Lease expressly required such a prepayment.
- 4.3 Payment, Security Deposit. Any obligation (a) to pay Tenant any sum(s) that any Former Landlord owed to Tenant, or (b) with respect to any security deposited with Former Landlord,

Doc. No. - 479194

unless such security was actually delivered to Mortgagee. This paragraph is not intended to apply to any payments that constitute "Construction Obligations".

- 4.4 <u>Modification</u>, <u>Amendment or Waiver</u>. Any modification or amendment of the Lease, or any waiver of any of the terms of the Lease, made without Mortgagee's written consent.
- 4.5 <u>Surrender</u>, <u>Etc</u>. Any consensual or negotiated surrender, cancellation, or termination of the Lease, in whole or in part, agreed upon between Landlord and Tenant, unless effected unilaterally by Tenant pursuant to a specific provision in the Lease.
- 4.6 <u>Construction Obligations</u>. Any Construction Obligation of Former Landlord, except as expressly provided for in Schedule B (if any) attached to this Agreement.

5. Exculpation of Successor Landlord.

Notwithstanding anything to the contrary in this Agreement or the Lease, upon any attornment pursuant to this Agreement the Lease shall be deemed to have been automatically amended to provide that Successor Landlord's obligations and liability under the Lease shall never extend beyond Successor Landlord's (or its successors' or assigns') interest, if any, in Landlord's Premises from time to time, including insurance and condemnation proceeds and Successor Landlord's interest in the Lease (collectively, "Successor Landlord's Interest"). Tenant shall look exclusively to Successor Landlord's Interest (or that of its successors and assigns) for payment or discharge of any obligations of Successor Landlord under the Lease as affected by this Agreement. If Tenant obtains any money judgment against Successor Landlord with respect to the Lease or the relationship between Successor Landlord and Tenant, then Tenant shall look solely to Successor Landlord's Interest (or that of its successors and assigns) to collect such judgment. Tenant shall not collect or attempt to collect any such judgment out of any other assets of Successor Landlord.

6. Mortgagee's Right to Cure.

6.1 <u>Notice to Mortgagee</u>. Notwithstanding anything to the contrary in the Lease or this Agreement, before exercising any Termination Right or Offset Right, Tenant shall provide Mortgagee with notice of the breach or default by Landlord giving rise to

same (the "Default Notice") and, thereafter, the opportunity to cure such breach or default as provided for below.

- 6.2 Mortgagee's Cure Period. After Mortgagee receives a Default Notice, Mortgagee shall have a period of thirty (30) days beyond the time available to Landlord under the Lease in which to cure the breach or default by Landlord. Mortgagee shall have no obligation to cure (and shall have no liability or obligation for not curing) any breach or default by Landlord, except to the extent that Mortgagee agrees or undertakes otherwise in writing.
- default by Landlord the cure of which requires Mortgagee to possess and control Landlord's Premises, provided only that Mortgagee undertakes to Tenant by written notice to Tenant within thirty (30) days after receipt of the Default Notice to exercise reasonable efforts to cure such breach or default within the period permitted by this paragraph, Mortgagee's cure period shall continue for such additional time (the "Extended Cure Period") as Mortgagee may reasonably require to obtain possession and control of Landlord's Premises and to thereafter cure the breach or default with reasonable diligence and continuity. So long as any receiver of Landlord's Premises has been appointed and is continuing to serve, Mortgagee shall be deemed to have possession and control of Landlord's Premises.

7. Miscellaneous.

- 7.1 Notices. All notices or other communications required or permitted under this Agreement shall be in writing and given by certified mail (return receipt requested) or by nationally recognized overnight courier service that regularly maintains records of items delivered. Each party's address is as set forth in the opening paragraph of this Agreement, subject to change by notice under this paragraph. Notices shall be effective the next business day after being sent by overnight courier service, and five (5) business days after being sent by certified mail (return receipt requested).
- 7.2 <u>Successors and Assigns</u>. This Agreement shall bind and benefit the parties, their successors and assigns. If Mortgagee assigns the Mortgage, then upon delivery to Tenant of written notice thereof accompanied by the assignee's written assumption of all obligations under this Agreement, all liability of the assignor shall terminate.

