Sarah Bush Lincoln

Trusted Compassionate Care

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DEC 0 4 2014

HEALTH FACILITIES & SERVICES REVIEW BOARD

December 1, 2014

Illinois Department of Public Health
Health Facilities Planning Board
525 West Jefferson, Second Floor
Springfield, IL 62761

Re: Project #09-076
Sarah Bush Lincoln Construction and Modernization Project
Permit Extension

Dear Ms. Avery,

This letter is being submitted as a request for permit renewal for the above-referenced project, which was granted a certificate of need permit at the June 8, 2010 meeting of the Illinois Health Facilities Planning Board. The original project completion date was September 30, 2013. A permit renewal was filed in July 2013 and was approved on September 12, 2013, which renewed the permit until February 28, 2015. Sarah Bush Lincoln is requesting a second permit renewal with a project completion date of August 31, 2015.

1. The current status of the project is as follows:
   a. The Speech and Hearing Department renovation was completed in September 2011.
   b. The Storage renovations were completed in April 2012.
   c. The Laboratory renovation was completed in May 2012.
   d. The Surgery Reception area was completed in May 2012.
   e. The Admitting renovation was completed in July 2012.
   f. The Medical Records Management renovation was completed in November 2012.
   g. Temporary PACU and ER Exam rooms were completed in January 2013.
   h. The Diagnostic Imaging renovation was completed in May 2013.
   i. The Medical/Surgical (3rd and 4th floor) patient room construction was completed in October 2014.
   j. The Emergency Room addition is completed and the total Emergency Room renovations are 90% complete.
   k. The Lobby renovation has begun and is 85% complete.
   l. The final phase of surgery has begun and the total surgery renovation is 85% complete.

1000 Health Center Drive • P.O. Box 372 • Mattoon, IL 61938-0372
217-258-2525 • www.sarahbush.org

2. All major project components have begun and construction is expected to be completed by March 15, 2015. An updated project schedule is attached reflecting the construction phasing schedule.

4. The funds paid to date are $40,235,511.

5. The following are reasons why the project will not be completed by February 28, 2015:
   a. The project design took longer than anticipated as a result of ensuring we obtained all stakeholder feedback in the design process.
   b. The original bid packages came back higher than expected so we engaged in value engineering to reduce the costs.
   c. The project was broken into 3 bid packages so we could maximize our schedule by completing dependent projects more timely.
   d. The initial project schedule didn't allow for adequate time for IDPH inspections and corrections between each phase of construction.
   e. Additional phases were added to ensure patient care was not impacted.
   f. The project schedule didn't account for the time necessary to obtain final realized costs and to conduct the audited financial report.

By this letter, I hereby attest that the costs and scope are in compliance with the approved Project #09-076 permit. Sarah Bush Lincoln has the sufficient financial resources to complete the project by the renewal permit request date of August 31, 2015. I declare that the information provided in this letter is true and valid to the best of my knowledge.

Please feel free to contact me at 217-258-2163 if you have any questions.

Sincerely,

Kim Uphoff

Kimberly Uphoff
Vice President, Development

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Sarah Bush Lincoln Health Systems

Master Plan Implementation

06-Oct-14 10:53

SBLHS - Project Master Schedule

Facility Master Plan Implementation

Preconstruction

Construction

Emergency Department Addition

Interior Facility Renovations

Speech & Hearing Renovation

Medical Records Renovation

Lab Storage Area Renovation

Laboratory Renovation

Admitting Renovation

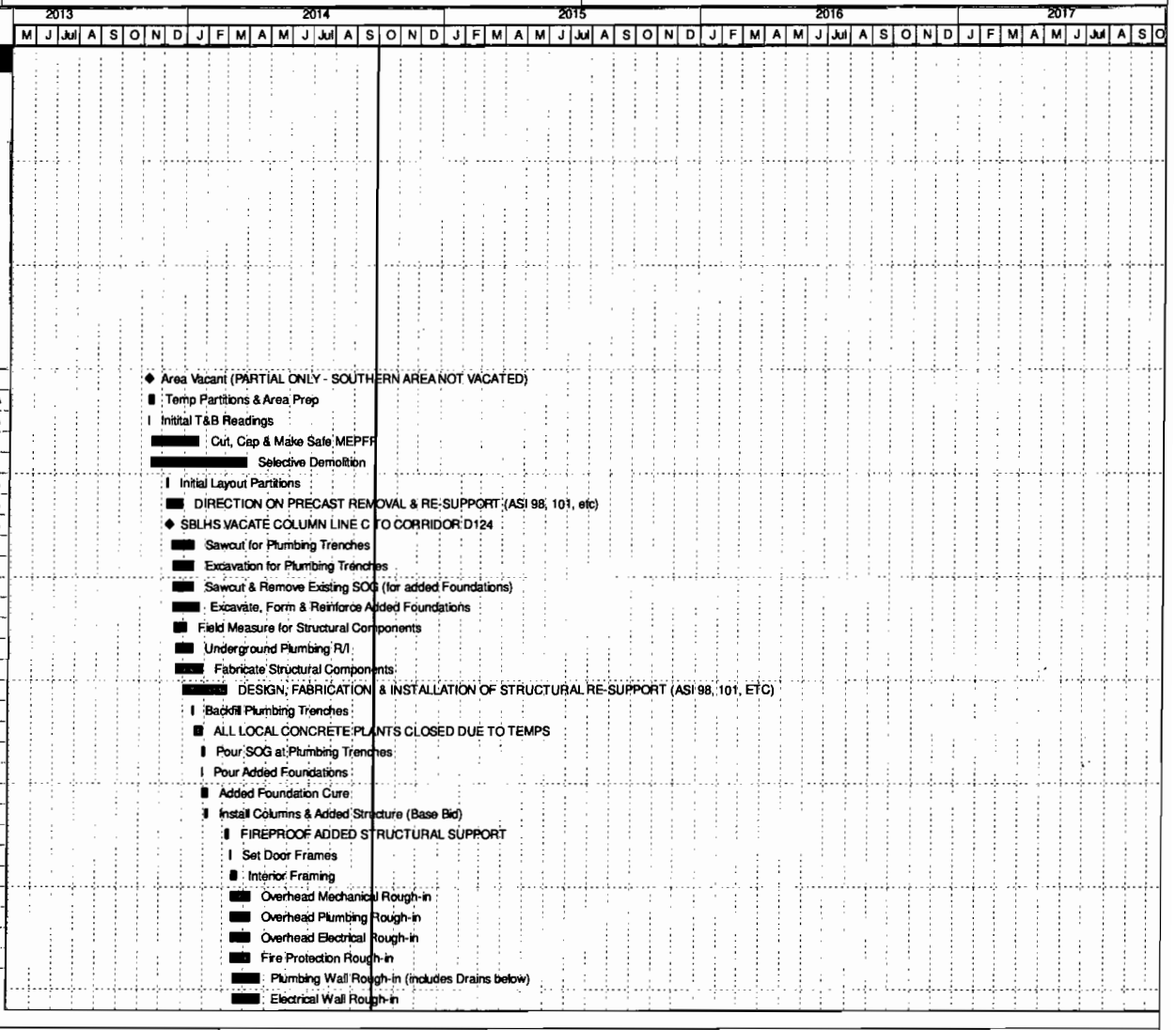
Emergency Department Renovation

Temp ED (Completes with Temp PACU)

Phase 1 (Completes with ER Addition)

Phase 2 (South ER & Public Restrooms)

Activity Name	Original Duration	Start	Finish
Area Vacant (PARTIAL ONLY - SOUTHERN AREA NOT	0	12-Nov-13 A	
Temp Partitions & Area Prep	3	12-Nov-13 A	19-Nov-13 A
Initital T&B Readings	3	12-Nov-13 A	12-Nov-13 A
Cut, Cap & Make Safe MEPFP	10	15-Nov-13 A	23-Jan-14 A
Selective Demolition	15	15-Nov-13 A	01-Apr-14 A
Initial Layout Partitions	3	09-Dec-13 A	10-Dec-13 A
DIRECTION ON PRECAST REMOVAL & RE-SUPPORT	1	09-Dec-13 A	31-Dec-13 A
SBLHS VACATE COLUMN LINE C TO CORRIDOR D12	0		12-Dec-13 A
Sawcut for Plumbing Trenches	3	16-Dec-13 A	16-Jan-14 A
Excavation for Plumbing Trenches	5	18-Dec-13 A	16-Jan-14 A
Sawcut & Remove Existing SOG (for added Foundations	3	18-Dec-13 A	16-Jan-14 A
Excavate, Form & Reinforce Added Foundations	5	18-Dec-13 A	24-Jan-14 A
Field Measure for Structural Components	1	20-Dec-13 A	06-Jan-14 A
Underground Plumbing R/I	10	23-Dec-13 A	16-Jan-14 A
Fabricate Structural Components	7	23-Dec-13 A	30-Jan-14 A
DESIGN, FABRICATION, & INSTALLATION OF STRUC	40	02-Jan-14 A	06-Mar-14 A
Backfill Plumbing Trenches	3	16-Jan-14 A	17-Jan-14 A
ALL LOCAL CONCRETE PLANTS CLOSED DUE TO TI	1	20-Jan-14 A	30-Jan-14 A
Pour SOG at Plumbing Trenches	3	30-Jan-14 A	03-Feb-14 A
Pour Added Foundations	2	30-Jan-14 A	31-Jan-14 A
Added Foundation Cure	5	31-Jan-14 A	07-Feb-14 A
Install Columns & Added Structure (Base Bid)	5	04-Feb-14 A	07-Feb-14 A
FIREPROOF ADDED STRUCTURAL SUPPORT	10	06-Mar-14 A	11-Mar-14 A
Set Door Frames	2	12-Mar-14 A	14-Mar-14 A
Interior Framing	10	13-Mar-14 A	21-Mar-14 A
Overhead Mechanical Rough-in	15	13-Mar-14 A	10-Apr-14 A
Overhead Plumbing Rough-in	10	13-Mar-14 A	10-Apr-14 A
Overhead Electrical Rough-in	15	13-Mar-14 A	10-Apr-14 A
Fire Protection Rough-in	5	13-Mar-14 A	10-Apr-14 A
Plumbing Wall Rough-in (includes Drains below)	10	17-Mar-14 A	25-Apr-14 A
Electrical Wall Rough-in	10	17-Mar-14 A	25-Apr-14 A



Remaining Level of Effort | Actual Work | Critical Remaining Work
Actual Level of Effort | Remaining Work | ◆ Milestone

TASK filter: SBLHS - FMP Filter (Contractor/Owner).

