

Attachment 10

Impact Letters to Hospitals



Health & Hospitals System Board Members
 Dr. David A. Ansell
 Commissioner Jerry Bricker
 David N. Carvalho
 Keith R. Golden
 Brian Greenstein
 St. Sheila Lyne
 Dr. Lark R. Metzger
 Heather E. O'Donnell
 Andrea L. Zapp

Todd H. Strager - President
 Cook County Board of Commissioners
 Wyrren L. Rath - Chairman
 Cook County Health & Hospitals System
 Jorge Ramirez - Vice-Chairman
 Cook County Health & Hospitals System
 William T. Foley - CEO
 Cook County Health & Hospitals System

September 20, 2010

Rick Mace
 Chief Executive Officer
 Adventist Bolingbrook Hospital
 500 Remington Blvd
 Bolingbrook, IL 60440

Dear Mr. Mace:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

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On June 25, 2010, our System Board of Directors approved the proposed strategic plan. As required by ordinance, the Cook County Board of Commissioners also voted to approve the plan on July 27, 2010. A full exposition of the approved plan can be found on our website (www.cookcountyhealth.net).

As you know, the Cook County Health & Hospitals System is, by far, the largest provider of safety net healthcare services in the State of Illinois, and one of the largest public hospital systems in the nation. The demands upon our system from growing numbers of uninsured, escalating health care costs, and the current national economic crisis simply cannot be addressed given our constrained budget resources—resources unlikely to grow in the future. The primary aim of our strategic planning process was to formulate a strategy that would maximally utilize these limited resources in addressing the future needs of our patient populations, and protect the public's health in Cook County.

September 20, 2010
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To this end, the plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

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	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
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ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

I invite you to comment upon whether your facility has available capacity to assume any or all of the patient load now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

Anesthesiology & Geriatrics Health Network • Carmack Health Services • Cook County Department of Public Health •
 • John H. Strager, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Barkman COSE Center •
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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>Print your name and address on the reverse so that we can return the card to you.</p> <p>Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Rick Mace Chief Executive Officer Adventist Bolingbrook Hospital 500 Remington Blvd Bolingbrook, IL 60440</p> <p>2. Article Number: 7007 0710 0005 5045 6618 (Transfer from service label)</p> <p>PS Form 3811, February 2004 Domestic Return Receipt (8325-02-00-1990)</p>	<p>A. Signature <input checked="" type="checkbox"/> <i>[Signature]</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) JOHNNY P. GOSWAMI</p> <p>C. Date of Delivery 9/20/10</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If YES, enter delivery address below:</p> <p>E. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> O.D.D. <input type="checkbox"/> Restricted Delivery? <input type="checkbox"/> Extra Fee <input type="checkbox"/> Yes</p>

-110-



September 20, 2010

David L. Crane
 Chief Executive Officer
 Adventist Hinsdale Hospital
 120 North Oak Street
 Hinsdale, IL 60521

Dear Dr. Crane:

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

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<p>2. Article Number (Transfer from service label)</p> <p>7007 0710 0005 5045 6557</p>	
<p>PS Form 3811, February 2004 Domestic Return Receipt 102985-02-44-1543</p>	

-111-

Ted F. Stinger - President
 Cook County Board of Commissioners
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 Jorge Ramirez - Vice-Chairman
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 William T. Foley - CEO
 Cook County Health & Hospitals System



Health & Hospitals System Board Members
 Dr. David A. Ansell
 Commissioner Jerry Bellor
 David N. Caronico
 Quin R. Galkin
 Dennis Greenstein
 Sr. Sheila Lyle
 Dr. Lisa R. Medina
 Heather E. O'Donnell
 Andrea L. Zapp

September 20, 2010
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Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

Ambulatory & Community Health Network • Community Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center • We Bring Health CARE to Your Community

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-112-

Todd H. Strager - President
 Cook County Board of Commissioners
 Warren L. Betts - Chairman
 Cook County Health & Hospitals System
 Jorge Ramirez - Vice-Chairman
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 William T. Foley - CEO
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Health & Hospitals System Board Members
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 Commissioner Jerry Bentler
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Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

September 20, 2010

Lena Dobbs-Johnson
 President
 Advocate Bethany Hospital
 3435 W. Van Buren Street
 Chicago, IL 60624

Dear Ms. Dobbs-Johnson:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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• Ambulatory & Community Health Network • Geriatric Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Refs M. Rothstein COSE Center

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1. Article Addressed to:
 Lena Dobbs-Johnson
 President
 Advocate Bethany Hospital
 3435 W. Van Buren Street
 Chicago, IL 60624

2. Article Number
 (Transfer from service label)
 PG Form 3811, February 2004

COMPLETE THIS SECTION ON DELIVERY

A. Signature
 Lena Dobbs-Johnson Agent Addressee

B. Received by (Printed Name)
Lena Dobbs-Johnson C. Date of Delivery
9-22-10

D. Is delivery address different from item 1? Yes No
 If YES, enter delivery address below: No

3. Service Type
 Certified Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.
 Restricted Delivery (Extra Fee) Yes

7007 0710 0005 5045 6564
 Document Return Receipt
 48789-02-01-1540



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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

September 20, 2010
Kenneth W. Lukhard
President
Advocate Christ Memorial Hospital
4440 W. 95th Street
Oak Lawn, IL 60453

Dear Mr. Lukhard:
Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Todd H. Strayer - President
Cook County Board of Commissioners
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William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

September 20, 2010

Michael W. Engelhart
President
Advocate South Suburban Hospital
17800 S. Kedzie Ave
Hazel Crest, IL 60429

Dear Mr. Engelhart:

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Ambulatory & Community Health Network • Cook County Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center • We Bring HealthCARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>1. Article Addressed to:</p> <p>Michael W Engelhart President Advocate South Suburban Hospital 17800 S. Kedzie Ave Hazel Crest, IL 60429</p> <p>2. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. 3. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p> <p>3. Signature <input checked="" type="checkbox"/> Agent <input type="checkbox"/> Addressee <input checked="" type="checkbox"/> Restricted by (Printed Name) Date of Delivery KAIPL 9/20/10 <input type="checkbox"/> Is delivery address different from item 1? Yes No If YES, enter delivery address below: Yes No</p>
<p>4. Article Number (Transfer from service label) 7007 0710 0005 5045 6335</p>	

-115-



Todd H. Stieger - President
Cook County Board of Commissioners
Warren L. Betts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System

Health & Hospitals System Board Members
Dr. David A. Ansell
Commissioner Jerry Butler
David N. Carvalho
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St. Sheila Lynch
Dr. Luis R. Muñoz
Heather L. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

To this end, the plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

September 20, 2010

Jonathan Bruss
President
Advocate Trinity Hospital
2320 E. 93rd Street
Chicago, IL 60617

Dear Mr. Bruss:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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<p>1. Article Addressed to:</p> <p>Jonathan Bruss President Advocate Trinity Hospital 2320 E. 93rd Street Chicago, IL 60617</p>	
<p>2. Article Number (Transfer from service label) 7007 0710 0005 5045 6410</p>	

PS Form 3811, February 2004 Domestic Return Receipt 122589-02-01-1900

-116-



To this end, the plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@ccchs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccchs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

September 20, 2010

Wayne M. Lerner, DPH
President & Chief Executive Officer
Holy Cross Hospital
2701 W. 68th Street
Chicago, IL 60629

Dear Dr. Lerner:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue Inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>1. Article Addressed to:</p> <p>Wayne M. Lerner, DPH President & Chief Executive Officer Holy Cross Hospital 2701 W. 68th Street Chicago, IL 60629</p>	<p>A. Signature <input checked="" type="checkbox"/> <i>W. Lerner</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) <i>W. Lerner</i></p> <p>C. Date of Delivery <i>9/20/10</i></p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below: <input type="checkbox"/> No</p> <p>3. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>2. Article Number (Denoter from service label)</p> <p>7007 0710 0005 5045 6539</p>	

-117-

Field H. Slinger - President
 Cook County Board of Commissioners
 Warren L. Rata - Chairman
 Cook County Health & Hospitals System
 Jorge Ramirez - Vice-Chairman
 Cook County Health & Hospitals System
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 Cook County Health & Hospitals System



Health & Hospitals System Board Members
 Dr. David A. Ansel
 Commissioner Jerry Barber
 David N. Carwell
 Otha R. Clenden
 Benn Orreogate
 St. Sheila Lyne
 Dr. Luis R. Morfco
 Heather E. O'Donnell
 Andrea L. Zapp

September 20, 2010
 Page 2

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or joykwyski@ccchs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccchs.org or 312-864-6820.

Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

September 20, 2010

Kurt E. Johnson
 President & Chief Executive Officer
 Ingalls Memorial Hospital
 One Ingalls Drive
 Harvey, IL 60426

Dear Mr. Johnson:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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<p>1. Article Addressed to: Kurt E. Johnson President & Chief Executive Officer Ingalls Memorial Hospital One Ingalls Drive Harvey, IL 60426</p>	<p>3. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. 4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>2. Article Number (Transfer from service label) 7007 0710 0005 5045 6359</p>	

-118-



To this end, the plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

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Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

September 20, 2010

Merritt J. Hasbrouck
 President
 Jackson Park Hospital
 7531 S. Stony Island Avenue
 Chicago, IL 60649

Dear Mr. Hasbrouck:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

September 20, 2010

Paula Kienberger Jaudes, M.D.
President & Chief Executive Officer
La Rabida Children's Hospital
6501 S. Promontory Drive
Chicago, IL 60649

Dear Dr. Jaudes:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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<p>Complete Items 1, 2, and 3. Also complete Item 4 if Restricted Delivery is desired.</p> <p>Print your name and address on the reverse so that we can return the card to you.</p> <p>Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>Article Addressed to:</p> <p>Paula Kienberger Jaudes, M.D. President & Chief Executive Officer La Rabida Children's Hospital 6501 S. Promontory Drive Chicago, IL 60649</p>	<p>A. Signature <input checked="" type="checkbox"/> Signature <input type="checkbox"/> Address</p> <p>B. Received by (Printed Name) John Selvey 9-22 C. Certified Delivery</p> <p>D. Is delivery address different from Item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>2. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. <input type="checkbox"/> Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>3. Article Number (Number from service label)</p> <p>7007 0710 0005 5045 6489</p>	

PS Form 3811, February 2004

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10095-08-00-1500

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 William T. Foley - CEO
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 Andrea L. Zapp

September 20, 2010
 Page 2

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

September 20, 2010

Dennis Reilly
 President & Chief Executive Officer
 Little Company of Mary Hospital
 2800 W. 95th Street
 Evergreen Park, IL 60805

Dear Mr. Reilly:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

On June 25, 2010, our System Board of Directors approved the proposed strategic plan. As required by ordinance, the Cook County Board of Commissioners also voted to approve the plan on July 27, 2010. A full exposition of the approved plan can be found on our website (www.cookcountyhealth.net).

As you know, the Cook County Health & Hospitals System is, by far, the largest provider of safety net healthcare services in the State of Illinois, and one of the largest public hospital systems in the nation. The demands upon our system from growing numbers of uninsured, escalating health care costs, and the current national economic crisis simply cannot be addressed given our constrained budget resources—resources unlikely to grow in the future. The primary aim of our strategic planning process was to formulate a strategy that would maximally utilize these limited resources in addressing the future needs of our patient populations, and protect the public's health in Cook County.

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<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature </p> <p>B. Received by (Print Name) </p> <p>C. Date of Delivery 9/22/10</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If YES, enter delivery address below:</p> <p>E. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. <input type="checkbox"/> Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>1. Article Addressed to:</p> <p>Dennis Reilly President & Chief Executive Officer Little Company of Mary Hospital 2800 W. 95th Street Evergreen Park, IL 60805</p>	
<p>2. Article Number (Transfer from service label) 7007 0710 0005 SD45 L403</p>	

-121-

Todd H. Strager - President
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September 20, 2010
Page 2

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Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccchs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

September 20, 2010

Steven C. Drucker, FACHE
President & Chief Executive Officer
Loretto Hospital
645 South Central Ave
Chicago, IL 60644

Dear Mr. Drucker:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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<p>1. Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>2. Print your name and address on the reverse so that we can return the card to you.</p> <p>3. Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>4. Article Addressed to:</p> <p>Steven C. Drucker, FACHE President & Chief Executive Officer Loretto Hospital 645 South Central Ave Chicago, IL 60644</p> <p>5. Article Number (Transfer from service label) 7007 0710 0005 5045 6456</p>	<p>A. Signature <input checked="" type="checkbox"/> Agent <input type="checkbox"/> Business</p> <p>B. Received by (Typed Name) C. Date of Delivery D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Delivery Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. 4. Restricted Delivery (Extra Fee) <input type="checkbox"/> Yes</p>

Todd H. Stroger - President
Cook County Board of Commissioners
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Jorge Ramirez - Vice-Chairman
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William T. Foley - CEO
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Heather E. O'Donoghue
Andrea L. Zopp

September 20, 2010
Page 2

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

September 20, 2010

Brian Lemon
Chief Executive Officer
MacNeal Hospital
3249 S. Oak Park Ave
Berwyn, IL 60402

Dear Mr. Lemon:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>1. Article Addressed to:</p> <p>Brian Lemon Chief Executive Officer MacNeal Hospital 3249 S. Oak Park Ave Berwyn, IL 60402</p>	<p>A. Signature <i>[Signature]</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Returned By (Printed Name) <input type="checkbox"/> <i>[Signature]</i></p> <p>C. Date of Delivery <i>9/20/10</i></p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below: <input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>3. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> G.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input type="checkbox"/> No</p>
<p>2. Article Number (Transfer from service label)</p> <p>7007 0710 0005 5845 6625</p>	
<p>PS Form 3811, February 2004</p>	<p>Domestic Return Receipt</p>

-123-



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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Enrique Beckmann, MD, PhD
President & Chief Medical Officer
Metro South Medical Center
12935 S. Gregory Street
Blue Island, IL 60406

Dear Dr. Beckmann:

Pursuant to the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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2. Article Number (Transfer from service label)	7007 0710 0005 5045 6342



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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

September 20, 2010

Alan H. Channing
President & Chief Executive Officer
Mt. Sinai Hospital
1500 South California Avenue
Chicago, IL 60608

Dear Mr. Channing:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Ambulatory & Community Health Networks • Carmack Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Providence Hospital • Ruth M. Rothstein CORE Center • We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>1. Article Addressed to:</p> <p>Alan H. Channing President & Chief Executive Officer Mt. Sinai Hospital 1500 South California Avenue Chicago, IL 60608</p>	<p>A. Signature X </p> <p>B. Received by (Print Name)</p> <p>C. Date of Delivery</p> <p>D. Is delivery address different from ZIP+4? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below</p> <p>E. Return Type <input type="checkbox"/> Registered <input type="checkbox"/> Registered Mail <input type="checkbox"/> Registered Mail <input type="checkbox"/> Registered Mail <input type="checkbox"/> Registered Mail <input type="checkbox"/> Insured Mail <input type="checkbox"/> Insured Mail <input type="checkbox"/> Insured Mail <input type="checkbox"/> Insured Mail <input type="checkbox"/> Registered Mail <input type="checkbox"/> Registered Mail <input type="checkbox"/> Registered Mail <input type="checkbox"/> Registered Mail</p> <p>F. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input type="checkbox"/> No</p>
<p>2. Article Number (Transfer from service label)</p> <p>7007 0710 0005 5045 6595</p>	

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Andrea L. Zopp

September 20, 2010

Dean M. Harrison
President & Chief Executive Officer
Northwestern Memorial HealthCare
251 East Huron Street
Chicago, IL 60611

Dear Mr. Harrison:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

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Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
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ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

I invite you to comment upon whether your facility has available capacity to assume any or all of the patient load now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Geriatric Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center • We Bring HealthCARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>Print your name and address on the reverse so that we can return the card to you.</p> <p>Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Dean M. Harrison President & Chief Executive Officer Northwestern Memorial HealthCare 251 East Huron Street Chicago, IL 60611</p> <p>2. Article Number (Transfer from service label) 7007 0710 0005 5045 6571</p> <p>PS Form 3811, February 2004 Domestic Return Receipt (25296-02-00-104)</p>	<p>A. Signature <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) C. Date of Delivery</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> G.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>



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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

September 20, 2010

Sister Margaret Wright
President
Palos Community Hospital
12251 S. 80th Ave.
Palos Heights, IL 60463

Dear Sister Wright:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Ambulatory & Community Health Network • Carmak Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Roth M. Rothstein CORE Center • We Bring HealthCARE to Your Community

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<p>2. Article Number (Transfer from service label) 7007 0710 0005 5045 6366</p> <p>PS Form 3811, February 2004 Domestic Return Receipt 12250-09-00-1040</p>	



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Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccchs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

September 20, 2010

Jeffrey L. Brickman, FACHE
System Senior Vice President & Chief Executive Officer
Provena St. Joseph Medical Center
333 North Madison Street
Joliet, IL 60435

Dear Mr. Brickman:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature <input type="checkbox"/> Agent <input type="checkbox"/> Address</p> <p>B. Approved by (Print Name) <input type="checkbox"/> Date of Delivery</p> <p>C. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. <input type="checkbox"/> Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>1. Article Addressed to:</p> <p>Jeffrey L. Brickman, FACHE System Senior Vice President & Chief Executive Officer Provena St. Joseph Medical Center 333 North Madison Street Joliet, IL 60435</p>	
<p>2. Article Number (Transfer from service label) 7007 0710 0005 5045 6502</p>	

Todd H. Strager - President
Cook County Board of Commissioners
Warren L. Beale - Chairman
Cook County Health & Hospitals System
Jorge Barrios - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
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Commissioner Jerry Butler
David N. Cervello
Qata R. Golden
Rena Greenman
St. Sheila Lyne
Dr. Luis R. Mendez
Heather E. O'Donnell
Andrea L. Zopp

September 20, 2010

Robert Hamilton
Chief Operating Officer
Provident Hospital
500 E. 51st Street
Chicago, IL 60615

Dear Mr. Hamilton:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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September 20, 2010
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William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Cancer Health Services • Cook County Department of Public Health •
• John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •
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1. Article Addressed to:
Robert Hamilton
Chief Operating Officer
Provident Hospital
500 E. 51st Street
Chicago, IL 60615

2. Article Number (Transfer from service label) 7007 0710 0005 5045 6456

PS Form 3811, February 2004 Domestic Return Receipt

COPIER: COMPLETE THIS SECTION ON DELIVERY

A. Signature
x *John Beale*

B. Received by (Printed Name)
John Beale

C. Date of Delivery

D. Is delivery address different from item 1? Yes No
If YES, enter delivery address below:

3. Service Type
 Certified Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee) Yes

Todd H. Struger - President
Cook County Board of Commissioners
Warren L. Banta - Chairman
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Jorge Ramirez - Vice-Chairman
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William T. Foley - CEO
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Dene Geraspine
St. Sheila Lyle
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Andrea L. Zapp

September 20, 2010
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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

September 20, 2010

Joanne Smith, M.D.
President & Chief Executive Officer
Rehabilitation Institute of Chicago
245 E. Superior Street
Chicago, IL 60611

Dear Dr. Smith:

Pursuant to the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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1. Article Addressed to:

Joanne Smith, M.D.
President & Chief Executive Officer
Rehabilitation Institute of Chicago
245 E. Superior Street
Chicago, IL 60611

2. Article Number (Transfer from service label) 7007 0710 0005 5045 6566

PS Form 3811, February 2004

COMPLETE THIS SECTION ON DELIVERY

A. Signed by *Joanne Smith* Agent Addressee

B. Received by (Print Name) *Robert Weather* Date of Delivery *09-23-10*

D. Is delivery address different from item 1? Yes No

E. If YES, enter delivery address below:

3. Service Type Certified Mail Express Mail Registered Return Receipt for Merchandise Insured Mail C.O.D. Restricted Delivery? (Extra Fee) Yes

10295-02-00-1001



September 20, 2010

James R. Prister
President & Chief Executive Officer
RML Specialty Hospital
5601 South County Line Road
Hinsdale, IL 60521

Dear Mr. Prister:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

SENDER: COMPLETE THIS SECTION

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:
James R. Prister
President & Chief Executive Officer
RML Specialty Hospital
5601 South County Line Road
Hinsdale, IL 60521

2. Article Number (Domestic Return Receipt Added) 7007 0730 0005 5045 6472

PS Form 3811, February 2004 Domestic Return Receipt 10298-02-00-1040

COMPLETE THIS SECTION ON DELIVERY

A. Signature
x *W. Prister* Agent Addressee

B. Received by / Printed Name (Date of Delivery)
W. Prister / 09/20/2010

C. Date of Delivery
09/20/2010

D. Is delivery address different from item 1? Yes No
If YES, enter delivery address below: Yes No

3. Package Type
 Certified Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee) Yes No

-131-

Todd H. Stroger • President
Cook County Board of Commissioners
Warren L. Betts • Chairman
Cook County Health & Hospitals System
Jorge Ramirez • Vice-Chairman
Cook County Health & Hospitals System
William T. Foley • CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Aronoff
Commissioner Jerry Butler
David N. Cervantes
Oren R. Golden
Benn Granger
Sr. Sheila Lynn
Dr. Luis R. Minter
Heather E. O'Donnell
Andres L. Zapp

September 20, 2010

Anthony J. Puorro, FACHE, PHFMA
President & Chief Executive Officer
Roseland Community Hospital
45 W. 111th Street
Chicago, IL 60628

Dear Mr. Puorro:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

On June 25, 2010, our System Board of Directors approved the proposed strategic plan. As required by ordinance, the Cook County Board of Commissioners also voted to approve the plan on July 27, 2010. A full exposition of the approved plan can be found on our website (www.cookcountyhealth.net).