- 7.3 Entire Agreement. This Agreement constitutes the entire agreement between Mortgagee and Tenant regarding the subordination of the Lease to the Mortgage and the rights and obligations of Tenant and Mortgagee as to the subject matter of this Agreement.
- 7.4 Interaction with Lease and with Mortgage. If this Agreement conflicts with the Lease, then this Agreement shall govern as between the parties and any Successor Landlord, including upon any Attornment. This Agreement supersedes, and constitutes full compliance with, any provisions in the Lease that provide for subordination of the Lease to, or for delivery of nondisturbance agreements by the holder of, the Mortgage. Mortgagee confirms that Mortgagee has consented to Landlord's entering into the Lease.
- 7.5 Mortgagee's Rights and Obligations. Except as expressly provided for in this Agreement, Mortgagee shall have no obligations to Tenant with respect to the Lease. If an attornment occurs pursuant to this Agreement, then all rights and obligations of Mortgagee under this Agreement shall terminate, without thereby affecting in any way the rights and obligations of Successor Landlord provided for in this Agreement.
- 7.6 <u>Interpretation; Governing Law</u>. The interpretation, validity and enforcement of this Agreement shall be governed by and construed under the internal laws of the State of Illinois without regard to principles of conflict of laws.
- 7.7 Amendments. This Agreement may be amended, discharged or terminated, or any of its provisions waived, only by a written instrument executed by the party to be charged.
- 7.8 Execution. This Agreement may be executed in any number of counterparts, each of which shall be deemed an original and all of which together shall constitute one and the same instrument.
- 7.9 Mortgagee's Representation. Mortgagee represents that Mortgagee has full authority to enter into this Agreement, and Mortgagee's entry into this Agreement has been duly authorized by all necessary actions.

IN WITNESS WHEREOF, this Agreement has been duly executed by Mortgagee and Tenant as of the Effective Date.

MORTGAGEE:

LASALLE BANK NATIONAL ASSOCIATION

By:______

TENANT:

UNIVERSITY OF CHICAGO HOSPITALS, an Illinois nonprofit corporation

By: (12) fine (
Its: 10 V)

He' audrey-mek\misc.docs\subordination

Landlord consents and agrees to the foregoing Agreement. The foregoing Agreement shall not alter, waive or diminish any of Landlord's obligations under the Mortgage or the Lease. The above Agreement discharges any obligations of Mortgagee under the Mortgage and related loan documents to enter into a nondisturbance agreement with Tenant. Landlord is not a party to the above Agreement.

LANDLORD:

87th AND STONY ISLAND LIMITED PARTNERSHIP,	
an Illinois limited partnership	
By:	_

MORTGAGEE'S ACKNOWLEDGMENT

STATE OF ILLINOIS)) SS.
) SS. COUNTY OF COOK)
Note the Bull of the second for
I,, a Notary Public in and for said County, in the State aforesaid, DO HEREBY CERTIFY that
ASALLE BANK NATIONAL ASSOCIATION, personally known to me to be
ASALLE BANK NATIONAL ASSOCIATION, personally known to me to be
the same person whose name is subscribed to the foregoing
instrument as such and appeared before me this day in person and acknowledged that he/she signed and delivered the
in person and acknowledged that he/she signed and delivered the
said instrument as his/her own free and voluntary act, and as the free and voluntary act of said Bank, for the uses and purposes
therein set forth.
Helein Sec Tolen.
GIVEN under my hand and Notarial Seal this day of, 2000.
NOTARY SEAL)
ROTARI SEAL!
Notary Public
My Commission Expires:

TENANT'S ACKNOWLEDGEMENT

STATE OF ILLINOIS)) SS. COUNTY OF COOK)	
I HEREBY CERTIFY that on this 2000, before me personally appears of University of Ch nonprofit corporation, to me known signed the foregoing instrument as such for the use and that the said instrument is the ac	ed Temple Five VEINTED on icago Hospitals, an Illinois of the the same person who is his/her free act and deed as a purpose therein mentioned, and
WITNESS my signature and offi the County of Cook and State of Il aforesaid.	cial seal at Line Hestign linois, the day and year last
(NOTARY SEAL)	alshin Li Banna

OFFICIAL SEAL
CARRMIN L BAGWELL
NOTARY PUBLIC, STATE OF ILLINOIS
MY COMMISSION EXPIRES:00/30/03

My Commission Expires: <u>\(\frac{1}{2\epsilon\ceig} \)</u>

Notary Public

Dec. No.: 479154

LANDLORD'S ACKNOWLEDGEMENT

STATE CF ELLINOIS) , SS.	·
COUNTY OF COOK)	
I HEREBY CERTIFY that on, 2000, before	this day of me personally appeared of 87th and Stony
me known to be the same person instrument as his free act and the use and purpose therein me	n IIIInois limited partnership, to make the highest make the foregoing dideed as such for
	official seal at in of Illinois the day and year last
(NOTARY SEAL)	
	Notary Public
My Commission Expires:	