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Master Plan Implementation

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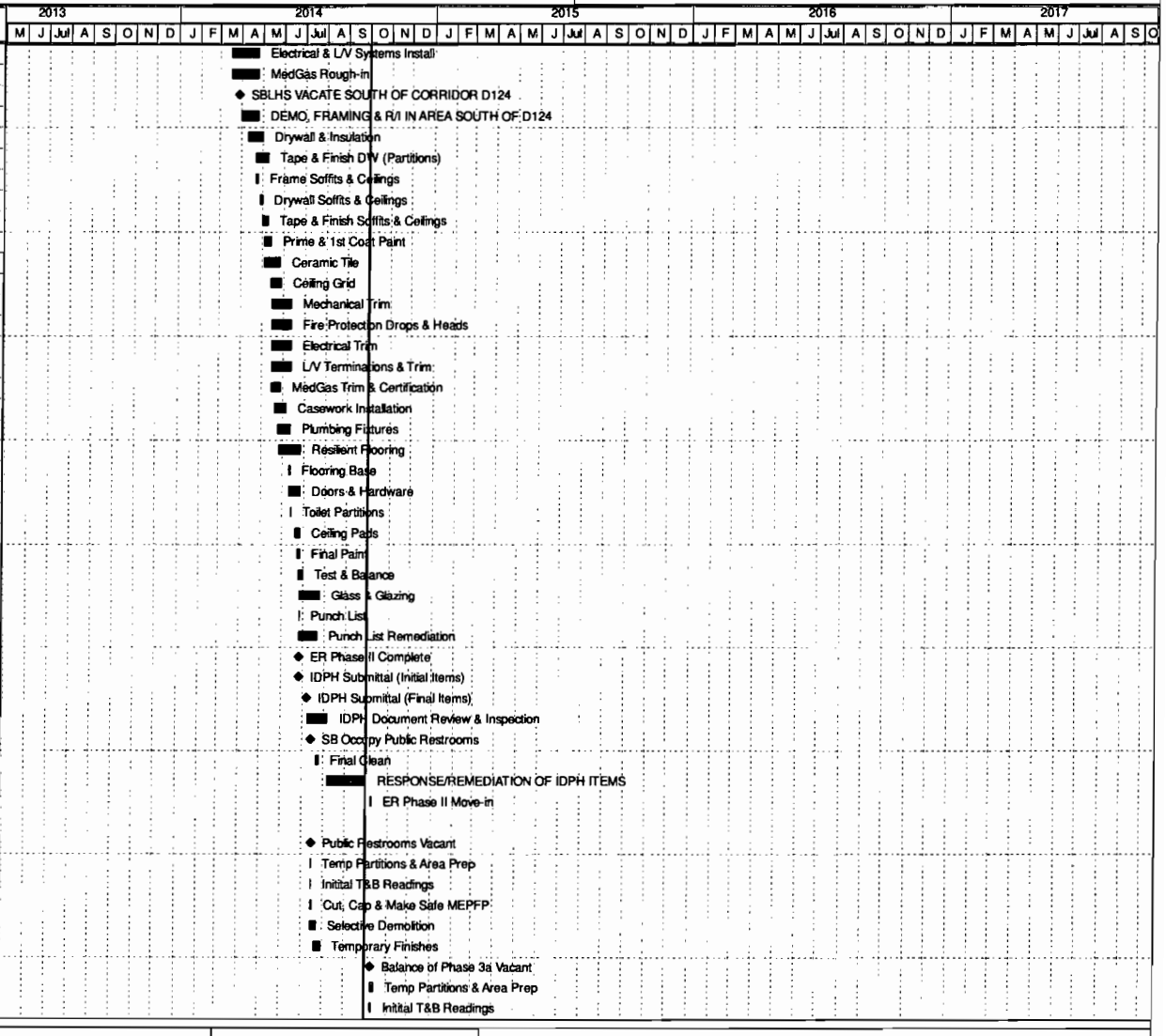
Activity Name	Original Duration	Start	Finish
Electrical & L/V Systems Install	10	17-Mar-14 A	25-Apr-14 A
MedGas Rough-in	5	17-Mar-14 A	25-Apr-14 A
SBLHS VACATE SOUTH OF CORRIDOR D124	0		28-Mar-14 A
DEMO, FRAMING & R/I IN AREA SOUTH OF D124	15	31-Mar-14 A	25-Apr-14 A
Drywall & Insulation	7	10-Apr-14 A	01-May-14 A
Tape & Finish DW (Partitions)	10	21-Apr-14 A	09-May-14 A
Frame Soffits & Ceilings	3	21-Apr-14 A	25-Apr-14 A
Drywall Soffits & Ceilings	3	28-Apr-14 A	01-May-14 A
Tape & Finish Soffits & Ceilings	5	01-May-14 A	09-May-14 A
Prime & 1st Coat Paint	5	05-May-14 A	14-May-14 A
Ceramic Tile	7	05-May-14 A	27-May-14 A
Ceiling Grid	5	14-May-14 A	28-May-14 A
Mechanical Trim	5	16-May-14 A	12-Jun-14 A
Fire Protection Drops & Heads	5	16-May-14 A	12-Jun-14 A
Electrical Trim	7	16-May-14 A	12-Jun-14 A
L/V Terminations & Trim	5	16-May-14 A	12-Jun-14 A
MedGas Trim & Certification	5	16-May-14 A	29-May-14 A
Casework Installation	7	20-May-14 A	06-Jun-14 A
Plumbing Fixtures	7	26-May-14 A	12-Jun-14 A
Resilient Flooring	5	27-May-14 A	26-Jun-14 A
Flooring Base	3	11-Jun-14 A	12-Jun-14 A
Doors & Hardware	5	11-Jun-14 A	26-Jun-14 A
Toilet Partitions	3	13-Jun-14 A	13-Jun-14 A
Ceiling Pads	3	20-Jun-14 A	27-Jun-14 A
Final Paint	3	23-Jun-14 A	27-Jun-14 A
Test & Balance	2	25-Jun-14 A	02-Jul-14 A
Glass & Glazing	1	26-Jun-14 A	26-Jul-14 A
Punch List	1	26-Jun-14 A	26-Jun-14 A
Punch List Remediation	7	26-Jun-14 A	23-Jul-14 A
ER Phase II Complete	0		26-Jun-14 A
IDPH Submittal (Initial Items)	0	26-Jun-14 A	
IDPH Submittal (Final Items)	0	08-Jul-14 A	
IDPH Document Review & Inspection	45	08-Jul-14 A	07-Aug-14 A
SB Occupy Pubfic Restrooms	0		15-Jul-14 A
Final Clean	3	23-Jul-14 A	25-Jul-14 A
RESPONSE/REMEDIATION OF IDPH ITEMS	5	08-Aug-14 A	02-Oct-14 A
ER Phase II Move-in	3	07-Oct-14	09-Oct-14*
Phase 3a (Demo Public RR, Temp Waiting & Corridor)			
Public Restrooms Vacant	0	16-Jul-14 A	
Temp Partitions & Area Prep	2	16-Jul-14 A	16-Jul-14 A
Initital T&B Readings	1	16-Jul-14 A	16-Jul-14 A
Cut, Cap & Make Safe MEPFP	3	16-Jul-14 A	17-Jul-14 A
Selective Demolition	5	16-Jul-14 A	24-Jul-14 A
Temporary Finishes	3	21-Jul-14 A	31-Jul-14 A
Balance of Phase 3a Vacant	0	10-Oct-14	
Temp Partitions & Area Prep	2	10-Oct-14	13-Oct-14
Initital T&B Readings	1	10-Oct-14	10-Oct-14



Remaining Level of Effort | Actual Work | Critical Remaining Work
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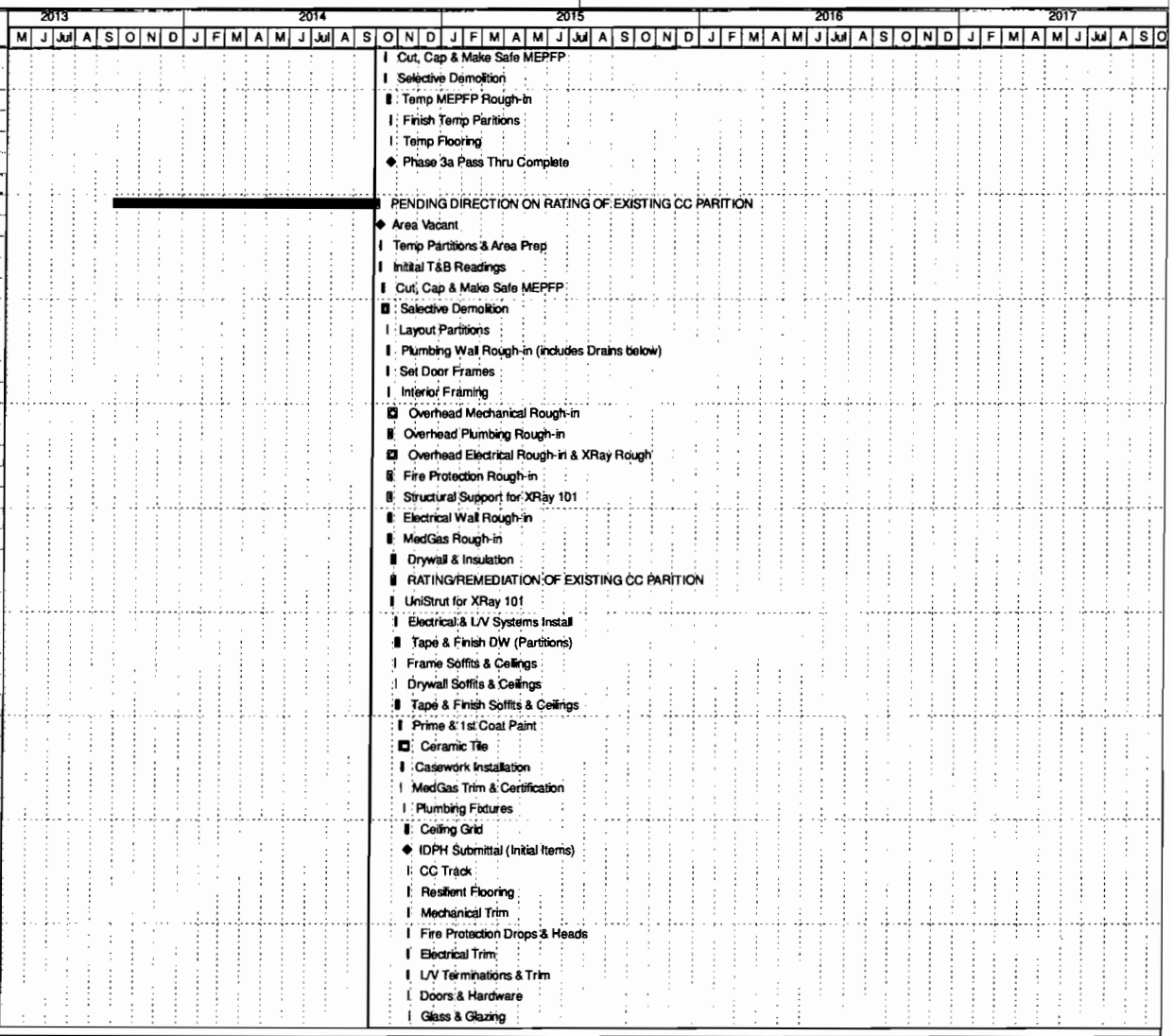
Activity Name	Original Duration	Start	Finish
Cut, Cap & Make Safe MEPFP	3	14-Oct-14	16-Oct-14
Selective Demolition	3	14-Oct-14	16-Oct-14
Temp MEPFP Rough-in	3	17-Oct-14	21-Oct-14
Finish Temp Paritions	2	22-Oct-14	23-Oct-14
Temp Flooring	1	24-Oct-14	24-Oct-14
Phase 3a Pass Thru Complete	0		24-Oct-14*
Phase 3b (Waiting, Triage, Quiet Rooms, XRay)			
PENDING DIRECTION ON RATING OF EXISTING CC I	5	27-Sep-13 A	08-Oct-14
Area Vacant	0	10-Oct-14	
Temp Partitions & Area Prep	1	10-Oct-14	10-Oct-14
Initial T&B Readings	1	10-Oct-14	10-Oct-14
Cut, Cap & Make Safe MEPFP	3	13-Oct-14	15-Oct-14
Selective Demolition	7	13-Oct-14	21-Oct-14
Layout Partitions	1	20-Oct-14	20-Oct-14
Plumbing Wall Rough-in (includes Drains below)	5	20-Oct-14	24-Oct-14
Set Door Frames	1	21-Oct-14	21-Oct-14
Interior Framing	3	22-Oct-14	24-Oct-14
Overhead Mechanical Rough-in	10	22-Oct-14	04-Nov-14
Overhead Plumbing Rough-in	5	22-Oct-14	28-Oct-14
Overhead Electrical Rough-in & XRay Rough	10	22-Oct-14	04-Nov-14
Fire Protection Rough-in	5	22-Oct-14	28-Oct-14
Structural Support for XRay 101	5	22-Oct-14	28-Oct-14
Electrical Wall Rough-in	3	24-Oct-14	28-Oct-14
MedGas Rough-in	3	24-Oct-14	28-Oct-14
Drywall & Insulation	4	29-Oct-14	03-Nov-14
RATING/REMEDIATION OF EXISTING CC PARITION	5	29-Oct-14	04-Nov-14
UniStrut for XRay 101	3	29-Oct-14	31-Oct-14
Electrical & L/V Systems Install	3	04-Nov-14	06-Nov-14
Tape & Finish DW (Partitions)	5	04-Nov-14	10-Nov-14
Frame Soffits & Ceilings	1	04-Nov-14	04-Nov-14
Drywall Soffits & Ceilings	1	05-Nov-14	05-Nov-14
Tape & Finish Soffits & Ceilings	3	06-Nov-14	10-Nov-14
Prime & 1st Coat Paint	3	11-Nov-14	13-Nov-14
Ceramic Tile	10	11-Nov-14	24-Nov-14
Casework Installation	3	13-Nov-14	17-Nov-14
MedGas Trim & Certification	1	14-Nov-14	14-Nov-14
Plumbing Fixtures	2	18-Nov-14	19-Nov-14
Ceiling Grid	2	21-Nov-14	24-Nov-14
IDPH Submittal (Initial Items)	0	24-Nov-14	
CC Track	1	25-Nov-14	25-Nov-14
Resilient Flooring	2	25-Nov-14	26-Nov-14
Mechanical Trim	3	25-Nov-14	27-Nov-14
Fire Protection Drops & Heads	3	25-Nov-14	27-Nov-14
Electrical Trim	3	25-Nov-14	27-Nov-14
L/V Terminations & Trim	3	25-Nov-14	27-Nov-14
Doors & Hardware	1	27-Nov-14	27-Nov-14
Glass & Glazing	1	28-Nov-14	28-Nov-14



