ORIGINAL

ILLINOIS HEALTH FACILITIES PLANNING BOARD APPLICATION FOR PERMIT

RECEIVED

SECTION I. IDENTIFICATION, GENERAL INFORMATION, AND CERTIFICATION

APR 0 5 2010

This Section must be completed for all projects.

	HEALTH FACILITIES &
Facility/Project Identification	SERVICES REVIEW BOARD
Facility Name: South Shore Hospital	
Street Address: 8012 S. Crandon Avenue	
City and Zip Code: Chicago 60617 County: Cook Health Service Area: 6	Health Planning Area: A03
County: Cook Health Service Area: 6	Treature latining 7 to ca. 7 to 0
A li A Adoutification	
Applicant Identification [Provide for each co-applicant [refer to Part 1130.220] and insert after this	nage 1
Exact Legal Name: South Shore Hospital Corporation	pagoi
Address: 8012 S. Crandon Avenue, Chicago, IL. 60617	
Name of Registered Agent: Jesus M. Ong	
Name of Chief Executive Officer: Jesus M. Ong	
CEO Address: 8012 S. Crandon Avenue, Chicago, IL 60617	
Telephone Number: 773-356-5200	
Type of Ownership	
Typo or owneromp	
✓ Non-profit Corporation □ Partnership	
For-profit Corporation Governmental	
Limited Liability Company Sole Proprietorship	
Other	
	ve to to at and
 Corporations and limited liability companies must provide an Illinois cer 	nificate of good
standing.	ed the name and
o Partnerships must provide the name of the state in which organized an	nather
address of each partner specifying whether each is a general or limited	partiter.
Primary Contact	
[Person to receive all correspondence or inquiries during the review period]	
Name: Billie J. Paige	
Title: Consultant	
Company Name: Shea, Paige & Rogal, Inc.	
Address: 547 S. LaGrange Road, LaGrange, IL 60525	
Telephone Number: 708-482-4820	
E-mail Address: stargazer23@msn.com	
Fax Number: 708-482-1091	
Additional Contact	
[Person who is also authorized to discuss the application for permit]	
Name: Timothy A. Caveney	
Title: Chief Financial Officer	
Company Name: South Shore Hospital Corporation	
Address: 8012 S. Crandon Avenue, Chicago, IL 60617	
Telephone Number: 773-356-5312	
E-mail Address: tcaveney@southshorehospital.com	

Post Permit Contact [Person to receive all correspondence subsequent to permit issuance] Name: Timothy A. Caveney Title: Chief Financial Officer Company Name: South Shore Hospital Corporation Address: 8012 S. Crandon Avenue, Chicago, IL 60617 Telephone Number: 773-356-5312 E-mail Address: tcaveney@southshorehospital.com Fax Number: 773-768-8154 Site Ownership [Provide this information for each applicable site, and insert after this page.] Exact Legal Name of Site Owner: South Shore Hospital Corporation Address of Site Owner: 8012 S. Crandon Avenue, Chicago, IL 60617 Street Address or Legal Description of Site: 8012 S. Crandon Ave., Chicago, IL 60617 Operating Identity/Licensee [Provide this information for each applicable facility, and insert after this page.] Exact Legal Name: South Shore Hospital Corporation Address: 8012 S. Crandon Avenue, Chicago, IL 60617 Partnership Non-profit Corporation Governmental For-profit Corporation Sole Proprietorship Limited Liability Company Other o Corporations and limited liability companies must provide an Illinois certificate of good standing. o Partnerships must provide the name of the state in which organized and the name and address of each partner specifying whether each is a general or limited partner. Organizational Relationships Provide (for each co-applicant) an organizational chart containing the name and relationship of any person who is related (as defined in Part 1130.140). If the related person is participating in the development or funding of the project, describe the interest and the amount and type of any financial contribution. APPEND DOCUMENTATION AS ATTACHMENT-1 IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM. Flood Plain Requirements Applicable to only new construction projects [Refer to application instructions.] Provide documentation regarding compliance with the requirements of the Flood Plain requirements of Executive Order #5, 2006. APPEND DOCUMENTATION AS ATTACHMENT 2 IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM. **Historic Resources Preservation Act Requirements** Applicable to only new construction projects [Refer to application instructions.]

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Preservation Act.

Provide documentation regarding compliance with the requirements of the Historic Resources

DESCRIPTION OF PROJECT

1. Project Classification

iCheck	those applicable - refer to Part 1110.40	and Part 1120.20(b)]
	110 Classification:	Part 1120 Applicability or Classification:
ļ		[Check one only.]
Ø	Substantive	The state of the s
		Part 1120 Not Applicable
	Non-substantive	Category A Project
		☑ Category B Project☑ DHS or DVA Project
	2	☐ DHS or DVA Project
	٠,	

2. Project Outline
1. In the chart below, indicate the proposed action(s) for each clinical service area involved by writing number of beds, stations or key rooms involved:

the number of beds, stations of key fooths involved.	.,				
Clinical Service Areas	Establish	Expand	Modernize	Discontinue	No. of Beds, Stations or Key Rooms
Medical/Surgical, Obstetric, Pediatric and Intensive Care					
Acute/Chronic Mental Illness	15				15
Neonatal Intensive Care					
Open Heart Surgery					
Cardiac Catheterization					
In-Center Hemodialysis					
Non-Hospital Based Ambulatory Surgery					<u> </u>
General Long Term Care					
Specialized Long Term Care					
Selected Organ Transplantation					<u>.</u>
Kidney Transplantation	<u> </u>				
Subacute Care Hospital Model					
Post Surgical Recovery Care Center	-				-
Children's Community-Based Health Care Center	-				
Community-Based Residential Rehabilitation Center	 				
Long Term Acute Care Hospital Bed Projects	-				
Clinical Service Areas Other Than Categories of Service:					<u> </u>
Surgery	_				
Ambulatory Care Services (organized as a service)	<u> </u>				
Diagnostic & Interventional Radiology/Imaging					
Therapeutic Radiology	<u> </u>				
Laboratory	<u> </u>				
Pharmacy	<u> </u>		_		
Occupational Therapy					
Physical Therapy	ļ				
Major Medical Equipment					
Freestanding Emergency Center Medical Services			-		
Master Design and Related Projects	<u> </u>				
Mergers, Consolidations and Acquisitions	• • • • • • • • • • • • • • • • • • •	, i mue	Jan een e	Frieday.	<u> </u>
Consideration and the construction of the cons		ggarrantis	na graf, njeda i in	The section	. 6

APPEND DOCUMENTATION AS ATTACHMENT IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

Narrative Description

Provide in the space below, a brief narrative description of the project. Explain WHAT is to be done in State Board defined terms, NOT WHY it is being done. If the project site does NOT have a street address, include a legal description of the site. Include the rationale regarding the project's classification as substantive or non-substantive.

South Shore Hospital proposes to establish a 15-bed adult Acute Mental Illness Unit to serve geriatric patients. This unit will be located on the fourth floor of the South Shore Hospital West building in 7,800 GSF of space, which is presently occupied by a medical surgical unit and Central Supply. The medical surgical unit will be relocated to the third floor of the South Shore Hospital West building and new space will be built for Central Supply. The fourth floor area will be modernized to meet the requirements of an AMI unit. The program will provide specialized treatment and rehabilitation services to geriatric patients with psychiatric problems that are difficult to manage and require hospitalization.

This is a substantive project which is subject to both a Part 1110 and a Part 1120 review since it establishes a new category of service at the hospital.

Project Costs and Sources of Funds

Complete the following table listing all costs (refer to Part 1120.110) associated with the project. When a project or any component of a project is to be accomplished by lease, donation, gift, or other means, the fair market or dollar value (refer to Part 1130.140) of the component must be included in the estimated project cost. If the project contains non-clinical components that are not related to the provision of health care, complete the second column of the table below. See 20 ILCS 3960 for definition of non-clinical. Note, the use and sources of funds must equal.

Project Cos	ts and Sources of Fund		
USE OF FUNDS	CLINICAL	NON-CLINICAL	TOTAL
Preplanning Costs	35,000		35,000
Site Survey and Soil Investigation			
Site Preparation			
Off Site Work			<u>_</u>
New Construction Contracts		370,000	370,000
Modernization Contracts	6,263,576		6,263,576
Contingencies	304,356	30,000	334,356
Architectural/Engineering Fees	327,673	36,408	364,081
Consulting and Other Fees	7,500		7,500
Movable or Other Equipment (not in construction contracts)	175,000		175,000
Bond Issuance Expense (project related)			<u> </u>
Net Interest Expense During Construction (project related)			
Fair Market Value of Leased Space or Equipment			- · ·
Other Costs To Be Capitalized	67,901		67,901
Acquisition of Building or Other Property (excluding land)			
TOTAL USES OF FUNDS	7,181,006	436,408	7,617,414
SOURCE OF FUNDS	CLINICAL	NON-CLINICAL	TOTAL
Cash and Securities	7,181,006	436,408	7,617,414
Pledges			_ .
Gifts and Bequests			
Bond Issues (project related)			
Mortgages			
Leases (fair market value)			
Governmental Appropriations			
Grants			
Other Funds and Sources			
TOTAL SOURCES OF FUNDS	7,181,006	436,408	7,617,414

NOTE: ITEMIZATION OF EACH LINE ITEM MUST BE PROVIDED AT ATTACHMENT-7, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

Related Project Costs Provide the following information, as applicable, with respect to any land related to the project that will be or has been acquired during the last two calendar years: ☐ Yes ☑ No Land acquisition is related to project Purchase Price: Fair Market Value: \$ The project involves the establishment of a new facility or a new category of service ☑ Yes □ No If yes, provide the dollar amount of all non-capitalized operating start-up costs (including operating deficits) through the first full fiscal year when the project achieves or exceeds the target utilization specified in Part 1100. Estimated start-up costs and operating deficit cost is \$ 272,721 Project Status and Completion Schedules Indicate the stage of the project's architectural drawings: ☑ Preliminary None or not applicable Final Working ☐ Schematics Anticipated project completion date (refer to Part 1130.14012): 12/31/2012 Indicate the following with respect to project expenditures or to obligation (refer to Part 1130.140): Purchase orders, leases or contracts pertaining to the project have been executed. Project obligation is contingent upon permit issuance. Provide a copy of the contingent "certification of obligation" document, highlighting any language related to CON contingencies. ☑ Project obligation will occur after permit issuance. **State Agency Submittals** Are the following submittals up to date as applicable: ☑Cancer Registry **☑**APORS ☑All formal document requests such as IDPH Questionnaires and Annual Bed Reports been



☑All reports regarding outstanding permits

Facility Bed Capacity and Utilization

Complete the following chart, as applicable. Complete a separate chart for each facility that is a part of the project and insert following this page. Provide the existing bed capacity and utilization data for the latest **Calendar Year for which the data are available**. Any bed capacity discrepancy from the Inventory will result in the application being deemed **incomplete**.

FACILITY NAME: South Shore	Hospital	CITY:	Chicago	1411	
REPORTING PERIOD DATES:	Fro	m: 01/01/08	to: 12/31/	08	,,,,
Category of Service	Authorized Beds	Admissions	Patient Days	Bed Changes	Proposed Beds
Medical/Surgical	117	4,787	29.299	0	117
Obstetrics					
Pediatrics	6	*0	*0	0	6
Intensive Care	8	404	2,408	0	8
Comprehensive Physical Rehabilitation					
Acute/Chronic Mental Illness	0			15	15
Neonatal Intensive Care					
General Long Term Care					
Specialized Long Term Care					
Long Term Acute Care					
Other ((identify)					
TOTALS:	131	5,191	31,707	15	146

^{*} Included in Med/Surg totals

This Application for Permit is filed on the behalf of <u>SOUTH SHORE HOSPITAL CORPORATION</u> in accordance with the requirements and procedures of the Illinois Health Facilities Planning Act. The undersigned certifies that he or she has the authority to execute and file this application for permit on behalf of the applicant entity. The undersigned further certifies that the data and information provided herein, and appended hereto, are complete and correct to the best of his or her knowledge and belief. The undersigned also certifies that the permit application fee required for this application is sent herewith or will be pald upon request.

•	,
Jany Ory	Timothy Alaverery
SIGNATURE	SIGNATURE //
JESUS M. ONG PRINTED NAME	TIMOTHY A. CAVENEY PRINTED NAME
PRESIDENT PRINTED TITLE	CHIEF FINANCIAL OFFICER PRINTED TITLE
Notarization: Subscribed and swom to before me this <u>35</u> day of <u>Warch</u> 2010	Notarization: Subscribed and swom to before me this 45th day of March, Loro
Strong Idarma Signature of Notary	Sharon Johanne Signature of Notady
Seal	Seal
OFFICIAL SEAL SHARON J HARMAN NOTARY PUBLIC - STATE OF ILLINOIS MY COMMISSION EXPIRES:02/08/12	OFFICIAL SEAL SHARON J HARMAN NOTARY PUBLIC - STATE OF ILLINOIS MY COMMISSION EXPIRES:02/08/12

*Insert EXACT legal name of the applicant

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SECTION III. - PROJECT PURPOSE, BACKGROUND AND ALTERNATIVES - INFORMATION REQUIREMENTS

This Section is applicable to all projects except those that are solely for discontinuation with no project costs.

Criterion 1110.230 - Project Purpose, Background and Alternatives

READ THE REVIEW CRITERION and provide the following required information:

BACKGROUND OF APPLICANT

- 1. A listing of all health care facilities owned or operated by the applicant, including licensing, certification and accreditation identification numbers, if applicable.
- 2. A certified listing of any adverse action taken against any facility owned and/or operated by the applicant during the three years prior to the filling of the application.
- 3. Authorization permitting HFSRB and DPH access to any documents necessary to verify the information submitted, including, but not limited to: official records of DPH or other State agencies; the licensing or certification records of other states, when applicable; and the records of nationally recognized accreditation organizations. Failure to provide such authorization shall constitute an abandonment or withdrawal of the application without any further action by HFSRB.
- 4. If, during a given calendar year, an applicant submits more than one application for permit, the documentation provided with the prior applications may be utilized to fulfill the information requirements of this criterion. In such instances, the applicant shall attest the information has been previously provided, cite the project number of the prior application, and certify that no changes have occurred regarding the information that has been previously provided. The applicant is able to submit amendments to previously submitted information, as needed, to update and/or clarify data.

APPEND DOCUMENTATION AS <u>ATTACHMENT-10</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

PURPOSE OF PROJECT

- 1. Document that the project will provide health services that improve the health care or well-being of the market area population to be served.
- 2. Define the planning area or market area, or other, per the applicant's definition.
- 3. Identify the existing problems or issues that need to be addressed, as applicable and appropriate for the project. [See 1110.230(b) for examples of documentation.]
- 4. Cite the sources of the information provided as documentation.
- 5. Detail how the project will address or improve the previously referenced issues, as well as the population's health status and well-being.
- 6. Provide goals with quantified and measurable objectives, with specific timeframes that relate to achieving the stated goals.

For projects involving modernization, describe the conditions being upgraded. For facility projects, include statements of age and condition and regulatory citations. For equipment being replaced, include repair and maintenance records.

NOTE: The description of the "Purpose of the Project" should not exceed one page in length. Information regarding the "Purpose of the Project" will be included in the State Agency Report.

APPEND DOCUMENTATION AS <u>ATTACHMENT-11.</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

ALTERNATIVES

Document ALL of the alternatives to the proposed project:

Examples of alternative options include:

- A) Proposing a project of greater or lesser scope and cost;
- B) Pursuing a joint venture or similar arrangement with one or more providers or entities to meet all or a portion of the project's intended purposes; developing alternative settings to meet all or a portion of the project's intended purposes;
- C) Utilizing other health care resources that are available to serve all or a portion of the population proposed to be served by the project; and
- Documentation shall consist of a comparison of the project to alternative options. The comparison shall address issues of cost, patient access, quality and financial benefits in both the short term (within one to three years after project completion) and long term. This may vary by project or situation.
- The applicant shall provide empirical evidence, including quantified outcome data, that verifies improved quality of care, as available.

APPEND DOCUMENTATION AS <u>ATTACHMENT-12.</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

SECTION IV - PROJECT SCOPE, UTILIZATION, AND UNFINISHED/SHELL SPACE

Criterion 1110.234 - Project Scope, Utilization, and Unfinished/Shell Space

READ THE REVIEW CRITERION and provide the following information:

SIZE OF PROJECT:

- 1. Document that the amount of physical space proposed for the proposed project is necessary and not excessive.
- 2. If the gross square footage exceeds the GSF standards in Appendix B, justify the discrepancy by documenting one of the following::
 - Additional space is needed due to the scope of services provided, justified by clinical or operational needs, as supported by published data or studies;
 - b. The existing facility's physical configuration has constraints or impediments and requires an architectural design that results in a size exceeding the standards of Appendix B;
 - c. The project involves the conversion of existing bed space that results in excess square footage.

APPEND DOCUMENTATION AS <u>ATTACHMENT-13</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

PROJECT SERVICES UTILIZATION:

This criterion is applicable only to projects or portions of projects that involve services, functions or equipment for which HFSRB has established utilization standards or occupancy targets in 77 III. Adm. Code 1100.

Document that in the second year of operation, the annual utilization of the service or equipment shall meet or exceed the utilization standards specified in 1110.Appendix B.

APPEND DOCUMENTATION AS <u>ATTACHMENT-14.</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE. APPLICATION FORM.

UNFINISHED OR SHELL SPACE:

Provide the following information:

- 1. Total gross square footage of the proposed shell space;
- 2. The anticipated use of the shell space, specifying the proposed GSF tot be allocated to each department, area or function;
- 3. Evidence that the shell space is being constructed due to
 - a. Requirements of governmental or certification agencies, or
 - b. Experienced increases in the historical occupancy or utilization of those areas proposed to occupy the shell space.
- 4. Provide:
 - Historical utilization for the area for the latest five-year period for which data are available;
 and

b. Based upon the average annual percentage increase for that period, projections of future utilization of the area through the anticipated date when the shell space will be placed into operation.

APPEND DOCUMENTATION AS <u>ATTACHMENT-15</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

ASSURANCES:

Submit the following:

- Verification that the applicant will submit to HFSRB a CON application to develop and utilize the shell space, regardless of the capital thresholds in effect at the time or the categories of service involved.
- 2. The estimated date by which the subsequent CON application (to develop and utilize the subject shell space) will be submitted; and
- 3. The anticipated date when the shell space will be completed and placed into operation.

APPEND DOCUMENTATION AS <u>ATTACHMENT-16</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

SECTION VII. - CATEGORY OF SERVICE - REVIEW CRITERIA

- This Section is applicable to all projects proposing establishment, expansion or modernization of ALL categories of service that are subject to CON review, as provided in the Illinois Health Facilities Planning Act [20 ILCS 3960], WITH THE EXCEPTION OF:
 - General Long Term Care,
 - Subacute Care Hospital Model;
 - Postsurgical Recovery Care Center Alternative Health Care Model;
 - Children's Community-Based Health Care Center Alternative Health Care Model;
 - Community-Based Residential Rehabilitation Center Alternative Health Care Model.

If the project involves any of the above-referenced categories of service, refer to "EACH ACTION VIII.- Service Specific Review Criteria" for applicable review criteria, and submit all necessary documentation for each service involved..

- 2. READ THE APPLICABLE REVIEW CRITERIA FOR EACH OF THE CATEGORIES OF SERVICE INVOLVED [Refer to SECTION VIII regarding the applicable criteria for EACH action proposed, for EACH category of service involved.]
- 3. After identifying the applicable review criteria for each category of service involved (see the charts in Section VIII), provide the following information, AS APPLICABLE TO THE CRITERIA THAT MUST BE ADDRESSED:
- A. Planning Area Need Formula Need Calculation:

Planning Area

1. Complete the requested information for each category of service involved:
Refer to 77 III. Adm. Code 1100 for information concerning planning areas,
bed/station/key room deficits and occupancy/utilization standards.

A-03

Category of Service	No. of Beds/Stations/Key Rooms Proposed	HFSRB Inventory Need or Excess	Part 1100 Occupancy/Utilization Standard
Acute Mental Illness	15	55 (need)	85%

Using the formatting above:

- 2. Indicate the number of beds/stations/key rooms proposed for each category of service.
- 3. Document that the proposed number of beds/stations/key rooms is in conformance with projected deficit specified in 77 III. Adm. Code 1100.
- 4. Document that the proposed number of beds/stations/key rooms will be in conformance with the applicable occupancy/utilization standard(s) specified in III. Adm. Code 1100.

B. Planning Area Need - Service to the Planning Area Residents:

- If establishing or expanding beds/stations/key rooms, document that the primary purpose of the
 project will be to provide necessary health care to the residents of the area in which the proposed
 project will be physically located (i.e., the planning or geographical service area, as applicable), for
 each category of service included in the project.
- 2. If expanding an existing category of service, provide patient origin information for all admissions for the last 12-month period, verifying that at least 50% of admissions were residents of the area. For all other projects, document that at least 50% of the projected patient volume will be from residents of the area.

area.

3. If expanding an existing category of service, submit patient origin information by zip code, based upon the patient's legal residence (other than a health care facility).

APPEND DOCUMENTATION AS <u>ATTACHMENT -19</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

C. Service Demand - Establishment of Category of Service

Document "Historical Referrals" and either "Projected Referrals" or "Project Service Demand - Based on Rapid Population Growth":

Historical Referrals
 If the applicant is an existing facility, document the number of referrals for the last two years for each category of service, as formatted below:

EXAMPLE:

Year	CY or FY	Category of Service	Patient Origin by Zip Code	Name & Specialty of Referring Physician	Name & Location of Recipient Hospital
2008	CY	Medical/Surgical	62761 [Patient Initials]	Dr. Hyde	Wellness Hospital
					
				_	<u> </u>

2. Projected Referrals

An applicant proposing to establish a category of service or establish a new hospital shall submit physician referral letters containing ALL of the information outlined in Criterion 1110.530(b)(3)

3. Project Service Demand - Based on Rapid Population Growth

If a projected demand for service is based upon rapid population growth in the applicant facility's existing market area (as experienced annually within the latest 24-month period), the projected service demand must be determined, as specified in the Criterion titled "Project Service Demand - Based on Rapid Population Growth".

APPEND DOCUMENTATION AS <u>ATTACHMENT-20,</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

D. Service Demand - Expansion of an Existing Category of Service

Document "Historical Service Demand" and either "Projected Referrals" or "Project Service Demand - Based on Rapid Population Growth" :

1. Historical Service Demand

Category of Service	Board Occupancy/Utilzation Standards	Year One Indicate CY or FY	Year Two Indicate CY or FY
	[Indicate standards for the planning area.]		

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- As formatted above, document that the average annual occupancy/utilization rate has equaled or exceeded occupancy standards for the category of service, as specified in 77 III. Adm. Code 1100, for each of the latest two years;
- b. If patients have been referred to other facilities in order to receive the subject services, provide documentation of the referrals, including: patient origin by zip code; name and specialty of referring physician; and name and location of the recipient hospital, for each of the latest two years
- 2. Projected Referrals

An applicant proposing to establish a category of service or establish a new hospital shall submit physician referral letters containing ALL of the information outlined in subsection(b)(4) of the criteria for the subject service(s).

3. Projected Service Demand - Based on Rapid Population Growth

If a projected demand for service is based upon rapid population growth in the applicant facility's existing market area (as experienced annually within the latest 24-month period), the projected service demand must be determined, as specified in the criterion titled "Projected Service Demand-Based on Rapid Population Growth" of the criteria for the subject service(s).

APPEND DOCUMENTATION AS ATTACHMENT-21, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

E. Service Accessibility - Service Restrictions

- 1. The applicant shall document that at least one of the factors listed in subsection (b)(5) of the criteria for subject service(s) exists in the planning area.
- 2. Provide documentation, as applicable, listed in subsection (b)(5) of the criteria for the subject service(s), concerning existing restrictions to service access:

APPEND DOCUMENTATION AS <u>ATTACHMENT-22</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

F. Unnecessary Duplication/Maldistribution

- 1. Document that the project will not result in an unnecessary duplication, and provide the following information:
 - a. A list of all zip code areas that are located, in total or in part, within 30 minutes normal travel time of the project's site;
 - b. The total population of the identified zip code areas (based upon the most recent population numbers available for the State of Illinois); and
 - c. The names and locations of all existing or approved health care facilities located within 30 minutes normal travel time from the project site that provide the categories of bed service that are proposed by the project.

- Document that the project will not result in maldistribution of services. Maldistribution exists
 when the identified area (within the planning area) has an excess supply of facilities, beds
 and services characterized by such factors as presented in subsection (c)(1) and (2) of the criteria for
 the subject service(s).
- 3. Document that, within 24 months after project completion, the proposed project:
 - A) Will not lower the utilization of other area providers below the occupancy standards specified in 77 Ill. Adm. Code 1100; and
 - B) Will not lower, to a further extent, the utilization of other area hospitals that are currently (during the latest 12-month period) operating below the occupancy standards.

APPEND DOCUMENTATION AS <u>ATTACHMENT-23.</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

G. Category of Service Modernization

- Document that the inpatient beds areas to be modernized are deteriorated or functionally obsolete and need to be replaced or modernized, citing factors, as listed in subsection (d)(1) of the criteria for the subject service(s), but not limited to the reasons cited in the rule.
- 2. Provide the following documentation of the need for modernization:
 - A. the most recent IDPH Centers for Medicare and Medicaid Services (CMMS) inspection reports;
 - B. the most recent Joint Commission on Accreditation of Healthcare Organizations (JCAHO) reports;
- 3. Include other documentation, as applicable to the factors cited above:
 - A. Copies of maintenance reports;
 - B. Copies of citations for life safety code violations; and
 - C. Other pertinent reports and data.
- 4. Provide the annual occupancy/utilization for each category of service to be modernized, for each of the last three years.

APPEND DOCUMENTATION AS <u>ATTACHMENT-24,</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

H. Staffing Availability

- For each category of service, document that relevant clinical and professional staffing needs for the proposed project were considered and that licensure and JCAHO staffing requirements can be met.
- 2. Provide the following documentation:
 - a. The name and qualification of the person currently filling the position, if applicable; and
 - b. Letters of interest from potential employees; and
 - c. Applications filed for each position; and
 - d. Signed contracts with the required staff; or
 - e. A narrative explanation of how the proposed staffing will be achieved.

APPEND DOCUMENTATION AS ATTACHMENT-25. IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE

APPLICATION FORM.

I. Performance Requirements

READ the subsection titled "Performance Requirements" for the subject service(s).

K. Assurances

Submit a signed and dated statement attesting to the applicant's understanding that, by the second year of operation after project completion, the applicant will achieve and maintain the occupancy/utilization standards specified in 77 III. Adm Code 1100 for each category of service involved in the proposal.

APPEND DOCUMENTATION AS <u>ATTACHMENT-26</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

C. Criterion 1110.730 - Acute Mental Illness and Chronic Mental Illness

 In addition to addressing the Category of Service Review Criteria for ALL category of service projects [SECTION VII], applicants proposing to establish, expand and/or modernize Acute/Chronic Mental Illness must submit the following information:

 Indicate bed capacity changes by Service: Indicate # of beds changed by action(s):

Category of Service	# Existing Beds	# Proposed Beds	# to Establish	# to Expand	# to Modernize
☑ Acute Mental Illness	0		15		
☐ Chronic Mental					

3. READ the applicable review criteria outlined below:

APPLICABLE REVIEW CRITERIA	Establish	Expand	Modernize
1110.730(b)(1) - Planning Area Need - 77 III. Adm. Code 1 (formula calculation)			
1110.730(b)(2) - Planning Area Need - Service to Planning Area Residents	X	X	
1110.730(b)(3) - Planning Area Need - Service Demand - Establishment of Category of Service	Х		
1110.730(b)(4) - Planning Area Need - Service Demand - Expansion of Existing Category of Service		Х	
1110.730(b)(5) - Planning Area Need - Service Accessibility	ty X		
1110.730(c)(1) - Unnecessary Duplication of Services	Х		
1110.730(c)(2) - Maldistribution	X		
1110.730(c)(3) - Impact of Project on Other Area Provider	s X		
1110.730(d)(1) - Deteriorated Facilities			Х
1110.730(d)(2) - Documentation			Х
1110.730(d)(3) - Documentation Related to Cited Problem	ns		Х
1110.730(d)(4) - Occupancy			Х
1110.730(e(1)) - Staffing Availability	X	Х	_
1110.730(f) - Performance Requirements	Х	Х	Х
1110.730(g) - Assurances	X	Х	-

REVIEW CRITERIA RELATING TO FINANCIAL FEASIBILITY (FIN)

Does the applicant (or the entity that is responsible for financing the project or is responsible assuming the applicant's debt obligations in case of default) have a bond rating of "A" or bette Yes □ No ☑.

If yes is indicated, submit proof of the bond rating of "A" or better (that is less than two years old) from Fitch's, Moody's or Standard and Poor's rating agencies and go to Section XXVI. If no is indicated, submit the most recent three years' audited financial statements including the following:

1. Balance sheet

3. Change in fund balance

2. Income statement

4. Change in financial position

A. Criterion 1120.210(a), Financial Viability

1. Viability Ratios

If proof of an "A" or better bond rating has not been provided, read the criterion and complete the following table providing the viability ratios for the most recent three years for which audited financial statements are available. Category B projects must also provide the viability ratios for the first full fiscal year after project completion or for the first full fiscal year when the project achieves or exceeds target utilization (per Part 1100), whichever is later.

Provide Data for Projects Classified as:	Category A c	Category B (Projected)		
Enter Historical and/or Projected Years:	2006	2007	2008	2013
Current Ratio	1.4	1.3	1.2	1.2
Net Margin Percentage	4.7	0	-1.4	2.1
Percent Debt to Total Capitalization	3	6	0	0
Projected Debt Service Coverage	53	18	6.8	0
Days Cash on Hand	110	117	101	133
Cushion Ratio	222.5	214.7	102.4	N/A

Provide the methodology and worksheets utilized in determining the ratios detailing the calculation and applicable line item amounts from the financial statements. Complete a separate table for each co-applicant and provide worksheets for each. Insert the worksheets after this page.

2. Variance

Compare the viability ratios provided to the Part 1120 Appendix A review standards. If any of the standards for the applicant or for any co-applicant are not met, provide documentation that a person or organization will assume the legal responsibility to meet the debt obligations should the applicant default. The person or organization must demonstrate compliance with the ratios in Appendix A when proof of a bond rating of "A" or better has not been provided.