Dec. No.: 479194

SCHEDULE "A"

LEGAL DESCRIPTION OF LANDLORD'S PREMISES

PARCEL 1: LOTS 10 THROUGH 20 IN BLOCK 4 IN FRED E. DCWNEY'S STONY ISLAND BOULEVARD SUBDIVISION OF LCTS 3 TO 6, INCLUSIVE, IN PARTITION OF THE WEST 1/2 OF THE NORTHWEST 1/2 OF SECTION 1, TOWNSHIP 37 NORTH, RANGE 14 EAST OF THE THIRD PRINCIPAL MERIDIAN, IN COOK COUNTY, ILLINOIS PARCEL 2: THAT PART OF EAST 87TH PLACE LYING NORTH OF AND ADJOINING THE NORTH LINE OF LOT 20 LYING EAST OF AND ADJOINING THE WEST LINE OF SAID LCT 20 PRODUCED NORTH 33 FEET AND LYING WEST OF AND ADJOINING THE EAST LINE OF SAID LOT 20 PRODUCED NORTH 33 FEET IN BLOCK 4 IN FRED E. DOWNEY'S SUBDIVISION OF LOTS 3 TO 6, BOTH INCLUSIVE, IN PARTITION BY OWNERS OF THE WEST 1/4 OF THE NORTHWEST % OF SECTION 1, TOWNSHIP 37 NORTH, RANGE 14 EAST OF THE THIRD PRINCIPAL MERIDIAN, AND LYING SOUTH OF AND ADJOINING THE SOUTH LINE OF LOT 2 IN PARTITION BY OWNERS OF THE WEST % OF THE NORTHWEST % OF SECTION 1, TOWNSHIP 37 NORTH, RANGE 14 EAST OF THE THIRD PRINCIPAL MERIDIAN, IN COOK COUNTY, ILLINOIS PARCEL 3: THE WEST 248.52 FEET (EXCEPT THE NORTH 8 FEET OF THE EAST 123.52 FEET THEREOF TAKEN FOR ALLEY), OF LOT 2 IN ZEARING GRAHAM AND CHANDLER'S PARTITION OF THE WEST % OF THE NORTHWEST % OF SECTION 1, TOWNSHIP 37 NORTH, RANGE 14 EAST OF THE THIRD PRINCIPAL MERIDIAN, ALL IN COOK COUNTY, ILLINCIS.



Heartland Region I

2659 N. Milwaukee Chicago, IL 60647

Tel: (773) 276-2380 Fax: (773) 276-4176

March 19, 2010

Ms. Delia Wozniak President DMW and Associates, Inc. 3716 North Bernard Street Chicago, Illinois 60618

> RE: Change of Ownership University of Chicago – Stony Island 8721 S. Stony Island, Chicago, Illinois 60617

Conditions of the Space Lease

Dear Ms. Wozniak:

DaVita Inc., through its wholly-owned operating entity Total Renal Care Inc., proposes to purchase substantially all of the assets of the aforementioned chronic renal dialysis facility from the University of Chicago Medical Center (UCMC). The proposed purchase includes a provision allowing DaVita to assume the space lease.

The facility has 9,336 gross square feet (gsf.) The lease terms are \$25.75 per gsf triple net.

The terms of the lease appear reasonable based on a comparison to similar rents in the area (see attached analysis.) Also, lease expenses are less costly than constructing a new facility.