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September 20, 2010
Page 2

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Through its long history, Oak Forest Hospital has functioned primarily as a long term care facility, with limited acute inpatient services available to the long term care residents as needed. As a budget savings measure, in 2007, all but a handful of long term care residents were transferred to other facilities. The remaining acute care services are limited in scope—average daily census of 56.0 this fiscal year—but still require the costly hospital overhead attendant to inpatient care.

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Carmel Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center • We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION UPON DELIVERY
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) <input type="checkbox"/> Date of Delivery</p> <p>C. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below: <input type="checkbox"/> No</p> <p>3. Delivery Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. <input type="checkbox"/> Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>1. Article Addressed to:</p> <p>Anthony J. Puorro, FACHE, PHFMA President & Chief Executive Officer Roseland Community Hospital 45 W. 111th Street Chicago, IL 60628</p>	
<p>2. Article Number (Transfer from service tag) 7007 0730 0005 5045 6373</p>	

-132-



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 Chief Executive Officer
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<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature X <i>R. TARSAY</i> <input type="checkbox"/> Agent <input type="checkbox"/> Address</p> <p>B. Received by (Printed Name) <i>R. TARSAY</i> C. Date of Delivery <i>9/22/10</i></p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> G.O.D. 4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input type="checkbox"/> No</p>
1. Article Addressed to: Larry J. Goodman, M.D. President & Chief Executive Officer Rush University Medical Center 1653 West Congress Parkway Chicago, IL 60612	2. Article Number: 7007 0710 0005 5045 6526 (Transfer from service label) PS Form 3811, February 2004 Domestic Return Receipt 10099-02-00-100

- 133 -



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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

September 20, 2010

Seth Warren
President
St. James Hospital & Health Centers/Olympia Fields
20201 S. Crawford Ave
Olympia Fields, IL 60461

Dear Mr. Warren:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Ambulatory & Community Health Network • Community Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center • We Bring HealthCARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>Print your name and address on the reverse so that we can return the card to you.</p> <p>Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Seth Warren, President St. James Hospital & Health Centers/Olympia Fields 20201 S. Crawford Ave Olympia Fields, IL 60461</p>	<p>A. Signature X </p> <p><input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>E. Registered by (Printed Name) <u>B. Williams</u> G. Date of Delivery <u>09/20/10</u></p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes If YES, enter delivery address below: <input type="checkbox"/> No</p> <p>3. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>2. Article Number (Transfer from service label) 7007 0710 0005 5045 6326</p>	

-134-

Todd H. Strager - President
Cook County Board of Commissioners
Warren L. Bada - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Amell
Commissioner Jerry Butts
David M. Carver
Quin R. Golden
Beno Grzeszczak
St. Sheila Lynn
Dr. Leah R. Mubert
Heather B. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

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Ambulatory & Community Health Network • Community Health Services • Cook County Department of Public Health
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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION: ON DELIVERY
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature <input checked="" type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) C. Date of Delivery [Signature] 09/23/10</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes If YES, enter delivery address below: <input type="checkbox"/> No</p> <p>3. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> G.O.D. <input type="checkbox"/> Restricted Delivery (Extra Fee) <input type="checkbox"/> Yes</p>
<p>1. Article Addressed to:</p> <p>Seth Warren, President St. James Hospital & Health Centers/Chicago Heights 1423 Chicago Road Chicago Heights, IL 60411</p>	<p>2. Article Number: 7007 0710 0005 5045 6397 (Transfer from service label)</p>

-135-

Todd H. Strager - President
Cook County Board of Commissioners
Warren L. Barta - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
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Health & Hospitals System Board Members
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September 20, 2010
Page 2

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Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cbhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

September 20, 2010

Guy A. Medaglia
President & Chief Executive Officer
St. Anthony Hospital
2875 W. 19th Street
Chicago, IL 60623

Dear Mr. Medaglia:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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<p>1. Article Addressed to:</p> <p>.....</p> <p>Guy A. Medaglia President & Chief Executive Officer St. Anthony Hospital 2875 W. 19th Street Chicago, IL 60623</p>	<p>3. Service Type</p> <p><input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail</p> <p><input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise</p> <p><input type="checkbox"/> Insured Mail <input type="checkbox"/> O.D.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p>
<p>2. Article Number</p> <p>(Transfer from service label) 7007 0710 0005 5045 6603</p>	

PS Form 3811, February 2004 Domestic Return Receipt 12259-09-00-1000

-136-



September 20, 2010

Margaret McDermott
 Executive Vice President & Chief Executive Officer
 Saints Mary & Elizabeth Medical Center/St. Elizabeth
 1431 North Claremont Ave
 Chicago, IL 60622

Dear Ms. McDermott:

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Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>■ Print your name and address on the reverse so that we can return the card to you.</p> <p>■ Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Margaret McDermott Executive Vice President & CEO Saints Mary & Elizabeth Medical Center/St. Elizabeth 1431 North Claremont Ave Chicago, IL 60622</p>	<p>A. Signature <input checked="" type="checkbox"/> <i>[Signature]</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) <input checked="" type="checkbox"/> <i>[Signature]</i></p> <p>C. Date of Delivery <input checked="" type="checkbox"/> 9/20</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If YES, enter delivery address below:</p> <p>E. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Registered Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. 4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
2. Article Number (Transfer from service label)	7007 0730 0005 5045 6663

-137-



September 20, 2010

Margaret McDermott
 Executive Vice President & Chief Executive Officer
 Saints Mary & Elizabeth Medical Center/St. Mary
 2233 W. Division Street
 Chicago, IL 60622

Dear Ms. McDermott:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

Administrative & Community Health Resources • Specialty Health Services • Growth Strategy Development of Public Health
 JOHN W. SWANSON, Sr. President • www.cookcountyhealth.net • 1900 West Paul Street • Suite 220 • Chicago, IL 60612 • 312-864-6820

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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>1. Article Addressed to:</p> <p>Margaret McDermott Executive Vice President & CEO Saints Mary & Elizabeth Medical Center/St. Mary 2233 W. Division Street Chicago, IL 60622</p>	<p>A. Signature <input checked="" type="checkbox"/> <i>WTF</i> <input type="checkbox"/> Agent <input type="checkbox"/> Address</p> <p>B. Return Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> O.D.D. <input type="checkbox"/> Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>2. Article Number (Transfer from service label)</p> <p>7007 0710 0005 5045 6649</p>	<p>C. Date of Delivery</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes If YES, enter delivery address below: <input type="checkbox"/> No</p>



September 20, 2010

Edward J. Novak
President & Chief Executive Officer
Sacred Heart Hospital
3240 W. Franklin Boulevard
Chicago, IL 60624

Dear Mr. Novak:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

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Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

SENDER: COMPLETE THIS SECTION

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:
Edward J. Novak
President & Chief Executive Officer
Sacred Heart Hospital
3240 W. Franklin Boulevard
Chicago, IL 60624

2. Article Number (Transfer from envelope label) 7007 0710 0005 5045 6670

PS Form 3811, February 2004 Domestic Return Receipt 10099-024-1040

COMPLETE THIS SECTION ON DELIVERY

A. Signature Agent Addressee

B. Registered by (Printed Name) SERAPHINA J. JEMMELL To: Date of Delivery SEP 20 2010

C. Is delivery address different from item 1? Yes No

D. If YES, enter delivery address below:

3. Package Type Certified Mail Express Mail Registered Mail Return Receipt for Merchandise Insured Mail O.D.D.

4. Restricted Delivery? (Extra Fee) Yes No

SEP 20 2010

Todd H. Strages - President
 Cook County Board of Commissioners
 Warren L. Betts - Chairman
 Cook County Health & Hospitals System
 Jerry Ramirez - Vice-Chairman
 Cook County Health & Hospitals System
 William T. Foley - CEO
 Cook County Health & Hospitals System



Health & Hospitals System Board Members
 Dr. David A. Anas
 Commissioner Jerry Butler
 David M. Carville
 Quinn R. Golden
 Bern Greenman
 Sr. Sheila Lynn
 Dr. Lora R. Nelson
 Heather E. O'Donnell
 Andrea L. Zapp

September 20, 2010
 Page 2

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Alan H. Channing
 President & Chief Executive Officer
 Schwab Rehabilitation Hospital
 1401 S. California Blvd
 Chicago, IL 60608

Dear Mr. Channing:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Geriatric Health Services • Cook County Department of Public Health •
 • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Keith H. Rothstein CORE Center •

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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature </p> <p>B. Received by (Printed Name) </p> <p>C. Date of Delivery </p> <p>D. Is delivery address different from this? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p>
<p>1. Article Addressed to:</p> <p>Alan H. Channing President & Chief Executive Officer Schwab Rehabilitation Hospital 1401 S. California Blvd Chicago, IL 60608</p>	
<p>2. Article Number (Number area service label) 7007 0710 0005 5045 6632</p>	

PS Form 3811, February 2004

-140-

Todd H. Sanger - President
 Cook County Board of Commissioners
 Warren L. Batts - Chairman
 Cook County Health & Hospitals System
 Jorge Rando - Vice-Chairman
 Cook County Health & Hospitals System
 William T. Foley - CEO
 Cook County Health & Hospitals System
 September 20, 2010



Health & Hospital System Board Members
 Dr. David A. Ansell
 Commissioner Jerry Bostic
 David N. Carrutho
 Qata R. Oalden
 Brian Crecelius
 Sr. Sheila Lyne
 Dr. Lois R. Mather
 Heather E. O'Donnell
 Andrea L. Zapp

September 20, 2010
 Page 2

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1. Article Addressed to:
 Paul Pawlak
 President & Chief Executive Officer
 Silver Cross Hospital
 1200 Maple Road
 Joliet, IL 60432

COMPLETE THIS SECTION ON DELIVERY

A. Signature: *x V. V. V.* Agent Addressee

B. Received by (Printed Name): *V. V. V.* Date of Delivery

C. Is delivery address different from item 1? Yes No

D. If YES, enter delivery address below:

E. Service Type: Certified Mail Express Mail Registered Mail Return Receipt for Merchandise Insured Mail C.O.D. Yes No

F. Restricted Delivery? (Extra Fee) Yes No

7007 0730 0005 5045 6434

Domestic Return Receipt
 PS Form 3811, February 2004

-141-

Timothy M. Strayer - President
Cook County Board of Commissioners
Warren L. Bellis - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Ansell
Commissioner Jerry Butler
David N. Carralbo
Quin A. Golden
Irene Overcamp
St. Sheila Lane
Dr. Luis R. Melner
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010

Jesus M. Ong
President & Chief Executive Officer
South Shore Hospital
8012 S. Crandon Ave
Chicago, IL 60617

Dear Mr. Ong:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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September 20, 2010
Page 2

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Chief Executive Officer
Cook County Health & Hospitals System

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1. Article Addressed to:
Jesus M. Ong
President & Chief Executive Officer
South Shore Hospital
8012 S. Crandon Ave
Chicago, IL 60617

2. Article Number (Transfer from service label)
7007 0730 0005 5045 6441

PD Form 3811, February 2004 Domestic Return Receipt 10296-02-00-1540

COMPLETE THIS SECTION ON DELIVERY

3. Signature
 Signature
 Agent
 Addressee

4. Received by (Printed Name)
MAY 16 8 17 AM '11

5. Date of Delivery
7-22-11

6. Is delivery address different from item 1? Yes
 If YES, enter delivery address below: No

7. Service Type
 Certified Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.
 Restricted Delivery? (Extra Fee) Yes

-142-

Todd H. Stroger - President
 Cook County Board of Commissioners
 Warren L. Bestis - Chairman
 Cook County Health & Hospitals System
 Jorge Rosales - Vice-Chairman
 Cook County Health & Hospitals System
 William T. Foley - CEO
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September 20, 2010
 Page 2

To this end, the plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

Through its long history, Oak Forest Hospital has functioned primarily as a long term care facility, with limited acute inpatient services available to the long term care residents as needed. As a budget savings measure, in 2007, all but a handful of long term care residents were transferred to other facilities. The remaining acute care services are limited in scope—average daily census of 56.0 this fiscal year—but still require the costly hospital overhead attendant to inpatient care.

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LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
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I invite you to comment upon whether your facility has available capacity to assume any or all of the patient load now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Cook County Department of Public Health •
 • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •
 We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>■ Print your name and address on the reverse so that we can return the card to you.</p> <p>■ Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Johnny C. Brown Chief Operating Officer John H. Stroger, Jr. Hospital 1901 W. Harrison Street Chicago, IL 60612</p> <p>2. Article Number (transfer from service label) 7007 0710 0005 5045 6533</p> <p>PS Form 3811, February 2004 Domestic Return Receipt 10095-024-1048</p>	<p>A. Postmark 9-23-10 X H. A. Khan <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) C. Date of Delivery</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>

- 143 -

Todd H. Struger • President
Cook County Board of Commissioners
Warren L. Batts • Chairman
Cook County Health & Hospitals System
Jorge Ramirez • Vice-Chairman
Cook County Health & Hospitals System
William T. Foley • CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Asadi
Commissioner Jerry Butler
David N. Carvalho
Quin R. Golden
Ben Grzesiak
St. Sheila Lynn
Dr. Luis R. Maffuz
Heather E. O'Donnell
Andre L. Zapp

September 20, 2010
Page 2

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September 20, 2010

Everett E. Vokes, MD
Interim Chief Executive Officer
University of Chicago Medical Center
5841 S. Maryland Ave
Chicago, IL 60637

Dear Dr. Vokes:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential of long term impact upon our health system.

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As you know, the Cook County Health & Hospitals System is, by far, the largest provider of safety net healthcare services in the State of Illinois, and one of the largest public hospital systems in the nation. The demands upon our system from growing numbers of uninsured, escalating health care costs, and the current national economic crisis simply cannot be addressed given our constrained budget resources—resources unlikely to grow in the future. The primary aim of our strategic planning process was to formulate a strategy that would maximally utilize these limited resources in addressing the future needs of our patient populations, and protect the public's health in Cook County.

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@ccbhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Cancer Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center

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<ul style="list-style-type: none"> Complete forms 1, 2, and 3. Also complete form 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the envelope, or on the front if space permits. 	<p>A. Signature <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) <input type="checkbox"/> Date of Delivery</p> <p>C. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below: <input type="checkbox"/> No</p> <p>3. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. 4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes </p>
<p>1. Article Addressed to:</p> <p>Everett E. Vokes, MD Interim Chief Executive Officer University of Chicago Medical Center 5841 S. Maryland Ave Chicago, IL 60637</p>	
<p>2. Article Number (transfer from service label)</p> <p>7007 0710 0005 5045 6465</p>	

-144-



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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

September 20, 2010

John J. DeNardo
Chief Executive Officer, Healthcare System
University of Illinois Medical Center at Chicago
1740 W. Taylor Street
Chicago, IL 60612

Dear Mr. DeNardo:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

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SENDER: COMPLETE THIS SECTION

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- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

John J. DeNardo
Chief Executive Officer, Healthcare System
University of Illinois Medical Center
at Chicago
1740 W. Taylor Street
Chicago, IL 60612

2. Article Number
(Transfer from service label) 7007 0710 0005 5045 6540

PS Form 3871, February 2004

COMPLETE THIS SECTION ON DELIVERY

A. Signature
William T. Foley Agent Addressee

B. Received by (Printed Name) Address

C. Date of Delivery

D. Is delivery address different from item 1? Yes No
If YES, enter delivery address below:

3. Delivery Type
 Certified Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee) Yes No

Domestic Return Receipt 10290-02-00-1040

- 145 -

Attachment 10

Impact Letters to Nursing Homes

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strager - President
Cook County Board of Commissioners
Warren L. Batta - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



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David N. Cervullo
Qua R. Gokha
Boris Greenstein
Sr. Sheila Lync
Dr. Luis R. Melzer
Heather E. O'Donell
Andrea L. Zapp

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

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Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Alden Orland Park Rehab & HCC
16450 South 97th Avenue
Orland Park, IL 60462

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Central Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rettstein COE Center •

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<p>1. Article Addressed to:</p> <p>Administrator Alden Orland Park Rehab & HCC 16450 South 97th Avenue Orland Park, IL 60462</p>	<p>2. Article Number (transfer from service label) 7007 0710 0005 5045 6236</p>

-147-

Todd H. Strager - President
Cook County Board of Commissioners
Warren L. Batts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Asch
Commissioner Jerry Binkler
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Sean Greenman
St. Sheila Lyne
Dr. Lutz R. Meber
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

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Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Alden Princeton Rehab & HCC
225 West 69th Street
Chicago, IL 60621

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Chief Executive Officer
Cook County Health & Hospitals System

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<p>Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>Print your name and address on the reverse so that we can return the card to you.</p> <p>Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator Alden Princeton Rehab & HCC 225 West 69th Street Chicago, IL 60621</p> <p>2. Article Number (transfer zone service label) 7009 2620 0002 6279 7489</p> <p>PS Form 3811, February 2004 Domestic Return Receipt 10295-02-00 1940</p>	<p>A. Signature <i>[Signature]</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) JIMMY T.</p> <p>C. Date of Delivery 9/22/10</p> <p>3. In delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>4. Service Type: <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. 5. Restricted Delivery? (EPC File) <input type="checkbox"/> Yes</p>

-148-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strager - President
Cook County Board of Commissioners
Warren L. Batta - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Ansell
Commissioner Jerry Butler
David N. Cavallo
Quin R. Golden
Don Greenman
St. Sheila Lynn
Dr. Luis R. Mejias
Heather E. O'Driscoll
Andrea L. Zapp

September 20, 2010
Page 2

September 20, 2010

Administrator
Alden Wentworth Rehab & MCC
201 West 69th Street
Chicago, IL 60621

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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>1. Article Addressed to:</p> <p>Administrator Alden Wentworth Rehab & MCC 201 West 69th Street Chicago, IL 60621</p>	<p>A. Signature: <i>[Signature]</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name): _____</p> <p>C. Date of Delivery: 9-20-10</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below: _____</p> <p>3. Service Type: <input type="checkbox"/> Registered Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. <input type="checkbox"/> Restricted Delivery (Extra Fee)</p>
<p>E. Article Number (Transfer from service label): 7009 2620 0002 6279 7472</p>	

- 149 -



Todd H. Strager - President
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Heather E. O'Donnell
Andrea L. Zapp

1900 West Polk Street, Suite 220
Chicago, Illinois 60612
Tel: (312) 864-6820
Fax: (312) 864-9994

September 20, 2010

Administrator
All Faith Pavilion
3500 South Giles Avenue
Chicago, IL 60653

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

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September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@ccbhs.org

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Central Health Services • Cook County Department of Public Health •
John M. Strager, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •
We Bring Health CARE to Your Community

SENDER- COMPLETE THIS SECTION	COMPLETE THIS SECT ON ON DELIVERY
<p>Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>Print your name and address on the reverse so that we can return the card to you.</p> <p>Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator All Faith Pavilion 3500 South Giles Avenue Chicago, IL 60653</p> <p>2. Article Number (Transfer from service label)</p> <p>PS Form 3811, February 2004</p>	<p>A. Signature <i>X. Paul Berry</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) <input type="checkbox"/> C. Date of Delivery</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. <input type="checkbox"/> Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p> <p>7009 2620 0002 6279 7632</p> <p>Domestic Return Receipt</p>

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strager - President
Cook County Board of Commissioners
Warren L. Berts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



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Commissioner Jerry Fisher
David N. Carver
Ora R. Golden
Bena Greenspan
St. Sheila Lyne
Dr. Luis R. Matos
Member E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

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ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Appelwood Nursing & Rehab Center
21020 Kostner Avenue
Matteson, IL 60443

Dear Sir or Madam:

Pursuant to the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Cancer Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center

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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p> <p>C. Date of Delivery 7-22-10</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p> <p>If YES, enter delivery address below:</p>
<p>1. Article Addressed to:</p> <p>Administrator Appelwood Nursing & Rehab Center 21020 Kostner Avenue Matteson, IL 60443</p>	<p>3. Service Type</p> <p><input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail</p> <p><input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise</p> <p><input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>2. Article Number (Transfer from service label) 7007 0710 0005 5045 6274</p>	
<p>PS Form 3811, February 2004</p>	<p>Domestic Return Receipt: 100705-02-00-1540</p>

-151-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd N. Stroger - President
Cook County Board of Commissioners
Warren J. Batts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Ansell
Commissioner Jerry Butler
David N. Cervello
Quia R. Cochran
Boris Grossman
Sr. Sheila Lyne
Dr. Luis R. Medina
Heather E. O'Donnell
Andrea L. Zapp

September 28, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

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Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010
Administrator
Avenue Care Nursing & Rehab Center
4505 South Drexel
Chicago, IL 60653

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Cosmetic Health Services • Cook County Department of Public Health • John M. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center

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- 152 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd R. Strager - President
Cook County Board of Commissioners
Warren L. Batts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Ansell
Commissioner Jerry Butler
David N. Carvello
Quin R. Golden
Robert Grosscup
St. Sheila Lynn
Dr. Luis R. Moller
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010

Administrator
Beecher Manor Nursing & Rehab Center
1201 Dixie Highway
Beecher, IL 60401

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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September 20, 2010
Page 2

To this end, the plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

Through its long history, Oak Forest Hospital has functioned primarily as a long term care facility, with limited acute inpatient services available to the long term care residents as needed. As a budget savings measure, in 2007, all but a handful of long term care residents were transferred to other facilities. The remaining acute care services are limited in scope—average daily census of 56.0 this fiscal year—but still require the costly hospital overhead attendant to inpatient care.