REVIEW CRITERIA RELATING TO FINANCIAL FEASIBILITY (FIN)

Criterion 1120.210(b), Availability of Funds If proof of an "A" or better bond rating has not been provided, read the criterion and document that sufficient resources are available to fund the project and related costs including operating start-up costs and operating deficits. Indicate the dollar amount to be provided from the following sources: 7,61<u>7,414</u> Cash & Securities Provide statements as to the amount of cash/securities available for the project. !dentify any security, its value and availability of such funds. Interest to be earned or depreciation account funds to be earned on any asset from the date of application submission through project completion are also considered cash. Pledges For anticipated pledges, provide a letter or report as to the dollar amount feasible showing the discounted value and any conditions or action the applicant would have to take to accomplish goal. The time period, historical fund raising experience and major contributors also must be specified. Gifts and Bequests Provide verification of the dollar amount and identify any conditions of the source and timing of its use. Debt Financing (indicate type(s) For general obligation bonds, provide amount, terms and conditions, including any anticipated discounting or shrinkage) and proof of passage of the required referendum or evidence of governmental authority to issue such bonds; For revenue bonds, provide amount, terms and conditions and proof of securing the specified amount: For mortgages, provide a letter from the prospective lender attesting to the expectation of making the loan in the amount and time indicated; For leases, provide a copy of the lease including all terms and conditions of the lease including any purchase options. **Governmental Appropriations** Provide a copy of the appropriation act or ordinance accompanied by a statement of funding availability from an official of the governmental unit. If funds are to be made available from subsequent fiscal years, provide a resolution or other action of the governmental unit attesting to such future funding. Grants Provide a letter from the granting agency as to the availability of funds in terms of the amount, conditions, and time or receipt. Other Funds and Sources Provide verification of the amount, terms and conditions, and type of any other funds that will be used for the project. 7,617,414 TOTAL FUNDS AVAILABLE C. Criterion 1120.210(c), Operating Start-up Costs If proof of an "A" or better bond rating has not been provided, indicate if the project is classified as a Category B project that involves establishing a new facility or a new category of service? Yes ☑ No □. If yes is indicated, read the criterion and provide in the space below the amount of operating start-up costs (the same as reported in Section I of this application) and provide a description of the items or components that comprise the costs. Indicate the source and amount of the financial resources available

APPEND DOCUMENTATION AS ATTACHMENT 75. IN NUMERICAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

the documentation that verifies sufficient resources are available.

to fund the operating start-up costs (including any initial operating deficit) and reference

U. Economic Feasibility

This section is applicable to all projects subject to Part 1120.

SECTION XXVI. REVIEW CRITERIA RELATING TO ECONOMIC FEASIBILITY (ECON)

A. Criterion 1120.310(a), Reasonableness of Financing Arrangements

Is the project classified as a Category B project? Yes \square No \square . If no is indicated this criterion is not applicable. If yes is indicated, has proof of a bond rating of "A" or better been provided? Yes \square No \square . If yes is indicated this criterion is not applicable, go to item B. If no is indicated, read the criterion and address the following:

Are all available cash and equivalents being used for project funding prior to borrowing? $\ \, \square$ Yes $\ \, \square$ No

If no is checked, provide a notarized statement signed by two authorized representatives of the applicant entity (in the case of a corporation, one must be a member of the board of directors) that attests to the following:

- a portion or all of the cash and equivalents must be retained in the balance sheet asset accounts in order that the current ratio does not fall below 2.0 times; or
- borrowing is less costly than the liquidation of existing investments and the existing investments being retained may be converted to cash or used to retire debt within a 60-day period.

B. Criterion 1120.310(b), Conditions of Debt Financing

Read the criterion and provide a notarized statement signed by two authorized representatives of the applicant entity (in the case of a corporation, one must be a member of the board of directors) that attests to the following as applicable:

- The selected form of debt financing the project will be at the lowest net cost available or if a more costly form of financing is selected, that form is more advantageous due to such terms as prepayment privileges, no required mortgage, access to additional debt, term (years) financing costs, and other factors;
- All or part of the project involves the leasing of equipment or facilities and the expenses incurred with such leasing are less costly than constructing a new facility or purchasing new equipment.

B. Criterion 1120.310(c), Reasonableness of Project and Related Costs

Read the criterion and provide the following:

 Identify each department or area impacted by the proposed project and provide a cost and square footage allocation for new construction and/or modernization using the following format (insert after this page).

CO	ST AND	GROSS	SQUAR	E FEE?	BY DE	PART	MENT OR S	ERVICE	
	A	В	С	D	E	F	G	Н	T-4-1
Department (list below)	Foot	Square New od.	Gross Fi Ne Cir	t. ew	Gros F Mo Cir	t.	Const. \$ (A x C)	Mod. \$ (B x E)	Total Cost (G + H)
Contingency				_					
TOTALS						<u>.</u>		<u></u>	
* Include the p	ercentag	e (%) of s	pace for	circula	tion				

COST AND GROSS SQUARE FEET BY DEPARTMENT OR SERVICE

	Cost/Square Foot	are Foot	Gross Square Feet	are Feet	Construction Costs	on Costs
DEPARTMENT	New	Modern	New	Modern	New	Modern
AMI		\$497.11		7,800		\$3,877,452
Med/Surg		\$497.11		4,800		\$2,386,124
Central Supply	\$159.48		2,320		\$370,000	
Total	\$159.48 \$497.11	\$497.11	2,320	12,600	\$370,000	\$6,263,576
Contingency	\$12.93	\$12.93 \$24.16	2,320	12,600	\$30,000	\$304,356
TOTAL	\$172.41 \$521.26	\$521.26	2,320	2,320 12,600	\$400,000	\$6,567,932

High Cost/Sq. Ft. Due To:

Requirement to sprinkle the entire West Building at \$510,000. Replacing mechanical and electrical systems for the entire west building at \$2,566,000.

REVIEW CRITERIA RELATING TO ECONOMIC FEASIBILITY (ECON) (continued)

- a. that the lowest net cost available has been selected; or
- b. that the choice of higher cost equipment is justified due to such factors as, but not limited to, maintenance agreements, options to purchase, or greater diagnostic or therapeutic capabilities.
- 3. List the items and costs included in preplanning, site survey, site preparation, off-site work, consulting, and other costs to be capitalized. If any project line item component includes costs attributable to extraordinary or unusual circumstances, explain the circumstances and provide the associated dollar amount. When fair market value has been provided for any component of project costs, submit documentation of the value in accordance with the requirements of Part 1190.40.

D. Criterion 1120.310(d), Projected Operating Costs

Read the criterion and provide in the space below the facility's projected direct annual operating costs (in current dollars per equivalent patient day or unit of service, as applicable) for the first full fiscal year of operation after project completion or for the first full fiscal year when the project achieves or exceeds target utilization pursuant to 77 III. Adm. Code 1100, whichever is later. If the project involves a new category of service, also provide the annual operating costs for the service. Direct costs are the fully allocated costs of salaries, benefits, and supplies. Indicate the year for which the projected operating costs are provided.

E. Criterion 1120.310(e), Total Effect of the Project on Capital Costs

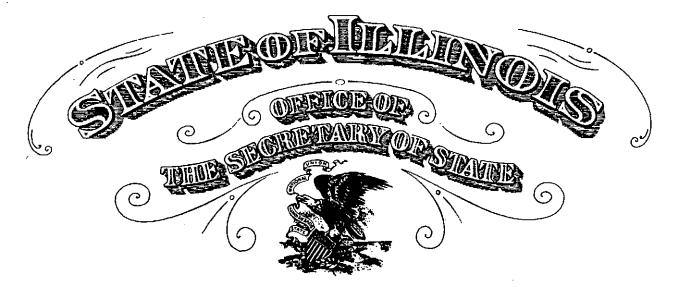
Is the project classified as a category B project? Yes \(\text{\overline{\text{\$\sigma}}} \) No \(\text{\overline{\text{\$\sigma}}} \). If no is indicated, go to item F. If yes is indicated, provide in the space below the facility's total projected annual capital costs as defined in Part 1120.130(f) (in current dollars per equivalent patient day) for the first full fiscal year of operation after project completion or for the first full fiscal year when the project achieves or exceeds target utilization pursuant to 77 III. Adm. Code 1100, whichever is later. Indicate the year for which the projected capital costs are provided.

F. Criterion 1120.310(f), Non-patient Related Services

Is the project classified as a category B project and involve non-patient related services? Yes
No
If no is indicated, this criterion is not applicable. If yes is indicated, read the criterion and document that the project will be self-supporting and not result in increased charges to patients/residents or that increased charges are justified based upon such factors as, but not limited to, a cost benefit or other analysis that demonstrates the project will improve the applicant's financial viability.

APPEND DOCUMENTATION AS <u>ATTACHMENT -76.</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

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To all to whom these Presents Shall Come, Greeting:

I, Jesse White, Secretary of State of the State of Illinois, do hereby certify that

SOUTH SHORE HOSPITAL CORPORATION, A DOMESTIC CORPORATION, INCORPORATED UNDER THE LAWS OF THIS STATE ON JANUARY 13, 1976, APPEARS TO HAVE COMPLIED WITH ALL THE PROVISIONS OF THE GENERAL NOT FOR PROFIT CORPORATION ACT OF THIS STATE, AND AS OF THIS DATE, IS IN GOOD STANDING AS A DOMESTIC CORPORATION IN THE STATE OF ILLINOIS.



Authentication #: 0922301910

Authenticate at: http://www.cyberdriveillinois.com

In Testimony Whereof, I hereto set

my hand and cause to be affixed the Great Seal of the State of Illinois, this 11TH

day of

AUGUST

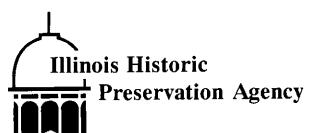
A.D.

2009

South Shore Hospital attests that the project is not in a flood plain and that the location of the proposed project complies with the Flood Plain Rule under Illinois Executive Order #20005-51.

South Shore Hospital

By: President/ceo
Title



FAX (217) 782-8161

1 Old State Capitol Plaza . Springfield, Illinois 62701-1512 . www.illinois-history.gov

Cook County Chicago

CON - Addition of 15 Acute Mental Illness Beds, South Shore Hospital 8012 S. Crandon IHPA Log #004012010

February 1, 2010

Ira Rogal
Shea, Paige & Rogal, Inc.
547 S. LaGrange Road
LaGrange, IL 60525

Dear Mr. Rogal:

This letter is to inform you that we have reviewed the information provided concerning the referenced project.

Our review of the records indicates that no historic, architectural or archaeological sites exist within the project area.

Please retain this letter in your files as evidence of compliance with Section 4 of the Illinois State Agency Historic Resources Preservation Act (20 ILCS 3420/1 et. seq.). This clearance remains in effect for two years from date of issuance. It does not pertain to any discovery during construction, nor is it a clearance for purposes of the Illinois Human Skeletal Remains Protection Act (20 ILCS 3440).

If you have any further questions, please contact me at 217/785-5027.

anne E. Haakl

Anne E. Haaker

Deputy State Historic

Preservation Officer

EXPLANATION OF PROJECT COSTS

PREPLANNING

Feasibility Study

OTHER COSTS TO BE CAPITALIZED

Insurance

Permit Fees

CONSULTING

Layout

Cost Space Requirements

Provide in the following format, the department/area GSF and cost. The sum of the department costs <u>MUST</u> equal the total estimated project costs. Indicate if any space is being reallocated for a different purpose. Include outside wall measurements plus the department's or area's portion of the surrounding circulation space. **Explain the use of any vacated space.**

<u> </u>		Gross S	quare Feet	Amount of Proposed Total Gross Square Feet That Is:				
Dept. / Area	Cost	Existing	Proposed	New Const.	Modernized	As Is	Vacated Space	
CLINICAL								
Medical Surgical	2,362,720	57,030	52,230		4,800	47,430		
Geriatric Psych	4,854,694		7,800		7,800			
Central Services	400,000	3,000	2,230	2,230			3,000	
MRI								
Total Clinical	7,617,414	60,030	62,350	2,320	12,600	47,430	3,000	
NON CLINICAL								
Administrative								
Parking Gift Shop								
Total Non- clinical								
TOTAL								

Reallocated Space:

Central Services will be relocated to new space to be added to the West building so that the entire 4th floor will be available for the new Geriatric Psych Unit.

High Cost/Sq. Ft. Due To:

Requirement to sprinkle the entire West Building at \$510,000. Replacing Air Conditioning and heating units and Electrical Systems for entire West Building at \$2,566,000.

Recap of Costs:

	Sq. Ft.	Berglund	Sprinkling	Furniture	Mechanical	Preplanning	Total
	† • • • • • • • • • • • • • • • • • • •				Systems		
Medical Surgical	4,800	\$1,395,000	\$192,520	-0-	\$761,900	13,300	2,362,720
Geriatric Psych	7,800	\$3,107,044	\$312,850	\$175,000	\$1,238,100	21,700	4,854,694
Total	12,600	\$4,502,044	\$505,370	\$175,000	\$2,000,000	\$35,000	\$7,217,414

BACKGROUND OF APPLICANT

1. FACILITIES OWNED OR OPERATED BY THE APPLICANT:

The only healthcare facility owned and operated by the applicant is South Shore Hospital. The Hospital operates under license #1899768, ID #0003459.

ATTACHMENT 10.1



March <u>25</u>, 2010

Illinois Health Facilities and Services Review Board 525 W. Jefferson Street Springfield, IL 62761

Dear Sir or Madam:

I, Jesus M. Ong, hereby certify that I am the President and Chief Executive Officer of South Shore Hospital located at 8012 South Crandon Avenue, Chicago, Illinois 60627.

In April, 2008, CMS cited the Hospital for building code violations. Following the CMS survey, the Joint Commission placed the Hospital on Conditional Accreditation. All of the violations have been corrected and the Hospital has obtained full accreditation from CMS and the Joint Commission. Letters from CMS and the Joint Commission are included in the application.

On January 21, 2010, CMS completed a survey of the Hospital and determined that the Hospital was not in compliance with the Medicare Condition of Participation for hospitals #42 CFR 482.22 Medical Staff. The Hospital is now under the survey jurisdiction of the IDPH. A plan of correction has been submitted to CMS and the Hospital is awaiting their response.

I certify that to the best of my knowledge that is the only adverse action during the three years prior to filing the application.

In addition, I also hereby give the Illinois Health Facilities and Services Review Board, the Illinois Department of Public Health and its staff authorization to review any available records of South Shore Hospital related to any information submitted with this application.

Sincerely,

Jesus M. Ong

President and CEO

ATTACHMENT 10.2



June 22, 2009

Jesus M. Ong President and CEO South Shore Hospital 8012 South Crandon Avenue Chicago, IL 60617

Joint Commission ID #: 7312
Program: Hospital Accreditation
Accreditation Activity: 60-day Evidence of

Standards Compliance

Accreditation Activity Completed: 06/22/2009

Dear Mr. Ong:

The Joint Commission would like to thank your organization for participating in the accreditation process. This process is designed to help your organization continuously provide safe, high-quality care, treatment, and services by identifying opportunities for improvement in your processes and helping you follow through on and implement these improvements. We encourage you to use the accreditation process as a continuous standards compliance and operational improvement tool.

The Joint Commission is granting your organization an accreditation decision of Accredited for all services surveyed under the applicable manual(s) noted below:

Comprehensive Accreditation Manual for Hospitals

This accreditation cycle is effective beginning April 10, 2009. The Joint Commission reserves the right to shorten or lengthen the duration of the cycle; however, the certificate and cycle are customarily valid for up to 39 months.

Please visit Quality Check® on The Joint Commission web site for updated information related to your accreditation decision.

We encourage you to share this accreditation decision with your organization's appropriate staff, leadership, and governing body. You may also want to inform the Centers for Mcdicare and Medicaid Services (CMS), state or regional regulatory services, and the public you serve of your organization's accreditation decision.

Please be assured that The Joint Commission will keep the report confidential, except as required by law. To ensure that The Joint Commission's information about your organization is always accurate and current, our policy requires that you inform us of any changes in the name or ownership of your organization or the health care services you provide.

Sincerely,

Ann Scott Blouin, RN, Ph.D.

Executive Vice President

Accreditation and Certification Operations

An Scort Blacin RN, PhD

ATTACHMENT 10.3



CMS Certification Number (CCN): 14-0181

February 11, 2010 (By Certified Mail)

Jesus M. Ong President South Shore Hospital 8012 South Crandon Avenue Chicago, Illinois 60617

Dear Mr. Ong:

The Centers for Medicare & Medicaid Services (CMS) has received the report of the substantial allegation survey completed by the Illinois Department of Public Health (IDPH) on January 21, 2010. Based on our review of the survey findings, we have determined that South Shore Hospital is not in compliance with the following Medicare Condition of Participation for hospitals:

• 42 CFR 482.22 Medical Staff

We have determined that the deficiencies 'are significant and limit your hospital's capacity to render adequate care and ensure the health and safety of your patients. Enclosed is a complete listing of all deficiencies cited in the survey of January 21, 2010.

In accordance with Section 1865 of the Social Security Act and implementing regulations at 42 CFR 488.5, a hospital accredited by the Joint Commission (TJC) is deemed to meet Medicare Conditions of Participation with the exception of utilization review. Section 1864(c) of the Act requires the Secretary of Health and Human Services to survey an accredited hospital participating in Medicare if there are allegations which suggest the existence of significant deficiencies which would adversely affect the health and safety of patients.

If, in the course of such a survey, the hospital is found to not meet one or more Conditions of Participation and significant deficiencies exist, Section 1865(b) of the Act provides that a hospital is no longer deemed to meet the Medicare Conditions of Participation. With notification to the accrediting body, the hospital is then placed under the survey jurisdiction of the State survey agency until the hospital is found in compliance with all Medicare Conditions of Participation.

Therefore, based on the determination that your hospital does not comply with the above Conditions and that a significant deficiency exists, your hospital is no longer deemed to meet the Medicare Conditions of Participation and is now under the survey jurisdiction of the IDPH.

ATTACHMENT 10.4

233 North Michigan Avenue Suite 600 Chicago, Illinois 60601-5519 Richard Bolling Federal Building 601 East 12th Street, Room 235 Kansas City, Missouri 64106-2808

Page 2

We have authorized the IDPH to conduct a survey of your facility to assess compliance with all of the Medicare Conditions of Participation. After the survey is conducted, we will determine if any additional Conditions are not met. Your hospital is subject to termination from the Medicare program for noncompliance with the Medicare Conditions of Participation. We will notify you of our determination.

A plan of correction is not required at this time for the deficiencies cited at the substantial allegation survey of January 21, 2010, although it may be to your benefit to submit one as noted in the following paragraph. Once the full survey of your hospital has been conducted, you will be notified by our office of any deficiencies cited at that full survey. At that time, an acceptable plan of correction will be required for all deficiencies cited at both surveys in order to return your hospital to substantial compliance with the Medicare Conditions of Participation.

If you wish to submit a plan of correction at this time for the deficiencies cited in the survey of January 21, 2010, you must submit your plan of correction within ten (10) calendar days of your receipt of this letter to both the Centers for Medicare & Medicaid Services (CMS) and the IDPH. Review of this plan of correction prior to the full survey is at the discretion of the IDPH. If this plan of correction is acceptable and all corrections have been completed prior to the full survey as verified by the IDPH, deemed status may be returned based on that survey if no other Medicare Conditions of Participation are found to be out of compliance. (The address for IDPH is 122 S. Michigan Ave, 7th Floor, Chicago, Illinois 60603. Attention: Gloria McDowell, Administrator of Field Office Operations).

Please note that plans of correction must be specific, stating exactly how the deficiency was or will be corrected and with reasonable expected completion dates. A response to each deficiency on the CMS-2567 is required and the right side of the CMS-2567 must be used to document your plan for corrective action. The plan of correction must be signed and dated on the bottom of the first page of the CMS-2567 by the authorized official at your hospital. Additional documentation may be attached to the CMS-2567, when necessary. If a deficiency has been corrected since the survey, this should be indicated on the form along with the date of correction.

Under Federal regulation 42 CFR 498.3(d)(9), removal of deemed status is an administrative action, not an initial determination by the Secretary and, therefore, formal reconsideration and hearing procedures do not apply.

We have advised The Joint Commission of our determination. If you have any questions regarding this matter, please contact me in the Chicago office at (312) 886-5208.

Sincerely,

Heather Lang
Principal Program Representative

Non-Long Term Care Certification & Enforcement Branch

Enclosure: Form CMS-2567, Statement of Deficiencies

Illinois Department of Public Health

Illinois Department of Healthcare and Family Services

The Joint Commission

cc:

Criterion 1110.230, Purpose of the Project

This project is being proposed as a result of our experience within the Hospital and our surrounding community. The South Shore community consists mainly of the south and east side of Chicago. This area borders to the North at the Stevenson Expressway, to the West at Wabash Ave. to the South at 103rd street and to the East at the lake.

Our service area is a densely populated, residential area with a large Geriatric population. Many patients from our area are referred to hospital programs in other service areas some distance away, due to an insufficiency of Geriatric Programs in our area or they are not treated for their mental illness. This creates many problems for the patients as well as their family members who are frequently part of the overall treatment program. In addition, many of these patients have secondary medical conditions that need crisis stabilization before an effective geriatric psychiatric inpatient program can be administered. This is one of the primary reasons why our physicians request that inpatient geriatric psychiatric services be developed at our Hospital. A description of the program is included as Attachment 11.2

In 2008, there were over 700 elderly patients treated at our Hospital for medical conditions that also had a psychiatric diagnosis. Most were discharged to home or SNFs without treatment for their mental condition. This same trend has continued through 2009. See Attachment 11.3.

Planning Area A-3 has a need for 55 AMI beds.

This project involves modernization of the Third and Fourth Floors of our West building, constructed in 1952. Currently, the Fourth Floor is used for our Chemical Dependency unit and our Central Supply Department. The cost of relocating those departments is included in the cost of the project. The Fourth Floor will be remodeled specifically for the Geriatric Unit. Also included is the cost to sprinkle the West building and meet all of the patient safety requirements for a psych unit.

PROGRAM DESCRIPTION

Geriatric Psychiatry Inpatient Treatment Program

Scope of Care

The geriatric psychiatry inpatient program is a subspecialty, medically managed psychiatric inpatient unit located within South Shore Hospital. The establishment of the inpatient psychiatric service will address a significant community need to the geriatric population in our community. The program provides a 24-hour intensive, coordinated, flexible therapeutic milieu that delivers cost-efficient and quality clinical care. The program will provide specialized patient care for individuals 65 years and older who have a primary DSM-IV psychiatric diagnosis as well as secondary medical conditions that need crisis stabilization, a multidimensional diagnostic evaluation and short-term psychiatric treatment. Length of stay is approximately 12 days in a safe, therapeutic milieu. The milieu program and physical plant are environmentally and conceptually designed to meet the unique needs of the geriatric adult through foci on adaptation to change and loss.

Program Goals/Outcomes

The geriatric psychiatry program admits and assists all geriatric patients regardless of race, creed, national origin, sexual preference or ability to pay for hospital services who meet admission psychiatric admission criteria to regain lost function, whenever possible, and develop new skills and interests. While old age is a season of loss, and includes preparation for death, it is believed that it is a period of continuing growth and development as important as childhood and adolescence. The geriatric psychiatry program goals are to assess and stabilize the presenting symptoms, improve coping mechanisms, integrate psycho-education on identified issues and develop added supports and aftercare resources. The program will provide highly trained, competent, multidisciplinary psychiatry staff to provide the mental health care needs of the patients admitted to program. Optimal support systems are facilitated through family inclusion in the program and via ongoing discharge planning. Alternative, adaptive coping strategies are integrated by the patient through individual, group and other modalities individualized from the therapeutic milieu programming. Patient treatment outcome include symptom stabilization and/or improved bio-psycho-social functioning.

Specific program goals are:

- All patients will receive interdisciplinary, individualized assessments within specified time frames
- All patients will have an individualized interdisciplinary treatment plan focused on positive patient outcomes
- o All patients will receive individualized and age appropriate treatment modalities
- All patients will have rights reviewed upon admission and continuously respected

Attachment 11.2

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- o Program activities will adequately address the population served with respect to age, gender, ethnic and cultural considerations
- Patients and their families will receive education specific to the patients' assessed needs, abilities and readiness to learn
- Patients who can benefit from the program and meet admission criteria will be accepted for treatment
- O All patients will have a discharge plan that will-facilitate reentry into their community
- Support a continuous learning environment and continuous Quality Improvement culture
- o Provide a safe and therapeutic environment for all patients, staff and visitors

Additionally, the geriatric psychiatry staff will assess the need for and provide community education services addressing the needs of individuals in the later stages of life. These educational services may vary dependent on the community needs but are focused on mental health issues of general interest to the residents of our community. In-services training will be available for other agencies working with the geriatric population or who would like more information in identifying and managing psychiatric illness.

Treatment Framework

An intensive, clinically therapeutic program is developed and adheres to all state, federal and JC standards. The individual program needs are identified following a comprehensive bio-psycho-social spiritual assessment of the patient, family, and environment. The assessment is completed on admission by a licensed and credentialed interdisciplinary team that has significant psychiatric and geriatric expertise. The team is lead by a board certified or eligible psychiatrist who admits the patient, directs the interdisciplinary treatment planning and review, and is on call for the program per stated requirements.

A comprehensive diagnostic workup is a major contribution to the therapeutic understanding and outcomes for the patient, family, and providers. The complex interplay between psychiatric, medical, neurological, social, cultural and developmental issues make patient diagnosis and treatment a major challenge for which the diagnostic assessment provides a conceptual framework. All assessments result in an individualized interdisciplinary treatment plan targeting crisis stabilization and/or short-term treatment goals. The interdisciplinary team delivers full schedule of active individual, group, and family programming. Therapeutic modalities are psychotherapeutic and/or psycho educational.

All patient care is provided by an interdisciplinary team under the direction of a psychiatrist. In order to address the mental health needs, the following disciplines will comprise or support the program:

- Medicine (including psychiatry)
- Nursing (RN's, LPN's, Nursing Assistants)

- Social Work
- o Recreation/Activities
- o Occupational Therapy
- o Physical Therapy
- o Psychology
- o Pastoral Services
- o Nutrition
- o Pharmacv
- o **Laboratory**
- Special Procedures (EKG, EEG, Radiology)

Admission Criteria

The geriatric psychiatry program admits senior adults 65 years and older who require an inpatient level of care and have a primary psychiatric DSM- IV TR diagnosis. An inpatient level of care is required if:

- Outpatient or partial hospitalization has not met patient outcome criteria.
- The patient is in actual or potential danger to self or others that cannot be managed at a less intensive level of care.
- The patient requires 24-hour nursing care due to disorientation or impaired reality-testing.
- The patient requires ongoing clinical supervision for medication management.
- The patient requires a differential diagnostic assessment that requires clinical supervision and medical/psychiatric tests which cannot be provided on an outpatient basis.

The unit accepts voluntary or involuntary patients. Diagnostic criteria can be found in the DSM- IV TR and includes:

- Mood disorders
- Delirium, dementia and other cognitive disorders
- Schizophrenia
- Delusional disorders
- Psychotic disorders
- Somatoform disorders
- Primary psychiatric diagnosis with a secondary psychoactive substance abuse disorder

Exclusionary Criteria

Each patient will be individually assessed as to appropriateness for admission. In all presenting cases of apparent mental illness in the elderly, a diligent search for an underlying medical disorder is necessary. Patients must be medically cleared prior to admission. Medical acuity levels must be compatible with active participation in the therapeutic milieu to yield positive psychiatric outcomes.

Exclusionary criteria includes:

- Primary medical diagnosis.
- Primary chemical: dependency diagnosis.
- Level of orientation and/or alertness incompatible with utilizing the therapeutic milieu.
- Sensory and/or mobility deficits that preclude optimal program utilization.

Discharge Criteria

The interdisciplinary team, under the direction of a board eligible or certified psychiatrist, makes discharge recommendations based on the individual outcomes of the patient and family. The following are general guidelines:

- The presenting symptoms and problems requiring hospitalization have stabilized or remitted.
- The stabilization and/or remission of said symptoms and problems is compatible with a less restrictive level of care.
- Family or caregivers have a safe, consistent environment for the patient and will comply or assist the patient with the aftercare plan.
- The discharge plan is complete, understood by the patient, family and referral treatment providers.

Admission Process

A complete assessment determining the most appropriate level of care, coordination of benefits and services is completed on all patients. Patient assessment begins prior to admission. The physicians, nurses and other clinical staff will perform initial patient assessments according to established criteria. Information gathered in the admission assessment will be analyzed and patient needs or problems will be identified and prioritized. Referrals and intakes are reviewed and admitted by the Medical Director or attending physician.

The patients may be admitted to the unit directly after eligibility has been established based on admission criteria. Any privileged psychiatrist may admit to the program. The admission process on the unit is supervised by a registered nurse who determines the presenting needs of the patient prior to delegating his/her care to a nursing staff member, who provides orientation and support. The registered nurse will initiate and individualize the plan of care for the patient and family/significant other. During the admission process, the nursing staff provides information and explanations to patients and/or families.

During the first 72 hours of admission, interdisciplinary clinical assessments are completed and laboratory results and observations are recorded in the medical record. Assessment interpretations are combined with initial information, creating the foundation of the individualized treatment plan. The entire clinical team meets within 5 days to identify problems and design a Master Treatment Plan. Program specific standards exist for the scope of assessment for each discipline.

Diagnostic Assessment

Assessment of the geriatric population is complex due to the interrelationship of psychological, biological, sociological and spiritual factors. The interplay of physiological changes in normal aging, situational or endogenous psychiatric illness and/or coexisting medical problems requires a comprehensive, multidimensional interdisciplinary assessment.

Assessing geriatric individuals requires skill, patience and a thorough knowledge of the aging process. It requires knowledge of universality of aging, its progression and the irreversibility of its effects. A comprehensive assessment will include the individuals adaptive style regarding health problems, functional capacity, cognitive functioning, support systems, living situation, economic situation, recent life events and disease versus illness.

Components of the comprehensive assessment will include: physical assessment, psychiatric history, functional ability, mental status, cognitive impairments and family/support systems. These components will be assessed through specific discipline assessments.

Physical Assessment

The assessment of the patient's physical needs is reflected in a comprehensive medical history and thorough physical examination. This is performed by a board certified or board eligible physician who has an understanding of the age-specific complexities within the first 24 hours after admission. A detailed education history and appropriate laboratory testing also provides basic data on patient's physical status.

Nursing Assessment

A comprehensive nursing assessment is performed on every patient within 8 hours of admission. The nursing assessment includes mental status review, systems review, suicide/self harm assessment, drug/alcohol history, activities of daily living, nutrition and education needs. Based on assessment information, the RN will formulate the initial treatment plan in collaboration with attending physician.

Psychiatric Evaluation

The attending psychiatrist will examine each patient within 24 hours after admission. The physician will state reason for admission, mental status and describe current psychiatric illness. The psychiatric evaluation will identify DSM-IV TR diagnosis Axis I-V, preliminary treatment plan, special management issues and anticipated discharge plan.

Psychosocial Assessment

The psychosocial assessment is completed on each patient within 72 hours of admission, it is performed by program Social Worker. The assessment includes family history and current relationships, brief history of previous psychiatric addiction problems, home environment, religious and cultural background, developmental history, military service, educational and vocational history, financial status, legal history and general environment social and peer/group influences. A detailed

assessment of home environment which includes relationships, caretaking roles, safety and physical barriers will assist in discharge planning. Information should be obtained from patient, family and/or caretaker, the social worker will formulate treatment recommendations and discharge plan based on assessment data.

Recreational/Activity Therapy Assessment

The activities therapist performs an activities/functional assessment within 72 hours of admission. The assessment includes a patients' past and present skills, leisure interests, physical abilities and limitations, social support systems and coping skills.

Nutritional Assessment

The hospital dietician will perform a nutritional assessment of all patients. This assessment will include dietary preferences and nutritional needs, including potential food/drug interactions.

Physical Therapy Assessment (as indicated)

A physical therapist will assess the patient's mobility, motor function and ability to perform activities of daily living upon written order of the attending physician.

Psychological Services

Psychological testing will be available as needed to provide testing of functioning, personality and/or development for the purposes of treatment planning or discharge planning. Psychological testing will be ordered by the attending physician, completed by appropriately credentialed professional, and the results included in the patient's medical record.

Pastoral Services

The geriatric psychiatry program respects the spiritual and cultural diversity of its patients. Spiritual and cultural beliefs and practices will be assessed at admission and conscious efforts will be made to meet the spiritual needs of all patients. Individual pastoral services will be available upon request.

Interdisciplinary Team Overview

An interdisciplinary team is dedicated for a geriatric psychiatry program. The clinical staff encompasses diverse disciplines such as mental health, education, medicine, physical/occupational therapy, nursing, recreational and/or chemical dependency. Staff must possess the appropriate academic degree licensure and credentials experience as defined by the job description and applicable state regulations.