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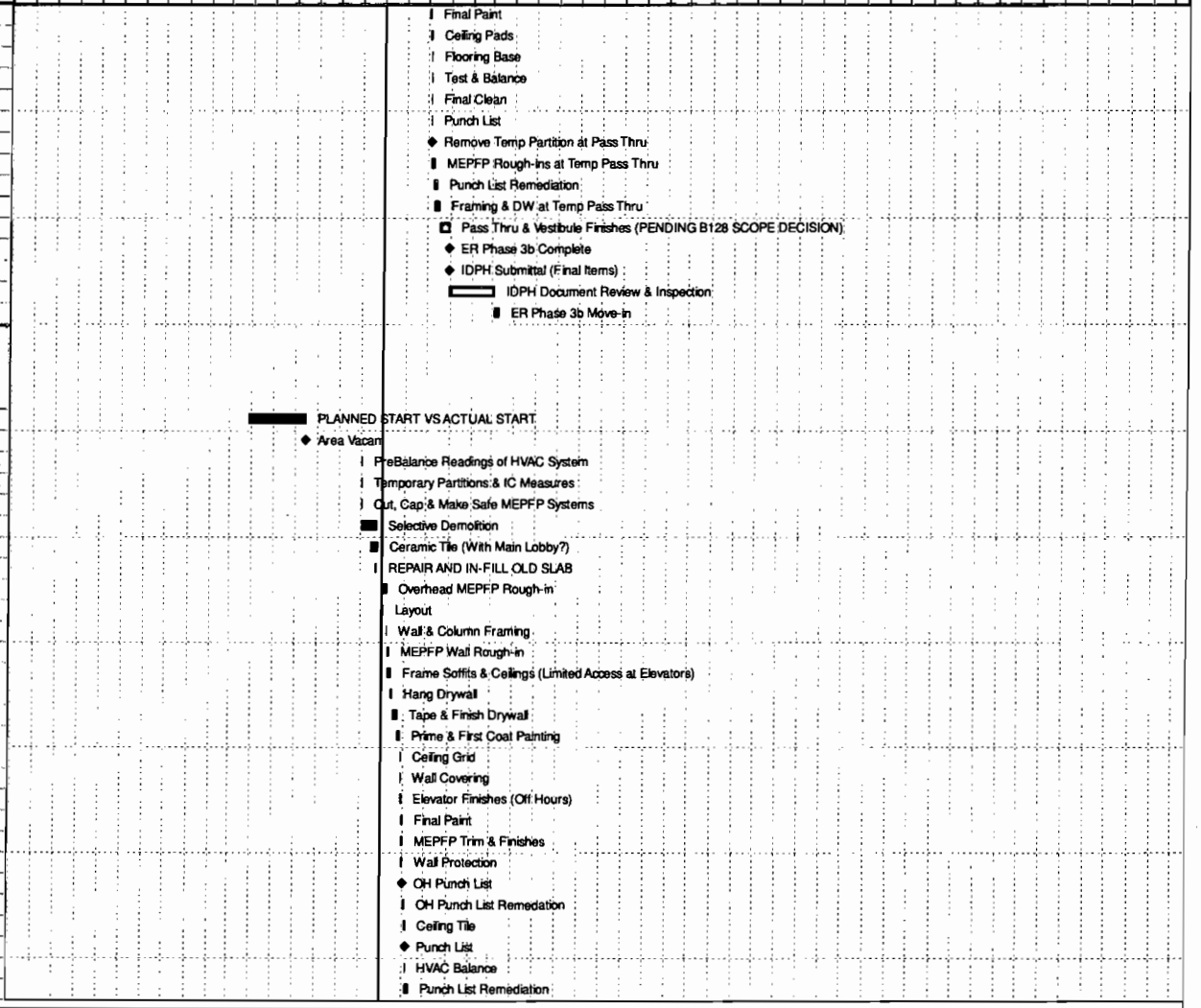
Activity Name	Original Duration	Start	Finish
Final Paint	3	01-Dec-14	03-Dec-14
Ceiling Pads	2	03-Dec-14	04-Dec-14
Flooring Base	1	04-Dec-14	04-Dec-14
Test & Balance	1	05-Dec-14	05-Dec-14
Final Clean	1	05-Dec-14	05-Dec-14
Punch List	1	05-Dec-14	05-Dec-14
Remove Temp Partition at Pass Thru	0	05-Dec-14	
MEPFP Rough-ins at Temp Pass Thru	3	05-Dec-14	09-Dec-14
Punch List Remediation	5	08-Dec-14	12-Dec-14
Framing & DW at Temp Pass Thru	5	10-Dec-14	16-Dec-14
Pass Thru & Vestibule Finishes (PENDING B128 SCOPE	10	17-Dec-14	30-Dec-14
ER Phase 3b Complete	0		30-Dec-14*
IDPH Submittal (Final Items)	0	31-Dec-14	
IDPH Document Review & Inspection	45	31-Dec-14	03-Mar-15
ER Phase 3b Move-in	5	04-Mar-15	10-Mar-15*
Gift Shop Renovation			
Lobby Renovation (Pending Phasing Review)			
Phase 1 (North Pass-Thru at Gift Shop)			
Phase 2a (West Perimeter)			
PLANNED START VS ACTUAL START	0	28-Mar-14 A	16-Jun-14 A
Area Vacant	0	16-Jun-14 A	
PreBalance Readings of HVAC System	1	02-Sep-14 A	02-Sep-14 A
Temporary Partitions & IC Measures	2	02-Sep-14 A	02-Sep-14 A
Cut, Cap & Make Safe MEPFP Systems	3	02-Sep-14 A	03-Sep-14 A
Selective Demolition	5	02-Sep-14 A	23-Sep-14 A
Ceramic Tile (With Main Lobby?)	5	15-Sep-14 A	25-Sep-14 A
REPAIR AND IN-FILL OLD SLAB	10	22-Sep-14 A	23-Sep-14 A
Overhead MEPFP Rough-in	5	02-Oct-14	08-Oct-14
Layout	1	02-Oct-14	02-Oct-14
Wall & Column Framing	2	07-Oct-14	08-Oct-14
MEPFP Wall Rough-in	2	09-Oct-14	10-Oct-14
Frame Soffits & Ceilings (Limited Access at Elevators)	3	09-Oct-14	13-Oct-14
Hang Drywall	3	14-Oct-14	16-Oct-14
Tape & Finish Drywall	5	17-Oct-14	23-Oct-14
Prime & First Coat Painting	2	24-Oct-14	27-Oct-14
Ceiling Grid	2	28-Oct-14	29-Oct-14
Wall Covering	2	28-Oct-14	29-Oct-14
Elevator Finishes (Off Hours)	3	28-Oct-14	30-Oct-14
Final Paint	2	30-Oct-14	31-Oct-14
MEPFP Trim & Finishes	2	30-Oct-14	31-Oct-14
Wall Protection	2	30-Oct-14	31-Oct-14
OH Punch List	0		31-Oct-14
OH Punch List Remedation	1	03-Nov-14	03-Nov-14
Ceiling Tile	2	04-Nov-14	05-Nov-14
Punch List	0		05-Nov-14
HVAC Balance	1	06-Nov-14	06-Nov-14
Punch List Remediation	3	06-Nov-14	10-Nov-14