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

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Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Cosmetic Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Burdette CORE Center • We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:
Administrator
Beecher Manor Nursing & Rehab Center
1201 Dixie Highway
Beecher, IL 60401

2. Article Number (Transfer from service label) **7009 2820 0002 6279 7885**

PS Form 3811, February 2004 Domestic Return Receipt 10295-02-00-10-00

COMPLETE THIS SECTION ON DELIVERY

A. Signature
[Signature] Agree Acknowledge

B. Received by (Printed Name) *[Signature]* C. Date of Delivery *9/22/10*

D. Is delivery address different from item 1? Yes No
If YES, enter delivery address below: _____

3. Service Type
 Certified Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.
4. Restricted Delivery? (Extra Fee) Yes

- 153 -

Todd H. Stenger - President
 Cook County Board of Commissioners
 Warren L. Batts - Chairman
 Cook County Health & Hospitals System
 Jorge Ramirez - Vice-Chairman
 Cook County Health & Hospitals System
 William T. Foley - CEO
 Cook County Health & Hospitals System



Health & Hospitals System Board Members
 Dr. David A. Ansell
 Commissioner Jerry Butler
 David N. Carvalho
 Qaida R. Goldes
 Berni Greenman
 St. Sheila Lyles
 Dr. Leta R. Mather
 Heather E. O'Donnell
 Andrea L. Zapp

September 20, 2010
 Page 2

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Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
 Belhaven Nursing & Rehab Center
 11401 South Oakley Avenue
 Chicago, IL 60643

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service— Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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 Chief Executive Officer
 Cook County Health & Hospitals System

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<p>2. Article Number (Transfer from service label) 7007 0710 0005 5045 6175</p>	
<p>PS Form 3811, February 2004 Domestic Return Receipt 122989-02-04-1548</p>	

- 154 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Stagner - President
Cook County Board of Commissioners
Walter L. Ratto - Chairman
Cook County Health & Hospitals System
George Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Aschell
Commissioner Jerry Butler
David N. Cervillo
Oeta R. Golden
Rajan Ganesan
Sr. Sheila Lyne
Dr. Laila R. Motzer
Heather B. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

September 20, 2010

Administrator
Blue Island Nursing Home
2427 West 127th Street
Blue Island, IL 60406

Dear Sir or Madam:

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Blue Island Nursing Home
2427 West 127th Street
Blue Island, IL 60406

PS Form 3800, April 2008 See Reverse for Instructions

-155-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Cook County Board of Commissioners
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Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members

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Commissioner Jerry Butler
David N. Carruth
Oren R. Golden
Benn Greenstein
St. Sheila Lyne
Dr. Lash R. Mathias
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Boulevard Care Nursing & Rehab
3405 South Michigan Avenue
Chicago, IL 60616

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • CareLink Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Swinhart CORE Center

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<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) <input type="checkbox"/> Certified Delivery</p> <p>Joyan Fundera 9/20/10</p> <p>C. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>D. If YES, enter delivery address below: <input type="checkbox"/> Yes <input type="checkbox"/> No</p>
<p>1. Article Addressed to:</p> <p>Administrator Boulevard Care Nursing & Rehab 3405 South Michigan Avenue Chicago, IL 60616</p>	<p>3. Sender Type <input type="checkbox"/> Registered Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Insured Mail <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input type="checkbox"/> No</p>
<p>2. Article Number (Transfer from service label) 7009 2820 0002 6279 7746</p>	

-156-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Cook County Health & Hospitals System
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Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
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Commissioner Jerry Butler
David N. Carrutho
Oren R. Golden
Beno Grunowicz
Sr. Sheila Lynn
Dr. Loris R. Meeks
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010

Administrator
Bradley Royale
650 North Kinzie
Bradley, IL 60915

Dear Sir or Madam:

Pursuant to the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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September 20, 2010
Page 2

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Rehab	676	13.23	9,659
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ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Community Health Services • Cook County Department of Public Health • John M. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center

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<p>■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>■ Print your name and address on the reverse so that we can return the card to you.</p> <p>■ Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator Bradley Royale 650 North Kinzie Bradley, IL 60915</p> <p>2. Article Number (Transfer from service label)</p> <p>7009 8620 0002 6279 7977</p> <p>PS Form 3811, February 2004</p>	<p>A. Signature <input checked="" type="checkbox"/> Signature <input type="checkbox"/> Agent <input type="checkbox"/> Address</p> <p>B. Received by (Printed Name) B. WALK</p> <p>C. Date of Delivery 9-28-10</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below: <input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>3. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>Domestic Return Receipt 102965-02-84-1540</p>

-157-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Commissioner Jerry Butler
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Dean Greenman
St. Sheila Lyne
Dr. Luis R. Morán
Heather H. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

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ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Brentwood Sub-Acute Healthcare Center
5400 West 87th Street
Burbank, IL 60459

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@ccbhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>1. Article Addressed to:</p> <p>Administrator Brentwood Sub-Acute Healthcare Center 5400 West 87th Street Burbank, IL 60459</p>	<p>A. Signature <input checked="" type="checkbox"/> <i>Sam Murphy</i> <input type="checkbox"/> Agent <input type="checkbox"/> Address</p> <p>B. Received by (Printed Name) C. Date of Delivery <i>Jessie M. Moran</i> <i>9/20/10</i></p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes If YES, enter delivery address below: <input type="checkbox"/> No</p>
<p>2. Article Number (Transfer from service label) 7009 2620 0002 6279 7427</p>	<p>3. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. 4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>

PS Form 3811, February 2004 Domestic Return Receipt 10229-02-00 1840

-158-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Warren L. Batta - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



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Brian Grossman
Sr. Sheila Lyne
Dr. Luis R. Medina
Heather E. O'Donoghue
Andrea L. Zapp

September 20, 2010
Page 2

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LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010
Administrator
Briar Place
6800 West Joliet
Indian Head Park, IL 60439

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Critical Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rutherford COBE Center • We Bring Health CARE to Your Community

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COOK COUNTY HEALTH & HOSPITALS SYSTEM



Todd M. Stueger - President
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Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
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Cook County Health & Hospitals System

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Commissioner Jerry Bicker
David N. Carville
Orin R. Golden
Rosa Greenstein
St. Cecilia Lynn
Dr. Lari R. Melton
Heather E. O'Donnell
Andrea L. Zopp

September 20, 2010
Page 2

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September 20, 2010

Administrator
Bridgeview Health Care Center
8100 South Harlem Avenue
Bridgeview, IL 60455

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

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• John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •
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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature <i>[Signature]</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) ROBYN M. DRAKE <input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>C. Date of Delivery 9-22 If YES, error delivery address below: <input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>3. Service/Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. <input type="checkbox"/> Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes </p>
<p>1. Article Addressed to:</p> <p>Administrator Bridgeview Health Care Center 8100 South Harlem Avenue Bridgeview, IL 60455</p>	<p>2. Article Number (Transfer into service label) 7009 2020 0002 6279 7410</p>

PS Form 3811, February 2004

Domestic Return Receipt

K0250-02-00-1540

-160-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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 Cook County Health & Hospitals System
 Jorge Ramirez - Vice-Chairman
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 William T. Foley - CEO
 Cook County Health & Hospitals System



Health & Hospitals System Board Members

Dr. David A. Asch
 Commissioner Jerry Butler
 David M. Carvalho
 Chris R. Golden
 Rene Ornespino
 Sr. Sheila Lynn
 Dr. Luis R. Mateo
 Heather E. O'Donnell
 Andrea L. Zapp

September 20, 2010
 Page 2

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I invite you to comment upon whether your facility has available capacity to assume any or all of the patient load now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@ccbhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

September 20, 2010

Administrator
 British Home
 8700 West 31st Street
 Brookfield, IL 60513

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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• Ambulatory & Community Health Network • CoreCity Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center

We Bring HealthCARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>■ Print your name and address on the reverse so that we can return the card to you.</p> <p>■ Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator British Home 8700 West 31st Street Brookfield, IL 60513</p>	<p>A. Signature: <i>W. Foley</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name): <i>W. Foley</i> C. Date of Delivery: <i>9-28</i></p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Service Type: <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>2. Article Number: <i>7009 2820 0002 6279 8004</i> (Transfer from service label)</p> <p>PS Form 3811, February 2004 Domestic Return Receipt 102385-02-99-1040</p>	

-161-

Todd H. Stroger - President
Cook County Board of Commissioners
Warren L. Butts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Anesh
Commissioner Jerry Butler
David N. Cavallo
Quin R. Gallico
Deas Grossman
S. Sheila Lybe
Dr. Lois R. Mirlez
Heather E. O'Donnell
Andrea L. Zopp

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
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LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Bronzeville Park Nursing & Living Center
3400 South Indiana
Chicago, IL 60616

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service— Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Networks • Chronic Health Services • Cook County Department of Public Health • John M. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center

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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature <i>[Signature]</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) <i>[Signature]</i></p> <p>C. Date of Delivery <i>[Signature]</i></p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below: _____</p> <p>E. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. <input type="checkbox"/> Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>1. Article Addressed to:</p> <p>Administrator Bronzeville Park Nursing & Living Center 3400 South Indiana Chicago, IL 60616</p>	
<p>2. Article Number (Transfer from service label) 7009 2820 0002 6279 7649</p>	

PS Form 3811, February 2004

Domestic Return Receipt

K2599-02-04-154C

COOK COUNTY HEALTH & HOSPITALS SYSTEM



Health & Hospitals System Board Members

Dr. David A. Ansell
 Commissioner Jerry Butler
 David M. Carvalho
 Quin R. Golden
 Beata Greenstein
 Sr. Sheila Lyne
 Dr. Luis R. Mestas
 Heather E. O'Donnell
 Andrea L. Zapp

Todd H. Strayer - President
 Cook County Board of Commissioners
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 Cook County Health & Hospital System
 Jorge Ramirez - Vice-Chairman
 Cook County Health & Hospital System
 William T. Foley - CEO
 Cook County Health & Hospital System

September 20, 2010
 Page 2

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Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

September 20, 2010

Administrator
 Burgess Square Healthcare Center
 5801 South Cass Avenue
 Westmont, IL 60559

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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• Ambulatory & Community Health Network • CoreCare Health Services • Cook County Department of Public Health •
 • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •

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SENDER: COMPLETE THIS SECTION	CONSIGNEE: COMPLETE THIS SECTION ON DELIVERY
<p>Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>Print your name and address on the reverse so that we can return the card to you.</p> <p>Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator Burgess Square Healthcare Center 5801 South Cass Avenue Westmont, IL 60559</p> <p>2. Article Number (Transfer from service label) 7009 2620 0002 6279 8059</p> <p>PS Form 3811, February 2004</p>	<p>A. Signature</p> <p><i>[Signature]</i> <input checked="" type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Restricted Delivery (R.D.) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p> <p>C. Date of Delivery <i>9/22</i></p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Delivery Type</p> <p><input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p> <p>Domestic Return Receipt 10290-02-90-1501</p>

-163-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Stroger - President
Cook County Board of Commissioners
Warren L. Batts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Aschell
Commissioner Jerry Butler
David N. Carvalho
Quia K. Golden
Sara Greenstein
Sr. Sheila Lyne
Dr. Liah R. Mubet
Heather E. O'Donnell
Andrea L. Zopp

September 20, 2010
Page 2

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Med/Surg	4,909	38.49	28,020
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ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Burnham Healthcare
14500 South Manistee
Burnham, IL 60633

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Carmel Health Services • Cook County Department of Public Health • John M. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Reinstein CORE Center • We Bring HealthCARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>1. Article Addressed to:</p> <p>Administrator Burnham Healthcare 14500 South Manistee Burnham, IL 60633</p>	<p>A. Signature <input type="checkbox"/> Agent <input type="checkbox"/> Address</p> <p>B. Received by (Printed Name) <input type="checkbox"/> Agent <input type="checkbox"/> Address</p> <p>C. Date of Delivery</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>E. Delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>3. Service Type</p> <p><input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail</p> <p><input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise</p> <p><input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input type="checkbox"/> No</p>
<p>2. Article Number (Transfer from service label)</p> <p>7009 2820 0002 6279 7441</p>	

-164-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strager • President
Cook County Board of Commissioners
Warren L. Balda • Chairman
Cook County Health & Hospitals System
Jorge Ramirez • Vice-Chairman
Cook County Health & Hospitals System
William T. Foley • CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
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Commissioner Jerry Butler
David N. Cervantes
Otha R. Golden
Betsy Greenstein
St. Sheila Lyne
Dr. Luis R. Muñoz
Heather B. O'Donnell
Andrea L. Zopp

September 20, 2010
Page 2

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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

September 20, 2010

Administrator
California Gardens Nursing & Rehab Center
2829 South California Boulevard
Chicago, IL 60608

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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• Ambulatory & Community Health Network • Carmack Health Services • Cook County Department of Public Health • John M. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center • We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>Print your name and address on the reverse so that we can return the card to you.</p> <p>Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator California Gardens Nursing & Rehab Center 2829 South California Boulevard Chicago, IL 60608</p>	<p>A. Signature <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p><i>John M. Stroger, Jr.</i></p> <p>B. Received by (Printed Name) <input type="checkbox"/> Date of Delivery</p> <p>C. Is delivery restricted? (Article 117) <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter ZIP+4 address below</p> <p>3. Special Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. <input type="checkbox"/> Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
2. Article Number (Transfer from service label)	7009 2820 0002 6279 7953

-165-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Streger - President
Cook County Board of Commissioners
Warren L. Batta - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Aschil
Commissioner Jerry Becker
David N. Carvado
Orin R. Golden
Brian Greenman
St. Sheila Lynn
Dr. Lisa R. Muthen
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

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Inpatient Surgery (avg/mo.)	22

September 20, 2010
Administrator
Chateau Nursing & Rehab Center
7050 Madison Street
Willowbrook, IL 60521

Dear Sir or Madam:

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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • CoreNet Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •

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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>■ Print your name and address on the reverse so that we can return this card to you.</p> <p>■ Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator Chateau Nursing & Rehab Center 7050 Madison Street Willowbrook, IL 60521</p>	<p>A. Signature <input checked="" type="checkbox"/> Signature <input type="checkbox"/> Agent <input type="checkbox"/> Address</p> <p>B. Received by (Printed Name) SHASSET C. Date of Delivery</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>E. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. F. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>2. Article Number (Transfer from service label) 7009 2620 0002 4279 7786</p>	

- 166 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM



Health & Hospitals System Board Members

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 Cook County Health & Hospitals System
 Jorge Ramirez - Vice-Chairman
 Cook County Health & Hospitals System
 William T. Foley - CEO
 Cook County Health & Hospitals System

September 20, 2010

Administrator
 Chicago Ridge Nursing Center
 10602 Southwest Highway
 Chicago Ridge, IL 60415

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

On June 25, 2010, our System Board of Directors approved the proposed strategic plan. As required by ordinance, the Cook County Board of Commissioners also voted to approve the plan on July 27, 2010. A full exposition of the approved plan can be found on our website (www.cookcountyhealth.net).

Our strategic plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a **Regional Outpatient Center** offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

September 20, 2010
 Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

Ambulatory & Community Health Network • CoreMark Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center • We Bring Health CARE to Your Community

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<p>1. Article Addressed to:</p> <p>Administrator Chicago Ridge Nursing Center 10602 Southwest Highway Chicago Ridge, IL 60415</p>	<p>3. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. 4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>2. Article Number (Transfer from service label)</p> <p>7007 0710 0005 5045 6120</p>	

-167-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Heather E. O'Donnell
Andrea L. Zopp

September 20, 2010
Page 2

September 20, 2010

Administrator
Columbus Manor Residential Care Home
5107 21 West Jackson Boulevard
Chicago, IL 60644

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

On June 25, 2010, our System Board of Directors approved the proposed strategic plan. As required by ordinance, the Cook County Board of Commissioners also voted to approve the plan on July 27, 2010. A full exposition of the approved plan can be found on our website (www.cookcountyhealth.net).

Our strategic plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

To this end, the plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

Through its long history, Oak Forest Hospital has functioned primarily as a long term care facility, with limited acute inpatient services available to the long term care residents as needed. As a budget savings measure, in 2007, all but a handful of long term care residents were transferred to other facilities. The remaining acute care services are limited in scope—average daily census of 56.0 this fiscal year—but still require the costly hospital overhead attendant to inpatient care.

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
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ICU	788	5.14	3,750
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LTC	1	5.25	3,832

ER (avg visits/mo.)	2,566
Inpatient Surgery (avg/mo.)	22

I invite you to comment upon whether your facility has available capacity to assume any or all of the patient load now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@ccbhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Cancer Health Services • Cook County Department of Public Health • Adm. H. Stieger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Kestelbaum CORE Center • We Bring Health CARE to Your Community

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-168-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Wenona L. Betts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



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Commissioner Jerry Butler
David N. Corrado
Quin R. Golden
Dana Grossman
St. Sheila Lynn
Dr. Luis R. Meliaz
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010

Administrator
Columbus Park & Rehab Center
901 South Austin
Chicago, IL 60644

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

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September 20, 2010
Page 2

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Central Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center • We Bring HealthCARE to Your Community

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2. Article Number (Transfer from service label)	7009 2820 0002 6279 8372

-169-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Stroger - President
Cook County Board of Commissioners
Warren L. Batts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Arwell
Commissioner Jerry Butler
David N. Carabino
Quin R. Golden
Scott Greenspan
Sr. Sheila Lyne
Dr. Luis R. Muñoz
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

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ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Concord Extended Care
9401 South Ridgeland Avenue
Oak Lawn, IL 60453

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • CoreMark Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein COE Center • We Bring HealthCARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
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<p>1. Article Addressed to:</p> <p>Administrator Concord Extended Care 9401 South Ridgeland Avenue Oak Lawn, IL 60453</p>	
<p>2. Article Number (Transfer from service label)</p> <p>7007 0710 0005 5045 6021</p>	
<p>PS Form 3811, February 2004 Domestic Return Receipt 12259-02-01-1000</p>	

- 170 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Cook County Board of Commissioners
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Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
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Commissioner Jerry Butler
David M. Cavalle
Quin N. Golden
Ben Greecupat
St. Sheila Lyles
Dr. Lora R. Miller
Heather E. O'Donnell
Andrea L. Zopp

September 20, 2010
Page 2

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LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Community Care
4314 South Wabash Avenue
Chicago, IL 60653

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Carmack Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Roth M. Zerkowin COBE Center •

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2. Article Number (Transfer from service label)	7009 2820 0002 6279 7557
PS Form 3811, February 2004	Domestic Return Receipt 102595-02-94-1540

-171-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strager - President
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Cook County Health & Hospitals System
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Cook County Health & Hospitals System
William T. Foley - CEO
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Health & Hospitals System Board Members
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Commissioner Jerry Bartler
David N. Carlsbo
Olin R. Golden
Boris Greenstein
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Dr. Luis R. Mendez
Heather E. O'Donoghue
Andrea L. Zapp

September 20, 2010
Page 2

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ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Countryside Nursing & Rehab Center
1635 East 154th Street
Dolton, IL 60419

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

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On June 25, 2010, our System Board of Directors approved the proposed strategic plan. As required by ordinance, the Cook County Board of Commissioners also voted to approve the plan on July 27, 2010. A full exposition of the approved plan can be found on our website (www.cookcountyhealth.net).

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I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@ccbhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Cosmetic Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center • We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:
Administrator
Countryside Nursing & Rehab Center
1635 East 154th Street
Dolton, IL 60419

2. Article Number
(Transfer from service label)
7007 0710 0005 5045 6007

PG Form 3811, February 2004

COMPLETE THIS SECTION ON DELIVERY

A. Signed by:
Shirley Brown Agent Addressee

B. Received by / Printed Name:
Shirley Brown Yes No

C. Date of Delivery:
9/20/10

D. Is delivery address different from item 1? Yes No
If YES, enter delivery address below:

3. Service Type
 Certified Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.
4. Restricted Delivery? (Extra Fee) Yes No

Processed: Return Receipt (32558-80-01-1000)

-172-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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William T. Foley - CEO
Cook County Health & Hospitals System



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Quin R. Olden
Dean Orsopoulos
Sr. Sheila Lynn
Dr. Luis R. Muñoz
Heather E. O'Donnell
Andrea L. Zopp

September 20, 2010

Administrator
Courtyard Healthcare Center
3601 South Harlem Avenue
Berwyn, IL 60402

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

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September 20, 2010
Page 2

To this end, the plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

Through its long history, Oak Forest Hospital has functioned primarily as a long term care facility, with limited acute inpatient services available to the long term care residents as needed. As a budget savings measure, in 2007, all but a handful of long term care residents were transferred to other facilities. The remaining acute care services are limited in scope—average daily census of 56.0 this fiscal year—but still require the costly hospital overhead attendant to inpatient care.