The goals of the interdisciplinary team are to:

- provide a milieu that enhances communication about unit, patient and family issues:
- offer mutual support while enhancing the role of each discipline and to encourage education and training.

The interdisciplinary team has an effect on patient's greater well being than the sum of individual parts. They retain their professional roles while learning other skills and share unit responsibilities in a way that is not confined to traditional boundaries.

Interdisciplinary Team Job Function

The geriatric psychiatry program is staffed by an interdisciplinary team that is experienced, licensed and credentialed in psychiatry and/or geriatrics. The program maintains a sufficient number of qualified professionals to provide care for patients' safety on a 24-hour basis, 7 days a week. Permanent staff are assigned full or part-time to the program. Adjunctive staffs devote selected hours to the program. Consulting staff do specialized testing on a physician order. The job functions are as follows:

- The Medical Director leads the team. He/she approves each admission, provides a psychiatric assessment, history and physical and psychopharmacology evaluation. In collaboration with interdisciplinary team, develops, implements and reviews the interdisciplinary treatment plan. Ongoing medical management and emergency oncall work are other essential job functions. The Medical Director is a liaison between the program team and other members of the medical staff and works closely with program administration. The Medical Director represents psychiatric attending staff with hospital administration regarding medical staff issues. The Medical Director has responsibility for Physician Quality Improvement activities.
- The Program Director has overall operations responsibility for the program. The PD brings significant operational expertise to his/her management of the hospital's psychiatric continuum of care. He/she is accountable for administrative coordination of the program including program development and effective implementation, fiscal responsibility and supervision of staff.
- The Nurse Manager works with the Program Director to deliver quality nursing care that is consistent with program mission and philosophy. The Nurse Manager assesses, plans, implements, and evaluates all aspects of care provided to patients. He/she provides staff supervision, treatment planning coordination, and develops policies/procedures. The Nurse Manager is a liaison with attending physicians and works closely with the Medical Director evaluating patient outcomes.
- The Registered Nurse assesses patient needs, plans and implements patient
 activities and evaluates patient's response to interventions. The nurse exhibits
 leadership in coordinating treatment planning for his/her assigned patients. The
 RN is responsible for safe management of the unit and ongoing effectiveness of
 the therapeutic milieu. The RN is an active participant in the program treatment
 modalities.

- The Nursing Assistant performs various nursing and clinical tasks under the direction and supervision of the Registered Nurse.
- The Social Worker is responsible for psychosocial assessments, discharge planning, group and individual therapy. The social worker is an active participant in treatment planning process and promoting a therapeutic milieu.
- The Activities Therapist is responsible for assessing patient's functional ability and leisure interests. He/she participates in treatment planning, group and individual treatment.
- The Clinical Psychologist will be licensed by the state and privileged by medical staff. He/she will provide psychological testing and consultation as requested by the attending psychiatrist.

Treatment Planning/Staffing

Treatment planning staffing occurs daily with all members of the team and reviews the previous day's care and patient response. Interventions are discussed to achieve patient and team goals. Clinical program staff develops and evaluate the interdisciplinary treatment plan weekly. Through an active dialogue, the results of the interdisciplinary assessments are formulated by the psychiatrist into a conceptual understanding and problem list to which patient specific goals and discipline specific interventions are developed to assist the patient in achieving those goals prior to discharge.

The patient and/or family are an integral part of the treatment planning process. They actively participate in the formulation of the treatment plan goals based on their understanding of the reason for admission. Their progress related to achieving treatment goals is discussed with them routinely. Treatment plan interventions and goals are revised based on patient response.

Milieu

The goal of the milieu is to provide a safe environment that is supportive to the geriatric adult and minimizes stress. Careful attention is paid to the environmental stimuli so that the pace of the unit, the level of noise, the quality of human interaction, the use of music, television, seating arrangements, designated quiet space, the timing of meals, and group therapy are carefully coordinated to maximize interaction at manageable levels. The milieu takes into account the particular psychosocial problems of aging. The staff are trained to be sensitive to the balance of dependence versus independence and promote independence whenever possible. The dignity and self respect of the geriatric patient is stressed. The physiological changes of aging with regard to vision, hearing, speech, mobility/gait changes and speed of reaction time and medication sensitivity are incorporated into the milieu design.

Group Schedule and Descriptions

The use of groups is an effective method of providing psychological and social support to the geriatric adult. Treatment themes for this population include fear of loss of independence, isolation and loneliness, helplessness, maintenance of self esteem, physical and mental impairment, fear of pain and suffering, abandonment of caretakers and fear of death.

Several modalities and approaches are successful with this population. The interdisciplinary team delivers a rich combination of groups to maximize changes in cognitive, emotional, life skill, leisure, relationships, activities of daily living and coping strategies.

The program schedule is an integral part of the patient's treatment and is individualized based on individual needs. Patients are encouraged to participate fully. Special needs of the geriatric patient are accommodated. Some of the core elements of the group schedule would include the following:

Group Therapy allows patient to communicate and resolve emotional difficulties. Patients share ideas, thoughts, feelings, problems and examine how their behavior/response affects themselves and others. Patients learn new ways to communicate more effectively with others. Group therapy occurs daily.

Cognitive Therapy is an effective modality with geriatric patients. It is time limited, active, directive and interpersonally interactive. It is stylistically more comfortable, reassuring and encouraging for the geriatric adult. Cognitive therapy is present oriented, goal and problem oriented. It allows goals to be broken down into manageable steps. It facilitates the achievement of tangible results. Patients learn to reverse their negative cognitive thoughts. The patient learns techniques to rethink adaptively, thus alleviating depressive and anxious symptoms and promotes self-esteem building.

<u>Didactic Therapy</u> is utilized to promote development of symptom identification, coping skills and improved functioning. The emphasis is on basic skills or knowledge that can be learned and transferred to community living.

<u>Health Education and Health Maintenance</u> is provided in group or individual setting with purpose of informing, educating and motivating the patient to adopt personal lifestyles and nutritional practices that promote optimal health.

<u>Family/Marital Therapy</u> is utilized to determine family support and interaction. Family therapy promotes modifying interaction patterns within the family that undermine reality development and independence of the geriatric family member. Family therapy is frequently necessary to deal with issues such as accepting the illness of an aging parent, caring for the patient after discharge, repairing a damaged marriage or help in successful rehabilitation.

<u>Grief and Loss Group</u> focuses on stages of loss. Loss is among the most prominent issues discussed with the geriatric adult. It is a major developmental task to find resolution for the inevitable bio-psycho-social losses associated with this stage of life cycle.

<u>Leisure Therapy</u> assists patients in identifying and developing healthy leisure activities through recreation. Recreation motivates and encourages fun with old/new interests and encourages wellness.

<u>Movement Group</u> stimulates alertness, provides an acceptable outlet for energies or maintains range of motion, strength and general endurance.

<u>Occupational Therapy</u> works with the patient on individual tasks in order to improve functional ability, validation, communication, organizational skills, ability to follow directions, builds self esteem and provides opportunity for self expression.

<u>Reminiscence Group</u> focuses on recalled memories in a free flowing or structured format. The purpose includes image enhancement, problem solving and self understanding. It also allows the formulation of common bonds among peers on these shared experiences.

<u>Art Therapy</u> provides a means to express one self though medium. Art work can help patients express feelings or thoughts they cannot express, overcome fears, identify conflicts and/or reveal personality. It provides skill building, expression and leisure development alternatives.

<u>Medication Group</u> educates patients about medication, its purpose and benefits, side effects and complications of medication abuse. Patients are assessed for understanding and motivation to comply with medication regiment. Patients learn techniques to recall medication dosage and administration times. Families are included in medication education.

<u>Discharge Group</u> assists in identifying and concretizing after care goals. It provides support to patients who are transferring to assisted living situations.

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DATE: 08/18/09 @ 0957 USER: FINTAC	!							South	Shore E SYCHIAT	South Shore Hospital ABS LIVE* PSYCHIATRIC DIAGNOSIS	ABS Li	, S									P. P.	PAGE 6
VZRSICM SORT: YES SUB PALOR SORT: DIS DISPOS MYNOR SORT: PT STATIS	SOB FIELD)	805	SUB FIELD2					DRG/APG	STANDA	DRG/APG STANDARD REPORT FORMAT COMPILED 08/17/09	IT FORM	AT					ļ F	TYPE: PATIE	NT STA	PATIENT STATISTICS	. .	
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25 VERSION 25 (cont.) XPSY 65 XFER TO PSYCHIAT ER EMERGENCY ROCH IN INPATIENT INO OBSERVATION PAII				2 1. 5	2	19 2			9 1 2		6 E S	8.7 0.0 1.7	5 1 0.6	0.6085	11332.96 4332.96 6833,50	30396.00 7130.00 7789.00	-19063.04 -2797.04 -955.50				1 8 1 2	
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DATE: 08/18/09 @ 0957 USER: FINTAC									South	Shore	South Shore Hospital ABS LIVE*	ABS LI	VE*							, n.	PAGE 7
VERSION SORT: YES MAJOR SORT: DIS DISPOS MINOR SORT: DT STATIS	SUB FIELD!		SUB FIELD2	1.02					DRG/AF	S STANE	DRG/APG STANDARD REPORT FORMAT COMPILED 08/17/09	T FORMS	5						TYPE: PATIENT STATISTICS	TISTICS	
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26 VERSION 26 (cont.) HOMN 01 HOME, DISCHG TO N																					
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OTH 05 XFER OTHER ER EMERGENCY ROCH IN INPATIENT					ı		7 7		2.1			0.6	3.0	7 7	0.7254	702.83	3645.00	-2942.17			1
OTH OS XFER OTHER TOTAL	31	e e	34	39	-	7	"		"		1	1 50	1 0.2	"	0.7254	5881.69	9797,00	-3915.31		~ 	~
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STH 02 KFER SHT-TRN HOSP IN INPATIENT INO OBSERVATION PATI					88 2	۳	11 2		111			3 8	8.9 1.6	6	1.0904	90047.17 1541.10	258286.42	-178239.25		4.4	7
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XPH 65 XFER TO PSYCH HOS ER EMERGENCY ROOM IN INPATIENT					~ ~							- m	3.0	-	0.6769	181.00	1756.00 6396.50	-1575.00		***	
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DATE: 08/18/09 @ 0957 USER: FINTAC							้ เพื่อ เพื่ เพื่อ เพื่อ เพื่อ เพื่ เพื่ เพื่ เพื่ เพื่ เพื่ เพื่ เพื่	outh sh PsYC	South Shore Hospital ABS LIVE* PSYCHIATRIC DIAGNOSIS	pital Al : DIAGNO	SIS				: - 				1 to 1	PAGE 8
VZRSION SORT: YES MAJOR SORT: DIS DISPOS MINOR SORT: PT STATUS	SUB FIELD1	4 800s	SUB PIKID2		:		מפ	COM	DRG/APG STANDARD REPORT FORMAN COMPILED 08/17/09	REPORT 8/17/09	FORMAT	!	:				TIPE: PATIENT STATISTICS	TATISTI	S	
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26 VERSION 26 (cont.) XPSY 65 XFER TO PSYCHIAT																				1.
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26 VERSION 26 TOTAL				224	151	375	14 306	38	17	226	3 140.	2263 140,3 296	23.3161 20	626612.68	23.3161 2626612.68 6297964.97 -3671352.29	-3671352.29	E	2 175		195
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DATE: 12/03/09 @ 1104 USER: FINTAC	104					South Shore Hospital ABS LIVE* PSYCHIATRIC DIAGNOSIS	n Shore Hospital ABS L PSYCHIATRIC DIAGNOSIS	S LIVE*			PAGE 1
PSYCH HAJOR SORT: DIS DI MINOR BORY: PT STI ACCOUNT SORT: VALE VERSION SORT: TES	PSYCH DIS DISPOS PT STATUS NAME	GUB' FIELD.	SQLEIT SQS	25		DRG/ADG STAMDARD REPORT FORMAT PATIENT STATISTICS STOP PRINT AFTER	E STANDAND REPORT PATIENCS STOP PRINT	NO REPORT FORMAT ITATISTICS STOP PRINT AFTER TOP:		COMPILE STATUS: COMPILED STATUS: 12/03/09 1043 STOPPED: 12/03/09 1059	· · · .
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DATE: 12/03/09 @ 1104 USER: FINTAC							ŀ	So	South Shore Hospital ABS LIVE*	Shore Hospital ABS L PSYCHIATRIC DIAGNOSIS	tal ABS	LIVE*			:						PAGE 2
VERSION SORT: YES SUB # MAJOR SORT: DIS DISPOS MINOR SORT: PT STATUS	SUB FIELD1	g g	SUB FIELD2	8				DRG	DRG/AFG STANDARD REPORT FORMAT COMPILEO 12/03/09	S STANDARD REPORT COMPILEO 12/01/09	PORT F0	RMAT						TYPE: PATIENT STATISTICS STOP PRINT AFFER TOP:	TATIST: TOP:	្រ	
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(26) HOH O) HOME SELF-CARE																				ADVIT ELVER	LUEK
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(23) SNF 03 XFER SNF IN INPATIENT				53	1 24	53			53		316	5.3	51	1.0864	348299.74	1048322.50	-700022.76			5	,
7 (23) SNF 03 XFER SN TOTAL	۲	25	•	,	2	2			 :			1								;	<u>'</u>
1			ı	-	ł	`			2		316	5.3	51	1.0864	348299.74	1048322.50	-700022.76			20	Э

DATE: USER:	DATE: 12/03/09 @ 1104 USER: FINTAC									South	South Shore Hospital ABS LIVE*	Hospi	Shore Hospital ABS L PSYCHIATRIC DIAGNOSIS	S LIVE							PAGE	۳
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	INO OBSERVATION PATIENT				ı	- I	·	- -	ļ	' -		ļ	1						0 -2121.00		c. ⊷	
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Criterion 1110.230 - Alternatives

Four alternatives were considered to determine the best way to provide Psychiatric services to our community. They were: Do Nothing; Joint Venture with an existing provider; Develop a larger unit in a new building; or develop a 15 bed unit in existing Medical/Surgical space.

Alternative #1 – Do Nothing

This alternative was rejected for a number of reasons. First was the fact that it has become much more difficult to find a facility where these patients could be admitted for treatment of their Psychiatric illness. Several of the Psychiatric units in the City of Chicago and the surrounding suburbs have been closed or downsized (University of Chicago and Michael Reese Hospitals), which has increased the volumes at the remaining facilities. In attempting to place these patients seen in our Emergence Room, it has become very difficult to find a facility within a reasonable distance from their community. Frequently these patients have other Medical needs, which we can address, but we have difficulty finding a facility to address their psychiatric illness. We have included letters from providers in our area regarding the difficulties they are having in finding an inpatient facility to treat their patients.

The State's budgetary problems have also increased the need for inpatient services in our community as additional State operated beds are closed.

There is also a growing shortage of beds directed towards the treatment of geriatric psychiatric patients. Our Community is comprised mainly of elderly individuals, many of whom are in need of psychiatric treatment. Treating the elderly is going to be our main goal with this project. To do nothing only leaves these individuals in our service area with nowhere to go for treatment. As our population continues to age, the problem will only become worse.

Alternative # 2 – Joint Venture

The applicant was unable to find a joint venture partner. Many providers are discontinuing this service or are not interested in increasing their volumes because of the low reimbursement. This leaves us no option but to establish this service at our facility on our own.

Alternative #3 – Larger Unit with New Construction

Our analysis of the needs of our community indicated that the demand for this service is growing as the population ages. However, a facility our size has limited resources and using existing space for a smaller unit at about half the cost of a new building was a better use of our resources. This strategy leaves us the option to reevaluate the needs of the community at a future date and still build a new building if it is determined the needs of the community can support the investment.

Alternative # 4 – Remodel existing Medical/Surgical space for the proposed 15 bed unit.

This alternative is the most cost effective for meeting the needs of our community at this time. With this alternative, we will be remodeling medical/surgical space that is currently staffed and operational, but needs remodeling to meet the requirements of a psych unit. This alternative is half the cost of new construction and provides easy access to all the other support departments of the Hospital.

SIZE OF PROJECT

The State norm for AMI beds is 586 GSF/bed, while the proposed unit calls for 520 GSF/bed. While the GSF per bed is less than that state norm, the psych management company (Horizon Health) we have hired to manage the unit believes this amount of space is very adequate or a 15-bed unit including all the activity, treatment and staff rooms required for an effective psych unit.

The use of existing space to house this proposed unit is the least costly alternative available, and the best use of the space within the hospital. This space was designed as bed space and using it for another purpose would be inefficient.

ATTACHMENT 13

Criterion 1110.234, Size of Project, Project Services Utilization Projections

A total of 1,440 patients per year have been identified by referral letters from area physicians, plus an additional 700 patients have been identified from hospital records of patients treated for medical conditions with underlying psych diagnoses. Copies of the referral letters are in Attachment 20 and internal reports are shown in Attachment 11.3. The expected average length of stay is based on the program manager's estimate.

	YEAR 1	YEAR 2
Patient Days:	3,490	4,645

Based on the referrals, the program is expected to reach target occupancy by the end of the first full year. The patient day estimate for the first year allows for admissions to increased during the year.

Attachment 14

Section VII - Category of Service - Review Criteria

A. Planning Area Need:

Category of Service	No. of Beds	HFSRB Need	Part 1100 Standard
		55	85%
Acute Mental Illness	15	ວວ	0070

B. Planning Area Need- Service to the Planning Area Residents:

The service is proposed to meet the needs of patients in our Planning Area. Attachment 11.3 is a report of patients treated at South Shore for Medical Conditions with underlying psychiatric diagnosis. Over 700 patients were treated in 2008 and the trend continues through 2009. Those patients are area residents.

Attachment 19.1 is a summary of the zip codes for South Shore Hospital patients with a psychiatric diagnosis. Over 75 % of the patients are from the 6 zip codes that are the Hospital's primary service area. Attachment 19.2 is the complete zip code list of those patients for 2009.

Letters of support from elected officials, nursing homes and others are included as Attachment 19.3. Those letters confirm the need for a targeted inpatient geriatric AMI unit at South Shore Hospital.

Referral letters from physicians in the Planning Area are also included in Attachment 20.

South Shore Hospital Summary of Patients with a Psychiatric Diagnosis by Zip Code For the Year Ended December 31, 2009

	Number of
Zip Code	<u>Patients</u>
Hospital Primary Service Area:	
60617	86
60619	20
60649	399
60620	7
60637	6
60628	26
Totals	544
Other Zip Codes	157
Totals	701

ATTACHMENT 19.1

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٠	(27) 60617 ER EMERGENCY ROCM IN INPATIENT INO OBSERVATION PATIENT (27) 60617 TOTAL		ē 9	38	۲	16 12 5 5	Q Q 8	25 21 5 81		22 14 4	E 2 1 6	2 2	İ	25 207 8 8	1.8 13.1 3.2	20 5 5	1.6209	10255.87 241835.89 9753.03 261844.79	21180.50 717592.50 20951.92	10924.63 10-475756.61 2 -11198.89 2 -497880.13		2 2	30	15 15 19
	(26) 60619 ER EMERGENCY ROOM IN INPATIENT INO OBSERVATION PATIENT					,	·	31 31 5	+	12 26 5	7	-		12 237	9.3	30 4	1.0952	4581.46 279755.54 6199.04	11698.50 766064.00 29905.00	0 -486308.46 0 -23705.96		-	6 0 N	2 11 2
۲	(26) 60619 TOTAL		7	21	٩	6 30	18	48		43	4	-		255	٦.6	40	1.0952	290536.04	807667.50	0 -517131.46		1	32	15

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H K C	VERSION SORT: YE MAJOR SORT: ZIP MINOR SORT: PT (VERSION SORT: YES HAJOR SORT: ZIP MINOR SORT: PT STATUS	SUB FIELD)		SUB FIELD2	(ELD2					"	ORG/API	G STAN COMPII	DRG/APG STANDARD REPORT FORMAT COMPILED 02/08/10	EPORT	FORMAT						F W	TYPE: PATIENT STATISTICS STOP PRINT AFTER TOP:	សួ	
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	(26) ER IN INO	(26) 60621 ER EMERENCY ROOM IN INPATIENT INO OBSERVATION PATIENT	PIENT				18 1	21	39 6		20 1				260 1	6 2.5 0 7.5 1 3.7	5 2 5 37 1 1	1.0938	1940.26 18 288875.74 102.80		6764.00 739243.59 1223.50	-4823.74 -450367.85 -1120.70		181	212
ω	(2	(26) 60621 TOTAL		8 57	5	10	19	27	46	1	26	E		l	267	7.0	6	1.0938	8 290918.80	,	747231.09	-456312.29	 	%	56
<u>ov</u>	(23 17 (23	(23) 60619 IN INPATIENT (23) 60619 TOTAL	.	9 109	71 6	13	25	18	£ £	- -	[F 4	- -			146	4 4	8 [8 £ £	0.8862	134276.91	'	317941.50	-183664.59		2 2	-] -
	(26) ER IN IN	(26) 60628 ER EMERGENCY ROCM IN INPATIENT INO OBSERVATION PATIENT	TENT				122	21 1	33	10 70 01	22 22				296 296 3	"		1.1189	3 267		10467.50 850388.99 12445.50	-6911.73 -582830.99 -12189.62		100	23
01		(26) 60628 TOTAL	10	0 23	σo σs	'n	15	76	41	~	29	1 0	-	1	305	5 10.3	3 35	1.1189	7 271369.65	ı	873301.99	-601932.34		1,5	24
	(23 IN	(23) 60637 IN INPATIENT					13	36	4 1		8	, m			176	6.5.9	4.	0.8421	71 218752.17		302399.00	-83646.83		9	-
11	(2	(23) 60637 TOTAL	111	1 69	9 10	56	15	26	41		33	. w		1	176	, v,	4	0.8421	71.22.17	1	302399.00	-83646.83		2	
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71		(26) 60637 ER EMERGENCY ROOM IN INPATIENT (26) 60637 TOTAL	41	5. 53	3 12	22	5 11 16	4 11 11	9 22 31	7 7	15		7 - 1 2		160	2.6 0 8.3 1.7	6 5 3 21 1 26	0.9254	4161.33	ı	9611.00 279472.05	-5449.67 -130773.31		9 19	~ ~
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VERSI(MAJOR MINOR	VERSION SORT: YES SUB F. MAJOR SORT: 21P MINOR SORT: PT STATUS	SUB FIELD1	,	SUB FIELD?	2013					Ř	G/APG C	STAND	DRC/APC STANDARD REPORT FORMAT COMPILED 02/08/10	17 FORM	IAT						TYPE: PATIENT STATISTICS STOP PRINT ATTER TOP:	l s	
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	(23) 60636 IN INPATIENT					9	61	25		25				74	1.0	52	0.7343	53785.85	101290.00	-47504.15		25	
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·	(26) 60419 ER EMERGENCY ROCH IN INPATIENT INO OBSERVATION PATIENT					1 13	6	19	- 1	ا ،	2 2	7 7		167 1	2.3 10.9 2.2	1 19 1	1.0829	455.06 146376.09 886.00	1221.00 523017.50 13738.00	-765.94 -376641.41 -12852.00		82 17	1 11 1
17	(26) 60419 TOTAL	1.1	24	15	11	14	ω	22	-	7	12	2	•	171	10.1	2.1	1.0829	147717.15	537976.50	-390259.35		ا م ا	12
	(23) 60628 In Inpatient					ر]	25	22	-	8	-			95	3.4	22	0.8311	83580.62	232457.50	-148876.88		22	
18	(23) 60628 TOTAL	18	87	22	21	۲	15	22	-	20				35	3.4	22	0.8311	83580.62	232457.50	-148876.88	 	22	
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20	(26) 60633 ER EMERGENCY ROCH IN INPATIENT INO OBSERVATION PATIENT		S	-	6	m m r	2 2 2	15.	- 1.	3.6	= n :	1 .		E 60 4	1.4	14	1.2345	315.00 124131.98 8506.00	1			8 - 2	8-1
	(26) 60620 ER EMERGENCY ROCM IN INPATIENT	;	;		:	m	7 2 5	1 B B 1	' 1	000	5	-		54 8	1.4	10	0.6837	606.00	282967.54 4879.50 125424.50	-4273.50 -4273.50 -48185.67		12 7 7	6 45
77	(26) 60620 TOTAL	21	E	24	36	α,	2	13		7.1		-		62	4.6	12	0.6837	77844.83	130304.00	-52459.17		12	9

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VERSI MAJOR MINOR	VERSION GORT: YES HAJOR SORT: 21P MINOR SORT: PT STATUS	SUB FIELD!	SCOR	SUB FIELD2	, a				ä	RG/APG	SSTANI	DRG/APG STANDARD REPORT FORMAT CCMPILED 02/08/10	FORHA	1					H 49	TYPE: PATIENT STATISTICS STOP PRINT AFTER TOP:	ISTICS P:	
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	(23) 60620 IN INPATIENT						9 1	1.7	1	<u> ۳</u>			54 2	2.6 17	0.8271	i	45912.97	112124.50	-66211.53		17	_
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	(23) 60615 IN INPATIENT					σ		-11	16	۱ ،			50 1	71 0.1	0.7401	1	37729.74	65598.00	-27868.26		71	
23	(23) 60615 TOTAL	23 1	127	40 4	46	σ,	8 1	17	16	-			50 1	1.0	0.7403		37729.74	65598.00	-27868.26		17	
	(27) 60619 ER EMERGENCY ROOM IN INPATIENT				_	m vo	4 %	<i>د</i> ه	د ء	2			8 6	6.3 2	6068.0		4119.16 88018.57	10516.00	-6396.84			6 4 2 2
24	(27) 60619 TOTAL	24	80	21 3	36	ا ب ا	1 1	 S1	 []	7	1	 	61 6	.9 10	0.8909		E7.7£129	147172.00	-55034.27		1 10	4
	(23) 60644 IN INPATIENT				'	2 13	·	15	14	-			40 0	0.9 15	5 0.6473	ł	30285.94	49049.50	-18763.56		15	
25	(23) 60644 TOTAL	25 1	128	50 5	99	2 13		15	14	-			6 0	0.9 15	5 0.6473	ļ	30285.94	49049.50	-18763.56		1.5	
	(23) 60639 IN INPATIENT				- 1	15		15	15				45 1	1.0 15	5 0.7683		36240.24	54206.00	-17965.76		15	
26	(23) 60639 TOTAL	26 1	124	42 5	59 15	2	"	15	15		1	<u> </u> 	45 1	1.0 15	5 0.7683		36240.24	54206.00	-17965.76	1	15	v
	(23) 60629 IN INPATIENT				11		1	15	15				45 1	1.0 15	5 0.7626	ŀ	32514.45	59491.50	-26977.05		15	2
27	(23) 60629 TOTAL	27 1	126	45 4	48 11		4	15	13	1		 	45 1	1.0	5 0.7626		32514.45	59491.50	-26977.05	 	15	
	(26) 60643 ER EMERGENCY ROOM IN INPATIENT INO OBSERVATION PATIENT	<u>+</u>				241	1 9	3 10 1 1	3 1	47			3 2 61 6	2.0 2 6.4 10 2.3 1	2 0 1.0066		1228.14 72118.74 443.00	2964.50 149642.50 7449.00	-1736.36 -7523.76 -7006.00			2 2 1
28	(26) 60643 TOTAL	28	73	25	24	٠,	r	14 1	6	7	1	 	65	5.5	3 1.0066	į	73789.88	160056.00	-86266.12			1 0
	(23) 60653 IN INPATIENT] 	60	9	14	13	1			53 2	2.7 14	4 0.7125		43169.91	111761.50	-68591.59		"	13 1
29	(23) 60653 TOTAL	29	96	35	29	60	9	14	13	٦		[53	2.7 14	4 0.7125	ł	43169.91	111761.50	-68591,59		"	13 1

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VERSIC HAJOR HINOR	VERSION SORT: YES SUB MAJOR SORT: ZIP MINOR SORY: PT STATUS	SUB FIELD1	E S	SUB FIELD2	2				DRC	S/APG S	TANDAR	DRG/APG STANDARD REPORT FORMAT CCMPILED 02/08/10	T FORM	TX.						TFPE: PATIENT STATISTICS STOP PRINT AFTER TOP:	TATISTIC:	S	
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	126) 60644 ER EMERGENCY ROOM IN INPATIENT				1	= =	11		7 01	-			100	1 2.4		0.8656 5	67.00	1139.00	-1072.00	:		1 11	
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	(26) 60608 ER EMERGENCY ROOM IN INPATIENT INO OBSERVATION PATIENT				2	1 2 1	H 01 C1			yo .			99 13	1.0	2 2 2 2	2.2174 13	360.51 137694.18 6174.87	875.50 339032.50 12378.00	-514,99 -201338.32 -6203.13			1 2 1	4 11
31	(26) 60608 TOTAL	31	,	16 1	16	1 0	12	1	۳ ا	° ا	1	1	103	14.4	-	2.2174 14	144229.56	352286.00	-208056.44		 	1 -	1 20
	(27) 60637 ER EMEGENCY ROOM IN INPATIENT				, , ,	5 2	L 4		សក		-		7 25	3.3	3 1.0	1.0305	2309.45	8228.50 42850.50	-5919,05			wm	
32	(27) 60637 TOTAL	32	74	51 5	52 6	9	11		· 00	5	7	!	32	5.4	9	1.0305	28383.57	51079.00	-22695.43		 	ا م	2
	(26) 60636 ER EMERGENCY ROCH IN INPATIENT				.46	261		4 10	2.0	~			4 2 4	1.7	0.,	0.7614	496.00	4123.00	-3627.00			4.0	
33	(26) 60636 TOTAL	33	99	43 5	50 4	4 6	10		89	7			46	6.0	8 0.	0.7614	33341.65	59098.00	-25756.35			 ≗	
	(23) 60608 IN INPATIENT					10	10	1	65	-			45	3.8 10	10 0.	0.8340	33159.97	103765.50	-70605.53	_		01	
34	(23) 60608 TOTAL	34	82	44 2	28	10	10	٠, ١	80	۳		 	45	3.8 10		0.8340	33159.97	103765.50	-70605.53			l ≌	
	(23) 60419 IN INPATIENT				' '	2 8	10		σ,]	۱ ،			53	9.6	10 1.	1.1374	42751.91	134351.50	-91599.59			01	
35	(23) 60419 TOTAL	35	46	2 7.5	23 2	2 8	10	C	6				53	3.9	10 1.	1.1374	42751.91	134351.50	-91599.59		 	! ≘	. <u>-</u> -
, .	(27) 60628 ER EMERGENCY ROOM IN INPATIENT				,,	2 7		21-	2				2 1 17	1.0	, 0 .	0.8543	227.77 42836.35	1553.50 117807.50	-1325.73			. 49	1
36	(27) 60629 TOTAL	36	29	36 2	27 2	2 7		6	1 6			 	. 67	5.6	7 0.	0.8543	43064.12	119361.00	-76296.88	 		_	2