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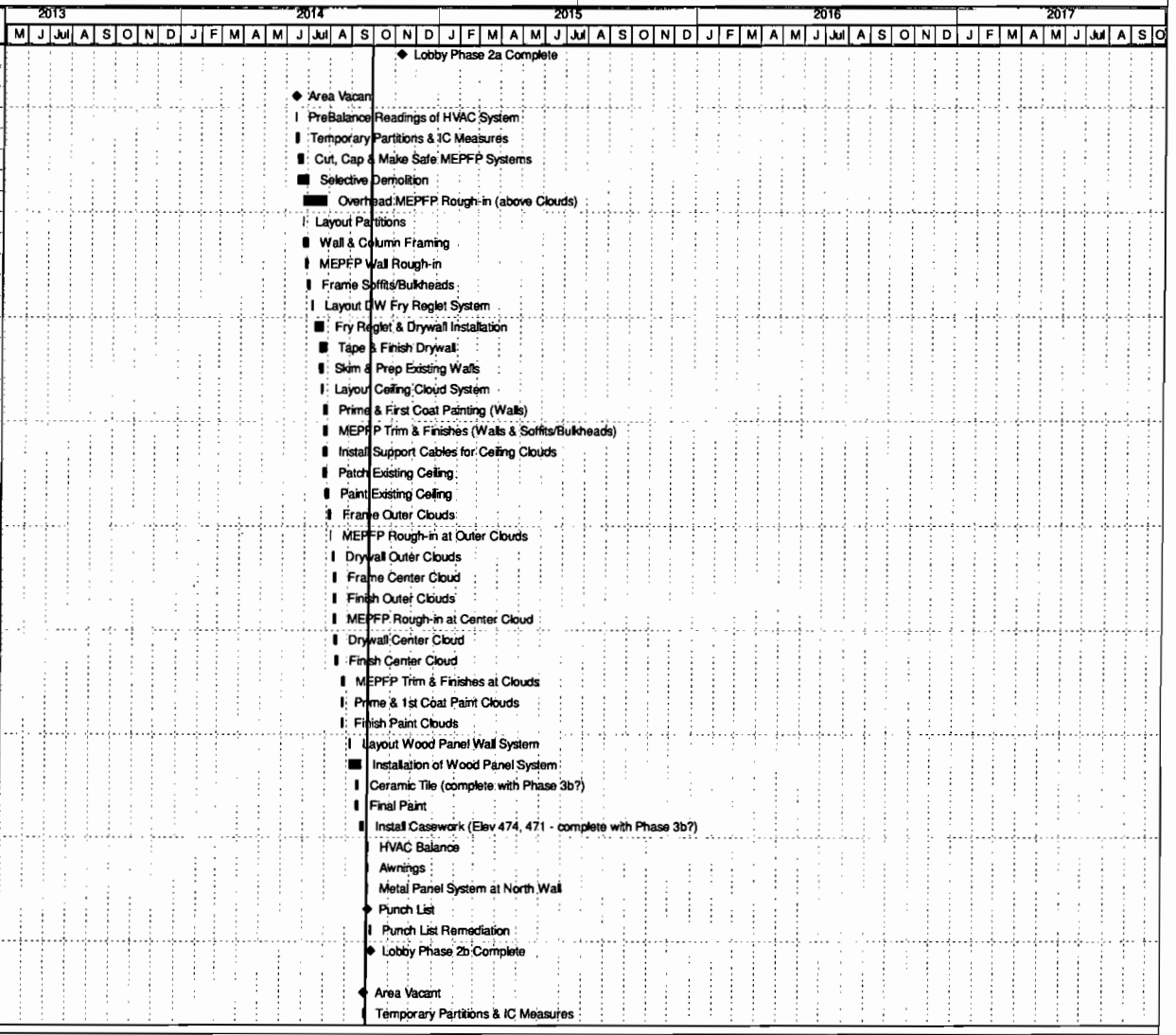
Master Plan Implementation

06-Oct-14 10:53

Activity Name	Original Duration	Start	Finish
Lobby Phase 2a Complete	0		10-Nov-14*
Phase 2b (Gift Shop Demo & North Lobby Renovation)			
Area Vacant	0	16-Jun-14 A	
PreBalance Readings of HVAC System	1	16-Jun-14 A	16-Jun-14 A
Temporary Partitions & IC Measures	3	16-Jun-14 A	18-Jun-14 A
Cut, Cap & Make Safe MEPFP Systems	5	18-Jun-14 A	25-Jun-14 A
Selective Demolition	10	18-Jun-14 A	03-Jul-14 A
Overhead MEPFP Rough-in (above Clouds)	10	26-Jun-14 A	29-Jul-14 A
Layout Partitions	1	26-Jun-14 A	27-Jun-14 A
Wall & Column Framing	5	27-Jun-14 A	03-Jul-14 A
MEPFP Wall Rough-in	3	30-Jun-14 A	03-Jul-14 A
Frame Soffits/Bulkheads	3	03-Jul-14 A	07-Jul-14 A
Layout DW Fry Reglet System	3	10-Jul-14 A	11-Jul-14 A
Fry Reglet & Drywall Installation	7	14-Jul-14 A	25-Jul-14 A
Tape & Finish Drywall	5	21-Jul-14 A	31-Jul-14 A
Skim & Prep Existing Walls	3	21-Jul-14 A	25-Jul-14 A
Layout Ceiling Cloud System	2	24-Jul-14 A	25-Jul-14 A
Prime & First Coat Painting (Walls)	5	28-Jul-14 A	01-Aug-14 A
MEPFP Trim & Finishes (Walls & Soffits/Bulkheads)	5	28-Jul-14 A	01-Aug-14 A
Install Support Cables for Ceiling Clouds	5	28-Jul-14 A	01-Aug-14 A
Patch Existing Ceiling	5	28-Jul-14 A	01-Aug-14 A
Paint Existing Ceiling	5	30-Jul-14 A	05-Aug-14 A
Frame Outer Clouds	5	05-Aug-14 A	08-Aug-14 A
MEPFP Rough-in at Outer Clouds	5	07-Aug-14 A	08-Aug-14 A
Drywall Outer Clouds	3	11-Aug-14 A	12-Aug-14 A
Frame Center Cloud	5	12-Aug-14 A	15-Aug-14 A
Finish Outer Clouds	3	13-Aug-14 A	15-Aug-14 A
MEPFP Rough-in at Center Cloud	5	13-Aug-14 A	15-Aug-14 A
Drywall Center Cloud	2	14-Aug-14 A	18-Aug-14 A
Finish Center Cloud	4	15-Aug-14 A	19-Aug-14 A
MEPFP Trim & Finishes at Clouds	3	25-Aug-14 A	29-Aug-14 A
Prime & 1st Coat Paint Clouds	3	25-Aug-14 A	27-Aug-14 A
Finish Paint Clouds	2	26-Aug-14 A	27-Aug-14 A
Layout Wood Panel Wall System	5	05-Sep-14 A	08-Sep-14 A
Installation of Wood Panel System	10	05-Sep-14 A	22-Sep-14 A
Ceramic Tile (complete with Phase 3b?)	10	15-Sep-14 A	19-Sep-14 A
Final Paint	5	15-Sep-14 A	19-Sep-14 A
Install Casework (Elev 474, 471 - complete with Phase 3l	5	22-Sep-14 A	26-Sep-14 A
HVAC Balance	2	02-Oct-14	03-Oct-14
Awnings	2	02-Oct-14	03-Oct-14
Metal Panel System at North Wall	2	02-Oct-14	03-Oct-14
Punch List	0		03-Oct-14
Punch List Remediation	3	06-Oct-14	08-Oct-14
Lobby Phase 2b Complete	0		08-Oct-14*
Phase 3 (South Lobby Renovation)			
Area Vacant	0	29-Sep-14 A	
Temporary Partitions & IC Measures	1	29-Sep-14 A	30-Sep-14 A



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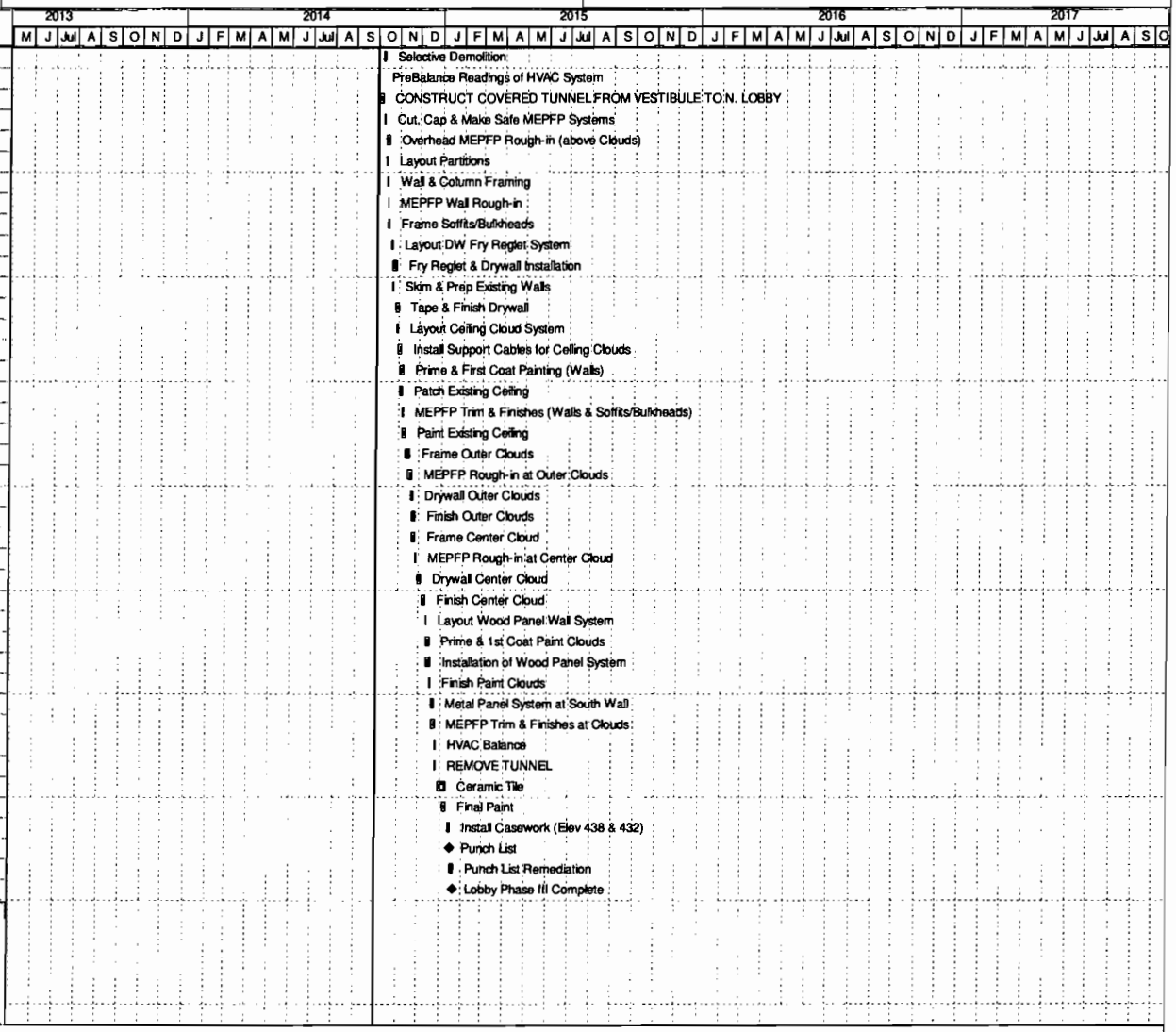
06-Oct-14 10:53