Sincerely,

Kent J. Thiry

Chairman and Chief Executive Officer

NOTARY See attached Sincerely,

Dennis L, Kogod

Chief Operating Officer

NOTARY See Attached

> ATTACHMENT 76(1) Page 1 of 6

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CALIFORNIA ALL-PURPOSE ACKNOWLEDGEMENT

STATE OF CALIFORNIA)
COUNTY OF LOS ANGELES,
On 4110 before me, CHRISTINA JIMENEZ, NOTARY PUBLIC NAME, TITLE OF OFFICER - E.G., "JANE DOE, NOTARY PUBLIC
personally appeared, DENNIS L. KOGOD
personally known to me (or proved to me on the basis of satisfactory evidence) to be the person(s) whose name(s) is are subscribed to the within instrument and acknowledged to me that he she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.
WITNESS my hand and official seal.
CHRISTINA JIMENEZ COMM. #1754641 M NOTARY PUBLIC SIGNATURE CHRISTINA JIMENEZ COMM. #1754641 M NOTARY PUBLIC CALIFORNIA C Los Arigeles County Comm. Expires Jun 30, 2011
OPTIONAL INFORMATION
THIS OPTIONAL INFORMATION SECTION IS NOT REQUIRED BY LAW BUT MAY BE BENEFICIAL TO PERSONS RELYING ON THIS NOTARIZED DOCUMENT.
TITLE OR TYPE OF DOCUMENT CONDITIONS OF SPACE LEASE - STONY ISLAND
DATE OF DOCUMENT 3 19 10 NUMBER OF PAGES 4
SIGNERS(S) OTHER THAN NAMED ABOVE
SIGNER'S NAME SIGNER'S NAME

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ATTACHMENT 76(1) Page 2 of 6

County of: Denver On 4-7-10 , before Notary Public, personally appeared Kent THRY before me, Theresa Moran, personally known to me proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledge to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument. WITNESS my hand and official seal Place Notary Seal Above

State of Colorado

Signature of Notary Public

My commission expires: 9-4-13

 \widehat{Da} vita.

USI Real Estate Brokerage Services, Inc.

Broker Opinion of Value

March 8, 2010

GOAL:

Determine fair market rent for similar type properties in the

Chicago market

SUBJECT

PROPERTY:

8721 S. Stony Island Chicago, IL 60617 1531 Hyde Park Blvd. Chicago, IL 60617 1160-66 E. 55th Street Chicago, IL 60615

SUBJECT PROPERTY

RENT:

\$240,402 or \$25.75 per square foot \$178,125 or \$22.03 per square foot \$210,373 or \$25.94 per square foot

CURRENT COMPS: See following page

MARKET

RANGE:

Current market rents for properties comparable to the subject properties range from \$25.00 - \$30.00 Gross ("Comparable Properties"). The subject properties are well located in very small medical building markets. The demand for 5 -10,000 sq. ft. are more difficult to locate than smaller medical office. The closer we got to University of Chicago Hospital the tighter the supply. There are a number of medical buildings in the area but most are 100% leased or have small spaces available. We compared buildings which were all medical or contained several medical users.

CONCLUSION:

Based on a comparison of the characteristics (as described above) of the Subject Property to the Comparable Properties, the **Fair Market Rental Range** for 8725 S. Stony Island Chicago, IL 60617,1531 Hyde Park Blvd. Chicago, IL 60617 and 1164 E. 55th Street Chicago, IL 60615 is between \$25.00 to \$30.00 Gross.

PREPARED BY:

McLennan Commercial John Steffens

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ATTACHMENT 76(1) Page 4 of 6



Subject Property



8721 S. Stony Island Chicago, IL 60617

Building Class / Type:	С		
Total Building Size:	22,586 SF		
Year Built:	1973	, .	

DaVita Space: 9,336 SF

Subject Property



1531 Hyde Park Blvd. Chicago, IL 60617

Building Class / Type: B
Total Building Size: 66,000 SF
Year Built: 1969

DaVita Space: 8,085 SF

Subject Property



1164 E. 55th Street Chicago, IL 60615

Building Class / Type: C
Total Building Size: 11,000 est.
Year Built: 1973 est.

DaVita Space: 8,110 SF

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ATTACHMENT 76(1) Page 5 of 6



Comparable Properties



5401 S Wentworth Ave

Grand Boulevard Plaza Chicago, IL 60609 Building Class / Type: B

Total Building Size: 144,000 SF

Year Built: 1973

Available Space: Total Avail: 14,975 SF 10,000 contiguous.

Rental Rate: \$28.00 to \$30.00 gross

1525 E 53rd St, Suite 530

Chicago, IL 60615

Building Class/Type: B

Total Building Size: 110,000 SF

Year Built: 1920, Renovation 1991

Available Space: 8,899 SF Rental Rate: \$30.00 gross

Greenwood Dialysis Center 1111-1135 E 87th St, Suite 700

Bldg A

Chicago, IL 60619



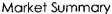
Building Class/Type: B

Total Building Size: 65,000 SF

Year Built: 19

Available Space: total 9,524 with largest 7,524 SF

Rental Rate: \$25.00 gross



Although rental rates vary above, based on the existing building type and class, the expected range of market rental rates is between \$25.00 and \$30.00 Gross.