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12 4 E	Version sort: yes major sort: 21P minor sort: Pt status	SUB FIELD1	zin1	SUB FIELDZ	7 0 7				A	RG/APG	STANDA OMPILEI	DRG/ARG STANDARD GEPORT FORMAT COMPILED 02/08/10	T FORM	T.					⊢ • ∞	TYPE: PATIENT STATISTICS STOP PRINT AFTER TOP:	TICS	
			PAT LOS	¥ E	DIF	F COUNT	ĺ	Par EUC	7	BON TRN	, #5	LOS TOT	ij	LOS CEG		AVG	TOTAL REIMBUR	TOTAL	DIFFE		LION— ADULT	ION ADULT ELDER
	(27) 60621 IN INPATIENT INO OBSERVATION PATIENT	PATIENT				5 1	m	80 ↔	4 4	m	1		62 9	1.0	, ,	0.8473	43402.45	95179.00	-51776.55 -6580.98		4-	4
37	(27) 60621 TOTAL	!	37 35	5 34	E.	ا ا س	"	o	3	m	-		•	ı	0	0.8473	44679.07	103036.00	-58356.93		, 2	4
	(23) 60623 IN INPATIENT					m	9	on :	6				27 0	6.3	6	0.6230	19763.04	33886.50	-14123.46		0	
æ	(23) 60623 TOTAL	ļ	39 140	0 56	92	3	٠	6	m			 	2	°	0	0.6230	19763.04	33886.50	-14123.46	 	ļ .	
	(26) 60652 ER EMERGENCY ROOM IN INPATIENT	¥		l.	' 	2 m	m	7 9	1 3 2	~			2 17	1.8 1	1 9	1.4735	551.00	551.00 286134.00	0.00	1	"	و ا
39	(26) 60652 TOTAL	Ì	39	4 23	15	ıΩ	۳	60	1 5	8			31 56	16.5	7 1	1.4735	77923.98	286685.00	-208761.02		-	9
	(26) 60615 ER EMERGENCY ROOM IN INPATIENT	₩.				2	ro.	2 9	0.4	2		<u> </u> 	85 21	1.0	9	0.9256	181.87	2112.50	-1930,63		2 2	7
6	(26) 60615 TOTAL		40	2 32	16	[m	ر ا	 ∞	1 9	8			87 16	18.9	0 9	0.9256	47855.11	212610.00	-164754.89		4	4
	126) 60612 ER EMERGENCY ROOM IN INPATIENT	Ю						1 1	,		-		36 9	1.0	9	0.8184	390.05 41155.34	1059.50	-669.45		1 1	
40	(26) 60612 TOTAL	ļ	41 41	1 39	49		60 60	 [®]	-		-	! 	5	8.5	0	0.8184	41545.39	68198.50	-26653.11		8	
	(23) 60641 IN INPATIENT					8		6 00	D 00				22	1:1	8	0.7306	15719.94	27158.00	-11438.06		65	
6	(23) 60641 TOTAL		42 114	4 64	73	8	, i	 ~	[®]		1		75	* "	0	0.7306	15719.94	27158.00	-11438.06		600	1
	(23) 60409 IN INPATIENT				1	60		80	60				25	0.5	0 8	0.6552	24211.19	35550.00	-11338.81		00	
4	(23) 60409 TOTAL		43 132	2 53	7.5	œ		 [©]	°°		1	!	55	0.5	0 8	0.6552	24211.19	35550.00	-11338.81		8	
	(23) 60202 IN INPATIENT						ъ	6	60				24	0.3	0 8	0.6256	19556.09	28070.00	-8513.91		89	
42	(23) 60202 TOTAL		44 144	4 58	83 83	, 	, 1 _m	 ∞	[∞]	İ			24	°	0	0.6256	19556.09	28070.00	-8513.91			
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VER	VERSION SORT: YES MAJOR SORT: ZIP MINOR SORT: PI STATUS	SUB FIELO1	SU2	SUB FIELD2	ú					DRG/AE	X STANE COMPILI	DRG/APG STANDAAD REPORT FORMAT COMPILED 02/08/10	स्त	IAT					TIPE: PAC STOP PRIN	TIPE: PATIENT STATISTICS STOP PRINT AFTER TOP:	
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	(27) 60616 IN INPATIENT				``	м	-	۲		. 5			38	6.2	9	1.3314	54903.17	114461.50	-59558,33	1	ø
43	(27) 60616 TOTAL	45	64	29 3	32	ı m	· ·	r					BE S	6.2	 °	1.3314	54903.17	114461.50	-59558.33	; - 	
	(27) 60419 ER EMERGENCY ROOM IN INPATIENT					~ £		FF 9					1 48	1.0	9	1.4382	365.54	951.00	-585.46		r)
4	(27) 60419 TOTAL	46	20	26 2	25 (و ا	l 	٠	 	2	1.10	<u>'</u>	6.0	7.6	 °	1.4382	63673.15	147751.00	-84077.85	~ 	۳ ا
	(26) 60827 IN INPATIENT INO OBSERVATION PATIENT	ENT			,,	, r, l	2 1	9 -		¹ •			99 3	3.0	و	0.9851	42446.77 120.99	101651.00	-59204.23 -4511.51		1
ئ. ئ	(26) 60827 TOTAL	47	31	38 3	31	2	ın	7		9			7.1	9.4	9	0.9851	42567.76	106283.50	-63715.74	9	-
	(26) 60651 IN INPATIENT						9	æ	:	o.			36	6.5	و	0.7227	31195.24	49013.50	-17818.26	9	
46	(26) 60651 TOTAL	48	29	49 6	60	l	9	٤		 •]		36	6.5	 °	0.7227	31195.24	49013.50	-17818.26	• • • • • • • • • • • • • • • • • • •	
					1		iu [2		1 2			63	1.0	4	0.8902	32019.65	68588.00	-36568.35	1 2	
42	(26) 60629 TOTAL	49	12	47 4	42	1	5	9		9			64	12.9	4	0.8902	32019.65	68588.00	-36568.35	9	
	(26) 60409 ER EMERGENCY ROCM IN INPATIENT						4	1 5		4 17	p+4		4 E2	1.0	'n	1.6364	688.38 50553.62	2539.00 48607.50	-1850.62 1946.12	44	244
2	(26) 60409 TOTAL	20	80	31 14	145	2	4	9		20 [24	4.7	₂₀	1.6364	51242.00	51146.50	95.50	5	-
	(23) 60652 IN INPATIENT						9	9	·	و			16	0.5	9	0.5811	11603.98	19029.50	-7425.52) vo	
49	(231 60652 TOTAL	51	131	78	90		•	٠	!	9	<u>!</u>		3.6	0.5	٧	0.5811	11603.98	19029.50	-7425.52	 	
	(23) 60612 IN INPATIENT				!	~	~ j	9		9			17	1.2	٠	0.8316	10009.87	24345.03	-14335.16	US .	
49	(23) 60612 TOTAL	52	112	08	64	2	→	٠		و ا			12	1.2	ا و ا	0.8316	10009.87	24345.03	-14335.16	. 9	

DATE: USER:	DATE: 02/08/10 @ 1213 USER: FINTAC									Sout PSYCH	h Shore	South Shore Hospital ABS LIVE* PSYCHIATRIC DIGNOSIS BY ZIP CODE	al ABS S BY ZI	LIVE.								PAGE	65
VERSIC	VERSION SORT: YES HANOR SORT: ZIP	SUB FIRED1		SUB FIELD2	81.02					DRG/A	PG STAN COMPII	DRG/APG STANDARD REPORT FORMAT COMPILED 02/08/10	PORT FO	RMAT						TYPE: PATIENT STATISTICS STOP PRINT AFTER TOP:	ISTICS		Γ
40	201415 11 314100	PAT	۱۶	RANK	DIF	"	COUNT	PAT	EXP B	SPOSITION- HOM TRM	- A	25. E	TOTAL	SOJ SA	CEG EUT	AVG	TOTAL	TOTAL	DIFFS	AGE DISTRIBUTION———— INFNT CHILD ADOL ADULT ELDER	OTION—	T ELDE	e:
	(23) 60426 IN INPATIENT					٠ ا	m	ų.		ب			16	1.4	و	0.8062	12224.57	20983.50	-8758.93		g		Γ
20	(23) 60426 TOTAL	53	111	9,6	85	"	"	, °		ا ا س			1.6	1.	 °	0.8062	12224.57	20983.50	-8758.93		9		
	(27) 60636 IN INPATIENT					- 1	▼	ا م		S			55	12.5	S	0.9074	32238.24	66578.00	-34339.76				8
51	(27) 60636 TOTAL	54	13	46	43	1	4	5	· 	S			55	12.5	« 	0.9074	32238.24	66578.00	-34339.76			•	
	(27) 60620 ER EMERGENCY ROOM IN INPATIENT				,	1 2		Nη	-	2 2			21	3.3	N m	1.6542	224.00 36463.00	1182.00	-958.00		7 7		
52	(27) 60620 TOTAL	55	56	41	33	М	2	ιΩ	-	₹.			23	7.0	5	1.6542	36687.00	95847.00	-59160.00		7	•	
	(26) 60639 IN INPATIENT						v	'n		ۍ .			50	10.3	ა	0.8902	31990.65	53124.50	-21133.85		4		1
53	(26) 60639 TOTAL	56	22	8	53		יה			, ₂ ,]		50	10.3	1 5	0.8902	31990.65	53124.50	-21133.85	 	*		
54	(26) 60473 IN INPATIENT (26) 60473 TOTAL		9	28	37	. " "	" "	: w w		" "	2 2	'	8 8			1.6263	58462.35	112330.00	-53867.65		,	-	un u
	(23) 60633 IN INPATIENT					-	4	5					16	1.4	, v	0.8535	18915.39	37455.50	Ì				,
55	(23) 60633 TOTAL	58	110	09	50 60	"	~	, ,]	~	l m		16	1		0.8535	18915.39	37455.50	-18540.11		"	1 5	1
	126) 60609 IN INPATIENT					2	2	4	!	-			32	9.1	4	0.7676	20984.19	54647.00	-33662.81				
95	(26) 60609 TOTAL	59	33	55	4	7	6	, ~		▼	 	<u> </u>	32	9.1	4	0.7676	20984.19	54647.00	-33662.81			 m	1
	(23) 60660 IN INPATIENT						4	4		4			11	0.8	4	0.6917	7771.13	13831.50	-6060.37			4	
57	(23) 60660 TOTAL	09	129	85	66		4	4		•		1	11	0.8	1 2	0.6917	7771.13	13831.50	-6060,37		 	1 4	1

DATE: USER:	DATE: 02/08/10 @ 1213 USER: FINTAC									Sout	th Shor	South Shore Hospital ABS LIVE* PSYCHIATRIC DIGNOSIS BY 21P CODE	tal ABS IS BY 23	LIVE*	ស							PAGE 10
VERSIC MAJOR HINOR	VERSION SORT: YES MAJOR SORT: 21P MINOR SORT: PT STATUS	SUB FIELD!		SUB FIELD2	1.D2					DRG/A	GOMP1	DRG/APG STANDARD REPORT FORMAT CCMPILED 02/08/10	SPORT FC 08/10	RHAT						1 1 1 1 1	ITPE: PATIENT STATISTICS STOP PRINT AFTER TOP:	
		PAT	 	PANE	#16) "	COODY	PAT	EXP B	ISPOSITION- ECH TRN	- All	E OUT	TOTAL	VAR	CBG OCT	AVG	TOTAL		TOTAL	DIFFS	AGE DISTRIBUTION——— INFNT CHILD ADOL ADULT ELDER	T ELDER
	(23) 60643 IN INPATIENT					-	m	~		2	2		24	2.1	4	1.5713	26996.16	6 82418.00	1	-55421.84	F	
58	(23) 60643 TOTAL	61	104	52	35	-	۳ ا	4	1	~	~	ļ	24	2.1	4	1.5713	26996.16	l	82418.00	-55421.84		
 	(23) 60609 IN INPATIENT					7	2	-		4			12	0.3	4	0.6198	8234.80	16433.50	3.50	-8198.70		
59	(23) 60609 TOTAL	62	141	82	85	7	7	4	' 	7	} 1	[12	0.3	4	0.6198	8234.80	f	16433.50	-8198.70		
	(23) 60120 IN INPATIENT						4	ব		4			12	0.3	47	0.6198	8234.80		14842.50	-6607.70	4	
60	(23) 60120 TOTAL	63	146	83	96		4*	4	' 	-] 	<u> </u>	12	0.3	=	0.6198	8234.80	ŀ	14842.50	-6607.70		
	(27) 60615 ER EMERGENCY ROCM IN INPATIENT						7 7	, 12		1 2			19	2.2	1 2	0.8015	181.00		1015.50 20171.50	-834.50		1
61	(27) 60615 TOTAL	64	30	ιι	87		n	, 		 "	i I		20	9.5	 m	0.8015	11921.25	l	21187.00	-9265.75		-
	(27) 60612 IN INPATIENT					·-	2	, m		2			30	. B	l _m	0.9685	21311.45		37093.00	-15781:55		-
62	(27) 60612 TOTAL	65	42	54	63		~	· E	,	5	-) % 	B.3	<u> </u>	0.9685	21311.45	!	37093.00	-15781.55		-
	(26) 60641 IN INPATIENT						m	m	[m			21	7.2	F F	0.8902	19193.25	•	22708,00	-3514.75	3	
63	(26) 60641 TOTAL	99	52	59	109	ı	۳,	_		! ~ _	 	1	21	٦.2	[0.8902	19193.25	l	22708.00	-3514.75	E 3	
	(26) 60623 IN INPATIENT						ا ۳	۳		m			16	6.5	2	0.9291	13647.37		25785.00	-12137.63	1	2
64	(25) 60623 TOTAL	67	63	ני	69		m	m		ا ا ۳	 	!	1 19	6.5	7	0.9291	13647.37		25785.00	-12137.63		2
	(26) 60510 ER EMERGENCY ROOM IN INPATIENT					-	2	1 2		7	r-4		1 20	1.3 10.8	-10	0.8902	67.00 12807.86		886.00	-819.00	1 1 2 2	1
65	(26) 60610 TOTAL	89	æ	٤٢	72	-	~	ا ا ا		7	i 		2	8.8	<u> </u> _	0.8902	12874.86	1	24413.00	-11538.14		

DATE: USER:	DATE: 02/08/10 @ 1213 USER: FINTAC							South	Shore	Hospin	South Share Hospital ABS LIVE*	LIVE							PAGI	PAGE 11
													$\Big $							
VERS. MAJOS MINOS	Version sort: YES Major Sort: ZIP Minor Sort: Pt Status	SUB FIRLD1 SUB FIRLD2	TELD2				_	ORG/AP(S STAN	s STANDAND REPORT COMPILED 02/08/10	DRG/APG STANDARD REPORT FORMAT CCMPILED 02/08/10	RMAT						ITPE: PATIENT STATISTICS STOP PRINT AFTER TOP:	s	
		PAT LOS REM	DIF	COUNT.	H E	PAT EXP	EXP HOW TRN	SITION-	E S	LOS	TOTAL	23 52	CBG	AVG CSTWT	TOTAL	TOTAL	t DIFFS	INFINT CHILD ADOL	TON ADULT ELDER	, 83 20
	(26) 60453 IN INPATIENT			-	~	м		2 1			\$6	7.8	r.	7.0274	150741.57	304700.50	-153958,93		_	2
99	(26) 60453 TOTAL	69 48 13	19	~	8	[m	 	7		İ	5.6	7.8	<u> </u> ~	7.0274	150741.57	304700.50	-153958.93		-	2
	(26) 60411 IN INPATIENT			-	2	m		7			6	3.3	m	0.6490	13889.75	21155.50	-7265.75		-	2
.9	(26) 60411 TOTAL	69 88 04	93	-	5	m		7		1	5	, E	, m	0.6490	13889.75	21155.50	-7265.75		"	~
	(23) 60651 IN INPATIENT				en .	n		m			6	0.3	m	0.6198	6176.10	10759.50	0 -4583.40	0	m	
89	(23) 60651 TOTAL	71 135 102	105		"	 ^		 	J		9	0.3	, m	0.6198	6176.10	10759.50	-4583.40		 m	
	(23) 60624 IN INPATIENT			4	2	м					σ	0.3	m	0.6198	6793.83	11872.00	71.8705- C	7	F .	
69	(23) 60624 TOTAL	72 139 95	104	, -	2	 ~		 ~]		5	0.3	<u></u>	0.6198	6793.B3	11872.00	.5078.17		m	
	(23) 60543 IN INPATIENT			-	7	ا س ا						0.1	-	0.4681	5249.00	8851.50	0 -3602.50	0,1	F.	
70	(23) 60543 TOTAL	73 151 109	108	-	2	n ا						0.1	<u> </u>	0.4681	5249.00	8851.50	-3602.50	0.0	ا ا ۳	
	(27) 60644 IN INPATIENT		·	·	ا ۶	81		2			21	10.8	2	0.9742	14277.99	21684.50	.7406.51		7	
11	(27) 60644 TOTAL	74 20 66	16		2	2		2			21	10.8	1 ~	0.9742	14277.99	3 21684.50	0 -7406.51	12	 ~	
	(27) 60643 IN INPATIENT			. 2		5		1 1			15	5.5	2	1.3406	19700.20	56824.00	0 -37123.80	10	-	1
72	(27) 60643 TOTAL	15 72 51	41	7		2]]	1 1	İ		15	5.5	2	1.3406	19700.20	56824.00	0 -37123.80		 ~	"
	(27) 60633 ER EMERGENCY ROOM IN INPATIENT							1			3	1.0		0.8178	87.56	5 275.50 9 6040.50	0 +187.94 0 -31.91	94	1	
۲- ص	LK101 E0633 FOTAL	76 103 103	136	1	7	~	 	1 1				2.2	<u> </u> -	0.8178	6096.15	6316.00	-219.85	35	7 7	

USE	DATE: 02/08/10 @ 1213 USER: FINTAC								South Shore Hospital ABS LIVE* PSYCHIATRIC DIGNOSIS BY 21P CODE	re Hosp C DIGNO.	ital AB! SIS BY 2	LIVE	(e)					-	PAGE 12
A S S N	VZRSION SORT: YES MAJOR SORT: ZIP MINOR SORT: PT STATUS	sua figidi	\$03	SUB FIELD2					DRG/APG STANOARD REPORT FORMAT COMPILED 02/08/10	STANDARD REPORT COMPILED 02/08/10	REPORT F /08/10	ORMAT	E					TIPE: PATIENT STATISTICS STOP PRINT AFTER TOP:	
		PAT	- RANK	REM DIF	8	COGNT	PAT	DISPO	SPOSITION—— BOM TRN OTB	E 503	S TOTAL	LOS	CBC	AVG	TOTAL RE IMBUR	TOTAL	DIFFS	INFNT CHILD ADOL ADULT	ION———ADULT ELDER
	(27) 60629 ER EMERGENCY ROOM IN INPATIENT						4.7				1 24	1.0	-	0.9742	0.00	1348.50	-1348.50	4 4	
74	(21) 60629 TOTAL	1.1	€	88 55		7	~	1 	- 2	1	25	17.0	~	0.9742	7157.70	26464.00	-19306.30		
	(27) 60626 IN INPATIENT					2	2		2		30	12.5	2	0.9742	14277.99	38698.00	-24420.01	2	
75	(27) 60626 TOTAL	78	4	67 51		7	7	I 	2	i 1	l e	12.5	2	0.9742	14277.99	38698.00	-24420.01	2	
	(27) 60617-2437 IN INPATIENT INO OBSERVATION PATIENT										2 3	3.0		0.9452	6944.64	6414.50	530.14 -8135.69		1 11
76	(27) 60617-2437 TOTAL	79	66	81 88	2		£4 	I 		I I	"	2.4	7	0.9452	8870.95	16476.50	-7605.55		8
	(27) 60609 IN INPATIENT		ļ 			-	2		2		14	8.6	-	0.9742	14315.40	17217.00	-2901.60	2	
F	(27) 60609 TOTAL	80	39	65 112	-	~	~	; 		1	14	89	~	0.9742	14315.40	17217.00	-2901.60		
·		:			-	-	"	ļ. ¦			=	5.7	"	1,2065	18001.04	21813.00	-3811.96		. 2
9. 2.	(27) 60472 TOTAL	81	1,	61 107	-	7	2		2		11	5.7	2	1,2065	18001.04	21813.00	-3811.96		61
	(27) 46407 ER EHERGENCY ROOM				· -		~	·	2			4.7	7		00.00	1228.00	-1228.00	2	
6	(27) 46407 TOTAL	82	19 1	148 131	-	1	2	l 	2	F 	7	4.7	2		0.00	1228.00	-1228.00		
	(26) 60654 IN INPATIENT				I	2	5		2		16	B.0	2	0.8902	12807.86	21916.50	-9108,64	2	
80	(26) 60654 TOTAL	83	46	97 br		2	2		 	1	16	6.0	2	0.8902	12807.86	21916.50	-9108.64		
	(26) 60640 ER EMERGENCY ROOM IN INPATIENT					4 4	e =		1 1		14	1.0	-	0.8902	67.00 8335.93	502.50 18066.00	-435.50		
80	(26) 60640 TOTAL	84	26 1	107 66		7	7	' 	2	1	15	9.9	-	0.8902	5402.93	18568.50	-13165.57	2	

	DATE	DATE: 02/08/10 @ 1213 USER: FINTAC							South Shore	South Shore Hospital ABS LIVE* SYCHIATRIC DIGNOSIS BY 219 CON	BS LIVE	<u> </u>					PAGE	PAGE 13
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California Cal			1	¥ A	"	M M		Ħ	1	8 5	#		AVG	TOTAL	TOTAL	DIFFS	GE DISTRIBUTION CHILD ADOL ADULT	DER
Case decker toronal Case decker toronal	l	۱ ـ				7	7	7			1	1	0.8902	12778.86	21656.00	-887.14	2	
126 56472 170 17	œ	(26) 60626 TOTAL		75	<u> </u>	~	~	~ 	1				0.8902	12778.86	21656.00	-8877.14		
126) 60427 07044 86 61 63 54 2 2 2 2 2 2 11 2 2 2 11 202 11260 11261-73 11261-7		_				2	2		2				1.2219		38141.00	-20736.72		2
126 60426 126 127 12 13 13 14 15 15 15 15 15 15 15	<u>.</u>	(25) 60472 TOTAL		63	¥.	5	2	 	"	 		l	1.2219	17404.28	38141.00	-20736.72		1 ~
1261 60426 FOPAL 81 82 62 14 1 1 2 2 2 2 6 1.2 5 1.1246 17600.27 29035.00 -11434.73 1.2 10.1 6040 POPAL 88 107 122 111		(26) 60426 In Inpatient			1	- 1	2	2	:		l		1.2062	17600.27	29035.00	-11434.73	2	
(2) 66640 (17) (17) (17) (17) (17) (17) (17) (17)	82	(26) 60426 TOTAL		62		1	2	2				i	1.2062	17600.27	29035.00	-11434.73	5	1
1231 60540 TOTAL 88 107 122 111 2 2 2 2 2 1.1745 1146.68 7100.00 7105.20 710		_				2	2	2			ł		1.1745		7302.00	-3185.32	2	
(23) 60411 (23) 60411 (24) 60411 (25) 60411 (27) 60411 (28) 60411 (29) 60411 (29) 60411 (20) 60411	83	(23) 60640 TOTAL		122	1,1	2	7	2] 		ì	1.1745	4116.68	7302.00	-3185.32	2	ı
1231 60411 TOTAL 69 143 114 114 2 2 2 2 2 6 0.3 2 0.6198 4744.13 7623.50 -2879.37 1231 60153 TOTAL 90 108 123 110 2 2 2 2 2 6 1.9 2 1.1745 4116.68 7596.00 -3479.32 123 60153 TOTAL 91 145 115 115 2 2 2 2 2 6 0.3 2 0.6198 4735.13 7609.50 -2874.37 123 60159 TOTAL 91 145 115 115 1 2 2 2 6 0.3 2 0.6198 4735.13 7609.50 -2874.37 123 60159 TOTAL 92 149 124 113 1 1 2 2 2 6 0.2 2 0.6288 4115.96 7004.50 -2888.54 123 60544 TOTAL 93 55 127 89 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 12		_				2	7		']		0.6198	l .	7623.50	-2879.37		
(23) 60153 (23) 60153 TOTAL (24) 60153 TOTAL (25) 60152 TOTAL (26) 6152 TOTAL (27) 60154 TOTAL (28) 60153 TOTAL (29) 60154 TOTAL (20) 60154 TOTAL (20) 60154 TOTAL (20) 60155 TOTAL (21) 60155 TOTAL (22) 60155 TOTAL (23) 60155 TOTAL (24) 60155 TOTAL (25) 60155 TOTAL (26) 60154 TOTAL (27) 60155 TOTAL (28) 60155 TOTAL (28) 60155 TOTAL (29) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (21) 60155 TOTAL (22) 60155 TOTAL (23) 60155 TOTAL (24) 60155 TOTAL (25) 60155 TOTAL (26) 60155 TOTAL (27) 60155 TOTAL (28) 60155 TOTAL (29) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (21) 60155 TOTAL (22) 60155 TOTAL (23) 60155 TOTAL (24) 60155 TOTAL (25) 60155 TOTAL (26) 60155 TOTAL (27) 60155 TOTAL (28) 60155 TOTAL (29) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (20) 60155 TOTAL (21) 60155 TOTAL (22) 60155 TOTAL (23) 60155 TOTAL (24) 60155 TOTAL (25) 60155 TOTAL (26) 60155 TOTAL (27) 60155 TOTAL (28) 60155 TOTAL (29) 60155 TOTAL (20) 60155 TOTAL (84	(23) 60411 TOTAL		114	[4	2		~ 	 	1		l	0.6198	4744.13	7623.50	-2879.37	 	
(23) 60153 TOTAL (23) 60153 TOTAL (24) 60153 TOTAL (25) 60153 TOTAL (26) 6015		_			2		2	2			Į.		1.1745		7596.00	-3479.32	2	
(23) 60152 iN INPATIENT (23) 60152 TOTAL (24) 60152 (25) 60139 (25) 60139 (27	82	(23) 60153 TOTAL	1 06	123			~	7	 	1		l	1.1745	1	7596.00	-3479.32	2	
(23) 60152 TOTAL (23) 60152 TOTAL (23) 60152 TOTAL (23) 60152 TOTAL (23) 60139 TOTAL (23) 60139 TOTAL (23) 60139 TOTAL (27) 6054 (27) 6054 TOTAL (28) 6054 TOTAL (29) 60554 (27) 60554 (27) 60554 (27) 60554 (27) 60554 (27) 60554 (27) 60554 (28) 6159 6735.13 7609.50 -2888.54 (28) 6159 6735.13 7609.50 -2888.54 (28) 60139 TOTAL (29) 60554 (27) 60554 (27) 60554 TOTAL (29) 60554 TOTAL (29) 60554 TOTAL (20) 60554 TOTAL						2	2	2		i		1	0.6198	4735.13	7609.50	-2874.37	2	
(23) 60139 IN INPATIENT (23) 60139 TOTAL 92 149 124 113 1 1 2 2 2 6 0.2 2 0.6288 4115.96 7004.50 -2888.54 (27) 6054 IN INPATIENT (27) 60554 IN INPATIENT 93 55 127 89 1 1 1 1 1 1 1 7 7.0 1 0.4021 2954.34 10519.00 -7564.66 (27) 60554 IN OUT 10 10 10 10 10 10 10 10 10 10 10 10 10	98	L23) 60152 TOTAL		115	53	7	2	~	 	 			0.6198	4735.13	7609.50	-2874.37	7	
(27) 60139 TOTAL 92 149 124 113 1 1 2 2 2 6 0.2 2 0.6288 4115.96 7004.50 -2888.54 [27] 60584 [18.96 7004.50 -7564.66 [27] 60584 [18.96 707] 1 0.4021 2954.34 10519.00 -7564.66 [27] 60584 TOTAL 93 55 127 89 1 1 1 1 1 7 7 7.0 1 0.4021 2954.34 10519.00 -7564.66		_			1	1	2	2			l		0.6288		7004.50	-2888.54	2	
(27) 60654 IN INPATIENT 1 1 1 2 7 7.0 1 0.4021 2954.34 10519.00 -7564.66 (27) 60654 TOTAL 93 55 127 89 1 1 1 1 7 7.0 1 0.4021 2954.34 10519.00 -7564.66	87	(23) 60139 TOTAL		124			2	~		 		ŀ	0.6288		7004.50	-2888.54		1
(27) 60654 TOTAL 93 55 127 89 1 1 1 1 0.4021 2954.34 10519.00		(27) 60654 In Inpatient					-	ਜ]	i i	0.4021		10519.00	-7564.66	H	
	8	(27) 60654 TOTAL		127	66	"	-	- 		 -		1	0.4021	2954.34	10519.00	-7564.56		

OATE: USER:	OATE: 02/08/10 @ 1213 USER: FINTAC	į	<u> </u>					Sout	h Shore F IATRIC DI	South Shore Hospital ABS LIVE* PSYCHIATRIC DIGNOSIS BY 21P CODE	LIVE*	ıs						PAGE 14
VERSI MAJOR MINOR	VERSION SORT: YES MAJOR SORT: 21P MINOR SORT: PT CTATHS	SUB FIRID1	828	SUB FIELD2				DRG/A	PG STANDA COMPILEI	DRG/APC STANDARD REPORT FORMAT COMPILED 02/08/10	ORMAT					_ E &	IYPE: PATIENT STATISTICS	S
		PAT	LOS REM	NK	} *	COUNT	PAT EXP	-DISPOSITION- P EOM TRN	- x	LOS TOTAL OUT LOS	T TOS	CEG OUT	AVG CST#T	TOTAL RE IMBUR	TOTAL	DIFFS	AGE DISTRIBUTION INFNT CHILD ADOL ADO	ION
<u> </u>	(27) 60653 ER EMERGENCY ROOM				1		1	-		1	1.0			275.50	275.50	0.00		-
6	(27) 60653 TOTAL	94	115 1	145 140	-	1	-	~		-	1.0	1		275.50	275.50	00.00		
	(27) 60652 IN INPATIENT					1	-	⊢			3.0	-	0.6288	4619.96	3492.50	1127.46		
96	(27) 60652 TOTAL	95	90 1	117 150		-	-	-		[-	0.6288	4619.96	3492.50	1127.46		
	(27) 60651 IN INPATIENT					1	1 1	1		9	0.0	-	0.9742	01.721.70	8478.50	-1320.80		-
91	(27) 60651 TOTAL	96	65	86 129		-		~	ļ 1	9	6.0	-	0.9742	07.721.7	8478.50	-1320.80		
	(27) 60640 IN INPATIENT					-	1	-		11	11.0	, re	0.9742	7157.70	12996.00	-5838.30		e
9.5	(27) 60640 TOTAL	97	11	87 100		~	 -	-	1	11	11.0	-	0.9742	7157.70	12996.00	-5838,30		
	(27) 60624 IN INPATIENT					r				14	8.8	1	0.9742	07.7517	15001.00	-7843.30		1.
93	(27) 60624 TOTAL	86	0,	89 87		~	-	"	l.	14	5.8	1 1	0.9742	1157.70	15001.00	-7843.30		-
	(27) 60610 IN INPATIENT					-	1			B B	8.0	1	0.9742	6623.70	9283.50	-2659.80		1
94	(27) 60610 TOTAL	66	44	96 117		~	 	l }]	⁶⁰ 	 	-	0.9742	6623.70	9283.50	-2659.80		1
	(27) 60559 IN INPATIENT					٦,	1	7			4.0	-	0.4021	2954.34	5790.50	-2836.16		1
95	(27) 60559 TOTAL	100	83 1	128 116		-		-			4.0	-	0.4021	2954.34	5790.50	-2836.16	1	"
	(27) 60443 IN INPATIENT				٦		1			12	2 12.0	-	0.6843	5027.73	32703.50	-27675.77		1
9.6	(27) 60443 TOTAL	101	15 1	112 47	-		 ~	•	 	12	2 12.0	-	0.6843	5027.73	32703.50	-27675.11		
	(27) 60440 IN INPATIENT						, ref				3 3.0	-	0.6288	4619.96	3523.50	1096.46		
76	(27) 60440 TOTAL	102	91 1	118 149		=	 		 	'	3 3.0	"	0.6289	4619.96	3523.50	1096.46		