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

I invite you to comment upon whether your facility has available capacity to assume any or all of the patient load now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@ccbhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Central Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center • We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>1. Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>2. Print your name and address on the reverse so that we can return the card to you.</p> <p>3. Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator Courtyard Healthcare Center 3601 South Harlem Avenue Berwyn, IL 60402</p>	<p>2. Signature</p> <p>X <i>William T. Foley</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Receiver's (Print Name) C. Delivery Date</p> <p><i>William T. Foley</i> <i>9/22</i></p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>3. Service-Type</p> <p><input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail</p> <p><input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise</p> <p><input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input type="checkbox"/> No</p>
<p>2. Article Number (Transfer from service label)</p> <p>7009 2820 0002 6279 7984</p>	
<p>PS Form 3811, February 2004 Domestic Return Receipt 18258-02-0-100</p>	

Todd H. Strager - President
 Cook County Board of Commissioners
 Warren L. Betts - Chairman
 Cook County Health & Hospitals System
 Jorge Ramirez - Vice-Chairman
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 William T. Foley - CEO
 Cook County Health & Hospitals System



Health & Hospitals System Board Members
 Dr. David A. Ansell
 Commissioner Jerry Butler
 David N. Carvalho
 Ouis R. Golden
 Brian Greenman
 St. Sheila Lynn
 Dr. Luis R. Muñoz
 Heather E. O'Donnell
 Andrea L. Zapp

September 20, 2010
 Page 2

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ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010
 Administrator
 Crestwood Care Center
 14255 South Cicero Avenue
 Crestwood, IL 60445

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or wykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

Ambulatory & Community Health Network • Community Health Services • Cook County Department of Public Health •
 John M. Strager, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein ODS Center •
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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>1. Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>2. Print your name and address on the reverse so that we can return the card to you.</p> <p>3. Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to: Administrator Crestwood Care Center 14255 South Cicero Avenue Crestwood, IL 60445</p>	<p>A. Signature </p> <p>B. Received by (Printed Name) William T. Foley</p> <p>C. Date of Delivery 9/20/10</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> G.O.D. 4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input type="checkbox"/> No</p>
<p>2. Article Number (Transfer from service label) PB Form 3811, February 2004</p>	<p>7007 0710 0005 5045 6587 Domestic Return Receipt 10235-02-00-1040</p>

-174-

Todd H. Strager - President
 Cook County Board of Commissioners
 Warren L. Betts - Chairman
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 Jorge Ramirez - Vice-Chairman
 Cook County Health & Hospitals System
 William T. Foley - CEO
 Cook County Health & Hospitals System



Health & Hospitals System Board Members
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 Commissioner Jerry Butler
 David M. Cervasio
 Quin R. Golden
 Bern Greenbaum
 St. Sheila Lyles
 Dr. Lisa R. Maffez
 Heather E. O'Donoghue
 Andrea L. Zapp

September 20, 2010
 Page 2

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Inpatient Surgery (avg/mo.)	22

September 20, 2010
 Administrator
 Crestwood Terrace
 13301 South Central Avenue
 Crestwood, IL 60445

Dear Sir or Madam:

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William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

Ambulatory & Community Health Network • Geriatric Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center

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<p>1. Article Addressed to:</p> <p>Administrator Crestwood Terrace 13301 South Central Avenue Crestwood, IL 60445</p>	<p>3. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input type="checkbox"/> No</p>
<p>2. Article Number (Transfer from service label) 7007 0710 0005 5045 6748</p>	

PS Form 3811, February 2004 Domestic Return Receipt 10285-02A-1040

-175-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strager - President
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Warren L. Batta - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Asell
Commissioner Jerry Butler
David N. Carvalho
Oren R. Goltz
Benoit Grossman
St. Sheila Lyne
Dr. Luis R. Mulica
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

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Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Deerbrook Care Center
306 Larkin Avenue
Joliet, IL 60435

Dear Sir or Madam:

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William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Central Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •

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<p>2. Article Number (Transfer from service label)</p> <p>7009 2620 0002 6279 7663</p>	
<p>PS Form 3811, February 2004 Domestic Return Receipt 102325-02-04-1040</p>	

-176-



Todd H. Stroger - President
Cook County Board of Commissioners
Warren L. Batts - Chairman
Cook County Health & Hospitals System
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Cook County Health & Hospitals System
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Cook County Health & Hospitals System

Health & Hospitals System Board Members
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Commissioner Jerry Butler
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Quin R. Golden
Dora Greenman
St. Cecilia Lopez
Dr. Lash R. Meador
Heather E. O'Donnell
Andrea L. Zopp

September 20, 2010
Page 2

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Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Dolton Healthcare Centre
14325 South Blackstone
Dolton, IL 60419

Dear Sir or Madam:

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Chief Executive Officer
Cook County Health & Hospitals System

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• John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein COB Center •
We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION

1. Article Addressed to:
Administrator
Dolton Healthcare Centre
14325 South Blackstone
Dolton, IL 60419

2. Article Number
(Transfer from service label)
7009 2620 0002 6279 7465

COMPLETE THIS SECTION ON DELIVERY

A. Signature
William T. Foley Agent Addressee

B. Received by (Printed Name)
William T. Foley Yes No

C. Date of Delivery
9/20/10

D. Is delivery address different from item 1? Yes No
If YES, enter delivery address below: No

3. Service Type
 Registered Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.
 Restricted Delivery? (Extra Fee) Yes

Domestic Return Receipt
10285-02-00-1040

-177-

Todd H. Strager - President
Cook County Board of Commissioners
Warren L. Ratta - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Anzell
Commissioner Jerry Butler
David N. Carville
Otha R. Golden
Ben Greenman
Sr. Sheila Lyne
Dr. Lari R. Mufson
Heather E. O'Donnell
Andrea L. Zipp

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Emeritus at Burr Ridge
6801 Highgrove Boulevard
Burr Ridge, IL 60521

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

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Our strategic plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Community Health Services • Cook County Department of Public Health • John W. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center • We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>1. Article Addressed to:</p> <p>Administrator Emeritus at Burr Ridge 6801 Highgrove Boulevard Burr Ridge, IL 60521</p>	<p>A. Signature <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name)</p> <p>C. Date of Delivery</p> <p>D. Is delivery address different from item 1? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>ZIP 60527</p>
<p>2. Article Number (Transfer from service label)</p> <p>7009 2620 0002 6279 7793</p>	<p>3. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. <input type="checkbox"/> Yes</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>

-178-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strager - President
Cook County Board of Commissioners
Warren L. Ratta - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Aschil
Commissioner Jerry Borich
Daniel N. Curvello
Qim R. Golden
Dean Grosscup
St. Sheila Lyne
Dr. Luis R. Meher
Heather E. O'Donnell
Andrea L. Zoop

September 20, 2010
Page 2

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LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010
Administrator
Evergreen Health Care Center
10124 South Kedzie
Evergreen Park, IL 60805

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Our strategic plan recommends reorienting a significant portion of our resources from Inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Central Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein COE Center •

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<p>■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>■ Print your name and address on the reverse so that we can return this card to you.</p> <p>■ Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator Evergreen Health Care Center 10124 South Kedzie Evergreen Park, IL 60805</p> <p>2. Article Number (Transfer from service label) 7007 0710 0005 5045 5994</p> <p>PS Form 3811, February 2004 Domestic Return Receipt 18280-02-00-1040</p>	<p>A. Signature X <i>James M. Henry</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) JAMES HENRY <input type="checkbox"/> Date of Delivery 9/22/10</p> <p>C. Is delivery address different from item 1? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. 4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>

-179-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strager - President
Cook County Board of Commissioners
Warren L. Datta - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Asadi
Commissioner Jerry Baker
David N. Cervello
Quin R. Golden
Benn Greovanan
St. Sheila Lyne
Dr. Luis R. Madala
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

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ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010
Administrator
Exceptional Care
5701 West 79th Street
Burbank, IL 60459
Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Critical Health Services • Cook County Department of Public Health • John M. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rettstein CORE Center • We Bring HealthCARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>■ Print your name and address on the reverse so that we can return the card to you.</p> <p>■ Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator Exceptional Care 5701 West 79th Street Burbank, IL 60459</p>	<p>A. Signature X <i>[Signature]</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) <i>Tracy McWhorter</i></p> <p>C. Date of Delivery <i>9/22/10</i></p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. 4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
2. Article Number (Transfer from service label)	7009 2820 0002 6279 7568

PS Form 3811, February 2004 Domestic Return Receipt 32535-02-00-1940

-180-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strayer - President
Cook County Board of Commissioners
Warren L. Batts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Ajami
Commissioner Jerry Budz
David N. Carvalho
Quin R. Golden
Brene Geerspan
Sr. Sheila Lynn
Dr. Luis R. Malhot
Heather E. O'Donnell
Andrea L. Zoepf

September 20, 2010

Administrator
Fairview Baptist Home
250 Village Drive
Downers Grove, IL 60516

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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September 20, 2010
Page 2

To this end, the plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

Through its long history, Oak Forest Hospital has functioned primarily as a long term care facility, with limited acute inpatient services available to the long term care residents as needed. As a budget savings measure, in 2007, all but a handful of long term care residents were transferred to other facilities. The remaining acute care services are limited in scope—average daily census of \$6.0 this fiscal year—but still require the costly hospital overhead attendant to inpatient care.

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
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Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Caremark Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein COE Center

We Bring HealthCARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature x <i>Dolly Norton</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Print Name) <input type="checkbox"/> Date of Delivery 9-22</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below: <input type="checkbox"/> No</p> <p>3. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. <input type="checkbox"/> Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes </p>
<p>1. Article Addressed to:</p> <p>Administrator Fairview Baptist Home 250 Village Drive Downers Grove, IL 60516</p>	
<p>2. Article Number (Transfer from service label) 7009 2820 0002 6279 8042</p> <p>PS Form 3811, February 2004 Domestic Return Receipt 102396-00-00-1-048</p>	

-181-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strager - President
Cook County Board of Commissioners
Warren L. Betts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Anzell
Commissioner Jerry Butler
David N. Cervantes
Quia R. Goides
Ecco Grossman
St. Sheila Lynn
Dr. Luis R. Mireles
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010

Administrator
Fairview Care Center of Joliet
222 North Hammes
Joliet, IL 60435

Dear Sir or Madam:

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September 20, 2010
Page 2

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Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Cancer Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein COHS Center

We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>■ Print your name and address on the reverse so that we can return the card to you.</p> <p>■ Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator Fairview Care Center of Joliet 222 North Hammes Joliet, IL 60435</p> <p>2. Article Number (Transfer from service label) 7009 2820 0002 6279 7915</p> <p>PS Form 3811, February 2004 Domestic Return Receipt</p>	<p>A. Signature <i>R. Schwamien</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received By (Printed Name) <i>R. Schwamien</i> Date of Delivery <i>29/09/10</i></p> <p>C. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Postage Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. 4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>

-182-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Ted H. Strager - President
Cook County Board of Commissioners
Warren L. Betts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Anzel
Commissioner Jerry Butler
David M. Cavillio
Oula R. Golden
Ronn Greenman
Sr. Shante Lyons
Dr. Luis R. Madrazo
Heather E. O'Dowd
Andrea L. Zapp

September 20, 2010
Page 2

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September 20, 2010

Administrator
Franciscan Village
1270 Franciscan Drive
Lemont, IL 60439

Dear Sir or Madam:

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Carmel Health Services • Cook County Department of Public Health • John N. Strager, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center

We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature <input type="checkbox"/> Agent <input checked="" type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) C. Date of Delivery</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes If YES, enter delivery address below: <input type="checkbox"/> No</p> <p>3. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. <input type="checkbox"/> Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>1. Article Addressed to:</p> <p>Administrator Franciscan Village 1270 Franciscan Drive Lemont, IL 60439</p>	
<p>2. Article Number (Transfer from service label) 7009 2620 0002 6279 7694</p>	
<p>PS Form 3811, February 2004 Domestic Return Receipt</p>	<p>KC295-02-00-1000</p>

- 183 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Thad H. Strager - President
Cook County Board of Commissioners
Warren L. Bantz - Chairman
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Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members

Dr. David A. Ansell
Committee Chair: Jerry Butler
David N. Caralho
Olin R. Golden
Denn Greenman
St. Sheila Lyne
Dr. Luis R. Mujica
Heather E. O'Donnell
Andrea L. Zopp

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Frankfort Terrace
40 North Smith
Frankfort, IL 60423

Dear Sir or Madam:

Pursuant to the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service— Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Chronic Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •

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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>1. Article Addressed to:</p> <p>Administrator Frankfort Terrace 40 North Smith Frankfort, IL 60423</p>	<p>A. Signature <input checked="" type="checkbox"/> Signature <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) C. Date of Delivery</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes If YES, enter delivery address below: <input type="checkbox"/> No</p> <p>E. Delivery Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> G.O.D.</p> <p>F. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>2. Article Number (Transfer from service label)</p> <p>7007 0710 0005 5045 6069</p>	
<p>PS Form 3811, February 2004 Domestic Return Receipt (02896-02-01-1040)</p>	

- 184 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Cook County Board of Commissioners
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Cook County Health & Hospitals System
Joseph Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
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Commissioner Jerry Butler
David N. Curralho
Quito R. Golden
Beno Greenough
St. Sherib Lyne
Dr. Lisa R. Mattox
Heather E. O'Donnell
Andrea L. Zopp

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010
Administrator
Glenshire Nursing & Rehab Centre
22660 South Cicero Avenue
Richton Park, IL 60471

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

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Our strategic plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Community Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Roth A. Bertolotto COBE Center

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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>■ Print your name and address on the reverse so that we can return the card to you.</p> <p>■ Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator Glenshire Nursing & Rehab Centre 22660 South Cicero Avenue Richton Park, IL 60471</p>	<p>A. Signature X <i>[Signature]</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Initials) <i>[Signature]</i> C. Date of Delivery <i>9-22-10</i></p> <p>D. Is delivery address different from card? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>2. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input type="checkbox"/> No</p>
<p>3. Article Number (Transfer from service label) 7007 0710 0005 5045 6243</p>	

PS Form 3811, February 2004

Domestic Return Receipt

102580-02-01-1540

-185-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
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William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
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Commissioner Jerry Braker
David N. Carvalho
Quia R. Golden
Boris Grossman
St. Sheila Lyne
Dr. Luis R. Melnik
Heather E. O'Donnell
Andrea L. Zoepf

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010
Administrator
Glenwood Healthcare & Rehab
19330 South Cottage Grove
Glenwood, IL 60425

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

On June 25, 2010, our System Board of Directors approved the proposed strategic plan. As required by ordinance, the Cook County Board of Commissioners also voted to approve the plan on July 27, 2010. A full exposition of the approved plan can be found on our website (www.cookcountyhealth.net).

Our strategic plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@ccbhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Criminal Health Services • Cook County Department of Public Health • John M. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Roth M. Rothstein COBE Center • We Bring HealthCARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature <input type="checkbox"/> Agent <input type="checkbox"/> Address</p> <p>X <i>W. T. Foley</i></p> <p>B. Received by (Printed Name) C. Date of Delivery 9/20/10</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes If YES, enter delivery address below: <input type="checkbox"/> No</p> <p>3. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. 4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes </p>
1. Article Addressed to: Administrator Glenwood Healthcare & Rehab 19330 South Cottage Grove Glenwood, IL 60425	
2. Article Number (Transfer from service label) 7007 0730 0005 5045 6076	

FB Form 3811, February 2004 Consistent Return Receipt 102389-09-01-1840

-186-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Thad H. Struger - President
 Cook County Board of Commissioners
 Warren L. Bantz - Chairman
 Cook County Health & Hospitals System
 Jorge Ramirez - Vice-Chairman
 Cook County Health & Hospitals System
 William T. Foley - CEO
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Health & Hospitals System Board Members
 Dr. David A. Aspell
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 David N. Cervino
 Quinn R. Golekski
 Bruce Orvaschel
 St. Sheila Lyne
 Dr. Luke R. McKee
 Heather E. O'Donnell
 Andrea L. Zoepf

September 20, 2010
 Page 2

To this end, the plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

Through its long history, Oak Forest Hospital has functioned primarily as a long term care facility, with limited acute inpatient services available to the long term care residents as needed. As a budget savings measure, in 2007, all but a handful of long term care residents were transferred to other facilities. The remaining acute care services are limited in scope—average daily census of 56.0 this fiscal year—but still require the costly hospital overhead attendant to inpatient care.

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

I invite you to comment upon whether your facility has available capacity to assume any or all of the patient load now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

September 20, 2010

Administrator
 Grove of La Grange Park
 701 North La Grange Road
 La Grange Park, IL 60526

Dear Sir or Madam:

Pursuant to the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

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• Ambulatory & Community Health Network • Community Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Barkstejn CDBS Center • We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is checked.</p> <p>■ Print your name and address on the reverse so that we can return the card to you.</p> <p>■ Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator Grove of La Grange Park 701 North La Grange Road La Grange Park, IL 60526</p>	<p>A. Signature X <i>W. Foley</i> <input type="checkbox"/> Post <input type="checkbox"/> Addressee</p> <p>B. Registered by (Printed Name) W. Foley <input type="checkbox"/> Restricted Delivery</p> <p>C. Restricted Delivery 9/20/10</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. 4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
2. Article Number (Reader Form service item)	7009 2620 0002 6279 8073
PS Form 3811, February 2004	Domestic Return Receipt: 10299-02-00-1940

-187-

Todd H. Strayer - President
Cook County Board of Commissioners
Warren L. Batts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
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Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Ansell
Commissioner Jerry Butler
David N. Cavallo
Quis R. Golden
Betsy Greenstein
St. Sheila Lyne
Dr. Luis R. Mufson
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
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LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010
Administrator
Heather Health Care Center
15600 South Honore Street
Harvey, IL 60426

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Cancer Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Reftzke CORE Center

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<p>1. Article Addressed to:</p> <p>Administrator Heather Health Care Center 15600 South Honore Street Harvey, IL 60426</p>	
<p>2. Article Number (Transfer from service label) 7007 0710 0005 5045 6724</p>	
<p>PS Form 3811, February 2004 Domestic Return Receipt 182595-02-04-1540</p>	

- 188 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM



Todd H. Stieger - President
Cook County Board of Commissioners
Wynne L. Betts - Chairman
Oak County Health & Hospitals System
Jerry Ramirez - Vice-Chairman
Oak County Health & Hospitals System
William T. Foley - CEO
Oak County Health & Hospitals System

Health & Hospitals System Board Members
Dr. David A. Anzell
Commissioner Jerry Butler
David N. Cervello
Quis R. Golden
Benn Greenman
St. Sheila Lyne
Dr. Luis R. Malhot
Heather E. O'Donnell
Andrea L. Zopp

September 20, 2010
Page 2

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LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Hickory Nursing Pavilion
9246 South Roberts Road
Hickory Hills, IL 60457

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or wykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Community Health Services • Cook County Department of Public Health •
John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Roth A. Rubenstein CORE Center •
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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>■ Print your name and address on the reverse so that we can return the card to you.</p> <p>■ Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator Hickory Nursing Pavilion 9246 South Roberts Road Hickory Hills, IL 60457</p>	<p>A. Signature <input checked="" type="checkbox"/> <i>Barb Cepek</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) Date of Delivery <i>Barb Cepek</i> <i>9/22/10</i></p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes If YES, enter delivery address below: <input type="checkbox"/> No</p> <p>3. Delivery Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>2. Article Number (Transfer from service label) 7007 0710 0005 5045 6034</p> <p>PS Form 3811, February 2004 Domestic Return Receipt 32595-02-00-1040</p>	

-189-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Thad H. Strayer - President
Cook County Board of Commissioners
Warren L. Batta - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Ansell
Commissioner Jerry Butler
David N. Carvallo
Quin R. Golden
Rena Greenman
St. Sheila Lynn
Dr. Luis R. Malton
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Hillcrest Nursing & Rehab Center
777 Draper
Joliet, IL 60432

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Central Health Services • Cook County Department of Public Health • John M. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein COE Center •
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<p>1. Article Addressed to:</p> <p>Administrator Hillcrest Nursing & Rehab Center 777 Draper Joliet, IL 60432</p>	
<p>2. Article Number (Transfer from service label) 7009 2620 0002 6279 7628</p>	

-190-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Streger - President
Cook County Board of Commissioners
Warren J. Bates - Chairman
Cook County Health & Hospitals System
George Ruzhica - Vice-Chairman
Cook County Health & Hospitals System
William T. Foiley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
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Commissioner Jerry Butler
David N. Carvadio
Dora K. Golden
Norm Greenbaum
St. Sheila Lync
Dr. Luis R. Malhotra
Heather E. O'Donnell
Andrea L. Zopp

September 20, 2010
Page 2

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Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Holy Family Villa
12220 South Will Cook Road
Palos Park, IL 60464

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoiley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foiley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Geriatric Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein COZE Center • We Bring Health CARE to Your Community

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<p>1. Article Addressed to:</p> <p>Administrator Holy Family Villa 12220 South Will Cook Road Palos Park, IL 60464</p>	<p>3. Service Type</p> <p><input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail</p> <p><input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise</p> <p><input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p>
<p>2. Article Number (Transfer from service label)</p> <p>7009 2620 0002 6279 7397</p>	
<p>PS Form 3811, February 2004 Domestic Return Receipt 10255-08-01-1040</p>	

-191-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Cook County Board of Commissioners
Warren L. Butts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members

Dr. David A. Anelli
Commissioner Jerry Butler
David N. Carvalho
Quia R. Golden
Bess Ottenspan
Sr. Sheila Lynn
Dr. Lyle R. Melius
Heather E. O'Donoghue
Andrea L. Zapp

September 20, 2010

Administrator
Illinois Veterans Home
1 Veteran's Drive
Manteno, IL 60950

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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September 20, 2010
Page 2

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Through its long history, Oak Forest Hospital has functioned primarily as a long term care facility, with limited acute inpatient services available to the long term care residents as needed. As a budget savings measure, in 2007, all but a handful of long term care residents were transferred to other facilities. The remaining acute care services are limited in scope—average daily census of 56.0 this fiscal year—but still require the costly hospital overhead attendant to inpatient care.