ATTACHMENT 76(1) Page 6 of 6

OTHER PROJECT COSTS University of Chicago – Stony Island

<u>Area</u> PREPLANNING	<u>Amount</u>	Basis for Estimate
CON Fee	\$33,600	Regulation
CONSULTING & OTHER FEES		
CON Consulting	\$19,320	Agreement
Legal	\$50,000	DaVita Estimate
<u> </u>	\$69,320	
FAIR MARKET VALUE		
OF LEASED SPACE	FMV \$1,209,012	Buyer's Opinion of Value (BOV) See Attachment 7B
ACQUISITION OF ASSET	°S \$13,959,013 *	Letter of Intent to Purchase See Attachment 7C
TOTAL PROJECT COST	<u>\$15,270,945</u>	

* The proposed Purchase Agreement between TRC and UCMC includes the sale and purchase of all of UCMC's chronic dialysis assets, and includes the following three outpatient hemodialysis facilities as well as its Home Dialysis Program:

University of Chicago – Woodlawn, 1164 E. 55th Street in Chicago (60615) University of Chicago – Lake Park, 1531 Hyde Park Blvd. in Chicago (60615) University of Chicago – Stony Island, 8721 S. Stony Island in Chicago (60617) University of Chicago – Home Programs

The total proposed purchase price for the transaction is \$27.8 million. The price of the various entities is as follows based on a discounted cash flow analysis:

University of Chicago – Woodlawn	\$2,219,856
University of Chicago – Lake Park	\$2,677,026
University of Chicago - Stony Island	\$13,959,013
University of Chicago - Home Programs	<u>\$8,944,105</u>
Total	\$27,800,000

Proposed Change of Ownership from University of Chicago – Stony Island to Total Renal Care Inc. d/b/a Stony Island Dialysis

Projected Operating Costs 1st Full Year of Operation 2011

Salaries and Benefits (approx. 35%)	\$2,395,948
Medical Supplies (Excluding Epogen)	<u>\$562,871</u>
TOTAL	\$2,958,819
Number of Treatments	24,395
Cost per Treatment	<u>\$121.28</u>

SOURCE: Feasibility Study in Attachment 76(4).

UC - Stony Island

3/3/2010

ISES OF FUNDS			Annual
	Cost	Life	Depreciation
Inventory	\$121.421	0	\$0
Fixed Assets	\$79,857	7	\$11,408
Leasehold Improvements	\$100,000	10	\$10,000
Non-Compete Allocation	\$1,395,901	10	\$139,590
Goodwill	S12,261,834	0	\$0
FMV of Leased Space	\$1,209,012	0	\$0
Fees/services	\$102,920	0	\$0
Total	\$15,270,945	_	\$160,998
Facility			
Square feet of space	9,336		
Cost per square foot	\$13.01		
Hemo stations	23		

ESTIMATED CAPITAL	Year 1	Усаг 2	Year 3	Year 4	Year 5
EXPENDITURES	\$433,500	\$400,000	\$36,000	\$36,000	\$36,000

INCOME STATEMENT		Pro Forma Projected								
			Year 1		Year 2		Year 3	Year 4		Year 5
Treatments					_					
Chronic			24,395		25,493		26,640	27,439		27,439
Home			0		0		0	0		0
Total Treatments			24,395		25,493		26,640	27,439		27,439
Growth					4.5%		4.5%	3.0%		0.0%
Net Revenue			\$8,282,218	\$	8,508,909	\$	8,987,732	\$ 9,359,593	\$	9,472,453
Net Revenue/Tx			\$340		\$334		\$337	\$341		\$345
SW&B			\$2,395,948		\$2,350,561		\$2,462,992	\$2,566,958		\$2,643,967
Other Expenses			\$3,865,522		\$4,032,649		\$4,242,289	\$4,409,049		\$4,468,879
Total Expenses			\$6,261,470		\$6,383,210		\$6,705,282	\$6,976,007		\$7,112,846
EBITDA		-	\$2,020,748		\$2,125,698		\$2,282,451	 \$2,383,586		\$2,359,608
EBITDA/Tx			\$82.83		\$83.38		\$85.68	\$86.87		\$85.99
EBITDA as a % of Revenue			24.4%		25.0%		25.4%	25.5%		24.9%
Depr & Amort		\$	215,834	\$	272,977	\$	278,120	\$ 283,263	\$	288,405
ЕВІТ			\$1,804,914		\$1,852,722		\$2,004,331	\$2,100,324		\$2,071,202
Interest Expense	0.0%		\$0		\$0		\$0	\$0		\$0
Pre-Tax Income			\$1,804,914		\$1,852,722		\$2,004,331	\$2,100,324		\$2,071,202
Income Taxes	40.4%		\$729,185		\$748,500		\$809,750	\$848,531		\$836,766
Net Income			\$1,075,729		\$1,104,222		\$1,194,581	\$1,251,793		\$1,234,437
Shares Outstanding			103,200,000		103,200,000		103,200,000	103,200,000		103,200,000
Incremental EPS			\$0.010		\$0.011		\$0.012	\$0.012		\$0.012
			_		2 2			ATTAC	НМ	ENT 76(4)