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USER	USER: FINTAC						SO) PSY(South Shore Hospital SYCHIATRIC DIGNOSIS B	South Shore Hospital ABS LIVE* PSYCHIATRIC DIGNOSIS BY ZIP CODE	ABS LIVE* 3Y ZIP COD	DE +					ο.	PAGE 15
VERSI MAJOR MINOR	Version sort: Yes Major sort: 21P Minor sort: Pt Status	SUB FIELD1	SUB FIELD2	ŭ	l		DRG/	APG STAND: COMPILE	DRG/APG STANDARD REPORT FORMAT COMPILED 02/08/13	FORMAT					H W	TYPE: PATIENT STATISTICS STOP FRINT AFTER TOP:	
		PAT L	LOS REH DIF	24	COUNT	PAT	ZXP BOH TRN	TRN OTH	LOS TOTAL OUT LOS	r ran	CBG	AVG	TOTAL RE IMBUR	TOTAL	DIFFS	INFNT CHILD ADOL ADULT ELDER	ELDER
	(27) 60429 IN INPATIENT			-		-		1	<u></u>	5 5.0	-	0.5404	3970.47	11040.50	-7070.03		1
86	(27) 60429 TOTAL	103	75 125 9	94		-] [5 5.0	-	0.5404	3970.47	11040.50	-7070.03		-
<u> </u>	(27) 60428 IN INPATIENT					1 1	-1			8.0	-	1.5396	11252.73	24291.00	-13038.27	1	
66	(27) 60428 TOTAL	104	45 79 6	1 89		1	 	 	-	8.9	~	1.5396	11252.73	24291.00	-13038.27		
	(27) 60426 IN INPATIENT				- 1		1		15	5 15.0	-	0.9742	7157.70	19158.49	-12000.79		
100	(27) 60426 TOTAL	105	5 90 7	70	-		 	!	15	5 15.0	-	0.9742	7157.70	19158.49	-12000.79	-	
	(27) 60409 IN INPATIENT				-1		٦.			0.6 6		0.9742	1120.29	11523.00	-4402.71	1	
101	(27) 60409 TOTAL	106	34 93 106	9(~		 -	 		0.6	-	0.9742	1120.29	11523.00	-4402.71		
	(27) 60201 IN INPATIENT					٦	-		13	3 13.0		0.9742	7157.70	13542.00	-6384.30		
102	(27) 60201 TOTAL	101	9 91 9	6	-	-	 	 	=	3 13.0	-	0.9742	7157.70	13542.00	-6384.30		
	(27) 60107 IN INPATIENT				1		e			3 3.0	-	0.6288	4595.82	4265.50	330.32		
103	(27) 60107 TOTAL	108	92 120 146	9	⁻	-	 	 		3.0	-	0.6288	4595.82	4265.50	330.32		
	(27) 60104 IN IMPATIENT				1	1	end		13	3 13.0	-	0.9742	01.7217	14494.00	-7336.30		
104	(27) 60104 TOTAL	109	10 92 9	- 26	-	-	, 	!		3 13.0		0.9742	7157.70	14494.00	-7336.30		
· .	(27) 60076 IN INPATIENT				1	1	1		13	3 13.0	1 6	0.9742	7120.29	13315.00	-6194.71	-	
105	(27) 60076 TOTAL	110	11 94 9	86	~	-	 ~ 	<u> </u> 		3 13.0	-	0.9742	7120.29	13315.00	-6194.71		
	(27) 35601 IN IMPATIENT				-			-		10 10.0	٦ ،	0.5404	3970.47	21785.00	-17814.53	1	
106	LATOT 15601 TOTAL	111	25 126 6	19	~	~	 	 -	[10 10.0	~	0.5404	3970.47	21785.00	-17814.53		1

DATE: USER:	DATE: 02/08/10 @ 1213 USER: FINTAC							South Shore Hospital ABS LIVE: PSYCHIATRIC DIGNOSIS BY ZIP CODE	South Shore Hospital ABS LIVE' SYCHIATRIC DIGNOSIS BY ZIP COD	S LIVE							PAGE 16
VERSI	VERSION SORT: YES MANOR SORT: ZIP MINOR SORT: DI	SUB FIELD]	SUB FIELD2	102				DRG/APG STANDARD REPORT FORMAT COMPILED 02/08/10	S STANDARD REPORT F	ORMAT	:				F 12	TIPE: PATIENT STATISTICS STOP PRINT AFTER TOP:	
		PAT	- RANK	DIF F	COUNT	PAT E	HOH AXZ	SPOSITION—— BOM TRN OTH	LOS TOTAL	zozi VAR	CEG TO	AVG	TOTAL PEIMBUR	TOTAL	. 84110	——AGR DISTRIBUTION——INFNT CHILD ADOL ADULT	TONADULT EIDER
ļ 	(27) 00000 ER EMERGENCY ROCH				-	pet.		1		1.0			0.00	232.00	-232.00		-
101	(27) 00000 TOTAL	112 1	116 149 1	135	~ 	-	i 			1:0		1	00.00	232.00	-232.00		-
	(26) 78213-2932 IN INPATIENT				į į	1		1		1:0		0.8027	5774.47	2359.50	3414.97	ਜ	
108	(26) 78213-2932 TOTAL	113	117 104 1	152		-]	-	:	 	0.8027	5774.47	2359.50	3414.97		
	(26) 63113 ER EMERGENCY ROOM				1 1	-		1	स्म -	1.0			329.24	275.50	53.74		1
109	(26) 63113 TOTAL	114	118 144 1	144	1	-	l 			1.0	 	[329.24	275.50	53.74	 	~
	(26) 61109 IN IMPATIENT				~			1	1	1.1	-	0.3878	2777.13	1529.50	1247.63	1	
110	(26) 61109 TOTAL	115	113 130 1	151	-	' 	 	 -			-	0.3878	2777.13	1529.50	1247.63		
	(26) 61108 IN INPATIENT				1	1		1		3 3.0	-	0.5812	13784.00	13841.00	-57.00	1	
11	(26) 61108 TOTAL	116	93 70 1	138		-	1	1		3.0	-	0.5812	13784.00	13841.00	-57.00		
	(26) 60805 IN INPATIENT				1	1		1	20	0 20.0	1	1.9404	13958.86	46634.00	-32675.14		1
112	(26) 60805 TOTAL	117	1 68	45			1		S	20.0	-	1.9404	13958.86	46634.00	-32675.14		"
	(26) 60659 ER EMERGENCY ROOM				-					1 2.3	-		0.00	2075.00	-2075.00	1	
113	(26) 60659 TOTAL	118	100 150	- 611	-	~	! 	-		1 2.3	-		0.00	2075.00	-2075.00		
	(26) 60647 ER EMERGENCY ROOM				-	11				1 1.0			26.00	224.00	-198.00		
114	(26) 60647 TOTAL	119	119 147	137		-	1			1.0	1		26.00	224.00	-198.00		
	(26) 60642 IN INPATIENT				-	-		1	12	2 12.0	1	0.8902	6403.93	13283.00	-6879.07		
115	(26) 60642 TOTAL	120	16 97	95		-	' 		12	2 12.0	-	0.8902	6403.93	13283.00	-6879.07		

DATE	DATE: 02/08/10 @ 1213							outh Shore	South Shore Hospital ABS 1.10E+	S 1.1 VF							
USE	USER: FINTAC						, eq.	YCHIATRIC	PSYCHIATRIC DIGNOSIS BY ZIP CODE	21P CC	DE		i			Ψ.	race 17
M M C	VERSION SORT: YES HAJOR SORT: ZIP MINOR SORT: PT STATUS	SUB FIZED]	SUB FIRLD2				ng.	G/APG STANI COMPIL	DRG/APG STANDARD REPORT FORMAT CCMPILED 02/08/10	FORMAT					F 68	TTPE: PATIENT STATISTICS STOP PRINT AFTER TOP:	
		PAT IX	- RANK	"	COUNT H	PAT EXP	-DISPOSITION-	TRN OTE	LOS TOTAL	raky	8 CBC	AVG CST#T	TOTAL REIMBUR	TOTAL	DIFFS	AGE DISTRIBUTION——— INFNT CHILD ADOL ADULT ELDER	LDER
	(26) 60637-7823 IN INPATIENT			-						5 5.0	1 0	0.682	13615.50	13615.50	0.00		
116	(26) 60637-7823 TOTAL	121	76 72 141	~	1	-	"		-	5 5.0	-	0.682	13615.50	13615.50	0.00		~
	(26) 60635 IN INPATIENT				۱ ،	-	1			3 3.0	1 0	0.6198	4458.71	3636.50	822.21		
117	(26) 60635 TOTAL	122	94 121 148		-	; 	-	 	 	3 m.0	-	0.6198	4458.71	3636.50	822.21		
	(26) 60632 in inpatient			ا	-	-	1		i	2 2.0	0 1	0.722	0.00	10260.00	-10260,00		
1.18	(26) 60632 TOTAL	123 106	77 151 90	:	-					2 2.0	1 0	0.722	00.0	10260.00	-10260.00	 	
	(26) 60625 IN INPATIENT			-		-	7			1 1.0	0 1	0.3878	2789.76	2443.50	346.26		
119	(26) 60625 TOTAL	124 13	120 129 147	H		1	"	}		1.0	-	0.3878	2789.76	2443.50	346.26	-	
	(26) 60624 IN INPATIENT				1	1	त्न		11	1 11.0	0	0.8902	5335.93	10924.50	-5588.57	1	
120	(26) 60624 TOTAL	125	18 108 101		-	-	-	 	=	1 11.0	1 0	0.8902	5335.93	10924.50	-5588.57		1
	(26) 60617-2437 IN INPATIENT			1		ا ا	1			5 5.0	0	1601.0	5105.45	13538.50	-8433.05		1
121	(26) 60617-2437 TOTAL	126	77 111 84	-		1] 		5.0		0.7097	5105.45	13538.50	-8433.05		-
	(26) 60559 In Inpatient				-	1	1			6 6.0	. 0	0.8902	6403.93	8133.00	-1729,07	1	
122	(26) 60559 TOTAL	127	67 98 121			"	⁻			6 6.0	0	0.8902	6403.93	8133.00	-1729.07		
	(26) 60514 ER EMERGENCY ROOM				,	1	1			1 2.3	3 1		1767.00	1817.00	-50.00		
123) (26) 60514 TOTAL	129 1	101 139 139	Ì	-		⁻				2.3		1767.00	1817.00	-50.00		
	(26) 60455 IN INPATIENT				7			1		8 8	8.D 1	0.8477	4600.00	13370.00	-8770.00	1	
124	ו (26) 60455 דסדאנ	129	47 119 81		-	' -	[[-	 	es es	8.0	0.8477	4600.00	13370.00	-8770.00		

	THE 0 01/00/10 0 1010																ſ
USS	DAIS: UZ/UB/IU & 1213 USER: FINTAC		:					South Shore Hospital ABS LIVE* PSYCHIATRIC DIGNOSIS BY ZIP CODE	South Shore Hospital ABS LIVE* SYCHIATRIC DIGNOSIS BY ZIP COD	S LIVE	. 😕					PAGE 18	00
N S S	Version sort: Yes Major sort: 2.1p Minor sort: Pt status	SUB FIRLD1	SUB FIELD?	<u>3</u>				DRG/APG STANDARD REPORT FORMAT CCAPILED 02/08/10	S STANDARD REPORT F	ORMAT					r r	TYPE: PATIENT STATISTICS STOP PAINT AFTER TOP:	
		PAT L	LOB REK I	DIF F	COUNT -	PAT	EXP 1	SPOSITION— ECH TRN OTE	LOS TOTAL OUT LOS	Z A	580	AVG	TOTAL	TOTAL	DIFFS	AGE DISTRIBUTION AGE DISTRIBUTION CHILD ADOL ADULT ELDER	A S
L	(26) 60443 IN INPATIENT					-			***	9.6		0.7657	5483.35	10864.50	-5381.15		
125	5 (26) 60443 TOTAL	130 1	130 105	102	-	"	-		1	0.6	~	0.7657	5483.35	10864.50	-5381.15		1 -
	(26) 60438 ER EMERGENCY ROOM				-			-	1	1.0		<u> </u>	801.00	801.00	0-00	1	T
126	6 (26) 60438 TOTAL	131 1	121 143	142	- 	-	1	1 "		1.0		İ	801.00	801.00	0.00		;
···	(26) 60432 IN INPATIENT				1	~		, en	\$	5.0	7	0.6777	4853.17	7249.50	-2396.33]
127	7 (26) 60432 TOTAL	132	78 113	118	1	1		 -	} 	5.0	-	0.6777	4853.17	7249.50	-2396.33		1
	(26) 60429 IN INPATIENT				F	٦	•	-	115	15.0	-	0.8902	6374.93	18245.50	-11870.57		
128	8 (26) 60429 TOTAL	133	101 9	11	-	-		 ~	15	15.0	-	0.8902	6374.93	18245.50	-11870.57		;
	(26) 60428 IN INPATIENT				1	-			9	6.0	-	0.7616	7907.44	20962.00	-13054.\$6		
128	8 (26) 60428 TOTAL	.134	68 84	67		-			9	9 9	"	0.7616	7907.44	20962.00	-13054.56		1
	(26) 60123 IN INPATIENT				-	1			11	11.0	7	0.8902	6403.93	11551.50	-5147.57	1	
129	9 (26) 60123 TOTAL	135	19 99	103		. 1		 -		11.0	-	0.8902	6403.93	11551.50	-5147.57		
	(26) 60085 IN INPATIENT				1	1	•		14	14.0	-	0.8902	6403.93	14304.00	-7900.07	1	
130	0 (26) 60085 TOTAL	136	9 100	86		1			14	14.0	-	0.8902	6403.93	14304.00	1900.00		ı
	(26) 46405 IN INPATIENT				1					7.0	-	0.7565	5442.12	24100.50	-18658.38	ra en	
131	1 (26) 46405 TOTAL	137	58 106	5.1	1	-				7.0	-	0.7565	5442.12	24100.50	-18658.38		
	(26) 46327 ER EMERGENCY ROCH				1	-		٦.		2.3	-		806.00	806.00	0.00	1	
132	2 (26) 46327 TOTAL	138 1	102 142	143		7]	 ~	"	2.3	-		806.00	806.00	0.00		1

DATE: USER:	DATE: 02/08/10 @ 1213 USER: FINTAC						Sc	outh Shore	South Shore Hospital ABS LIVE* PSYCHIATRIC DIGNOSIS BY 21P CODE	S LIVE*	ţal			:			PAGE 19
VERSIC MAJOR MINOR	VERSION SORT: YES HANOR SORT: ZIP MINOR SORT: PT STATUS	sum figini	SUB FIELD2				DRG	/APG STAND COMPILE	DRC/APC STANDARD REPORT FORMAT CCMPILED 02/08/10	FORMAT					T S	TYPE: PAIIENT STATISTICS SIOP PRINT AFTER TOP:	
		PAT L	LOS REM DIF	C*	COUNT	PAT EXP	ISPOSI	TRN OTH	LOS TOTAL OUT LOS	Tos NAR	000 E	AVG	TOTAL REINBUR	TOTAL	DIFFS	INFNT CHILD ADOL ADULT	ADULT ELDER
	(26) 02119 ER ENERGENCY ROOM		<u> </u>		-		٦			1 1.0			181.00	443.00	-262.00	p-4	
133	(26) 02119 TOTAL	139 122	122 146 134		-		-	 	 	1.0	1		181.00	443.00	-262.00		
	(26) 00000 ER EMERGENCY ROOM				r-1	-	-			1 1.0			0.00	531.50	-531.50		
134	(26) 00000 TOTAL	140 1	EE1 251 EZ1		~	-	, -			1.0			0.00	531.50	-531.50		
	(23) 60827 IN INPATIENT			"	İ	-	~			3 0.3	-	0.6198	2058.70	3650.00	-1591.30	1	
135	(23) 60827 TOTAL	141 1	134 131 124	٦,		1		! 		3 0.3	-	0.6198	2058.70	3650.00	-1591.30		
	(23) 60659 IN INPATIENT					1	-			2 0.1	~	9786.0	1595.51	2626.50	-1030.99	1	
136	(23) 60659 TOTAL	142 1	150 141 132		~	 ~	` ~ 	 		2 0.1	-	0.3878	1595.51	2626.50	-1030.99]
	(23) 60647 IN IMPATIENT									3 0.3	-	0.6198	2058.70	3760.50	-1701.80	1	
136	JETOT (23) 60647 TOTAL	143 1	136 132 122		-	! -	~ 	 		- G	-	0.6198	2058.70	3760.50	-1701.80		
	(23) 60645 IN INPATIENT			Ŧ.		1	,,			3 0.3	-	0.6198	2058.70	3409.00	-1350.30	1	
137	(23) 60645 TOTAL	144	137 133 128	1		1	1	 		3 0.3		0.6198	2058.70	3409.00	-1350.30	1	
	(23) 60638 IN IMPATIENT			ł	1	1	1	· .		3 0.3	1	0.6198	2058.70	3516.00	-1457.30	1	,
138	(23) 60638 TOTAL	145	138 134 126	٠	-	- 11	1] 	3 0.3		0.6198	2058.70	3516.00	-1457.30		 -
	(23) 60605 IN INPATIENT			1	ч					3 2.7	1	1.7293	2057.98	3473.50	-1415.52	-	
139	(23) 60605 TOTAL	146	7 137 127	,	1	1	1	 		3 2.7	 -	1,7293	2057.98	3473.50	-1415.52	1	
	(23) 60604 IN INPATIENT				1	1		1		2 3.5	-	0.8477	1660.06	2923.50	-1263.44	1	
140	(23) 60604 TOTAL	147	86 140 130		-	-				2 3.5		0.8477	1660.06	2923.50	-1263.44		

DAT	CATE: 02/08/10 @ 1213 USER: FINTAC				South Shore PSYCHIATRIC	South Shore Hospital ABS LIVE* PSYCHIATRIC DIGNOSIS BY 21P CODE	LIVE*					PAGE 20
WB-JC MB-JC	VERSION SORT: YES MAJOR SORT: ZIP MINOR SORT: PT STATUS	SUB FIELD! SUB FIELD2			DRG/APG STAN COMPII	DRG/APG STANDARD REPORT FORMAT COMPILED 02/08/10	пнат				TYPE: PATIENT STATISTICS STOP PRINT AFTER TOP:	
		PAT LOS REM DIF	Z COGNT	PAT EXP	—DISPOSITION— EXP BOM IRN OTH	LOS TOTAL	LOS CAG VAR OUT	IG AVG	TOTAL REIMBUR	TOTAL		KON
	(23) 60478 IN INPATIENT		t-1	-	1		0.3	1 0.6198	3 2058.70	3702.50	-1643.80	1
141	(23) 60478 TOTAL	148 142 135 123	- 	-	 ¬		0.3	1 0.6198	3 2058.70	3702.50	-1643.80	
	(23) 60423 IN INPATIENT			rul	i-i	4	0.4	1 1.1620	5233.52	21518.50	-16284.98	1
142	(23) 60423 TOTAL	149 133 110 62	- 	 	 -		0.4	1 1.1620	5233.52	21518.50	-16284.98	
	(23) 60406 IN INPATIENT		1	1	1	4	0.1	1 0.9286	5 4623.63	15879.00	-11255.37	1
143	(23) 60406 TOTAL	150 152 116 76	 -	-			0.1	1 0.9296	5 4623.63	15879.00	-11255.37	
	(23) 60169 IN INPATIENT		1	-		m	0.2	1 0.6288	3 2057.98	3538.00	-1480.02	1
144	(23) 60169 TOTAL	151 148 138 125		"	 	"	0.2	1 0.6288	8 2057.98	3538.00	-1480.02	
	(23) 60104 TW INPATIENT	66	1	r-4	1	m	0.3	1 0.6198	3 2058.70	3873.00	-1814.30	m
145	(23) 60104 TOTAL	152 147 136 120	-	 	 - 	^m	0.3	1 0.6198	8 2058.70	3873.00	-1814,30	-
	GRAND TOTALS		949 923	1872 4	42 1314 462 54	10512	2 7.6 1664		1.151511412581.72 28913159.92-17500578.20	28913159.92-	13	1159 701

SUBCOMMITTEES:

LABOR-HEALTH AND HUMAN SERVICES-EDUCATION

FOREIGN OPERATIONS, EXPORT FINANCING AND RELATED PROGRAMS

Congress of the United States **House of Representatives** Washington, DC 20515—1302

October 6, 2009

Mr. Leslie Rogers Assistant Administrator South Shore Hospital 8012 South Crandon Avenue Chicago, Illinois 60617-1174

Dear Mr. Rogers:

I write in support of South Shore Hospital's application for a Certificate-of-Need to develop a Geriatric Psychiatric Unit.

The area served by your hospital is densely populated and has a large geriatric population. I have been informed that many patients are referred to hospital programs in other service areas, causing great inconvenience and sometimes a lack of necessary care due to transportation obstacles.

I commend South Shore Hospital for recognizing this need for a burgeoning population. I wish you continued success in your endeavors. If I can be of further assistance, please do not hesitate to contact me or my Manager of Grants and Special Projects, Ms. Mimi Mesirow, at (708) 798-6000.

Sincerely,

Jesse L. Jackson, Jr.

Member of Congress

JLJJr.:MBM:mbm

2419 RAYBURN HOUSE OFFICE BUILDING

WASHINGTON, DC 20515-1302

(202) 225-0773

ATTACHMENT 19.3

2120 EAST 71ST STREET CHICAGO, IL 60649



MICHELLE A. HARRIS ALDERMAN—8TH WARD

PUBLIC SERVICE OFFICE 8539 SOUTH COTTAGE GROVE AVENUE CHICAGO, ILLINOIS 60619 TELEPHONE 773-874-3300 FAX: 773-224-2425

COMMITTEE MEMBERSHIPS

BUDGET AND GOVERNMENT OPERATIONS

FINANCE

HEALTH

POLICE & FIRE

RULES & ETHICS

SPECIAL EVENTS

TRAFFIC

CHICAGO, ILLINOIS 60602 TELEPHONE 312-744-3075

CITY HALL, ROOM 200

121 NORTH LASALLE STREET

September 10, 2009

Mr. Leslie Rogers, Assistant Administrator South Shore Hospital 8012 South Crandon Avenue Chicago, Illinois 60617

Dear Mr. Rogers:

Thank you for sharing South Shore Hospital's plan to develop a Geriatric Psychiatric Unit at the hospital. This projects has the enthusiastic support of Alderman Michelle A. Harris and will help fill a long-standing need for these kinds of services.

Your hospital's area is densely populated and has a large Geriatric population and a need for additional inpatient services. Many patients are referred to hospital programs in other service areas some distance away, due to an insufficiency of Geriatric Programs in your area. This poses great challenges to this vulnerable population to obtain and complete needed treatment, as well as a hardship on their families.

I commend South Shore Hospital for recognizing the need for this new Psychiatric Unit and fully support your application for a Certificate-of-Need.

Sincerely,

Michelle A. Harris Alderman, 8th Ward



CAPITOL OFFICE:

615 CAPITOL BUILDING SPRINGFIELD, ILLINOIS 62706 217/782-3201 FAX: 217/782-8201

DISTRICT OFFICES:

8704 S. CONSTANCE, STE. 324 CHICAGO, ILLINOIS 60617 773/933-7715 FAX: 773/933-5498 STATE OF ILLINOIS



DONNE E. TROTTER

MAJORITY CAUCUS WHIP

STATE SENATOR - 17TH DISTRICT

COMMITTEES:

APPROPRIATIONS I, CHAIRMAN APPROPRIATIONS II, VICE - CHAIR APPROPRIATIONS III ENVIRONMENT & ENERGY

COMMISSIONS:

COMMITTEE ON GOVERNMENT FORECASTING AND ACCOUNTABILITY

September 9, 2009.

Assistant Administor South Shore Hospital 8012 S. Crandon Chicago, Il.606

Leslie Rogers

Dear Leslie Rogers:

I do thank you for sharing South Shore Hospital's plan to develop a Geriatric Psychiatric Unit at the hospital. You have my wholehearted support of this project. It will certainly help fill a long-standing need for these type of services.

South Shore Hospital is located in a densely populated area that has a growing geriatric population, who do require additional inpatient services. Up to now, many of your patients have been referred to hospital programs in other service areas, not always accessible, because of insufficient Geriatric Programs in our area. This has posed undue challenges to our most vulnerable population, as well as their families.

I do commend South Shore Hospital for recognizing the need for this new Psychiatric Unit and am in full support of your application for a Certificate of Need.

Sincerely,

Donne E. Trofter

Illinois State Senator

ILLINOIS HOUSE OF REPRESENTATIVES

CHICAGO OFFICE:
8539 SOUTH COTTAGE GROVE
CHICAGO, ILLINOIS 60619
773/783-8492
FAX: 773/783-8625
SPRINGFIELD OFFICE:
272-S STRATTON BUILDING
SPRINGFIELD, ILLINOIS 62706

217/782-8272 FAX: 217/782-2404

repcolvin@sbcglobal.net



MARLOW H. COLVIN

STATE REPRESENTATIVE
33RD REPRESENTATIVE DISTRICT

COMMITTEES:

APPROPRIATIONS-PUBLIC SAFETY CONSUMER PROTECTION (CHAIR) INSURANCE

LABOR
PERSONNEL & PENSIONS
TELECOMMUNICATIONS

Wednesday, September 2, 2009

Mr. Leslie Rogers, Assistant Administrator South Shore Hospital 8012 South Crandon Chicago, Illinois 60617

Dear Mr. Rogers,

Thank you for sharing South Shore Hospital's plan to develop a Geriatric Psychiatric Unit at the hospital. This project has my enthusiastic support and it will help fill a long-standing need for these kinds of services.

Your hospital's area is densely populated and has a large Geriatric population and a need for additional inpatient services. Many patients are referred to hospital programs in other service areas some distance away, due to an insufficiency of Geriatric Programs in your area. This poses great challenges to this vulnerable population to obtain and complete needed treatment, as well as a hardship on their families.

I commend South Shore Hospital for recognizing the need for this new Psychiatric Unit and fully support your application for a Certificate-of-Need.

Sincerely,

Marlow H. Colvin

Illinois State Representative

Mah H Coli

33rd Representative District

South Shore Nursing & Rehab 2649 East 75th Street Chicago, IL 60649 773 356-9300

October 2009

To Whom It May Concern:

Thank you for sharing South Shore Hospital's plans to develop a Geriatric Psychiatric Unit at the hospital. This project has the enthusiastic support of South Shore Nursing & Rehab and will help fill a long-standing need for these specialized services.

Your hospital's area has a large geriatric population and a need for additional inpatient services. Many of our residents are referred to hospital programs in other service areas some distance away, due to an insufficiency of Geriatric Programs in your area. This poses great challenges to this vulnerable population to obtain and complete needed treatment, as well as a hardship on their families.

If South Shore Hospital had operated a unit of the kind you are proposing, our facility could potentially have referred approximately one third of our geriatric residents to your hospital. We operate a skilled facility in the South Shore neighborhood and several of our residents who suffer from dementia would potentially benefit from the specialized services that a Geriatric Psychiatric Unit could offer.

We commend South Shore Hospital for recognizing the need for this new Geriatric Psychiatric Unit and I fully support an application for a Certificate-of-Need.

Very truly yours,

Moira L.Tannen, RNC

Administrator

RBCC | RAINBOW BEACH CARE CENTER

7325 S. Exchange Ave. • Chicago, IL 60649 Telephone (773) 731-7300 • Fax (773) 731-5781

Greetings:

We are pleased that South Shore Hospital is planning a Geriatric Psychiatric Program. Although there are psychiatric inpatient units in the area, none of them are geared toward the special problems presented by our elderly population. There is a need for this specialized care in our community.

Rainbow Beach Care Center offers outpatient programs for persons with mental health needs. We have provided post-hospitalization care for many area hospitals and plan to continue to do so. It is our opinion that a referral relationship between Rainbow Beach Care Center and South Shore Hospital would be beneficial to both parties. Most importantly though, it would be beneficial to the persons served; providing the continuity of care necessary for recovery.

I look forward to speaking with you further about this exciting project.

Sincerely,

Blake A. Willey

Blake a. Willey

Adminsitrator



THE RENAISSANCE

‱

A Community-Based, Nursing, Rehabilitation and Alzheimers Care Center

9/11/09

Mr. Leslie Rogers South Shore Hospital 8012 Crandon Chicago, IL 60619

Dear Mr. Rogers:

I was intrigued to hear of your hospitals interest in developing a Geriatric Psychiatric Unit at the hospital. I fully support the efforts of South Shore Hospital that will help fill the need for these type of services

Our facility, as well as you hospital is in an area with a large geriatric population. Our facility is often is faced with a need to hospitalize some of our geriatric residents with psychiatric needs, with nowhere to send them in our vicinity. This results in us sending the patients traveling far away to another hospital. This often poses travel difficulties for the family, as well as difficulties for the primary care physicians that have no privileges at that hospital.

I am quite certain that with our geriatric population at The Renaissance At South Shore, we would be able to utilize the proposed Geriatric Psychiatric unit at your hospital.

Sincerely,

Dave Schechter Ececutive Director



THE RENAISSANCE PARK SOUTH

Nursing and Living Center

Leslie Rogers, Assistant Administrator South Shore Hospital 8100 South Crandon Chicago. Il 60649

Dear Mr. Rogers:

Thank you for sharing South Shore Hospital's plan to develop a Geriatric Psychiatric Unit at the hospital. This project has the enthusiastic support of Renaissance Park South and will help fill a long-standing need for these kinds of services.

Your hospital's area is densely populated and has a large Geriatric population and a need for additional inpatient services. Many patients are referred to hospital programs in other service areas some distance away, due to an insufficiency of Geriatric Programs in your area. This poses great challenges to this vulnerable population to obtain and complete needed treatment, as well as a hardship on their families.

If South Shore Hospital had operated a unit of the kind you are proposing, our agency would have referred approximately 5 of these Geriatric patients to your hospital.

We commend South Shore Hospital for recognizing the need for this new Psychiatric Unit and fully support your application for a Certificate of Meed.

Administration



Waterfront Terrace, Inc.

September 29, 2009

Thank you for sharing South Shore Hospital's plan to develop a Geriatric Psychiatric Unit at the hospital. This project has the enthusiastic support of Waterfront Terrace and Will help fill a long-standing need for these kinds of services.

Your hospital's area is densely populated and has a large Geriatric population and a need for additional inpatient services. Many patients are referred to hospital programs in other service areas some distance away, due to an insufficiency of Geriatric Programs in your area. This poses great challenges to this vulnerable population to obtain and complete needed treatment, as well as a hardship on their families.

We commend South Shore Hospital for recognizing the need for this new Psychiatric Unit and fully support your application for a Certificate-of-Need.

Revort le





EAST SIDE CHAMBER OF COMMERCE

3501 E 106[™] STREET STE 0200 • CHICAGO, ILLINOIS 60617 VOICE: (773) 721-7948 • FAX: (773) 721-7446 EMAIL: EASTSIDECHAMBER@SBCGLOBAL.NET

August 26, 2009

PASTORA SANCHEZ President

JOHN J. CLARKE, JR. Executive Vice President

CÁRMELIA FIORI Vice President

TOMAS CINTRON Secretary

ERICA ALVAREZ Treasurer

BOARD OF DIRECTORS Robert Betcher Jim Betkowski Rev. Paul Cullen Francis DeMarco Maria Cantu-Dougala Tom Edwards Joan Egic Dr. Kenneth Fried Rosario Jimenez Oswaldo Lopez Dr. David Luyando Edward Niksich Larry Perkovich Leslie Rogers Tom Shepherd Dr. William Truesdale John Zart Anthony Ziak

DIRECTORS EMERITUS
Neil Bosanko
Barbara Minster
Frank Stanley
EXECUTIVE DIRECTOR
Jacqueline Herod

To Whom It May Concern:

Thank you for sharing South Shore Hospital's plan to develop a Geriatric Psychiatric Unit at the hospital. This project has the enthusiastic support of the East Side Chamber of Commerce and will help fill a long-standing need for these kinds of services.