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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Community Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Providence Hospital • South M. Balthasar CORE Center • We Bring Health CARE to Your Community

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PS Form 3811, February 2004 Domestic Return Receipt 18299-024-1349

-192-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strager - President
Cook County Board of Commissioners
Warren L. Betts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Assel
Commissioner Jerry Busler
David N. Corvino
Quin R. Golden
Rena Grossman
Dr. Sheila Lyles
Dr. Lili R. Mirkin
Heather P. O'Dowd
Andrea L. Zapp

September 20, 2010

Administrator
The Imperial Grove Pavilion
1366 West Fullerton Avenue
Chicago, IL 60614

Dear Sir or Madam:

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September 20, 2010
Page 2

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Chief Executive Officer
Cook County Health & Hospitals System

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<p>1. Article Addressed to:</p> <p>Administrator The Imperial Grove Pavilion 1366 West Fullerton Avenue Chicago, IL 60614</p>	
<p>2. Article Number (Transfer from service label) 7009 2820 0002 6279 8343</p>	

- 193 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strayer - President
Cook County Board of Commissioners
Warren L. Bellia - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
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Commissioner Jerry Butler
David N. Carvado
Quia B. Gobin
Bess Greccoan
St. Sheila Lyle
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September 20, 2010
Administrator
Imperial of Hazel Crest
3300 West 175th Street
Hazel Crest, IL 60429
Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service— Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Cook County Health & Hospitals System

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- Completes items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
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- Attach this card to the back of the mailpiece, or on the front if space permits.

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Administrator
Imperial of Hazel Crest
3300 West 175th Street
Hazel Crest, IL 60429

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-194-

COOK COUNTY HEALTH & HOSPITALS SYSTEM



Todd H. Stueger - President
Cook County Board of Commissioners
Warren L. Batts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
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William T. Foley - CEO
Cook County Health & Hospitals System

Health & Hospitals System Board Members
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David N. Covatta
Olin R. Golden
Bern Grosscup
Sr. Sheila Lynch
Dr. Lita R. Mather
Heather E. O'Donnell
Andrea L. Zopp

September 20, 2010

Administrator
International Nursing & Rehab Center
4815 South Western Avenue
Chicago, IL 60609

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

On June 25, 2010, our System Board of Directors approved the proposed strategic plan. As required by ordinance, the Cook County Board of Commissioners also voted to approve the plan on July 27, 2010. A full exposition of the approved plan can be found on our website (www.cookcountyhealth.net).

Our strategic plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

September 20, 2010
Page 2

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Through its long history, Oak Forest Hospital has functioned primarily as a long term care facility, with limited acute inpatient services available to the long term care residents as needed. As a budget savings measure, in 2007, all but a handful of long term care residents were transferred to other facilities. The remaining acute care services are limited in scope—average daily census of 56.0 this fiscal year—but still require the costly hospital overhead attendant to inpatient care.

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

I invite you to comment upon whether your facility has available capacity to assume any or all of the patient load now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or wykowski@ccbhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Central Health Services • Cook County Department of Public Health • John H. Stueger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •

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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. <i>[Signature]</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) C. Date of Delivery <i>9-20-10</i></p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p>
<p>1. Article Addressed to:</p> <p>Administrator International Nursing & Rehab Center 4815 South Western Avenue Chicago, IL 60609</p>	<p>3. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> O.G.D. <input type="checkbox"/> Yes</p>
<p>2. Article Number (transfer from service label) 7009 2620 0002 6279 7847</p>	<p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>PS Form 3811, February 2004 Domestic Priority Restricted™ 12588-02-00-9000</p>	

-195-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
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Commissioner Jerry Bricker
David N. Cavallo
Ozin R. Golden
Bern Greenpan
Sr. Sheila Lyne
Dr. Luis R. Medina
Heather E. O'Donnell
Andrea L. Zopp

September 20, 2010

Administrator
Jackson Square Nursing & Rehab Center
5130 West Jackson Boulevard
Chicago, IL 60644

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

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September 20, 2010
Page 2

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Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Ethnic Health Services • Cook County Department of Public Health •
• John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein COBE Center •
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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>■ Print your name and address on the reverse so that we can return the card to you.</p> <p>■ Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator Jackson Square Nursing & Rehab Center 5130 West Jackson Boulevard Chicago, IL 60644</p>	<p>A. Signature <input type="checkbox"/> Agent</p> <p>B. Received by (Printed Name) <input type="checkbox"/> Address</p> <p>C. Date of Delivery 09/22</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes If YES, enter delivery address below: <input type="checkbox"/> No</p> <p>3. Service Type</p> <p><input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail</p> <p><input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise</p> <p><input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery (Extra Fee) <input type="checkbox"/> Yes</p>
<p>D. Article Number (Transfer from service label) 7009 2820 0002 6279 8196</p>	

-196-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Cook County Health & Hospitals System
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Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Azzil
Commissioner Jerry Butler
David N. Carveth
Oeta R. Collins
Benn Grossman
Sr. Sheila Lyne
Dr. Lois R. Madon
Heather E. O'Donnell
Andrea L. Zepp

September 20, 2010
Page 2

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ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Joliet Terrace
2230 McDonough
Joliet, IL 60436

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>1. Article Addressed to:</p> <p>Administrator Joliet Terrace 2230 McDonough Joliet, IL 60436</p>	<p>A. Signature: <i>[Signature]</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Print Name): <i>[Signature]</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>C. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below: _____</p> <p>3. Service Type: <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. <input type="checkbox"/> Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>2. Article Number (Transfer from service label)</p> <p>7009 2820 0002 6279 7762</p>	

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-197-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd E. Strager - President
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Warren L. Batts - Chairman
Cook County Health & Hospitals System
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Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Ansell
Commissioner Jerry Butler
David N. Carville
Quin R. Golden
Denn Greenspan
St. Sheila Lene
Dr. Luis R. Meibohm
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

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ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
King-Bruwaert House
6101 S. County Line Road
Burr Ridge, IL 60527

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Cosmetic Health Services • Cook County Department of Public Health • John W. Strager, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •

We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>• Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>• Print your name and address on the reverse so that we can return the card to you.</p> <p>• Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator King-Bruwaert House 6101 S. County Line Road Burr Ridge, IL 60527</p> <p>2. Article Number (Required for Restricted Delivery)</p> <p>7009 2620-0002-279 7755</p>	<p>A. Signature <i>[Signature]</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) <i>[Signature]</i> C. Date of Delivery <i>9-22-10</i></p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Electronic Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. <input type="checkbox"/> Restricted Delivery (Extra Fee) <input type="checkbox"/> Yes</p>

PS Form 3811, February 2004 Domestic Return Receipt 102889-000-1000

-198-

COOK COUNTY HEALTH & HOSPITALS SYSTEM



Todd H. Strager - President
Cook County Board of Commissioners
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Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System

Health & Hospitals System Board Members
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Commissioner Jerry Baker
David N. Carralho
Quin R. Golden
Benn Greenstein
St. Sheila Lynch
Dr. Lita R. Meffan
Heather E. O'Donnell
Anitra L. Zopp

September 20, 2010
Page 2

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Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Lemont Nursing & Rehab Center
12450 Walker Road
Lemont, IL 60439

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Cancer Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein COES Center

We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>1. Article Addressed to:</p> <p>Administrator Lemont Nursing & Rehab Center 12450 Walker Road Lemont, IL 60439</p>	<p>A. Signature X <i>[Signature]</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>E. Received by (Printed Name) <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>C. Date of Delivery 9/28/10</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes If YES, enter delivery address below: <input type="checkbox"/> No</p> <p>3. Sample Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>2. Article Number (Transfer from service label)</p> <p>7009 2820 0002 6279 7667</p>	

PS Form 3811, February 2004 Domestic Return Receipt 10799-02-00-1541

-199-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strayer • President
Cook County Board of Commissioners
Warren L. Batta • Chairman
Cook County Health & Hospitals System
Jorge Ramirez • Vice-Chairman
Cook County Health & Hospitals System
William T. Foley • CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Ansell
Commissioner Jerry Better
David N. Carvalho
Quin K. Golden
Dean Grossman
St. Sheila Lynn
Dr. Luis R. Melker
Heather E. O'Donnell
Andrea L. Zopp

September 20, 2010

Administrator
Lexington of Chicago Ridge
10300 Southwest Highway
Chicago Ridge, IL 60415

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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September 20, 2010
Page 2

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I invite you to comment upon whether your facility has available capacity to assume any or all of the patient load now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

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Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Carmel Health Services • Cook County Department of Public Health •
• John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •
We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Return to (Printed Name) <input type="checkbox"/> Return to (Printed Name)</p> <p>C. Date of Delivery</p> <p>Michael Galvin 9-23-10</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>E. YES, enter delivery address below:</p>
<p>1. Article Addressed to:</p> <p>Administrator Lexington of Chicago Ridge 10300 Southwest Highway Chicago Ridge, IL 60415</p>	<p>2. Service Type</p> <p><input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail</p> <p><input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise</p> <p><input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>3. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input type="checkbox"/> No</p>
<p>4. Article Number (Transfer from Article Label)</p> <p>7007 0710 0005 5045 6113</p>	

PS Form 3811, February 2004

Domestic Return Receipt

12238-02-00-1040

-200-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strager - President
 Cook County Board of Commissioners
 Warren L. Batts - Chairman
 Cook County Health & Hospitals System
 Jorge Ramirez - Vice-Chairman
 Cook County Health & Hospitals System
 William T. Foley - CEO
 Cook County Health & Hospitals System



Health & Hospitals System Board Members
 Dr. David A. Asch
 Commissioner Jerry Becker
 David N. Carvalho
 Quila R. Golden
 Renee O'Rourke
 St. Sheila Lyne
 Dr. Luis R. Velazquez
 Heather R. O'Donnell
 Andrea L. Zapp

September 20, 2010

Administrator
 Lexington of Elmhurst
 420 West Butterfield Road
 Elmhurst, IL 60126

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

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September 20, 2010
 Page 2

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Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Cosmetic Health Services • Cook County Departments of Public Health • Jolita M. Strager, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Roth A. Rothstein CORE Center • We Bring HealthCARE to Your Community

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COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Cook County Board of Commissioners
Warren L. Baits - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Ansell
Commissioner Jerry Butler
David N. Corvallo
Quia R. Golden
Jean Grossman
Sr. Sheila Lyne
Dr. Luis R. Muñoz
Member E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

September 20, 2010

Administrator
Lexington of LaGrange
4735 Willow Springs Road
La Grange, IL 60525

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

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Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Cook County Health Services • Cook County Department of Public Health • John M. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Earl B. Rothstein COE Center • We Bring HealthCARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>1. Article Addressed to:</p> <p>Administrator Lexington of LaGrange 4735 Willow Springs Road La Grange, IL 60525</p>	<p>A. Signature <input checked="" type="checkbox"/> Agent <input type="checkbox"/></p> <p>B. Recipient (if different from item 1) <input type="checkbox"/> Addressee <input type="checkbox"/></p> <p>C. Date of Delivery 9-20-10</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>E. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. F. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes </p>
<p>2. Article Number (Transfer from service label) 7009 2620 0002 4279 7630</p>	

- 202 -

Todd H. Strager • President
Cook County Board of Commissioners
Warren L. Batta • Chairman
Cook County Health & Hospitals System
Jorge Ramirez • Vice-Chairman
Cook County Health & Hospitals System
William T. Foley • CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Ansdil
Commissioner Jerry Butler
David R. Carralio
Quin R. Golden
Benn Greenspan
St. Sheila Lyne
Dr. Lela R. Maffeo
Heather H. O'Connell
Andrea L. Zopp

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Heather H. O'Connell
Andrea L. Zopp

September 20, 2010

Administrator
Lexington of Orland Park
14601 South John Humphrey Drive
Orland Park, IL 60462

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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September 20, 2010

Administrator
Lydia Healthcare
13901 S. Lydia
Robbins, IL 60472

Dear Sir or Madam:

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COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strager - President
Cook County Board of Commissioners
Warren L. Berts - Chairman
Cook County Health & Hospitals System
Jorge Escobedo - Vice-Chairman
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September 20, 2010
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Sincerely,

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Chief Executive Officer
Cook County Health & Hospitals System

September 20, 2010

Administrator
Little Sisters of the Poor
2325 North Lakewood Avenue
Chicago, IL 60614

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• Ambulatory & Community Health Network • Carewell Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein COBE Center

We Bring HealthCARE to Your Community

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<p>2. Article Number (Transfer from outside label)</p> <p>7009 2820 0002 6279 8202</p>	

-204-

COOK COUNTY HEALTH & HOSPITALS SYSTEM



Health & Hospitals System Board Members
 Dr. David A. Arnall
 Commissioner Jerry Butler
 David N. Carralho
 Quinn R. Golden
 Brian Greenbaum
 Sr. Sheila Lynch
 Dr. Luis R. Muñoz
 Heather E. O'Donnell
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September 20, 2010
 Page 2

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I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@ccbhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

Ambulatory & Community Health Network • Cancer Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center • We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature X <i>W. T. Foley</i> <input type="checkbox"/> Agent <input type="checkbox"/> Address</p> <p>B. Received by (Printed Name) <i>W. T. Foley</i> C. Date of Delivery</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>E. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. F. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>1. Article Addressed to: Administrator Lydia Healthcare 13901 S. Lydia Robbins, IL 60472</p>	
<p>2. Article Number (Transfer from service label) 7007 0710 0005 5045 6731</p>	
<p>PS Form 3811, February 2004 Domestic Return Receipt</p>	

- 205 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Stroger - President
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 Warren L. Batts - Chairman
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 Jorge Ramirez - Vice-Chairman
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 William T. Foley - CEO
 Cook County Health & Hospitals System



Health & Hospitals System Board Members
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 Commissioner Jerry Butler
 David N. Cervone
 Oels R. Golden
 Elena Greenman
 Sr. Sheila Lyne
 Dr. Luis R. Mejia
 Heather E. O'Donnell
 Andrea L. Zapp

September 20, 2010
 Page 2

To this end, the plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

Through its long history, Oak Forest Hospital has functioned primarily as a long term care facility, with limited acute inpatient services available to the long term care residents as needed. As a budget savings measure, in 2007, all but a handful of long term care residents were transferred to other facilities. The remaining acute care services are limited in scope—average daily census of 56.0 this fiscal year—but still require the costly hospital overhead attendant to inpatient care.

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

I invite you to comment upon whether your facility has available capacity to assume any or all of the patient load now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@ccchs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccchs.org or 312-864-6820.

Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

September 20, 2010

Administrator
 ManorCare of Hinsdale
 600 West Ogden Avenue
 Hinsdale, IL 60521

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

On June 25, 2010, our System Board of Directors approved the proposed strategic plan. As required by ordinance, the Cook County Board of Commissioners also voted to approve the plan on July 27, 2010. A full exposition of the approved plan can be found on our website (www.cookcountyhealth.net).

Our strategic plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

Ambulatory & Community Health Network • Community Health Services • Cook County Department of Public Health
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- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:
 Administrator
 ManorCare of Hinsdale
 600 West Ogden Avenue
 Hinsdale, IL 60521

2. Article Number
 (Transfer from service) 7009 2820 0002 6279 7861

PS Form 3811, February 2004 Domestic Return Receipt 152505-02-01-19-00

COMPLETE THIS SECTION ON DELIVERY

A. Signature Agent Addressee

B. Restricted by Signature? Yes No

C. Date of Delivery: 09/20/10

D. Is delivery address different from item 1? Yes No
 If YES, enter delivery address below:

3. Service Type
 Certified Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.
 Restricted Delivery? (Extra Fee) Yes No

- 206 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
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Cook County Health & Hospitals System



Health & Hospitals System Board Members

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Commissioner Jerry Butler
David N. Carvalho
Quin R. Golden
Berna Grossman
St. Sheila Lynn
Dr. Luis R. Morales
Heather E. O'Donnell
Andrea L. Zaap

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
ManorCare of Homewood
940 Maple Avenue
Homewood, IL 60430

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

On June 25, 2010, our System Board of Directors approved the proposed strategic plan. As required by ordinance, the Cook County Board of Commissioners also voted to approve the plan on July 27, 2010. A full exposition of the approved plan can be found on our website (www.cookcountyhealth.net).

Our strategic plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Jay Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Coronal Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein COE Center

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<p>Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>Print your name and address on the reverse so that we can return the card to you.</p> <p>Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to: Administrator ManorCare of Homewood 940 Maple Avenue Homewood, IL 60430</p> <p>2. Article Number (Transfer from service label) 7007 0710 0005 05045, 6261</p>	<p>(A) Signature <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>D. Received by (Printed Name) _____ Date of Delivery _____</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below: _____</p> <p>3. Package Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. 4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>

PS Form 3811, February 2004 Domestic Return Receipt 10295-02-00-1040

-207-

COOK COUNTY HEALTH & HOSPITALS SYSTEM



Health & Hospitals System Board Members
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 Commissioner Jerry Baker
 David N. Carralbo
 Qam K. Dodson
 Dora Greenstein
 Sr. Sheila Lyne
 Dr. Laris R. Metzger
 Heather E. O'Donnell
 Andrea L. Zapp

September 20, 2010
 Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
 ManorCare of Oak Lawn East
 9401 South Kostner Avenue
 Oak Lawn, IL 60453

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

On June 25, 2010, our System Board of Directors approved the proposed strategic plan. As required by ordinance, the Cook County Board of Commissioners also voted to approve the plan on July 27, 2010. A full exposition of the approved plan can be found on our website (www.cookcountyhealth.net).

Our strategic plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Caremark Health Services • Cook County Department of Public Health • John R. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center

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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>■ Print your name and address on the reverse so that we can return the card to you.</p> <p>■ Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator ManorCare of Oak Lawn East 9401 South Kostner Avenue Oak Lawn, IL 60453</p> <p>2. Article Number (Transfer from service label) 7007 0710 0005 5045 6036</p> <p>PS Form 3811, February 2004 Domestic Return Receipt 102985-02-00-1340</p>	<p>A. Delivery <input checked="" type="checkbox"/> Agent <input type="checkbox"/> <input checked="" type="checkbox"/> Address <input type="checkbox"/></p> <p>B. Received by (Printed Name) <i>Jo Ann Adams</i> C. Date of Delivery <i>9/22/10</i></p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered Mail <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. <input type="checkbox"/> Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>

- 208 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Jorge Ramirez - Vice-Chairman
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Commissioner Jerry Butler
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Sr. Sheila Lynn
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Heather B. O'Donnell
Andrea L. Zopp

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
ManorCare of Oak Lawn West
6300 West 95th Street
Oak Lawn, IL 60453

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

On June 25, 2010, our System Board of Directors approved the proposed strategic plan. As required by ordinance, the Cook County Board of Commissioners also voted to approve the plan on July 27, 2010. A full exposition of the approved plan can be found on our website (www.cookcountyhealth.net).

Our strategic plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Cook County Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Barkshire COBE Center •

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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature <input checked="" type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) C. Date of Delivery 9-22</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes If YES, enter delivery address below: <input type="checkbox"/> No</p> <p>3. Sample Type <input type="checkbox"/> Registered Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Insured Mail <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> C.O.D. 4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>1. Article Addressed to:</p> <p>Administrator ManorCare of Oak Lawn West 6300 West 95th Street Oak Lawn, IL 60453</p>	
<p>2. Article Number (Transfer from service label)</p> <p>7007 0710 0005 5045 6045</p>	
<p>PS Form 3811, February 2004 Domestic Return Receipt 10028-02-01-1000</p>	

-209-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Cook County Board of Commissioners
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Cook County Health & Hospitals System
Jaime Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



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Bern Greenspan
Sr. Sheila Lyne
Dr. Luis R. Matias
Heather E. O'Donnell
Andrea L. Zepp

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010
Administrator
ManorCare of Palos Heights East
7850 West College Drive
Palos Heights, IL 60463

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Corneal Health Services • Cook County Department of Public Health • John M. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Roth M. Rothstein COES Center • We Bring HealthCARE to Your Community

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<p>■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>■ Print your name and address on the reverse so that we can return the card to you.</p> <p>■ Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator ManorCare of Palos Heights East 7850 West College Drive Palos Heights, IL 60463</p>	<p>A. Signature <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) <input type="checkbox"/> Date of Delivery 9/20/10</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Sample Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>2. Article Number (Transfer from service label) 7007 0730 0005 5045 6399</p>	
<p>PG Form 3811, February 2004 Domestic Return Receipt 10295-0246-1940</p>	

-210-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Ansell
Commissioner Jerry Butler
David N. Carralho
Quin K. Golden
Rosa Greenstein
St. Shelia Lyle
Dr. Luis R. Mendez
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

September 20, 2010

Administrator
ManorCare of Palos Heights West
11860 Southwest Highway
Palos Heights, IL 60463

Dear Sir or Madam:

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ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@ccbhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Cancer Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center

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<p>1. Article Addressed to:</p> <p>Administrator ManorCare of Palos Heights West 11860 Southwest Highway Palos Heights, IL 60463</p>	
<p>2. Article Number (Transfer from service label) 7007 0710 0005 5045 6182</p>	

PG Form 3811, February 2004 Domestic Return Receipt 102885-02-06-1840

- 211 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strager - President
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Jorge Ramirez - Vice-Chairman
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William T. Foley - CEO
Cook County Health & Hospitals System



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Commissioner Jerry Baker
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Qua R. Golden
Bern Greenspan
St. Sheila Lyne
Dr. Luis R. Mufson
Heather E. O'Donell
Audra L. Zapp

September 20, 2010
Page 2

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Inpatient Surgery (avg/mo.)	22

September 20, 2010
Administrator
ManorCare of South Holland
2145 East 170th Street
South Holland, IL 60473

Dear Sir or Madam:

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William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Central Health Services • Cook County Department of Public Health •
• John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •

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<p>3. Article Number (Denote item service label) 7007 0710 0005 5045 6106</p> <p>PS Form 3811, February 2004</p>	<p>Domestic Return Receipt</p>

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COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Warren L. Batts - Chairman
Cook County Health & Hospitals System
Jerry Raffner - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
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Commissioner Jerry Butler
David N. Carvello
Qem R. Golden
Bern Grossman
St. Sheila Lyne
Dr. Luis R. Medina
Herbert E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

September 20, 2010

Administrator
ManoCare of Westmont
512 East Ogden Avenue
Westmont, IL 60559

Dear Sir or Madam:

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Ambulatory & Community Health Network • Community Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center

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<p>1. Article Addressed to: Administrator ManoCare of Westmont 512 East Ogden Ave. Westmont, IL 60559</p>	
<p>2. Article Number (Transfer from service) 7009 2820 0002 6279 8233</p>	

PS Form 3811, February 2004

Domestic Return Receipt

10295-02-00-1040

-213-

COOK COUNTY HEALTH & HOSPITALS SYSTEM



Health & Hospitals System Board Members

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 Commissioner Jerry Butler
 David N. Cervasio
 Quinn R. Golden
 Brian Greenstein
 Sr. Sheila Lyne
 Dr. Lois R. Michon
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 Warren L. Batts - Chairman
 Cook County Health & Hospitals System
 Jorge Ramirez - Vice-Chairman
 Cook County Health & Hospitals System
 William T. Foley - CEO
 Cook County Health & Hospitals System

September 20, 2010

Administrator
 Margaret Manor
 1121 North Orleans Street
 Chicago, IL 60610

Dear Sir or Madam:

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September 20, 2010
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 Chief Executive Officer
 Cook County Health & Hospitals System

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- 214 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Cook County Health & Hospitals System
George Mandros - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Aswell
Commissioner Jerry Butler
David M. Corrallo
Owen R. Golden
Benjamin Greenman
St. Sheila Lynn
Dr. Lisa R. Mahood
Hester E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

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Chief Executive Officer
Cook County Health & Hospitals System

September 20, 2010

Administrator
Maxwell Manor
4537 S. Drexel
Chicago, IL 60653

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Administrators
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Chicago, IL 60653
City, State, ZIP+4

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PS Form 3800, April 2006 Use Appropriate Instructions

-215-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Cook County Health & Hospitals System
Jorge Ramirez • Vice-Chairman
Cook County Health & Hospitals System
William T. Foley • CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Ansell
Commissioner Jerry Butler
David M. Carvalho
Doris R. Golden
Jean Greenway
S. Sheila Lyle
Dr. Lois R. Mathis
Member E. O'Donnell
Andrea L. Zopp

October 18, 2010

Administrator
McCallister Nursing & Rehab
18300 South Laverne Avenue, PO Box 367
Tinley Park, IL 60478

Dear Sir or Madam:

This letter was originally sent to you via certified mail on September 20, 2010. Inadvertently, we used an incorrect address for your facility, and the letter was just returned to us as undeliverable. I apologize that you didn't receive this notification in a more timely fashion. Please don't hesitate to contact Randall Mark, Director of Intergovernmental Affairs and Policy, at 312-864-0916 if you have questions or need further information.