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UC - Stony Island

PRO FORMA

l	Year 1	Year 2	Year 3	Year 4	Year 5
Treatments				A# 400	25 420
Chronic	24,395	25,493	26,640	27,439	27,439
PD	0	0	0	0	27 430
Total Treatments	24,395	25,493	26,640	27,439	27,439 0.0%
Growth		4.5%	4.5%	3.0%	0.0%
REVENUES:					
In Center	\$6,022,267	\$7,703,824	\$8,295,801	\$8,646,904	\$8,759,764
Home	\$0	\$0	50	SO	\$0
Epogen	\$1,474,256	\$461,125	\$386,789	\$398,392	\$398,392
Other Ancillary	\$785,696	\$343,959	\$305,143	\$314,297	\$314,297
Gross Revenue	\$8,282,218	\$8,508,909	\$8,987,732	\$9,359,593	\$9,472,453
Less:					
Contractual Allowances	\$0	\$0	SO.	\$0	\$0
Epogen Allowance	02	90	\$0	\$0	\$0
Net Revenue	58,282,218	\$8,508,909	\$8,987,732	\$9,359,593	\$9,472,453
					an.15
Net Revenue/Tx	\$340	\$334	\$337	\$341	\$345
EXPENSES:					
SW&B - Chronic	\$2,395,948	\$2,350,561	\$2,462,992	\$2, 5 66,958	\$2,643,967
SW&B - Home	\$0	\$0	\$0	02	\$0
Medical Supplies - Chronic	\$562,871	\$569,095	\$594,704	\$612,545	\$612,545
Medical Supplies - Home	20	\$0	20	\$0	20
Medical Supplies - Other	\$0	\$0	\$0	02	80
Pharmacy	\$588,917	\$623,731	\$660,617	\$689,655	\$699,012
Lab	\$24,125	\$25,211	\$26,345	\$27,136	\$27,136
Epogen	\$1,088,428	\$1,160,265	\$1,236,848	\$1,299,560	\$1,325,681
Provision for Bad Debts	\$207,055	\$212,723	\$224,693	\$233,990	\$236,811
Maintenance and Repair	\$160,848	\$168,087	\$175,651	\$180,920	\$180,920
Utilities and Telephone	\$ 136,056	\$140,138	\$144,342	\$148,672	\$153,132
Insurance	\$34,750	\$37,404	\$40,259	\$42,711	\$43,993
Taxes and Licenses	\$38,012	\$38,772	\$39,548	\$40,339	\$41,146
Other Supplies	\$40, 850	\$42,688	\$44,609	\$45,947	\$45,947
Other Expenses	\$227,857	\$235,072	\$250,563	\$263,242	\$268,507
Physician Fces	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000
Rent	\$296,418	\$305,311	\$314,470	\$323,904	\$333,621
G&A Expenses	\$329,332	\$344,152	\$359,639	\$370,428	\$370,428
Total Expenses	\$6,261,470	\$6,383,210	\$6,705,282	\$6,976,007	\$7,112,846
EBITDA	\$2,020,748	\$2,125,698	\$2,282,451	\$2,383,586	\$2,359,608
EBITDA/Tx	<i>582.83</i>	\$83.38	\$85.68	\$86.87	\$85.99
EBITDA as a % of Revenue	24.4%	25.0%	25.4%	25.5%	24.9%
Depr & Amort	S 215,834 S	272,977	5 278,120 5	283,263 S	288,405
EBIT	\$1,804,914	\$1,852,722	\$2,004,331	\$2,100,324	\$2,071,202
CASH_FLOW:					
Net Income	\$1,075,729	\$1,104,222	\$1,194,581	\$1,251,793	\$1,234,437
Depr & Amort	\$215,834	\$272,977	\$278,120	\$283,263	\$288,405
Capital Expenditures	(\$433,500)	(\$400,000)	(\$36,000)	(\$36,000)	(\$36,000)
Incremental Working Capital	(\$1,396,503)	(\$42,798)	(\$88,454)	(\$65,169)	(\$14,206)
Net Cash Flow	(\$538,440)	\$934,401	\$1,348,247	\$1,433,887	\$1,472,636