Your hospital's area is densely populated and has a large Geriatric population and a need for additional impatient services. Many patients are referred to hospital programs in other service areas some distance away, due to an insufficiency of Geriatric Programs in your area. This poses great challenges to this vulnerable population to obtain and complete needed treatment, as well as a hardship on their families.

We commend South Shore Hospital for recognizing the need for this new Psychiatric Unit and fully support your application for a Certificate-of-Need.

Sincerely,

Jacqueline Herod
Executive Director

96



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REFERRAL LETTERS

Psychiatric Physicians	Annual Report
Jolly Amand	720
Jai Chen	480
Chandra Anand	<u>240</u>
TOTAL:	1,440

ATTACHMENT 20

JC Medical Group

10551 S. Ewing Chicago IL. 60617

Tel: 312-565-2251

Fax: 630-590-5132

September 15, 2009

Mr. Leslie M. Rogers Assistant Administrator South Shore Hospital 8012 S. Crandon Ave Chicago, IL. 60617

Dear Mr. Rogers:

Thank you for sharing South Shore Hospital's plan to develop a Geriatric Psychiatric Unit at the hospital. This project has the enthusiastic support of Dr. Jolly Anand & Associates and will help fill a long-standing need for these kinds of services.

Your hospital's are is densely populated and has a large Geriatric population and a need for additional inpatient services. Many patients are referred to hospital programs in other service areas some distance away, due to an insufficiency of Geriatric Programs in your area. This poses great challenges to this vulnerable population to obtain and complete needed treatment, as well as a hardship on their families.

If South Shore Hospital had operated a unit of this kind, I would have referred approximately seven hundred twenty (720) of these Geriatric patients to your hospital.

We commend South Shore Hospital for recognizing the need for this new Psychiatric Unit and fully support your application for a Certificate-of-Need.

Sincerely,

Jolly Anand, M.D. Psychiatric Physician

ATTACHMENT 20.1

Jai S. Chen, M.D. 8015 S. Luella Avenue Chicago, IL 60617

September 4, 2009

Mr. Leslie M. Rogers Assistant Administrator South Shore Hospital 8012 S. Crandon Avenue Chicago, IL 60617

Dear Mr. Rogers:

Thank you for sharing South Shore Hospital's plan to develop a Geriatric Psychiatric Unit at the hospital. This project has the enthusiastic support of Dr. Jai S. Chen and will help fill a long-standing need for these kinds of services.

Your hospital's area is densely populated and has a large Geriatric population and a need for additional inpatient services. Many patients are referred to hospital programs in other service areas some distance away, due to an insufficiency of Geriatric Programs in your area. This poses great challenges to this vulnerable population to obtain and complete needed treatment, as well as a hardship on their families.

If South Shore Hospital had operated a unit of this kind, I would have referred approximately forty of these Geriatric patients, per month, to your hospital.

We commend South Shore Hospital for recognizing the need for this new Psychiatric Unit and fully support your application for a Certificate-of-Need.

Sincerely

Jai S. Chen, M.D. Psychiatric Physician



EAST SIDE MEDICAL HEALTH CENTER

10551 SOUTH EWING • CHICAGO, ILLINOIS 60617 TELEPHONE: 731-9000

September 18, 2009

Mr. Leslie M. Rogers Assistant Administrator South Shore Hospital 8012 S. Crandon Avenue Chicago, IL 60617

Dear Mr. Rogers:

Thank you for sharing South Shore Hospital's plan to develop a Geriatric Psychiatric Unit at the hospital. This project has the enthusiastic support of Dr. Chandra Anand, and will help fill a long-standing need for these kinds of services.

Your hospital's area is densely populated and has a large Geriatric population and a need for additional inpatient services. Many patients are referred to hospital programs in other service areas some distance away, due to an insufficiency of Geriatric Programs in your area. This poses great challenges to this vulnerable population to obtain and complete needed treatment, as well as a hardship on their families.

If South Shore Hospital had operated a unit of the kind you are proposing, I would have referred approximately twenty of these Geriatric patients, per month, to your hospital.

We commend South Shore Hospital for recognizing the need for this new Psychiatric Unit and fully support your application for a Certificate-of-Need.

Sincerely,

Chandra S. Anand, M.D.

and un Quell

ATTACHMENT 20.3

The Project will not cause a maldistribution of services.

South Shore Hospital proposes to open a small acute mental illness unit solely to treat geriatric patients. In 2005 there were five hospitals in the Planning Area providing AMI services. The University of Chicago closed its16 bed unit in 2008. Michael Reese Hospital closed in 2009 eliminating 80 beds.

Roseland Community Hospital did receive approval for a 30 bed unit. That unit is planned to serve only child and adolescent patients. There is no unit in the Planning Area dedicated solely to geriatric patients.

This project will not adversely affect other area hospitals. South Shore documented in Attachment 11.3 700 of its patients with a mental illness diagnosis. Those patients alone can fill the proposed unit. Those patients are not now being served by other hospitals.

ZIP CODES WITHIN 30 MINUTE TRAVEL TIME

ZIP CODE		POPULATION *
60805		20,821
60827		33,209
60617		96,288
60628		87,827
60643		52,568
60655		29,138
60649		54,823
60619		74,963
60620		85,771
60652		39,126
60629		113,984
60636		51,451
60621		47,514
60637		57,090
60638		55,788
60632		87,577
60609		79,469
60615		45,096
60653		34,502
60616		47,073
60608		92,472
60605		12,423
60607		15,552
60606		1,682
60601		5,591
60602		70
60603		378
60604		78
60419		25,567
60633		13,262
	Total:	1,361,153

* U.S. Census Data

SOUTH SHORE HOSPITAL 8012 S. CRANDON, CHICAGO, IL

TRAVEL TIMES & DISTANCE

		*TRAVEL TIME (in minutes)	DISTANCE (in miles)
1.	Jackson Park Hospital Foundation 7531 S. Stony Island Chicago, IL 60649	6	1.58
2.	Mercy Hospital & Medical Center 2525 S. Michigan Ave. Chicago, IL 60616	24	8.89
3.	St. Bernard Hospital 326 W. 64th Street Chicago, IL 60621	18	4.45
4.	Rush University Medical Center 1653 W. Congress Parkway Chicago, IL 60612	29	12.53
5.	Little Company of Mary Hospital 2800 W. 95th Street Evergreen Park, IL 60805	29	8.57
6.	Roseland Community Hospital 45 W. 111th Street Chicago, IL 60628	21	6.74

^{*}Mapquest times 1.25

Staffing Availability

South Shore Hospital has entered into a management agreement with Horizon Health to provide the necessary personnel to staff the unit.

A letter from Horizon Health listing staffing requirements follows this page. Horizon states that it is confident that South Shore Hospital can recruit the required staff.

ATTACHMENT 25





January 26, 2010

Tim Caveney South Shore Hospital 8012 S. Crandon Avenue Chicago, IL 60617

Dear Tim:

On behalf of Horizon, we are very much excited about the prospects of working with South Shore Hospital on the development and management of your inpatient geriatric psychiatry unit.

This new inpatient psychiatry service will certainly afford the senior residents of the community served by South Shore Hospital with a specialized treatment program designed for their unique and specific mental health needs.

The unit will likewise attract professionals to the area. The program staff as originally projected will include:

- Registered Nurses
- Social Workers
- Occupational therapists
- Nursing assistants
- Unit clerks
- Secretarial staff
- Program Director
- Community Education Manager

It is Horizon's responsibility to partner with the hospital on the recruitment of qualified individuals within these job categories to fully staff the unit. Given the area and opportunity, there is certainly significant attraction for these positions and it is with confidence, that I anticipate that recruitment will be successful.

I look forward to the next steps to be taken in developing this service.

Sincerely,

Timothy J. Palus

Simothy). Klas ele

Senior Vice President, Operations

ATTACHMENT 25.1

ASSURANCES

Applicant understands that by the second year of operation after project completion, applicant will achieve and maintain the occupancy standard specified in 77 III. Adm. Code 1100 for each category of service involved in the application.

SOUTH SHORE HOSPITAL

by: Koyer G.

ATTACHMENT 26

SOUTH SHORE HOSPITAL CORPORATION

FINANCIAL STATEMENTS

December 31, 2008 and 2007

ATTACHMENT 75.1

SOUTH SHORE HOSPITAL CORPORATION

FINANCIAL STATEMENTS December 31, 2008 and 2007

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Crowe Horwath LLP
Member Horwath International

REPORT OF INDEPENDENT AUDITORS

The Board of Directors of South Shore Hospital Corporation

We have audited the accompanying balance sheets of South Shore Hospital Corporation ("the Hospital") as of December 31, 2008 and 2007, and the related statements of operations, changes in net assets, and cash flows for the years then ended. These financial statements are the responsibility of the Hospital's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the financial position of South Shore Hospital Corporation as of December 31, 2008 and 2007, and the results of its operations and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental schedules contained on pages 16 through 20 are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied in the audits of the basic financial statements and, accordingly, we express no opinion on it.

Crowe Horwath LLP

Oak Brook, Illinois March 19, 2009

SOUTH SHORE HOSPITAL CORPORATION BALANCE SHEETS

December 31, 2008 and 2007

		<u>2008</u>		<u>2007</u>
ASSETS				
Current assets				
Cash and cash equivalents	\$	1,226,501	\$	561,414
Patient accounts receivable, net of estimated				
uncollectible accounts of \$5,565,750 in 2008				
and \$5,923,110 in 2007		6,030,042		5,417,658
Provider tax receivable		3,380,148		2,444,123
Other receivables		417,510		733,151
Inventories of supplies		256,304		224,204
Prepaid expenses and other	_	<u>143,379</u>	_	<u> 163,348</u>
Total current assets		11,453,884		9,543,898
Investments and assets limited as to use				
Funded depreciation		11,918,247		13,664,703
Medical liability trust fund	_	6,189,084		6,084,862
		18,107,331		19,749,565
Property, plant, and equipment, net		8,811,741	_	9,146,229
Total assets	<u>\$</u>	38,372,956	<u>\$</u>	38,439,692
LIABILITIES AND NET ASSETS				
Current liabilities				
Current portion of term note	\$	1,508,317	\$	-
Current portion of capital lease obligation		-		1,249,388
Accounts payable		1,629,194		2,007,369
Accrued employee and other expenses		2,196,956		2,613,748
Estimated third-party payer settlements		3,073,443		1,085,702
Provider tax payable		1,295,646		<u>670,630</u>
Total current liabilities		9,703,556		7,626,837
Long term portion of term note		-		1,508,317
Estimated liability for professional and general				
liability losses		<u>4,020,476</u>		3,905,093
Total long-term liabilities		4,020,476		5,413,410
Net assets				
Unrestricted		<u>24,648,924</u>		<u>25,399,445</u>
Total net assets		24,648,924		25,399,445
Total liabilities and net assets	<u>\$</u>	38,372,956	<u>\$</u>	38,439,692

SOUTH SHORE HOSPITAL CORPORATION STATEMENTS OF OPERATIONS Years ended December 31, 2008 and 2007

	2008	2007
Revenues		
Net patient service revenue	\$ 46,167,583	\$ 43,479,474
Other	<u> </u>	<u>1,567,329</u>
Total revenues	47,583,229	45,046,803
Expenses	,	
Salaries	21,768,182	20,620,814
Employee benefits	3,324,833	3,265,986
Physicians' compensation	2,832,141	2,652,517
Medical and surgical supplies	2,392,102	2,264,685
Drugs	585,182	369,022
Utilities	959,051	862,334
Food	575,281	566,139
Supplies - other	803,226	821,256
Purchased services	5,109,497	4,873,880
Repairs and maintenance	739,258	569,346
Depreciation	1,391,992	1,127,221
Provision for bad debts, net	5,242,954	4,293,141
Medicaid provider tax	1,966,278	1,341,264
Other expenses	1,067,189	<u>1,991,750</u>
Total expenses	48,757,166	<u>45.619.355</u>
Operating loss	(1,173,937)	(572,552)
Nonoperating income		
Investment income	<u>522,879</u>	589,270
Excess (shortfall) of revenues over expenses	<u>\$ (651,058)</u>	<u>\$ 16,718</u>

SOUTH SHORE HOSPITAL CORPORATION STATEMENTS OF CHANGES IN NET ASSETS Years ended December 31, 2008 and 2007

		2008		2007
Unrestricted net assets				•
Excess (shortfall) of revenues over expenses	\$	(651,058)	\$	16,718
Net assets released from restrictions used for purchase of				071.040
property and equipment Change in net unrealized investment gains (losses) on		-		261,948
other than trading securities		(99,463)		217,883
(Decrease) increase in unrestricted net assets		(750,521)		496,549
Temporarily restricted net assets Temporarily restricted net assets released from restricted net assets Decrease in temporarily restricted net assets		- 		(261,948) (261,948)
•				,
Change in net assets		(750,521)		234,601
Net assets at beginning of year	-	<u>25,399,445</u>		25,164,844
Net assets at end of year	\$	<u>24,648,924</u>	<u>\$</u>	25,399,445

SOUTH SHORE HOSPITAL CORPORATION STATEMENTS OF CASH FLOWS

Years ended December 31, 2008 and 2007

		<u>2008</u>		2007
Cash flows from operating activities				
Change in net assets	\$	(750,521)	\$	234,601
Adjustments to reconcile change in net assets to net cash				
provided from operating activities				
Depreciation		1,391,992		1,127,221
Provision for bad debts		5,242,954		4,293,141
Net unrealized (gains) losses on other than trading				
securities		99,463		(217,883)
(Increase) decrease in assets				
Patient accounts receivable		(5,811,849)		(6,500,867)
Provider tax receivable		(936,025)		4,888,256
Other receivables		315,641		(80,640)
Inventories of supplies		(32,100)		19 <i>,</i> 792
Prepaid expenses and other		19,969		(45,644)
Increase (decrease) in liabilities				
Accounts payable and accrued expenses		(838,456)		(506,212)
Estimated third-party payer settlements		1,987,741		(298,137)
Estimated liability for professional and general				
liability losses		115,383		814,700
Provider tax payable		625,016		(1,341,274)
Net cash from operating activities		1,429,208		2,387,054
Cash flows from investing activities				
Purchases of property, plant, and equipment, net		(1,057,504)		(1,069,619)
(Purchases) sales of investments, net	_	<u>1,542,771</u>	_	<u>(1,535,992</u>)
Net cash from investing activities		485,267		(2,605,611)
Cash flows from financing activities				
Payments on line of credit		-		(600,000)
Proceeds from debt		-		1,508,317
Payments on capital lease obligation		(1,249,388)		(526,592)
Net cash from financing activities		(1,249,388)		381,725
Net increase in cash and cash equivalents		665,087		163,168
Cash and cash equivalents at beginning of year	_	561,414		398,246
Cash and cash equivalents at end of year	<u>\$</u>	1,226,501	<u>\$</u>	561,414
Supplemental disclosures				
Supplemental disclosures of cash flow information				
Cash paid during the year for interest	\$	128,218	\$	55,21 3
Supplemental disclosures of non-cash flow activity	7	- ,	-	•
Non-cash capital lease	\$	_	\$	544,058
Equipment included in accounts payable	\$	-	\$	781,095
• •				

NOTE 1 - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization: South Shore Hospital Corporation ("the Hospital"), located in Chicago, Illinois, is a not-for-profit acute care hospital as described in Section 501(c)(3) of the Internal Revenue Code ("the Code") and is exempt from income taxes. The Hospital offers a full range of general acute care, drug and alcohol rehabilitation, and specialized health services primarily to residents of the South Shore community of Chicago.

Adoption of New Accounting Standard: In 2006, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 157, Fair Value Measurements (SFAS No. 157). SFAS No. 157 defines fair value, provides enhanced guidance for using fair value to measure assets and liabilities under current U.S. GAAP standards and expands the disclosure of the methods used and the effect of fair value measurements on earnings. This standard is effective for financial statements issued for fiscal years beginning after November 15, 2007. Accordingly, the Hospital adopted applicable portions of this standard for the year ended December 31, 2008.

<u>Use of Estimates</u>: The preparation of the financial statements in conformity with the accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

<u>Cash and Cash Equivalents</u>: Cash and cash equivalents include cash and all other highly liquid investments with purchased maturities of three months or less. Funds whose use is limited by board designation or other restrictions are excluded. The carrying amount of cash and cash equivalents approximates fair value because of the short maturities of these instruments.

<u>Inventories of Supplies</u>: Inventories of supplies are stated at the lower of cost or market. Cost is determined on a first-in, first-out basis.

Assets Limited As to Use: Investments, which comprise assets limited as to use, are valued as follows: cash and cash equivalents at cost, which approximates market; marketable debt and equity securities at fair value. Investment income or loss (including realized gains and losses on investments, interest, and dividends) is included in the excess of revenues over expenses unless the income or loss is restricted by donor or law. Unrealized gains and losses on investments are excluded from the excess of revenues over expenses.

NOTE 1 - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Assets are comprised of the following balances:

- Funded depreciation are funds designated by the Hospital's Board of Directors for the purpose of property renovation and equipment replacement, over which the Board retains control and may, at its discretion, subsequently use for other purposes.
- The medical liability trust fund consists of funds used to pay medical malpractice claims.
- The capital projects fund consists of funds whose use has been temporarily restricted by the donor for future capital improvements.

<u>Property</u>, <u>Plant</u>, <u>and Equipment</u>: Property, plant, and equipment are stated at cost or, if donated, at the fair value at the date of the donation. Depreciation is provided over the estimated useful lives of the assets using the straight-line method. Costs of maintenance and repairs are charged to expense when incurred; costs of renewals and betterments are capitalized. Upon sale or retirement of property, plant, and equipment, the cost and related accumulated depreciation are eliminated from the respective accounts, and the resulting gain or loss is included in the statement of operations.

<u>Temporarily Restricted Net Assets</u>: Temporarily restricted net assets are those whose use by the Hospital has been limited by donors to a specific time period or purpose.

<u>Excess of Revenues over Expenses</u>: The statement of operations includes the excess of revenues over expenses. Changes in unrestricted net assets that are excluded from excess of revenues over expenses, consistent with industry practices, include unrealized gains and losses on investments other than trading securities and contributions of long-lived assets (including assets acquired using contributions which, by donor restriction, were to be used for the purposes of acquiring such assets).

<u>Charity Care</u>: The Hospital provides care to patients who meet certain criteria under its charity care policy at no charge or at amounts less than its established rates. Because the Hospital does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue.

NOTE 1 - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

<u>Donor Restricted Gifts</u>: Unconditional promises to give cash and other assets to the Hospital are reported at fair value at the date the promise is received, which is then treated as cost. The gifts are reported as temporarily restricted if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires (that is, when a stipulated time restriction ends or a purpose restriction is accomplished) temporarily restricted net assets are reclassified as unrestricted net assets and reported in the statement of operations as net assets released from restrictions. This includes donor-restricted contributions whose restrictions are met within the same year as received.

<u>Estimated Liability for Professional and General Liability Losses</u>: The provision for estimated liability for professional and general liability losses includes estimates of the ultimate costs for both reported claims and claims incurred but not reported.

NOTE 2 - NET PATIENT SERVICE REVENUE AND CONCENTRATION OF RISK

Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payers, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payers. The Hospital provides care to certain patients under Medicare, Medicaid, and Blue Cross reimbursement The Medicare program pays for inpatient acute care services, outpatient arrangements. services, defined capital and other costs at interim rates. The Medicaid program reimburses the Hospital for covered services at predetermined rates. Services provided to certain patients covered by the Blue Cross program are paid at interim rates, with an annual settlement based Reported costs and services provided under the upon allowable reimbursable costs. reimbursement arrangements with Medicare and Blue Cross are subject to retroactive audit and adjustment by the fiscal intermediaries. Provision has been made in the financial statements for estimated contractual adjustments, representing the difference between the standard charges for services and estimated total payments to be received from third-party payers. Management believes that adjustments, if any, which ultimately may result from final determination of amounts to be received under these contracts should not have a material effect on the financial statements. Program examinations of cost reports have been completed for the Medicare and Blue Cross programs through 2006 and 2007, respectively.

The Hospital has also entered into payment agreements with certain health maintenance organizations and preferred provider organizations. The basis of payment to the Hospital under these agreements include prospectively determined rates per discharge, discounts from established charges, and prospectively determined daily rates.

SOUTH SHORE HOSPITAL CORPORATION NOTES TO FINANCIAL STATEMENTS

December 31, 2008 and 2007

NOTE 2 - NET PATIENT SERVICE REVENUE AND CONCENTRATION OF RISK (Continued)

For the years ended December 31, 2008 and 2007, approximately 90% of net patient service revenue is subject to the provisions of third-party payer contracts. Laws and regulations governing Medicare, Medicaid, and other third-party payer programs are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. The 2008 and 2007 net patient service revenue increased approximately \$886,912 and \$357,204, respectively, due to removal of allowances previously estimated that are no longer necessary as a result of final settlements and years that are no longer subject to audit reviews.

The Illinois Medicaid Program recently implemented a program that assesses healthcare providers in Illinois a fee based upon a prescribed regulated formula. In addition, under this same program, some providers are entitled to receive additional payments under interrelated formulas. During 2008 and 2007, the Hospital was assessed \$1,966,278 and \$1,341,264, respectively and recorded revenue of \$5,824,275 and \$4,888,252, respectively under this Illinois Medicaid Program. Assessments have been recorded as Medicaid provider taxes. Revenue has been recorded as net patient service revenue.

The Hospital grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payer agreements. The Hospital does not charge interest on patient accounts receivable. The receivables from patients and third-party payers at December 31, 2008 and 2007 are as follows:

	<u>2008</u>	<u>2007</u>
Medicare	25 %	20 %
Medicaid	41	39
Blue Cross	3	4
Other third-party payers	9	10
Self-pay and other	22	27
	100 %	<u>100</u> %

NOTE 3 - CHARITY CARE AND SOCIAL ACCOUNTABILITY

The Hospital maintains records to identify and monitor the level of charity care it provides. These records include the amount of charges forgone for services and supplies furnished under its charity care policy, the estimated cost of those services and supplies, and equivalent service statistics. The charges forgone for services and supplies furnished under its charity care policy, based upon established rates, during the years ended December 31, 2008 and 2007 approximated \$4,580,743 and \$5,494,930, respectively.

In addition to charity care, the Hospital also provides other community benefits by providing mentors and volunteers and sponsoring health fairs throughout the community. Employees of the Hospital participate in a mentoring program for children within the community. The program's goal is to motivate students to complete their high school education with emphasis on the overall importance of education and the pre-employment preparation.

NOTE 4 - FAIR VALUE

SFAS No. 157 defines fair value as the price that would be received for an asset in the Hospital's principal or most advantageous market for the asset in an orderly transaction between market participants on the measurement date.

Statement 157 establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value:

- Level 1: Quoted prices (unadjusted) for identical assets or liabilities in active markets that the entity has the ability to access as of the measurement date.
- Level 2: Significant other observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data.
- Level 3: Significant unobservable inputs that reflect a reporting entity's own assumptions about the assumptions that market participants would use in pricing an asset or liability.

The fair values of debt and equity investments that are readily marketable are determined by obtaining quoted prices on nationally recognized securities exchanges (Level 1 inputs).

NOTE 4 - FAIR VALUE (Continued)

Assets and Liabilities Measured on a Recurring Basis

Assets and liabilities measured at fair value on a recurring basis are summarized below:

Fair Value Measurements at December 31, 2008 Using

at December 31, 2000 Osing											
Quoted prices in		Significant									
Active Markets fo	r Significant Other	Unobservable									
Identical Assets	Observable Inputs	Inp u t									
(Level One)	<u>(Level 2)</u>	<u>(Level 3)</u>									
•											
4 40 40 7 00 4	A	ተ									

Assets:

Investments

§ 18,107,331 \$

- \$

NOTE 5 - INVESTMENTS AND ASSETS LIMITED AS TO USE

A summary of investments and assets limited as to use at December 31, 2008 and 2007 follows:

	<u>2008</u>			<u>2007</u>
Board designated for future capital				-
improvements and medical liability trust				
fund				
Cash and cash equivalents	\$	7 <i>,</i> 728	\$	224,056
Certificates of deposits		2,130,324		3,374,591
U.S. government obligations		10,922,397		10,353,785
Corporate obligations		3,010,472		3,680,836
Mutual funds		2,036,410	_	2,116,297
	\$:	18,107,331	<u>\$</u>	19,749,565

NOTE 5 - INVESTMENTS AND ASSETS LIMITED AS TO USE (Continued)

Return on investments (interest and dividends) for the years ended December 31, 2008 and 2007 has been reported as follows:

	<u>2008</u>	<u>2007</u>
Income Other revenue Investment income	\$ 364,031 522,879	\$ 441,515 589,270
	<u>\$ 886,910</u>	<u>\$ 1,030,785</u>
Change in unrealized investment gains (losses) on other than trading securities		
Unrestricted net assets	<u>\$ (99,463)</u>	<u>\$ 217,883</u>
	<u>\$ (99.463</u>)	<u>\$ 217.883</u>

The Hospital's cash and cash equivalents are held by various institutions in amounts that periodically exceed the federally insured limits. Management believes that credit risk related to these deposits is minimal.

As of December 31, 2008, the Hospital held investments in two mutual funds consisting of corporate bonds that have been in a continuous loss position. The funds had a fair value of \$2,330,227, total unrealized losses of \$186,089 and has been in a continuous loss position for 12 months or more. Due to the Hospital's ability and intent to hold bond funds, the Hospital believes all temporarily impaired bonds and obligations will recover.

NOTE 6 - PROPERTY, PLANT, AND EQUIPMENT

A summary of property, plant, and equipment at December 31, 2008 and 2007 is as follows:

		<u>2008</u>		<u>2007</u>
Land and land improvements	\$	2,552,409	\$	2,512,409
Buildings		9,244,000		9,013,305
Fixed equipment		9,546,098		9,301,805
Furniture and movable equipment		17,999,325		17,588,369
Computer software		146,370		94,164
-		39,488,202		38,510,052
Less accumulated depreciation		30,676,461	_	29,363,823
Property, plant, and equipment, net	<u>\$</u>	8,811,741	\$	9.146,229

Depreciation expense for the years ended December 31, 2008 and 2007 amounted to approximately \$1,391,992 and \$1,127,221, respectively.

NOTE 7 - PROFESSIONAL, GENERAL, AND WORKERS' COMPENSATION LIABILITY INSURANCE

The Hospital is self-insured for its professional liability, general, and workers' compensation insurance claims. There are known claims and incidents that may result in the assertion of additional claims, as well as claims from unknown incidents that may be asserted arising from services provided to patients.

Professional actuaries have been retained to assist management in determining the annual provision for self-insured risks as well as the estimated ultimate liability for professional liability and workers' compensation claims. The Hospital has established a self-insured trust fund for its professional liability losses. Any liability claim assessed in excess of the self-insurance trust assets would be paid out of the unrestricted assets of the Hospital. Accrued professional and workers' compensation losses have been discounted at 5%.

Prior to January 1, 2003, the Hospital purchased general liability insurance for other insurable risks coverage. Effective January 1, 2003, the Hospital became self-insured and includes general liability insurance with the self-insured trust program noted above.

For 2008 there were payments of \$189,162 made to settle medical malpractice suits against the Hospital, which were accrued.

NOTE 8 - RETIREMENT PLAN BENEFITS

The Hospital has a defined contribution plan covering eligible full-time employees. The Hospital's contributions to the plan are based on varying percentages of salaries. Hospital contributions were \$350,182 and \$338,909 in 2008 and 2007, respectively.

NOTE 9 - LETTER OF CREDIT AND LINE OF CREDIT

The Hospital renewed a letter of credit in the amount of \$200,000 under its self-insurance workers' compensation program. The letter of credit automatically extends without amendment for the period of one year from the expiration date of the letter of credit, unless notified by the paying bank at least 60 days prior to the expiration date. The letter of credit is collateralized by a demand note bearing interest at the bank's prime rate.

During 2008, the Hospital had available a \$1,500,000 line of credit with MB Financial Bank, N.A. Interest is payable monthly at a fixed rate of 6.00%. The line was secured by the Hospital's property and assets, and expires on September 25, 2009. At December 31, 2008 and 2007, there was no outstanding balance on the line of credit.

On November 13, 2007, the Hospital entered into a two-year term loan with RBS Citizens, N.A in the amount of \$1,508,317. Interest is payable quarterly at a fixed rate of 4.1%. The term loan is secured by the Hospital's property and assets. The term loan matures on November 13, 2009, at which time the unpaid principal will be paid. The outstanding balance on the two-year term loan at December 31, 2008 was \$1,508,317. The term loan agreement requires the Hospital to comply with restrictive covenants. At December 31, 2008, the Hospital was in compliance with these covenants.

NOTE 10 - FUNCTIONAL EXPENSES (UNAUDITED)

The Hospital provides general health care services to residents within the South Shore Community of Chicago. Expenses related to providing these services are as follows:

	<u>2008</u>	<u>2007</u>
Health-care services General and administrative	\$ 40, 561,159 <u>8,696,490</u>	\$ 37,88 0,5 95
	<u>\$ 49,257,649</u>	<u>\$ 45,619,355</u>

NOTE 11 - COMMITMENTS

The Hospital had entered into a capital lease arrangement in 2006 for computer software with LaSalle Systems Leasing, Inc. Monthly lease payments of \$40,687 were originally due through November 30, 2010. During 2008, the Hospital made payments of \$1,249,388 to pay off the remainder of the lease obligation. No additional capital lease obligations were entered into in the current year.

The Hospital leases computer equipment which expire in 2013. The following is a schedule by year of future minimum rental payments required under leases for the equipment that have initial noncancelable lease terms in excess of one year as of December 31, 2008:

2009	\$ `	67,685
2010	• •	67,685
2011		57,627
2012		37,511
2013		18,755

<u>249,263</u>

15.