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October 18, 2010
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PS Form 3800, January 2009 (4-4) 5048-000-000-0000-0000

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COOK COUNTY HEALTH & HOSPITALS SYSTEM

Thad H. Strager - President
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Warren L. Bantz - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Aronoff
Commissioner Jerry Butler
David N. Carver
Quia R. Golden
Bernice Greenman
Sr. Sheila Lynn
Dr. Lois R. Minkus
Heather H. O'Donnell
Andrea L. Zopp

September 20, 2010

Administrator
Meadowbrook Manor - Bolingbrook
431 West Remington Boulevard
Bolingbrook, IL 60440

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited, inpatient services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

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September 20, 2010
Page 2

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	Admissions	ADC	Patient Days
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I invite you to comment upon whether your facility has available capacity to assume any or all of the patient load now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Central Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Bachstein COHC Center •

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1. Complete Items 1, 2, and 3. Also complete Item 4 if Restricted Delivery is desired.
2. Print your name and address on the reverse so that we can return the card to you.
3. Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Administrator
Meadowbrook Manor - Bolingbrook
431 West Remington Boulevard
Bolingbrook, IL 60440

2. Article Number (Reverse from service label) 7009 2620 0002 5279 8055

PS Form 3811, February 2004 Domestic Return Receipt 102585-02-00-1000

COMPLETE THIS SECTION BY DELIVERY

A. Signature *[Signature]* Agent Addressee

B. Received by (Print name) *[Name]* Addressee

C. Date of Delivery *[Date]*

D. Is delivery address different from item 1? Yes No
If YES, enter delivery address below:

3. Service Type
 Certified Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.
4. Restricted Delivery? (Extra Fee) Yes

-217-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strager - President
Cook County Board of Commissioners
Warren L. Mattis - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Ansell
Commissioner Jerry Barber
Omb R. Golden
Debra Greenstein
St. Sheila Lyle
Dr. Luis R. Madrazo
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010

Administrator
Meadowbrook Manor - LaGrange
339 9th Avenue
La Grange, IL 60525

Dear Sir or Madam:

Pursuant to the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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September 20, 2010
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Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • CoreNet Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center • We Bring HealthCARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature <i>William T. Foley</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Registered by/Postal Agent <i>D. BARON</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>C. Registered Delivery <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> G.O.D.</p> <p>4. Restricted Delivery? Extra Fee? <input type="checkbox"/> Yes <input type="checkbox"/> No</p>
<p>1. Article Addressed to:</p> <p>Administrator Meadowbrook Manor - LaGrange 339 9th Avenue La Grange, IL 60525</p>	
<p>2. Article Number (Transfer from service label)</p> <p>7009 2620 0002 4279 7654</p>	

PS Form 3811, February 2004 Domestic Return Receipt 10298-02-00-1000

-218-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strager - President
Cook County Board of Commissioners
Warren L. Batta - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Ansell
Commissioner Jerry Butler
David N. Carvalho
Dale R. Golden
Jenn Greenspan
St. Sheila Lyles
Dr. Luis R. Maltez
Mehmet E. O'Donoghue
Andrea L. Zapp

September 20, 2010
Page 2

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ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Midway Neurological/Rehab Center
8540 South Harlem
Bridgeview, IL 60455

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@ccchs.org

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccchs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Carmel Health Services • Cook County Department of Public Health •
• John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •

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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>■ Print your name and address on the reverse so that we can return the card to you.</p> <p>■ Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator Midway Neurological/Rehab Center 8540 South Harlem Bridgeview, IL 60455</p>	<p>A. Signature <i>William T. Foley</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) <i>David S. Katz</i> <input type="checkbox"/> Date of Delivery <i>9-20-10</i></p> <p>C. Is delivery address different from item 1? <input type="checkbox"/> Yes If YES, enter delivery address below: <input type="checkbox"/> No</p> <p>3. Special Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> G.O.D. 4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
2. Article Number (Transfer from service label)	7009 2620 0002 6279 7456
PS Form 3811, February 2004 Domestic Return Receipt 10095-08-000-1040	

-219-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strayer - President
 Cook County Board of Commissioners
 Warren L. Batts - Chairman
 Cook County Health & Hospitals System
 Jorge Ramirez - Vice-Chairman
 Cook County Health & Hospitals System
 William T. Foley - CEO
 Cook County Health & Hospitals System



Health & Hospitals System Board Members

Dr. David A. Howell
 Commissioner Jerry Bricker
 David N. Carrullo
 Quinn R. Golden
 Benn Grossman
 Sr. Sheila Lyne
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 Heather E. O'Donnell
 Andrea L. Zopp

September 20, 2010
 Page 2

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Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

September 20, 2010

Administrator
 Monroe Pavilion Health/Treatment Center
 1400 West Monroe Street
 Chicago, IL 60607

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Ambulatory & Community Health Network • Current Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • North M. Dearborn CORE Center

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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature <input type="checkbox"/> Agent <input type="checkbox"/></p> <p>B. Received by (Print Name) <input type="checkbox"/> Addressee</p> <p>C. Date of Delivery</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes If YES, enter delivery address below: <input type="checkbox"/> No</p> <p>3. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. 4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
1. Article Addressed to: Administrator Monroe Pavilion Health/Treatment Center 1400 West Monroe Street Chicago, IL 60607	
2. Article Number (Transfer from service label) PS Form 3811, February 2004	7009 2620 0002 6274 7892 Domestic Return Receipt 10289-02-100

-220-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

David H. Strayer - President
Cook County Board of Commissioners
Warren L. Batts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Ansell
Commissioner Jerry Bricker
David N. Carvalho
Quin R. Olden
Berna Orzechowski
St. Sheila Lynn
Dr. Luis R. Molez
Heather D. O'Donnell
Andrea L. Zupp

September 20, 2010
Page 2

September 20, 2010

Administrator
Montgomery Place
5550 South Shore Drive
Chicago, IL 60637

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Cook County Health & Hospitals System

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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>1. Article Addressed to:</p> <p>Administrator Montgomery Place 5550 South Shore Drive Chicago, IL 60637</p>	<p>A. Signature <input checked="" type="checkbox"/> Agent <input type="checkbox"/> Address</p> <p>B. Received by (Printed Name) _____ Date of Delivery 9-22-10</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below: _____</p>
<p>2. Article Number (Transfer from service label) 7009 2820 0002 6279 7836</p>	<p>3. Service Type <input type="checkbox"/> Registered Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input type="checkbox"/> No</p>
<p>PG Form 3811, February 2004 10/2003-02-68-1140</p>	

- 221 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Field H. Strager - President
 Cook County Board of Commissioners
 Warren L. Batts - Chairman
 Cook County Health & Hospitals System
 Jorge Ramirez - Vice-Chairman
 Cook County Health & Hospitals System
 William T. Foley - CEO
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Health & Hospitals System Board Members

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 David N. Cervillo
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 Brian Giropapas
 Sr. Sheila Lytle
 Dr. Lela R. Michler
 Heather E. O'Donnell
 Andrea L. Zapp

September 20, 2010

Administrator
 Oakbrook Healthcare Centre
 2013 Midwest Road
 Oak Brook, IL 60521

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September 20, 2010
 Page 2

To this end, the plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

Through its long history, Oak Forest Hospital has functioned primarily as a long term care facility, with limited acute inpatient services available to the long term care residents as needed. As a budget savings measure, in 2007, all but a handful of long term care residents were transferred to other facilities. The remaining acute care services are limited in scope—average daily census of 56.0 this fiscal year—but still require the costly hospital overhead attendant to inpatient care.

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

I invite you to comment upon whether your facility has available capacity to assume any or all of the patient load now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Geriatric Health Services • Cook County Department of Public Health • John R. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Ruffalo COE Center

We Bring HealthCARE to Your Community

SENDER: COMPLETE THIS SECTION

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the front so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:
 Administrator
 Oakbrook Healthcare Centre
 2013 Midwest Road
 Oak Brook, IL 60521

2. Article Number (Transfer from service label): **7009 2620 0002 6279 8035**

PS Form 3811, February 2004

COMPLETE THIS SECTION ON DELIVERY

A. Signature: *[Signature]*

B. Agent: Agent Addressee

C. Date of Delivery: **9/20/10**

D. Is delivery address different from item 1? Yes No
 If YES, enter delivery address below: No

3. Service Type:
 Certified Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee) Yes No

Domestic Return Receipt: 10288-01a-10/04

- 222 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Stroger - President
Cook County Board of Commissioners
Warren L. Batts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
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Health & Hospitals System Board Members
Dr. David A. Aschell
Commissioner Jerry Butler
David N. Carrizo
Oula R. Golden
Betsy Greenstein
St. Sheila Lyles
Dr. Lash R. Wilkins
Heather E. O'Dowd
Andrea L. Zopp

September 20, 2010
Page 2

September 20, 2010

Administrator
Oakridge Nursing & Rehab Center
323 Oakridge Avenue
Hillside, IL 60162

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

On June 25, 2010, our System Board of Directors approved the proposed strategic plan. As required by ordinance, the Cook County Board of Commissioners also voted to approve the plan on July 27, 2010. A full exposition of the approved plan can be found on our website (www.cookcountyhealth.net).

Our strategic plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

To this end, the plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

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Utilization data for Oak Forest Hospital for the past 24 months is shown below:

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Rehab	676	13.23	9,659
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Inpatient Surgery (avg/mo.)	22

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@ccchs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccchs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • CareLink Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center • We Bring Health CARE to Your Community

RECIPIENT: COMPLETE THIS SECTION

1. Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
2. Print your name and address on the reverse so that we can return the card to you.
3. Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:
Administrator
Oakridge Nursing & Rehab Center
323 Oakridge Avenue
Hillside, IL 60162

2. Article Number
(Transfer from service label) 7009 2820 0002 6279 8060

PS Form 3811, February 2004

COMPLETE THIS SECTION BY DELIVERY

A. Signature
X *William T. Foley* Agent Addressee

B. Received by (Printed Name) _____ C. Delivery Delivery

D. Restricted Delivery offered from item 1? Yes No
(YES, enter delivery address below: _____)

3. Service Type
 Certified Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee) Yes No

Domestic Return Receipt 102588-02-00-104

- 223 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd B. Strayer - President
Cook County Board of Commissioners
Warren L. Balto - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Ansell
Commissioner Terry Ritter
David N. Carvalho
Quia R. Oatton
Brian Greenapple
St. Stella Lyke
Dr. Luis R. Melles
Helen E. O'Donoghue
Andrea L. Zapp

September 20, 2010

Administrator
Our Lady of Angels Retirement Home
1201 Wyoming Avenue
Joliet, IL 60435

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

On June 25, 2010, our System Board of Directors approved the proposed strategic plan. As required by ordinance, the Cook County Board of Commissioners also voted to approve the plan on July 27, 2010. A full exposition of the approved plan can be found on our website (www.cookcountyhealth.net).

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September 20, 2010
Page 2

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Through its long history, Oak Forest Hospital has functioned primarily as a long term care facility, with limited acute inpatient services available to the long term care residents as needed. As a budget savings measure, in 2007, all but a handful of long term care residents were transferred to other facilities. The remaining acute care services are limited in scope—average daily census of 36.0 this fiscal year—but still require the costly hospital overhead attendant to inpatient care.

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Analytical & Community Health Network • Cancer Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein COSE Center

We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:
Administrator
Our Lady of Angels Retirement Home
1201 Wyoming Avenue
Joliet, IL 60435

2. Article Number (Transfer from service label)
7009 2620 0002 6279 7908

PB Form 3811, February 2004

COMPLETE THIS SECTION ON DELIVERY

A. Signature Agent Addressee

B. Received by (Printed Name) C. Date of Delivery

D. Is delivery address different from item 1? Yes No
If YES, enter delivery address below:

3. Service Type
 Certified Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.

4. Restricted Delivery? (Extra Fee) Yes No

Domestic Return Receipt 12895-02-00-1840

-224-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Tom H. Strayer - President
Cook County Board of Commissioners
Warren L. Batts - Chairman
Cook County Health & Hospitals System
Jorge Rawlins - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Anzell
Commissioner Jerry Bricker
David N. Carvache
Quin R. Golden
Baro Greenman
St. Sheila Lyles
Dr. Luis R. Muñoz
Heather E. D. Thomsen
Andrea L. Zoepf

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
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Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Palos Hills Extended Care
10426 South Roberts
Palos Hills, IL 60465

Dear Sir or Madam:

Pursuant to the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

On June 25, 2010, our System Board of Directors approved the proposed strategic plan. As required by ordinance, the Cook County Board of Commissioners also voted to approve the plan on July 27, 2010. A full exposition of the approved plan can be found on our website (www.cookcountyhealth.net).

Our strategic plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Geriatric Health Services • Cook County Department of Public Health • Asha K. Strayer, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Kofaschewitz CORE Center • We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>■ Print your name and address on the reverse so that we can return the card to you.</p> <p>■ Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator Palos Hills Extended Care 10426 South Roberts Palos Hills, IL 60465</p>	<p>A. Signature <i>William T. Foley</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Insured by (Registered Mail) <input type="checkbox"/> Date of Delivery <i>William T. Foley</i> <i>9/22/10</i></p> <p>C. Date of Delivery <i>9/22/10</i></p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below.</p> <p>3. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. 4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input type="checkbox"/> No</p>
<p>E. Article Number (Transfer from article label)</p> <p>7009 2820 0002 6279 7502</p> <p>PS Form 3811, February 2004 Donorship Return Receipt 12886-02-00-1000</p>	

- 225 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strager - President
Cook County Board of Commissioners
Warren L. Betts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Anzill
Commissioner Jerry Butler
David N. Cervello
Quin R. Golden
Jenna Greenaway
Sr. Sheila Lynn
Dr. Luis R. Malvar
Member E. O'Donnell
Andrea L. Zapp

September 20, 2010

Administrator
Park House Nursing & Rehab Center
2320 South Lawndale
Chicago, IL 60623

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three Inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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September 20, 2010
Page 2

To this end, the plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

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Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

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Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Critical Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center • We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature <input checked="" type="checkbox"/> Agent <input type="checkbox"/> Address <input type="checkbox"/></p> <p>B. Received by / Printed Name: Michelle HSBhee C. Date of Delivery: 9-23-10</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below: <input type="checkbox"/> No</p>
<p>1. Article Addressed to:</p> <p>Administrator Park House Nursing & Rehab Center 2320 South Lawndale Chicago, IL 60623</p>	<p>3. Service Type</p> <p><input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p>
<p>2. Article Number (Transfer from service label) 7009 2620 0002 6279 8334</p>	<p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input type="checkbox"/> No</p>

- 226 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Thad H. Strayer • President
Cook County Board of Commissioners
Warren L. Betts • Chairman
Cook County Health & Hospitals System
Jorge Ramirez • Vice-Chairman
Cook County Health & Hospitals System
William T. Foyle • CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Ansell
Commissioner Jerry Butler
David N. Carralino
Odo R. Goldko
Brenn Grossman
Sr. Sheila Lynn
Dr. Luis R. Madero
Heather E. O'Donnell
Andrea L. Zopp

September 20, 2010

Administrator
Pershing Convalescent Home
3900 South Oak Park Avenue
Berwyn, IL 60402

Dear Sir or Madam:

Pursuant to the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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September 20, 2010
Page 2

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Sincerely,

William T. Foyle
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Cosmetic Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center • We Bring HealthCARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION: ON DELIVERY
<p>1. Article Addressed to:</p> <p>Administrator Pershing Convalescent Home 3900 South Oak Park Avenue Berwyn, IL 60402</p>	<p>A. Signature <i>[Signature]</i> <input type="checkbox"/> Agent <input type="checkbox"/> Address</p> <p>B. Received by (Printed Name) <i>FOLE</i> C. Date of Delivery <i>9/20/10</i></p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If YES, enter delivery address below: <i>[Blank]</i></p> <p>3. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p>
<p>2. Article Number (Transfer from service label)</p> <p>7004 2620 0002 6279 8026</p>	

-227-

Todd H. Strager - President
Cook County Board of Commissioners
Warren L. Batts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Ansell
Commissioner Jerry Butler
David N. Carralier
Quin R. Gokles
Bena Greenstein
St. Sheila Lyle
Dr. Lari R. Melitz
Heather E. O'Donnell
Andrea L. Zepp

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Plaza Nursing and Rehab Center
3249 West 147th Street
Midlothian, IL 60445

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

On June 25, 2010, our System Board of Directors approved the proposed strategic plan. As required by ordinance, the Cook County Board of Commissioners also voted to approve the plan on July 27, 2010. A full exposition of the approved plan can be found on our website (www.cookcountyhealth.net).

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@ccchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Critical Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center

We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION

- Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.
- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Administrator
Plaza Nursing and Rehab Center
3249 West 147th Street
Midlothian, IL 60445

2. Article Number:
(Obtain from service agent)

7007 0710 0005 5045 6717

PS Form 3811, February 2004

COMPLETE THIS SECTION ON DELIVERY

A. Signature
X *[Signature]* Agent Addressee

B. Received by (Printed Name)
S. ROSS

C. Date of Delivery
9/20/10

D. Is delivery address different from item 1? Yes No
If YES, enter delivery address below:

3. Service Type
 Certified Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.
4. Restricted Delivery? (Eagle Flag) Yes No

10299-0000 1000

- 228 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Thad H. Stroger - President
Cook County Board of Commissioners
Warren L. Butts - Chairman
Cook County Health & Hospitals System
Jorge Sanchez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Asch
Commissioner Jerry Butler
David N. Carralho
Quin R. Golden
Bern Greenstein
St. Charles Lynn
Dr. Leah R. Misher
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

September 20, 2010

Administrator
Plymouth Place
315 North La Grange Road
La Grange Park, IL 60526

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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To this end, the plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

Through its long history, Oak Forest Hospital has functioned primarily as a long term care facility, with limited acute inpatient services available to the long term care residents as needed. As a budget savings measure, in 2007, all but a handful of long term care residents were transferred to other facilities. The remaining acute care services are limited in scope—average daily census of 56.0 this fiscal year—but still require the costly hospital overhead attendant to inpatient care.