Activity Name	Original Duration	Start	Finish
Selective Demolition	2	01-Oct-14 A	10-Oct-14
PreBalance Readings of HVAC System	1	02-Oct-14	02-Oct-14
CONSTRUCT COVERED TUNNEL FROM VESTIBULE	5	02-Oct-14	08-Oct-14
Cut, Cap & Make Safe MEPFP Systems	2	09-Oct-14	10-Oct-14
Overhead MEPFP Rough-in (above Clouds)	5	13-Oct-14	17-Oct-14
Layout Partitions	1	13-Oct-14	13-Oct-14
Wall & Column Framing	2	14-Oct-14	15-Oct-14
MEPFP Wall Rough-in	2	15-Oct-14	16-Oct-14
Frame Soffits/Bulkheads	2	16-Oct-14	17-Oct-14
Layout DW Fry Reglet System	2	20-Oct-14	21-Oct-14
Fry Reglet & Drywall Installation	5	22-Oct-14	28-Oct-14
Skim & Prep Existing Walls	3	22-Oct-14	24-Oct-14
Tape & Finish Drywall	5	27-Oct-14	31-Oct-14
Layout Ceiling Cloud System	2	29-Oct-14	30-Oct-14
Install Support Cables for Ceiling Clouds	3	31-Oct-14	04-Nov-14
Prime & First Coat Painting (Walls)	5	03-Nov-14	07-Nov-14
Patch Existing Ceiling	3	03-Nov-14	05-Nov-14
MEPFP Trim & Finishes (Walls & Soffits/Bulkheads)	3	05-Nov-14	07-Nov-14
Paint Existing Ceiling	3	06-Nov-14	10-Nov-14
Frame Outer Clouds	5	11-Nov-14	17-Nov-14
MEPFP Rough-in at Outer Clouds	5	14-Nov-14	20-Nov-14
Drywall Outer Clouds	3	19-Nov-14	21-Nov-14
Finish Outer Clouds	3	21-Nov-14	25-Nov-14
Frame Center Cloud	3	21-Nov-14	25-Nov-14
MEPFP Rough-in at Center Cloud	3	25-Nov-14	27-Nov-14
Drywall Center Cloud	3	28-Nov-14	02-Dec-14
Finish Center Cloud	4	05-Dec-14	10-Dec-14
Layout Wood Panel Wall System	1	11-Dec-14	11-Dec-14
Prime & 1st Coat Paint Clouds	3	11-Dec-14	15-Dec-14
Installation of Wood Panel System	5	12-Dec-14	18-Dec-14
Finish Paint Clouds	3	16-Dec-14	18-Dec-14
Metal Panel System at South Wall	2	19-Dec-14	22-Dec-14
MEPFP Trim & Finishes at Clouds	3	19-Dec-14	23-Dec-14
HVAC Balance	2	24-Dec-14	25-Dec-14
REMOVE TUNNEL	3	24-Dec-14	26-Dec-14
Ceramic Tile	10	29-Dec-14	09-Jan-15
Final Paint	5	05-Jan-15	09-Jan-15
Install Casework (Elev 438 & 432)	4	12-Jan-15	15-Jan-15
Punch List	0		15-Jan-15
Punch List Remediation	3	16-Jan-15	20-Jan-15
Lobby Phase III Complete	0		20-Jan-15*
Surgery Department Renovation			
Surgery Reception/Waiting & Support Areas			
LL Structural Remediation			
Rooftop Support & AHU Installation			
Temp Recovery & PACU			
Phase 1 (Surgery West)			



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Master Plan Implementation

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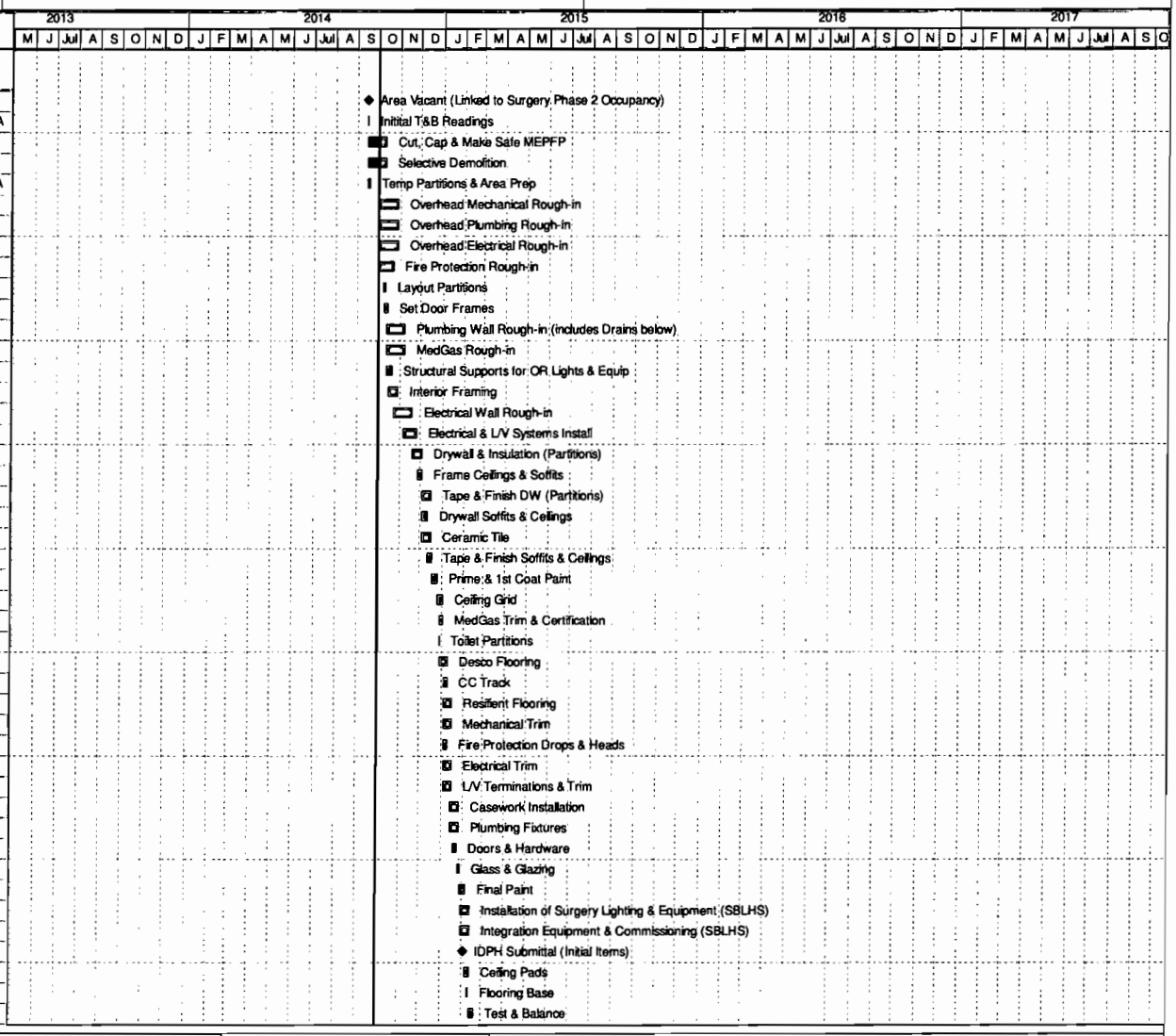
Activity Name	Original Duration	Start	Finish
Phase 2 (Surgery East)			
Phase 3 (Outpatient Surgery)			
Area Vacant (Linked to Surgery Phase 2 Occupancy)	0	15-Sep-14 A	
Initial T&B Readings	3	15-Sep-14 A	16-Sep-14 A
Cut, Cap & Make Safe MEPFP	20	15-Sep-14 A	10-Oct-14
Selective Demolition	20	15-Sep-14 A	10-Oct-14
Temp Partitions & Area Prep	3	16-Sep-14 A	19-Sep-14 A
Overhead Mechanical Rough-in	20	01-Oct-14 A	28-Oct-14
Overhead Plumbing Rough-in	20	01-Oct-14 A	28-Oct-14
Overhead Electrical Rough-in	20	01-Oct-14 A	28-Oct-14
Fire Protection Rough-in	15	01-Oct-14 A	21-Oct-14
Layout Partitions	3	08-Oct-14	10-Oct-14
Set Door Frames	3	10-Oct-14	14-Oct-14
Plumbing Wall Rough-in (includes Drains below)	20	13-Oct-14	07-Nov-14
MedGas Rough-in	20	13-Oct-14	07-Nov-14
Structural Supports for OR Lights & Equip	6	13-Oct-14	20-Oct-14
Interior Framing	10	15-Oct-14	28-Oct-14
Electrical Wall Rough-in	20	22-Oct-14	18-Nov-14
Electrical & L/V Systems Install	15	05-Nov-14	25-Nov-14
Drywall & Insulation (Partitions)	10	19-Nov-14	02-Dec-14
Frame Ceilings & Soffits	5	26-Nov-14	02-Dec-14
Tape & Finish DW (Partitions)	10	03-Dec-14	16-Dec-14
Drywall Soffits & Ceilings	7	03-Dec-14	11-Dec-14
Ceramic Tile	10	03-Dec-14	16-Dec-14
Tape & Finish Soffits & Ceilings	5	12-Dec-14	18-Dec-14
Prime & 1st Coat Paint	7	18-Dec-14	26-Dec-14
Ceiling Grid	7	25-Dec-14	02-Jan-15
MedGas Trim & Certification	5	29-Dec-14	02-Jan-15
Toilet Partitions	0	29-Dec-14	29-Dec-14
Desco Flooring	10	29-Dec-14	09-Jan-15
CC Track	5	05-Jan-15	09-Jan-15
Resilient Flooring	10	05-Jan-15	16-Jan-15
Mechanical Trim	10	05-Jan-15	16-Jan-15
Fire Protection Drops & Heads	5	05-Jan-15	09-Jan-15
Electrical Trim	10	05-Jan-15	16-Jan-15
L/V Terminations & Trim	10	05-Jan-15	16-Jan-15
Casework Installation	10	14-Jan-15	27-Jan-15
Plumbing Fixtures	10	14-Jan-15	27-Jan-15
Doors & Hardware	5	19-Jan-15	23-Jan-15
Glass & Glazing	3	26-Jan-15	28-Jan-15
Final Paint	7	29-Jan-15	06-Feb-15
Installation of Surgery Lighting & Equipment (SBLHS)	10	30-Jan-15	12-Feb-15
Integration Equipment & Commissioning (SBLHS)	10	30-Jan-15	12-Feb-15
IDPH Submittal (Initial Items)	0	02-Feb-15	
Ceiling Pads	5	06-Feb-15	12-Feb-15
Flooring Base	3	09-Feb-15	11-Feb-15
Test & Balance	5	13-Feb-15	19-Feb-15