SUPPLEMENTAL FINANCIAL INFORMATION

SOUTH SHORE HOSPITAL CORPORATION SUPPLEMENTAL SCHEDULES OF GROSS PATIENT SERVICE REVENUES Years ended December 31, 2008 and 2007 (Unaudited)

e Total	8.35 % 5.84 14.19 %	(1.07)	(5.56) (11.38)	(5.94)	7.81 2.93	11.24	2.73	2.49	21.48	(4.79)	8.03	15.39	26.65	26.65 08.05	21.49	(5.41)	6.86		7.16 %
Percentage Change Outpatient Service	% %		(26.70)	(25.93)	5.45 29.59	11.04	(3.10)	5.28	(1.63)	(27.03)	16.16	(4.97) 24 05	22.65	38.47	(100.00)	(9.82)	(2,78)		(2.78)%
Per Inpatient Service	8.35 % 5.84 14.19 %	10.54	4.45	8.14	10.01	11.33	17.36	1.87	23.32	(1.52)	7.56	17.23 32.07	261.90	29.48	23.34	(3.87)	10.50		9,65 %
lai. 2002	\$ 25,414,307 4,345,414 29,759,721	7,235,195	8,160,845 3,150,369	1,898,417	7,508,167	17,552,320	46,058	2,795,228	801,156	2,055,142	12,938,508	58,358 2,334,219	28,308	7,126,578	50,846	3,897,562	80,856,800		\$ 110,616,521
Total 2008	\$ 27,536,213 4,599,234 32,135,447	7,157,506	7,707,334 2,791,980	1,785,720	8,094,514 3,314,736	19,525,988	47,315	2,864,846	973,247	1,956,790	13,977,656	3.070.447	35,852	9,250,446	61,774	3,686,690	86,404,799	, , , , , , , , , , , , , , , , , , ,	\$ 118,540,246
t.Service 2002	6	5,301,855	2,621,970 1,171,279	784,584	3,626,226 477,258	5,139,265	32,928	509,595	59,184	263,126	7.309	154,073	27,812	252,748	290	1,006,209	22,153,719	6	42,153,719
Outpatient Service 2008	ys	5,020,422	1,921,919 851,237	581,169	491,229	5,706,640	31,906	536,509	58,218	192,016	6.01,133	191,133	34,057	349,991	t	907.106	21,537,964		41,25,704
Service 2007	\$ 25,414,307 4,345,414 29,759,721	1,933,340	5,538,875 1,979,090	1,113,833	2,712,266	12,413,055	13,130	2,285,633	741,972	17,72,016	81.050	2,180,146	496	6,873,830	20,086	2,891,353	58,703,081	\$ 88 467 807	00,202,004
Inpatient Service 2008	\$ 27,536,213 4,599,234 32,135,447	2,137,084	1,940,743	1,204,551	2,823,507	13,819,348	15,409	7,328,33/	1 764 774	13.146.521	95.013	2,879,314	1,795	8,900,455	61,774	2,779,584	64,866,835	\$ 97 002 282	**************************************
	Nursing, dietary, and room Medical and surgical Intensive and coronary care unit	Ancillary services Emergency room Operating room	Anesthesiology	kecovery room Radiblogy	Nuclear medicine	aboratory	Cytology Flectrocardiology	Blood bank	Physical therapy	Pharmacy	Electroencephalography	Central service	Cast room	Kespiratory therapy	ech merapy	ivenidi, Ezivi, and other		Total gross patient service revenues	
	Nu Int	An Em	Ą	R R R	Z,	ئ تة	֝֞֞֞֝֞֝֞֝֓֞֓֓֓֓֟֝֟֟ ֓֞֓֞֓֞֓֞֓֞֓֞֓֞֞֓֓֓֞֓֞֓֓֞֓֞	B O		Ph	Ele	Q (۽ ڏ	Ş.	y c	ij			



SOUTH SHORE HOSPITAL CORPORATION SUPPLEMENTAL SCHEDULES OF CONTRACTUAL AND OTHER ALLOWANCES Years ended December 31, 2008 and 2007 (Unaudited)

	<u>2008</u>	2007
Contractuals		
Medicare	\$ 40,096,785	\$ 34,998,841
Medicaid	17,990,944	18,476,559
Blue Cross	2,250,035	1,679,684
HMOs	6.119.627	<u>5,469,553</u>
	<u>66,457,391</u>	60,624,637
Other allowances		
Employee health service	3,676	3,810
Workers' compensation	-	3,739
Employee discounts	37,653	21,974
Charity	4,580,743	5,494,930
Administrative adjustments	195,074	149,695
Loss due to denial of stay	1,098,126	838,262
•	<u>5,915,272</u>	<u>6,512,410</u>
Total contractual and other allowances	<u>\$ 72,372,663</u>	<u>\$ 67.137.047</u>

SOUTH SHORE HOSPITAL CORPORATION SUPPLEMENTAL SCHEDULES OF OTHER OPERATING REVENUES Years ended December 31, 2008 and 2007 (Unaudited)

		2008		2007
Interest income - medical liability trust fund	\$	364,031	\$	441,515
Cafeteria		252,105		208,340
Rental		296,804		330,776
Physician billings		400,295		429,924
Medical records transcripts		34,403		33,280
Miscellaneous	-	68,008		123,494
Total other operating revenues	<u>\$</u>	<u>1,415,646</u>	<u>\$</u>	1,567,329

SOUTH SHORE HOSPITAL CORPORATION SUPPLEMENTAL SCHEDULES OF OPERATING EXPENSES Years ended December 31, 2008 and 2007 (Unaudited)

٩	Total	%(80 C)	(55.7)	(20.1)	(1.06)	8 86	152.90	(97.27)	18.72	201.87	149.28	(21.87)	11.85	8.54	(4.28)	13.10	6.36	(3.44)	7.14	18.14	1.15	5.27	1.83	42.64	9.08	12.16	9.25	14.54	52.88	(13.97)	59.13
Percentage Change	Other	(22 68)%	(20.20)	11.91	(1.51)	48.57	152 90	(97.27)	60.87	201.87	667.62	(21.87)	2.14	3.13	(4.28)	30.39	18.93	(12.22)	4.44	35.11	(16.26)	0.53	5.32	98.66	19,67	13.89	15.26	15.56	52.88	(26.37)	80.60
Perc	Salaries	5.61 %		96.0	•	5.74	•	•	10.90	•	97.28	4	12.80	11.11	•	7.48	4.44	3.73	7.40	5.27	3.35	9.10	(2.02)	36.29	4.35	7.90	8.12	14.38	•	(12.50)	57.08
	Total	738,096	411,220	1,034,624	60,753	138,367	40,413	57,096	213,666	2,626	55,612	57,564	148,083	165,573	187,899	179,225	295,422	400,592	403,446	93,828	108,284	1,178,178	241,965	35,572	707,759	1,401,609	7,396,008	1,385,431	343,549	298,607	73,975
2007	Other	200,520 \$	89,964	482,610	60,753	10,061	40,413	57,096	33,442	2,626	5,071	57,564	13,260	53,343	187,899	43,989	39,199	180,096	35,584	40,478	12,193	527,079	173,743	3,556	218,793	808′966	1,163,974	188,917	343,549	63,732	6,454
	Salaries	537,576 \$	321,256	552,014	•	128,306	•	•	180,224	•	50,541	ŧ	134,823	112,230	•	135,236	256,223	220,496	367,862	53,350	96,091	651,099	68,222	32,016	488,966	404,801	6,232,034	1,196,514	•	534,875	67,521
	Total	722,760 \$	404,961	1,097,385	60,107	150,623	102,205	1,560	253,668	7,927	138,631	44,974	165,628	179,713	179,855	202,708	314,210	386,801	432,262	110,853	109,524	1,240,210	246,402	50,741	772,048	1,572,052	8,079,815	1,586,893	525,201	514,961	117,718
2008	<u>Other</u>	155,052 \$	71,794	540,074	59,835	14,948	102,205	1,560	53,799	7,927	38,926	44,974	13,544	55,012	179,855	57,358	46,620	158,087	37,164	54,690	10,211	529,873	182,992	7,107	261,831	1,135,271	1,341,643	218,315	525,201	46,923	11,656
	Salaries	\$ 567,708 \$	333,167	557,311	272	135,675	•	•	199,869		66,705	1	152,084	124,701	1	145,350	267,590	228,714	395,098	56,163	99,313	710,337	63,410	43,634	510,217	436,781	6,738,172	1,368,578	•	468,038	106,062
		Administration	Accounting	Business office	Medical Staff	Kisk management	Marketing	Industrial Medicine	Project Coordination	volunteers	Infection Control	Employee maintenance	rurchasing	Community relations	Health service	•	S Admitting ::		Security	Necelving	Organizational development	Dietary	Careteria	Safety department	Housekeeping	engueering/ maintenance	Inursing	intensive care unit - nursing	Emergency room physicians	Nursing service administration	Education department

SOUTH SHORE HOSPITAL CORPORATION SUPPLEMENTAL SCHEDULES OF OPERATING EXPENSES Years ended December 31, 2008 and 2007 (Unaudited)

	1		2008			2007		Perc	Percentage Change	
		Salaries	Other	Total	Salaries	Other	Total	Salaries	Other	Total
Pharmacy	\$		2,894,807 \$	2,894,807	· ·	\$ 2,443,745	\$ 2,443,745	89	18.46 %	18 46 %
Medical records		457,052	218,240	675,292	450,925	199,409	650,334	1.36	9.44	3.84
Quality improvement		378,527	73,418	451,945	323,920	104,199	428,119	16.86	(29.54)	5.57
Operating room		937,875	784,233	1,722,108	873,515	801,217	1,674,732	7.37	(2.12)	2.83
Anesthesiology		30,642	462,476	493,118	30,593	471,135	501,728	0.16	(1.84)	(1.72)
Kadiology		853,657	656,131	1,509,788	867,875	753,038	1,620,913	(1.64)	(12.87)	(6.86)
Nuclear medicine		272	336,356	336,628	1,899	345,975	347,874	(82.68)	(2.78)	(3.23)
Laboratory		951,153	1,190,837	2,141,990	959,047	1,159,468	2,118,515	(0.82)	2.71	$\frac{(11)}{111}$
Blood bank		66,811	485,281	552,092	59,316	371,292	430,608	12.64	30,70	28.21
Electrocardiology		128,749	175,941	304,690	118,522	176,633	295,155	8.63	(0.39)	3.23
Physical therapy		269,540	117,772	387,312	253,181	117,921	371,102	6.46	(0.13)	4.37
Social service		95,454	44,516	139,970	89,081	35,283	124,364	7.15	26.17	12.55
Kespiratory therapy		685,876	325,677	1,011,553	680,590	301,306	981,896	0.78	8.09	3.02
Fatient education		86,353	6,915	93,268	96,717	7,438	104,155	(10.72)	(7.03)	(10.45)
Electroencephalography			8,294	8,294	•	10,271	10,271	,	(19.25)	(19.25)
Kecovery room		256,187	40,613	296,800	265,106	36,301	301,407	(3.36)	11.88	(1.53)
Central service/ cast room		126,071	362,192	488,263	123,440	382,119	505,559	2.13	(5.21)	(3.42)
Emergency room		2,211,015	481,467	2,692,482	2,192,793	432,740	2,625,533	0.83	11.26	2.55
House physicians		1	424,555	424,555	•	351,196	351,196	•	20.89	20,89
Clinic office		280,294	286,793	267,087	261,442	298,263	559,705	7.21	(3.85)	1.32
Kenal, EENT and other		144,705	481,693	626,398	150,576	475,678	626,254	(3.90)	1.26	0.02
Depreciation		•	1,391,992	1,391,992	•	1,127,221	1,127,221		23.49	23 49
Other benefits		ı	4,531,384	4,531,384	•	4,970,786	4,970,786	1	(8.84)	(8.84)
Provision for bad debts	•	' 	5.242.954	5,242,954	"	4,293,141	4.293,141		22.12	22.12
Total operating expenses		\$ 21,768,182	\$ 26,988,984	48,757,166	\$ 20,620,814	\$ 24,998,541	\$ 45,619,355	5.56 %	7.96 %	% 88'9

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SOUTH SHORE HOSPITAL CORPORATION

FINANCIAL STATEMENTS

December 31, 2007 and 2006

SOUTH SHORE HOSPITAL CORPORATION

FINANCIAL STATEMENTS December 31, 2007 and 2006

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Crowe Chizek and Company LLC Member Horwath International

REPORT OF INDEPENDENT AUDITORS

The Board of Directors of South Shore Hospital Corporation

We have audited the accompanying balance sheets of South Shore Hospital Corporation ("the Hospital") as of December 31, 2007 and 2006, and the related statements of operations, changes in net assets, and cash flows for the years then ended. These financial statements are the responsibility of the Hospital's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the financial position of South Shore Hospital Corporation as of December 31, 2007 and 2006, and the results of its operations and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental schedules contained on pages 15 through 19 are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied in the audits of the basic financial statements and, accordingly, we express no opinion on it.

Crowe Chizek and Company LLQ

Chicago, Illinois March 28, 2008

SOUTH SHORE HOSPITAL CORPORATION BALANCE SHEETS

December 31, 2007 and 2006

		<u>2007</u>		<u>2006</u>
ASSETS				
Current assets			_	
Cash and cash equivalents	\$	561,414	\$	398,246
Patient accounts receivable, net of estimated				
uncollectible accounts of \$5,923,110 in 2007				
and \$3,344,168 in 2006		5,417,658		3,305,094
Provider tax receivable		2,444,123		7,332,379
Other receivables		733,151		652,511
Inventories of supplies		224,204		243,996
Prepaid expenses and other		163,348		117,704
Total current assets		9,543,898		12,049,930
Investments and assets limited as to use				
Funded depreciation		13,664,703		11,895,759
Medical liability trust fund		6,084,862		5,742,821
Capital projects fund		<u>-</u>	_	<u>261,948</u>
		19,749,565		17,900,528
Property, plant, and equipment, net		9,146,229		7,878,678
Total assets	<u>\$</u>	38,439,692	<u>\$</u>	37,829,136
LIABILITIES AND NET ASSETS				
Current liabilities				
Line of credit	\$	-	\$	600,000
Current portion of capital lease obligation		1,249,388		449,255
Accounts payable		2,007,369		1,537,878
Accrued employee and other expenses		2,613,748		2,808,356
Estimated third-party payer settlements		1,085,702		1,383,839
Provider tax payable		670,630		2,011,904
Total current liabilities		7,626,837		8,791,232
Long term portion of term note		1,508,317		7 82,667
Estimated liability for professional and general				
liability losses		3,905,093		3,090,393
Total long-term liabilities		5,413,410		3,873,060
Net assets				
Unrestricted		25,399,445		24,902,896
Temporarily restricted		-		261,948
Total net assets		25,399,445		25,164,844
Total liabilities and net assets	\$	38,439,692	\$	37,829,136

SOUTH SHORE HOSPITAL CORPORATION STATEMENTS OF OPERATIONS

Years ended December 31, 2007 and 2006

	<u>2007</u>	<u>2006</u>
Revenues		
Net patient service revenue	\$ 43,479,474	\$ 42,782,627
Other	<u>1,567,329</u>	<u>1,393,428</u>
Total revenues	45,046,803	44,176,055
Expenses		
Salaries	20,620,814	18,960,881
Employee benefits	3,265,986	3,623,761
Physicians' compensation	2,652,517	2,427,064
Medical and surgical supplies	2,264,685	2,333,129
Drugs	369,022	268,640
Utilities	862,334	763,9 4 0
Food	566,139	500,967
Supplies - other	821,256	663,545
Purchased services	4,873,880	4,511,995
Repairs and maintenance	569,346	687,906
Depreciation	1,127,221	854,728
Provision for bad debts, net	4,293,141	4,400,872
Medicaid provider tax	1,341,264	2,011,90 4
Other expenses	1,991,750	625,373
Total expenses	<u>45,619,355</u>	42,634,705
Operating income (loss)	(572,552)	1,541,350
Nonoperating income		
Investment income	589,270	<u>535,718</u>
Excess of revenues over expenses	<u>\$ 16,718</u>	<u>\$ 2,077,068</u>

SOUTH SHORE HOSPITAL CORPORATION STATEMENTS OF CHANGES IN NET ASSETS Years ended December 31, 2007 and 2006

		2007		2006
Unrestricted net assets				
Excess of revenues over expenses	\$	16,718	\$	2,077,068
Net assets released from restrictions used for purchase of		0/1 040		
property and equipment		261,948		-
Change in net unrealized investment gains and losses on		217 002		176 074
other than trading securities Increase in unrestricted net assets		217,883 496,549	_	<u>176,974</u> 2,254,042
increase in utuestricted het assets		470,349		2,434,042
Temporarily restricted net assets				
Net realized losses on sales of investments		-		6,402
Change in net unrealized investment gains and losses on				
other than trading securities		-		4, 066
Temporarily restricted net assets released from restricted				
net assets		(261,948)		
Decrease in temporarily restricted net assets		(261,948)		10,468
Change in net assets		234,601		2,264,510
Net assets at beginning of year		<u>25,164,844</u>		22,900,334
Net assets at end of year	<u>\$</u>	25,399,445	\$	25,164,844

SOUTH SHORE HOSPITAL CORPORATION STATEMENTS OF CASH FLOWS

Years ended December 31, 2007 and 2006

Cash flows from operating activities Change in net assets \$234,601 \$2,264,516 Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities Depreciation 1,127,221 854,721 Provision for bad debts 4,293,141 4,400,877 4,400,877 4,400,877 4,400,877 4,600,877 4,609,745 4,60			2007		2006
Change in net assets	Cash flows from operating activities				
Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities Depreciation Provision for bad debts Net unrealized (gains) losses on other than trading securities (Increase) decrease in assets Patient accounts receivable Provider tax receivable Provider tax receivable Other receivables Inventories of supplies Inventories of supplies Inventories of supplies Prepaid expenses and other Increase (decrease) in liabilities Accounts payable and accrued expenses Estimated third-party payer settlements Estimated third-party payer settlements Estimated liability for professional and general liability losses Provider tax payable Net cash provided by (used in) operating activities Purchases of property, plant, and equipment, net (Purchases) sales of investments, net (Purchases) sales of investments, net Net cash provided by (used in) investing activities Payments on line of credit Proceeds from debt Proceeds from financing activities Payments on capital lease obligation Payments on capital lease obligatio		\$	234,601	\$	2,264,510
provided by (used in) operating activities Depreciation Depreciation Depreciation 1,127,221 854,722 Provision for bad debts Net unrealized (gains) losses on other than trading securities (Increase) decrease in assets Patient accounts receivable Patient accounts receivable Provider tax receivable Other receivables Inventories of supplies Inventories of supplies Prepaid expenses and other Increase (decrease) in liabilities Accounts payable and accrued expenses Estimated third-party payer settlements Estimat					
Provision for bad debts Net unrealized (gains) losses on other than trading securities (lincrease) decrease in assets Patient accounts receivable (6,500,867) Provider tax receivable (6,500,867) Other receivables (80,640) (150,964) Inventories of supplies 19,792 132,466 Inventories of supplies 19,792 132,466 Increase (decrease) in liabilities Accounts payable and accrued expenses (506,212) (273,648 Estimated third-party payer settlements (298,137) 924,144 Estimated liability for professional and general liability losses 814,700 (134,007) Provider tax payable Net cash provided by (used in) operating activities 2,387,054 (1,873,463) Cash flows from investing activities Purchases of property, plant, and equipment, net (1,069,619) (1,218,643) (Purchases) sales of investments, net (1,535,992) 2,176,618 Net cash provided by (used in) investing activities (2,605,611) 957,975 Cash flows from financing activities Payments on capital lease obligation (526,592) (115,843) Net cash from financing activities 381,725 484,157 Net increase (decrease) in cash and cash equivalents 163,168 (431,331) Cash and cash equivalents at end of year \$561,414 \$398,246 Supplemental disclosures Supplemental disclosures Supplemental disclosures Supplemental disclosures Supplemental disclosures of cosh flow information Payments on capital lease obligation \$526,592 \$115,843 Cash paid during the year for interest \$55,213 \$10,610	provided by (used in) operating activities				
Net unrealized (gains) losses on other than trading securities (217,883) (176,974	Depreciation		1,127,2 2 1		854,728
Securities (217,883) (176,974 (Increase) decrease in assets Patient accounts receivable (6,500,867) (4,609,744 Provider tax receivable (8,0640) (150,965 (150,965 19,792 132,466 10,792 132,466 10,792 132,466 10,792 132,466 10,792 132,466 10,792 132,466 10,792 132,466 10,792 10,792 132,466 10,793 10,792 132,466 10,793 10,794	Provision for bad debts		4,293,141		4,400,872
Securities (217,883) (176,974 (Increase) decrease in assets Patient accounts receivable (6,500,867) (4,609,744 Provider tax receivable (8,0640) (150,965 (150,965 19,792 132,466 10,792 132,466 10,792 132,466 10,792 132,466 10,792 132,466 10,792 132,466 10,792 132,466 10,792 10,792 132,466 10,793 10,792 132,466 10,793 10,794	Net unrealized (gains) losses on other than trading				
Patient accounts receivable	······································		(217,883)		(176,974)
Provider tax receivable	(Increase) decrease in assets				
Other receivables (80,640) (150,968 Inventories of supplies 19,792 132,466 Prepaid expenses and other (45,644) 215,642 Increase (decrease) in liabilities Accounts payable and accrued expenses (506,212) (273,648 Estimated third-party payer settlements (298,137) 924,146 Estimated liability for professional and general liability losses 814,700 (134,007 Provider tax payable (1,341,274) 2,011,904 Net cash provided by (used in) operating activities 2,387,054 (1,873,463 (1,87	Patient accounts receivable		(6,500,867)		(4,609,749)
Inventories of supplies 19,792 132,466 Prepaid expenses and other (45,644) 215,642 Increase (decrease) in liabilities Accounts payable and accrued expenses (506,212) (273,648 Estimated third-party payer settlements (298,137) 924,140 Estimated liability for professional and general liability losses 814,700 (134,007 Provider tax payable (1,341,274) 2,011,904 Net cash provided by (used in) operating activities 2,387,054 (1,873,463 Purchases of property, plant, and equipment, net (1,069,619) (1,218,643 (Purchases) sales of investments, net (1,535,992) 2,176,618 Net cash provided by (used in) investing activities (2,605,611) 957,975 Cash flows from financing activities Payments on line of credit (600,000) Proceeds from debt 1,508,317 600,000 Proceeds from debt 1,508,317 600,000 Payments on capital lease obligation (526,592) (115,843 Net cash from financing activities 381,725 484,157 Net increase (decrease) in cash and cash equivalents 163,168 (431,331 Cash and cash equivalents at end of year \$561,414 \$398,246 Supplemental disclosures \$51,414 \$398,246 Supplemental disclosures of cash flow information Payments on capital lease obligation \$526,592 \$115,843 Cash paid during the year for interest \$55,213 \$10,610 Supplemental disclosures of non-cash flow activity	Provider tax receivable	•	4,888,256		(7,332,379)
Prepaid expenses and other Increase (decrease) in liabilities Accounts payable and accrued expenses	Other receivables	·	(80,640)		(150,968)
Prepaid expenses and other (45,644) 215,642 Increase (decrease) in liabilities Accounts payable and accrued expenses (506,212) (273,648 Estimated third-party payer settlements (298,137) 924,146 Estimated liability for professional and general liability losses 814,700 (134,007 Provider tax payable (1,341,274) 2,011,906 Net cash provided by (used in) operating activities 2,387,054 (1,873,463 Cash flows from investing activities (1,069,619) (1,218,643 (1,274,618 (1,235,992) 2,176,618 (1,235,992) 2,176,618 (1,235,992) 2,176,618 (1,235,992) (1,218,643 (1,235,992) (1,218,643 (1,235,992) (1,218,643 (1,235,992) (1,218,643 (1,235,992) (1,218,643 (1,235,992) (1,218,643 (1,235,992) (1,218,643 (1,235,992) (1,218,643 (1,235,992) (1,236,618 (2,605,611) (2,60	Inventories of supplies		19,792		132,466
Increase (decrease) in liabilities	* -		(45,644)		215,642
Accounts payable and accrued expenses (506,212) (273,648 Estimated third-party payer settlements (298,137) 924,146 Estimated liability for professional and general liability losses (1340,000 Provider tax payable (1,341,274) 2.011,906 Net cash provided by (used in) operating activities 2,387,054 (1,873,463 Cash flows from investing activities Purchases of property, plant, and equipment, net (1,069,619) (1,218,643 (Purchases) sales of investments, net (1,535,992) 2,176,618 Net cash provided by (used in) investing activities (2,605,611) 957,975 Cash flows from financing activities Payments on line of credit (600,000) Proceeds from debt 1,508,317 600,000 Payments on capital lease obligation (526,592) (115,843 Net cash from financing activities 381,725 484,157 Net increase (decrease) in cash and cash equivalents 163,168 (431,331 Cash and cash equivalents at beginning of year 398,246 829,577 Cash and cash equivalents at end of year \$ 561,414 \$ 398,246 Supplemental disclosures Supplemental disclosures of cash flow information Payments on capital lease obligation \$ 526,592 \$ 115,843 Cash paid during the year for interest \$ 55,213 \$ 10,610 Supplemental disclosures of non-cash flow activity					
Estimated third-party payer settlements			(506,212)		(273,648)
Estimated liability for professional and general liability losses 814,700 (134,007) Provider tax payable (1,341,274) 2,011,906 Net cash provided by (used in) operating activities 2,387,054 (1,873,463) Cash flows from investing activities Purchases of property, plant, and equipment, net (1,069,619) (1,218,643) (1,218					924,140
Itability losses			• • • •		•
Provider tax payable Net cash provided by (used in) operating activities Cash flows from investing activities Purchases of property, plant, and equipment, net (1,069,619) (1,218,643 (1,873,463 (1,			814,700		(134,007)
Net cash provided by (used in) operating activities Cash flows from investing activities Purchases of property, plant, and equipment, net (1,069,619) (1,218,643 (Purchases) sales of investments, net (1,535,992) (2,176,618 Net cash provided by (used in) investing activities (2,605,611) 957,975 Cash flows from financing activities Payments on line of credit (600,000) Proceeds from debt 1,508,317 600,000 Payments on capital lease obligation (526,592) (115,843 Net cash from financing activities 381,725 484,157 Net increase (decrease) in cash and cash equivalents 163,168 (431,331) Cash and cash equivalents at beginning of year 398,246 829,577 Cash and cash equivalents at end of year \$561,414 \$398,246 Supplemental disclosures Supplemental disclosures of cash flow information Payments on capital lease obligation \$526,592 \$115,843 Cash paid during the year for interest \$55,213 \$10,610 Supplemental disclosures of non-cash flow activity				. <u></u>	2.011.904
activities 2,387,054 (1,873,463) Cash flows from investing activities Purchases of property, plant, and equipment, net (1,069,619) (1,218,643) (Purchases) sales of investments, net (1,535,992) 2,176,618 Net cash provided by (used in) investing activities (2,605,611) 957,975 Cash flows from financing activities (600,000) 957,975 Payments on line of credit (600,000) 97,975 Proceeds from debt 1,508,317 600,000 Payments on capital lease obligation (526,592) (115,843) Net cash from financing activities 381,725 484,157 Net increase (decrease) in cash and cash equivalents 163,168 (431,331) Cash and cash equivalents at beginning of year 398,246 829,577 Cash and cash equivalents at end of year \$561,414 398,246 Supplemental disclosures \$561,414 \$398,246 Supplemental disclosures of cash flow information \$526,592 \$115,843 Cash paid during the year for interest \$55,213 \$10,610 Supplemental disclosures of non-cash flow activity			-,		
Purchases of property, plant, and equipment, net (Purchases) sales of investments, net (Purchases) sales of investments, net (Purchases) sales of investments, net (1,535,992) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,612) (2,605,611) (2,605,612) (2,605,611) (2,605,612) (2,605,611) (2,605,612) (2,605,612) (2,605,612) (2,605,613) (2,605,612) (2,605,612) (2,605,613) (2,605,612) (2,605,613)			2,387,054		(1,873,463)
Purchases of property, plant, and equipment, net (Purchases) sales of investments, net (Purchases) sales of investments, net (Purchases) sales of investments, net (1,535,992) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,612) (2,605,611) (2,605,612) (2,605,611) (2,605,612) (2,605,611) (2,605,612) (2,605,612) (2,605,611) (2,605,612)	Cash flows from investing activities				
(Purchases) sales of investments, net Net cash provided by (used in) investing activities (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (2,605,611) (3,7975) (3,600,000) (4,535,992) (6,00,000) (6,00,000) (5,26,592) (1,538,317) (1,508,317			(1,069,619)		(1,218,643)
Net cash provided by (used in) investing activities (2,605,611) 957,975 Cash flows from financing activities Payments on line of credit (600,000) Proceeds from debt 1,508,317 600,000 Payments on capital lease obligation (526,592) (115,843) Net cash from financing activities 381,725 484,157 Net increase (decrease) in cash and cash equivalents 163,168 (431,331) Cash and cash equivalents at beginning of year 398,246 829,577 Cash and cash equivalents at end of year \$561,414 \$398,246 Supplemental disclosures Supplemental disclosures 5 Supplemental disclosures of cash flow information Payments on capital lease obligation \$526,592 \$115,843 Cash paid during the year for interest \$55,213 \$10,610					2,176,618
Payments on line of credit (600,000) Proceeds from debt 1,508,317 600,000 Payments on capital lease obligation (526,592) Net cash from financing activities 381,725 484,157 Net increase (decrease) in cash and cash equivalents 163,168 (431,331 Cash and cash equivalents at beginning of year 398,246 829,577 Cash and cash equivalents at end of year \$561,414 \$398,246 Supplemental disclosures Supplemental disclosures of cash flow information Payments on capital lease obligation \$526,592 \$115,843 Cash paid during the year for interest \$55,213 \$10,610 Supplemental disclosures of non-cash flow activity					957,975
Proceeds from debt 1,508,317 600,000 Payments on capital lease obligation (526,592) (115,843 Net cash from financing activities 381,725 484,157 Net increase (decrease) in cash and cash equivalents 163,168 (431,331 Cash and cash equivalents at beginning of year 398,246 829,577 Cash and cash equivalents at end of year \$561,414 \$398,246 Supplemental disclosures Supplemental disclosures of cash flow information Payments on capital lease obligation \$526,592 \$115,843 Cash paid during the year for interest \$55,213 \$10,610 Supplemental disclosures of non-cash flow activity	Cash flows from financing activities				
Proceeds from debt 1,508,317 600,000 Payments on capital lease obligation (526,592) (115,843 Net cash from financing activities 381,725 484,157 Net increase (decrease) in cash and cash equivalents 163,168 (431,331 Cash and cash equivalents at beginning of year 398,246 829,577 Cash and cash equivalents at end of year \$561,414 \$398,246 Supplemental disclosures Supplemental disclosures of cash flow information Payments on capital lease obligation \$526,592 \$115,843 Cash paid during the year for interest \$55,213 \$10,610 Supplemental disclosures of non-cash flow activity			(600,000)		-
Payments on capital lease obligation Net cash from financing activities Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of year Cash and cash equivalents at end of year Supplemental disclosures Supplemental disclosures of cash flow information Payments on capital lease obligation Cash paid during the year for interest Supplemental disclosures of non-cash flow activity (526,592) (115,843) 484,157 (431,331) (431,331) (431,331) (5398,246) (5398,24	•		1,508,317		600,000
Net cash from financing activities 381,725 484,157 Net increase (decrease) in cash and cash equivalents 163,168 (431,331) Cash and cash equivalents at beginning of year 398,246 829,577 Cash and cash equivalents at end of year \$561,414 \$398,246 Supplemental disclosures Supplemental disclosures of cash flow information Payments on capital lease obligation \$526,592 \$115,843 Cash paid during the year for interest \$55,213 \$10,610 Supplemental disclosures of non-cash flow activity					(115,843)
Cash and cash equivalents at beginning of year 398,246 829,577 Cash and cash equivalents at end of year \$ 561,414 \$ 398,246 Supplemental disclosures Supplemental disclosures of cash flow information Payments on capital lease obligation \$ 526,592 \$ 115,843 Cash paid during the year for interest \$ 55,213 \$ 10,610 Supplemental disclosures of non-cash flow activity					484,1 <u>57</u>
Cash and cash equivalents at end of year Supplemental disclosures Supplemental disclosures of cash flow information Payments on capital lease obligation Cash paid during the year for interest Supplemental disclosures of non-cash flow activity \$ 561,414 \$ 398,246	Net increase (decrease) in cash and cash equivalents		163,168		(431,331)
Supplemental disclosures Supplemental disclosures of cash flow information Payments on capital lease obligation \$ 526,592 \$ 115,843 Cash paid during the year for interest \$ 55,213 \$ 10,610 Supplemental disclosures of non-cash flow activity	Cash and cash equivalents at beginning of year		398 <u>,246</u>	_	829,577
Supplemental disclosures of cash flow information Payments on capital lease obligation \$ 526,592 \$ 115,843 Cash paid during the year for interest \$ 55,213 \$ 10,610 Supplemental disclosures of non-cash flow activity	Cash and cash equivalents at end of year	<u>\$</u>	561,414	<u>\$</u>	398,246
Supplemental disclosures of cash flow information Payments on capital lease obligation \$ 526,592 \$ 115,843 Cash paid during the year for interest \$ 55,213 \$ 10,610 Supplemental disclosures of non-cash flow activity	Supplemental disclosures				
Payments on capital lease obligation \$ 526,592 \$ 115,843 Cash paid during the year for interest \$ 55,213 \$ 10,610 Supplemental disclosures of non-cash flow activity					
Supplemental disclosures of non-cash flow activity	Payments on capital lease obligation	\$			115,843
		\$	55,213	\$	10,610
		_	E 4 4 050	•	1 245 565
.	Non-cash capital lease	\$	544,058 791,005	\$ ¢	1,347,765
Equipment included in accounts payable \$ 781,095 \$ -	Equipment included in accounts payable	Ð	701,073	Ą	-

NOTE 1 - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization: South Shore Hospital Corporation ("the Hospital"), located in Chicago, Illinois, is a not-for-profit acute care hospital as described in Section 501(c)(3) of the Internal Revenue Code ("the Code") and is exempt from income taxes. The Hospital offers a full range of general acute care, drug and alcohol rehabilitation, and specialized health services primarily to residents of the South Shore community of Chicago.