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

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ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

I invite you to comment upon whether your facility has available capacity to assume any or all of the patient load now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Anatomical & Community Health Network • Cancer Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center

We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>1. Article Addressed to:</p> <p>Administrator Plymouth Place 315 North La Grange Road La Grange Park, IL 60526</p>	<p>A. Express <input type="checkbox"/> Agent <input type="checkbox"/></p> <p><input checked="" type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/></p> <p>B. Received by (Printed Name) <u>Kay Holden</u> C. Date of Delivery <u>9/22/10</u></p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> O.D.F. 4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p>
<p>2. Article Number (Transfer from service label) <u>7009 2820 0002 6279 7991</u></p>	

PS Form 3811, February 2004 Domestic Return Receipt 12285-09-001 (340)

- 229 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strager - President
Cook County Board of Commissioners
Warren L. Batta - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members

Dr. David A. Ansell
Commissioner Jerry Butler
David N. Curvho
Ora R. Golden
Bena Greenpat
St. Sheila Lynn
Dr. Luis R. Muñoz
Heather E. O'Donoghue
Andrea L. Zapp

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

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LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Prairie Manor Nursing & Rehab Center
345 Dixie Highway
Chicago Heights, IL 60411

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@ccbhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Cancer Health Services • Cook County Department of Public Health • John M. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Earl A. Rohrborn CORE Center • We Bring HealthCARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>1. Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired so that we can return the card to you.</p> <p>2. Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator Prairie Manor Nursing & Rehab Center 345 Dixie Highway Chicago Heights, IL 60411</p> <p>2. Article Number (Transfer from service label)</p> <p>PS Form 3811, February 2004</p>	<p>A. Signature <input type="checkbox"/> Agent <input type="checkbox"/> Address</p> <p>B. Faceted by (Printed Name) <input type="checkbox"/> Agent <input type="checkbox"/> Address</p> <p>C. Date of Delivery 9-22</p> <p>D. Is delivery address changed from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> O.D.D. <input type="checkbox"/> Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p> <p>7007 0710 0005 5045 6151</p> <p>Domestic Return Receipt</p>

- 230 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strayer - President
Cook County Board of Commissioners
Warren L. Betts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Anzell
Commissioner Jerry Birder
David N. Carralho
John R. Golden
Eliot Grossman
Sr. Sheila Lynn
Dr. Letis R. Mattox
Heather E. O'Donnell
Andrea L. Zopp

September 20, 2010
Page 2

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ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Presidential Pavilion
8001 South Western Avenue
Chicago, IL 60620

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Community Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •

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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION IN DELIVERY
<p>Complete items 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100.</p> <p>1. Article Addressed to: Administrator Presidential Pavilion 8001 South Western Avenue Chicago, IL 60620</p>	<p>A. Recipient: x B. Marston <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) C. Date of Delivery</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Service Type: <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. 4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>2. Article Number (Transfer from service label) 7009 2820 0002 6279 7373</p>	

-231-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strager - President
 Cook County Board of Commissioners
 Warren L. Datta - Chairman
 Cook County Health & Hospitals System
 Jorge Ramirez - Vice-Chairman
 Cook County Health & Hospitals System
 William T. Foley - CEO
 Cook County Health & Hospitals System



Health & Hospitals System Board Members
 Dr. David A. Aswell
 Commissioner Jerry Butler
 David N. Cavalio
 Dennis R. Galdon
 James Grosscup
 St. Sheila Lynn
 Dr. Lutz R. Myles
 Heather E. O'Donnell
 Andrea L. Zapp

September 20, 2010
 Page 2

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Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

September 20, 2010

Administrator
 Provena Villa Franciscan
 210 North Springfield Avenue
 Joliet, IL 60435

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Ambulatory & Community Health Network • Community Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein COE Center

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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>1. Article Addressed to:</p> <p>Administrator Provena Villa Franciscan 210 North Springfield Avenue Joliet, IL 60435</p>	<p>A. Signature X <i>Branda Just</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) <i>SEI</i> <input type="checkbox"/> Date of Delivery</p> <p>C. Is delivery address different from item 1? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p>
<p>2. Article Number (Required for service item)</p> <p>7009 2820 0002 6279 7823</p>	

PS Form 3811, February 2004 Domestic Return Receipt 102285-02-M-1840

- 232 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Stroger - President
 Cook County Board of Commissioners
 Warren L. Tazoe - Chairman
 Cook County Health & Hospitals System
 Jorge Ramirez - Vice-Chairman
 Cook County Health & Hospitals System
 William T. Foley - CEO
 Cook County Health & Hospitals System



Health & Hospitals System Board Members

Dr. David A. Anzell
 Commissioner Jerry Butler
 David N. Canacho
 Quinn R. Golden
 Benn Greenupia
 Sr. Sheila Lyne
 Dr. Luca R. Marlet
 Heather E. O'Donnell
 Andrea L. Zapp

September 20, 2010
 Page 2

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Inpatient Surgery (avg/mo.)	22

September 20, 2010
 Administrator
 Providence Palos Heights
 13259 South Central Avenue
 Palos Heights, IL 60463
 Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccchs.org or 312-864-6820.

Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Cancer Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Providence Hospital • Roth M. Rutishohn CORE Center • We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature X <i>William T. Foley</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) _____</p> <p>C. Date of Delivery 9-22-10</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below: _____</p>
<p>1. Article Addressed to: Administrator Providence Palos Heights 13259 South Central Avenue Palos Heights, IL 60463</p>	<p>3. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. <input type="checkbox"/> Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>2. Article Number (Transfer from service label) 7007 0710 0005 5045 6311</p>	
<p>PS Form 3811, February 2004 Domestic Return Receipt 102590-02-04-1040</p>	

- 233 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Stroger - President
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Cook County Health & Hospitals System
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Cook County Health & Hospitals System



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Commissioner Jerry Butler
David N. Cavallo
Olin R. Gekko
Benjamin Groszcapan
St. Sheila Lyle
Dr. Luis R. Muñoz
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
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ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010
Administrator
Providence South Holland
16300 Wausau Street
South Holland, IL 60473

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Networks • Correct Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein COER Center •

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<p>2. Article Number (Transfer from service label)</p> <p>7007 0710 0005 5045 6267</p> <p>PS Form 3811, February 2004 Domestic Return Receipt 12588-02-0-1540</p>	

- 234 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Cook County Health & Hospitals System
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Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
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Commissioner Jerry Butler
David N. Cervello
Qian K. Golan
Benn Greenbaum
Sr. Sheila Lyne
Dr. Luis R. Mielke
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
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LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Rainbow Beach Care Center
7325 South Exchange
Chicago, IL 60649

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service— Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Cancer Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Roth M. Rothstein CORE Center

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- 235 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Cook County Board of Commissioners
Warren L. Batts - Chairman
Cook County Health & Hospitals System
John Ransler - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members

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Commissioner Jerry Basker
David N. Carverho
Quin E. Golden
Benn Greenman
St. Sheila Lyne
Dr. Luis R. Mejia
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

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ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Regal Health and Rehab Center
9525 South Mayfield
Oak Lawn, IL 60453

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Central Health Services • Cook County Department of Public Health •
• John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •

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<p>1. Article Addressed to:</p> <p>Administrator Regal Health and Rehab Center 9525 South Mayfield Oak Lawn, IL 60453</p>	
<p>2. Article Number (Transfer from service label) 7009 2620 0002 6279 7496</p>	
<p>PS Form 3811, February 2004 Domestic Return Receipt 100389-02-00-1040</p>	

- 236 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM



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Cook County Board of Commissioners
Warren L. Batts - Chairman
Cook County Health & Hospitals System
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Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System

Health & Hospitals System Board Members
Dr. David A. Anzill
Commissioner Jerry Berlin
David N. Carrizo
Quin R. Golden
Bern Greenman
St. Shellie Lyne
Dr. Luis R. Mejias
Hendrix E. O'Donoghue
Andrea L. Zopp

September 20, 2010
Page 2

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Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
The Renaissance at 87th Street
2940 West 87th Street
Chicago, IL 60652

Dear Sir or Madam:

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Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Cosmetic Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center

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<p>1. Article Addressed to:</p> <p>Administrator The Renaissance at 87th Street 2940 West 87th Street Chicago, IL 60652</p>	
<p>2. Article Number (Transfer from service label) 7009 2620 0002 6279 7380</p>	
<p>PS Form 3811, February 2004 Domestic Return Receipt 10985-00-00-1000</p>	

-237-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd B. Strayer - President
Cook County Board of Commissioners
Warren L. Batts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members

Dr. David A. Ansel
Commissioner Jerry Butler
David N. Cervello
Qein R. Golden
Benjamin Greenman
St. Stella Lyne
Dr. Lois R. Nitzko
Honorable E. O'Donnell
Andrew L. Zapp

September 20, 2010

Administrator
Renaissance at Hillside
4600 North Frontage Road
Hillside, IL 60162

Dear Sir or Madam:

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September 20, 2010
Page 2

To this end, the plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

Through its long history, Oak Forest Hospital has functioned primarily as a long term care facility, with limited acute inpatient services available to the long term care residents as needed. As a budget savings measure, in 2007, all but a handful of long term care residents were transferred to other facilities. The remaining acute care services are limited in scope—average daily census of 56.0 this fiscal year—but still require the costly hospital overhead attendant to inpatient care.

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ICU	788	5.14	3,750
Rehab	676	13.23	9,659
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• Ambulatory & Community Health Network • Community Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center • We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>■ Print your name and address on the reverse so that we can return the card to you.</p> <p>■ Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator Renaissance at Hillside 4600 North Frontage Road Hillside, IL 60162</p>	<p>Signature: <i>W. T. Foley</i> (Agent)</p> <p>2. Who Mailed By? (Printed Name) <i>W. T. Foley</i></p> <p>3. Date of Mailing <i>9/20/10</i></p> <p>4. Delivery address different from item 1? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If YES, enter delivery address below:</p> <p>5. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. <input type="checkbox"/> Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>2. Article Number (Transfer from service label)</p> <p>7009 2820 0002 6279 6097</p> <p>PS Form 3811, February 2004 Domestic Return Receipt 10259-02-000-10-04</p>	

- 238 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Warren L. Batts - Chairman
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William T. Foley - CEO
Cook County Health & Hospitals System



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David N. Cervello
Quia R. Goldin
Betsy Grossman
St. Sheila Lyne
Dr. Laila R. Minton
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

To this end, the plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

Through its long history, Oak Forest Hospital has functioned primarily as a long term care facility, with limited acute inpatient services available to the long term care residents as needed. As a budget savings measure, in 2007, all but a handful of long term care residents were transferred to other facilities. The remaining acute care services are limited in scope—average daily census of 56.0 this fiscal year—but still require the costly hospital overhead attendant to inpatient care.

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

I invite you to comment upon whether your facility has available capacity to assume any or all of the patient load now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@ccbhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

September 20, 2010

Administrator
The Renaissance at Midway
4437 South Cicero
Chicago, IL 60632

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

On June 25, 2010, our System Board of Directors approved the proposed strategic plan. As required by ordinance, the Cook County Board of Commissioners also voted to approve the plan on July 27, 2010. A full exposition of the approved plan can be found on our website (www.cookcountyhealth.net).

Our strategic plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

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<p>2. Article Number (Transfer from service label) 7009 2620 0002 6279 7982</p> <p>PS Form 3811, February 2004 Domestic Return Receipt 100000-02-01-10-01</p>	

-239-



Health & Hospitals System Board Members

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Commissioner Jerry Butler
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Sr. Shiria Lyne
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William T. Foley - CEO
Cook County Health & Hospitals System

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010
Administrator
Renaissance Park South
10935 South Halsted Street
Chicago, IL 60628

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

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Our strategic plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • General Health Services • Cook County Department of Public Health •
John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein COB Center •
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- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Administrator
Renaissance Park South
10935 South Halsted Street
Chicago, IL 60628

2. Article Number
(Derive from service label) 7007 0710 0005 5045 6144

PS Form 3811, February 2004 Domestic Return Receipt

COMPLETE THIS SECTION ON DELIVERY

A. Signature
* *William T. Foley* Agent Addressee

B. Delivered by (Printed Name)
William T. Foley Yes No

C. Date of Delivery
9/22/10

D. Is delivery address different from item 1? Yes No
If YES, enter delivery address below:

E. Service Type
 Certified Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail C.O.D.
 Restricted Delivery/Extra Fee Yes

- 240 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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William T. Foley - CEO
Cook County Health & Hospitals System



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David N. Carvello
John R. Golden
Dean Grossman
St. Sheila Lyra
Dr. Luis R. Mejia
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

September 20, 2010

Administrator
The Renaissance at South Shore
2425 East 71st Street
Chicago, IL 60649

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

On June 25, 2010, our System Board of Directors approved the proposed strategic plan. As required by ordinance, the Cook County Board of Commissioners also voted to approve the plan on July 27, 2010. A full exposition of the approved plan can be found on our website (www.cookcountyhealth.net).

Our strategic plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wyknski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwyknski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Carmark Health Services • Cook County Department of Public Health •
• John H. Steger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein COE Center •

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<p>1. Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>2. Print your name and address on the reverse so that we can return the card to you.</p> <p>3. Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator The Renaissance at South Shore 2425 East 71st Street Chicago, IL 60649</p>	<p>A. Signature <i>Candace Mason</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Print Name) <i>Candace Mason</i> C. Date of Delivery</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below: _____</p> <p>3. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. 4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>2. Article Number (Dashed from service label) 7009 2620 0002 6279 7724</p> <p>PS Form 3811, February 2004</p>	

-241-

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Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
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Sr. Sheila Lynn
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Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Ridgeland Nursing & Rehab Center
12550 South Ridgeland Avenue
Palos Heights, IL 60463

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

On June 25, 2010, our System Board of Directors approved the proposed strategic plan. As required by ordinance, the Cook County Board of Commissioners also voted to approve the plan on July 27, 2010. A full exposition of the approved plan can be found on our website (www.cookcountyhealth.net).

Our strategic plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION BY DELIVERY
<p>1. Article Addressed to:</p> <p>Administrator Ridgeland Nursing & Rehab Center 12550 South Ridgeland Avenue Palos Heights, IL 60463</p>	<p>A. Signature: <i>William T. Foley</i></p> <p>B. Inspected by (Printed Name): _____</p> <p>C. Date of Delivery: 9-22-10</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes If YES, enter delivery address below: <input type="checkbox"/> No</p> <p>E. Service Type: <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. <input type="checkbox"/> Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>2. Article Number (Transfer from service label): 7007 0710 0005 5045 6304</p>	

-242-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Stroger - President
Cook County Board of Commissioners
Warren L. Bates - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members

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Commissioner Jerry Butler
David N. Cervone
Quin R. Golden
Rita Greenspan
St. Sheila Lynn
Dr. Lois R. Metzger
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010
Administrator
Riviera Care Center
490 West 16th Place
Chicago Heights, IL 60411

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@ccchs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccchs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Cancer Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Reffstein CORE Center

We Bring HealthCARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
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PS Form 3811, February 2004

Domestic Return Receipt

18299-024-1 (3-04)

-243-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Ansell
Commissioner Jerry Butler
David N. Carvalho
Odo R. Golden
Betsy Grossman
St. Sheila Lyne
Dr. Lois R. Metzger
Heather E. O'Donnell
Andrea L. Zoepf

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Rosary Hill Home
9000 West 81st Street
Justice, IL 60458

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Cosmetic Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein COE Center

We Bring HealthCARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature X <i>Sharon Balle</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) <input type="checkbox"/> Deposit Delivery <i>9-22</i></p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p>
<p>1. Article Addressed to:</p> <p>Administrator Rosary Hill Home 9000 West 81st Street Justice, IL 60458</p>	<p>2. Service Type: <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> O.D.D. 4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>3. Article Number (Transfer from service label) 7009 2620 0002 6279 7670</p>	

PS Form 3811, February 2004 Domestic Return Receipt 102549-00-00-1040

-244-

COOK COUNTY HEALTH & HOSPITALS SYSTEM



Health & Hospitals System Board Members

Dr. David A. Ansell
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 Qeios R. Golden
 Beers Grossmann
 Sr. Sheila Lyles
 Dr. Luis R. Marquez
 Heather E. O'Donnell
 Andrea L. Zapp

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 Cook County Board of Commissioners
 Warren L. Batts - Chairman
 Cook County Health & Hospitals System
 Jorge Ramirez - Vice-Chairman
 Cook County Health & Hospitals System
 William T. Foley - CEO
 Cook County Health & Hospitals System

September 20, 2010

Administrator
 Sacred Heart Home
 1550 South Albany
 Chicago, IL 60623

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

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September 20, 2010
 Page 2

To this end, the plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

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Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

I invite you to comment upon whether your facility has available capacity to assume any or all of the patient load now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

Ambulatory & Community Health Network • Current Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Gottschalk OB/GYN Center

We Bring HealthCARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>1. Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>2. Print your name and address on the reverse so that we can return the card to you.</p> <p>3. Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>4. Article Addressed to:</p> <p>Administrator Sacred Heart Home 1550 South Albany Chicago, IL 60623</p>	<p>A. Signature X <i>[Signature]</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) C. Date of Delivery</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>5. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>6. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>2. Article Number (Transfer from service label) 7009 2620 0002 6275 8165</p>	

-245-

COOK COUNTY HEALTH & HOSPITALS SYSTEM



Tedd H. Stroger - President
Cook County Board of Commissioners
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Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System

Health & Hospitals System Board Members
Dr. David A. Ansell
Commissioner Jerry Barker
David N. Carrullo
Quia R. Golden
Beau Grosscup
Sr. Sheila Lynn
Dr. Linn R. Meffoz
Member E. O'Donnell
Andrea L. Zopp

September 20, 2010
Page 2

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Rehab	676	13.23	9,659
LTC	1	5.25	3,832

September 20, 2010

Administrator
St. Agnes HC and Rehab Center
1725 South Wabash
Chicago, IL 60616

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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ER (avg visits/mo.)	2,666
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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@ccbhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Central Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Eckstein CORE Center •

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- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

Administrator
St. Agnes HC and Rehab Center
1725 South Wabash
Chicago, IL 60616

2. Article Number
(Transfer from service label)

7009 2820 0002 6279 7809

PG Form 3811, February 2004 Domestic Return Receipt 10796-02-01-1040

COMPLETE THIS SECTION ON DELIVERY

A. Signature
X *[Signature]* Agent Addressee

B. Received by (Printed Name) Address

C. Date of Delivery

D. Is delivery address different from item 1? Yes No
If YES, enter delivery address below: No

3. SpecialSM Type
 Certified Mail Express Mail
 Registered Return Receipt for Merchandise
 Insured Mail G.O.D.

4. Restricted Delivery? (Extra Fee) Yes No

- 246 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Cook County Board of Commissioners
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Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
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Commissioner Jerry Butler
David N. Cavallo
Qaida R. Golden
Bern Grossman
St. Sheila Lyne
Dr. Luis R. Mateo
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

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ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
St. James Manor & Villa
1521 East Richton Road
Crete, IL 60417

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Community Health Services • Cook County Department of Public Health • John M. Strayer, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Earl A. Batholista CORE Center •

We Bring HealthCARE to Your Community

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<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. <p>1. Article Addressed to:</p> <p>Administrator St. James Manor & Villa 1521 East Richton Road Crete, IL 60417</p> <p>2. Article Number (Transfer from service label)</p> <p>7009 2620 0002 6279 7403</p> <p>PS Form 3811, February 2004</p>	<p>A. Signature</p> <p>X <i>J. J. Foley</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressed</p> <p>B. Registered by (Printed Name)</p> <p>7-2210</p> <p>C. Date of Delivery</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below: <input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>3. Service Type</p> <p><input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>10280-02-1000</p>

-247-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd R. Strager - President
Cook County Board of Commissioners
Wharren L. Datto - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Aschell
Commissioner Lucy Bordin
David N. Carvalho
Quin R. Golden
Benn Greenman
St. Sheila Lyne
Dr. Luis R. Madariaga
Heather E. O'Donnell
Andrea L. Zopp

September 20, 2010
Page 2

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Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Salem Village
1314 Rowell Avenue
Joliet, IL 60433

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Caremark Health Services • Cook County Department of Public Health • John M. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center

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- Print your name and address on the reverse so that we can return the card to you.
- Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:
Administrator
Salem Village
1314 Rowell Avenue
Joliet, IL 60433

2. Article Number
(Transfer from service label)
7009 2820 0002 6279 7603

PS Form 3811, February 2004

COMPLETE THIS SECTION ON DELIVERY

3. Signature
[Signature]
□ Agent
□ Addressee

4. Received by (Printed Name) G. Date of Delivery
Benny Szabo 9/22/2010

5. Is delivery address different from item 1? □ Yes
If YES, enter delivery address below: □ No

6. Service Type
 Certified Mail
 Registered
 Insured Mail
 Restricted Mail
 Express Mail
 Return Receipt for Merchandise
 C.O.D.
 Restricted Delivery? (Extra Fee) □ Yes

Domestic Return Receipt
10295-02-00-1000

-248-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Senger - President
Cook County Board of Commissioners
Warren L. Batts - Chairman
Cook County Health & Hospitals System
Jerry Reardon - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Axzill
Commissioner Jerry Butler
David N. Cervone
Quia R. Childen
Deen Grotopan
St. Sheila Lynn
Dr. Leif R. Melton
Heather E. O'Donett
Andrea L. Zapp

September 20, 2010
Page 2

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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

September 20, 2010

Administrator
The Scottish Home
28th & Des Plaines Avenue
North Riverside, IL 60546

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Ambulatory & Community Health Network • Central Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center

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<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature <i>Malak</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Priority Mail) <i>James McLean</i> C. Date of Delivery <i>9/20/10</i></p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below.</p> <p>3. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input type="checkbox"/> No</p>
<p>1. Article Addressed to:</p> <p>Administrator The Scottish Home 28th & Des Plaines Avenue North Riverside, IL 60546</p>	
<p>2. Article Number (Former Item service label) 7009 2620 0002 6279 8110</p>	

PS Form 3811, February 2004 Domestic Return Receipt 10285-024-1040

-249-

COOK COUNTY HEALTH & HOSPITALS SYSTEM



Health & Hospitals System Board Members

Dr. David A. Ansel
 Commissioners Jerry Sader
 David N. Corrallo
 Quin R. Golden
 Beza Orreocapas
 Sr. Shelia Lynne
 Dr. Luis R. Matos
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Todd H. Steger - President
 Cook County Board of Commissioners
 Warren L. Bell - Chairman
 Cook County Health & Hospitals System
 Jerry Rapchuk - Vice Chairman
 Cook County Health & Hospitals System
 William T. Foley - CEO
 Cook County Health & Hospitals System

September 20, 2010
 Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
 Smith Crossing
 10501 Emilie Lane
 Orland Park, IL 60467

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

On June 25, 2010, our System Board of Directors approved the proposed strategic plan. As required by ordinance, the Cook County Board of Commissioners also voted to approve the plan on July 27, 2010. A full exposition of the approved plan can be found on our website (www.cookcountyhealth.net).