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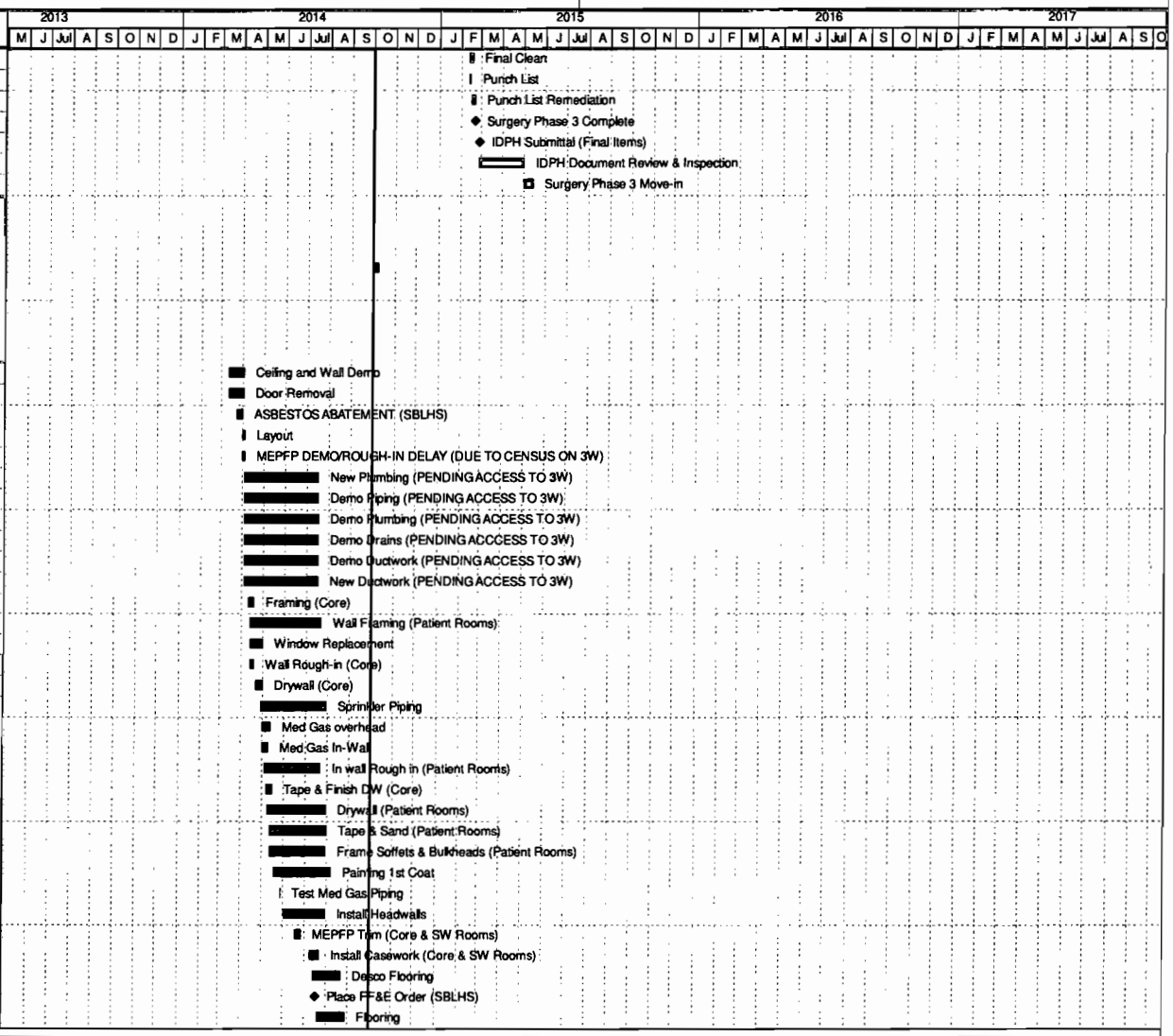
Activity Name	Original Duration	Start	Finish
Final Clean	3	13-Feb-15	17-Feb-15
Punch List	1	13-Feb-15	13-Feb-15
Punch List Remediation	5	16-Feb-15	20-Feb-15
Surgery Phase 3 Complete	0		20-Feb-15*
IDPH Submittal (Final Items)	0	27-Feb-15	
IDPH Document Review & Inspection	45	27-Feb-15	30-Apr-15
Surgery Phase 3 Move-in	10	01-May-15	14-May-15*
Imaging Renovation			
Patient Tower Renovations			
2nd Floor			
3rd Floor			
4th Floor			
Phase 1 (13 Rms + East Core)			
Phase 2 (14 Rms + Center Core)			
Phase 3 (18 Rms + West & North Core)			
Ceiling and Wall Demo	10	12-Mar-14 A	02-Apr-14 A
Door Removal	5	12-Mar-14 A	02-Apr-14 A
ASBESTOS ABATEMENT (SBLHS)	1	24-Mar-14 A	31-Mar-14 A
Layout	5	31-Mar-14 A	03-Apr-14 A
MEPFP DEMO/ROUGH-IN DELAY (DUE TO CENSUS	1	31-Mar-14 A	03-Apr-14 A
New Plumbing (PENDING ACCESS TO 3W)	10	04-Apr-14 A	18-Jul-14 A
Demo Piping (PENDING ACCESS TO 3W)	3	04-Apr-14 A	16-Jul-14 A
Demo Plumbing (PENDING ACCESS TO 3W)	7	04-Apr-14 A	18-Jul-14 A
Demo Drains (PENDING ACCCESS TO 3W)	3	04-Apr-14 A	18-Jul-14 A
Demo Ductwork (PENDING ACCESS TO 3W)	5	04-Apr-14 A	16-Jul-14 A
New Ductwork (PENDING ACCESS TO 3W)	15	04-Apr-14 A	18-Jul-14 A
Framing (Core)	5	10-Apr-14 A	18-Apr-14 A
Wall Framing (Patient Rooms)	20	14-Apr-14 A	23-Jul-14 A
Window Replacement	40	14-Apr-14 A	01-May-14 A
Wall Rough-in (Core)	5	14-Apr-14 A	18-Apr-14 A
Drywall (Core)	5	21-Apr-14 A	01-May-14 A
Sprinkler Piping	6	28-Apr-14 A	30-Jul-14 A
Med Gas overhead	10	01-May-14 A	12-May-14 A
Med Gas In-Wall	5	01-May-14 A	09-May-14 A
In wall Rough in (Patient Rooms)	15	05-May-14 A	23-Jul-14 A
Tape & Finish DW (Core)	5	08-May-14 A	16-May-14 A
Drywall (Patient Rooms)	13	09-May-14 A	31-Jul-14 A
Tape & Sand (Patient Rooms)	10	12-May-14 A	01-Aug-14 A
Frame Soffets & Bulkheads (Patient Rooms)	15	12-May-14 A	31-Jul-14 A
Painting 1st Coat	4	19-May-14 A	08-Aug-14 A
Test Med Gas Piping	2	29-May-14 A	29-May-14 A
Install Headwalls	10	02-Jun-14 A	31-Jul-14 A
MEPFP Trim (Core & SW Rooms)	6	19-Jun-14 A	26-Jun-14 A
Install Casework (Core & SW Rooms)	5	10-Jul-14 A	23-Jul-14 A
Desco Flooring	15	14-Jul-14 A	22-Aug-14 A
Place FF&E Order (SBLHS)	0		17-Jul-14 A
Flooring	10	21-Jul-14 A	28-Aug-14 A



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Master Plan Implementation

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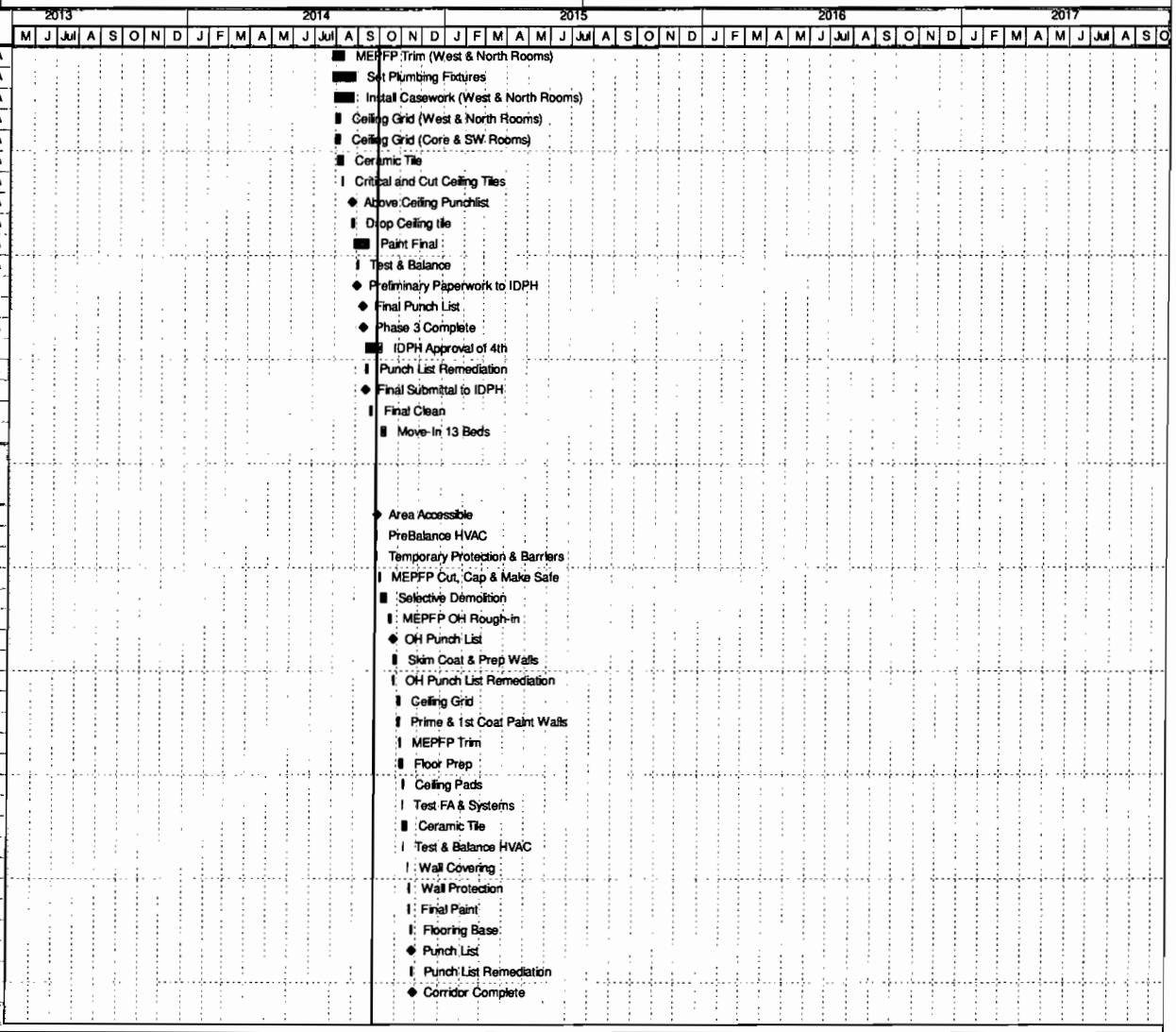
Activity Name	Original Duration	Start	Finish
MEPFP Trim (West & North Rooms)	6	28-Jul-14 A	13-Aug-14 A
Set Plumbing Fixtures	8	28-Jul-14 A	28-Aug-14 A
Install Casework (West & North Rooms)	7	31-Jul-14 A	27-Aug-14 A
Ceiling Grid (West & North Rooms)	10	31-Jul-14 A	08-Aug-14 A
Ceiling Grid (Core & SW Rooms)	2	31-Jul-14 A	08-Aug-14 A
Ceramic Tile	10	05-Aug-14 A	12-Aug-14 A
Critical and Cut Ceiling Tiles	5	11-Aug-14 A	13-Aug-14 A
Above Ceiling Punchlist	0		25-Aug-14 A
Drop Ceiling tile	3	26-Aug-14 A	29-Aug-14 A
Paint Final	8	28-Aug-14 A	19-Sep-14 A
Test & Balance	2	03-Sep-14 A	04-Sep-14 A
Preliminary Paperwork to IDPH	0	03-Sep-14 A	
Final Punch List	0		11-Sep-14 A
Phase 3 Complete	0		12-Sep-14 A
IDPH Approval of 4th	45	15-Sep-14 A	07-Oct-14
Punch List Remediation	5	15-Sep-14 A	19-Sep-14 A
Final Submittal to IDPH	0	15-Sep-14 A	
Final Clean	3	22-Sep-14 A	25-Sep-14 A
Move-In 13 Beds	5	08-Oct-14	14-Oct-14*
Connecting Corridor Upgrades			
Corridor D142 (Between Surgery Waiting & Temp PACU)			
Corridor D141 (Surgery Entrance)			
Area Accessible	0	02-Oct-14	
PreBalance HVAC	1	02-Oct-14	02-Oct-14
Temporary Protection & Barriers	2	02-Oct-14	03-Oct-14
MEPFP Cut, Cap & Make Safe	3	06-Oct-14	08-Oct-14
Selective Demolition	7	09-Oct-14	17-Oct-14
MEPFP OH Rough-in	5	20-Oct-14	24-Oct-14
OH Punch List	0	27-Oct-14	
Skim Coat & Prep Walls	5	27-Oct-14	31-Oct-14
OH Punch List Remediation	2	27-Oct-14	28-Oct-14
Ceiling Grid	3	03-Nov-14	05-Nov-14
Prime & 1st Coat Paint Walls	3	03-Nov-14	05-Nov-14
MEPFP Trim	2	06-Nov-14	07-Nov-14
Floor Prep	3	06-Nov-14	10-Nov-14
Ceiling Pads	2	10-Nov-14	11-Nov-14
Test FA & Systems	1	10-Nov-14	10-Nov-14
Ceramic Tile	5	11-Nov-14	17-Nov-14
Test & Balance HVAC	1	12-Nov-14	12-Nov-14
Wall Covering	2	18-Nov-14	19-Nov-14
Wall Protection	2	20-Nov-14	21-Nov-14
Final Paint	2	20-Nov-14	21-Nov-14
Flooring Base	1	24-Nov-14	24-Nov-14
Punch List	0	25-Nov-14	
Punch List Remediation	2	25-Nov-14	26-Nov-14
Corridor Complete	0		26-Nov-14*
Corridor D124 (West of Surgery Area G)			