<u>Use of Estimates</u>: The preparation of the financial statements in conformity with the accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

<u>Cash and Cash Equivalents</u>: Cash and cash equivalents include cash and all other highly liquid investments with purchased maturities of three months or less. Funds whose use is limited by board designation or other restrictions are excluded. The carrying amount of cash and cash equivalents approximates fair value because of the short maturities of these instruments.

<u>Inventories of Supplies</u>: Inventories of supplies are stated at the lower of cost or market. Cost is determined on a first-in, first-out basis.

Assets Limited As to Use: Investments, which comprise assets limited as to use, are valued as follows: cash and cash equivalents at cost, which approximates market; marketable debt and equity securities at fair value. Investment income or loss (including realized gains and losses on investments, interest, and dividends) is included in the excess of revenues over expenses unless the income or loss is restricted by donor or law. Unrealized gains and losses on investments are excluded from the excess of revenues over expenses.

Assets are comprised of the following balances:

- Funded depreciation are funds designated by the Hospital's Board of Directors for the purpose of property renovation and equipment replacement, over which the Board retains control and may, at its discretion, subsequently use for other purposes.
- The medical liability trust fund consists of funds used to pay medical malpractice claims.
- The capital projects fund consists of funds whose use has been temporarily restricted by the donor for future capital improvements.

NOTE 1 - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

<u>Property</u>, <u>Plant</u>, <u>and Equipment</u>: Property, plant, and equipment are stated at cost or, if donated, at the fair value at the date of the donation. Depreciation is provided over the estimated useful lives of the assets using the straight-line method. Costs of maintenance and repairs are charged to expense when incurred; costs of renewals and betterments are capitalized. Upon sale or retirement of property, plant, and equipment, the cost and related accumulated depreciation are eliminated from the respective accounts, and the resulting gain or loss is included in the statement of operations.

<u>Temporarily Restricted Net Assets</u>: Temporarily restricted net assets are those whose use by the Hospital has been limited by donors to a specific time period or purpose. During 2007 \$261,948 of temporarily restricted net assets were released for capital expenditures.

<u>Excess of Revenues over Expenses</u>: The statement of operations includes the excess of revenues over expenses. Changes in unrestricted net assets that are excluded from excess of revenues over expenses, consistent with industry practices, include unrealized gains and losses on investments other than trading securities and contributions of long-lived assets (including assets acquired using contributions which, by donor restriction, were to be used for the purposes of acquiring such assets).

<u>Charity Care</u>: The Hospital provides care to patients who meet certain criteria under its charity care policy at no charge or at amounts less than its established rates. Because the Hospital does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue.

<u>Donor Restricted Gifts</u>: Unconditional promises to give cash and other assets to the Hospital are reported at fair value at the date the promise is received, which is then treated as cost. The gifts are reported as temporarily restricted if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires (that is, when a stipulated time restriction ends or a purpose restriction is accomplished) temporarily restricted net assets are reclassified as unrestricted net assets and reported in the statement of operations as net assets released from restrictions. This includes donor-restricted contributions whose restrictions are met within the same year as received.

<u>Estimated Liability for Professional and General Liability Losses</u>: The provision for estimated liability for professional and general liability losses includes estimates of the ultimate costs for both reported claims and claims incurred but not reported.

NOTE 2 - NET PATIENT SERVICE REVENUE AND CONCENTRATION OF RISK

Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payers, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payers. The Hospital provides care to certain patients under Medicare, Medicaid, and Blue Cross reimbursement arrangements. The Medicare program pays for inpatient acute care services, outpatient services, defined capital and other costs at interim rates. The Medicaid program reimburses the Hospital for covered services at predetermined rates. Services provided to certain patients covered by the Blue Cross program are paid at interim rates, with an annual settlement based Reported costs and services provided under the upon allowable reimbursable costs. reimbursement arrangements with Medicare and Blue Cross are subject to retroactive audit and adjustment by the fiscal intermediaries. Provision has been made in the financial statements for estimated contractual adjustments, representing the difference between the standard charges for services and estimated total payments to be received from third-party payers. Management believes that adjustments, if any, which ultimately may result from final determination of amounts to be received under these contracts should not have a material effect on the financial statements. Program examinations of cost reports have been completed for the Medicare and Blue Cross programs through 2005 and 2006, respectively.

The Hospital has also entered into payment agreements with certain health maintenance organizations and preferred provider organizations. The basis of payment to the Hospital under these agreements include prospectively determined rates per discharge, discounts from established charges, and prospectively determined daily rates.

For the years ended December 31, 2007 and 2006, approximately 90% and 89% of net patient service revenue is subject to the provisions of third-party payer contracts. Laws and regulations governing Medicare, Medicaid, and other third-party payer programs are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. The 2007 and 2006 net patient service revenue increased approximately \$357,204 and \$340,240, respectively, due to removal of allowances previously estimated that are no longer necessary as a result of final settlements and years that are no longer subject to audit reviews.

The Illinois Medicaid Program recently implemented a program that assesses healthcare providers in Illinois a fee based upon a prescribed regulated formula. In addition, under this same program, some providers are entitled to receive additional payments under interrelated formulas. During 2007 and 2006, the Hospital was assessed \$1,341,264 and \$2,011,904, respectively and recorded revenue of \$4,888,252 and \$7,332,379, respectively under this Illinois Medicaid Program. Assessments have been recorded as Medicaid provider taxes. Revenue has been recorded as net patient service revenue.

NOTE 2 - NET PATIENT SERVICE REVENUE AND CONCENTRATION OF RISK (Continued)

The Hospital grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payer agreements. The Hospital does not charge interest on patient accounts receivable. The receivables from patients and third-party payers at December 31, 2007 and 2006 are as follows:

	<u>2007</u>	<u>2006</u>
Medicare	20 %	25 %
Medicaid	39	45
Blue Cross	4	6
Other third-party payers	10	6
Self-pay and other	27	18
	<u>100</u> % _	<u>100</u> %

NOTE 3 - CHARITY CARE AND SOCIAL ACCOUNTABILITY

The Hospital maintains records to identify and monitor the level of charity care it provides. These records include the amount of charges forgone for services and supplies furnished under its charity care policy, the estimated cost of those services and supplies, and equivalent service statistics. The charges forgone for services and supplies furnished under its charity care policy, based upon established rates, during the years ended December 31, 2007 and 2006 approximated \$5,494,930 and \$3,920,394, respectively.

In addition to charity care, the Hospital also provides other community benefits by providing mentors and volunteers and sponsoring health fairs throughout the community. Employees of the Hospital participate in a mentoring program for children within the community. The program's goal is to motivate students to complete their high school education with emphasis on the overall importance of education and the pre-employment preparation.

NOTE 4 - INVESTMENTS AND ASSETS LIMITED AS TO USE

A summary of investments and assets limited as to use at December 31, 2007 and 2006 follows:

Board designated for future capital improvements and medical liability trust fund		<u>2007</u>	<u>2006</u>
	æ	224.057	£ 400.000
Cash and cash equivalents	\$		\$ 400,090
Certificates of deposits		3,374,591	2,518,697
U.S. government obligations		10,353,785	11,115,555
Corporate obligations		3,680,836	1,797,013
Mutual funds		2,116,297	1,807,225
		19,749,565	17,638,580
Capital Projects Fund			
Certificates of deposits		-	21,248
Corporate equity securities		<u>=</u>	240,700
		_	<u>261,948</u>
	<u>\$</u>	19,749,565	<u>\$ 17,900,528</u>

Return on investments (interest and dividends) for the years ended December 31, 2007 and 2006 has been reported as follows:

	<u>2007</u>	<u>2006</u>		
Income				
Other revenue	\$ 441,5 15	\$ 99,967		
Investment income	589,270	535,718		
	<u>\$ 1,030,785</u>	\$ 635,685		
Change in unrealized investment gains and losses on other than trading securities				
Unrestricted net assets	\$ 217,883	\$ 176,974		
Temporarily restricted net assets	-	10.468		
	<u>\$ 217.883</u>	<u>\$ 187,442</u>		

NOTE 4 - INVESTMENTS AND ASSETS LIMITED AS TO USE (Continued)

The Hospital's cash and cash equivalents are held by various institutions in amounts that periodically exceed the federally insured limits. Management believes that credit risk related to these deposits is minimal.

As of December 31, 2007, the Hospital held investments in one mutual fund consisting of corporate bonds that have been in a continuous loss position. The fund had a fair value of \$1,404,447, total unrealized losses of \$68,833 and has been in a continuous loss position for 12 months or more. Due to the Hospital's ability and intent to hold bond funds until maturity, the Hospital believes all temporarily impaired bonds and obligations will recover.

NOTE 5 - PROPERTY, PLANT, AND EQUIPMENT

A summary of property, plant, and equipment at December 31, 2007 and 2006 is as follows:

		<u>2007</u>		<u>2006</u>
Land and land improvements	\$	2,512,409	\$	2,474,409
Buildings Fixed equipment		9,013,305 9,301,805		8,668,067 9,247,804
Furniture and movable equipment Computer software		17,588,369 94,164		14,414,237 1,328,310
•		38,510,052		36,132,827
Less accumulated depreciation		<u>29,363,823</u>	_	28,254,149
Property, plant, and equipment, net	<u>\$</u>	9,146,229	<u>\$</u>	7,878,678

Depreciation expense for the years ended December 31, 2007 and 2006 amounted to approximately \$1,127,221 and \$854,728, respectively.

NOTE 6 - PROFESSIONAL, GENERAL, AND WORKERS' COMPENSATION LIABILITY INSURANCE

The Hospital is self-insured for its professional liability, general, and workers' compensation insurance claims. There are known claims and incidents that may result in the assertion of additional claims, as well as claims from unknown incidents that may be asserted arising from services provided to patients.

NOTE 6 - PROFESSIONAL, GENERAL, AND WORKERS' COMPENSATION LIABILITY INSURANCE (Continued)

Professional actuaries have been retained to assist management in determining the annual provision for self-insured risks as well as the estimated ultimate liability for professional liability and workers' compensation claims. The Hospital has established a self-insured trust fund for its professional liability losses. Any liability claim assessed in excess of the self-insurance trust assets would be paid out of the unrestricted assets of the Hospital. Accrued professional and workers' compensation losses have been discounted at 5%.

Prior to January 1, 2003, the Hospital purchased general liability insurance for other insurable risks coverage. Effective January 1, 2003, the Hospital became self-insured and includes general liability insurance with the self-insured trust program noted above.

For 2007 there were no payments made to settle any medical malpractice suits against the Hospital. On January 30, 2006, an \$850,000 payment was made to settle a medical malpractice suit against the hospital, which was accrued.

NOTE 7 - RETIREMENT PLAN BENEFITS

The Hospital has a defined contribution plan covering eligible full-time employees. The Hospital's contributions to the plan are based on varying percentages of salaries. Hospital contributions were \$338,909 and \$303,655 in 2007 and 2006, respectively.

NOTE 8 - LETTER OF CREDIT AND LINE OF CREDIT

The Hospital renewed a letter of credit in the amount of \$200,000 under its self-insurance workers' compensation program. The letter of credit automatically extends without amendment for the period of one year from the expiration date of the letter of credit, unless notified by the paying bank at least 60 days prior to the expiration date. The letter of credit is collateralized by a demand note bearing interest at the bank's prime rate.

During 2007 and 2006, the Hospital had available a \$1,000,000 line of credit with MB Financial Bank, N.A. Interest was payable monthly at a variable rate based on the 3-month LIBOR plus 2.5%. At December 31, 2007 and 2006 the interest rate was 7.41% and $\bar{7}.87\%$, respectively. The line was secured by the Hospital's property and assets, and expired on September 18, 2007. At December 31, 2007 and 2006, the outstanding balance on the line of credit was \$0 and \$600,000, respectively.

NOTE 8 - LETTER OF CREDIT AND LINE OF CREDIT (Continued)

On November 13, 2007, the Hospital entered into a two-year term Ioan with RBS Citizens, N.A in the amount of \$1,508,317. Interest is payable quarterly at a fixed rate of 4.1%. The term Ioan is secured by the Hospital's property and assets. The term Ioan matures on November 13, 2009, at which time the unpaid principal will be paid. The outstanding balance on the two-year term Ioan at December 31, 2007 was \$1,508,317. The term Ioan agreement requires the Hospital to comply with restrictive covenants. At December 31, 2007, the Hospital was in compliance with these covenants.

NOTE 9 - FUNCTIONAL EXPENSES

The Hospital provides general health care services to residents within the South Shore Community of Chicago. Expenses related to providing these services are as follows:

	<u>2007</u>	<u>2006</u>
Health-care services General and administrative	\$ 37,880,595 <u>7,738,760</u>	\$ 35,402,318
	<u>\$ 45,619,355</u>	<u>\$ 42,634,705</u>

NOTE 10 - CAPITAL LEASE

The Hospital has entered into a capital lease agreement for computer software with LaSalle Systems Leasing, Inc. Monthly lease payments of \$40,687 are due through November 30, 2010.

The following is a summary of property held under capital lease:

Cost Accumulated depreciation	\$ 1,917,510 <u>(668,122)</u>
Total	<u>\$ 1,249,388</u>

SOUTH SHORE HOSPITAL CORPORATION NOTES TO FINANCIAL STATEMENTS December 31, 2007 and 2006

NOTE 10 - CAPITAL LEASE (Continued)

Future minimum payments on the capital lease are as follows:

2008	\$	688,366
2009		561,913
2010		<u> 111,199</u>
T		1,361,478
Amount representing interest		(112,090)
; · · · ·		
Present value of net minimum lease payments	<u>\$</u>	1,249,388

The Hospital is in active discussions to modify the terms of the current lease which includes a repayment of the lease in 2008. As such, the entire lease has been included in current liabilities.

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SUPPLEMENTAL FINANCIAL INFORMATION

SOUTH SHORE HOSPITAL CORPORATION SUPPLEMENTAL SCHEDULES OF GROSS PATIENT SERVICE REVENUES Years ended December 31, 2007 and 2006 (Unaudited)

ie <u>Total</u>	-	w 70.07	2.89	8. 98. 98.	4.20	7.05	30.74	10.42	12.02	26:92	(2.74)	17.69	(2.67)	16.07	3.36	(13.04)	100 00	(100.00)	(1.27)	7.56		8.12 %	
Percentage Change Outpatient Service	% 6	£	(0.64) 11.66	12.00	11.27	4.78	10.80	17.19	8.33	3.60	72.35	14.84	0.36	(4.36)	5.90	(16.57)	(100.00)	(100.00)	23.63	6.52		6.52 %	
Per Inpatient <u>Service</u>	8.08 %		14.00 5.29	7.08	(0.26)	9.26	35.02	(12.29)	12.87	- 29.24	(8.58)	17.86	(6.18)	17.85	(55.91)	(17.90)	(00,001)	(150.00)	(4C.1) 4 37	7.96		8.52 %	
<u>2006</u>	\$ 23,513,847 3,623,092 27,136,939		7,032,069	2,893,970	1,821,886	7,013,857	792,397	43,068	2,495,391	631,219	2,112,933	10,993,766	93,673	2,011,046	27,388	9/0/561/9	58 763	207,00	3.755,916	75,175,692		\$ 102,312,631	
Total 2007	\$ 25,414,307 4,345,414 29,759,721		7,235,195 8,160,845	3,150,369	1,898,417	7,308,16/	17,552,320	46,058	2,795,228	801,156	2,055,142	12,938,508	88,358	2,334,219	28,308	0/6/071/	•	50 846	3.897.562	80,856,800		\$ 110,616,521	
<u>t Service</u> 200 <u>6</u>	y () (227 765 7	2,348,206	1,045,768	705,146	430,204,0	4,654,310	28,098	470,389	- 57,130	152,671	623,085	797'/	161,089	207 OEE	205,700	301	604 409	985,519	20,798,602		\$ 20,798,602	
Outpatient Service 2007	s	5 301 855	2,621,970	1,171,279	784,584	477.258	5,139,265	32,928	509,595	-59,184	263,126	7.15,539	000,7	134,0/3	27,612	25/12/2	•	290	1,006,209	22,153,719		\$ 22,153,719	
<u>Service</u> <u>2006</u>	\$ 23,513,847 3,623,092 27,136,939	1,695,886	5,260,619	1,848,202	3,550,993	2,008,813	11,241,487	14,970	2,025,002	5/4-089	10 370 601	10,370,561	1 840 057	1,04,437	7.892.121		58,461	50,894	2,770,397	54,377,090		\$ 81,514,029	
Inpatient Service 2007	\$ 25,414,307 4,345,414 29,759,721	1,933,340	5,538,875	1,979,090	3,879,941	2,712,266	12,413,055	13,130	2,285,633	74T,9/2 1 702 014	12 222 060	81.050	2 180 146	496	6.873.830	•	•	50,086	2,891,353	58,703,081		\$ 88,462,802	
Nursing, dietary, and room	Medical and surgical Intensive and coronary care unit	Ancillary services Emergency room	Operating room Angethesiology	Recovery room	Radiology	Nuclear medicine	Laboratory	Lytology Flectrocardials	Electrocardiology Blood bank	Physical therapy	Pharmacy	Electroencephalography	Central service	Cast room	Respiratory therapy	Intensive care and coronary care	supplies	ppeech therapy	Kental, EENT, and other		Total gross patient service	revenues	

SOUTH SHORE HOSPITAL CORPORATION SUPPLEMENTAL SCHEDULES OF CONTRACTUAL AND OTHER ALLOWANCES Years ended December 31, 2007 and 2006 (Unaudited)

	1	<u>2007</u>	2006
Contractuals			
Medicare		\$ 34,998,841	\$ 34,249,828
Medicaid	i	18,476,559	14,748,676
Blue Cross	l	1,679,684	1,178,954
HMOs		<u>5,469,553</u>	4,452,236
		<u>60,624,637</u>	<u>54,629,694</u>
	i I		
Other allowances	1		
Employee health service		3,810	9,906
Workers' compensation		3 <i>,</i> 739	42,615
Employee discounts	1	21,974	18,596
Charity	!	5,494,930	3,920,394
Administrative adjustments		149,695	294,208
Loss due to denial of stay		<u>838,262</u>	614,591
		6,512,410	4,900,310
Total contractual and other allowances		<u>\$ 67.137.047</u>	<u>\$ 59,530,004</u>

SOUTH SHORE HOSPITAL CORPORATION SUPPLEMENTAL SCHEDULES OF OTHER OPERATING REVENUES

Years ended December 31, 2007 and 2006 (Unaudited)

	== *		-		
			<u>2007</u>		<u>2006</u>
Interest income - medical liability trust fund	I	\$	441,515	\$	99,967
Cafeteria			208,340		225,989
Rental			330 <i>,7</i> 76		297,791
Physician billings			429,924		482,228
Medical records transcripts			33,280		29,449
Miscellaneous			<u> 123,494</u>		<u>258,004</u>
Total other operating revenues	i	<u>\$</u>	<u>1,567,329</u>	<u>\$</u>	1,393,428

SOUTH SHORE HOSPITAL CORPORATION SUPPLEMENTAL SCHEDULES OF OPERATING EXPENSES Years ended December 31, 2007 and 2006 (Unaudited)

		2007			2006		Darc	Doront on thousand	
	Salaries	Other	Total	Salaries	Other	Total	Salaries	Cliege Clieng Other	Totai
Administration	\$ 537,576 \$	200,520 \$	738.096 \$	492 507 €	130 4E2 &	070 103			
Accounting	321 256	00 064		700'20	٠.	001,900	% CI.6	43:/9 %	16.79 %
Business office	557 014	#02/20 402/20	411,220	428,089	76,675	504,764	(24.96)	17.33	(18.53)
Medical Staff	410,200	462,510	1,034,624	509,222	433,683	942,905	8.40	11.28	9.73
Risk management	' ' ' ' ' '	60,753	60,753	i	54,538	54,538	r	11.40	11.40
Marketing	128,306	10,061	138,367	123,111	15,747	138,858	4.22	(36.11)	(0.35)
Industrial Modicia	1	40,413	40,413	,	66,675	66,675	'	(36.36)	(36.39)
Protest for distance	•	22,096	22,096	1	4,707	4,707	•	1.113.00	1113.00
i Oject Coordination	180,224	33,442	213,666	173,978	33,102	207.080	3 59	1.03	3.18
volutiteers	1	2,626	2,626	•	201	201	· '	1 206 47	1 206 47
maction Control	50,541	5,071	55,612	38,740	6,094	44,834	30.46	(16.79)	24.04
purployee maintenance	•	57,564	57,564	,	32,836	32,836	• •	75.31	75.31
rurchasing	134,823	13,260	148,083	124,197	11,536	135,733	8 56	14 94	0.01
Community relations	112,230	53,343	165,573	157,352	33,254	190.606	(28.68)	60.41	7.10
nealth service	1	187,899	187,899	•	181,273	181,273	(2212 <u>-</u>)	3.66	3.66
rersonnel :	-135,236	43,989-	179,225	- 128,660	-77,637	-206.297 $-$	5.11: -	(43.34)	(13-12)
Admitting	256,223	39,199	295,422	247,639	45.648	293.287	3.47	(14.13)	0.73
Communications	220,496	180,096	400,592	219,221	157,942	377,163	0.58	14.03	5.5
pecurity	367,862	35,584	403,446	335,827	33,361	369,188	9.54	6.66	9.28
Necelving	53,350	40,478	93,828	50,942	22,704	73,646	4.73	78 29	27.40
Organizational development	160'96	12,193	108,284	87,355	10,316	129,76	10.00	18.20	10.87
Cletary	621,099	527,079	1,178,178	701,967	503,754	1,205,721	(7.25)	4.63	(2.28)
Cateleria	68,222	173,743	241,965	79,651	147,842	227,493	(14.35)	17.52	6.36
palety department	32,016	3,556	35,572	45,858	5,438	51,296	(30.18)	(34.61)	(30.65)
nonsekeeping	488,966	218,793	707,759	427,532	182,701	610,233	14.37	19.75	15.98
Engineering/maintenance	404,801	808′966	1,401,609	384,351	835,063	1,219,414	5.32	19.37	14 94
Nursing	6,232,034	1,163,974	7,396,008	5,487,352	1,141,170	6,628,522	13.57	2.00	11.58
Intensive care unit - nursing	1,196,514	188,917	1,385,431	1,076,394	191,842	1,268,236	11.16	(1.52)	9.24
Emergency room physicians		343,549	343,549	1	393 999	393 999	,	(10.80)	(10,00)
Nursing service administration	534,875	63,732	598,607	512.582	113.607	626 189	4 35	(12.00)	(12.60)
Education department	67,521	6,454	73,975	30,566	4,055	34,621	120.90	(1 3.76) 59.16	(4.40)

SOUTH SHORE HOSPITAL CORPORATION
SUPPLEMENTAL SCHEDULES OF OPERATING EXPENSES
Years ended December 31, 2007 and 2006
(Unaudited)

•		2007			2006		Perc	Percentage Change	
i	Salaries	Other Other	Total	Salaries	Other	Total	Salaries	Other	Total
Pharmacy	\$ - \$-	3 2,443,745	3 2,443,745 8	\$ 2,221	2.205.316	2 2 202 537	7100 001	10.81.9/	9 00 00
Wedical records	450,925	199,409	650,334	434,929	186,024	620 953	3.68	7.20	40.70 %
Quality improvement	323,920	104,199	428,119	307,012	90,956	397,968		14.56	1.7. C
Operating room	873,515	801,217	1,674,732	780,998	943,619	1.724.617	11.85	(15.09)	5000
Anesinesiology	30,593	471,135	501,728	29,533	477,507	507.040	3.50	(133)	(4.02)
Kadiology	867,875	753,038	1,620,913	814,536	574.305	1 388 841	75.7	31.12	(CD.T)
Nuclear medicine	1,899	345,975	347,874	. 1	291,355	291.355)	78.75	10.71
Laboratory Placed Lead	959,047	1,159,468	2,118,515	901,523	1,163,572	2.065,095	6.38	(0.35)	2.50
plood pank	59,316	371,292	430,608	56,171	293,689	349,860	5.60	26.42	23.08 80.80
Electrocardiology	118,522	176,633	295,155	116,585	180,607	297.192	1 66	(0 20)	0,69
rnysical therapy	253,181	117,921	371,102	187,443	104,278	291,721	35.07	13.08	72.07
poctal service	89,081	35,283	124,364	97,274	38,827	136,101	(8.42)	(9.13)	(8,62)
Respiratory therapy	680,590	301,306	981,896	574,320	245,282	819.602	18.50	22.84	19.80
ration education	6,717	7,438	104,155	52,339	4,012	56,351	84.79	85.39	84.83
Electroencephalography	.	10,271	$^{}$ 10,271	' • :	7,580	7,580	, i i	35.50	35-50
Recovery room	265,106	36,301	301,407	244,559	31,457	276,016	8.40	15.40	9.20
Lentral service/cast room	123,440	382,119	505,559	149,811	300,604	450,415	(17.60)	27.12	12.24
Elnergency room	2,192,793	432,740	2,625,533	1,951,314	437,064	2,388,378	12.38	(0.99)	9.93
rouse physicians	1	351,196	351,196	ı	322,750	322,750	,	8.81	8.81
Description of the second of t	261,442	298,263	559,705	252,270	301,164	553,434	3.64	(96.0)	1.13
Nenal, EEN I and other	150,576	475,678	626,254	144,950	588,202	733,152	3.88	(19.13)	(14.58)
Depreciation	•	1,127,221	1,127,221	ı	854,728	854,728	ı	31.88	31,88
insurance	•	1	•	•	47,156	47,156		(100.00)	(100:00)
Uther benefits	1	4,970,786	4,970,786	•	4,626,046	4.626,046	1	7.45	7.45
rovision for bad debts		4,293,141	4,293,141		4,400,871	4,400,871	\ 	(2.45)	(2.45)
Total operating expenses	\$ 20,620,814	\$ 24,998,541	\$ 45,619,355	\$ 18,960,881	\$ 23,673,824	\$ 42,634,705	8.75 %	5.60 %	7.00 %

ωĪ	STANDARD HOSPITALS	2006	2007	2008	2012
Current Ratio	1.5	1.4	1.3	1.2	1.2
Current Assets		\$ 12,049,930	\$ 9,543,898	\$ 11,453,884	\$ 8,400,736
Current Liabilities		\$ 8,791,232		\$ 9,703,556	
Net Margin Percentage	3.5%	4.7%	%0.0	-1.4%	2.1%
Net Income		\$ 2,077,068	\$ 16,718	\$ (651,058)	\$ 1,084,836
Net Operating Revenue		\$ 44,176,055	45,C	47	L()
Percent Debt to Total Capitaliza	%09	3%	%9	%0:0	%0
Long Term Debt		\$ 782,667	\$ 1,508,317	· •	, ()
Long Term Debt + Unrestricted	stricted	\$ 25,947,511	\$ 26,907,762	\$ 24,648,924	\$ 26,384,818
Projected Debt Service Coverag	1.75	53.0	18.3	6.8	0.0
Net Income		\$ 2,077,068	\$ 16,718	\$ (651,058)	\$ 1,084,836
Plus: Interest		\$ 56,433	\$ 66,248	\$ 128,418	-
Depreciation	Depreciation and Amortization	ω	\$ 1,127,221	-	\$ 1,658,659
Total		\$ 2,988,229	\$ 1,210,187	\$ 869,352	
Annual Debt Service					- •
Days Cash on Hand	— 06 —	110	- 117	101	133
Cash & Investments		\$ 398,246	\$ 561,414	\$ 1,226,501	\$ 1,200,000
Board Designated Funds	"	\$ 12,157,707	\$ 13,664,703	\$ 11,918,247	\$ 16,788,894
Total		\$ 12,555,953	\$ 14,226,117	\$ 13,144,748	\$ 17,988,894
Operating Expenses		\$ 42,634,705	\$ 45,619,355	\$ 48,757,166	\$ 50,945,365
Less Depreciation		\$ 854,728	\$ 1,127,221	\$ 1,391,992	\$ 1,658,659
Divide by 365 days		\$ 114,466	\$ 121,896	\$ 129,768	\$ 135,032
Cushion Ratio	Ŋ	222,5	214.7	102.4	A/N
Cash & Investments		\$ 398,246	\$ 561,414	\$ 1,226,501	\$ 1,200,000
Board Designated Funds	10	\$ 12,157,707	\$ 13,664,703	\$ 11,918,247	\$ 16,788,894
Total		\$ 12,555,953	\$ 14,226,117	\$ 13,144,748	\$ 17,988,894
Maximum Annual Debt Service	service	\$ 56,433	\$ 66,248		' &≯
				Attao	Attachment 75.2

OPERATING START UP COSTS

Start up costs are estimated to be three months of operating expenses. Start up costs will be paid from cash.

\$272,721

ATTACHMENT 75.3

PROJECTED OPERATING COSTS

	2012
Salaries Benefits Supplies	\$800,000 200,000 <u>90,885</u>
Total:	\$1,090,885
Patient Days	4,654
Operating Costs per Day	\$234

ATTACHMENT 76.1

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TOTAL EFFECT OF THE PROJECT ON CAPITAL COSTS

	•	<u>2012</u>
Depreciation and Amortization Interest	ı	\$1,658,659 0
TOTAL CAPITAL COSTS	I	\$1,658,659
Equivalent Patient Days		43,329
Capital Cost per Equivalent Patient Days	i	\$38.28

ATTACHMENT 76.2

SAFETY NET IMPACT STATEMENT

South Shore Hospital is the Safety Net Hospital for the South Shore community on the south side of Chicago.

The proposed project will not adversely impact other safety net hospitals as there is a need for AMI beds in the area.

For the past three fiscal years, South Shore has provided the following charity care and received the following Medicaid reimbursement:

Information from Public Health Annual Survey

	<u>2007</u>	2008	<u>2009</u>
Charity Care Cost:	\$ 1,917,181	\$ 1,571,653	\$ 1,524,665
Medicaid Revenue:	\$11,101,648	\$11,693,431	\$11,190,442

After paginating the entire, completed application, indicate in the chart below, the page numbers for the attachments included as part of the project's application for permit:

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