Our strategic plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

Ambulatory & Community Health Network • Carmex Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center • We Bring Health CARE in Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>■ Print your name and address on the reverse so that we can return the card to you.</p> <p>■ Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator Smith Crossing 10501 Emilie Lane Orland Park, IL 60467</p>	<p>A. Postage <input type="checkbox"/> Agent <input type="checkbox"/> Addressed <input type="checkbox"/></p> <p>B. Received by (Printed Name) <u>Kate Johnson</u> C. Date of Delivery <u>9-20-10</u></p> <p>D. Is delivery restricted to the return item? <input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>E. If YES, enter delivery restriction below: <input type="checkbox"/> No</p> <p>2. Special Mail <input type="checkbox"/> Express Mail <input type="checkbox"/></p> <p><input type="checkbox"/> Certified <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/></p> <p><input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. <input type="checkbox"/></p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input type="checkbox"/> No</p>
<p>2. Article Number (Transfer from service label) <u>7007 0710 0005 5045 6212</u></p>	

- 250 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strager - President
Cook County Board of Commissioners
Warren L. Battie - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Aschell
Commissioner Jerry Butler
David N. Carvalho
Quin R. Golden
Betsy Greenstein
Sr. Sheila Lyne
Dr. Luis R. Moller
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Smith Village
2320 West 113th Place
Chicago, IL 60643

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

On June 25, 2010, our System Board of Directors approved the proposed strategic plan. As required by ordinance, the Cook County Board of Commissioners also voted to approve the plan on July 27, 2010. A full exposition of the approved plan can be found on our website (www.cookcountyhealth.net).

Our strategic plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@ccbhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Co-much Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •

We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>■ Print your name and address on the reverse so that we can return the card to you.</p> <p>■ Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator Smith Village 2320 West 113th Place Chicago, IL 60643</p> <p>2. Article Number (Transfer from service label) 7007 0710 0005 5045 6168</p>	<p>A. Delivery <input checked="" type="checkbox"/> Signature <input type="checkbox"/> Agent <input type="checkbox"/> Address</p> <p>B. Received by (Print Name) <i>W. Foley</i> D. Date of Delivery 9/22/10</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. 4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>

-251-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Timothy H. Strayer - President
 Cook County Board of Commissioners
 Warren L. Batta - Chairman
 Cook County Health & Hospitals System
 Jorge Ramirez - Vice-Chairman
 Cook County Health & Hospitals System
 William T. Foley - CEO
 Cook County Health & Hospitals System



Health & Hospitals System Board Members

Dr. David A. Ansell
 Commissioner
 David N. Carrasco
 Quinn R. Golden
 Brian Grodzman
 Sr. Sheila Lyne
 Dr. Lita R. Nisler
 Heather E. O'Donnell
 Andrea L. Zapp

September-20, 2010
 Page 2

September 20, 2010

Administrator
 South Shore Nursing & Rehab Center
 2649 East 75th Street
 Chicago, IL 60649

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

On June 25, 2010, our System Board of Directors approved the proposed strategic plan. As required by ordinance, the Cook County Board of Commissioners also voted to approve the plan on July 27, 2010. A full exposition of the approved plan can be found on our website (www.cookcountyhealth.net).

Our strategic plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or wykowski@ccbhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-664-6820.

Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

Anesthesiology & Community Health Network • Cancer Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •

We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>■ Print your name and address on the reverse so that we can return the card to you.</p> <p>■ Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator South Shore Nursing & Rehab Center 2649 East 75th Street Chicago, IL 60649</p>	<p>A. Signature <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) <input type="checkbox"/> Signature <input type="checkbox"/> Date of Delivery</p> <p>C. Date of Delivery</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Service Type</p> <p><input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input type="checkbox"/> No</p>
<p>2. Article Number (Transfer from service label)</p> <p>7009 2820 0002 6279 7625</p>	

PS Form 3811, February 2004

Domestic Return Receipt

18299-02-00-1040

Attachment 10

-252-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strager - President
Cook County Board of Commissioners
Warren L. Batts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Anzell
Commissioner Amy Butler
David N. Carver
Quin R. Golden
Rene Greenaway
Sr. Sheila Lyne
Dr. Lois R. Meyer
Heather E. O'Donnell
Andrea L. Zopp

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010
Administrator
Southpoint Nursing & Rehab Center
1010 West 95th Street
Chicago, IL 60643

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue Inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

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Our strategic plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

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Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Carle Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •

We Bring HealthCARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
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<p>1. Article Addressed to:</p> <p>Administrator Southpoint Nursing & Rehab Center 1010 West 95th Street Chicago, IL 60643</p>	
<p>2. Article Number (Transfer from service label)</p> <p>7007 0710 0005 5045 6137</p>	
<p>PS Form 3811, February 2004 Domestic Return Receipt</p>	

-253-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strager - President
Cook County Board of Commissioners
Warren L. Berta - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members

Dr. David A. Aswell
Commissioner Amy Butler
David N. Carrillo
Owen R. Golden
Beno Grzeszpan
Sr. Sheila Lyne
Dr. Lois R. Mullan
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
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Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
South Suburban Rehab Center
19000 Halsted
Homewood, IL 60430

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@ccbhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Community Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Batzliuba EGHS Center

We Bring Health CARE to Your Community

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature <i>x C. Janko</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Recipient (Printed Name) <input type="checkbox"/> Date of Delivery <i>W. STRAGER</i> <input type="checkbox"/> <i>9-20-10</i></p> <p>C. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below: <input type="checkbox"/> No</p> <p>D. Special Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> COD</p> <p>E. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p>
<p>1. Article Addressed to:</p> <p>Administrator South Suburban Rehab Center 19000 Halsted Homewood, IL 60430</p>	
<p>2. Article Number (Transfer from service label)</p> <p>7007 0710 0005 5045 6250</p>	

-254-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Stroger - President
Cook County Board of Commissioners
Warren L. Batts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Ansell
Commissioner Jerry Butler
David N. Cervillo
Quin R. Gebien
Ben Greenstein
Sr. Sheila Lyne
Dr. Lela R. Mufson
Heather E. O'Donnell
Andrea L. Zopp

September 20, 2010
Page 2

September 20, 2010

Administrator
Southview Manor
3311 South Michigan Avenue
Chicago, IL 60616

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Inpatient Surgery (avg/mo.)	22

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@ccbhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

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<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature <input checked="" type="checkbox"/> Agent <input type="checkbox"/></p> <p>X <input checked="" type="checkbox"/> Addressee <input type="checkbox"/></p> <p>B. Restricted by Federal Notice <input type="checkbox"/> Date of Delivery <input type="checkbox"/></p> <p>C. In delivery address different from item 1 <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p> <p>D. If YES, enter delivery address below: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p>
<p>1. Article Addressed to:</p> <p>Administrator Southview Manor 3311 South Michigan Avenue Chicago, IL 60616</p>	<p>3. Service Type <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> O.D.D. <input type="checkbox"/></p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p>
<p>2. Article Number (Postnet with service label) 7009 2620 0002 6279 7b56</p>	
PS Form 3811, February 2004	Domestic Return Receipt 12289-02-00-1000

-265-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Stroger - President
Cook County Board of Commissioners
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Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Ansell
Commissioner Jerry Butler
David N. Carvalho
Quin R. Golden
Betsy Greenspan
Sr. Sheila Lynn
Dr. Lois R. Madson
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010
Administrator
Sunny Hill Nursing Home of Will County
421 Doris Avenue
Joliet, IL 60433

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

When I joined the Cook County Health & Hospitals System as Chief Executive Officer in May, 2009, I undertook a strategic planning effort on behalf of the System as mandated by the enabling ordinance that created the Health & Hospitals System in May, 2008. While the strategic planning process extended longer than I had originally envisioned, I believe much value was gained from systematically seeking input from the System's many stakeholders—patients, hospital providers, community clinic providers, community representatives, and our employees and clinical staff, to name but a few. The emergence and implications of historic federal health care reform legislation also required close examination for its potential long term impact upon our health system.

On June 25, 2010, our System Board of Directors approved the proposed strategic plan. As required by ordinance, the Cook County Board of Commissioners also voted to approve the plan on July 27, 2010. A full exposition of the approved plan can be found on our website (www.cookcountyhealth.net).

Our strategic plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Curmuk Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •

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<p>■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>■ Print your name and address on the reverse so that we can return the card to you.</p> <p>■ Attach this card to the back of the envelope, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator Sunny Hill Nursing Home of Will County 421 Doris Avenue Joliet, IL 60433</p>	<p>A. Signature <i>X Felipe Morales</i></p> <p>B. Received by (Printed Name) FELIPE MORALES</p> <p>C. Date of Delivery 9/22/10</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes if YES, enter delivery address below: <input type="checkbox"/> No</p> <p>3. Package Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. 4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes </p>
<p>2. Article Number (Transfer from service label) 7009 2820 0002 6279 7564</p>	

- 256 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM



Health & Hospitals System Board Members
 Dr. David A. Amell
 Commissioner Jerry Butler
 David N. Carrabin
 Quin R. Golden
 Sam Grossman
 Sr. Sheila Lytle
 Dr. Lela R. Minkin
 Heather E. O'Donnell
 Andrea L. Zopp

September 20, 2010
 Page 2

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Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

September 20, 2010

Administrator
 Thornton Heights Terrace
 160 West 10th Street
 Chicago Heights, IL 60411

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

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On June 25, 2010, our System Board of Directors approved the proposed strategic plan. As required by ordinance, the Cook County Board of Commissioners also voted to approve the plan on July 27, 2010. A full exposition of the approved plan can be found on our website (www.cookcountyhealth.net).

Our strategic plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

• Ambulatory & Community Health Network • Caremark Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein COHS Center

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<p>• Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>• Print your name and address on the reverse so that we can return the card to you.</p> <p>• Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator Thornton Heights Terrace 160 West 10th Street Chicago Heights, IL 60411</p> <p>2. Article Number (Transfer from service label) 7007 0710 0005 5045 6090</p>	<p><i>[Signature]</i></p> <p>To: Received by (Printed Name) _____</p> <p>D. Date of Delivery: <i>9/20/10</i></p> <p>3. Service Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D. <input type="checkbox"/> Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes</p> <p>4. In delivery address different from item 1? <input type="checkbox"/> Yes If YES, enter delivery address below: <input type="checkbox"/> No</p>

- 257 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strayer - President
Cook County Board of Commissioners
Warren L. Betts - Chairman
Cook County Health & Hospitals System
Jorge Raudres - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
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Commissioner Jerry Briner
David N. Carvalho
Chris R. Golden
Beth Grossman
Sr. Sheila Lyke
Dr. Luis R. Maffei
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

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ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Tri-State Nursing & Rehab Center
2500 East 175th Street
Lansing, IL 60438

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Community Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Roth H. Hoffstein COPE Center

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PS Form 3811, February 2004

Domestic Return Receipt

102986-02-00-100

- 258 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strayer - President
Cook County Board of Commissioners
Warren J. Batts - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



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Commissioner Jerry Bricker
David N. Carruth
Quin R. Golden
Ben Grossman
Sr. Sheila Lyne
Dr. Lisa R. Winkler
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010

Administrator
Warren Barr Pavillon
66 West Oak Street
Chicago, IL 60610

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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September 20, 2010
Page 2

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Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Cancer Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein COE Center •

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Administrator
Warren Barr Pavillon
66 West Oak Street
Chicago, IL 60610
PS Form 3838 August 2008

-259-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Stroger - President
Cook County Board of Commissioners
Warren L. Watts - Chairman
Cook County Health & Hospitals System
Jorge Mandrea - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Anzell
Commissioner Jerry Butler
David N. Corvalan
Olin R. Olden
Ben Greenbaum
St. Sheila Lyne
Dr. Luis R. Mallos
Heather E. O'Donnell
Andrea L. Zopp

September 20, 2010
Page 2

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Inpatient Surgery (avg/mo.)	22

September 20, 2010

Administrator
Waterfront Terrace
7750 South Shore Drive
Chicago, IL 60649

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

Ambulatory & Community Health Network • Geriatric Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein COBE Center • We Bring Health CARE to Your Community

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-260-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd E. Strager - President
Cook County Board of Commissioners
Warren L. Batta - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Asch
Commissioner Jerry Barber
David N. Carver
Otha R. Golden
Rena Greenman
Sr. Sheila Lynn
Dr. Luis R. Meffer
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010
Page 2

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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

September 20, 2010

Administrator
Westchester Health & Rehabilitation
2901 South Wolf Road
Westchester, IL 60154

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

In addition, the emergency room at Oak Forest, which is designated as a "stand-by," will be converted to an urgent care center. The limited hospital surgical services will be discontinued as well. Outpatient services will continue, and, indeed, will be expanding.

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Ambulatory & Community Health Network • Chronic Health Services • Cook County Department of Public Health • John M. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center

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SENDER- COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature <input checked="" type="checkbox"/> <i>[Signature]</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Print Name) E. JOHNSON C. Date of Delivery 9-23-10</p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes If YES, enter delivery address below: <input type="checkbox"/> No</p> <p>3. Delivery Type <input type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (30% Fee) <input type="checkbox"/> Yes</p>
<p>1. Article Addressed to:</p> <p>Administrator Westchester Health & Rehabilitation 2901 South Wolf Road Westchester, IL 60154</p>	
<p>2. Article Number (Transfer from service label)</p> <p>7009 2820 0002 6279 7878</p>	
<p>PS Form 3811, February 2004 Domestic Return Receipt 182565-02-00-1540</p>	

- 261 -

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Stroger - President
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Cook County Health & Hospitals System
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Cook County Health & Hospitals System
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Bess Greenstein
St. Sheila Lyne
Dr. Luis R. Mallick
Heather B. O'Donnell
Andrea L. Zapp

September 20, 2010

Administrator
Westmont Nursing and Rehab Center
6501 South Cass
Westmont, IL 60559

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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September 20, 2010
Page 2

To this end, the plan recommends reorienting a significant portion of our resources from inpatient services to outpatient care. With respect to Oak Forest Hospital, inpatient services and long term care will be supplanted by a Regional Outpatient Center offering a comprehensive array of outpatient care including urgent care, primary care, specialty and sub-specialty care, pharmacy, and other services.

Through its long history, Oak Forest Hospital has functioned primarily as a long term care facility, with limited acute inpatient services available to the long term care residents as needed. As a budget savings measure, in 2007, all but a handful of long term care residents were transferred to other facilities. The remaining acute care services are limited in scope—average daily census of 56.0 this fiscal year—but still require the costly hospital overhead attendant to inpatient care.

Utilization data for Oak Forest Hospital for the past 24 months is shown below:

	Admissions	ADC	Patient Days
Med/Surg	4,909	38.49	28,020
ICU	788	5.14	3,750
Rehab	676	13.23	9,659
LTC	1	5.25	3,832

ER (avg visits/mo.)	2,666
Inpatient Surgery (avg/mo.)	22

I invite you to comment upon whether your facility has available capacity to assume any or all of the patient load now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHFSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@cchhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@cchhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Cosmetic Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center

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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
<p>■ Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired.</p> <p>■ Print your name and address on the reverse so that we can return the card to you.</p> <p>■ Attach this card to the back of the mailpiece, or on the front if space permits.</p> <p>1. Article Addressed to:</p> <p>Administrator Westmont Nursing and Rehab Center 6501 South Cass Westmont, IL 60559</p>	<p>A. Signature <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received By (Printed Name) C. Date of Delivery</p> <p>D. Is delivery address different from 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below: <input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>3. Sender Type <input type="checkbox"/> Registered <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> C.O.D.</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input type="checkbox"/> No</p>
2. Article Number (Transfer from service label)	7009 2620 0002 6279 7946
PS Form 3811, February 2004 Domestic Return Receipt	10889-02-01 1540

-262-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

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Cook County Board of Commissioners

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Cook County Health & Hospitals System

Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System

William T. Foley - CEO
Cook County Health & Hospitals System



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Commissioner Jerry Butler
David N. Cavallo
Quin R. Golden
Beza Greenspan
Sr. Sheila Lyne
Dr. Luis R. Munoz
Heather E. O'Donnell
Andrea L. Zopp

September 20, 2010
Page 2

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Inpatient Surgery (avg/mo.)	22

I invite you to comment upon whether your facility has available capacity to assume any of the long term care patients now at Oak Forest "without restrictions, conditions, limitations, or discrimination." The IHPSRB asks that any response be provided within 15 days of receipt of this letter.

Please send your response to Ms. Joy Wykowski, 1900 W. Polk St., Suite 220, Chicago, IL 60612, or jwykowski@ccbhs.org.

Thank you for your assistance. If you have any questions or suggestions as to how we can work together to relocate our patients and collaborate in the future, please feel free to contact me at wfoley@ccbhs.org or 312-864-6820.

Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

September 20, 2010

Administrator
Windmill Nursing Pavilion
16000 South Wabash
South Holland, IL 60473

Dear Sir or Madam:

Pursuant with the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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Ambulatory & Community Health Network • Community Health Services • Cook County Department of Public Health • John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center

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<p>5. Article Number (Transfer from service label)</p> <p>7007 0730 0005 5045 6229</p>	

PS Form 3811, February 2004

Domestic Return Receipt

102388-02-00-1048

-263-

COOK COUNTY HEALTH & HOSPITALS SYSTEM



Health & Hospitals System Board Members

Dr. David A. Amell
 Commissioner Jerry Butler
 David N. Carvalho
 Quinn R. Deidun
 Brian Grossman
 St. Sheila Lynn
 Dr. Luth R. Makoz
 Heather E. O'Donnell
 Andrea L. Zapp

September 20, 2010
 Page 2

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Sincerely,

William T. Foley
 Chief Executive Officer
 Cook County Health & Hospitals System

September 20, 2010

Administrator
 Winston Manor Convalescent & Nursing Home
 2155 West Pierce Avenue
 Chicago, IL 60622

Dear Sir or Madam:

Pursuant to the rules of the Illinois Health Facilities and Services Review Board (IHFSRB), I am writing to notify you that the Cook County Health & Hospitals System anticipates filing a Certificate of Need application in approximately thirty days to discontinue inpatient services at Oak Forest Hospital. Oak Forest provides three inpatient categories of service—Medical/Surgical, Intensive Care, and Rehabilitation. Also, the very limited, remaining Long Term Care services will be proposed for discontinuation. Subject to permit approval, discontinuation of these services is planned to be completed on or about May 31, 2011.

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• Ambulatory & Community Health Network • CoreCity Health Services • Cook County Department of Public Health • John M. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center

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<ul style="list-style-type: none"> Complete items 1, 2, and 3. Also complete item 4 if Restricted Delivery is desired. Print your name and address on the reverse so delivery personnel can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. <p>1. Article Addressed to:</p> <p>Administrator Winston Manor Convalescent & Nursing Home 2155 West Pierce Avenue Chicago, IL 60622</p>	<p>A. Signature: <i>[Signature]</i> <input type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Registered by (Printed Name): <i>WFOLEY</i> C. Date of Delivery: <i>9/20</i></p> <p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, address change appears below: <input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>2. Service Type: <input checked="" type="checkbox"/> Certified Mail <input type="checkbox"/> Express Mail <input type="checkbox"/> Registered Mail <input type="checkbox"/> Return Receipt for Merchandise <input type="checkbox"/> Insured Mail <input type="checkbox"/> Signature Required</p> <p>4. Restricted Delivery? (Extra Fee) <input type="checkbox"/> Yes <input type="checkbox"/> No</p>
2. Article Number: <i>7009 2820 0002 6275 8358</i> (Derive from service label)	

-264-

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Todd H. Strayer - President
Cook County Board of Commissioners
Warren L. Reitz - Chairman
Cook County Health & Hospitals System
Jorge Ramirez - Vice-Chairman
Cook County Health & Hospitals System
William T. Foley - CEO
Cook County Health & Hospitals System



Health & Hospitals System Board Members
Dr. David A. Anzell
Commissioner Jerry Butler
David N. Cavicho
Doris R. Golden
Benn Grossman
Sr. Sheila Lyne
Dr. Luis R. Muñoz
Heather E. O'Donnell
Andrea L. Zapp

September 20, 2010

Administrator
Woodside Extended Care
120 West 26th Street
South Chicago Heights, IL 60411

Dear Sir or Madam:

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September 20, 2010
Page 2

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Sincerely,

William T. Foley
Chief Executive Officer
Cook County Health & Hospitals System

• Ambulatory & Community Health Network • Connected Health Services • Cook County Department of Public Health •
• John H. Stroger, Jr. Hospital • Oak Forest Hospital • Provident Hospital • North M. Rostkott CORE Center •
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120 West 26th Street
South Chicago Heights, IL 60411
RS Form 3800-4 April 2008

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