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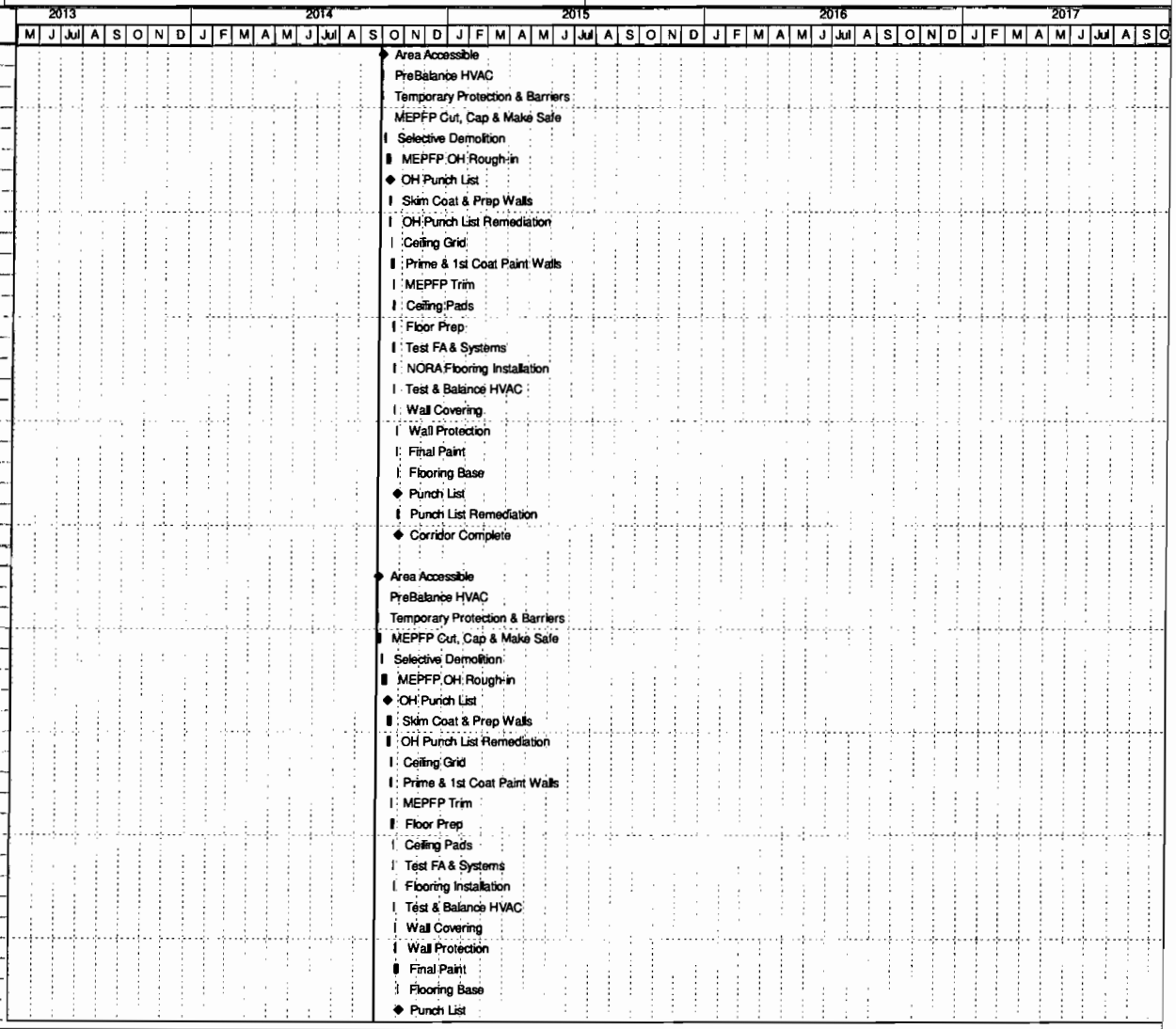
Activity Name	Original Duration	Start	Finish
Area Accessible	0	02-Oct-14	
PreBalance HVAC	1	02-Oct-14	02-Oct-14
Temporary Protection & Barriers	1	02-Oct-14	02-Oct-14
MEPFP Cut, Cap & Make Safe	1	03-Oct-14	03-Oct-14
Selective Demolition	3	06-Oct-14	08-Oct-14
MEPFP OH Rough-in	3	09-Oct-14	13-Oct-14
OH Punch List	0	14-Oct-14	
Skim Coat & Prep Walls	3	14-Oct-14	16-Oct-14
OH Punch List Remediation	2	14-Oct-14	15-Oct-14
Ceiling Grid	1	17-Oct-14	17-Oct-14
Prime & 1st Coat Paint Walls	2	17-Oct-14	20-Oct-14
MEPFP Trim	1	20-Oct-14	20-Oct-14
Ceiling Pads	1	21-Oct-14	21-Oct-14
Floor Prep	1	21-Oct-14	21-Oct-14
Test FA & Systems	1	21-Oct-14	21-Oct-14
NORA Flooring Installation	2	22-Oct-14	23-Oct-14
Test & Balance HVAC	1	22-Oct-14	22-Oct-14
Wall Covering	1	24-Oct-14	24-Oct-14
Wall Protection	1	27-Oct-14	27-Oct-14
Final Paint	1	27-Oct-14	27-Oct-14
Flooring Base	1	28-Oct-14	28-Oct-14
Punch List	0	29-Oct-14	
Punch List Remediation	2	29-Oct-14	30-Oct-14
Corridor Complete	0		30-Oct-14*
Corridor F127 (NW Corner of Area G)			
Area Accessible	0	02-Oct-14	
PreBalance HVAC	1	02-Oct-14	02-Oct-14
Temporary Protection & Barriers	1	02-Oct-14	02-Oct-14
MEPFP Cut, Cap & Make Safe	2	03-Oct-14	06-Oct-14
Selective Demolition	3	07-Oct-14	09-Oct-14
MEPFP OH Rough-in	5	10-Oct-14	16-Oct-14
OH Punch List	0	17-Oct-14	
Skim Coat & Prep Walls	3	17-Oct-14	21-Oct-14
OH Punch List Remediation	2	17-Oct-14	20-Oct-14
Ceiling Grid	2	22-Oct-14	23-Oct-14
Prime & 1st Coat Paint Walls	2	22-Oct-14	23-Oct-14
MEPFP Trim	1	24-Oct-14	24-Oct-14
Floor Prep	2	24-Oct-14	27-Oct-14
Ceiling Pads	1	27-Oct-14	27-Oct-14
Test FA & Systems	1	27-Oct-14	27-Oct-14
Flooring Installation	2	28-Oct-14	29-Oct-14
Test & Balance HVAC	1	26-Oct-14	28-Oct-14
Wall Covering	1	30-Oct-14	30-Oct-14
Wall Protection	1	31-Oct-14	31-Oct-14
Final Paint	2	31-Oct-14	03-Nov-14
Flooring Base	1	04-Nov-14	04-Nov-14
Punch List	0	05-Nov-14	