,	Ireatments		2	Year 5 ents Treatments		190 27 190 190
	Treatments Patients		2,280 190 2,279 190 2,367 190 2,104 190 2,279 190 2,366 190 2,191 190 27,439 190	ar 4 Y Treatments Patients	0	190 27 190 2 7
A reay	Patients Treat	190 190 190	0.00	Year 4 Patients Trea	0	
Year 3	Treatments	2,161 2,255 2,098 2,277	2,204 2,214 2,311 2,064 2,247 2,258 2,357 2,193 26,640	Year 3 Treatments	0	180 25 190 38
, a	Patients	180 181 182	26 26 26 26 26 26 26 26 26 26 26 26 26 2	Ye Patients	0	
Year 2	Treatments	2,072 2,159 2,086 2,093	2,100 2,188 2,114 2,040 2,211 2,054 2,150 2,150 2,493	Year 2 Treatments	0	173 24 179 31
۶	Patients	173 173 174	175 176 177 178 179	Ye Patients	0	5
Year 1	Treatments	2,065 2,002 2,002 2,009	2,016 2,101 2,101 1,880 2,122 2,051 2,058 2,065 2,065 2,065	Year 1 Treatments		166 23 172 29
>	Patients	166 166 167	168 169 170 171 171 172	Patients	0	on Service nnts railty
IN - CENTER	Month	- 0 to 4 t	5 6 7 7 10 11 12 Total	Month	10 0 10 10 10 10 10 10 10 10 10 10 10 10	New Patients on Service Beginning Patients Less 14.0% Mortality Ending Patients Net New Patients

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UC - Stony Island

Assumptions for Acquisition:

	\$121,421	758,678	8100,000	\$1,395,901	\$12,261,834	\$1,209,012	\$102,920	\$15,270,945
Acquisition Costs:	Inventory	Fixed Assets	Leasehold Improvements	Non-Compete Allocation	Goodwill	FMV of Leased Space	Fees/services	Total

Based on combination of current UCMC census/payor mix and DVA-Chicago reimbursement history

Revenues:

Expenses:

Bad Debt:

Based on current UCMC levels combined with DVA-Chicago per tx expense comps

Based on 2.5% of net revenue.

Proposed Staffing:

SW&C's projected using current UCMC staffing levels/rates

Benefits portion of SWB's is approximately 35%

Census projected to increase from 166 pts at the beginning of year 1 to 190 pts at the end of year 5 (~2.8% CAGR)

Funded by DVA and Net Income Assumes A/R @ 80 days for years 1-5

7 Working Capital:

Patient Census:

Assumes Inventory @ 18 days for years 1-5

Proposed Change of Ownership from University of Chicago – Stony Island to Total Renal Care Inc. d/b/a Stony Island Dialysis

Projected Capital Costs 1st Full Year of Operation

2011

Depreciation/Amortization	\$215,834
Interest	0
TOTAL	\$215,834
Number of Treatments	24,395
Capital Cost per Treatment	<u>\$8.85</u>

SOURCE: Feasibility Study in Attachment 76(4).

Safety Net Impact Statement

The project has no impact on "Safety Net Service" providers as defined in Public Act 96-031. Hemodialysis is a unique health care service which is covered by Medicare regardless of patient age. The rare patient who may ultimately be denied Medicare coverage due to lack of citizenship receives coverage through the State of Illinois' Medicaid program. See the following page for DaVita's payer mix by revenues and treatments for Illinois and Chicago facilities.

DaVita facilities will provide any member of the community with dialysis services prescribed by a licensed physician. DaVita accepts and dialyzes patients with renal failure needing a regular course of dialysis without regard to race, color, national origin, gender, sexual orientation, age, religion, or disability. In addition, DaVita provides service to persons with barriers to mainstream health care due to lack of insurance, inability to pay, or geographic isolation.

Below is the process whereby DaVita ensures that patients receive care. DaVita first verifies Medicare or Medicaid eligibility and/or private insurance coverage. Patients who lack insurance are authorized to receive treatment at the facility level with necessary written approval while they complete necessary applications for Medicare or Medicaid. Medicaid under Illinois law will provide treatment back to the first date of treatment. Medicare has a waiting period of 90 days after starting an ongoing course of dialysis. In any case, DaVita treats the patient with ongoing dialysis whether the service is ever covered or not.

Persons, who are not eligible for medical benefits because they do not meet citizenship/immigration requirements, may qualify for medical emergency care under Illinois law. Hemodialysis is considered an emergency medical condition and as long as the patient needs hemodialysis services they are covered. If there is a gap in coverage or eligibility for coverage at any time and in any case, DaVita provides care to those in any of those circumstances.

DaVita offers monthly pre-ESRD teaching to any patient who would like to attend at community based centers near its dialysis centers. Classes consist of the following different curricula: Making Healthy Choices, Taking Control and Treatment Choices including transplant services from local programs. The classes offer patients tips on how to maintain healthy living and the pro and cons of the options available for treating end stage renal disease (ESRD) along with the process to receive a transplant.

DaVita also has a website (DaVita.com) that offers an education section with topics such as kidney disease, dialysis, home dialysis, transplant and diet & nutrition. The DaVita website contains multiple sources for services available, recipes for patients with ESRD, other tools provided by DaVita and videos about multiple topics.

DaVita Clinical Research (DCR) is a renal Phase I-IV clinical trial site and site management organization. It offers the following services: Phase I-IV, Pharmacokinetics, and Pharmacodynamics. Our specialty patient population includes Renal, Renal Transplants and Peritoneal Dialysis. DCR is committed to the success of our customers' studies in providing the highest quality, professional services. It is unique, with Phase I-IV clinical trial capabilities, quick local or central institutional review board (IRB) approval, rapid enrollment of patients and board-certified physicians committed to managing all protocol-related activities. It has been conducting clinical trials for over 15 years and has worked with over 65 drug and device sponsors, to provide quality, timely and cost effective clinical trials.

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DaVita Inc.

Revenues and Treatments, By Payer

	<u>2007</u>	2008	<u>2009</u>
ILLINOIS REVENUES			
Medicare	48.3%	52.6%	53.0%
BCBS of IL	14.7%	13.0%	14.2%
Medicaid	5.4%	5.8%	5.5%
Patient	0.2%	0.2%	0.3%
Commercial/all other	31.4%	28.5%	27.0%
Total	100.0%	100.0%	100.0%
CHICAGO REVENUES			
Medicare	44.5%	49.6%	50.2%
BCBS of IL	19.8%	17.6%	17.8%
Medicaid	8.5%	9.0%	8.7%
Patient	0.2%	0.3%	0.6%
Commercial/all other	27.0%	23.5%	22.7%
Total	100.0%	100.0%	100.0%
Illinois Treatments			
Medicare	77.0%	77.2%	77.3%
BCBS of IL	5.1%	5.2%	5.6%
Medicaid	6.9%	6.6%	6.5%
Patient	0.3%	0.3%	0.6%
Commercial/all other	10.7%	10.6%	10.1%
Total	100.0%	100.0%	100.0%
Chicago Treatments			
Medicare	73.1%	74.0%	73.8%
BCBS of IL	7.1%	7.7%	7.5%
Medicaid	11.8%	11.1%	10.8%
Patient	0.4%	0.4%	1.0%
Commercial/all other	7.6%	6.8%	6.9%
Total	100.0%	100.0%	100.0%
!			

Please refer to CON Applications ##10-009 and 10-010 To review copies of DaVita Inc.'s Financial Statements

DAVITA INC.*

Audited Historic Financial Statements 2007–2009

<u>Financial Estimates</u> <u>2010 – 2012</u>

^{*} DaVita Inc. is the holding company for various wholly-owned subsidiaries, including Total Renal Care Inc. (TRC), Renal Treatment Centers Inc. (RTC) and Renal Life Link Inc. (RLL).