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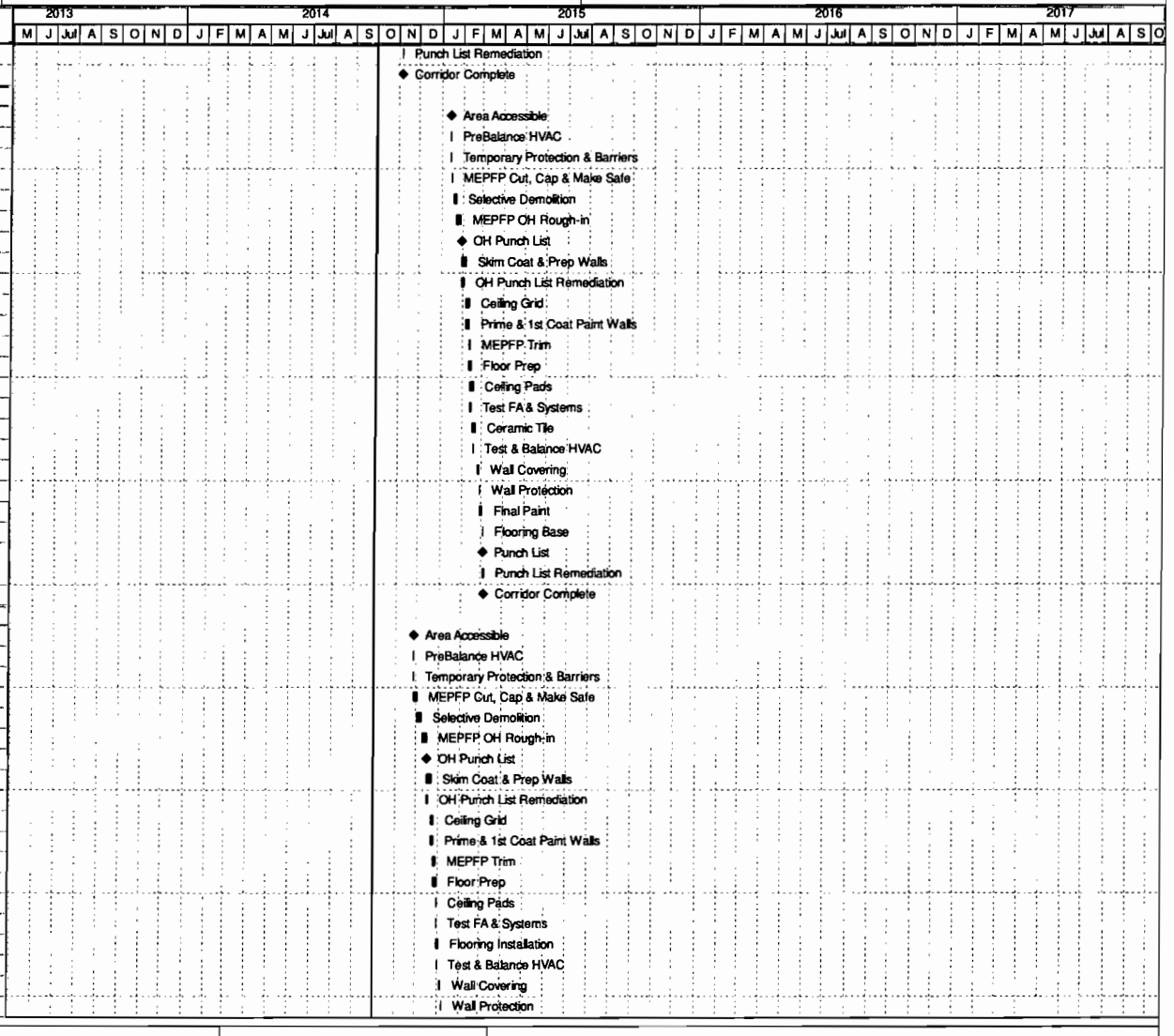
Activity Name	Original Duration	Start	Finish
Punch List Remediation	2	05-Nov-14	06-Nov-14
Corridor Complete	0		06-Nov-14*
Corridor D124-2 (Between Temp PACU & Imaging)			
Area Accessible	0	14-Jan-15	
PreBalance HVAC	1	14-Jan-15	14-Jan-15
Temporary Protection & Barriers	1	14-Jan-15	14-Jan-15
MEPFP Cut, Cap & Make Safe	2	15-Jan-15	16-Jan-15
Selective Demolition	4	19-Jan-15	22-Jan-15
MEPFP OH Rough-in	5	23-Jan-15	29-Jan-15
OH Punch List	0	30-Jan-15	
Skim Coat & Prep Walls	5	30-Jan-15	05-Feb-15
OH Punch List Remediation	2	30-Jan-15	02-Feb-15
Ceiling Grid	3	06-Feb-15	10-Feb-15
Prime & 1st Coat Paint Walls	3	06-Feb-15	10-Feb-15
MEPFP Trim	2	11-Feb-15	12-Feb-15
Floor Prep	3	11-Feb-15	13-Feb-15
Ceiling Pads	2	13-Feb-15	16-Feb-15
Test FA & Systems	1	13-Feb-15	13-Feb-15
Ceramic Tile	5	16-Feb-15	20-Feb-15
Test & Balance HVAC	1	17-Feb-15	17-Feb-15
Wall Covering	3	23-Feb-15	25-Feb-15
Wall Protection	2	26-Feb-15	27-Feb-15
Final Paint	3	26-Feb-15	02-Mar-15
Flooring Base	1	03-Mar-15	03-Mar-15
Punch List	0	04-Mar-15	
Punch List Remediation	2	04-Mar-15	05-Mar-15
Corridor Complete	0		05-Mar-15*
Corridor E187 (West of Surgery Area F)			
Area Accessible	0	26-Nov-14	
PreBalance HVAC	1	26-Nov-14	26-Nov-14
Temporary Protection & Barriers	1	26-Nov-14	26-Nov-14
MEPFP Cut, Cap & Make Safe	3	27-Nov-14	01-Dec-14
Selective Demolition	5	02-Dec-14	08-Dec-14
MEPFP OH Rough-in	5	09-Dec-14	15-Dec-14
OH Punch List	0	16-Dec-14	
Skim Coat & Prep Walls	5	16-Dec-14	22-Dec-14
OH Punch List Remediation	2	16-Dec-14	17-Dec-14
Ceiling Grid	3	23-Dec-14	25-Dec-14
Prime & 1st Coat Paint Walls	3	23-Dec-14	25-Dec-14
MEPFP Trim	2	26-Dec-14	29-Dec-14
Floor Prep	3	26-Dec-14	30-Dec-14
Ceiling Pads	2	30-Dec-14	31-Dec-14
Test FA & Systems	1	30-Dec-14	30-Dec-14
Flooring Installation	3	31-Dec-14	02-Jan-15
Test & Balance HVAC	1	01-Jan-15	01-Jan-15
Wall Covering	2	05-Jan-15	06-Jan-15
Wall Protection	2	07-Jan-15	08-Jan-15



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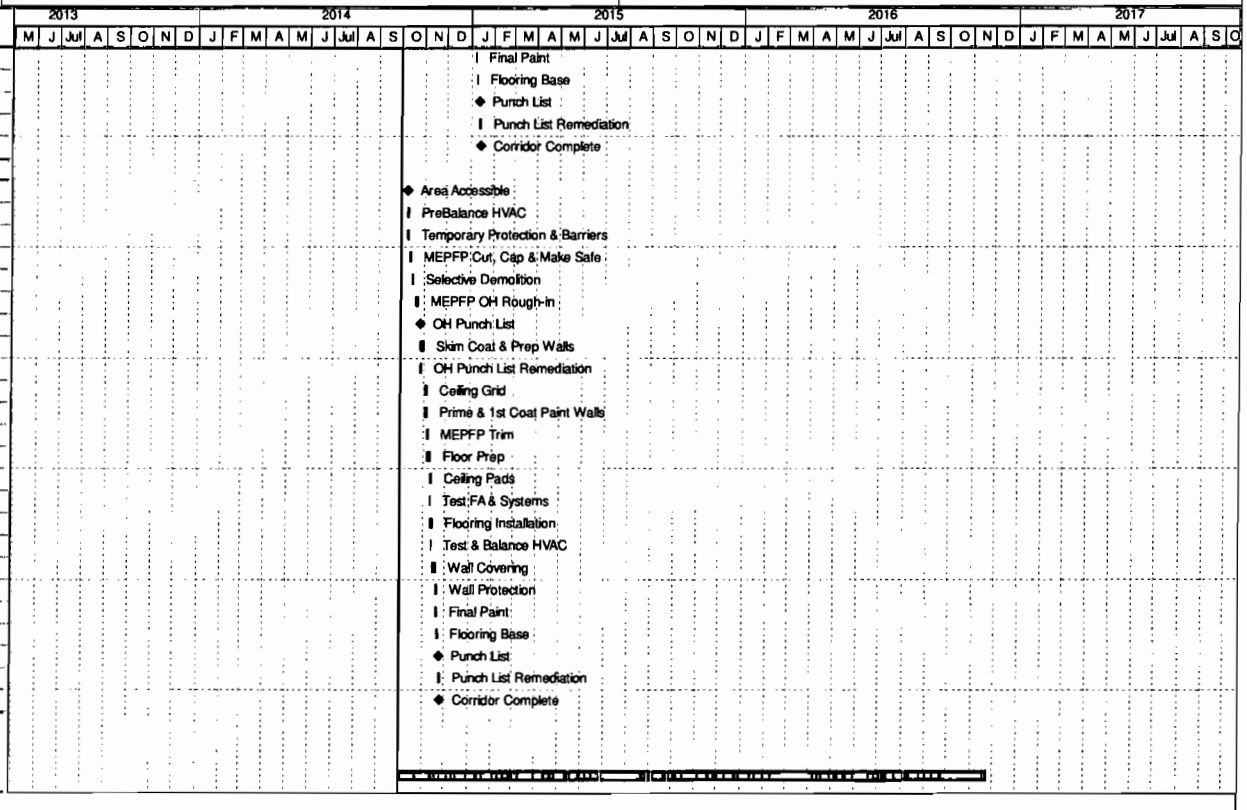
Activity Name	Original Duration	Start	Finish
Final Paint	2	07-Jan-15	08-Jan-15
Flooring Base	1	09-Jan-15	09-Jan-15
Punch List	0	12-Jan-15	
Punch List Remediation	2	12-Jan-15	13-Jan-15
Corridor Complete	0		13-Jan-15*
Corridor E189 (North of Imaging)			
Area Accessible	0	10-Oct-14	
PreBalance HVAC	1	10-Oct-14	10-Oct-14
Temporary Protection & Barriers	1	10-Oct-14	10-Oct-14
MEPFP Cut, Cap & Make Safe	2	13-Oct-14	14-Oct-14
Selective Demolition	3	15-Oct-14	17-Oct-14
MEPFP OH Rough-in	5	20-Oct-14	24-Oct-14
OH Punch List	0	27-Oct-14	
Skim Coat & Prep Walls	5	27-Oct-14	31-Oct-14
OH Punch List Remediation	2	27-Oct-14	28-Oct-14
Ceiling Grid	3	03-Nov-14	05-Nov-14
Prime & 1st Coat Paint Walls	3	03-Nov-14	05-Nov-14
MEPFP Trim	2	06-Nov-14	07-Nov-14
Floor Prep	3	06-Nov-14	10-Nov-14
Ceiling Pads	2	10-Nov-14	11-Nov-14
Test FA & Systems	1	10-Nov-14	10-Nov-14
Flooring Installation	3	11-Nov-14	13-Nov-14
Test & Balance HVAC	1	12-Nov-14	12-Nov-14
Wall Covering	3	14-Nov-14	18-Nov-14
Wall Protection	2	19-Nov-14	20-Nov-14
Final Paint	2	19-Nov-14	20-Nov-14
Flooring Base	1	21-Nov-14	21-Nov-14
Punch List	0	24-Nov-14	
Punch List Remediation	2	24-Nov-14	25-Nov-14
Corridor Complete	0		25-Nov-14*
Electrical Services Building			
CCU Renovation			
SBLHS - Facility Master Plan Implementation (LOE)			



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